

1998

1997-1998 Annual Report of the Board of Trustees of Southern Illinois University

Southern Illinois University Board of Trustees

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ANNUAL REPORT

of the Board of Trustees
Southern Illinois University

1997-98



ANNUAL REPORT
of the Board of Trustees
Southern Illinois University

1997-98

Southern Illinois University - Board of Trustees
CARBONDALE, ILLINOIS 62901-6801



June 30, 1998

The Honorable Jim Edgar
Governor of the State of Illinois
Springfield, Illinois 62706

Dear Governor Edgar:

We have the honor to submit to you herewith, in compliance with the law, the forty-seventh annual report of the Board of Trustees of Southern Illinois University for Fiscal Year July 1, 1997 to June 30, 1998.

Respectfully yours,

A handwritten signature in cursive script, appearing to read "George T. Wilkins, Jr.", written in dark ink.

George T. Wilkins, Jr.
Secretary
Board of Trustees

GTW:sh

BOARD OF TRUSTEES
(as of June 30, 1998)

Joe Arana
John Brewster
Molly D'Esposito
Patrick Kelly
William R. Norwood
Harris Rowe
Celeste M. Stiehl
A. D. VanMeter, Jr.
George T. Wilkins, Jr.

Edwardsville
Marion
Winnetka
Carbondale
Carbondale
Jacksonville
Belleville
Springfield
Edwardsville

OFFICERS

A. D. VanMeter, Jr., Chair
Molly D'Esposito, ViceChair
George T. Wilkins, Jr., Secretary
Sharon Holmes, Executive Secretary
Peter Ruger, General Counsel
Donald W. Wilson, Board Treasurer

COMMITTEES

ACADEMIC MATTERS COMMITTEE

William R. Norwood, Chair
Joe Arana
A. D. VanMeter, Jr.

ARCHITECTURE AND DESIGN COMMITTEE

George T. Wilkins, Jr., Chair
Patrick Kelly
Harris Rowe

EXECUTIVE COMMITTEE

A. D. VanMeter, Jr., Chair
Harris Rowe
George T. Wilkins, Jr.

FINANCE COMMITTEE

Molly D'Esposito, Chair
John Brewster
Celeste M. Stiehl

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MINUTES OF THE SPECIAL MEETING OF THE BOARD OF TRUSTEES
SOUTHERN ILLINOIS UNIVERSITY
JULY 10, 1997

A special meeting of the Board of Trustees of Southern Illinois University convened on Thursday, July 10, 1997, at 8:30 a.m., in Room 0026 of the East St. Louis Center, East St. Louis, Illinois. In the absence of the regular Secretary, the Chair appointed Harris Rowe to serve as Secretary pro tem. The following members of the Board were present:

Joe Arana
John Brewster
Molly D'Esposito, Vice-Chair
Patrick Kelly
William R. Norwood
Harris Rowe, Secretary pro tem
Celeste M. Stiehl
A. D. VanMeter, Jr., Chair

The following member was absent:

George T. Wilkins, Jr., Secretary

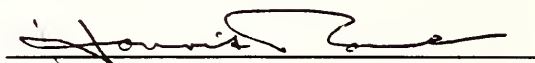
Also present were Dr. Ted Sanders, President of Southern Illinois University, and Mr. Peter Ruger, General Counsel.

A quorum was present.

Mr. Brewster moved that the Board go into closed session to consider information regarding the appointment, employment or dismissal of employees or officers, and adjourn directly from the closed session with no action having been taken. The motion was duly seconded. Student Trustee opinion in regard to the motion was indicated as follows: Aye, Joe Arana, Patrick Kelly; nay, none. The motion carried by the following recorded vote: Aye, John Brewster, Molly

D'Esposito, William R. Norwood, Harris Rowe, Celeste M. Stiehl, A. D. VanMeter, Jr.;
nay, none.

The meeting adjourned at 9:30 a.m.

A handwritten signature in black ink, appearing to read "Harris Rowe", is written over a horizontal line.

Harris Rowe, Secretary Pro Tem

July 10, 1997

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MINUTES OF THE MEETING OF THE BOARD OF TRUSTEES
SOUTHERN ILLINOIS UNIVERSITY
JULY 10, 1997

The regular monthly meeting of the Board of Trustees of Southern Illinois University convened on Thursday, July 10, 1997, at 11:20 a.m., in Room 0003 of the East St. Louis Center, East St. Louis, Illinois. In the absence of the regular Secretary, the Chair appointed Sharon Holmes to serve as Secretary pro tem. The following members of the Board were present:

Joe Arana
John Brewster
Molly D'Esposito, Vice-Chair
Patrick Kelly
William R. Norwood
Harris Rowe
Celeste M. Stiehl
A. D. VanMeter, Jr., Chair

The following member was absent:

George T. Wilkins, Jr., Secretary

Executive Officers present were:

Ted Sanders, President, Southern Illinois University
Nancy Belck, Chancellor, SIUE
Don Beggs, Chancellor, SIUC

Also present were Sharon Holmes, Executive Secretary of the Board, and Peter Ruger, General Counsel.

The Secretary reported a quorum present.

NOTE: Copies of all background documents furnished to the Board in connection with the following matters have been placed on file in the Office of the Board of Trustees.

The Chair welcomed Patrick Kelly, Student Trustee, SIUC, and Joe Arana, Student Trustee, SIUE, as members of the Board. He stated that he hoped

they would find their service on the Board to be an exciting and worthwhile experience. He announced that Mr. Kelly had been appointed to the A & D Committee and Mr. Arana had been appointed to the Academic Matters Committee.

Under Trustee Reports, Mrs. D'Esposito reported that she had attended the meeting of the Illinois Board of Higher Education on July 1 at Illinois State University. She stated that there had been a review of ways to keep college cost-effective.

Mr. Kelly reported that a letter had been sent to the members of the Board from the President of the SIUC Undergraduate Student Government regarding the athletic proposal discussed at the last Board meeting.

Under Committee Reports, Mr. VanMeter, member of the Executive Committee, reported that there had been an executive session of the Executive Committee at 7:30 a.m. this morning in Room 0026 of the East St. Louis Center. He stated that the only public portion of the meeting consisted of a motion to close the public for the purpose of considering pending, probable or imminent court proceedings against or on behalf of the Board.

Mrs. D'Esposito, Chair of the Finance Committee, stated that the Committee had met this morning. She gave the following report:

We recommend for approval on the omnibus motion Salary Increase Plans for Fiscal Year 1998, Board Agenda Item M; the Operating RAMP Guidelines for Fiscal Year 1999, Board Agenda Item U. There was an amendment to the matter, Salary Increase Plans for Fiscal Year 1998, to include a 3% salary increase for the President and Chancellors and an increase in the housing allowance for each to \$27,500. Other action taken was a recommendation for a separate roll call vote for Board Agenda Item R, Authorization for the Sale of Bonds, Series 1997A, Auxiliary Facilities Bonds – Tower Lake and University Center Food Service Cafeteria Renovations and Residence Hall II, SIUE. The Finance Committee approved the FY-98 Operating Budget Decision Rules.

Mr. Rowe, in the absence of Dr. Wilkins, chaired the Architecture and Design Committee. He gave the following report:

Mr. VanMeter was appointed as a member pro tem of the Architecture and Design Committee. The Committee recommends the following items for the omnibus motion: N, Project Approval: Student Health and Fitness Center, Weight Room Expansion, SIUE; O, Revised Project Approval, Approval of Drawings and Specifications and Award of Contracts: Renovations to Industrial Park Building -- Center for Archaeological Investigations, SIUC; P, Proposal to Name Physical Components, SIUC; and T, Approval of Plans and Specifications and Authority for the Executive Committee to Award Contracts: Campus Arboretum, Phase I, SIUE. The Committee recommends approval by the Board of S, Project Approval; Retention of Architects; Authority to Retain Project Manager; Authority for Approval of Plans and Specifications, and Authority to Award Contracts: Student Residence Facilities II, Tower Lake and University Center Food Service Cafeteria Renovation, SIUE.

Mr. Norwood, Chair of the Academic Matters Committee, stated that the Committee had met following the Architecture and Design Committee. He gave the following report:

The Committee asks that Board Agenda Item H, Information Report: Approval of New Programs, Reasonable and Moderate Extensions, Requests for Off-Campus Program Locations, and Academic Program Suspensions, July 1, 1996 through June 30, 1997, be received, and Item L, FY 1997 Productivity Report, Southern Illinois University at Carbondale, School of Medicine, and Southern Illinois University at Edwardsville be placed on the omnibus motion. The report this year was very good. Mr. Norwood gave his compliments to the University on the improvements. He stated there had been a presentation by Patricia Hunsaker, Louella Hawkins, Pat Harrison.

Under Executive Officer Reports, Chancellor Beggs introduced the following individuals who have been recommended by the President in terms of employment: Walker Allen, Admissions and Records; Tom Britton, Acting Vice-Chancellor for Institutional Advancement, and Rich Falvo, Director of the Graduate School. Dr. Beggs reported that this last fiscal year faculty earned \$37.4 million in external grants.

Dr. Belck, Chancellor, SIUE, publicly acknowledged the people responsible for bringing the housing proposal forward. She reported that the housing applications were ahead of last year. She stated that it had been a pleasant occurrence when Governor Edgar had presented a check for \$21 plus million to the campus which allows the University to move forward on the Engineering Building. She announced that there will be two speakers of note at the summer commencement.

Dr. Sanders, President of Southern Illinois University, reported on the Application for Appeal of David M. Dimoff, SIUC. He stated that Mr. Dimoff was a Carbondale student who was disciplined by the SIUC student judicial process for actions occurring during the Halloween 1996 disruption. He continued that after a hearing, a one year suspension was imposed, and following an internal appeal, the suspension was reduced to one semester of probation. He stated that this was the first meeting of the Board of Trustees held 10 days or more after his report on the application for appeal. He continued that in that report he recommended that this application for appeal be denied. He explained that normally the exercise of discretionary managerial judgment is not reviewed by this Board; Mr. Dimoff simply challenges the exercise of discretion and claims that his punishment is excessive and his hearing unfair. Dr. Sanders stated that the record did not support these claims. He explained that no action by the Board is required in order to implement his recommendation. He stated that if the Board takes no action today the effect is to refuse the appeal.

The Chair asked if there was such a motion; hearing none, the Chair declared that the Application for Appeal of David M. Dimoff, SIUC, shall be deemed

to have been denied and the action which is the subject of the grievance shall stand.

President Sanders made the following comments:

Happy New Year! We are now just 10 days into Fiscal Year 1998. It is not a new calendar year, but a new fiscal year, marked by the opening of the new operating budget. It seems amazing to me how fast these two fiscal years have passed.

In past years the General Assembly did not pass a budget until mid-July. I congratulate the legislative leadership for once again completing their business on time; this year, a month before the beginning of the new year. It allows all of us in state government to better prepare for the challenges that lie ahead in the new fiscal year.

Because the General Assembly completed its business on time, we are awaiting the Governor's action on many pieces of legislation. One of the more important bills the legislature passed this session was House Bill 110, a bill making numerous and significant changes in the Pension Code. As you are all aware, the Governor signed this bill on Monday. By giving up the accrued liability of sick leave payouts and by providing for a graduated payment schedule for state provided health insurance, our employees will receive much better retirement benefits, including such key provisions as 30 years and out; retirement calculated on 2.2 for each year of service; and increasing the maximum benefit to 80% of final average salary. These are things that we at SIU have worked on for years and it's a real pleasure to see them come to fruition for our hard working employees. Now we'll have to step back and see who takes advantage of this new law. There could be some short run drain on finances if individuals line up to take advantage of the new provisions.

There are other bills impacting higher education that the Governor has not acted upon yet. I am told it might be a while before the review process is complete. These bills include the higher education prepaid tuition plan, the student trustee voting rights bill, the portability of partial tuition waivers for children of long-term employees, DCCA's new powers to operate a new ethanol research facility at SIUE, the creation of a grape-wine growers council which has an appointed SIU representative, the expansion of the Alzheimer's Regional Research Centers, the extension of the Illinois Nursing Act, the increase in the Monetary Award Program, and many others. The Governor has many important decisions ahead of him in the next 6 to 8 weeks.

Over the next few weeks, we will have various legislators and elected officials visiting our campuses. Senator Rauschenberger will visit SIUC and our East St. Louis site on August 1. Senator Obama will be at SIUC on July 21. Treasurer Topinka will hold hearings on investment policies at both the SIUC and

SIUE campuses in July and August. A number of legislators plan to be present and participate in those hearings.

On the federal scene, at the end of last week, both the House and Senate passed their versions of the tax reconciliation package. Conference deliberations will begin sometime after both chambers return to Washington this week. There are significant differences in the House and Senate versions which impact our students and faculty. Some of the major differences involve the following provisions: differences over deductions for undergraduate tuition, room and board expenses; differences over deductions for interest on student loans; differences over exemptions for employer-provided education assistance; differences over taxation of scholarships and fellowships; and differences over taxing TIAA-CREF's pension fund. We are monitoring developments closely and have expressed to our congressional delegation about how each of these would impact faculty, staff and students at the University.

It was at this meeting last year in Carbondale that you were hooked up by satellite with a group of students and alumni who gathered at a studio in Hollywood. Those students were participating in a work-based learning experience in a variety of locations in the Hollywood and Los Angeles areas. I recently visited with those people associated with that program and was very impressed.

I also need to advise you that in a few days I will travel to Italy, with a few days of vacation. I have been invited to the Rockefeller villa along with 19 others from around the world to talk about preparation of teachers. The Rockefeller Foundation is picking up the tab for my travel expenses while we are there. It is an exciting moment to participate in the discussion with a group of people on how we prepare educators.

I would conclude my report on a very sad note and bring to your attention the deaths of two very, very important people: Representative Terry Deering and Bob Oxtoby who was a member of the Capital Development Board and a law partner of Mr. VanMeter's. We will miss the presence of both of these individuals and mourn their passing.

The Chair announced that pursuant to notice there was an executive session of the Executive Committee of the Board at 7:30 a.m., this morning, in Room 0026 of the East St. Louis Center. The only public portion of the meeting consisted of a motion to close the meeting to the public for the purpose of considering pending, probable or imminent court proceedings against or on behalf of the Board. He continued that also pursuant to notice, there was an executive

session of the Board of Trustees immediately following the meeting of the Executive Committee. He stated that the only public portion consisted of a motion to close the meeting to the public for the purpose of considering information regarding appointment, employment or dismissal of employees or officers.

The Chair explained the procedure for the Board's omnibus motion and he proposed that, after discussion, there would be taken up the following matters:

REPORTS OF PURCHASE ORDERS AND CONTRACTS,
MAY, 1997, SIUC AND SIUE

In accordance with III Bylaws 1 and 5 Policies of the Board C, summary reports of purchase orders and contracts awarded during the month of May, 1997, were mailed to the members of the Board in advance of this meeting, copies were placed on file in the Office of the Board of Trustees, and these reports are hereby submitted for information and entry upon the minutes of the Board with respect to the actions of the Executive Committee.

INFORMATION REPORT: APPROVAL OF NEW PROGRAMS, REASONABLE
AND MODERATE EXTENSIONS, REQUESTS FOR OFF CAMPUS PROGRAM
LOCATIONS, AND ACADEMIC PROGRAM SUSPENSIONS
July 1, 1996 through June 30, 1997

New Program Requests

SIUC

B.S. in Information Systems Technologies, College of Applied Sciences and Arts. Approved by the IBHE 7/11/96.

Master of Fine Arts in Creative Writing, College of Liberal Arts. Approved by the IBHE 7/11/96.

Master of Arts in Interactive Multimedia, College of Mass Communications and Media Arts. Approved by the IBHE 7/11/96.

Establishment of the Paul Simon Public Policy Institute. Approved by the IBHE 1/1/97.

Establishment of the Center for Advanced Friction Studies. Approved by the IBHE 1/1/97.

Program ExpansionsSIUC

Establishment of an Electronics Technology Specialization within the B.S. in Electronics Management, College of Applied Sciences and Arts. Approved by the IBHE 7/26/96.

Addition of specializations in Industrial Design, Art Education, and Visual Communications to the B.F.A. in Art, College of Liberal Arts. Approved by IBHE 12/10/96.

Addition of a specialization in Photojournalism to the B.S. in Journalism, College of Mass Communications and Media Arts. Approved by the IBHE 3/21/97.

Addition of specializations in Geology, Environmental Geology, Geophysics, and Resource Geology to the B.S. in Geology, College of Science. Approved by IBHE 3/21/97.

Program Abolitions:SIUC

Abolition of the Associate in Applied Science degree programs in Architectural Technology, Automotive Technology, Aviation Maintenance Technology, Commercial Graphics Design, Dental Hygiene, Electronics Technology, Mortuary Science and Funeral Service, Photographic Production Technology, and Radiologic Technology, in the College of Technical Careers, and renaming the College to the College of Applied Sciences and Arts. Approved by the IBHE 7/26/96.

Abolition of the B.S. in Zoology, College of Education. Approved by the IBHE 12/10/96.

Abolition of the Ph.D. in Education (Special Education), College of Education. Approved by the IBHE 3/21/97.

Abolition of the Creative Writing Concentration in the M.A. Degree in English, College of Liberal Arts. Approved by the IBHE 5/14/97.

Abolition of the B.A. Degree in Spanish with a minor in Secretarial and Office Specialties, College of Liberal Arts. Approved by the IBHE 5/14/97.

Abolition of the B.S. Degree in Political Science, College of Education. Approved by the IBHE 5/14/97.

Abolition of the M.A. Degree in Geography, College of Liberal Arts. Approved by the IBHE 5/19/97.

Structural Reorganizations

SIUC

Conversion of the M.A. and Ph.D. Programs in Microbiology into an M.S. and Ph.D. in Molecular Biology, and renaming the department to Molecular Biology, Microbiology, and Biochemistry with the College of Science and the School of Medicine. Approved by the IBHE 10/3/96.

Combining the Advertising and Integrated Marketing Communications specializations in the B.S. in Journalism, College of Mass Communication and Media Arts. Approved by the IBHE 10/4/96.

Change the name of the Product Design specialization to Industrial Design and add a specialization in General Design to the B.A. in Design, College of Liberal Arts. Approved by IBHE 12/10/96.

Change the Program Services specialization in the B.S. in Recreation to Leisure Services Management, College of Education. Approved by the IBHE 12/10/96.

Renaming the Composition concentration in the M.A. in English to Rhetoric and Composition, College of Liberal Arts. Approved by the IBHE 5/14/97.

Reallocation of the School of Social Work and its degree programs and personnel from the Office of the Vice Chancellor for Academic Affairs to the College of Education. Approved by the IBHE 5/14/97.

SIUE

Reorganization of the Department of Sociology and Social Work into a Department of Sociology and a Department of Social Work, College of Arts and Sciences. Approved by the IBHE 10/2/96.

Renaming the M.S. Ed. and S.D. degrees in Educational Administration and Supervision to M.S. Ed. and S. D. in Educational Administration. Approved by the IBHE 3/11/97.

Renaming the Department of Management Information Systems to Computer Management and Information Systems, School of Business. Approved by the IBHE 4/15/97.

Off-Campus Program Locations

SIUC

Establishment of the B.S. in Industrial Technology in Lewis and Clark Community College District #536. Approved the IBHE 1/11/96.

Establishment of the B.S. in Aviation Management in City Colleges of Chicago District #508. Approved by the IBHE 7/2/96.

Establishment of the B.S. in Electronics Management in College of Lake County District #532. Approved by the IBHE 7/2/96.

SIUE

Establishment of the Master of Business Administration in Kaskaskia College District #501. Approved by the IBHE 9/11/96.

Establishment of the B.S. in Business Administration, the B.S. in Accountancy, the B.S. in Business Economics, and the B.S. in Management Information Systems in the Illinois Eastern Community College District #529. Approved by the IBHE 1/7/97.

CHANGES IN FACULTY-ADMINISTRATIVE PAYROLL - SIUE

The following changes in faculty-administrative payroll are submitted to the Board of Trustees for ratification in accordance with the Board Policy on Personnel Approval (2 Policies of the Board B). Additional detailed information is on file in the Office of the Chancellor. Where appropriate, salary is reported on a monthly basis and on either an academic year (AY) or fiscal year (FY) basis.

A. Continuing Appointment

<u>Name</u>	<u>Title</u>	<u>Department</u>	<u>Effective Date</u>	<u>Salary</u>
1. Wehling, Jeffrey	Director	Alumni Svcs.	07/01/ 97	\$4,084.00/mo \$49,008.00/FY*

*Conversion of a term appointment to a continuing appointment.

B. Award of Tenure -- None to be reported

C. Leaves of Absence With Pay

<u>Name</u>	<u>Type of Leave</u>	<u>Department</u>	<u>Purpose</u>	<u>Date & Percent of Salary</u>
Wittig, Gertraude	Sabbatical	Biology	Research & write manuscripts on microarthropods	08/16/97 - 12/31/97 (100%)

CHANGES IN FACULTY-ADMINISTRATIVE PAYROLL - SIUC

The following changes in faculty-administrative payroll are submitted to the Board of Trustees for ratification in accordance with the Board Policy on Personnel Approval (2 Policies of the Board B). Additional detailed information is on file in the Office of the Chancellor. Where appropriate, salary is reported on a monthly basis and on either an academic year (AY) or fiscal year (FY) basis.

Continuing Appointment*

	<u>Name</u>	<u>Title</u>	<u>Department</u>	<u>Effective Date</u>	<u>Salary</u>
1.	Cowles, John R.	Academic Adv	Pre-Major Adv Cntr	05/19/97	\$2,764.00/mo \$33,168.00/FY
2.	Cox, Jane	Ast Professor	Ed Psych & Spec Education	08/16/97	\$4,000.00/mo \$36,000.00/AY
3.	Foster, Stephen L.	Asc Dir for Records/Regist	Admission & Records	07/01/97	\$5,528.00/mo \$66,336.00/FY
4.	Gilley, George	Clinical Instructor	Col of Ed - Student Serv	08/16/97	\$3,499.00/mo \$31,491.00/AY
5.	Hudson, Diane	Ast Professor	Library Affairs	07/01/97	\$2,750.00/mo \$33,000.00/FY
6.	Lindberg, Phillip A.	Ast Director	Intl Students & Scholars	07/01/97	\$4,846.00/mo \$58,152.00/FY
7.	Michalisin, Michael	Ast Professor	Management	08/16/97	\$6,888.89/mo \$62,000.01/AY
8.	Nackerud, Shane	Ast Professor	Library Affairs	06/02/97	\$2,667.00/mo \$32,004.00/FY
9.	Napier, Arvin	Clinical Instructor	Col of Ed - Student Serv	08/16/97	\$3,340.00/mo \$30,060.00/AY
10.	Peterson, Mark A.	Ast Professor	Finance	08/16/97	\$7,500.00/mo \$67,500.00/AY
11.	Putnam, Alvin R.	Chair (100%) Asc Prof (0%)	Workforce Ed & Development	08/16/97	\$6,077.00/mo \$72,924.00/FY
12.	Salmon, Doug G.	Coach (Strength)	Intercollegiate Athletics	07/01/97	\$2,269.00/mo \$24,959.00/FY**
13.	Sinha, Mrinalini	Associate Professor	History	08/16/97	\$4,750.00/mo \$42,750.00/AY

July 10, 1997

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14.	Waring, Heidi	Academic Advisor (65%)	Political Science	05/05/97	\$1,320.00/mo \$15,840.00/FY
15.	Williams, Sally	Clinical Instructor	Col of Ed Student Serv	- 08/16/97	\$3,097.00/mo \$27,873.00/AY

*No leave of absence with pay to be reported.

**Eleven month continuing fiscal appointment.

B. Awards of Tenure

	<u>Name</u>	<u>Title on Effective Date of Tenure</u>	<u>Department</u>	<u>Effective Date</u>
1.	Putnam, Alvin R.	Associate Professor	Workforce Ed & Dev	08/16/97

II. The following changes in faculty-administrative payroll at the School of Medicine/Springfield campus are submitted to the Board of Trustees for ratification in accordance with the Board Policy on Personnel Approval (2 Policies of the Board, B). Additional detailed information is on file in the Office of the Dean and Provost. Where appropriate, salary is reported on a monthly basis and on either an academic year (AY) or fiscal year (FY) basis.

A. Continuing Appointments

<u>NAME</u>	<u>TITLE</u>	<u>DEPARTMENT</u>	<u>EFFECTIVE DATE</u>	<u>SALARY</u>
1. Kamel, Onsi* Comerford, Michael V.	Clin Assoc Prof Asst Prof of Clin Pediatrics	Pathology Pediatrics	07/01/97 07/01/97	N/A \$4583.34/MO - \$55,000.08/FY .561% \$8166.67/MO - \$98,000.04/FY - 100% Additional compensation may be derived through the Medical Service and Research Plan
3. Thornton, Steven L.	Asst Prof of Clin Internal Medicine	Internal Medicine	08/01/97	\$4584.00/MO - \$55,008.00/FY - 64.7% \$7084.00/MO - \$85,008.00/FY - 100% Additional compensation may be derived through the Medical Service and Research Plan

B. Leave of Absence With Pay

<u>NAME</u>	<u>TYPE OF LEAVE</u>	<u>DEPARTMENT</u>	<u>PURPOSE</u>	<u>DATE and % of LEAVE</u>
1. Mast, Terrill A.	Sabbatical	Med Education Research		09/01/97 -02/28/98

*This appointment carries faculty privileges except that time in this appointment does not count toward tenure

FY 1997 PRODUCTIVITY REPORT, SOUTHERN ILLINOIS UNIVERSITY
AT CARBONDALE, SCHOOL OF MEDICINE, AND SOUTHERN
ILLINOIS UNIVERSITY AT EDWARDSVILLE

Summary

This matter seeks authorization to submit the 1997 Southern Illinois University Productivity Report to the Illinois Board of Higher Education. The report was prepared in accordance with the revised IBHE Guidelines for Productivity Improvements in Illinois Higher Education. It describes programmatic and other changes that were undertaken during the year intended to strengthen the quality and productivity of programs and services, with attendant reallocation of resources, and thereby focus efforts on the University's highest priorities. As requested by the IBHE, the 1997 Report also addresses Faculty Roles and Responsibilities and includes comprehensive reviews of Graduate Education.

Rationale for Adoption

The productivity improvements described in the 1997 Report are the result of deliberative actions taken by SIU faculty, staff, and administrators, and have been reviewed and, where appropriate, approved by the Board of Trustees in previous actions on individual programmatic and other related matters. The specific recommendations for graduate program eliminations and/or consolidations, consistent with the campus's comprehensive review of graduate education, will be forwarded to the Board of Trustees as separate action items following appropriate campus consultation.

Considerations Against Adoption

None are known.

Constituency Involvement

The 1997 Productivity Report, as well as the individual items which comprise it, has been considered and, where necessary, approved by the appropriate constituency bodies within SIUC, SIUE, and the School of Medicine.

Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That the President be and is hereby authorized to submit the 1997 Productivity Report to the Illinois Board of Higher Education in accordance with IBHE timelines for submission of the report.

SALARY INCREASE PLANS FOR FISCAL YEAR 1998

Summary

This matter presents for Board approval salary increase plans for Fiscal Year 1998. These plans do not intend to establish specific recommendations for each employee, but rather to set forth general policies and parameters within which employee salary increases can be made.

Rationale for Adoption

Board policy requires the annual approval of salary increase plans which establish the general parameters for the distribution of salary increase funds. The plans do not address changes in salaries established through collective bargaining.

Adequate salaries for our faculty and staff remain a high priority for the University. This year Southern Illinois University at Carbondale, Southern Illinois University at Edwardsville, and the Office of the President plan to distribute an average salary increase of 3.0% based on merit and related considerations such as academic promotions, market adjustments, equity adjustments, and matching offers. These increases would be effective July 1, 1997.

Considerations Against Adoption

None are known to exist.

Constituency Involvement

Southern Illinois University at Carbondale and Southern Illinois University at Edwardsville plans are consistent with previous plans and discussions the Chancellors have had with their constituencies.

Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That Southern Illinois University at Carbondale, Southern Illinois University at Edwardsville, and the Office of the President are hereby authorized to grant an average salary increase of 3.0% based on merit and related considerations to faculty, administrative and professional staff, and civil service employees who are not represented by a recognized bargaining agent;

BE IT FURTHER RESOLVED, That based on the recommendation of the President, that Chancellor Nancy Belck and Chancellor Don Beggs receive a 3% increase and that each receive a housing allowance of \$27,500.

BE IT FURTHER RESOLVED, That President Ted Sanders receive a 3% increase and a housing allowance of \$27,500.

BE IT FURTHER RESOLVED, That the President of Southern Illinois University be and is hereby authorized to take whatever action may be required in the execution of this Resolution in accordance with established policies and procedures.

PROJECT APPROVAL: STUDENT HEALTH AND FITNESS
CENTER WEIGHT ROOM EXPANSION, SIUE

Summary

This matter seeks project and budget approval for the capital project, Student Health and Fitness Center Weight Room Expansion, SIUE. The estimated cost is \$600,000. The project would be funded from Student Fitness Center Operations funds and Student Fitness Center Repair and Replacement Reserves.

In addition, this matter requests that the project be submitted to the Illinois Board of Higher Education for its review and approval as a non-instructional capital improvement.

Rationale for Adoption

The Student Health and Fitness Center opened in May 1993. Since its opening there has been a steady growth in student and membership use of the facility. The Center accommodates most of the campus recreational activity. Over 38% of activity in the Center occurs in the weight/cardiovascular exercise area. Most of the time, demand for service in this area exceeds maximum capacity. With the anticipated addition of more residential facilities, the demand for this type of recreational space is expected to significantly increase. The current weight/cardiovascular exercise area is a 3,500 square feet of space.

The project would provide an additional 4,150 square feet of space to accommodate the current and anticipated demand for more weight/cardiovascular recreational space and equipment. The expanded space would be an addition attached to the Student Health and Fitness Center at the southwest corner of the building in the service court area, adjacent to and between the gym, racquet ball courts, and mechanical room.

Funding for the project in the amount of \$600,000 will come from Student Fitness Center Operations and Student Fitness Center Repair and Replacement Reserves.

Considerations Against Adoption

University officers are aware of none.

Constituency Involvement

Not pertinent to this matter. This matter is recommended for adoption by the Vice-Chancellor for Student Affairs and the Chancellor, SIUE.

Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That:

(1) The capital project, Student Health and Fitness Center Weight Room Expansion, SIUE, be and is hereby approved at an estimated cost of \$600,000 with funding for the project to be from Student Fitness Center Operations and Student Fitness Center Repair and Replacement Reserves.

(2) The project approved herein, including the budget and funding source, be recommended to the Illinois Board of Higher Education for approval as a noninstructional capital improvement.

(3) The President of Southern Illinois University be and is hereby authorized to take whatever action may be required in the execution of this resolution in accordance with established policies and procedures.

REVISED PROJECT APPROVAL, APPROVAL OF DRAWINGS AND SPECIFICATIONS, AND AWARD OF CONTRACTS: RENOVATIONS TO INDUSTRIAL PARK BUILDING - CENTER FOR ARCHAEOLOGICAL INVESTIGATIONS, SIUC

Summary

This matter requests approval of the revised project budget, approval of the drawings and specifications, and requests award of contracts to renovate the east building in the Carbondale Industrial Park for the Archaeology Department.

The original approved budget for this work was \$220,000. This matter requests approval to increase the project budget to \$290,000.

The lowest bids received on June 10, 1997 totalled \$252,807. Associated work to be performed by SIU in-house craft personnel totaled \$10,700. Including a 10% construction contingency for unknown conditions brings the total expected cost of the project to \$290,000.

All funding for this work will come from Academic Affairs.

Physical Plant Engineering Services has prepared the drawings and specifications.

Rationale for Adoption

At its meeting on April 10, 1997, the Board of Trustees gave original project and budget approval.

Repairs and renovations are needed at the Industrial Park Building for the Archaeology Department to properly curate and store artifacts. This work repairs roof, ceilings, and interior and exterior walls. This work also improves security, mechanical, ventilation, fire alarm, lighting, and replaces doors.

Several competitive bids were received in each of three trades. The bids received are higher than expected for some work. The base bid represents the minimum scope of work that will meet the applicable codes and regulations for use of this building. The bids have been reviewed and Physical Plant Engineering Services recommends award to the lowest responsible bidder for each trade.

Mr. Carl Bretscher, the Board's consulting architect, has reviewed the documents and recommends approval.

Considerations Against Adoption

University officers are aware of none.

Constituency Involvement

Not pertinent to this matter.

Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That:

(1) The project budget to make renovations to the east Industrial Park Building - Center for Archaeological Investigations be and is hereby increased to \$290,000.

(2) Upon recommendation of the Architecture and Design Committee, authorization be and is hereby granted for use of the project drawings and specifications prepared by Physical Plant Engineering Services.

(3) Upon recommendation of the Architecture and Design Committee, authorization is hereby granted to award the General Contract for this project to Schwartz Construction Company, Carbondale, Illinois, in the amount of \$54,944.

(4) Upon recommendation of the Architecture and Design Committee, authorization is hereby granted to award the Mechanical Contract for this project to Quality Sheet Metals., Inc., Carbondale, Illinois, in the amount of \$155,453.

(5) Upon recommendation of the Architecture and Design Committee, authorization is hereby granted to award the Electrical Contract for this project to Highway Electric, Anna, Illinois, in the amount of \$42,410.


(6) Upon recommendation of the Architecture and Design Committee, SIU in-house crafts personnel are authorized to perform \$10,700 of work on this project.

(7) Funding for this work will come from Academic Affairs.

(8) The President of Southern Illinois University be and is hereby authorized to take whatever action may be required in the execution of this resolution in accordance with established policies and procedures.

BID TABULATION

PN: 97221 Center for Archeological Investigations. Building
 502 Renovations
 PO: 13375-6279 General Work

	P R E Q U A L I F I C A T I O N	B I D	P R O P O S A L S	BASE	Alternate	Alternate	Alternate	Alternate	Alternate
				BID	Bid G-1	Bid G-2	Bid G-3	G-4	G-5
BIDDERS									
W. F. Swift Marion, Illinois				BID WITHDRAWN					
Schwartz Construction Carbondale, Il				\$ 54,944	\$ 7,422	\$ 13,284	\$ 2,074	\$1,511	\$2,179
Robert L Morgan Builders Murphysboro, Il				\$ 61,000	\$ 1,910	\$ 16,650	\$ 2,510	\$480	\$2,120
Fager-McGee Construction Murphysboro, Il				\$ 69,600	\$ 2,500	\$ 18,100	\$ 2,500	\$300	\$2,200
Schimpf Construction, Inc. Carbondale, Il				\$ 87,750	\$ 3,170	\$ 13,375	\$ 2,700	\$1,080	\$2,520
				20 - Invitations					
				7 - No Bid					
				8 - No Reply					

BID TABULATION

PN: 97221

Center for Archeological
Investigations, Building 502
Renovations

PO: 13375-6278

Mechanical Work



BIDDERS

P
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BASE
BID

Alternate
Bid M-1

Alternate
Bid M-2

Quality Sheet Metals, Inc.
Carbondale. II

\$ 155,453

\$ 12,269

\$ 8,261

Williams Air Condit. & Heat
Murphysboro. II

\$ 163,995

\$ 13,560

\$ 8,400


Southern Illinois Piping
Carbondale. II

\$ 164,250

\$ 15,700

\$ 8,200

17 - Invitations
3 - No Bid
11 - No Reply

BID TABULATION							
		P R E Q U A L I F I C A T I O N	B I D S E C U R I T Y	P R O P O S A L S	PN: 97221	Center for Archeological Investigations, Building 502 Renovations	
					PO: 13375-6280	Electrical Work	
BIDDERS				BASE BID	Alternate Bid E-1	Alternate Bid E-2	Alternate Bid E-3
Highway Electric Anna. II				\$ 42,410	\$ 892	\$ 1,100	\$ 3,650
Wilson Electric Carbondale. II				\$ 54,450	\$ 880	\$ 450	\$ 3,420
Korando Electric Carbondale. II				\$ 58,520	\$ 1,350	\$ 2,150	\$ 6,160
				13 - Invitations 3 - No Bid 7 - No Reply			

PROPOSAL TO NAME PHYSICAL COMPONENTS, SIUC

Summary

In February, the Board of Trustees named 23 drives and roads on the Carbondale Campus for purposes of complying with the needs of the Jackson County 911 Emergency Notification System.

This matter seeks approval to name three additional roads on the Carbondale Campus and revise two, 17 roads and paths at the Touch of Nature Facility (Jackson County - 911), and 6 roads at the College of Applied Science and Arts - Carterville Campus (William County - 911).

Rationale for Adoption

The University has used an emergency 911 system since the new campus telephone system was installed in 1989-1990. During the intervening years, newer and more sophisticated systems have become available, allowing for a more efficient dispatch of emergency service vehicles, consequently decreasing response times.

In the fall of 1995, the Jackson County Emergency Telephone System activated its new Enhanced 911 System in Jackson County. Before the system was permitted to go on-line, there had to be city style street addresses assigned to each structure throughout the County; a requirement set forth by the Illinois Commerce Commission. It had taken a number of years to compile and convert the existing rural addressing, made up of rural routes and box numbers, to identifiable, locatable street addresses.

In order for the Carbondale Campus to fully participate in the Jackson County Enhanced 911 System, it has become necessary to establish street names and city style addresses for every campus building in the same scheme as the rest of the County. Working with the Vice-Chancellor for Administration and his staff, it was determined there were 23 roads and drives throughout the campus that required naming. In addition, it was determined that well over 350 addresses had to be established where none previously existed. This information has been prepared and submitted in cooperation with the Jackson County 911 staff. In keeping with 6 Policies of the Board B-2, the Board of Trustees is being requested to approve the naming of the drives and roads on the Carbondale Campus, Touch of Nature, and Carterville Campus.

Considerations Against Adoption

University officers are aware of none.

Constituency Involvement

Under normal circumstances, the naming of physical components of the campus is the result of nominations received by the Chancellor's Advisory Committee on Naming University Facilities, SIUC, the Committee having constituency representation. However, none of the drives and roads contained in this request make use of new personal names not previously approved by the Board of Trustees. For that reason, the Committee was not requested to approve of those actions.

Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That, the attached list of proposed street names for the Carbondale Campus, Touch of Nature, and Carterville Campus be and is hereby approved for all purposes of University actions.

PROPOSAL TO NAME PHYSICAL COMPONENTS, SIUC

Proposed Street Designations for Consideration to
Bring SIUC into Compliance with the Jackson County
911 Emergency Response System

CARBONDALE CAMPUS (see attached map)

- 1. West Access Drive Drive between McLafferty Road and Evergreen Terrace Drive West
- 2. Clocktower Drive Circle drive - north of Pulliam Hall - off Lincoln
- 3. Saluki Drive New entrance drive from Route 51 at the Arena including changing the name of Baseball Drive to Saluki Drive
- 4. South Normal Avenue Normal Avenue - formerly University Avenue, located between Lincoln Drive and West Grand Avenue. Changed to South Normal Avenue from Normal Avenue

TOUCH OF NATURE (see attached map)

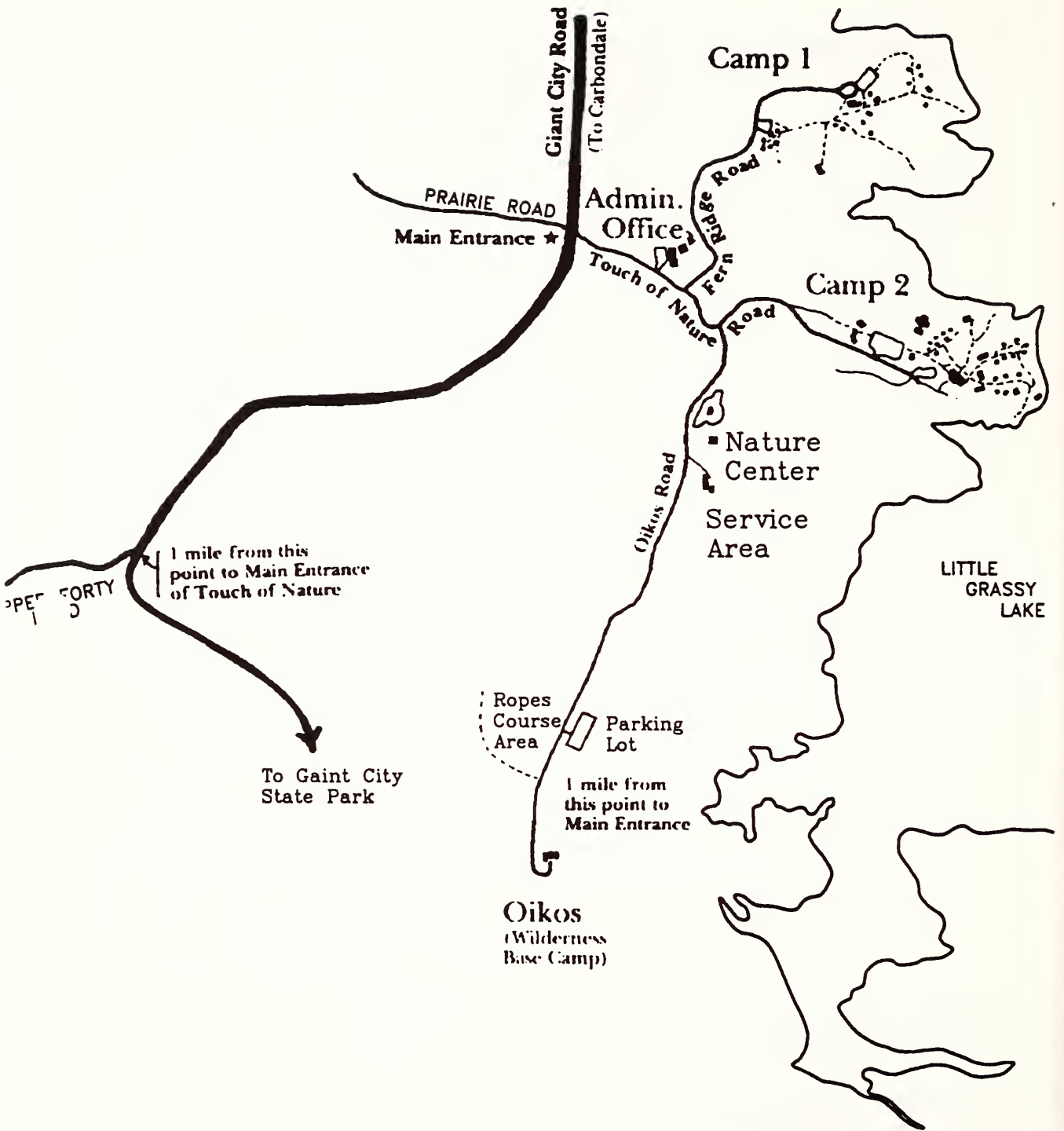
- 1. Touch of Nature Road Main entry road east from Giant City Road to Camp 2
- 2. Fern Ridge Road Main road to Camp 1

- | | | |
|-----|--------------------|---|
| 3. | Oikos Road | Main road to Oikos Camp from Touch of Nature Road |
| 4. | Prairie Road | Main road west from Giant City Road |
| 5. | Upper Forty Road | Main road west from Giant City Road - South of Prairie Road |
| 6. | White Path | Camp I - Main Path from Upper parking lot near cabins #1-5 through camp to beach/smallcraft area |
| 7. | Big Tree Path | Camp I - From "y" in path near cabins #8 & #9 to "C" (lodge) |
| 8. | Spotted Horse Path | Camp I - Path in front and connecting cabins #1-#5 to washhouse |
| 9. | Taza Path | Camp I - Service road from lower parking lot to junction with (White) through cabin area #13-#16 |
| 10. | Bushyhead Path | Camp I - From junction with #1 (White) to "E" (Archery Range) |
| 11. | Progress Path | Camp II - Gravel road entering camp II through learning center area to upper parking lot |
| 12. | Blue Ox Path | Camp II - Loop from intersection with Little Giant at cabins #1-#7 |
| 13. | Stormalong Path | Camp II - Path from intersection with Little Giant at Freeberg Hall past Windwagon Smith to smallcraft |
| 14. | Buffalo Bill Path | Camp II - Path from east rear Freeberg Hall intersecting Little Giant and Daniel Boone including cabin loop #8-#13 |
| 15. | Daniel Boone Path | Camp II - Path from intersection with Little Giant & Buffalo Bill past Morris and Sharp Lodges and through cabin loop #14-#19 intersecting Lakeview |
| 16. | Lakeview Path | Camp II - Path connecting Buffalo Bill, Daniel Boone to Beach & return to Buffalo Bill behind Freeberg Hall |

- 17. Little Giant Path Camp II - Path connecting upper parking lot Blue Ox, Stormalong to intersection with Buffalo Bill & Daniel Boone to Freeberg Hall. Includes access to Little Grassy Lodge & Indian Building

COLLEGE OF APPLIED SCIENCE & ARTS - CARTERVILLE CAMPUS (see attached map)

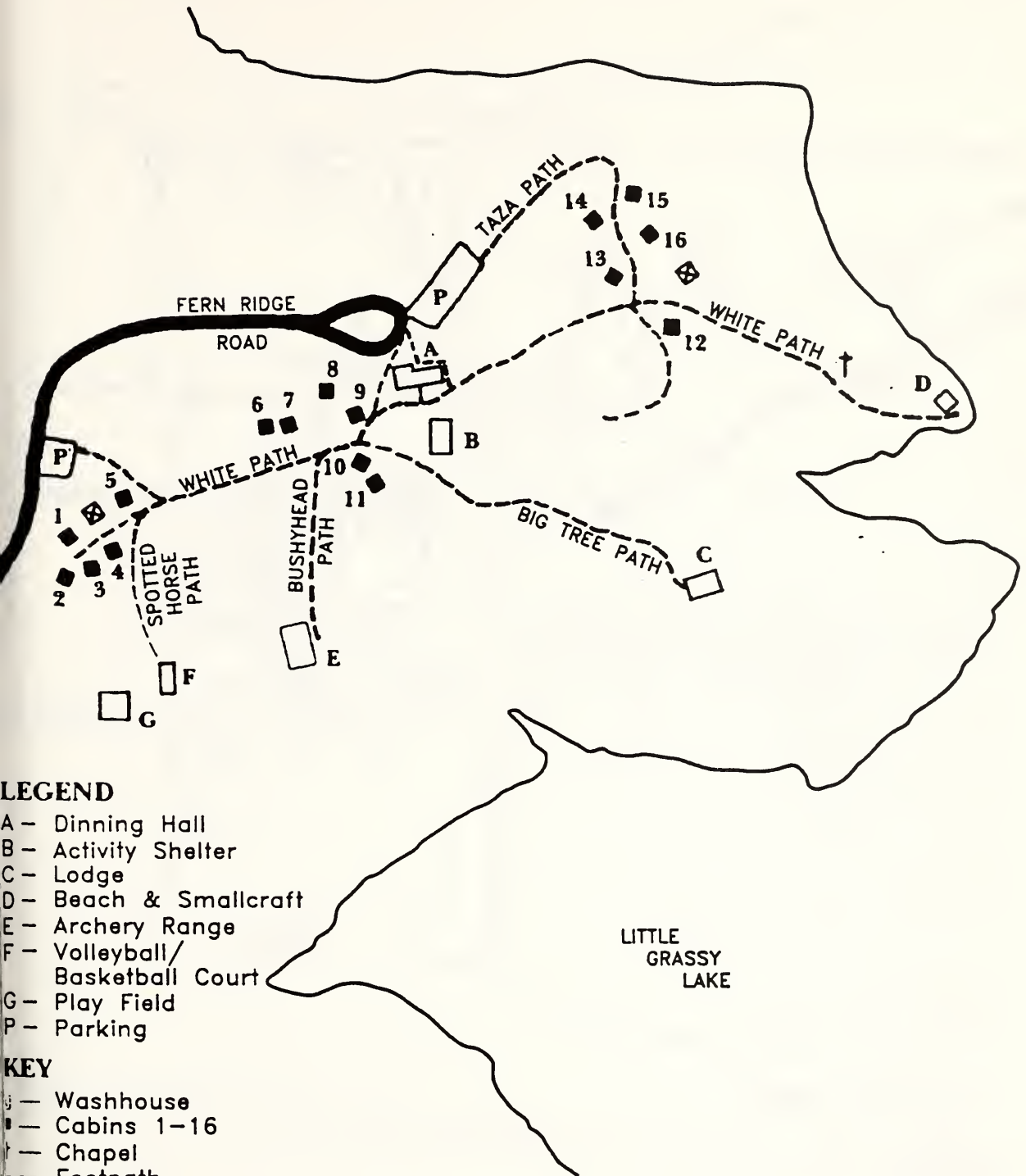
- 1. Administration Drive East-West Street - North of Administration Building between Wolf Creek Road & Technology Drive
- 2. Argon Drive East-West Street - Between Carbon Drive & Technology Drive
- 3. Coal Drive East-West Street - Between Wolf Creek Road & Research Road
- 4. Automotive Drive North-South Street - West side of Automotive Buildings
- 5. Carbon Drive North-South Street - East side of Automotive Buildings
- 6. Technology Drive North-South Street - between Old Rt. 13 and Coal Drive



TOUCH OF NATURE
GENERAL SITE PLAN

PREPARED BY: **PHYSICAL PLANT ENGINEERING SERVICES**

NOT TO SCALE
P/N: 9766



LEGEND

- A - Dining Hall
- B - Activity Shelter
- C - Lodge
- D - Beach & Smallcraft
- E - Archery Range
- F - Volleyball/ Basketball Court
- G - Play Field
- P - Parking

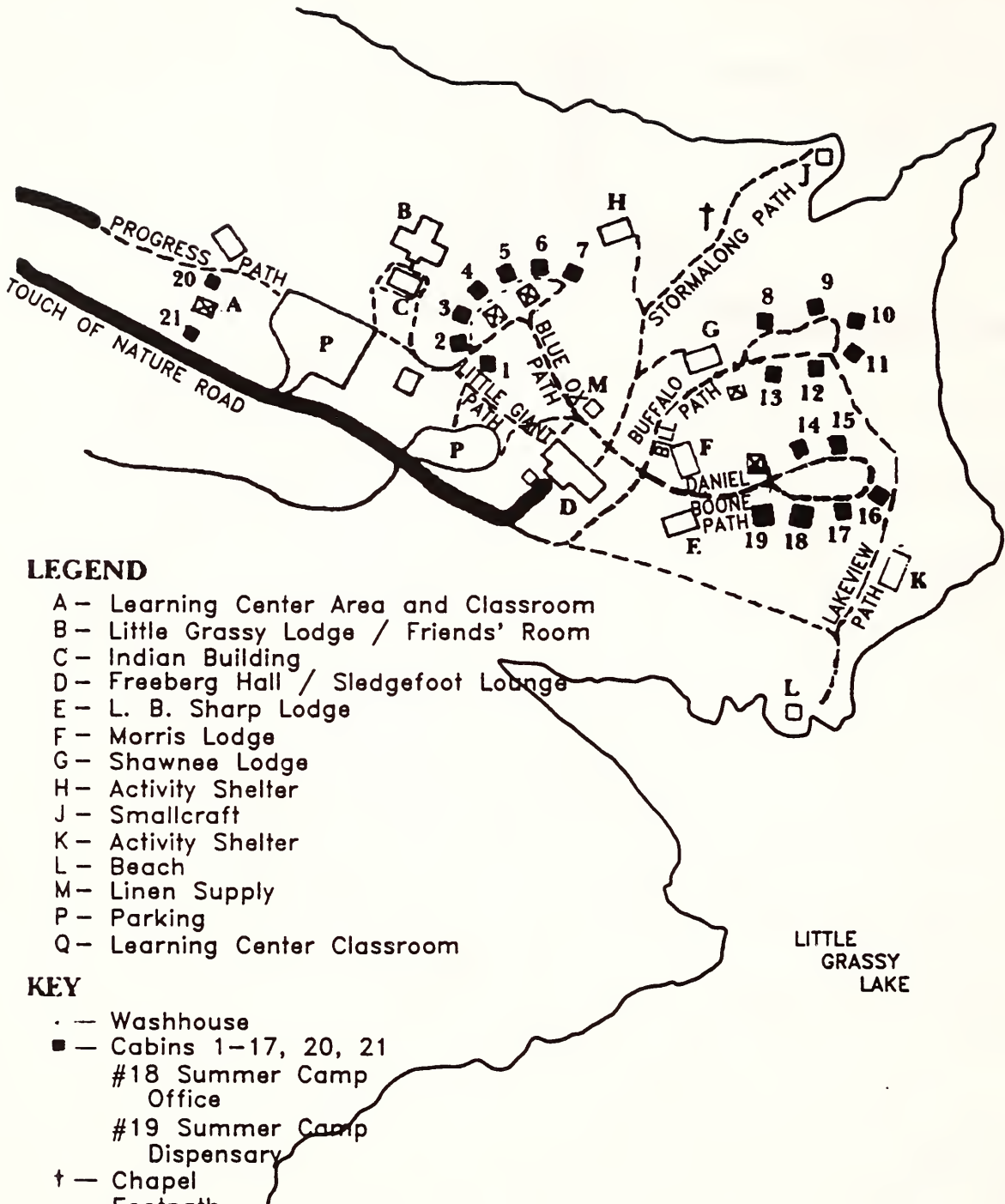
KEY

- ◻ - Washhouse
- - Cabins 1-16
- ⬮ - Chapel
- - Footpath
- ⊠ - Telephone

**TOUCH OF NATURE
CAMP 1 / SITE PLAN**

PREPARED BY: PHYSICAL PLANT ENGINEERING SERVICES

NOT TO SCALE
P/N: 97665



LEGEND

- A - Learning Center Area and Classroom
- B - Little Grassy Lodge / Friends' Room
- C - Indian Building
- D - Freeberg Hall / Sledgefoot Lounge
- E - L. B. Sharp Lodge
- F - Morris Lodge
- G - Shawnee Lodge
- H - Activity Shelter
- J - Smallcraft
- K - Activity Shelter
- L - Beach
- M - Linen Supply
- P - Parking
- Q - Learning Center Classroom

KEY

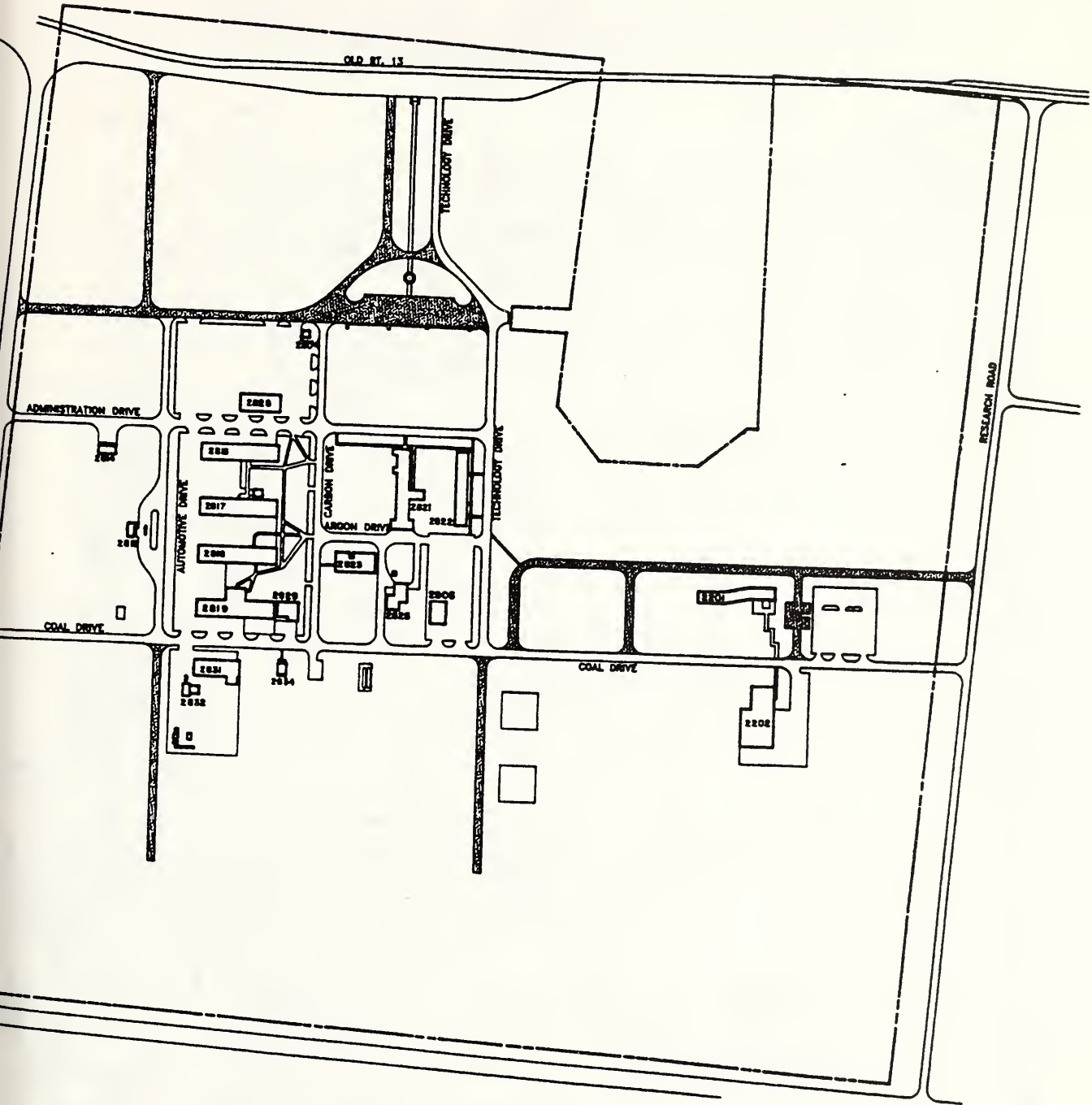
- - Washhouse
- - Cabins 1-17, 20, 21
- #18 Summer Camp Office
- #19 Summer Camp Dispensary
- † - Chapel
- - - Footpath
- ☒ - Telephone

LITTLE GRASSY LAKE

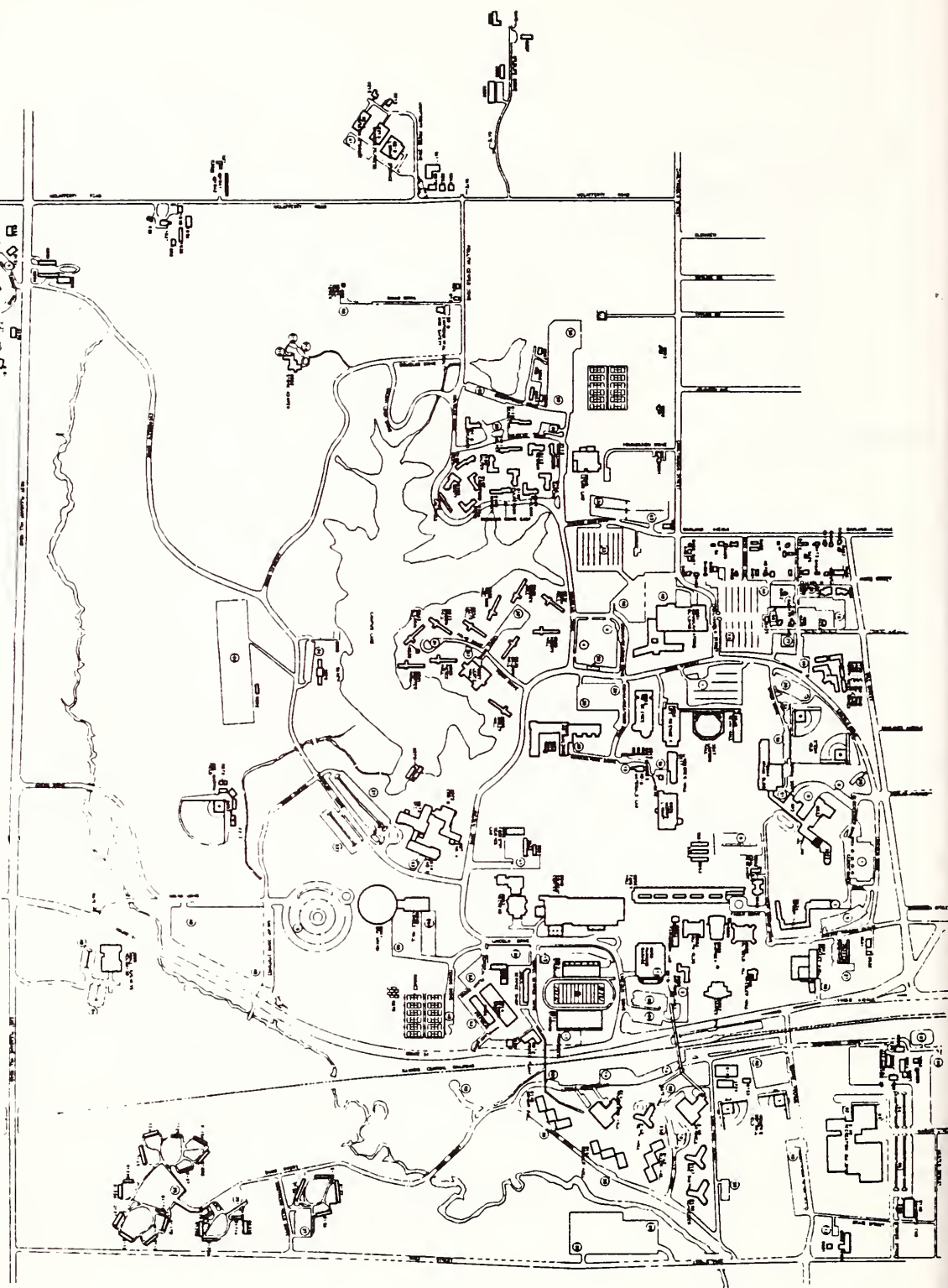
**TOUCH OF NATURE
CAMP 2 / SITE PLAN**

PREPARED BY: PHYSICAL PLANT ENGINEERING SERVICES

NOT TO SCALE
P/N: 915



COLLEGE OF APPLIED SCIENCE AND ARTS
PORTERVILLE CAMPUS / SITE PLAN
PREPARED BY: PHYSICAL PLANT ENGINEERING SERVICES



N
SOUTHERN ILLINOIS UNIVERSITY
CARBONDALE CAMPUS / SITE PLAN
PREPARED BY: PHYSICAL PLANT ENGINEERING SERVICES

NOT TO SCALE

APPROVAL OF PLANS AND SPECIFICATIONS AND AUTHORITY FOR
EXECUTIVE COMMITTEE TO AWARD CONTRACTS: CAMPUS
ARBORETUM, PHASE I, SIUE

Summary

This matter would approve the plans and specifications for the capital project, Campus Arboretum, Phase I, SIUE, and authorize University officers to proceed with bidding the project. This matter also would authorize the members of the Executive Committee to award contracts in connection with the project. The project, expected to cost \$300,000 would provide for construction of an entry plaza, a pavilion, a bridge, and an observation deck over a small pond on the site, installation of a new fountain in the pond, and installation of memorial park benches, all at the Arboretum site. Funding will be from private contributions, including cash and gifts-in-kind.

Plans and specifications for the project have been submitted for review by the Office of the President and by the Architecture and Design Committee.

Rationale for Adoption

At its July 11, 1996 meeting, the Board approved the project and the source of funds. At that same meeting, the Board approved retention of the firm of Robert Goetz and Associates, Ltd., St. Louis, Missouri, to develop plans and specifications for the project. The firm has completed the plans and specifications, supplemented with additional information from SIUE Facilities Management. The plans and specifications have been reviewed by Mr. Lindley Renken, Board Architect, and have been submitted for filing with the Board of Trustees.

The project will involve construction of an entry plaza, a pavilion, a bridge, and an observation deck over a small pond on the site, installation of a fountain in the pond and installation of memorial park benches, all at the Arboretum site. The project budget is estimated at \$300,000 and would be funded from private contributions, including cash and gifts-in-kind.

Authority for members of the Board's Executive Committee to award contracts is requested in order to expedite completion of the project in time for an October 1997 dedication.

Considerations Against Adoption

University officers are aware of none.

Constituency Involvement

Not pertinent to this matter.

Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That:

(1) The plans and specifications for the capital project, Campus Arboretum, Phase I, SIUE, be and are hereby approved as presented to the Board this date and officers of Southern Illinois University are authorized to bid the project in accordance with the plans and specifications herein approved.

(2) The members of the Executive Committee of this Board be and are hereby authorized to award contracts in connection with the capital project, Campus Arboretum, Phase I, SIUE.

(3) The President of Southern Illinois University be and is hereby authorized to take whatever action may be required in the execution of this resolution in accordance with established policies and procedures.

OPERATING RAMP GUIDELINES FOR FISCAL YEAR 1999

Adoption of the Operating RAMP Guidelines represents the initial stage in the development of appropriations for Southern Illinois University. Several priorities are reflected in the guidelines including the need to promote salary competitiveness, to maintain ongoing activities at their present level of quality, and to create new programming opportunities and enhancements.

Consultation among the campuses and the Office of the President has resulted in the following guidelines to be used in the development of the Resource Allocation and Management Program (RAMP) operating budget request for Fiscal Year 1999:

1. With respect to regular salary and general price increases, we should document inflation projections using the most reliable data available. Documentation for determining salary and general price requests will come from our analysis of inflationary levels measured by both the Higher Education Price Index (HEPI) and Consumer Price Index (CPI), and any other reliable forecasts we can obtain.

2. With respect to library materials and utilities, we are relying more heavily upon demonstrable university experience and written comments from suppliers and local utility companies.

3. Any new requests for operation and maintenance funds should support new facilities opened during the fiscal year on Southern Illinois University campuses.

4. Pursuant to the Board of Trustees approval of the FY-99 RAMP Programming & Planning Document, the funding requested for the combination of program and institutional support budget requests are included in the guidelines as approved.

Salary Increase

Salaries for faculty and staff are a priority of the University. Therefore, new state funds in an amount equal to 5.0% of the current personal service base are being requested to both adjust for a 3% increase in the cost of living predicted for FY-99 and to provide for adjustments in faculty and staff salaries to make them more competitive with salaries in peer institutions.

Support Cost Increases

Based on projected inflation and guideline number two, the following support cost increases are recommended:

General Price Items	3.0%
Utilities	3.0%
Library Materials	11.0%

Operation and Maintenance

Projected funding needed to operate and maintain new space is as follows:

SIUC

Power Plant Expansion	\$167,783
Forestry Sciences Laboratory	78,640
Surplus Property (Industrial Park)	<u>172,295</u>
Total	\$418,718

Deferred Maintenance

The University has an annual need for state funded facilities of about \$8.2 million for what Illinois Board of Higher Education (IBHE) capital documents classify as Minor Remodeling (Space Realignment, Remodeling, and Replacement

activity). This need calculates to be approximately \$6.0 million for SIUC and \$2.2 million for SIUE.

We used a formula that has been incorporated in the State's capital budget process for many years to derive the amount of need. The formula used was: Replacement Cost * 2/3 of 1% + Architect/Engineer Fee + Contingency = Need

Therefore, for FY-99 we are requesting a continuation of the phase-in of our annual need for repair and maintenance. Adjusting for funding provided in FY-98, we request only one-third of the remaining annual need, which totals approximately \$2.2 million. Funding is requested as follows:

	<u>Annual Need</u>	<u>FY-98 Funding Provided</u>	<u>Adjusted Annual Need</u>	<u>FY-99 Request 1/3 of Adj. Need</u>
SIUC	\$5,355,000	\$ 391,900	\$4,963,100	\$1,637,800
SOM	661,000	35,800	625,200	206,300
SIUE	<u>2,174,000</u>	<u>1,001,300</u>	<u>1,172,700</u>	<u>387,000</u>
TOTAL	\$8,190,000	\$1,429,000	\$6,761,000	\$2,231,100

Program and Planning Budget Requests

The resource requirements for the FY-99 RAMP program requests totaled \$6,121,504 for 14 program initiatives: \$3,794,118 for Carbondale; \$732,000 for the School of Medicine; and \$1,595,386 for Edwardsville. New state resources are requested in whole or in part for 2 new programs and 9 program priorities requests with the remainder being funded from new tuition revenue. This request represents only the highest programmatic priorities of each of the constituent institutions. See attached Table A.

Conclusion

The operating budget increase proposed here would result in approximately a 7.7% increase over the University's FY-98 appropriated and income fund budget. See attached Table B. Upon adoption of these guidelines, formal requests will be prepared and incorporated into the Southern Illinois University System's FY-99 Resource Allocation and Management Plan (RAMP). The Board will review this submission at its September meeting.

Table A
Southern Illinois University
FY-99 Program Budget Request

	<u>New State Dollars</u>	<u>New Tuition Dollars</u>	<u>Total</u>
Carbondale			
Center for Rural Health and Social Service Development	\$107,628		\$107,628
Operations and Maintenance Request	250,000		250,000
Instructional Support for Improving Undergraduate Education	2,936,490		2,936,490
Implementation of Baccalaureate Degree Programs in the College of Applied Sciences and Arts	<u>500,000</u>		<u>500,000</u>
Total Carbondale	\$3,794,118		\$3,794,118
School of Medicine			
Rural Primary Care Education	\$452,000		\$452,000
Regional Health Information and Education Network Services	<u>280,000</u>		<u>280,000</u>
Total SOM	\$732,000		\$732,000
Edwardsville			
Master of Science, Major in Mechanical Engineering (NPR)	\$245,350		\$245,350
Enhancement of the Dental Medicine Program		120,000	120,000
Enhancement of Undergraduate Education		330,000	330,000
Enhancement of Nursing Off-campus Programs	125,036		125,036
Implementing Professional Development Schools	225,000		225,000
Technologically Delivered Education	125,000	75,000	200,000
Enhancement of Learning Resources		250,000	250,000
Enhancement of Research		<u>100,000</u>	<u>100,000</u>
Total Edwardsville	\$720,386	\$875,000	\$1,595,386
Grand Total	<u>\$5,246,504</u>	<u>\$875,000</u>	<u>\$6,121,504</u>

Table B

**SOUTHERN ILLINOIS UNIVERSITY
FISCAL YEAR 1999 OPERATING BUDGET REQUEST**

	<u>University Administration</u>	<u>SIUC</u>	<u>School of Medicine</u>	<u>SIUE</u>	<u>Total</u>
BASE BUDGET FY 98	\$1,765.2	\$164,312.0	\$34,749.3	\$79,127.6	\$279,954.1
RECOMMENDED ADJUSTMENTS:					
Salary Increases (5.0%)	\$69.9	\$5,986.2	\$1,360.9	\$2,980.0	\$10,397.0
General Price Increases (3.0%)	11.1	707.6	180.5	460.6	1,359.8
Utility Price Increases (3.0%)	-	230.4	24.8	89.8	345.0
Library Materials Increases (11.0%)	-	533.5	75.7	130.1	739.3
O and M of Buildings	-	418.7	-	-	418.7
Deferred Maintenance	-	1,637.8	206.3	387.0	2,231.1
Program Requests (NEPR's and SAS)	-	<u>3,794.1</u>	<u>732.0</u>	<u>1,595.4</u>	<u>6,121.5</u>
Total Increase	\$81.0	\$13,308.3	\$2,580.2	\$5,642.9	\$21,612.4
Percent Increase	4.59%	8.10%	7.43%	7.13%	7.72%
TOTAL FY 99 OPERATING REQUEST	<u>\$1,846.2</u>	<u>\$177,620.3</u>	<u>\$37,329.5</u>	<u>\$84,770.5</u>	<u>\$301,566.5</u>

Mr. Norwood moved the reception of Reports of Purchase Orders and Contracts, May, 1997, SIUC and SIUE and Information Report: Approval of New Programs, Reasonable and Moderate Extensions, Requests for Off-Campus Program Locations, and Academic Program Suspensions, July 1, 1996 through June 30, 1997; the ratification of Changes in Faculty-Administrative Payroll, SIUE and SIUC; and the approval of the Minutes of the Meetings held June 11 and 12, 1997; FY 1997 Productivity Report, Southern Illinois University at Carbondale, School of Medicine, and Southern Illinois University at Edwardsville; Salary Increase Plans for Fiscal Year 1998 as amended; Project Approval: Student Health and Fitness Center, Weight Room Expansion, SIUE; Revised Project Approval, Approval of Drawings and Specifications and Award of Contracts: Renovations to Industrial Park Building - Center for Archaeological Investigations, SIUC; Proposal to Name Physical Components, SIUC; Approval of Plans and Specifications and Authority for Executive Committee to Award Contracts: Campus Arboretum, Phase I, SIUE; Operating RAMP Guidelines for Fiscal Year 1999. The motion was duly seconded. Student Trustee opinion in regard to the motion was indicated as follows: Aye, Joe Arana, Patrick Kelly; nay, none. The motion carried by the following recorded vote: Aye, John Brewster, Molly D'Esposito, William R. Norwood, Harris Rowe, Celeste Stiehl, A. D. VanMeter, Jr.; nay, none.

The following matter was presented:

PROPOSED CHANGES TO BYLAWS AND POLICIES
OF THE BOARD OF TRUSTEES

Summary

Approval is sought for three (3) changes to the Bylaws and Policies of the Board of Trustees. The changes, as further explained below, seek to: clarify the Board's discretion to review personnel and student disciplinary actions; address graduation eligibility for students involved in disciplinary proceedings; and revise a provision relating to limitations on employment.

Rationale for Adoption

1. Clarification of the Board's review authority. Inconsistency, or ambiguity, currently exists in two provisions of the Bylaws addressing appeals of administrative actions. Article VI, Section 2-A (General Policy), states, in part, *"It is the policy of the Board of Trustees to review only those administrative decisions resulting in grievances which do not involve questions of expert academic judgment or discretionary managerial judgment but which do involve important policy issues, or which raise serious questions regarding the integrity of the decision-making process, or which involve the termination of employment, or which involve the involuntary separation of a student from one of the Universities for nonacademic reasons."*

The General Policy statement creates ambiguity or inconsistency as it could arguably be interpreted to mandate review by the Board of employment termination or student disciplinary actions resulting in suspension or expulsion.

Paragraph E details the process to be followed in reviewing an application for appeal to the Board. Paragraph E requires an examination of the challenged action to determine whether important policy issues are involved or whether there are serious questions regarding the integrity of the decision-making process. This process is to occur in the review of all applications for appeal, including employment termination and student separation actions. In short, that paragraph specifies a number of factors to be considered by the President in making a recommendation to the Board concerning review. Review by the Board is not mandatory but discretionary.

Confusion is further created by the policy paragraph because issues of process are entwined with issues of status. Paragraph E insures that these serious actions will be taken into account by the President in making his recommendation to the Board. Existing practice, and the better practice, is to exercise discretionary authority over applications for appeal. Deletion from Article VI, Section 2-A, of the phrases pertaining to review of employment termination and student separation decisions will prevent confusion and potential dispute concerning the appellate review responsibilities of the Board of Trustees.

2. Graduation Eligibility Limitation. A new paragraph (e) is suggested to be added to Chapter 1, Section D-1 (Degrees, Certificates, and Awards) of the Policies of the Board of Trustees to preclude the possibility of students receiving their degrees when their appeals of disciplinary sanctions are pending. Under current SIU policies, an appeal of a sanction stays the imposition of that sanction. By delaying the imposition of discipline through appeals, a student could graduate and avoid the discipline imposed by the disciplinary process. Disparity of treatment between those nearing completion of their degrees and others more distant from graduation can occur. Permitting one to graduate through utilization of the appeals process undermines the student disciplinary process and the educational mission of the University.

3. Revisions to Appointments to Positions of Employment. Chapter 2, Policies of the Board of Trustees B-1-c prohibiting employment of blood relatives of Board members is too broad in some respects, and too narrow in others. The proposed policy change addresses both of these issues. The breadth of the current policy is excessive because it prohibits all faculty appointments and significant administrative appointments. For both types of appointments, searches are commonly employed. Search committees are independent entities. Outside influence would be counterproductive. The search process clearly diminishes, if not eliminates, the possibility of Board influence in the appointment process. The current policy precludes the appointment of a relative to even an adjunct or visiting faculty position. This could deny the University the opportunity to hire talented individuals who are qualified in every other respect.

On the other hand, the current policy does not preclude the appointment of sons or daughters-in-law, or adopted children. Considerations applicable to persons closely related through birth are also equally applicable to this group.

The proposed revision precludes employment within three (3) reporting levels of the President. Normally this would encompass Deans and, in some cases, Directors. These are the levels of University management that could, in theory, be most susceptible to any exercise of influence by a trustee. The change, if adopted, would allow qualified relatives to be appointed to faculty positions and administrative posts well below the supervision and evaluation of direct appointees of the Board. The effect of the change will allow the University a greater opportunity to appoint persons of talent.

Considerations Against Adoption

University officers are aware of none.

Constituency Involvement

Constituency heads have been consulted. They suggested changes to proposal 3 that have been incorporated. This matter is recommended for adoption by the President and the General Counsel.

Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That:

(1) Article VI, Section 2-A of the Bylaws of the Board of Trustees be amended as follows:

A. General policy. A grievance, for the purposes of this policy, is defined as a formalized disagreement between a student or a faculty or staff member and a University officer or officers regarding a decision of such officer(s) which affects the student, faculty member or staff member individually. It is the policy of the Board of Trustees to review only those administrative decisions resulting in grievances which do not involve questions of expert academic judgment or discretionary managerial judgment but which do involve important policy issues, or which raise serious questions regarding the integrity of the decision-making process.

(2) Chapter 1, Policies of the Board of Trustees D-1 is amended by adding the following paragraph e:

e. A student shall not be eligible for the award of a degree, or certificate of program completion, while the student's appeal of a disciplinary sanction is pending.

(3) Chapter 2, Policies of the Board of Trustees B-1-c, is amended as follows:

c. No person who is related within the third degree of consanguinity or is the spouse, son-in-law or daughter-in-law of a current member of the Board shall be appointed to a position of employment within three reporting levels of the President. This limitation reaches the Dean and equivalent levels. Relatives within the scope of this policy include parents, siblings, grandparents, aunts, uncles, nieces, nephews, and offspring, including adoptees.

BE IT FURTHER RESOLVED, That the President of Southern Illinois University is hereby authorized to take whatever action may be necessary to implement these revisions.

Mrs. D'Esposito moved approval of the resolution. The motion was duly seconded. Student Trustee opinion in regard to the motion was indicated as follows: Aye, Joe Arana; nay, none; abstain, Patrick Kelly. The motion carried by the following recorded vote: Aye, John Brewster, Molly D'Esposito, William R. Norwood, Harris Rowe, Celeste Stiehl, A. D. VanMeter, Jr.

The following matter was presented:

AUTHORIZATION FOR THE SALE OF BONDS, SERIES 1997A,
AUXILIARY FACILITIES BONDS - TOWER LAKE AND UNIVERSITY
CENTER FOOD SERVICE CAFETERIA RENOVATIONS AND
RESIDENCE HALL II, SIUE

Summary

This matter requests Board authorization to issue new bonds; select Bond Counsel; select managing underwriter; issue Preliminary and Official Statements; select bond registrar and paying agent; reimburse itself for related expenditures from bond proceeds; approval of the Bond Resolution necessary for the sale of bonds to complete Tower Lake housing and University Center food service cafeteria renovations and build a residence hall at SIU Edwardsville. This matter also requests approval for the Treasurer and authorized officers to take action necessary to complete the proposed bond sale. In addition, it is requested that the previously approved \$9,000,000 Housing and Auxiliary Facilities System Revenue Bonds, Series 1997A for Parking and Traffic Infrastructure Repairs and Enhancements, SIUE, be included with the sale of these bonds.

Rationale for Adoption

Pending Board action at this meeting, this Board will approve the Tower Lake and University Center food service cafeteria renovations and Residence Hall II Project, SIUE, for a total estimated project cost of \$26,900,000. Funding for these projects will come from the sale of revenue bonds in the estimated sum of \$31,000,000 in aggregate original principal amount; such sum to include allowable amounts for the cost of bond sales and the establishment of debt service reserves. Funds to repay the bonds will come from previously approved student housing revenue, student activity fees, usage fees, and interest earnings. By combining the sale of the bonds for SIUE Parking and Traffic Infrastructure Improvements, total issuance costs can be reduced.

The selection of a bond counsel, a managing underwriter, and a bond registrar and paying agent is to be made without financial obligation should bonds not be sold.

Considerations Against Adoption

University officers are aware of and are concerned about the continuing increase in the cost of education and related activities.

Constituency Involvement

Because of the nature of the construction of new student housing and the renovation of existing housing and food service, constituency involvement was not considered pertinent.

Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That:

Section 1. It is hereby determined to be desirable that this Board of Trustees of Southern Illinois University (the "Board") authorize the issuance of its Southern Illinois University Housing and Auxiliary Facilities Revenue Bonds, Series 1997A (the "Series 1997 Auxiliary Facilities Bonds") in an aggregate original principal amount not exceeding \$31,000,000 in order to provide funds to (i) construct a residence facility at the Edwardsville campus, (ii) renovate Tower Lake Apartments and University Center cafeteria food service, in order to improve the Housing and Auxiliary Facilities System of the Board (the "Auxiliary Facilities System").

Section 2. The firm of Chapman and Cutler, Chicago, Illinois, be and is hereby retained as Bond Counsel for the issuance of the Bonds, with such fees for such services to be in accord with standards of the profession, contingent upon the actual sale of the Bonds.

Section 3. ABN AMRO Chicago Corporation, Chicago, Illinois, be and is hereby retained as Managing Underwriter for the issuance of the Bonds, with fees for such services to be in accord with standards of the profession, contingent upon the actual sale of the Bonds.

Section 4. In order to offer the Bonds for sale, the Board Treasurer, ABN AMRO Chicago Corporation, and Chapman and Cutler be and are hereby authorized to prepare and distribute Preliminary Official Statements and Official Statements (Exhibit A) as shall be hereafter adopted by the Board of Trustees.

Section 5. LaSalle National Trust, Chicago, Illinois, is hereby authorized to serve as bond registrar and paying agent for the Bonds.

Section 6. The Treasurer of this Board is hereby authorized to enter into purchase contracts with ABN AMRO Chicago Corporation for the sale of the Bonds pursuant to bond resolutions to be hereafter adopted by this Board.

Section 7. In order to provide for the payment of the costs of the project, the creation of reserves, and the payment of expenses, it is necessary that this Board authorize the issuance of its Southern Illinois University Housing and Auxiliary Facilities System Revenue Bonds, Series 1997A. The Board hereby approves the Bond Resolution and the Purchase Contract in substantially the form hereto attached as Exhibits B and C and with such necessary changes as shall be approved by the Board Treasurer.

Section 8. The Board hereby approves the execution and delivery of an Official Statement as shall be approved by the Underwriter, Bond Counsel, and Board Treasurer.

Section 9. Expenditures relating to such projects in an amount not exceeding \$2,000,000 will be paid on or after the passage of this resolution and prior to the issuance of the bonds and the Board reasonably expects to reimburse itself for such expenditures from the proceeds of the Bonds.

Section 10. The sale of the previously authorized Housing and Auxiliary Facilities System Bonds, Series 1997A Bonds for Parking and Traffic Infrastructure Repairs and Enhancements, SIUE, not to exceed \$9,000,000 in aggregate original principal amount will be combined with the sale of these bonds.

Section 11. The members, officers, agents, and employees of this Board are hereby authorized and directed to do all such acts and things and to execute all such documents as may be necessary to carry out and comply with the provisions of this Resolution and all of the acts and doings of the members, officers, agents, and employees of this Board which are in conformity with the intent and purposes of this resolution, whether heretofore or hereafter taken or done, shall be and are hereby ratified, confirmed, and approved.

Mr. Norwood moved approval of the resolution. The motion was duly seconded. Student Trustee opinion in regard to the motion was indicated as follows: Aye, Joe Arana, Patrick Kelly; nay, none. The motion carried by the following recorded vote: Aye, John Brewster, Molly D'Esposito, William R. Norwood, Harris Rowe, Celeste Stiehl, A. D. VanMeter, Jr.; nay, none.

The following matter was presented:

PROJECT APPROVAL; RETENTION OF ARCHITECTS;
AUTHORITY TO RETAIN PROJECT MANAGER;
AUTHORITY FOR APPROVAL OF PLANS AND
SPECIFICATIONS, AND AUTHORITY TO AWARD
CONTRACTS: STUDENT RESIDENCE
FACILITIES II, SIUE

Summary

This matter would grant project and budget approval for the capital project, Student Residence Facilities II, SIUE. The project would involve construction of a 506-bed student residence hall south of and in close proximity to the existing residence hall, continuation and expansion of the renovation program at Tower Lake apartments, and housing related enhancements to the University Center Food Service cafeteria facilities.

This matter would also authorize retention of the firm of Solomon, Cordwell, Buenz and Associates, Inc., Chicago, Illinois, to provide architectural/engineering services for Student Residence Hall II; authorize retention of the firm of FGM, Inc., Belleville, Illinois to provide architectural/engineering services for Tower Lake Renovations, Phase II and the University Center Food Service Cafeteria Enhancements; and authorize University officers to retain the services of a project manager. This matter would also serve as the Board's written determination that it is in the best interest of the State and the University to proceed with immediate selection of architectural firms for the project, and seek exemption from the Quality Based Selection (QBS) Act. In addition this matter would authorize the members of the Board's Executive Committee to approve all plans and specifications and to award all contracts in connection with the project.

Finally, this matter requests that the project and its proposed funding source be submitted to the Illinois Board of Higher Education for its review and approval as a non-instructional capital improvement.

The project, expected to cost approximately \$26.9 million, will be funded from the sale of 20-year revenue bonds. The bond issue is anticipated to be \$29.3 million to finance the cost of the project, the cost of the bond issue, and to fully fund the debt service reserve. Revenue generated from monthly rents and meal plans charged to residents of the new facility and residents of the existing residence hall, and additional revenue generated by equalizing rents at the Tower Lake apartment complex with current residence hall rates will pay the costs of debt service; other costs associated with the revenue bonds, and the operation and maintenance of the new housing and existing facilities.

Rationale for Adoption

An analysis of data gathered from a feasibility study conducted in 1996 concluded that there is a continued high demand for additional single-student

housing at SIUE due to the University's new marketing approach that targets students outside of Madison and St. Clair counties. Also, residence hall style housing was identified as the preferred type of housing for traditional freshmen and sophomore level students. The study also revealed that complete renovation of Tower Lake apartments is essential to extend the useful life of the facilities, to continue to ensure a safe housing environment for the residents, and to remain competitive with modern housing facilities being offered in the external market. The physical condition of the buildings has deteriorated to the extent that many components of the structures need to be replaced. The existing condition has been created by a multitude of circumstances, including postponed large scale preventive maintenance and renovation and aging facilities. Some of the deterioration was addressed in Tower Lake Renovations Phases I and II in 1993 and 1994, but much remains to be done.

The project proposed herein would construct a three-story 506-bed student residence facility of approximately 117,000 square feet. The architectural design of Student Residence Hall I would be modified for use in constructing the new residence hall. The site chosen for the proposed facility is south of and in close proximity to Student Residence Hall I, and would allow for the sharing of some common space and thereby reduce construction costs. The plans and specifications for Residence Hall I would be revised to conform to requirements of the selected site, to address new ventilation and air conditioning requirements, to delete the multi-purpose room from the program, and to provide for better utilization of mechanical and common spaces. The estimated construction cost plus financing fees for a 506-bed residence hall would be \$15.5 million.

The project proposed herein would also provide for Tower Lake Renovations, Phase III. This is a continuation and expansion of the comprehensive repair, renovation, and maintenance program which began in 1993. Work in Phase III would involve replacement of balconies, roofs, siding, soffit, fascia, guttering, down spouts, windows, and sliding glass doors on the 400 side; replacement of siding, soffit, fascia, guttering, down spouts, windows, and sliding glass doors for buildings 506-512, 520 and 531; replacement of aluminum wiring, bathtubs, and second floor standpipes on the 500 side; reinforcement of all 500 side second-level floors; centralized smoke detectors on a non-accessible circuit and upgrade the detectors to current NEC regulations; replacement of exhaust fans and duct work, renovation of all kitchen and bathrooms, and installation of data jacks and computer network wire for both the 400 and 500 sides. The work also would involve modifications to the exterior of the Commons Building; new fire and security systems in the Commons and University Housing Facilities Management buildings and drainage and site work on the 400 side. The estimated cost of the Tower Lake renovations, including financing costs, is approximately \$13.4 million.

Housing related enhancements would be made to the University Center Food Service cafeteria facilities to permit students living in the residence halls and other cafeteria patrons to be accommodated conveniently and quickly. Plans call for relocating the deli counter from Center Court to the interior patio area. The

space vacated by the deli would be modified to create service windows for the Pizza Hut and Taco Bell operations. These changes would enhance services to customers by improving traffic flow. Also an additional branded food concepts food operation would be located in the interior patio and Cougar Den area. Work would involve extension of utilities into the patio area, installation of separate exhaust and ventilation systems; installation of a fire suppression system; demolition and replacement of a section of the floor; construction of a service area; and upgrade of lighting in the patio area. Additional cash registers, dining area furniture, and a freezer will be purchased. An 1,100 square foot exterior patio area and associated walkways will be constructed to provide outdoor seating. The estimated cost of the work, equipment, and financing is \$0.7 million.

The project would be financed through the sale of 20-year revenue bonds in the amount of \$31,000,000. Retirement of the bonds and the operating and maintenance costs of the new and existing housing and renovated facilities would be funded by revenue generated from monthly rents and meal plans charged to residents of the new facilities and residents of the existing residence hall. Additional revenue generated by equalizing rents at the Tower Lake apartment complex with rates at the current residence hall will pay the costs of debt service, other costs associated with the revenue bonds, and operation and maintenance of the new housing and existing facilities.

The estimated cost to construct and equip the new facility, renovate Tower Lake apartments, renovate the University Center Food Service facilities, provide a 10% contingency on construction estimates, and pay architectural, engineering, and project management fees is \$26,900,000. Additional costs for the sale of bonds and funding the 10% debt service reserve brings the total project cost to \$29,300,000. Based on the cash flow analysis a bond issue of \$29,300,000 is proposed. The cash flow analysis demonstrates the feasibility of meeting debt service and operating and maintenance costs from the sum of the revenues from rents charged to residents of the three facilities and revenue generated from resident meal plans.

The plans and specifications prepared by the professional architectural firm of Solomon, Cordwell, Buenz and Associates, Chicago, Illinois, and approved by the Board of Trustees on June 10, 1993, are proposed for use, to the fullest extent possible, for construction of Student Residence Hall II. Use of the existing documents will save on time and on architectural and engineering fees. However, use of the existing documents requires the services of Solomon, Cordwell, Buenz and Associates as project architect. Retention of the firm at this time as architect for the project is recommended as the only means by which Student Housing Residence Hall II can be completed in time to open in August 1998.

FGM, Inc., Belleville, Illinois, provided architectural/engineering services for Tower Lake Renovations, Phases I and II, and some of the housing related Food Service renovations in 1993 and 1994. Authority to retain the firm as

architect for Phase III of the Tower Lake renovation program is logical and reasonable given that they have developed preliminary plans and in some instances construction documents for many elements of the renovation program.

The Quality Based Selection Act was followed in the selection of both Solomon, Cordwell, Buenz and Associates and FGM, Inc., in 1992. The guidelines permit exception "when an agency determines in writing that it is in the best interest of the State to proceed with the immediate selection of a firm. . . ." University officers believe that the current circumstances qualify under this exception: if a QBS-based search must be performed, it will be impossible to complete the residence hall project by August 1998 and Tower Lake Renovations by Summer 1999. The firms recommended have given excellent service on prior University projects and are already familiar with the requirements of the projects named herein because of work of the previous projects and having assisted the University officers in developing cost estimates in the preliminary phase of this project. The use of different firms would not only delay the work, but would also add to the cost of the project. Given these considerations, retention of the firm Solomon, Cordwell, Buenz and Associates for Student Residence Hall II and retention of FGM, Inc. for Tower Lake Renovations Phase III and University Center Food Service Facilities Cafeteria Enhancements is recommended for approval.

The time schedule for the project calls for construction of the new residence hall to begin in September 1997. The new facility would be complete and ready for use in August 1998. Renovation of Tower Lake apartments would begin in Summer, 1998 and be completed in Summer, 1999. Food Service enhancements would begin in May, 1998 and be completed in August, 1998. Authority for members of the Executive Committee to award contracts for construction of Student Residence Hall II is requested. Absent this authority, contracts could not be awarded until the September 11, 1997 Board meeting, which would jeopardize the project schedule. Executive Committee approval for award of contracts for the Tower Lake and Food Service portions of the project would be sought only if there is a risk of not completing that work by the deadline.

An aggressive schedule for Student Residence Hall II creates the need for diligent, experienced project management. Careful monitoring and management of the schedule, quality and quantity of work and coordination of furniture, fixture and equipment purchases will be critical in meeting the intended occupancy date. In the case of Tower Lake renovations, the logistics of planning and implementation associated with phased construction, student relocations, and phased occupancies presents many challenges. Planning and implementation is time intensive and requires attention to detail. Proper planning and implementation will allow the University to minimize resident disruption during the renovation process.

University officers are of the opinion that professional services of a project manager are needed for coordination and oversight of construction of the residence hall and Tower Lake renovations.

The proposed project and its method of financing falls within the IBHE guidelines for non-instructional capital improvements. It is therefore necessary for the proposed project to be reviewed and approved by the IBHE prior to commitment of funds.

Considerations Against Adoption

University officers prefer not to seek exceptions on matters such as the architectural/engineering firm selection. However, it is in the best interest of the State and the University to do so in this situation.

Constituency Involvement

Not pertinent to this matter.

Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That:

(1) The capital project, Student Residence Facilities II, SIUE, be and is hereby approved at an estimated cost of \$26,900,000.

(2) Funding for the project shall be from the sale of revenue bonds in the estimated amount of \$29,300,000 for a period of approximately twenty years, contingent upon the interest rate available; such amount to include, but not exceed allowable amounts for the cost of bond sales and the establishment of a debt service reserve.

(3) The Board approves retention of the firm of Solomon, Cordwell, Buenz and Associates, Inc., Chicago, Illinois, to provide architectural and engineering services for the Student Residence Hall II portion of the project.

(4) The Board approves the retention of the firm of FGM, Inc., Belleville, Illinois, to provide architectural and engineering services for the Tower Lake Housing Renovations, Phase III and the University Center Food Service Enhancements portions of the project.

(5) The officers of Southern Illinois University at Edwardsville are authorized to retain the services of a project manager.

(6) With regard to the Quality Based Selection Act provisions for contracting for architectural services, this action constitutes this Board's written determination that immediate selection of the architectural and engineering firms for the project herein approves is in the best interest of the State and the University.

(7) Members of the Executive Committee of this Board be and are hereby authorized to approve all plans and specifications and award all contracts in connection with the capital project, Student Residence Facilities II.

(8) The project and its source of funding be submitted and recommended to the Illinois Board of Higher Education for approval as a non-instructional capital improvement.

(9) The President of Southern Illinois University is hereby authorized to take whatever action may be required in the execution of this resolution in accordance with established policies and procedures.

Mr. Norwood moved approval of the resolution. The motion was duly seconded. Student Trustee opinion in regard to the motion was indicated as follows: Aye, Joe Arana, Patrick Kelly; nay, none. The motion carried by the following recorded vote: Aye, John Brewster, Molly D'Esposito, William R. Norwood, Harris Rowe, Celeste Stiehl, A. D. VanMeter, Jr.; nay, none.

The following matter was presented:

SCHEDULE OF MEETINGS OF THE BOARD OF TRUSTEES FOR 1998

As a traditional practice and for convenience in meeting certain provisions of the Open Meetings Act, Board meetings have been scheduled on an annual basis. Custom has called for scheduling alternate meetings on alternate campuses of the University, and recent practice has identified the second Thursday of each month as the regular meeting date. Approval is requested for the schedule listed below:

February 12	Southern Illinois University at Carbondale
March 12	Southern Illinois University at Edwardsville
April 9	Southern Illinois University School of Medicine, Springfield
May 14	Southern Illinois University at Edwardsville, School of Dental Medicine, Alton
June 11	Southern Illinois University at Carbondale
July 9	Southern Illinois University at Edwardsville
September 10	Southern Illinois University at Carbondale
October 8	Southern Illinois University at Edwardsville
November 12	Southern Illinois University at Carbondale
December 10	Southern Illinois University at Edwardsville

The following schedule reflects the second Thursday of each month for the meetings of the Board of Trustees for 1998:

<u>Deadline Dates for Receipt of Proposed Agenda Items</u>	<u>1998 Mailing Dates Agenda and Matters</u>	<u>1998 Meeting Dates Board of Trustees</u>
*Friday, January 16	Friday, January 30	SIUC - February 12
Monday, February 16	Friday, February 27	SIUE - March 12
Monday, March 16	Friday, March 27	SIUC - School of Medicine April 9
Monday, April 14	Friday, April 25	SIUE - School of Dental Medicine, Alton - May 14
Monday, May 18	Friday, May 29	SIUC - June 11
Monday, June 15	Friday, June 26	SIUE - July 9
Monday, August 17	Friday, August 28	SIUC - September 10
Monday, September 14	Friday, September 25	SIUE - October 8
Monday, October 19	Friday, October 30	SIUC - November 12
*Friday, November 13	Wednesday, November 25	SIUE - December 10

*Due to holidays.

Meetings have not been scheduled for the months of January and August.

Mr. Rowe moved approval of the resolution. The motion was duly seconded. Student Trustee opinion in regard to the motion was indicated as follows: Aye, Joe Arana, Patrick Kelly; nay, none. The motion carried by the following recorded vote: Aye, John Brewster, Molly D'Esposito, William R. Norwood, Harris Rowe, Celeste Stiehl, A. D. VanMeter, Jr.; nay, none.

The Chair asked the Board to consider a current and pending matter: Revised Project Approval: Renovations to SIU Arena Floor, SIUC. Mr. Norwood moved that the Board consider the matter. The motion was duly seconded, and after a voice vote the Chair that the motion to consider had passed unanimously.

The following matter was presented:

REVISED PROJECT APPROVAL: RENOVATIONS TO
SIU ARENA FLOOR, SIUC

Summary

This matter requests revised approval of the project budget for renovations to the SIU Arena floor.

The original approved budget for this work was \$600,000. This present matter requests approval to increase the project budget to \$650,000.

At its meeting on November 9, 1995, the Board of Trustees gave its approval to a project to renovate the main playing floor of the Arena. A general contract award of \$512,182 for constructing the floor and consulting fees of \$71,475 were approved at the March 12, 1997, meeting. These figures left a contingency of \$16,343 for completion of the project.

During demolition work to remove portions of the existing concrete floor, numerous unknown electrical and control wiring and conduits were discovered buried in the concrete. Several conduits were damaged and require replacement and repairs. The initial repair work to date requires an increase in the general contract by \$12,019.76, leaving a contingency of approximately \$3,800 to complete the project. Additional damage as occurred since this initial increase and the potential for further damage and related repair cost is expected.

Rationale for Adoption

The project cost to date, including the initial increase for the undiscovered conditions, totals \$596,176.76. Additional floor demolition is required to complete the project. Additional costs to repair more buried conduits that may be damaged by demolition is expected. A conservative estimate recommends at least an additional \$25,000 will be required to complete the demolition work and related repairs. Adding a contingency to cover any additional unexpected extra costs suggests that a revised project budget approval of \$650,000 is prudent.

Record drawings showing the exact location of these existing buried conduits in the concrete were not available to the consultants or the contractor before demolition and opening of the concrete floor that caused the subsequent damage. Since the conduits were not identifiable for the contractor, the damage caused by these discoveries is considered "undiscovered conditions" and cannot be properly or successfully charged back to the contractor.

Completion of the project with any more unexpected additional costs will undoubtedly exceed the original project budget approval of \$600,000. The project may stop without increased project budget consideration at the July 1997 Board of Trustees meeting. Stopping the project will delay completion until consideration can be given at the next (September) meeting. A delay until September could further increase cost and extend the construction duration beyond the scheduled September 15, 1997 substantial completion date. Any construction delays are expected to interfere with the scheduling of activities in the arena during the fall semester.

Considerations Against Adoption

University officers are aware of none.

Constituency Involvement

Not pertinent to this matter.

Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That:

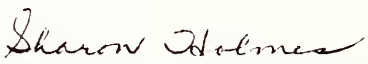
- (1) The project budget for renovations to the SIU Arena floor is hereby increased from \$600,000 to \$650,000.
- (2) The President of Southern Illinois University be and is hereby authorized to take whatever action may be required in the execution of this resolution in accordance with established policies and procedures.

Mr. Norwood moved approval of the resolution. The motion was duly seconded. Student Trustee opinion in regard to the motion was indicated as follows: Aye, Joe Arana; nay, Patrick Kelly. The motion carried by the following recorded vote: Aye, John Brewster, Molly D'Esposito, William R. Norwood, Harris Rowe, Celeste Stiehl, A. D. VanMeter, Jr.; nay, none.

The Chair announced that there would be a news conference immediately following in Room 0026.

Mr. Rowe moved that the meeting be adjourned. The motion was duly seconded, and after a voice vote the Chair declared the motion to have passed unanimously.

The meeting adjourned at 12:07 p.m.



Sharon Holmes, Executive Secretary

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MINUTES OF THE SPECIAL MEETING OF THE EXECUTIVE
COMMITTEE OF THE BOARD OF TRUSTEES
SOUTHERN ILLINOIS UNIVERSITY
SEPTEMBER 10, 1997

A special meeting of the Executive Committee of the Board of Trustees of Southern Illinois University convened at 3:00 p.m. in the Missouri Room of the University Center, Southern Illinois University at Edwardsville, Edwardsville, Illinois. The following members of the Executive Committee were present:

Harris Rowe
A. D. VanMeter, Jr.
George T. Wilkins, Jr.

The Executive Committee approved the award of contracts totaling \$12,749,397 in connection with the Student Residence Hall II portion of the Student Residence Facilities II, Tower Lake and University Center Food Service Cafeteria Renovations, SIUE.

The meeting adjourned at 3:15 p.m.


George T. Wilkins, Jr.

MINUTES OF THE MEETING OF THE BOARD OF TRUSTEES
SOUTHERN ILLINOIS UNIVERSITY
SEPTEMBER 11, 1997

The regular monthly meeting of the Board of Trustees of Southern Illinois University convened on Thursday, September 11, 1997, at 11:00 a.m., in the Madison Room of the University Center, Southern Illinois University at Edwardsville, Edwardsville, Illinois. In the absence of the regular Secretary, the Chair appointed John Brewster to serve as Secretary pro tem. The following members of the Board were present:

Joe Arana
John Brewster
Molly D'Esposito, Vice-Chair
Patrick Kelly
William R. Norwood
Harris Rowe
A. D. VanMeter, Jr., Chair

The following members were absent:

Celeste M. Stiehl
George T. Wilkins, Jr., Secretary

Executive Officers present were:

Ted Sanders, President, Southern Illinois University
Don Beggs, Chancellor, SIUC
David Werner, Chancellor, SIUE

Also present were Sharon Holmes, Executive Secretary of the Board, and Peter Ruger, General Counsel.

The Secretary reported a quorum present.

NOTE: Copies of all background documents furnished to the Board in connection with the following matters have been placed on file in the Office of the Board of Trustees.

Under Trustee Reports, Mr. Norwood reported that he had attended the SIUC Graduate School Commencement at Shryock Auditorium on August 2. He stated it was always a glorious time; a happy day for all the graduates. He said he enjoyed being a part of the commencement activities.

Mr. Norwood reported that he and Mr. Brewster had attended the 25th Anniversary Banquet for the MedPrep Program. He explained that several doctors had returned Labor Day weekend to participate and tell their stories about becoming doctors. He said it makes one very proud to be a part of this program and to claim it as part of our University.

Mr. Brewster stated that the stories were inspiring and Mr. Norwood's comments on behalf of the Board of Trustees summarized the position of the Board and University in supporting the MedPrep Program. He said it was interesting to listen to the first director and see that the enthusiasm is still there after 25 years. He explained that this was one of the nation's premiere programs and another example of the many great things that go on at SIU.

Mrs. D'Esposito reported that she had attended the September 3 meeting of the Illinois Board of Higher Education at Joliet Junior College. Mr. Patrick Kelly, SIUC Student Trustee, introduced Troy Arnoldi, student member of the IBHE, who was in the audience. He explained that Mr. Arnoldi is a graduate of SIUC and now a graduate student at SIUE. He continued that Mr. Arnoldi had worked on important issues to students over the past two years: accessibility, affordability, comprehensive analysis, and student fees, and had been involved in student activities at Carbondale, founding Lambda Chi Alpha fraternity.

Mrs. D'Esposito thanked Troy for being a good representative of SIU at the IBHE meetings. She stated that the President of Joliet Junior College, Dr. Thomas Gamble, had commented that Joliet Junior College was the oldest community college in the country. She stated that Dr. Gamble mentioned that he was very proud of the fact that there was going to be a capstone program with SIU Carbondale in the area of industrial technology. She continued that Dr. Gamble was very complimentary to the kind of linkage that had been encouraged by this Board and she thanked the people on the campuses at SIU who have been involved in this.

Mrs. D'Esposito stated that Lieutenant Governor Kustra, Chairman of the Board of the IBHE, had commented that SIUC students ranked 7th in the nation graduating with the least debt. She explained that was another way of saying that this Board and the administration at SIUC had been very good stewards in keeping fees down. She reported that there had been a presentation by Dr. Vernon Gifford, faculty member at the University of California, Berkeley, on computer software being used to help students who need a different approach to remediation in math. She continued that it was a very impressive demonstration and when he began his remarks he commented that the SIU School of Medicine is phenomenal in its case-based research and was way ahead of setting the pace in the country. She said he also acknowledged Ted Sanders as being a well recognized national leader in higher education. She explained that SIU continues to receive praise from the IBHE for its four-year tuition plan. She continued that if there's one thing she believed in it's that imitation is the highest form of praise. She reported that Governor's

State University and Illinois State University have followed SIU's lead and now have four-year tuition plans.

She reported that graduation rates of students completing their degrees in four years were contained in the status report on studying affordability, and that rate is approximately 25-28% of the entire population in Illinois. She stated that Phil Rock was very upset about that rate and thought all public universities should look at that graduation rate. She explained that she had not been surprised by it, that the expectation at a private university is to complete a degree years, and she made those comments publicly. She explained that she had been thinking a lot about this comment, and that we needed to rededicate ourselves on all of our campuses to make sure that there are no institutional barriers to a student who wants to complete a degree in four years. She continued that she was referring to course offerings, sequence of course offerings, financial aid, housing, and the whole spectrum of services to our students. She stated she wanted those students whose goal is to complete in four years not to be held back. She asked that Edwardsville and Carbondale look at that goal to raise the rate of degree completion in four years.

Mr. Brewster reported that he had attended the September 4 meeting of the Administrative Advisory Committee of the State Universities Civil Service System. He stated that Dr. Herrick had presented a report on the on-going exam validation program. He explained that the final report was due in October, but that some campuses had been a little slow in returning replies and that the final report will probably not be until December. He stated that Dr. Herrick had indicated that

the cost of the project, through using resources at Edwardsville, was coming in approximately \$10,000 under budget. He continued that there had also been discussion of going for a Phase VI of the exam validation project. He reported that an RFP from Dr. Herrick would be considered at the January meeting. Mr. Brewster announced that the report of the principal administrative appointment review committee had been received at this meeting. He explained that this was the effort by the Administrative Advisory Committee to attempt to consolidate and reformat the classifications used by the various campuses and universities to determine whether or not positions are exempt from the Civil Service process by virtue of being principal administrative appointments. He stated that the proposal, to consolidate roughly 80% of those classifications into 17 different job descriptions, will be presented to the full Merit Board at its meeting on September 24th. He explained that the universities will be able to administer within those 17 different descriptions without obtaining prior approval of the Civil Service System. He stated that that proposal had been recommended unanimously, with the exception of SIU, and urged SIU to reconsider its position. He said that the Administrative Advisory Committee will now take on some other issues that create difficulty in the hiring process for Civil Service employees. He reported that the Auditor General's office had just completed the examination of the Merit Board with no findings. He commented that Director Ingerski was proud of this record and rightfully so.

Mr. Brewster stated that he had attended the memorial service for Dean Hiram Lesar on August 24th at Shryock Auditorium. He explained that at that memorial service Wenona Whitfield, Professor at the School of Law, related a story

about her first experience with Hi Lesar, which in my mind sums up my memory of Dean Lesar. Mr. Brewster explained that Ms. Whitfield was an employee at SIUE at the time the law school had just begun and she had contacted the Law School about the possibility of attending. He stated that at that time the school consisted of a secretary, Norma Brown, Dean Lesar, and half a dozen faculty; so when you called the School of Law the only person to talk to was the Dean. He said that when Ms. Whitfield called Dean Lesar stated that he was going to be in Edwardsville on Thursday to attend a meeting of the Board of Trustees and invited her to come by to talk further. He stated that she did; they were sitting outside on the bench when the meeting began and they were talking and came into the meeting, sitting in the back of the room, talking quietly, and she noticed that things got quiet and everybody was looking at Dean Lesar. Mr. Brewster continued that they had just announced that Dean Lesar had been named interim President of the University. He stated that Dean Lesar made some remarks and after he concluded he walked back to the back of the room, sat down next to Ms. Whitfield, and started talking about the School of Law. He stated that Ms. Whitfield said that nothing was more important to him than her questions as a potential student. Mr. Brewster explained that when you talked with Dean Lesar you knew that you were the most important thing that mattered to him at that time; you had his full, undivided attention. He continued that for having known him, he was eternally grateful for what he did for SIU, and we should all be likewise.

Under Committee Reports, Mr. Rowe reported for the Executive Committee, in Dr. Wilkins' absence. He submitted the following Executive Committee Reports:

EXECUTIVE COMMITTEE REPORT

By action at its meeting on July 10, 1997, the Board of Trustees authorized the members of its Executive Committee to approve the plans and specifications and the authority to seek bids for the project. The following matter is reported to the Board at this time pursuant to III Bvlaws 1.

APPROVAL OF PLANS AND SPECIFICATIONS AND AUTHORITY TO SEEK BIDS: STUDENT RESIDENCE HALL II. SIUE

Summary

This matter proposes approval of the plans and specifications for construction of the Student Residence Hall II, SIUE. The matter also requests the authority to seek competitive bids for the project. The project will involve construction of a 506-bed residence hall south of Student Residence Hall I. The approved budget for the project is \$16.4 million, which will be funded from the sale of revenue bonds.

Rationale for Adoption

At its July 10, 1997 meeting, the Board approved the Student Residence Hall II project, and approved a budget of \$16.4 million for the project. At that same meeting, the Board approved retention of the firm of Solomon Cordwell Buenz and Associates, Inc., Chicago, Illinois, to provide architectural and engineering services for the project.

The Student Residence Hall II project resulted from an analysis of data gathered from a feasibility study conducted in 1996. The analysis of the study concluded that there is a continued high demand for additional on-campus single-student housing at SIUE. Also, residence style housing was identified as the preferred type of housing for traditional freshmen and sophomore level students. The project includes constructing a three-story, 506-bed student residence hall of approximately 117,000 square feet. The facility would also include related offices, lounges, and study areas. The architect has completed the plans and specifications. Mr. Lindley Renken, AIA, has reviewed the plans and specifications and he recommends approval of the documents for solicitation of construction proposals and consideration of construction contract awards based upon review and acceptance of bid prices. A set of plans and specifications will be filed with the Office of the Board of Trustees and the President.

Considerations Against Adoption

University officers are requesting approval of plans and specifications and authority to seek bids for the Student Residence Hall II project prior to approval of the project by the Illinois Board of Higher Education (IBHE). It is necessary to take these actions prior to IBHE approval in order to complete the work by August 1998. University officers will specify in all contacts made regarding the project that final development is contingent on IBHE approval.

Constituency Involvement

Not pertinent to this matter.

Resolution

BE IT RESOLVED, By the members of the Executive Committee of the Board of Trustees of Southern Illinois University, That:

(1) The plans and specifications for Student Residence Hall II project be and are hereby approved as presented to members of the Executive this date.

(2) The officers of Southern Illinois University at Edwardsville are authorized to proceed with bidding the said project in accordance with the plans and specifications approved.

(3) The President of Southern Illinois University be and is hereby authorized to take whatever action may be required in the execution of this resolution in accordance with established policies and procedures.

EXECUTIVE COMMITTEE REPORT

By action at its meeting on July 10, 1997, the Board of Trustees authorized the members of its Executive Committee to approve all plans and specifications and award all contracts in connection with the project.

AWARD OF CONTRACTS: STUDENT RESIDENCE HALL II. SIUE

Summary

This matter would award construction contracts totaling \$12,749,397 in connection with the Student Residence Hall II, SIUE. The Residence Hall is the major component of a capital project which will involve construction of a 506-bed residence hall south of and in close proximity to the existing residence hall, housing related enhancements to the University Center Food Service Cafeteria

Facilities, and continuation and expansion of the renovation program at Tower Lake Apartments.

Rationale for Adoption

At its July 10, 1997 meeting, the Board approved the capital project, Student Residence Facilities II, Tower Lake and University Center Food Service Cafeteria Renovations at an estimated cost of \$26,900,000 to be funded from the sale of revenue bonds in the estimated amount of \$31,000,000. At that same meeting, the Board also approved the retention of the firm of Solomon, Cordwell, Buenz and Associates, Inc., Chicago, Illinois, to develop plans and specifications for the Student Residence Hall II portion of the project; approved the retention of the firm of FGM, Inc., Belleville, Illinois, to develop plans and specifications for the Tower Lake Housing Renovations, Phase III, and the University Center Food Service Cafeteria Enhancements portion of the project; authorized the officers of Southern Illinois University at Edwardsville to retain the services of a project manager; and authorized members of the Executive Committee of the Board to approve all plans and specifications and award all contracts in connection with the project. The Executive Committee approved the plans and specifications for the Student Residence Hall II on July 21, 1997. The Illinois Board of Higher Education approved the project as a non-instructional capital improvement on September 3, 1997.

The favorable financing package, which will greatly reduce our anticipated interest cost, would allow us to add as much as \$1,600,000 to the construction cost of the project and still remain within the debt service capability of the units supporting the project. Given the construction needs, we will be submitting a request to the Board of Trustees to increase the construction and related cost budget from \$26.9 million to \$28.0 million. A part of this request will be for approval to perform approximately \$300,000 of in-house telecommunications work needed for the project. Even with this increased construction cost, the average annual debt service for the project will be approximately \$45,000 less than previously projected.

The bids received for the Student Residence Hall II portion of the project are favorable and award of contracts is now timely.

Considerations Against Adoption

University officers are aware of none.

Constituency Involvement

Not pertinent to this matter.

Resolution

BE IT RESOLVED, By the members of the Executive Committee of the Board of Trustees of Southern Illinois University, That:

(1) Construction contracts totaling \$12,749,397 in connection with the Student Residence Hall II portion of the Student Residence Facilities II, Tower Lake and University Center Food Service Cafeteria Renovations, SIUE, be awarded as follows:

(a) A contract in the amount of \$8,860,400 to Fru-Con Construction Corporation, Ballwin, Missouri, for the General Construction work.

(b) A contract in the amount of \$828,900 to Kane Mechanical Inc., Wood River, Illinois, for the Heating, Piping, Refrigeration & Automatic Temperature Control work.

(c) A contract in the amount of \$1,212,647 to G.R.P. Mechanical Co., Inc., East Alton, Illinois, for the Plumbing work.

(d) A contract in the amount of \$289,000 to Bi-State Fire Protection, St. Charles, Missouri, for the Fire Protection work.

(e) A contract in the amount of \$331,000 to France Mechanical Corporation, Edwardsville, Illinois, for the Ventilating and Distribution System for Air-Condition work.

(f) A contract in the amount of \$1,227,450 to Pyramid Electrical Contractor, Fairview Heights, Illinois, for the Electrical work.

(2) The President of Southern Illinois University be and is hereby authorized to take all actions necessary for the execution of this resolution in accordance with established policies and procedures.

Mr. Rowe stated that he couldn't say enough about the people at the Edwardsville campus, the President, and his staff for expediting the matter on the Student Residence Hall II project. He thanked and complimented those involved.

Mr. Rowe reported that pursuant to notice there had been an executive session of the members of the Executive Committee to consider matters concerning employment and dismissal of employees and collective negotiating matters, with no action having been taken.

Mr. VanMeter seconded the comments made by Mr. Rowe concerning the work performed by all concerned related to the residence halls. He continued that there had been a tremendous amount work to bring that to a successful conclusion. He explained that even though there had been some fortuitous circumstances in the bond market, the actual package was exactly as sent for bid.

Mrs. D'Esposito, Chair of the Finance Committee, stated that the Committee had met this morning. She gave the following report:

The Finance Committee is bringing forward for approval by the full Board, Board Agenda Item L, Resource Allocation and Management Program (RAMP) Submissions, Fiscal Year 1999: Operating Budget Request. We recommend placement on the omnibus motion.

The Chair stated that the General Counsel had suggested that it might be advisable to have a voice vote on that matter.

Mr. Rowe chaired the Architecture and Design Committee meeting in the absence of Dr. Wilkins. He gave the following report:

The Architecture and Design Committee recommends the following for the omnibus motion: Item K, Resource Allocation and Management Program (RAMP) Submissions, Fiscal Year 1999: Capital Budget Priorities; Item M, Project Approval and Selection of Architect: Swimming Pool Filter Replacement, Student Recreation Center, SIUC; Item N, Project Approval and Selection of Architect: Roof Replacement, Allen Hall, SIUC; Item O, Project Approval: Campus Sidewalk Repairs, SIUE; and Item P, Project Approval and Selection of Engineer: Campus Roadway Repairs, SIUE.

The Chair stated, that with the concurrence of the Architecture and Design Committee, Item K would be taken as a separate matter at the suggestion of the General Counsel.

Mr. Norwood, Chair of the Academic Matters Committee, stated that the Committee had met following the Architecture and Design Committee. He gave the following report:

The Committee had notice of a new program request: Bachelor of Science Degree Program, Major in Computer Engineering, School of Engineering, SIUE. That matter will be on the Board's agenda next month. We had information reports on accreditation and the 11th annual report on MWD for the University. We also had presentations on sabbaticals from Dr. Waring, Dr. Umbaugh, and two students, Mr. Matthews and Mr. Makam.

Under Executive Officer Reports, Dr. Beggs, Chancellor of Southern Illinois University at Carbondale, gave the following report:

We had a very positive start of the academic year on the Carbondale campus. We began our activities by reducing new student week from 5 days to 3. We got a wonderful start moving in new students with the President carrying refrigerators to the third floor. We also had the opportunity to have our first convocation as a part of new student week. Carl Getto, Dean of the School of Medicine, shared with us the white coat ceremony of the Medical School. That is an extraordinarily positive event where our new medical students receive their white lab coats, indicative of their success in being admitted to the medical school and what the future may hold. We did this with respect to the convocation program of the University. We had the first reading of the Saluki Creed, which we have provided to you today. You will note that the creed takes four goals statements from the Morris Library wall and expands them. David Vingren, President of the Undergraduate Student Government, had the privilege of being the first person to publicly read the Saluki Creed at the convocation program. We had somewhere between 1,600 and 1,800 people participate in the activities. The next day we had a community picnic in the mall area in front of Shryock with between 4,000 and 5,000 people participating.

The following Monday we were able to announce that our enrollment for the first time in five years had moved upwards. We believe that we have turned an important corner which will be positive for the University and the Carbondale campus. Our next move is to turn our attention to retention. Later today the President and I will be reviewing a draft retention plan prepared by the Provost for consideration.

We will monitor the four-year graduation rate. We've heard the message presented by Mrs. D'Esposito and will deliver.

We did actively participate in the fair activities in Springfield and DuQuoin. The cooperation was excellent in terms of our alumni and others involved.

On October 3 and 4, our Foundation and Alumni Boards will meet as part of our Homecoming activities. October 4 is parents' weekend.

The arena floor is on schedule and Dr. Sanders will be informing you of a very positive event that has happened with respect to our Saluki Futures activities.

The faculty, during the month of August, completed another \$2.5 million in contracts which brings our efforts for this year to over \$8 million.

The cooperative between Dave Werner and John Jackson has really been helpful to us and I think is indicative of the cooperative efforts going on between Edwardsville and Carbondale as we try to address the same issues.

The Chair congratulated Dr. Beggs on the recruitment effort. He explained that it shows what a concentrated, intelligent effort can do and he hoped that that same effort continues to multiply. He congratulated the entire community for the achievement.

Mr. Brewster reported that he had attended the DuQuoin Fair related to SIU. He explained that in the past two or three years the level of activity seemed to be diminishing, but this year people were everywhere. He stated that there were all kinds of families and a lot of enthusiasm, and this was on the last day of the fair, on Labor Day, when it was 95 degrees, and 95% humidity. He said that there had been a remarkable difference from years past and he congratulated all those who had made that possible.

Dr. Werner, Chancellor, Southern Illinois University at Edwardsville, gave the following report:

Let me begin by acknowledging the hard work of the people on the Edwardsville campus and the President's Office who made the Student Residence Hall II project possible. This is clearly a significant event for this campus and it wouldn't have happened without almost around-the-clock work on a number of people's part.

In the Academic Matters Committee meeting this morning, you received an accreditation report written during the summer. During the past week we received a report from ABET, American Board on Engineering Technology Accreditation, informing us that we had been reaccredited in industrial, electrical,

civil, and mechanical engineering. Those are the four areas in which we offer degrees in engineering and that's a nice milestone. I reported to you earlier that that exit interview had been one of the best accreditation visits that I had ever experienced. Sticking with engineering for a moment, yesterday we received an updated report on the building. As you know, that building had been designed quite some time ago and needs some rework. Some of it to accommodate new laws to prevent earthquake damage. We also made some programmatic changes to reflect the fact that the School of Engineering now includes a department of computer science. Perhaps the most interesting change in the building reflects the change in time that space was reallocated from men's restrooms to women's restrooms to reflect the number of women in engineering.

We also had commencement since the last Board meeting. In August, 570 students received degrees in a ceremony which featured Fernando Aguirre as the speaker. Mr. Aguirre is an alumnus of the University, graduating over 29 years ago. He is President of Proctor and Gamble of Mexico and Vice-President of Proctor and Gamble of Latin America. He made a substantial donation to the baseball program after he returned to Mexico.

Two months ago when we were at the East St. Louis Center you heard a presentation by Pat Harrison on summer programs she is conducting. She has received an additional \$75,000 of external funding to assist in some of those programs, in terms of minority student enrollment.

We do not have firm figures on our enrollment at this point. It looks as if enrollment will be about even with last year. We look to be up with freshmen and exceeding our goals in continuing students. I think we're going to see some decline in transfer students. The decline at the graduate level is principally caused by the closing down of the St. Louis MBA program. We decided to close down about 10 months ago and this fall we will be completely finished with that program.

The University convocation is scheduled for September 24 at 10:30 a.m.

Dr. Sanders, President, Southern Illinois University, gave the following report:

Let me first address the matter of the Application for Appeal of Rex W. G. Fernando. Dr. Fernando is a faculty member here at Edwardsville and asked that this Board review his grievance. His grievance arose in early 1996 following an exchange of letters with then Provost David Werner. As stated by Dr. Fernando, his grievances are, and I quote: "(1) Dr. Werner's January 10, 1996 memo to me wherein he makes numerous claims and allegations against me which are unsubstantiated, untrue, and which constitute defamation of my character and libel against me; and (2) the fact that I and my faculty position were excluded from the most recent Faculty Salary Equity Study, and that I have thereby been denied

the opportunity for fair and equal consideration for equity and salary increases." The appropriate SIU Edwardsville faculty review committee heard his complaint. The faculty committee recommended to then Chancellor Belck that then Provost Werner send a letter to Dr. Fernando correcting four statements in Dr. Werner's January 10 letter, found by the committee to be inaccurate. This was done. The panel members agreed that Dr. Fernando was correctly excluded from the 1990 salary equity survey because his position as a research associate was a professional staff rather than a faculty position. Dr. Fernando now seeks additional sanctions against Dr. Werner, challenges his exclusion from the 1990 faculty equity study, and requests salary enhancement. It is my recommendation to you that the Application for Appeal be denied. In short, the Bylaws requirements for review by this Board have not been met, in my judgment. Article VI of the Bylaws expresses the policy of the Board that only grievances presenting important policy issues or serious questions regarding the integrity of the decision-making process will be reviewed. This application satisfies neither criterion.

The Chair asked if there was a motion; hearing none, the Chair declared that the Application for Appeal of Rex W. G. Fernando, SIUE, shall be deemed to have been denied and the action which is the subject of the grievance shall stand.

President Sanders continued his remarks:

It seems that since you met last, almost two months ago, very little has stood still at this University. We've had legislators and their staffs visiting our campuses or we have been visiting with them. The United States Department of Justice EPA lawsuit against SIUC has been brought to a successful conclusion. We received a \$1.5 million check from the Secretary of Agriculture. We dedicated the engineering annex on the Carbondale campus and a variety of other things have occurred. In July we hosted Senator Obama and his legislative staff. Chancellor Beggs, Provost Jackson, Harvey Welch, Seymour Bryson, and Elaine Hyden spent the better part of an afternoon addressing higher education issues with the Senator and his staff. Mr. Norwood hosted the group and took them to lunch at his home. We also had a visit from Senator Rauschenberger, Chair of the Senate Appropriations Committee, and staff members in his office. They spent a day visiting both the Carbondale campus and the East St. Louis Center the end of July. This was his first visit to the East St. Louis Center. At the close of the day, the Chairman indicated that he was very, very impressed with what he saw and experienced that day, particularly what he saw being accomplished at the East St. Louis Center at a place of facility that was less than the ideal.

I would add my appreciation to the faculty and staff of both campuses who made the fairs a success. One has to give a lot of credit to Terry Svec and Rhonda Vinson for what was accomplished and offer them my appreciation. One of

the most impressive things I saw in the tent at the state fair in Springfield was an individual from one of the campuses hand a student over to a recruiter at the other campus because what that student was interested in was more appropriately found at the other campus. I think that just so clearly demonstrates the level of cooperation that came to be in the tent at the state fair. We also appreciated the public ceremony there which included the Secretary of Agriculture, Governor Edgar, and Senator Durbin. The event took place on Agriculture Day and it was my good fortune in representing the University to receive a facsimile of the \$1.5 million check that will fund the design phase of the ethanol demonstration pilot plant located here at University Park on the Edwardsville campus. Governor Edgar took the opportunity during that formal presentation to actually ask the Secretary to support the final round of funding, noting that the state had already made its commitment to the final phase of funding. During the DuQuoin State Fair we did host Governor Edgar in the dedication and tour of the Engineering Annex on the Carbondale campus. Governor Edgar had to be very familiar with this project because he was there to release the original construction funds, for release of the equipment money, and now for the ribbon-cutting ceremony. We spent a good bit of time seeing the new friction center because of the Governor's efforts in providing financial support for that. This gave us the opportunity for him to see the fruits of his labor, and what's going on in that friction center is very, very impressive.

Toward the end of August the Governor issued an executive order implementing a set of tougher ethics and procurement reforms on all departments and executive agencies. That report does not technically apply to higher education. I have asked Mr. Ruger and Mr. Wilson to conduct a full review of these provisions and to report to me their findings next month. I believe, from our preliminary examination, that our existing Board policies are in good shape and, in fact, even more restrictive than the executive order in some cases. I think it bears looking at even though it does not directly apply to us.

I have also shared with you individually comments on my several days in Northern Italy, courtesy of the Rockefeller family, where I had the opportunity along with 19 other people from around the world to talk about faculty preparation. It was truly an exciting experience. It was a very productive experience and interesting to participate in very pointed and heated discussions about important issues.

We had the opportunity for a public announcement this week in Carbondale of a gift of \$500,000 to the Saluki Futures athletic campaign. That is the single largest gift in the University's history to athletics. The Crisp family have been very, very important in the life of Southern Illinois and in the life of Southern Illinois University, particularly supportive of the Carbondale campus and its many, many activities. This gift gives me the opportunity to exercise an authority the Board delegated to me several months ago. In exchange and recognition of that gift, we will name the new floor, currently being installed in the arena, the Harry L. Crisp, Sr. Court in memory of Harry Crisp's father.

Later in this agenda you are going to be considering the ratification of a recommendation that David Werner serve as Chancellor until a permanent replacement for Nancy Belck can be found. I'm also recommending that you appoint Sharon Hahs as acting Provost, based upon a recommendation from David Werner and myself. I would respectfully request that the Board consider ratifying that appointment as a current and pending matter at this meeting.

The Chair pointed out the staff table located behind the Board table. He explained that the Board wanted to have these people close at hand to answer questions.

The Chair stated that pursuant to notice members of the Executive Committee held a meeting at 3:00 p.m., Wednesday, September 10, 1997, in the Missouri Room of the University Center, SIUE, to discuss SIUE housing. He explained that this meeting was open to the public. Following that meeting, there was an executive session of the Executive Committee in the Wabash Room of the University Center, SIUE. He reported that the only public portion of that meeting was a motion to close the meeting to the public for the purpose of considering collective negotiating matters and other personnel matters. He stated that no action had been taken.

He continued that also pursuant to notice members of the Board of Trustees had had dinner in the Board Room of the University Center, SIUE, at approximately 6:30 p.m. last evening. He stated that the dinner was social in nature.

The Chair reported that at 7:30 a.m. this morning the Board had had breakfast with Ann Lambert and Alan Hoff of the International Trade Center and that the meeting had been most informative.

The Chair explained the procedure for the Board's omnibus motion and he proposed that, after discussion, there would be taken up the following matters:

REPORTS OF PURCHASE ORDERS AND CONTRACTS,
JUNE AND JULY, 1997, SIUC AND SIUE

In accordance with III Bylaws 1 and 5 Policies of the Board C, summary reports of purchase orders and contracts awarded during the months of June and July, 1997, were mailed to the members of the Board in advance of this meeting, copies were placed on file in the Office of the Board of Trustees, and these reports are hereby submitted for information and entry upon the minutes of the Board with respect to the actions of the Executive Committee.

CHANGES IN FACULTY-ADMINISTRATIVE PAYROLL - SIUC

The following changes in faculty-administrative payroll are submitted to the Board of Trustees for ratification in accordance with the Board Policy on Personnel Approval (2 Policies of the Board B). Additional detailed information is on file in the Office of the Chancellor. Where appropriate, salary is reported on a monthly basis and on either an academic year (AY) or fiscal year (FY) basis.

Continuing Appointment

	<u>Name</u>	<u>Title</u>	<u>Department</u>	<u>Effective Date</u>	<u>Salary</u>
1.	Allen, Walker M.	Dir, Adm & Rec	Adm & Records	07/01/97	\$8,334.00/mo \$78,008.00/FY
2.	Bahrych, Sharon	Asst Professor	ASA - Health Care Prof	05/05/97	\$5,000.00/mo \$60,000.00/FY
3.	Bartolini, Brian J.	Acad Advisor	Intercollegiate Athletics	07/01/97	\$2,423.00/mo \$29,078.00/FY
4.	Brown, Joseph A.	Director (100%) Asc Prof (0%)	Blk Amer Stud	08/01/97	\$4,800.00/mo \$57,600.00/FY
5.	Cashell, Mary L.	Ast Professor	Psychology	08/18/97	\$4,600.00/mo \$41,400.00/AY
6.	Chandler, Anne K.	Ast Professor	English	08/18/97	\$4,112.00/mo \$37,008.00/AY
7.	Duncan, Glen E.	Ast Professor	Physical Educ	08/18/97	\$4,100.00/mo \$36,900.00/AY
8.	Felton, Debbie	Ast Professor	For Lang & Lit	08/18/97	\$3,889.00/mo \$35,001.00/AY
9.	Fetro, Joyce	Asc Professor	Health Educ & Recreation	08/18/97	\$4,500.00/mo \$40,500.00/AY
10.	Gavin, Dawn	Ast Professor	Sch of Art & Design	08/18/97	\$3,778.00/mo \$34,002.00/AY
11.	Gill, Lynn	Coord of Wellness Prog	Student Health Programs	07/28/97	\$2,160.00/mo \$25,920.00/FY
12.	Groninger, John W.	Ast Professor	Forestry	08/18/97	\$4,778.00/mo \$43,002.00/AY
13.	Kincaid, William A.	Ast Professor	Theater	08/18/97	\$3,778.00/mo \$34,002.00/AY

14.	Lawrence, Michael	Univ Professor	Paul Simon Public Pol Instit	07/01/97	\$8,750.00/mo \$105,000.00/FY
15.	McDowell, Walter	Ast Professor	Radio-TV	08/16/97	\$4,000.00/mo \$38,000.00/AY
16.	Methot, Maurice	Ast Professor	Cin & Photo	08/16/97	\$5,000.00/mo \$40,000.00/AY
17.	Mills, Desiree R.	Coord of Wellness Prog	Student Health Programs	08/11/97	\$2,838.48/mo \$28,384.80/FY*
18.	Poppen, Liming	Computer Info Specialist	College of Science	08/01/97	\$3,410.00/mo \$40,920.00/FY
19.	Reed, Rebecca J.	Acad Advisor (50%)	Col of Science	07/14/97	\$1,073.00/mo \$11,803.00/FY**
20.	Riley, Peter C.	Ast Professor	Radio-TV	08/16/97	\$5,000.00/mo \$45,000.00/AY
21.	Rush, David A.	Assoc Professor	Theater	08/16/97	\$4,112.00/mo \$37,008.00/AY
22.	Sagrestano, Lynda	Ast Professor	Psychology	08/16/97	\$4,750.00/mo \$42,750.00/AY
23.	Schaefer, Teri	Hall Director	Univ Housing	08/01/97	\$2,139.31/mo \$21,393.10/FY**
24.	Speere, Lance W.	Managing Editor	Journalism	05/22/97	\$3,000.00/mo \$36,000.00/FY
25.	Staff, Michael B.	Ast Inst (100%) Inst of Clin & Com Med (0%)	ASA Health Care Prof/SM Fam Practice	08/16/97	\$5,000.00/mo \$60,000.00/FY
26.	Stukkers, Kenneth	Chair (100%) Professor (0%)	Philosophy	08/16/97	\$8,100.00/mo \$73,200.00/FY
27.	Suarez, Carmen	Career Serv Spec	School of Law	08/04/97	\$4,188.877/mo \$50,000.04/FY
28.	Walker, Carroll G.	Researcher II	Library Affairs	07/01/97	\$3,000.00/mo \$36,000.00/FY
29.	Walsh, April K.	Educ Coord	For Lang & Lit	08/01/97	\$2,167.00/mo \$28,004.00/FY
30.	Weems, Eric D.	Assistant Dir, Fin Aid Off	Financial Aid Office	07/01/97	\$3,200.00/mo \$38,400.00/FY
31.	Wendte, Gregory	Acad Advisor	Col of Ed Student Serv	07/16/97	\$2,300.00/mo \$27,800.00/FY
32.	Zaczek, James J.	Ast Professor	Forestry	08/16/97	\$4,778.00/mo \$43,002.00/AY

*Ten month continuing fiscal appointment

**Eleven month continuing fiscal appointment.

B. Awards of Tenure

	<u>Name</u>	<u>Title on Effective Date of Tenure</u>	<u>Department</u>	<u>Effective Date</u>
1.	Stickers, Kenneth W.	Professor	Philosophy	08/16/97

B. Leaves of Absence With Pay

	<u>Name</u>	<u>Type of Leave</u>	<u>Department</u>	<u>Purpose</u>	<u>Date and % of Leave</u>
1.	Overturf, Dan	Sabbatical	Cinema & Photography	Writing	01/01/99 - 05/15/99 100% (Supersedes leave approved previously for 01/01/98-05/15/98 at 100%)

The following changes in faculty-administrative payroll at the School of Medicine/Springfield campus are submitted to the Board of Trustees for ratification in accordance with the Board Policy on Personnel Approval (2 Policies of the Board B).

Additional detailed information is on file in the Office of the Dean and Provost. Where appropriate, salary is reported on a monthly basis and on either an academic year (AY) or fiscal year (FY) basis.

A. Continuing Appointments*

	Name	Title	Department	Effective Date	Salary
1.	Albers, Janet	Associate Professor of Clinical Family and Community Medicine	Family and Community Medicine	08/15/97	\$10,000/mo - \$120,000/fy-75% \$13,334/mo - \$160,008/fy-100% Additional compensation may be derived through the Medical Service and Research Plan
2.	Boley, Theresa***	Assistant Professor of Clinical Surgery	Surgery	07/01/97	\$6386.67/mo \$76,640.04/fy
3.	Brady, Patricia	Assistant Professor of Clinical Family and Community Medicine	Family and Community Medicine	08/15/97	\$5,300.00/mo \$63,600.00/fy-53% \$10,000.00/mo \$120,000.00/fy-100% Additional compensation may be derived through the Medical Service and Research Plan
4.	Dee, Christian	Assistant Professor	Surgery	09/01/97	3374.98/mo \$40,499.76/fy-55% 6136.33/mo \$73,635.96/fy -100% Additional compensation may be derived through the Medical Service and Research Plan
5.	Dunnington, Gary	Professor	Surgery	09/01/97	\$16,500/mo \$198,000.00/fy -99% 16,666.67/mo \$200,000.04/fy -100% Additional compensation may be derived through the Medical Service and Research Plan
6.	Idusuyi, Osaretin	Assistant Professor of Clinical Surgery	Surgery	08/25/97	\$3374.98/mo \$40,499.76/fy-55% \$6136.33/mo \$73,635.96/fy-100% Additional compensation may be derived through the Medical Service and Research Plan
7.	Millner, Stephen	Assistant Professor	Surgery	07/24/97	3375.00/mo \$40,500.00/fy-55% \$6136.33/mo \$73,635.96/fy-100% Additional compensation may be derived through the Medical Service and Research Plan
8.	Moore, Vicky***	Director of Civil Service Employment	Human Resources	07/01/97	\$5055.00/mo \$60,660.00/fy

9.	Neumeister, Michael	Assistant Professor	Surgery	07/01/97	\$3375.00/mo \$40,500.00/fy-55% \$6136.33/mo \$73,635.96/fy-100% Additional compensation may be derived through the Medical Service and Research Plan
10.	Riseman, Jay** ***	Clinical Assistant Professor	Surgery	07/01/97	N/A
11.	Vicari, Sandra***	Assistant Professor of Clinical Psychiatry	Psychiatry	07/01/97	\$3863.67/mo \$46,364.04/fy

*No leaves of absence with pay or awards of tenure to be reported.

**This appointment carries faculty privileges except that time in this appointment does not count toward tenure.

***Conversion of a term appointment to a continuing appointment.

CHANGES IN FACULTY-ADMINISTRATIVE PAYROLL - SIUE

The following changes in faculty-administrative payroll are submitted to the Board of Trustees for ratification in accordance with the Board Policy on Personnel Approval (2 Policies of the Board B). Additional detailed information is on file in the Office of the Chancellor. Where appropriate, salary is reported on a monthly basis and on either an academic year (AY) or fiscal year (FY) basis.

A. Continuing Appointment

	<u>Name</u>	<u>Title</u>	<u>Department</u>	<u>Effective Date</u>	<u>Salary</u>
1.	AbuSharbain, Elaine	Asst Professor	Biological Sci	08/16/97	\$4,050.00/Mo \$36,450.00/AY
2.	Achterberg, Robert J.	Asst Professor	SDM - Applied Dent Medicine	08/01/97	\$5,375.00/Mo \$64,500.00/FY
3.	Anop, Lenora-Marya	Asst Professor	Music	08/16/97	\$3,723.00/Mo \$33,507.00/AY
4.	Brunkow, Paul E.	Asst Professor	Biological Studies	08/16/97	\$3,950.00/Mo \$35,550.00/AY
5.	Carlson, Brian M.	Asst Professor	Computer Science	08/16/97	\$5,500.00/Mo \$49,500.00/AY
6.	Crain, Susan J.	Asst Professor	Finance, Schl of Business	08/16/97	\$7,200.00/Mo* \$64,800.00/AY
7.	Deahl II, S. Thomas	Assoc Professor	SDM - Applied Dental Medicine	07/01/97	\$6,250.00/Mo \$75,000.00/FY
8.	DenHouter, John R.	Asst Professor	Art & Design	08/16/97	\$3,889.00/Mo \$35,001.00/AY
9.	Dolman, Everett Carl	Asst Professor	Political Sci	08/16/97	\$4,120.00/Mo \$37,080.00/AY
10.	Ellis, Wayne E.	Asst Professor	Nursing	08/16/97	\$7,000.00/Mo \$63,000/AY
11.	Emerson, Matthew C.	Asst Professor	Anthropology	08/16/97	\$4,334.00/Mo \$39,006.00/AY
12.	Esselman, Elizabeth J.	Asst Professor	Biological Studies	08/16/97	\$3,900.00/Mo \$35,100.00/AY

* Converting from term to continuing status

13.	Flamm, Lora L.	Asst to the Vice Chancellor for Student Affairs	Student Affairs	08/01/97	\$3,642.00/Mo \$43,704.00/FY
14.	Fowles, Eileen R.	Asst Professor	Schl of Nursing	08/16/97	\$5,050.00/Mo \$45,450.00/AY
15.	Gillespie, M. Jane	Assoc Professor	SDM - Applied Dental Medicine	07/01/97	\$4,750.00/Mo \$57,000.00/FY
16.	Hardman, Joel C.	Asst Professor	English Lang & Literature	08/16/97	\$3,450.00/Mo \$31,050.00/AY
17.	Johnson, Kevin A.	Asst Professor	Chemistry and Environmental Studies	08/16/97	\$4,560.00/MO \$41,040.00/AY
18.	Katayama, Andrew D.	Asst Professor	Instructional Tech	08/16/97	\$4,000.00/Mo \$36,000.00/AY
19.	Kauzlarich, David A.	Asst Professor	Sociology	08/16/97	\$4,150.00/Mo \$37,350.00/AY
20.	Landers, James R.	Asst Professor	Public Admin and Policy Analysis	08/16/97	\$4,450.00/Mo \$40,050.00/AY
21.	McCann, Lori	Asst Professor	Music	08/16/97	\$3,667.00/Mo \$33,003.00/AY
22.	Shustrin, Kara L.	Asst to the Director	University Student Housing	08/01/97	\$2,500.00/Mo \$30,000/FY
24.	Stanley, Mickey Jean	Assoc Professor	Nursing	08/16/97	\$5,223.00/Mo \$47,007.00/AY
25.	Sullivan, Bryce F.	Asst Professor	Psychology	08/16/97	\$3,889.00/Mo \$35,001.00/AY
26.	Valk, Anne M.	Asst Professor	Historical Studies	08/16/97	\$4,000.00/Mo \$36,000.00/AY
27.	Ware, Robert B.	Asst Professor	Philosophical Studies	08/16/97	\$3,870.00/Mo \$34,830.00/AY
28.	Welsh, Floyd K	Assoc Director	University Student Housing	08/01/97	\$2,917.00/Mo** \$35,004.00/FY

** Previously served as Asst to the Director in same unit

B. Leaves of Absence With Pay

<u>Name</u>	<u>Type of Leave</u>	<u>Department</u>	<u>Purpose</u>	<u>Date and % of Leave</u>
1. Abraham, Ronald	Professional Development	Music	Complete requirements for DMA degree from Univ. of IL	08/16/97 - 12/31/97 at 100%
2. Bolyard, Mark	Sabbatical	Biological Sciences	Research	08/16/97 - 12/31/97 100%*

* Originally approved for 07/01/97 - 06/30/98 at 50%

C. Awards of Tenure - none to be reported

PROJECT APPROVAL AND SELECTION OF ARCHITECT:
SWIMMING POOL FILTER SYSTEM REPLACEMENT,
STUDENT RECREATION CENTER, SIUC

Summary

This matter seeks project and budget approval to replace six deteriorated sand filter tanks, related piping and components at the Student Recreation Center swimming pool. The estimated cost is \$350,000. Funding for this work will come from student fees through the Student Recreation Center's Repair and Replacement Reserve.

This matter further requests approval for the drawings and specifications to be prepared by Physical Plant Engineering Services.

Rationale for Adoption

The main building of the Student Recreation Center was completed in 1977, and a large addition to the building was completed in 1989. The pool and sand filters were installed in 1977 with the original construction. These filters have exceeded their life expectancy and require replacement to prevent a serious failure that could prevent use of the pool facilities. The filter tanks and related piping have rusted and continue to deteriorate.

The estimated cost is \$350,000 with funding to come from student fees through the Student Recreation Center's Repair and Replacement Reserve.

Considerations Against Adoption

University officers are aware of none.

Constituency Involvement

This matter has been shared with the Student Recreation Advisory Board and was included in the budget approved for FY-98.

Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That:

(1) The project to replace sand filter tanks, related piping, and components at the Student Recreation Center Pool be and is hereby approved at a total cost of \$350,000.

(2) Funding for this work will come from student fees through the Repair and Replacement Reserve for the Student Recreation Center.

(3) Upon recommendation of the Architecture and Design Committee, authorization be and is hereby granted for the drawings and specifications to be prepared by Physical Plant Engineering Services.

(4) The President of Southern Illinois University be and is hereby authorized to take whatever action may be required in the execution of this resolution in accordance with established policies and procedures.

PROJECT APPROVAL AND SELECTION OF ARCHITECT:
ROOF REPLACEMENT, ALLEN HALL, SIUC

Summary

This matter seeks project and budget approval to replace the roof on Allen Hall, which is one of the three triad low rise dormitories in the east campus residential area.

The estimated cost of this project is \$200,000. Funding for this work will come from student housing revenue. Drawings and specifications will be prepared by Physical Plant Engineering Services.

Rationale for Adoption

The campus housing office has initiated a project to replace the roof of Allen Hall. The existing roof membrane has failed after over 10 years of use. The estimated cost of this work is \$200,000. Drawings and specifications for the project will be prepared by Physical Plant Engineering Services. Approximately 19,300 square feet of PVC membrane will be replaced with EPDM membrane.

Considerations Against Adoption

University officers are aware of none.

Constituency Involvement

Project was included in the budget approved for FY-98.

Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That:

(1) The project to replace the roof on Allen Hall be and is hereby approved at a total cost of \$200,000.

(2) Funding for this work will come from student housing revenue.

(3) Upon recommendation of the Architecture and Design Committee, authorization is hereby granted for the drawings and specifications to be prepared by Physical Plant Engineering Services.

(4) The President of Southern Illinois University be and is hereby authorized to take whatever action may be required in the execution of this resolution in accordance with established policies and procedures.

PROJECT APPROVAL: CAMPUS SIDEWALK REPAIRS, SIUE

Summary

This matter seeks project and budget approval to make repairs to sidewalks on the Edwardsville Campus. The estimated cost of the project is \$250,000. The funds for the project will come from FY-98 state appropriations for deferred maintenance initiatives.

Rationale for Adoption

The sidewalks in the core of the Edwardsville Campus are aging, and despite a number of patchwork repairs over the years the condition of the sidewalks has deteriorated. The deterioration has accelerated to the point where surfaces spalls, edge breaks, and areas of differential settling have created access problems for persons with disabilities and safety problems for everyone. This project would provide for renovation of approximately 170,000 square feet of campus sidewalks. Damaged areas would be removed and replaced and minor drainage problems would be addressed.

FY-98 state appropriations for deferred maintenance projects will be used for the work.

Considerations Against Adoption

University officers are aware of none.

Constituency Involvement

Not pertinent to this matter.

Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That:

(1) The capital project, Campus Sidewalk Repairs, SIUE, be and is hereby approved with a budget approved in the amount of \$250,000. Funding for the project will be from FY-98 state appropriations for deferred maintenance initiatives.

(2) The President of Southern Illinois University be and is hereby authorized to take whatever action may be required in the execution of this resolution in accordance with established policies and procedures.

PROJECT APPROVAL AND SELECTION OF ENGINEER:
CAMPUS ROADWAY REPAIRS, SIUE

Summary

This matter seeks project and budget approval to make repairs on several roadways on the Edwardsville Campus. The estimated cost of the project is \$125,000. The funds for the project will come from FY-98 state appropriations for deferred maintenance initiatives.

This matter further requests approval for the plans and specifications to be prepared by SIUE Facilities Management.

Rationale for Adoption

Most of the roadways on the Edwardsville Campus are at least 20 to 30 years old. Their age and frequent use have caused the roadways to deteriorate, and the rate of deterioration is now accelerating. Long range plans call for a complete overhaul of the Edwardsville Campus roadways. A request for funding will be submitted as part of the RAMP 99 Capital Budget. The work proposed for this project is a holding action until the major overhaul can be funded and completed. This project would provide for base repairs and an overlay of 1-1/2 inches of asphalt on Whiteside Drive and the Supporting Services Road. Also, expansion joints on University and Circle Drives will be repaired.

FY-98 state appropriations for deferred maintenance projects will be used for the work.

Considerations Against Adoption

University officers are aware of none.

Constituency Involvement

Not pertinent to this matter.

Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That:

(1) The capital project, Campus Roadway Repairs, SIUE, be and is hereby approved with a budget approved in the amount of \$125,000. Funding for the project will be from FY-98 state appropriations for deferred maintenance initiatives.

(2) SIUE Facilities Management is authorized to develop plans and specifications for the project.

(3) The President of Southern Illinois University be and is hereby authorized to take whatever action may be required in the execution of this resolution in accordance with established policies and procedures.

Mr. Rowe moved the reception of Reports of Purchase Orders and Contracts, June and July, 1997, SIUC and SIUE; the ratification of Changes in Faculty-Administrative Payroll, SIUC and SIUE; and the approval of Project Approval and Selection of Architect: Swimming Pool Filter Replacement, Student Recreation Center, SIUC; Project Approval and Selection of Architect: Roof Replacement, Allen Hall, SIUC; Project Approval: Campus Sidewalk Repairs, SIUE; and Project Approval and Selection of Engineer: Campus Roadway Repairs, SIUE. The motion was duly seconded. Student Trustee opinion in regard to the motion was indicated as follows: Aye, Joe Arana, Patrick Kelly; nay, none. The motion carried by the following recorded vote: Aye, John Brewster, Molly D'Esposito, William R. Norwood, Harris Rowe, A. D. VanMeter, Jr.; nay, none.

Mr. Kelly made a motion to correct page 4 of the Minutes of the Meeting held July 10, 1997. He continued that the Minutes should read as follows in paragraph 2: "Presidents of the SIUC Undergraduate Student Government and

the Graduate and Professional Student Council." The motion was duly seconded, and after a voice vote the Chair declared the motion to have passed and the minutes approved as corrected.

The following matter was presented:

RESOURCE ALLOCATION AND MANAGEMENT PROGRAM (RAMP)
SUBMISSIONS, FISCAL YEAR 1999: CAPITAL BUDGET PRIORITIES

Summary

The following capital projects for FY 1999 have been prioritized into a University-wide list presented for the consideration and approval of the Board.

Rationale for Adoption

Projects proposed for the campuses were developed recognizing the need to capitalize upon advances in technology to deliver instruction and to provide for capital renewal to preserve existing facilities.

In reformulating the campus requests into priority listings by categories, the following project priority considerations were recognized:

- A. Projects to prevent future potential disruption in routine operations.
- B. Projects for which planning funds have previously been appropriated.
- C. Projects to provide equipment to complete state funded facilities.
- D. Projects to make remodeling and infrastructure improvements that maintain and protect the State's investment in educational facilities.
- E. Projects providing for accessibility for the handicapped and for rehabilitation, remodeling, and reassignment of existing facilities, with special consideration given when preservation of the facility is a factor.

Considerations Against Adoption

None are known.

Constituency Involvement

Each campus administration has worked with appropriate groups to develop its request for capital budget projects.

Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That subject to minor technical changes as may be deemed necessary by the President, the attached lists of Capital Projects consisting of:

Regular Capital	\$47,540.4
Capital Renewal Projects	<u>\$ 7,753.5</u>
Total Capital Projects	<u>\$55,293.9</u>

be approved as the University-wide Priority List for Southern Illinois University for Fiscal Year 1999.

Southern Illinois University
University-wide Capital Budget Priority List

REGULAR CAPITAL
Fiscal Year 1999

Priority University- wide	Project Description	(Thousands)	
		SIUC	SIUE
1	<u>Engineering Building Equipment</u>		\$6,359.3

This project would fund acquisition of movable equipment necessary to complete the Engineering Building, which is expected to be available for occupancy for spring semester in the year 2000. Laboratory, office, classroom, and public area equipment will be provided with the funds. A FY-99 appropriation for this project would allow ample time to complete acquisition of equipment which is essential to start up of the facility. Funds for planning and construction of the Engineering Building were appropriated in fiscal years 1990 and 1997 respectively.

Priority University- wide	Project Description	(Thousands)	
		SIUC	SIUE
2	<u>Anthony Hall Piping - For Heating and Cooling</u>	\$3,131.1	
	<p>The hot water for heating and the chilled water for cooling circulate through one set of piping. As the seasonal changes occur, condensation and rapid deterioration occurs. This piping is over 30 years old and has developed numerous leaks and failures. This project will replace the piping throughout the four floors of the building.</p>		
3	<u>East St. Louis Center Renovation or Replacement</u>		\$11,800.0
	<p>This project would provide funds to replace the East St. Louis Center. Funds in the amount of \$400,000 were appropriated by the General Assembly for FY-98 to begin planning for renovation or replacement of the building. University officers have determined that it would be most cost effective to replace versus renovate the facility. The current programs that are operated at the center currently utilize approximately 127,000 gross square feet of space. Consulting architects and the SIUE administration believe that the operation can effectively function in much less space if the space is programmed properly. A facility audit of the building indicates approximately \$3,000,000 to \$5,000,000 will be required for infrastructure repair items within the next five years. FGM, Inc., consulting architects estimated in 1995 that total rehabilitation of the facility would cost approximately \$11,800,000. A new building could be considerably less than \$11,800,000. The cost estimate will be revised when plans and specifications are developed for a replacement facility.</p>		

Priority University- wide	Project Description	(Thousands)	
		SIUC	SIUE
4	<u>Chilled Water Unit Replacement</u>		\$4,610.0
	<p>This project would fund replacement of six of the seven chillers in the University's Heating and Refrigeration Plant. The project also would include the installation of thermal storage, chilled water storage tanks, piping, plumbing and associated electrical equipment and controls at the plant. Modifications would be made in the primary chilled water loop interfaces to permit proper loading of the central plant. Four of the units to be replaced were installed in 1965 and two of the units were installed in 1976. The units are past the end of their economic life, are not reliable, require excessive maintenance, and are not energy efficient. The new units should operate at 33% greater efficiency than the units being replaced, which would result in reduced utility costs. This project is fast becoming critical as failure of the chiller units would prevent the ability to maintain proper temperatures in campus buildings during the cooling season.</p>		
5	<u>Communications Building (Cinema & Photography) Remodeling</u>	\$1,550.0	
	<p>The project will remodel approximately 6,100 square feet in the basement of the north wing. This request will be very similar in scope to the 1994-95 project that remodeled space on the 2nd floor of the south wing. Cost estimates for this present request are based mostly upon the actual contract costs of that earlier project. This space is presently used by the Cinema and Photography Department as editing, viewing, and studio instructional space. The project will provide a larger number of editing and viewing rooms, and improvements in acoustics, lighting, and air conditioning will be major parts of the projects. In addition to this request, the FY 2000 capital requests will include \$250,000</p>		

Priority University- wide	Project Description	SIUC	(Thousands) SIUE
	for movable equipment to be used in the new facility.		
6	<u>Science Laboratory Building Renovation and Expansion (Planning)</u>		\$712.5
	<p>Funding for this project would allow planning for renovating the building. Preliminary plans call for significant modifications to the facility, including a complete overhaul of the HVAC, mechanical, plumbing and electrical systems; addressing code deficiencies throughout the building; renovation of office, classroom, and laboratory space, new equipment (both installed and movable); and development of additional support spaces (i.e., conference room, student areas, computer labs). This project will become critical as the space in the basement of the building is vacated by the School of Engineering in the spring of 2000. Renovation will be necessary particularly in the basement area and some other parts of the building even if funding is not obtained for the larger project.</p>		
7	<u>Rutledge Manor Renovation Phase III - Springfield</u>	\$1,443.0	
	<p>Funds are requested to support completion of laboratory development on the second floor of 911 North Rutledge. Earlier projects have completed the laboratories on the lower level and have added the major portion of mechanical equipment to support construction of laboratories on the second level. Development of this facility will permit expansion of grant supported research and facilitate the recruitment of high-quality, research-oriented faculty.</p>		

Priority University- wide	Project Description	(Thousands)	
		SIUC	SIUE
8	<u>New Pathological Incinerator</u>	\$500.0	
	<p>This project will add a new incinerator located adjacent to the Center for Environmental Health and Safety building. This incinerator will be able to handle pathological, biohazardous, and certain radioactive wastes. The current incinerator used for this waste is located in the Life Science II Building. This incinerator has had many maintenance issues due to the age (1973 model) of the incinerator. It will also likely be permanently shut down after the Illinois Environmental Protection Agency Title V review is complete. The University saves greater than \$150,000 annually by using this incinerator which avoids outside disposal costs.</p>		
9	<u>Old Baptist Foundation Renovations - Planning</u>	\$300.0	
	<p>Planning funds are requested to completely renovate this facility. The total project cost will be approximately \$3,400,000. The building contains 24,100 gsf and 14,200 nsf. It was constructed in 1940 by the Illinois Baptist Associated as a chapel, offices, cafeteria, and men's dormitory. The University acquired the entire facility in 1964. Extensive renovations are necessary to the utility systems, roof, masonry, a passenger elevator and to bring the building up to conformance with the various fire, safety, accessibility, and asbestos standards. The building is presently occupied by the School of Music and that usage will be maintained when the renovations are completed.</p>		

Priority University- wide	Project Description	SIUC	(Thousands) SIUE
10	<u>Edwardsville Campus Road Repairs</u>		\$3,510.5
	<p>Funding for this project would provide for repair and removal of road expansion joints on existing concrete roads, installation of a bituminous surface on concrete roadways, and installation of an aggregate overlay on the road shoulders. On existing bituminous roads, the base will be repaired and the surface of the roads overlaid with bituminous concrete. Also, the intersections of Northwest Road at Poag Road and Northwest Road at Circle Drive will be reconfigured to accommodate the increase in traffic flow in the west end of the campus. Also, a west campus entrance sign and associated site lighting would be installed. Because the nature of the work is similar (submitted as separate projects in RAMP 98), the Edwardsville Campus Road Repairs and Northwest Road Upgrade projects have been combined into one Request for FY-99.</p>		
11	<u>Edwardsville Campus Infrastructure Repairs</u>		\$4,000.0
	<p>Funding for this project is a multi-year, multi-phased infrastructure modernization effort. The University received \$321,000 in FY-94 to fund Phase I of the work. That appropriation has been supplemented with additional funds from a FY-95 Capital Renewal appropriation and work on Phase I is underway in the Peck Building. Phase II would extend this initiative to upgrade power circuits in the Rendleman Building, Classroom Buildings II and II, Lovejoy Library, and the Science Laboratory Building. Also additional electrical transformers, power panels, and distribution circuitry will be installed in each of the buildings. The estimated cost of the project has increased substantially since the FY-98 RAMP request. The revised estimate is based on the actual</p>		

Priority University-Wide	Project Description	SIUC	SIUE	(Thousands)
	cost of the same kind and volume of work (Phase I) that is presently underway in the Peck Building.			
12	<u>Americans With Disabilities Act Compliance Renovations</u>			\$3,351.1
	Funding for this project will provide for completion of work included in the ADA Compliance Plans for the Alton and Edwardsville campuses and the East St. Louis Center. Work would involve correcting deficiencies in entrances, upgrading alarm systems, and upgrading elevators.			
13	<u>Alton Dental Facilities Consolidation</u>			\$6,272.9
	Funding for this initiative would provide a permanent structure on the Alton campus to consolidate faculty and staff offices and classrooms that are presently located in tract houses. Plans call for renovating some space in Building 283, demolishing the rear section of the building, and adding new construction of approximately 26,140 gross square feet.			
	REGULAR CAPITAL	\$6,924.1	\$40,616.3	
	TOTAL			\$47,540.4

CAPITAL RENEWAL PROJECTS

SIUC	Project Descriptions	(Thousands)
	<u>Carterville - Replace Sewer Lines</u>	\$240.0

The Crab Orchard Fish and Wildlife Service is closing its sewage treatment in 1998, and some other source of service will become necessary for the Carterville campus. Preliminary negotiations have begun with the cities of Carterville and Crainville in order to determine the extent of sewer service by the municipal system(s) and the University. A minimum of 2,600 feet of each line will be laid by the University.

SIUC	<u>Project Descriptions</u>	(Thousands)
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	<u>Roof Renovations - Quigley, Lesar, Altgeld, Neckers - (Phase 2)</u>	\$891.9
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This project will replace the 12-15 year old single-ply roof membrane on all roof levels of Quigley Hall except the fourth floor which was replaced in 1994. The fifteen year old built-up roof systems on the Lesar Law Building, Altgeld Hall, and Neckers will also be replaced with a single-ply EPDM roof system. The old systems have become brittle and worn out and often crack and tear causing water damage to the roof deck, building structural system, and building contents. The new tapered, single-ply system will remove water from the roof areas and protect the building systems and contents from the elements. This project was previously approved and funded in FY-97, but the capital renewal funds had to be reallocated to replace main campus electrical feeders which are failing.

	<u>Morris Library - Asbestos Abatement</u>	\$2,000.0
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Phase One of sprayed-on asbestos abatement on a portion of the first floor has been completed. The consultant has estimated that an additional \$2,000,000 will cover the cost of completing the abatement of sprayed on asbestos on the 1st floor and the 2nd floor. A third and final phase to abate spray-on asbestos in the basement and third floor will be needed in future requests. It is important to recognize that unabated asbestos containing building material has been the single most important factor that delays and increases cost of all maintenance or construction work in the building, e.g., fire alarms, fluorescent light repairs, etc. Total removal of all asbestos including piping and floor tile may approach \$10,000.00.

	<u>Replace Electric Feeders - 3, 8, 9, and 6</u>	\$1,500.0
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This project will complete the renovation of the campus 4160 volt feeder loops on campus. These feeders are original underground feeders that have served beyond the expected life cycle. Feeder 3 serves McAndrew Stadium, Laundry and Applied Science Building, and Service Shop I. Feeder 8 serves Quigley Hall, University Courts, Allen Hall, Shryock, and Wood Hall. Feeder 9 serves Neckers Building. Feeder 6 serves the Student Center. Feeder 8 failed most recently five years ago and several segments were replaced at that time. Feeder 9

<u>SIUC</u>	<u>Project Description</u>	(Thousands)
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is known to have damage and defective feeder duct. Imminent failure is predicted. Feeder 3 is a short section of old lead, paper, and oil based cable which needs to be replaced. Remaining sections of Feeder 6 are old and deteriorating. Sections have been rerouted to avoid outages. The remaining Feeder 6 cable and collapsed duct need to be abandoned and replaced to provide dependable feeder service.

	<u>North Overpass - Structural Repairs</u>	\$500.0
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The north overpass was constructed in the early 1970s to provide security for students from the east campus residential area to and from classes across the highway and the railroad. Deicing and deterioration have caused the concrete deck and sides of the overpass to begin cracking and spalling. Some pieces of concrete have fallen onto the roadways below. Repairs are needed to prevent further structural deterioration and reduce hazards of falling concrete debris.

	<u>Fire Alarm/Detection Replacement-Springfield</u>	\$558.1
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Funds are requested to replace the twenty-year-old fire alarm/detection system at the Medical Instructional Facility. This new system will meet the requirements of The new National Fire Prevention Association (NFPA) code for the year 2000 and the Americans with Disabilities Act (ADA) to have audible and visual alarms for each occupiable area. This addressable system will allow quicker, more reliable responses to any fire and smoke condition sensed. This is very important as the building, which is intensely occupied with a variety of functions including classroom, office, basic and clinical research laboratories, and large meeting area, is not protected by fire sprinklers.

	<u>Air Conditioning Renovations - Faner Hall</u>	\$213.5
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The current heating and cooling system in Faner Hall utilizes induction units, unit ventilators, and fan coils as its primary source for environmental controls in this building. Each of the 850 room induction units collect condensation in a small evaporation tray that is not piped to drain lines. The condensation does

<u>SIUC</u>	<u>Project Descriptions</u>	(Thousands)
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not evaporate quickly enough to prevent water spills and runovers. It ruins carpet, ceilings, and contents below. If permitted to continue, deterioration of the heating and cooling units and building structure will result. This project will connect the induction units to a building drainage system, thus eliminating spills and leaks created by these units.

	<u>Laboratory Renovations - Neckers Building - Carbondale</u>	\$550.0
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Funds are requested to do the first phase of renovation on four 1,200 square foot laboratories used by Bio-chemistry faculty in the J. W. Neckers building on the Carbondale campus. The cost for the total project will approach \$1.1 million. The spaces were constructed almost 30 years ago as undergraduate chemistry laboratories and plans are to convert them to 8 research laboratories for the Department of Bio-chemistry. Currently, none of the laboratorais have adequate electrical service and were cited in a 1992 inspection by the Illinois Department of Labor for non-compliance with OSHA regulations and Life Safety Codes.

	<u>Replace Lighting Fixture Ballasts (Phase I)</u>	\$300.0
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Virtually all campus buildings built before 1994 contain old oil filled lighting ballasts. Replacement lamp availability is not compatible with these old lighting ballasts and causes failure. New ballasts will replace the old oil filled light ballast with new solid state ballasts and conserve energy. The new ballasts will also remove hazards associated with the old ballasts.

	TOTAL - CARBONDALE	\$6,753.5
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<u>SIUE</u>	<u>Project Descriptions</u>	(Thousands)
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	<u>Tuckpoint, Caulk, and Seal Masonry</u>	\$600.0
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This project would provide for tuckpointing, caulking, and sealing masonry on core buildings on the Edwardsville campus.

<u>SIUE</u> <u>Project Descriptions</u>	(Thousands)
<u>Miscellaneous Campus Improvements</u>	\$400.0
<p>This project would provide for upgrading the interior lighting at the Alton campus; replacement of electronic air filters in core buildings on the Edwardsville campus; waterproofing the basement stairwells in the Peck Building and waterproofing the area where the Rendleman Building connects to the underground tunnel; installation of catwalks in the Art & Design Building; replacement of the valves on the gas boiler and overhaul of the refractory generators at the Heating and Refrigeration Plant.</p>	
TOTAL - EDWARDSVILLE	\$1,000.0
CAPITAL RENEWAL PROJECTS TOTAL	\$7,753.5

Mr. Rowe moved approval of the resolution as presented. The motion was duly seconded.

Mr. Kelly commented that he found it a little unsettling that the Anthony Hall piping project was such a high priority and nearly half of the dollars proposed for SIUC.

The motion being duly made and seconded, the Chair called for a roll call vote. Student Trustee opinion in regard to the motion was indicated as follows: Aye, Joe Arana; abstention, Patrick Kelly. The motion carried by the following recorded vote: Aye, John Brewster, Molly D'Esposito, William R. Norwood, Harris Rowe, A. D. VanMeter, Jr.; nay, none.

The following matter was presented:

RESOURCE ALLOCATION AND MANAGEMENT PROGRAM (RAMP)
SUBMISSIONS, FISCAL YEAR 1999: OPERATING BUDGET REQUEST

Summary

This matter requests the SIU Board of Trustees' approval of the Fiscal Year 1999 Operating Budget Request.

Southern Illinois University's operating budget request for Fiscal Year 1999 totals \$301.6 million, or a 7.7 percent increase over the University's Fiscal Year 1998 appropriated and income fund budget. The FY 1999 guidelines adopted in July 1997 by the SIU Board of Trustees reflected the necessary resources required to maintain and to enhance the quality of the institution. Southern Illinois University is dedicated and committed to providing the best education it can to its students and to fulfilling its mission to the region and to the State of Illinois.

The strong Illinois economy continues to show modest growth and assessments of the State's fiscal condition suggest that sufficient funds should be available to support our request. In addition, the University will continue to help fund its needs through a combination of internal reallocation, tuition increases, and other measures.

The FY 1999 incremental funding request of approximately \$21.6 million will cover needed increases in salaries and Medicare costs, general prices, utilities, O & M projects, deferred maintenance, programmatic enhancements, and library materials.

Salaries for faculty and staff are a priority of the University. Therefore, new state funds in an amount equal to \$10.4 million or 5.0% of the current personal service base are being requested to adjust for a 3% increase in the cost of living predicted for FY 1999 and to provide for adjustments in faculty and staff salaries to make them more competitive with salaries at peer institutions.

In addition to salary increases, the productivity of the University is dependent upon effective and efficient maintenance of its support dollars. Continued loss of purchasing power with respect to goods and services will eventually erode the quality of educational services provided. Funds are being requested which would cover only inflationary increases projected in the general economy for FY 1999. The following support cost increases are recommended:

General Price Items	3.0%
Utilities	3.0%
Library Materials	11.0%

Funds of \$418,718 are requested for operation and maintenance of new space. This will allow the University to operate and maintain new space, plus prepare buildings for occupancy.

The University has an annual deferred maintenance need for state funded facilities of about \$8.2 million for what Illinois Board of Higher Education (IBHE) capital documents classify as Minor Remodeling (Space Realignment, Remodeling, and Replacement activity). For FY 1999, we are requesting a continuation of the phase-in of our annual need for repair and maintenance. Adjusting for funding provided in FY 1998, we are requesting approximately \$2.2 million, which is only one-third of the remaining annual need.

Also, this request provides funds of \$6,121,504 for programmatic enhancement. In accordance with the statewide and University emphasis on productivity, priorities, and quality, this request reflects the programmatic plans and aspirations for Southern Illinois University. The request represents only the highest program priorities, and is consistent with each campus institutional mission and focus statements. Details relating to the Programmatic and Other Requests were set forth in back-up materials to Item U on the July 1997 Board agenda.

Rationale for Adoption

The RAMP Operating Budget submission is the document required by the IBHE for communicating the University's planning and budget decisions and resource requirements for Fiscal Year 1999. One condition of this acceptance by the IBHE is its approval by the SIU Board of Trustees.

Considerations Against Adoption

None are known to exist.

Constituency Involvement

The University request was developed using the guidelines approved by the Board of Trustees at the July 10, 1997, meeting. Various constituency groups from both campuses have reviewed these guidelines.

Resolution

WHEREAS, The Illinois Board of Higher Education requires the annual submission of the Resource Allocation and Management Program (RAMP) Operating Budget Request;

NOW, THEREFORE, BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That the Resource Allocation and Management Program (RAMP) Operating Budget Request of Southern Illinois University for Fiscal Year 1999 is hereby approved and is to be transmitted to the Illinois Board of Higher Education; and

BE IT FURTHER RESOLVED, That the President is hereby authorized to adjust this Budget Request to make minor alterations or such adjustments that are necessary for Financial Guidelines Programs as per Illinois Board of Higher Education guidelines, and to make such other adjustments as are necessary to reflect actions of this Board, the Illinois Board of Higher Education, the General Assembly, and the Governor of the State of Illinois.

Table I

BOARD OF TRUSTEES
SOUTHERN ILLINOIS UNIVERSITY
FISCAL YEAR 1999 OPERATING BUDGET REQUEST
(\$ in thousands)

	<u>University Administration</u>	<u>SIUC</u>	<u>School of Medicine</u>	<u>SIUE</u>	<u>Total</u>
BASE BUDGET FY 98	\$1,765.2	\$164,312.0	\$34,749.3	\$79,127.6	\$279,954.1
RECOMMENDED ADJUSTMENTS:					
Salary Increases (5.0%)	\$69.9	\$5,986.2	\$1,360.9	\$2,980.0	\$10,397.0
General Price Increases (3.0%)	11.1	707.6	180.5	460.6	1,359.8
Utility Price Increases (3.0%)	-	230.4	24.8	89.8	345.0
Library Materials Increases (11.0%)	-	533.5	75.7	130.1	739.3
O and M of Buildings	-	418.7	-	-	418.7
Deferred Maintenance	-	1,637.8	206.3	387.0	2,231.1
Program Requests (NEPR's and SAS)	<u>-</u>	<u>3,794.1</u>	<u>732.0</u>	<u>1,595.4</u>	<u>6,121.5</u>
Total Increase	\$81.0	\$13,308.3	\$2,580.2	\$5,642.9	\$21,612.4
Percent Increase	4.59%	8.10%	7.43%	7.13%	7.72%
 TOTAL FY 99 OPERATING REQUEST	 <u>\$1,846.2</u>	 <u>\$177,620.3</u>	 <u>\$37,329.5</u>	 <u>\$84,770.5</u>	 <u>\$301,566.5</u>

Mrs. D'Esposito moved approval of the resolution. The motion was duly seconded. Student Trustee opinion in regard to the motion was indicated as follows: Aye, Joe Arana, Patrick Kelly; nay, none. The motion carried by the following recorded vote: Aye, John Brewster, Molly D'Esposito, William R. Norwood, Harris Rowe, A. D. VanMeter, Jr.; nay, none.

The following matter was presented:

APPOINTMENT OF THE CHANCELLOR OF
SOUTHERN ILLINOIS UNIVERSITY AT EDWARDSVILLE

Summary

This matter seeks ratification of the appointment of Dr. David J. Werner as Chancellor of Southern Illinois University at Edwardsville effective September 1, 1997, to serve at the pleasure of the President and a majority of the total Board membership until the appointment of a permanent Chancellor. It is expected that a search for a permanent Chancellor would be undertaken during academic year 1997-98, with the position to be filled on or about July 1, 1998.

This recommendation of the President comes following the resignation of Chancellor Nancy Belck and results from consultation by President Sanders with individuals and constituencies from the University community. For this appointment, a deliberate decision was made not to use the term "interim" or "acting" in the Chancellor title in order to convey both internally and externally that the appointee is expected to function with full authority and responsibility as Chancellor and as an integral part of the University administrative team.

Rationale for Adoption

It is the judgment of the President and the majority of those with whom he has consulted that a short-term appointment of an internal candidate as Chancellor is needed in order to provide the necessary leadership and stability.

Considerations Against Adoption

None are known.

Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That, upon the recommendation of the President, Dr. David J. Werner be and is hereby appointed Chancellor of Southern Illinois University at Edwardsville, effective September 1, 1997, to serve at the pleasure of the President and a majority of the total Board membership until a permanent Chancellor is appointed and takes office. Chancellor Werner's salary shall be paid at the rate of \$124,200 per year, with the use of a University vehicle and a housing allowance of \$27,500 per year.

Dr. Sanders stated that SIU is faced with a situation with Nancy Belck's departure of needing to make a decision about the leadership of this campus. He explained that the operating rules cover any short period of time when a Chancellor is off campus, but should not be used to cover an extended period of time where no one is in the Chancellor's decision-making role. He stated that it was only logical that, in considering and making a recommendation to the Board, one would look to the Provost of the campus, David Werner. He said that Dr. Werner has had previous experience acting as the Chancellor, both in short periods of time and in a previous period in the University's history when there was a transition period between Chancellors. He commented that Dr. Werner has had extensive experience as faculty member, dean, and provost on this campus and knows its programs and people. He proposed that Dr. Werner be named Chancellor until such time as a new Chancellor can be selected. He explained that Dr. Werner would not carry the title of interim or acting, but that he be expected to perform the duties and responsibilities of the office in its full right. Dr. Sanders recommended that the Board ratify this appointment.

Mr. Arana moved approval of the resolution. The motion was duly seconded. Student Trustee in regard to the motion was indicated as follows: Aye,

Joe Arana, Patrick Kelly; nay, none. The motion carried by the following recorded vote: Aye, John Brewster, Molly D'Esposito, William R. Norwood, Harris Rowe, A. D. VanMeter, Jr.; nay, none.

The Chair asked if Dr. Werner would like to make a few remarks.

Dr. Werner stated that he had come to SIUE when he was 26 years old, 29 years ago. He explained that he had spent much of his adult life at this institution. He said that his wife was in the audience today and that she likes to tell people that they met at the Mississippi River Festival. He stated that some years later he was in Wisconsin with a search committee that eventually found Buzz Shaw when his wife called to tell him that their first child was going to be twins. He said he remembered the date of moving into Buildings II and III because that was the same week the twins were born. Dr. Werner said that he had served in a number of roles at SIUE and he liked to believe that he had a little to do with making this the quality institution that it is. He appreciated the President's and the Board's confidence in ratifying the appointment. He promised to do everything he could to make it an even better institution.

Mr. VanMeter agreed that Dr. Werner's contribution had been very substantial to this University and looked forward to it continuing, which he knew it would. Mr. VanMeter introduced Dr. Werner's wife, Kay.

The Chair stated that the Bylaws provide that the Board may consider matters not previously on the agenda by a unanimous vote of the Board. He reported that there was such a current and pending matter.

Mr. Brewster moved that the Board consider the current and pending matter appointing Sharon Hahs as Acting Provost. The motion was duly seconded,

and after a voice vote the Chair declared that the motion to consider had passed unanimously.

Dr. Werner asked that the Board appoint Sharon Hahs, Dean of the College of Arts and Sciences, to serve as Acting Provost and to retain, during that period, the title of Dean of the College of Arts and Sciences. He explained that during this period her work would be handled by the Associate Deans in the College of Arts and Sciences.

Mr. Brewster moved that the Board approve the appointment of Sharon Hahs to serve as Acting Provost and Vice-Chancellor for Academic Affairs and as Dean of the College of Arts and Sciences until a new Chancellor takes office. He stated that her salary would be \$9,438 monthly, \$113,256 annually. The motion was duly seconded, and after a voice the Chair declared the motion to have passed unanimously.

The Chair stated that immediately following this meeting would be the meeting of the members of University Park, SIUE, Inc. He stated that a news conference would be held in the International Room following that meeting.

Mr. Norwood moved that the meeting be adjourned. The motion was duly seconded, and after a voice vote the Chair declared the motion to have passed.

The meeting adjourned at 12:00 noon.



Sharon Holmes, Executive Secretary

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MINUTES OF THE MEETING OF THE BOARD OF TRUSTEES
SOUTHERN ILLINOIS UNIVERSITY
OCTOBER 9, 1997

The regular monthly meeting of the Board of Trustees of Southern Illinois University convened on Thursday, October 9, 1997, at 10:13 a.m., in Ballroom "B" of the Student Center, Southern Illinois University at Carbondale, Carbondale, Illinois. The regular Chair and Secretary being present, the meeting was called to order. The following members of the Board were present:

Joe Arana
John Brewster
Molly D'Esposito, Vice-Chair
Patrick Kelly
William R. Norwood
Harris Rowe
Celeste M. Stiehl
A. D. VanMeter, Jr., Chair
George T. Wilkins, Jr., Secretary

Executive Officers present were:

Ted Sanders, President, Southern Illinois University
Don Beggs, Chancellor, SIUC
David Werner, Chancellor, SIUE

Also present were Sharon Holmes, Executive Secretary of the Board, and Peter Ruger, General Counsel.

The Secretary reported a quorum present.

NOTE: Copies of all background documents furnished to the Board in connection with the following matters have been placed on file in the Office of the Board of Trustees.

The Chair recognized Jane Evers, representing the SIUC Administrative/Professional Staff Council, and Pansy Jones, representing the SIUC Civil Service Employees Council.

Under Trustee Reports, Mr. Brewster reported that he had attended the meeting of the Merit Board of the State Universities Civil Service System on September 24. He stated that the Merit Board had reviewed three discharge cases and found in favor of the employer in all three cases. He explained that two of the employees were from the University of Illinois at Chicago and the other one was from the University of Illinois at Champaign. He said there had been two review petitions of decisions of the Director concerning disputes among the unions as to who should do what work on the various campuses. He continued that the Merit Board does not have jurisdiction over disputes among the crafts, but the Director and staff of the Merit Board have consistently tried to help mediate in those disputes. Mr. Brewster reported that the proposed changes to administrative appointments and ratification of the 17 standard job descriptions had been approved unanimously by all the Merit Board members present. He reported that there had been no adverse findings by the Auditor General's audit. He announced that the next meeting of the Merit Board is scheduled for January 29 in Urbana.

Mr. Brewster stated that he had attended several meetings of the SIU Foundation, starting with the investment committee. He reported that the investment committee was reviewing the investment policy of the Foundation and had engaged the firm of Enos Knupp and Associates of Chicago to review that policy and report back. He said that the full Foundation Board had adopted an investment policy that allocated a specific amount of the Foundation investments to equities and, in this case, it was 70%. He continued that they will shift from a 3-year to a 4-year moving average as a basis for calculating annual spending and will continue the 5% payout on current accounts with a 1% investment fee. He

explained that within the equity allocation of 70%, 55% is in U.S. stocks, 15% is in non-U.S. stocks, and the fixed income is 30%. He explained the situation with investment managers brought about as a result of the acquisition of Boatmen's Bank by Nations Bank. He reported that the investment committee had not been able to make a decision on whether or not to make a change in investment managers at this point. He said that the Foundation will continue to review that process, leaving the assets at the present time with Trade Street, and the cost of employing individual investment managers, as opposed to having one investment manager. He explained that if you go to individual investment managers you would need a manager to manage the managers and that increases the cost substantially. He announced that the net endowment of the Foundation had moved from \$25.26 million last year to a little over \$30 million; most of that as a result of the gains in the market this past year.

Mr. Brewster reported that the Foundation Board had been principally concerned with the proposed business plan and organization structure presented by Vice-Chancellor for Institutional Advancement, Tom Britton. He continued that the proposal was to directly align responsibility for fund-raising within the University and that the Vice-Chancellor for Institutional Advancement had principal responsibility. He explained that all the staffs of the Foundation, Alumni Association, and publications, who are University employees, will report directly to Mr. Britton and they will be responsible for developing and executing this fund-raising program. He indicated that this had not been an easy nor universally accepted proposal because of the independence issue of the Foundation and the Alumni Association. He stated that it was his personal position that all of these

organizations exist only for one reason and that's to improve life here at this University and to raise money. He encouraged cooperation between the various offices and reported that the Foundation Board's support for the plan had been unanimous.

Mrs. D'Esposito reported that she had attended the Illinois Trustees Conference on September 30 and October 1 along with Joe Arana, Patrick Kelly, William R. Norwood, George T. Wilkins, Jr., Sharon Holmes, and Ted Sanders. She explained that this was the first gathering, called by Lieutenant Governor Bob Kustra, to allow the new and existing governing board members to come together to discuss common areas of governance. She reported that one issue had been the relationship between the governing boards and their chief executive officers. She said the conference had been very worthwhile. She explained that she was very pleased to see the Board Secretaries in attendance because they have done a lot of networking on their own as the new governance boards came into existence.

Mr. Arana thanked the Board for the opportunity to attend this conference. He said it was very informative and Bob Kustra had done an excellent job as facilitator. He explained that Patrick Kelly and he were not the only new trustees.

Mrs. D'Esposito said it had been interesting to see how the members from other boards had been appointed and their level of expertise in higher education. She presented a couple of one-liners from the consultants regarding the relationship of Boards and their Presidents: "surprises are for birthday parties" and "end runs are for football teams."

Mr. Norwood commented that he had enjoyed the budgeting discussion by Ross Hodel, Joan Walters, and Senator Rauschenberger. He explained that education, health and human services, and public aid take 86% of the \$19 billion in general funds; thus, not leaving a lot to be divided among the other agencies or more for each of those three individual groups.

Mrs. D'Esposito reported that she had attended the October 7 meeting of the Illinois Board of Higher Education in Skokie, Illinois. She stated that the meeting had covered a number of items, but she would like to present two. She explained that there had been a discussion about a change in focus for the University of Illinois-Springfield campus wherein a program request for a Capital Scholars Program would include an arrangement wherein that University would educate freshmen and sophomore students. She continued that this would be a change in its focus; as a result, there had been a great deal of debate and there will be a call for the question at next month's meeting.

Mrs. D'Esposito indicated that there had been a Higher Education Technology Task Force Report presented by Sylvia Manning from the University of Illinois and her co-chair from the Community College Board. She reported that the price tag is around \$400 million over a 10-year payout. She continued that this has a great impact for public and private universities. She stated it was a wonderful public policy issue to focus on: "how much can our state afford," "if we don't find the money what will that do," and "what will be the consequences of our moving backwards vis-a-vis the other states?"

Mr. Norwood reported that he had attended the October 3 meeting of the Board of Directors of the Association of Alumni, Former Students and Friends

of Southern Illinois University, Incorporated. He stated that the Board had approved a strategic business plan giving more line operation, rather than staff operation, to the Office of Institutional Advancement. He indicated that there had been a 4% increase in membership in the Alumni Association over last year. He announced that Nick Goh, staff member of the Alumni Association, was returning to Malaysia to join his family's business. He explained that Mr. Goh would be dearly missed because of the outstanding job he had done for the Alumni Association. Mr. Norwood stated that he wouldn't be surprised if Nick formed an alumni chapter in Malaysia.

Mr. Norwood reported that he had viewed the racecar built by the SIUC Engineering students for the competition participated in by 99 other schools. He stated that this was SIUC's first year to compete and they had placed 44th overall and second in fuel economy. Mr. Norwood passed around a photograph of the car.

Under Committee Reports, Dr. Wilkins submitted the following Executive Committee Report:

EXECUTIVE COMMITTEE REPORT

By action at its meeting on July 10, 1997, the Board of Trustees authorized the members of its Executive Committee to award construction contracts. The following matter is reported to the Board at this time pursuant to Ill Bylaws 1:

AWARD OF CONSTRUCTION CONTRACTS: MYER ARBORETUM, SIUE

Summary

This matter would award the contracts for the capital project, Myer Arboretum, SIUE.

The project would provide for an entry plaza, a walkway and bridge and an observation deck over a small pond on the site, installation of a fountain in the pond, installation of memorial park benches and a pavilion, all at the arboretum site. The budget approved for the project, including architects' fees and contingencies, is \$300,000. Funding will be from private contributions, including gifts-in-kind.

Rationale for Adoption

At its meeting on July 11, 1996, the Board of Trustees approved the project, the project budget, the source of funds, and approved retention of Robert Goetz and Associates, Ltd., St. Louis, Missouri, as the architect for the project. On July 10, 1997, the Board approved plans and specifications for the project and authorized members of the Executive Committee to award construction contracts. Bids received for the project are within budget and the award of contracts is now timely. However, funds are available to award contracts for all of the work, except the pavilion. As funds become available, University officers will return for authority to award a contract in the amount of \$26,800 for the pavilion.

Considerations Against Adoption

University officers are aware of none.

Constituency Involvement

Not pertinent to this matter.

Resolution

BE IT RESOLVED, By the members of the Executive Committee of the Board of Trustees of Southern Illinois University, That, in connection with the capital project, Campus Arboretum, SIUE:

(1) A contract in the amount of \$126,978 is awarded to Lamar Construction, Edwardsville, Illinois, for the walkway and bridge work.

(2) A contract in the amount of \$36,200 is awarded to Lamar Construction, Edwardsville, Illinois, for the entry plaza work.

(3) A contract in the amount of \$18,400 is awarded to Lamar Construction, Edwardsville, Illinois, for the installation of benches.

(4) A contract in the amount of \$6,426 is awarded to Hydro-Dramatics, St. Louis, Missouri, for the fountain work.

(5) The President of Southern Illinois University be and is hereby authorized to take whatever action may be required in the execution of this resolution in accordance with established policies and procedures.

Dr. Wilkins reported that there had been a special meeting of the Executive Committee on October 8, 1997, at approximately 4:00 p.m., in the President's Office Conference Room. He indicated that the Executive Committee asks that the President of SIU be directed to study the current policies governing alcohol use and develop a common policy for the campuses.

Mr. VanMeter accepted the report and asked that the President, together with any other officers of the University that he desires, go forward with that suggestion and report back to the Board.

Mrs. D'Esposito, Chair of the Finance Committee, stated that the Committee had met this morning at 8:30 a.m. in Ballroom "B" of the Student Center. She gave the following report:

We approved a change in professional staff payroll for the Office of the President. This is not an item to come before the full Board. We also had a very interesting report, the annual performance report for Fiscal Year 1997, presented by Elaine Hyden, Vice-President for Planning and Budget. She recognized Ms. Hyden's staff, Corey Bradford and Cheryl Farabaugh-Dorkins, for an excellent job. John Haller was involved in the priorities report. Our Committee has no formal motions to be brought before the full Board.

Dr. Wilkins, Chair of the Architecture and Design Committee, stated that the Committee had met following the Finance Committee meeting. He gave the following report:

We ask that the following Board items be placed on the omnibus motion: J, Approval to Increase the Capital Project, Student Residence Facilities II, Tower Lake and University Center Food Service Cafeteria Renovations, SIUE; K, Project Approval and Selection of Architect: Roof Replacement, Scott and Crawford Halls, SIUC; L, Project Approval and Selection of Architect, Approval of Drawings and Specifications, and Award of Contract: Repair and Renovate Saluki Drive, SIUC; N, Project and Budget Approval, Renovation of 911 North Rutledge,

Springfield Medical Campus, SIUC; and O, Proposal to Name and Rename Physical Components, SIUE, as amended.

Mr. Norwood, Chair of the Academic Matters Committee, stated that the Committee had met following the Architecture and Design Committee. He gave the following report:

We have one item that we ask be placed on the omnibus motion: Board Agenda Item M, New Program Request: B.S. degree, major in Computer Engineering, School of Engineering, SIUE.

Under Executive Officer Reports, Dr. Sanders, President, Southern Illinois University, reported on the Application for Appeal of Naseem Ahmed, SIUC. He stated that this was the first meeting held ten days following his recommendation that this Application for Appeal be denied. He explained that if no such motion to grant the Application for Appeal is approved the Bylaws provide that the Application for Appeal shall be deemed to have been denied and the action which was the subject of the grievance shall stand.

The Chair asked if there was a motion; hearing none, the Chair declared that the Application for Appeal of Naseem Ahmed, SIUC, shall be deemed to have been denied and the action which was the subject of the grievance shall stand.

President Sanders made the following comments:

It's now early October and the fall veto session is just around the corner. In fact, it begins just one week from today. There are a number of important issues that remain unresolved from the spring session. We in higher education must be prepared, in my judgment, to take advantage of the session if the opportunity permits. First, and most important, we in higher education would like to have the General Assembly act upon the Governor's proposed fiscal 1998 capital projects list. The General Assembly adjourned at the end of May without appropriating funds for the higher education projects. The Governor's budget included nearly \$2 million worth of funding for critically needed capital renewal projects at Carbondale and over \$750,000 worth of projects at Edwardsville. Roof

replacement, sewer line replacements, asbestos abatement, and planning for repairs to the North Pedestrian Overpass would be funded at Carbondale and at Edwardsville nearly \$100,000 would be used to complete heating, air conditioning, and piping improvements at Alton, Edwardsville, and East St. Louis. Additionally, some \$656,000 would be used for upgrades to electrical, heating, ventilation, and air conditioning systems throughout the Edwardsville campus. In addition to these funds, we would like to see the General Assembly fully fund the Board of Higher Education's technology initiative. Mrs. D'Esposito mentioned the new technology plan that was presented to the Board of Higher Education just this week. That plan outlines, as she described, the tremendous needs that we have for new infrastructure across our universities and community colleges if we are going to compete and flourish in the next century. In fact, all of our public institutions in the state. The Board of Higher Education has asked the Governor for \$25 million in the capital bill for technology enhancements. The Governor recommended \$15 million. It's my belief that we ought to request reconsideration in the Governor's budget and seek restoration of the \$25 million mark, given the significance of the new plan from the Board of Higher Education, giving, if you please, a kind of a down payment or advance payment on that significant plan. Also, we ought to stand ready to seek the full enhancement of the excellence in academic medicine initiative, which was passed just this past legislative session. Lots of other things are in order for the General Assembly, but I suggest that our three priorities be the passage of the capital bill, the enhancements to the excellence in academic medicine, and the restoration of the Governor's \$10 million in additional technology enhancements, as we go into this veto session. As you also know, the General Assembly will consider all of the Governor's amendatory vetoes, two of which impact higher education. The Governor made technical changes to the prepaid tuition bill and substantial changes to the bill giving voting rights to student members of University governing boards. It is my understanding from our conversations with the sponsors of both of those bills that they will move during the veto session to concur with the Governor's action.

On September 26, Dean Getto and the School of Medicine hosted its 19th annual doctors' fair. We were there for the first time for this exciting event. In addition to the numerous communities and health organizations that were there in booths that they had set up to attract our medical students to their community to their organization, we also used the doctors' fair as an opportunity to host a number of staff from the Governor's office and the Bureau of the Budget so they could not only see the event, the significance of the event, but have yet a better insider's view of the Southern Illinois University School of Medicine and its fine staff. I think I can report to you today that you should be pleased with, not only the School of Medicine, but also that particular session with the staff from the Governor's office and the Bureau of the Budget. I think it was most productive.

Also, I would call to your attention that on October 14 the House Higher Education Committee will be holding a hearing on our Edwardsville campus to discuss the issues of access and affordability; two policy areas in which I believe we have much to speak about. Chancellors Beggs and Werner, as well as individuals from

the two campuses, and I will address these issues plus we will also bring up some school-to-work issues as a part of our presentation. If you are free on the afternoon of October 14, I'm sure that the members of the committee and I would welcome your attendance. Also during the fall veto session the School of Medicine will be conducting its legislative fitness day. Last year that was a highly successful event. This year there are a couple of new tweaks in that the School of Dental Medicine and the School of Nursing will actively participate with the School of Medicine. I think that's an important new happening for the University that will yield both internal and external benefits to us just as the joint participation of all campuses in the two state fairs this year had both internal and external significance. So if you're in Springfield the morning of October 29 you might want to stop by our exhibits there in the State House to get a check-up, your blood pressure read, or your cholesterol level, or what have you. It will be free and we would welcome your participation.

I'm also pleased to report to you that I participated at the Edwardsville convocation on September 24. Both Chancellor Werner and I made remarks at that convocation and the feedback that I've received has been extremely positive. It also provided an opportunity for Beverly and me to host a reception following the convocation to welcome David Werner and his wife, Kay, to their new responsibilities. I was really pleased with the warm reception from people at the convocation and the reception and the expressions of support for David Werner in his new role.

Last I would report to you that we were able to participate in some events at both Homecomings. This year the Homecomings in Carbondale and Edwardsville were scheduled for the same weekend, this past weekend. While we did not get to participate in the full range of events, we were appreciative of the opportunity to participate in a number of events on both campuses and to see the excitement of alumni, parents, and others returning to the two campuses for what I think was a very, very successful set of homecoming events. I'm sure the Chancellors will be reporting in much greater depth. If there are no questions, that would conclude my report, Mr. Chairman.

Dr. Werner, Chancellor of SIUE, gave the following report:

Last week was Homecoming week and I had an opportunity to participate in the parade and the crowning of the Homecoming queen and king at SIUE. On Saturday, the President covered for me at the soccer game so I could attend parents' weekend at SIUC with my youngest son who is a freshman.

I really appreciated the reception the President hosted for Kay and me after the convocation. The other thing to note is that, just by accident, the convocation was on the 40th anniversary of the opening of the residence centers in Alton and East St. Louis which were the forerunners for the creation of the Edwardsville campus.

Construction has begun on the second residence hall, which, I hope, will soon be called Prairie Hall. The ground has been cleared and maybe by the Board's November 13 meeting in Edwardsville you will see signs of that construction.

University Park has received four new tenants, bringing the total number of tenants in the Park to 13. The four companies are in different kinds of technology research fields.

We have had some good news on the fundraising front; we recently received a check from the Coca-Cola Foundation for \$40,000 to complete the endowment of the Martin Luther King Scholarship given annually in January. After this meeting I'm going to East St. Louis to receive \$10,000 from the Dayton's-Marshall Field's Foundation. Apparently the money for this comes primarily from the sale of a Christmas ornament sold at Marshall Field's.

Dr. Beggs, Chancellor, SIUC, gave the following report:

Last night several members of the Board had the opportunity to visit the Advanced Friction Center here on campus. We had a very nice tour and thank Dean Chen for what was done with respect to that activity. I'm pleased to report that the accreditation board for engineering and technology has reaccredited our undergraduate programs in engineering. They were particularly positive toward the quality of our faculty, their diversity, and their experience with businesses with which we're working. The College was also commended for its high percentage of minority students and for the work of the minority-engineering program. Just as the Edwardsville campus has had an excellent review, we also had the reaccreditation and we're very pleased with that. That's just another reflection on a college that is moving quite well.

I'm also pleased to share with you the fact that the faculty during the month of September finalized grants for a little over \$5.3 million to support research activities in the area. We were talking earlier about our retention efforts and as you are aware we are trying something on this campus that appears to be working well and that's having like majors on floors. This last week we had the opportunity to meet with students on one of the floors, talk with them about what were the benefits, and what were they seeing. It was interesting to hear the students talk about how they were being supportive of each other and forcing themselves to a higher level of expectations. Earlier this week Provost Jackson talked with the Deans and there are more Deans now seeking to establish these floors for next year. This is going to be an integral part of our retention plan.

This has been quite a week. With respect to the Homecoming activities, we had over 12,000 people in attendance at our afternoon activity. We had people participating in activities throughout the community. Students had special activities on Friday night before. It was truly a homecoming, but probably as important to me was the participation of our students. They really turned out

for the other students. In addition, David Kessler was here and made a presentation that was really impressive. Our symphony orchestra demonstrated the very advanced activities that are going on there. Last night we had John Updike on campus. We had 800 people seated and another 100 people standing. There got to be a concern about safety in terms of the numbers that we could handle and still meet fire code. Mr. Updike's readings, his demeanor, his presentation, and the response from people in the area are examples of why it's special to be in a University setting. This week we've had the Arts Education Festival here on campus. We had over 4,700 young students on campus in the last two days chaperoned by individuals. Approximately 800 individuals, teachers, and volunteers, and we had another 200 artists and volunteers from the community to support this. It was really a nice situation to see the dimension of the University and individuals opening up to others. So I think both campuses can be proud of what's happened for us in the last week. Thank you.

The Chair stated that pursuant to notice members of the Executive Committee held an executive session of the Executive Committee at 4:00 p.m., Wednesday, October 8, 1997, in the President's Office Conference Room, SIUC. He explained that the only public portion of the meeting consisted of a motion to close the meeting to the public for the purpose of considering pending, probable or imminent court proceedings against or on behalf of the Board; information regarding appointment, employment or dismissal of employees or officers; acquisition of real property; and collective negotiating matters.

The Chair made the following announcements, all pursuant to notice:

At approximately 6:00 p.m., October 8, 1997, several members of the Board of Trustees took a tour of the Engineering Wing-Center for Friction Studies. Three trustees are very sorry that they were unable to participate and will try to do that at another time.

At approximately 7:00 p.m. members of the Board of Trustees had had dinner at Stone Center. The dinner was social in nature.

And finally, at 7:00 a.m. this morning, members of the Board of Trustees had breakfast with Nelson Ashline, the Executive Assistant to the President, which was a most enjoyable and informative session.

The Chair explained the procedure for the Board's omnibus motion and he proposed that, after discussion, there would be taken up the following matters:

REPORTS OF PURCHASE ORDERS AND CONTRACTS.
AUGUST, 1997, SIUC AND SIUE

In accordance with III Bylaws 1 and 5 Policies of the Board C, summary reports of purchase orders and contracts awarded during the month of August, 1997, were mailed to the members of the Board in advance of this meeting, copies were placed on file in the Office of the Board of Trustees, and these reports are hereby submitted for information and entry upon the minutes of the Board with respect to the actions of the Executive Committee.

CHANGES IN FACULTY-ADMINISTRATIVE PAYROLL - SIUC

The following changes in faculty-administrative payroll are submitted to the Board of Trustees for ratification in accordance with the Board Policy on Personnel Approval (2 Policies of the Board B). Additional detailed information is on file in the Office of the Chancellor. Where appropriate, salary is reported on a monthly basis and on either an academic year (AY) or fiscal year (FY) basis.

Continuing Appointment*

	<u>Name</u>	<u>Title</u>	<u>Department</u>	<u>Effective Date</u>	<u>Salary</u>
1.	Albuxech, Lourdes	Asst Professor	Foreign Lang & Literatures	08/16/97	\$3,778.00/mo \$34,002.00/AY
2.	Arnold, Laura W.	Asst Professor	Political Science	08/16/97	\$3,778.00/mo \$34,002.00/AY
3.	Boyle, Sean	Asst Professor	CASA Applied Technologies	08/16/97	\$3,550.00/mo \$31,950.00/AY
4.	Bradford, Josette E.	Researcher I	Center for Basic Skills	08/16/97	\$1,900.00/mo \$17,100.00/AY
5.	DeMoss, Dinah L.	Instit Research Associate	Instit Research & Studies	08/01/97	\$3,300.00/mo \$39,600.00/FY
6.	Edmison, Brian P.	Asst Professor	CASA Applied Arts	08/16/97	\$3,550.00/mo \$31,950.00/AY
7.	Fuller, Janet M.	Asst Professor	Linguistics	08/16/97	\$3,800.00/mo \$34,200.00/AY
8.	Gibson, Charlotte A.	Academic Advisor	College of Agriculture	09/03/97	\$2,175.00/mo \$26,100.00/FY
8.	Hurst, Yolander G.	Asst Professor	Cntr for the Study of Crime, Del & Corr	08/16/97	\$4,400.00/mo \$39,600.00/AY
9.	Jaros, Kenneth H.	Assoc Director	Student Center	07/07/97	\$4,352.52/mo \$52,230.24/FY
10.	Johnson-Jones, Deborah	Academic Advisor	College of Ed - Student Service	08/25/97	\$2,146.00/mo \$25,752.00/FY
11.	Lentz, Elizabeth S.	Asst Professor	Workforce Educ & Development	08/16/97	\$4,100.00/mo \$36,900.00/AY

12.	Robinson, Gail B.	Academic Advisor (50%)	Col of Science	08/01/97	\$1,190.00/mo \$13,090.00/FY*
13.	Scott, David K.	Asst Professor	Physical Educ	08/16/97	\$4,100.00/mo \$36,900.00/AY
14.	Sprouse, James M.	Asst Professor	CASA- Health Care Prof	08/16/97	\$4,250.00/mo \$38,250.00/AY
15.	Stewart, Jeffry G.	Researcher II	Zoology	08/01/97	\$2,250.00/mo \$27,000.00/FY
16.	Tata, Darrell B.	Asst Professor	Physics	08/16/97	\$4,450.00/mo \$40,050.00/AY
17.	Ullery, Elizabeth	Asst Professor	Educ Psych & Special Ed	08/16/97	\$4,100.00/mo \$36,900.00/AY
16.	Willis, Jennifer L.	Asst Professor	Speech Comm	08/16/97	\$3,889.00/mo \$35,001.00/AY

*Eleven month continuing fiscal appointment.

**No awards of tenure or leaves of absence to be reported.

The following changes in faculty-administrative payroll at the School of Medicine/Springfield campus are submitted to the Board of Trustees for ratification in accordance with the Board Policy on Personnel Approval (2 Policies of the Board B).

Additional detailed information is on file in the Office of the Dean and Provost. Where appropriate, salary is reported on a monthly basis and on either an academic year (AY) or fiscal year (FY) basis.

A. Continuing Appointments*

	Name	Title	Department	Effective Date	Salary
1.	Abbas, Farouk	Assistant Professor of Clinical Surgery	Surgery	09/01/97	\$3,375.00/mo 40,500.00/fy-55% \$6,136.36/mo \$73,636.32/fy- 100% Additional compensation may be derived through the Medical Service and Research Plan
2.	Deckard, Alan**	Clin Asst Prof	Int Medicine	08/15/97	N/A
3.	Deken, Joseph G.	Assoc Dean for Information Resources and Professor and Chair of the Department of Information and Communication Sciences	Information and Communication Sciences	09/01/97	\$160,000/FY
4.	Gupta, Amit **	Clin Asst Prof	Int Medicine	08/15/97	N/A
5.	Soler, Norman**	Clin Professor	Int Medicine	09/01/97	N/A
6.	Yetter, Tad**	Clin Asst Prof	Int Medicine	08/15/97	N/A

*No leaves of absence with pay or awards of tenure to be reported.

**This appointment carries faculty privileges except that time in this appointment does not count toward tenure.

CHANGES IN FACULTY-ADMINISTRATIVE PAYROLL - SIUE

The following changes in faculty-administrative payroll are submitted to the Board of Trustees for ratification in accordance with the Board Policy on Personnel Approval (2 Policies of the Board B). Additional detailed information is on file in the Office of the Chancellor. Where appropriate, salary is reported on a monthly basis and on either an academic year (AY) or fiscal year (FY) bases.

A. Continuing Appointment

	<u>Name</u>	<u>Title</u>	<u>Department</u>	<u>Effective Date</u>	<u>Salary</u>
1.	Agustin, Ma. Zenia N.	Asst. Professor	Math & Stats	08/16/97	\$4,400.00/Mo \$39,600.00/AY
2.	Burger, Paul R.	Asst. Professor	Geography	09/01/97	\$4,225.00/Mo \$38,025.00/AY
3.	Bush, Cynthia Ann	Asst. Director	University Student Housing	08/01/97	\$3,051.00/Mo \$36,612.00/FY
4.	Hauge, Linnea Susan	Asst. Professor	Health, Rec. & P.E.	09/01/97	\$3,722.00/Mo \$33,498.00/AY
5.	Moore, Jo Ellen	Asst. Professor	MIS	08/16/97	\$6,800.00/Mo \$61,200.00/AY
6.	Tuholski, Steven W.	Asst. Professor	Psychology	08/16/97	\$3,889.00/Mo \$35,001.00/AY

*Previously served as Asst. to the Director

B. Leaves of Absence With Pay - None to be reported

C. Awards of Tenure - none to be reported

APPROVAL TO INCREASE THE CAPITAL PROJECT, STUDENT
RESIDENCE FACILITIES II, TOWER LAKE AND UNIVERSITY
CENTER FOOD SERVICE CAFETERIA RENOVATIONS, SIUE

Summary

This matter requests approval to increase the capital project, Student Residence Facilities II, Tower Lake and University Center Food Service Cafeteria Renovations, SIUE, to \$28,000,000. A part of this request is for approval to perform approximately \$300,000 of in-house telecommunication work needed for the project.

Rationale for Adoption

At its July 10, 1997, meeting, the Board approved the capital project, Student Residence Facilities II, Tower Lake and University Center Food Service Cafeteria Renovations at an estimated cost of \$26,900,000 to be funded from the sale of revenue bonds in the estimated amount of \$31,000,000. At that same meeting, the Board also approved the retention of the firm of Solomon, Cordwell, Buenz and Associates, Inc., Chicago, Illinois, to develop plans and specifications for the Student Residence Hall II portion of the project; approved the retention of the firm of FGM, Inc., Belleville, Illinois, to develop plans and specifications for the Tower Lake Housing Renovations, Phase III, and the University Center Food Service Cafeteria Enhancements portions of the project; authorized the officers of Southern Illinois University at Edwardsville to retain the services of a project manager; and authorized members of the Executive Committee of the Board to approve all plans and specifications and award all contracts in connection with the project. The Executive Committee approved the plans and specifications for the Student Residence Hall II on July 21, 1997. The Illinois Board of Higher Education approved the project as a non-instructional capital improvement on September 3, 1997.

The favorable financing package we have obtained will greatly reduce our anticipated interest cost and would allow us to add as much as \$1,600,000 to the construction cost of the project and still remain within the debt service capability of the units supporting the project. Given the construction needs, we are requesting that the Board of Trustees increase the construction and related cost budget from \$26,900,000 to \$28,000,000. A part of this request will be for approval to perform approximately \$300,000 of in-house telecommunications work needed for the project. Even with this increased construction cost, the average annual debt service for the project will be approximately \$45,000 less than previously projected.

Considerations Against Adoption

University officers are aware of none.

Constituency Involvement

Not pertinent to this matter.

Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That:

(1) The capital project, Student Residence Facilities II, Tower Lake and University Center Food Service Cafeteria Renovations, SIUE, be and is hereby approved at an estimated cost of \$28,000,000.

(2) As a part of this project, approval is granted to perform in-house telecommunication work needed for the project at an estimated cost of \$300,000.

(3) The President of Southern Illinois University be and is hereby authorized to take all actions necessary for the execution of this resolution in accordance with established policies and procedures.

PROJECT APPROVAL AND SELECTION OF ARCHITECT:
ROOF REPLACEMENT, SCOTT AND CRAWFORD HALLS, SIUC

Summary

This matter seeks project and budget approval to replace the roofs on both Scott and Crawford Halls, which are two buildings in Greek Row.

The estimated cost of this project is \$150,000. Funding for this work will come from student housing revenue. Drawings and specifications will be prepared by Physical Plant Engineering Services.

Rationale for Adoption

The campus housing office has initiated a project to replace roofs on Scott and Crawford Halls. The existing roof membrane has failed after over 10 years of use. The estimated cost of this work is \$150,000. Drawings and specifications for the project will be prepared by Physical Plant Engineering Services. Approximately 4,300 square feet of existing roof membrane will be replaced with EPDM membrane on each building.

Considerations Against Adoption

University officers are aware of none.

Constituency Involvement

Project was included in the budget approved for FY-98.

Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That:

- (1) The project to replace the roofs on Scott and Crawford Halls be and is hereby approved at a total cost of \$150,000.
- (2) Funding for this work will come from student housing revenue.
- (3) Upon recommendation of the Architecture and Design Committee, authorization is hereby granted for the drawings and specifications to be prepared by Physical Plant Engineering Services.
- (4) The President of Southern Illinois University be and is hereby authorized to take whatever action may be required in the execution of this resolution in accordance with established policies and procedures.

PROJECT APPROVAL AND SELECTION OF ARCHITECT,
APPROVAL OF DRAWINGS AND SPECIFICATIONS, AND
AWARD OF CONTRACT: REPAIR AND RENOVATE
SALUKI DRIVE, SIUC

Summary

This matter requests project approval and selection of architect to repair and renovate Saluki Drive and provide the necessary extension of road to meet the new Illinois Department of Transportation entrance south of the Arena.

The estimated cost is \$200,000. All funds will come from parking and traffic revenue.

In addition, and in an effort to complete this work in conjunction with the new Illinois Department of Transportation entrance, approval of the drawings and specifications and award of the contract is requested.

Rationale for Adoption

At the May 8, 1997, Board of Trustees meeting, a new entrance drive from Route 51 south of the Arena was presented to the Board of Trustees. This new entrance, called "Saluki Drive," is being constructed and funded by the Illinois

Department of Transportation. Construction is expected to begin on this new entrance in mid- to late October, 1997.

The current Saluki Drive between Douglas and Arena Drives has deteriorated and requires extensive repair. In conjunction with these repairs, improved turning radiuses, intersection repairs, and extension of Saluki Drive is required to connect the new entrance drive provided by Illinois Department of Transportation. The renovation includes modifications to the north edge of Lot 56 including removal of existing parking spaces and landscape to develop the Saluki Drive extension to the Route 51 entrance.

The repair and renovation work to Saluki Drive is required to complete the connection between the new IDOT entrance and SIU property. These repairs and extension will be funded by Parking and Traffic. Approval at this time will allow SIU's portion of the new Saluki Drive to be completed at about the same time as the new IDOT entrance is finished.

Originally the repair project was expected to cost approximately \$89,000. During the bidding process additional items were discovered that increased the expected cost. In addition, it became necessary to accept alternate bids to develop a complete project.

The lowest responsible bid received for the work was \$113,908 from E. T. Simonds Construction Company of Carbondale. SIU in-house crafts are expected to complete approximately \$5,000 in ancillary work pertaining to the project. The remaining \$81,092 contingency is for any undiscovered for further required work to provide a complete project.

Mr. Carl Bretscher, the Board's consulting architect, is reviewing the drawings and specifications for this project.

Considerations Against Adoption

University officers are aware of none.

Constituency Involvement

This project has a recommendation of the campus traffic and parking committee which has constituency representation.

Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That:

(1) The project to repair and renovate Saluki Drive, SIUC, be and is hereby approved.

(2) Upon the recommendations of the Architecture and Design Committee, authorization be and is hereby granted for use of the project drawings and specifications prepared by Physical Plant Engineering Services.

(3) Upon the recommendation of the Architecture and Design Committee, authorization is hereby granted to award the General Contract base bid and alternates to E. T. Simonds Construction Company, Carbondale, Illinois, in the amount of \$113,908.00.

(4) Upon recommendation of the Architecture and Design Committee, SIU in-house crafts personnel are authorized to perform \$5,000 of work on this project.

(5) Funding for this work will come from parking and traffic revenue.

(6) The President of Southern Illinois University be and is hereby authorized to take whatever action may be required in the execution of this resolution in accordance with established policies and procedures.

NEW PROGRAM REQUEST: BACHELOR OF SCIENCE DEGREE
PROGRAM, MAJOR IN COMPUTER ENGINEERING, SCHOOL
OF ENGINEERING, SIUE

Summary

This matter proposes a new program, the Bachelor of Science degree program, major in Computer Engineering, School of Engineering, SIUE.

Rationale for Adoption

The proposal would formally recognize student completion of course work appropriate for a computer engineering major. The proposal is in keeping with SIUE's Focus Statement which cites, "The campus' strengths lies in its high quality undergraduate and master's programs that provide career-oriented instruction in education, social services, business, engineering, and the health professions. . . ."

The major objective of the proposed program will be to produce graduates who are qualified for employment as computer engineers and for graduate study in computer engineering. Computer engineers can provide technical support wherever computers are used. With the widespread use of computers, computer engineers can find employment in commercial, health care, and industrial sectors. In particular, computer engineers provide technical support in aerospace industry, utilities, chemical processing industry, all branches of armed

services in both civilian capacity as well as commissioned officers, chemical industry, various branches of federal and state governments, and financial institutions (including banks and brokerage firms).

The Accreditation Board of Engineering and Technology has been accrediting Computer Engineering as a separate major for several years. There are no accredited B.S. degree programs with a major in Computer Engineering in southern Illinois. The implementation of this new program will require no new resources and will result in an enrollment increase of 10 to 15 percent in the undergraduate and graduate programs in Electrical and Computer Engineering department.

Considerations Against Adoption

University officers are aware of none.

Constituency Involvement

This proposal was initiated by the Department of Electrical Engineering, and was reviewed and approved by the Curriculum Committee of the School of Engineering and by the Dean of that school. It has the recommendation of the Curriculum Council of the Faculty Senate and of the Faculty Senate. The proposal is recommended for approval by the Provost and Vice-Chancellor for Academic Affairs and by the Chancellor, SIUE.

Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That the Bachelor of Science degree program, major in Computer Engineering, School of Engineering, SIUE, be and is hereby established effective Fall Semester, 1998; and

BE IT FURTHER RESOLVED, That this action be reported to the staff of the Illinois Board of Higher Education.

New Program Request

1. Name of Institution:
Southern Illinois University at Edwardsville
2. Title of Proposed Program:
Bachelor of Science, Major in Computer Engineering
3. Six-digit CIP Code:
14.0901
4. Proposed Date for Initiation of Program:
Fall 1998
5. Date of Submission of Request:
January 7, 1997

Mission and Priorities

The proposal is for the conversion of the existing specialization in Computer Engineering, which is part of the Bachelor of Science, major in Electrical Engineering, into an autonomous Bachelor of Science, major in Computer Engineering program. The department will seek ABET accreditation for this program at the earliest convenient date.

After the specialization in Computer Engineering was approved, it was realized that this program is distinctly different from the ABET accredited Electrical Engineering program and would need separate accreditation. Moreover, the curriculum for the specialization is accreditable as a separate Bachelor of Science with a major in Computer Engineering. The new program request is based on this realization. There are no curricular differences between the approved specialization and the computer engineering degree program.

The Electrical and Computer Engineering programs will be located in one department to be named Electrical and Computer Engineering with one department head. The department is also initiating a separate request to change the name of the department to Electrical and Computer Engineering.

The major objective of the proposed program will be to produce graduates who are qualified for employment as computer engineers and for graduate study in computer engineering. An objective of the program is to produce graduates who

will contribute to maintaining the U.S. world leadership in the design, development, application, and manufacture of computers and computer technology.

The University's RAMP 98 planning documents refer to the University's mission. Two portions of that mission statement directly relate to this specialization:

" . . . through the arts and sciences and through professional programs, the University seeks to prepare its students for successful careers and satisfying lives."

"In pursuit of its commitment to its region, the University endeavors whenever possible to incorporate the activities and results of its instructional and research efforts into program and services which enhance area development; . . ."

The IBHE Focus Statement for SIUE presented in its meeting of October 6, 1992 includes the following statement that relates to this proposed specialization:

"The campus' strength lies in its high quality undergraduate and master's programs that provide career-oriented instruction in education, social services, business, engineering, and the health professions. . . ."

The specialization in Computer Engineering as part of the B.S. degree in Electrical Engineering was approved and initiated in the fall of 1996. The present request is to approve it as a separate B.S. degree with a major in Computer Engineering.

It is anticipated that the new major will result in an enrollment increase of 10 to 15 percent in the undergraduate and graduate programs in the *Electrical and Computer Engineering* department.

ABET (Accreditation Board for Engineering and Technology) has been accrediting Computer Engineering as a separate major for several years. There are no accredited B.S. degree programs with a major in Computer Engineering in southern Illinois. The implementation of this major will require no additional resources.

The proposed major will have minimal impact on other programs within the institution. This program will replace the existing specialization in Computer Engineering within the Electrical Engineering department. The proposed major in Computer Engineering will be coordinated by both the Electrical Engineering and Computer Science departments, both of which are located within the School of Engineering.

Curriculum

Catalog Description: Bachelor of Science degree, major in Computer Engineering

Natural Science and Mathematics Courses		39
CHEM 121A, 125A	5	
MATH 150,152,223,250,305	20	
PHYS 211A, 211B, 212A, 212B, 302	14	
Engineering and Computer Science Courses		60
CS 150,151,250,312,314	15	
EE 210,211,326,327,351,382,404, 405,452,483	33	
EE/CS Electives	9	
IE 345	3	
Fine Arts and Humanities Courses		9
Intro. To Fine Arts/Humanities Courses	6	
PHIL 323	3	
Social Science Courses		9
ECON 111,112	6	
Adv. Social Science (Constitution) Course	3	
Interdisciplinary Course		3
Skills Courses		15
CS 140	3	
ENG 101,102	6	
SPC 103,104,or 105	3	
PHIL 106	3	
Total		135

Attachment A is a curriculum guide for the four-year program with existing courses in electrical engineering and computer science. The course descriptions for these courses are in the SIUE 1995-97 undergraduate catalog, p. 249-250 (CS) and p. 256-257 (EE). Admission standards and exit requirements are shown in Attachment B.

The number of credit hours required for this program is within the national average. A recent e-mail survey on the number of credit hours required for a B.S. degree in engineering conducted by the deans of Engineering Schools indicates a range from 120 to 142 hours. The following list gives the number of credit hours required for computer engineering programs at four large engineering schools:

Mississippi State University	139 credit hours
University of Missouri-Rolla	135 credit hours
Iowa State University	131.5 credit hours
Kansas State University	135 credit hours

A student must complete the minimum general education requirements at SIUE (16 courses of 48 cr. Hrs.) in the areas of Skills, Fine Arts and Humanities, Natural Sciences and Mathematics, and Social Sciences. The required engineering courses in the areas of Skills (computer programming) and Mathematics and Natural Sciences also satisfy 15 credit hours of the University general education requirements. The remaining 33 credit hours of general education are in the areas of English Composition (6 credit hours), Speech (3 credit hours), Critical Thinking (3 credit hours), Social Sciences (9 credit hours), Humanities and Fine Arts (9 credit hours), and Interdisciplinary Studies (3 credit hours).

The SIUE general education requirements of 33 credit hours in the areas of Fine Arts and Humanities, Social Sciences, and Skills are higher than the national average of 27 credit hours for engineering majors. It should also be noted that the lower credit hour requirement of 120 hours is generally at private universities with a highly selective student body.

This curriculum consisting of foundation courses in National Sciences and Mathematics and basic engineering science courses will lay the groundwork for analytical and critical thinking required of all computer engineers. The advanced elective courses will prepare students in computer hardware and software design. The graduates will be well equipped to contribute to maintaining the U.S. world leadership in the design, development, application, and manufacture of computers and computer technology.

Academic Policies

Curriculum

The curriculum which will meet the ABET accreditation requirements will be the joint responsibility of faculty from the Electrical and Computer Engineering department and the Computer Science department. The curriculum committee shall have an equal number of faculty from both of the departments. Members of the committee shall be named by the respective chairs.

Administration

The Chair of the Department of Electrical and Computer Engineering will be responsible for the administration of the undergraduate program in computer engineering. The Chair will be responsible for coordinating the offering of the courses in other schools with appropriate administrators. No exception to University academic policies with regard to undergraduate students will be made for this program.

Student Information

Currently, the Electrical Engineering program includes a specialization in Computer Engineering. The proposed program is a formalization of the existing program. This Computer Engineering specialization started in the Fall Semester 1996 and we currently have 20 majors in this program. Since the Computer Engineering major is being generated by using all existing courses in electrical engineering and computer science, the impact of this program on other programs is hard to estimate.

The characteristics of students entering computer engineering will be the same as current undergraduate majors in engineering at Southern Illinois University at Edwardsville. We will have full-time and part-time students, 75 percent commuter and 25 percent residential. We expect 15 percent of students from racially underrepresented minorities in our engineering program.

Statewide Needs and Priorities

There are five public and three private engineering schools in the State. Only the University of Illinois at Urbana-Champaign and Illinois Institute of Technology in Chicago have separate accredited B.S. degree programs in Computer Engineering. Data on their Electrical and Computer Engineering programs obtained from the ASEE 1994 Directory of Engineering and Engineering Technology Programs is given below.

Institution:	FTE Faculty:	*B.S. Graduates:
UI-Champaign	76.9	185
IIT	24.5	100

*combined Electrical and Computer Engineering majors

Southern Illinois University at Carbondale and Bradley University offer a Computer Engineering specialization as part of their B.S. in Electrical Engineering degree program.

Faculty and Staff

Electrical engineering and computer science faculty will be responsible for teaching all of the courses in the program. Four FTE faculty from electrical engineering and one FTE faculty from computer science will be assigned to this program.

Six faculty in electrical engineering have computer engineering related experience and four faculty currently teach computer engineering related courses exclusively. No new faculty will be recruited at this time.

Support Services

The current electrical engineering laboratories are sufficient to support the new program. The proposed program uses the existing courses and existing laboratories. We do not anticipate an increase in enrollment immediately to request additional funding at this time. Current library holdings are adequate to support the needs of this program.

Accreditation and Licensure

Undergraduate engineering programs are accredited by the Accreditation Board for Engineering and Technology (ABET). Accreditation for the Computer Engineering program will be sought in 1999.

The Electrical Engineering program has been accredited continuously since 1973 (the first year accreditation was requested). In the fall of 1996, a team of visitors from ABET was on campus to review the four engineering programs. The preliminary report indicates that all programs will receive positive recommendations. No weaknesses were discovered. A final report and recommendations are expected in August 1997.

Computer engineers can qualify for the Professional Engineering license by appearing for two tests conducted by the State Board. The Department of Electrical Engineering has two faculty members that are licensed professional engineers in the State of Illinois. Most computer engineers who are employed by the defense industry and other industries are not required to be registered professional engineers, and as a result, do not seek registration. Most electrical engineering graduates who have taken the exams have been successful.

Financing

New resources are not requested for initiating this program. The program is not expected to add additional burden on the existing programs at this time.

Summary

This proposal is to convert the existing Computer Engineering specialization within the undergraduate Electrical Engineering major to a separate Bachelor of Science degree program with a major in Computer Engineering. There are no curricular differences between the existing Computer Engineering specialization and the new degree program in Computer Engineering. This curriculum meets the ABET requirements and is based on the ACM (American Computing Machinery Society) and IEEE (Institute of Electrical and Electronics Engineers) recommended curriculum. It draws on the strengths of the Electrical Engineering and Computer Science departments. No new State resources are requested.

ATTACHMENT A Proposed Computer Engineering Curriculum

1st Semester

ENG 101	3
MATH 150	5
CS 140	3
CHEM 121A	4
CHEM 125A	<u>1</u>
	16

2nd Semester

ENG 102	3
MATH 152	5
PHYS 211A	4
PHYS 212A	1
SPC 103	3
PHIL 106	<u>3</u>
	19

3rd Semester

MATH 250	4
PHYS 211B	4
PHYS 212B	1
EE 210	3
CS 150	3
MATH 223	<u>3</u>
	18

4th Semester

MATH 305	3
INTRO F&H	3
EE 211	4
ECON 111	3
CS 151	<u>3</u>
	16

5th Semester

EE 326	4
EE 351	3
EE 382	4
ECON 112	3
CS 250	<u>3</u>
	17

6th Semester

EE 327	4
INTRO F&H	3
CS 312	3
PHYS 302	4
IE 345	<u>3</u>
	17

7th Semester

EE 352	3
EE 404	3
EE 483	3
CS 314	3
EE/CS ELECT	<u>3</u>
	15

8th Semester

EE/CS ELECT	6
EE 405	2
PHIL 323	3
ADV SOC/CONS	3
INTER DISC	<u>3</u>
	17

CS Electives

CS 416	CS 456
CS 444	CS 482
CS 447	

EE Electives

EE 365	EE 465
EE 436	EE 481
EE 438	EE 482
EE 439	EE 484

ATTACHMENT B

ENROLLMENT IN UPPER-DIVISION COMPUTER ENGINEERING PROGRAM, ACADEMIC STATUS

The requirements for enrollment in upper-division computer engineering courses are:

- 1) Satisfactory completion of all University and School of Engineering admission requirements.
- 2) Satisfactory completion of the following lower-division (core) courses: ENGLISH 101, 102; SPEECH 103; CHEMISTRY 121A, 125A; MATH 135, 150, 151, 249, 305; PHYSICS 211A, 211B, 212A.
A grade point average of at least 2.0 for the above courses is required for non-transfer students, transfer students from articulated programs, and Illinois resident transfer students. A grade point average of at least 2.25 for the above courses is required for other transfer students.
- 3) A grade of C or better in each of the following courses: ELECTRICAL ENGINEERING 201, 210, 211, COMPUTER SCIENCE 150 and 151.
- 4) An approved application for enrollment in upper-division engineering courses.

ACADEMIC STATUS

Failure to maintain any of the following standards will result in upper-division students being placed on academic probation in the electrical engineering major:

- 1) Students must maintain a cumulative grade point average of at least 2.0 in courses taught in the School of Engineering.
- 2) Students must maintain a cumulative grade point average of at least 2.0 in electrical engineering courses numbered above 299.
- 3) Students must not receive more than two failure, incomplete, and/or withdrawal grades in any single course required for the major.

Students placed on academic probation should seek immediate advisement and will be given the conditions required for removal from probation. If the conditions are not met at the end of the semester, students are dropped from the major and may not enroll in upper-division electrical engineering courses. After one year, students are eligible to reapply for admission to the major. Students dropped from the major may direct a written appeal to the departmental Academic Standards Committee.

EXIT REQUIREMENTS

- 1) Satisfactory completion of all University requirements for graduation.
- 2) A cumulative grade point average of 2.0 or higher for courses taught in the School of Engineering.
- 3) A grade point average of 2.0 or higher in Electrical Engineering courses numbered above 299.
- 4) Completion of senior assignment contained in EE 404 and 405.

STUDENT DEMAND PROJECTIONS FOR THE NEW PROGRAM

<u>Line Code</u>	<u>Budget Year</u>	<u>2nd Year</u>	<u>3rd Year</u>	<u>4th Year</u>	<u>5th Year</u>
01 Number of Program Majors (Fall Term Headcount)	<u>35</u>	<u>45</u>	<u>55</u>	<u>60</u>	<u>70</u>
02 Annual Full-Time Equivalent (FTE) Majors	<u>30</u>	<u>37</u>	<u>45</u>	<u>50</u>	<u>58</u>
03 Annual Credit Hours Generated by Majors & Non-Majors in EXISTING Courses Supporting the Proposed Program*	<u>2100</u>	<u>2300</u>	<u>2400</u>	<u>2500</u>	<u>2600</u>
04 Annual Credit Hours Generated by Majors & Non-Majors in NEW Courses Supporting the Proposed Program*	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>
05 Annual Number of Degrees Awarded	<u>0</u>	<u>10</u>	<u>15</u>	<u>20</u>	<u>25</u>

*Include only those credit hours that are offered by the academic unit directly responsible for the proposed program.

STAFF REQUIREMENTS FOR THE NEW PROGRAM
(in Staff Years)

<u>Line Code</u>	<u>Staff Requirements</u>	<u>Budget Year</u>	<u>2nd Year</u>	<u>3rd Year</u>	<u>4th Year</u>	<u>5th Year</u>
01	Faculty/Administration Total (02-04)	<u>8</u>	<u>8</u>	<u>8</u>	<u>8</u>	<u>8</u>
02	Administrative/Other Professional	<u>.25</u>	<u>.25</u>	<u>.25</u>	<u>.25</u>	<u>.25</u>
03	Faculty	<u>4.75</u>	<u>4.75</u>	<u>4.75</u>	<u>4.75</u>	<u>4.75</u>
04	Graduate Assistants	<u>3</u>	<u>3</u>	<u>3</u>	<u>3</u>	<u>3</u>
04	Civil Service Staff and Student Employees	<u>.25</u>	<u>.25</u>	<u>.25</u>	<u>.25</u>	<u>.25</u>
06	Total Staff (01-05)	<u>8.25</u>	<u>8.25</u>	<u>8.25</u>	<u>8.25</u>	<u>8.25</u>

TOTAL RESOURCE REQUIREMENTS FOR THE NEW PROGRAM

Line Code	Budget Year	2nd Year	3rd Year	4th Year	5th Year
01 Total Resource Requirements	260,000	260,000	260,000	260,000	260,000
02 Total Resources Available from Federal Sources ¹	0	0	0	0	0
03 Total Resources Available from Other Non-State Sources ¹	0	0	0	0	0
04 Existing State Resources ²	260,000	260,000	260,000	260,000	260,000
05 State Resources Available Through Internal Allocation ³	0	0	0	0	0
06 New State Resources Requires (01 minus the sum of 02-05) ⁴	0	0	0	0	0

Breakdown of the figure shown on Line 06 for the budget year:

07 Staff	_____
08 Equipment & Instructional Materials	_____
09 Library	_____
10 Contractual Services	_____
11 Other Support Services ⁵	_____

¹Numbers can be positive or zero only. These lines reflect available funds, not incremental dollars.

²The amount of existing state resources in a given year is equal to the sum of the previous year's existing state resources (04) plus resources available through internal reallocation (05) plus any new state resources required (06). Existing state resources allocated to the program in a given year (04) may exceed total requirements needed to support the program in the following year. In this event, existing state resources should be reduced by showing a negative dollar amount on line 05 so that the sum of lines 02 through 06 equal line 01.

³Numbers can be either positive (allocated to the program) or negative (allocated away from the program)

⁴The number is the level of funding requested in the referenced year. Dollars reported will be incremental.

⁵Other dollars directly assigned to the program. Do not include allocated support services.

PROJECT AND BUDGET APPROVAL, RENOVATION
OF 911 NORTH RUTLEDGE, SPRINGFIELD
MEDICAL CAMPUS, SIUC

Summary

This matter seeks approval of a project to renovate a portion of the second floor of 911 North Rutledge on the Springfield Medical Campus.

The estimated cost of this project is \$364,000. Funding for this work will come from non-appropriated funds available to the School of Medicine.

Rationale for Adoption

At its meeting on February 13, 1992, the Board of Trustees gave approval to a project to renovate the lower level of 911 North Rutledge into laboratories and to create shell space for future development on the second level. That project was completed and the building was occupied in June 1994.

This proposed project will complete a portion of the shell space on the second level to create eight (8) administrative offices for the chairman, undergraduate program director, and research functions of the Department of Family and Community Medicine. Development of this space will allow these functions to move out of expensive leased space. The renovations will also include the construction of four (4) small seminar/classrooms and eight (8) research faculty offices to support the laboratories located on the first level of the building. Finally, the project will add controls and distribute heating, ventilation, and air conditioning ducts throughout the second level of the building. Two large areas of the second level will remain unfinished for future development.

Funding for the project will come from monies received from the practice of medicine through the Medical Service and Research Plan and from grant overhead funds. Plans and specifications will be developed by the School of Medicine Physical Plant engineering staff. It is expected that bids will be taken in December 1997 and that the work will be completed on or about June 30, 1998.

Considerations Against Adoption

University officers are aware of none.

Constituency Involvement

As part of an institutional space planning activity, this recommendation was reviewed with clinical chairs and with the Dean's staff members.

Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That:

(1) The project to renovate a portion of the second floor of 911 North Rutledge on the Springfield medical campus be and is hereby approved at an estimated cost of \$364,000.

(2) Funding for this work will come from monies received from the practice of medicine through the Medical Service and Research Plan and from grant overhead funds.

(3) Upon the recommendation of the Architecture and Design Committee, authorization be and is hereby granted for the plans and specifications to be prepared by the School of Medicine Physical Plant engineering staff.

(4) The President of Southern Illinois University be and is hereby authorized to take whatever actions may be required in the execution of this resolution in accordance with established policies and procedures.

PROPOSAL TO NAME AND RENAME PHYSICAL COMPONENTS, SIUE

Summary

This matter seeks approval to name two classroom buildings, revise the names of two previously named buildings, name the two residence halls and the roads serving the residence halls, and to rename the Tower Lake facilities.

Rationale for Adoption

The classroom buildings proposed for naming are Building II and Building III. The names of previously named buildings proposed for revision are the John S. Rendleman Building and the John Mason Peck Building. The University Housing facilities proposed for naming are Residence Hall I, Residence Hall II (presently under construction), the road leading to Student Residence Hall I and the road leading to Student Residence Hall II. The housing facilities proposed for renaming are Tower Lake Apartments and Tower Lake.

It is recommended that Classroom Building II be named Founders Hall. Many people were instrumental in the formation of SIUE, including local, political, cultural, business, industrial, and labor leaders, University administrators and staff, the citizens of the region and state, and the faculty and staff who served the University during its early years in Alton, East St. Louis, and Edwardsville. Their contributions to the University and to higher education would be recognized by naming a building in their honor.

It is recommended that Classroom Building III be named Alumni Hall. Now in its fortieth academic year, SIUE has conferred degrees upon over 61,000 persons. Individually and collectively they have brought recognition and honor to the University. The contributions of these alumni, and the future alumni, would be recognized by naming a building in their honor.

Board policy indicates that the word "building" should not be used as part of a building name when the building is named for a person. A revision in the name of the John S. Rendleman Building and the John Mason Peck Building is recommended to conform with Board policy. The word "Building" would be deleted from each name and the word "Hall" added in its place.

It is believed that the name change for Tower Lake Apartments will enhance the image of University Housing, concurrent with the renovation of the Tower Lake facilities and the addition of a second residence hall. It is proposed that the name be changed as a part of the effort to create a new image for Tower Lake Apartments and to enhance the marketability of the facilities. It is also proposed that the change of name be concurrent with renovation of the complex. The proposed name--Cougar Village--was developed in recognition of school spirit and the school's mascot as an important symbol and tradition of the University. It is proposed that Tower Lake be changed to Cougar Lake also as part of the effort to promote a new image of the surrounding apartments.

It is recommended that Student Residence Hall I be formally named Woodland Hall to acquire its own identity, with a second residence hall being added Fall 1998. The proposed name was developed in recognition of the physical environment surrounding the site of the residence hall. It is also symbolic since during an archaeological study of the site there was indication, though no significant findings, that a village of Woodland Native Americans once existed in this geographical region.

It is recommended that Student Residence Hall II, now under construction, be formally named Prairie Hall to acquire its own identity. The proposed name was developed in recognition and appreciation of the physical environment both on and off campus.

It is recommended that the residence hall entrance road that begins at Circle Drive which gives access to both residence halls be named Residence Drive.

It is recommended that the road that forks southwest from the proposed Residence Drive which would lead to Prairie Hall be named Prairie Drive.

It is recommended that Tower Lake Road be named Cougar Lake Drive.

Considerations Against Adoption

University officers are aware of none.

Constituency Involvement

The recommendations for the names for Classroom Buildings II and III and revisions to the names of the John S. Rendleman Building and the John Mason Peck Building are the result of input from the University Planning and Budget Council ad hoc Building Naming Committee. The recommendations for naming and renaming of the housing facilities are the result of nominations developed by an *ad hoc* committee formed by the Vice-Chancellor for Student Affairs and endorsed by the Enrollment Management Council. The names proposed conform with the Policies of the SIU Board of Trustees and SIUE.

Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That:

- (1) Building II be and is hereby formally named Founders Hall;
- (2) Building III be and is hereby formally named Alumni Hall;
- (3) The John S. Rendleman Building name be and is hereby changed to John S. Rendleman Hall;
- (4) The John Mason Peck Building name be and is hereby changed to John Mason Peck Hall;
- (5) The existing residence hall be and is hereby formally named Woodland Hall;
- (6) Student Residence Hall II be and is hereby formally named Prairie Hall;
- (7) The road south off of Circle Drive be and is hereby formally named Residence Drive;
- (8) The road that forks southwest off of the proposed Residence Drive be and is hereby formally named Prairie Drive;
- (9) The Tower Lake Apartments be and is hereby formally renamed Cougar Village concurrent with renovation of the complex;
- (10) Tower Lake be and is hereby formally renamed Cougar Lake concurrent with renovation of Tower Lake Apartments;
- (11) Tower Lake Road be and is hereby formally renamed Cougar Lake Drive; and,

(12) The President of Southern Illinois University be and is hereby authorized to take whatever action may be required in the execution of this resolution in accordance with established policies and procedures.

Mrs. D'Esposito moved the reception of Reports of Purchase Orders and Contracts, August, 1997, SIUC and SIUE; the ratification of Changes in Faculty-Administrative Payroll, SIUC and SIUE; and the approval of the Minutes of the Meetings held September 10 and 11, 1997; Approval to Increase the Capital Project, Student Residence Facilities II, Tower Lake and University Center Food Service Cafeteria Renovations, SIUE; Project Approval and Selection of Architect: Roof Replacement, Scott and Crawford Halls, SIUC; Project Approval and Selection of Architect, Approval of Drawings and Specifications, and Award of Contract: Repair and Renovate Saluki Drive, SIUC; New Program Request: B.S. degree, major in Computer Engineering, School of Engineer, SIUE; Project and Budget Approval, Renovation of 911 North Rutledge, Springfield Medical Campus, SIUC; and Proposal to Name and Rename Physical Components, SIUE, as amended. The motion was duly seconded. Student Trustee opinion in regard to the motion was indicated as follows: Aye, Joe Arana; present, Patrick Kelly. The motion carried by the following recorded vote: Aye, John Brewster, Molly D'Esposito, William R. Norwood, Harris Rowe, Celeste M. Stiehl, A. D. VanMeter, Jr., George T. Wilkins, Jr.; nay, none.

The Chair announced that there would be a news conference in the Video Lounge immediately following this meeting.

Mr. Brewster moved that the meeting be adjourned. The motion was duly seconded, and after a voice vote the Chair declared the motion to have passed.

The meeting adjourned at 11:13 a.m.

Sharon Holmes

Sharon Holmes, Executive Secretary

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MINUTES OF THE MEETING OF THE BOARD OF TRUSTEES
SOUTHERN ILLINOIS UNIVERSITY
NOVEMBER 13, 1997

The regular monthly meeting of the Board of Trustees of Southern Illinois University convened on Thursday, November 13, 1997, at 10:40 a.m., in the Madison Room of the University Center, Southern Illinois University at Edwardsville, Edwardsville, Illinois. The regular Chair and Secretary being present, the meeting was called to order. The following members of the Board were present:

Joe Arana
John Brewster
Molly D'Esposito, Vice-Chair
Patrick Kelly
Harris Rowe
Celeste M. Stiehl
A. D. VanMeter, Jr., Chair
George T. Wilkins, Jr., Secretary

The following member was absent:

William R. Norwood

Executive Officers present were:

Ted Sanders, President, Southern Illinois University
Don Beggs, Chancellor, SIUC
David Werner, Chancellor, SIUE

Also present were Sharon Holmes, Executive Secretary of the Board, and Peter Ruger, General Counsel.

The Secretary reported a quorum present.

NOTE: Copies of all background documents furnished to the Board in connection with the following matters have been placed on file in the Office of the Board of Trustees.

Under Trustee Reports, Mrs. Stiehl stated that she was unable to attend the meeting of the SIUE Foundation Board of Directors on October 30 because she was out of town. She deferred to Dr. Werner to make the report.

Dr. Werner reported that Mr. Rocky Poos had assumed the Presidency of the Foundation succeeding Mr. Chuck Tosovsky, who had done an excellent job as President. He explained that there had been a nomination and election of three new Board members: John North, Vice-President of the St. Louis Trust Administration for the investment management group of Commerce Bank, who is also an alumnus of the University; Paul Riley, U. S. District Court Judge for the Southern District of Illinois; and Floyd Worley, Chairman and Chief Executive Officer of B-Line Systems, Incorporated in Highland. He stated that it had been announced that Mrs. Rita Hardy had reached the SIUE Foundation Benefactor Level for her giving over a sustained period of time. He announced that the annual fund drive status was 10% over the 1996 level at a comparable point in time. He stated that the Executive Director had announced the formation of development officers for the College of Arts and Sciences, School of Business, and one shared jointly between the School of Nursing and the School of Engineering. He reported that Professor Marian Smith, Biological Sciences, had made a presentation about how the new greenhouse will assist students in learning in the areas of botany and ecology and other aspects of the biology program. He continued that Dr. Smith did a wonderful job and after her presentation the group adjourned to participate in the dedication of the greenhouse, funded largely by gifts to the Foundation. He explained that the new facility has 1152 square feet, about three times larger than the Science Building rooftop facility used by science classes for more than 30 years.

Mrs. D'Esposito reported that she had attended the meeting of the Illinois Board of Higher Education on Tuesday, November 11, 1997, in Naperville, Illinois. She stated that that meeting had resulted in newspaper headlines because of a proposal by the University of Illinois at Springfield for a new program called the Capitol Scholars Program. She explained that that had been a very difficult issue to decide because one of the elements within the proposal was that the school be allowed to accept freshmen and sophomores which was not currently the mission of UI-S. She reported that the proposal had been defeated by a vote of 7 to 7. She explained that in her way of thinking there were two other areas discussed at that meeting which were actually more significant in terms of the future of higher education in Illinois and that was an overall discussion of the budget trends for the last ten years in Illinois and how the state's priorities have been reflected in that documentation. She continued that approval had been requested for a technology initiative, which was a very significant policy issue that will need a great deal of consensus building throughout the state and also the business community so that we can wire the state. She quoted someone saying that we had Build Illinois now we need to Wire Illinois, and that may be the buzzword. She reported that the original estimate was \$400 million, and when you're talking about this large and important operation you need to have many kinds of institutions throughout the state working together to make it successful. She suggested that the budget and technology initiatives were just as important, if not more so, than the UI-S proposal.

Mr. Kelly reported on the Communiversy Project that had been started by a group of student and city leaders to try and improve the relationships

between students and the City of Carbondale. He continued that the first of many projects that they have tackled was to eliminate the Halloween problem experienced in the past. He announced that more pro-active projects are being planned and that the First Cellular Main Street Pig-Out had been most successful.

Under Committee Reports, Mrs. D'Esposito, Chair of the Finance Committee, stated that the Committee had met this morning in the Madison Room of the University Center. She gave the following report:

We approved the minutes of the meeting of October 9, 1997. Those minutes reflect the presentation we had for our final year budget report and I want to again thank Elaine Hyden, Cheryl Farabaugh-Dorkins, Corey Bradford, and John Haller and his staff for the excellent presentation that was made last month. It really gave the Board a good example of how priorities were reflected in the budget and what that means to the future success of our University. I know a lot of hard work went into that and I have suggested to Elaine Hyden that these people involved be invited to attend the Board meeting for the six-month or final year report and be recognized. We received a cash and investments report, reviewed by Mr. Wilson, showing that we had a significant increase in our bottom line for a number of one-time reasons. We will be watching those closely. We had a presentation from Elaine Hyden on the quarterly reports for the FY-98 operating budget. We are experiencing about 23% expenditures against 25%, so we feel we are in good position there. Our final item was three budget adjustments. The two budget adjustments for the School of Medicine requiring Finance Committee approval were approved. There was a second motion regarding a \$1.1 million support service funds change that will be brought forward through the Chairman of the Finance Committee to the Executive Committee for approval.

Dr. Wilkins reported that the Executive Committee had met in executive session at 3:30 p.m., November 12, 1997, in the Chancellor's Office Conference Room, Rendleman Building, SIUE. He stated that the only public portion of the meeting consisted of a motion to close the meeting to the public for the purpose of considering pending, probable or imminent court proceedings against or on behalf of the Board; information regarding appointment, employment

or dismissal of employees or officers; acquisition of real property; and collective negotiating matters. He stated that no action had been taken.

Dr. Wilkins, Chair of the Architecture and Design Committee, stated that the Committee had met following the Finance Committee meeting. He gave the following report:

We ask that the following items be placed on the omnibus motion: Board agenda item J, Project Approval and Selection of Architect: Roof Replacement, Evergreen Terrace, SIUC; Item K, Project Approval and Selection of Architect: Roof Replacement, Southern Hills, SIUC; Item L, Project Approval and Selection of Architect: Kitchen Renovations, Southern Hills, SIUC; and Item M, Project Approval, Fire Alarm Renovations, University Housing, SIUC.

In the absence of Mr. Norwood, Chair of the Academic Matters Committee, Mr. VanMeter stated that the Committee had met following the Architecture and Design Committee meeting. He gave the following report:

We ask that Item N on the Board's agenda, Recommendation for Distinguished Service Award, SIUE [Richard Mark], be placed on the omnibus motion. We had an information report by Cindy Jones, Director of the SIUE Intercollegiate Athletics, and Dr. Nancy Parker, Athletics Counselor, on intercollegiate athletics at SIUE. The report was most informative and excellent. We had a most interesting presentation by Dr. Nelson, Associate Professor, Department of Educational Leadership on technical advancements of learning at the University and one which I think excited all of us.

Under Executive Officer Reports, Dr. Sanders, President, Southern Illinois University, made the following comments:

I don't know whether you noticed the new piece of art occupying space as you enter University Park. Mr. George Irwin of Quincy, Illinois, donated this new sculpture. Mr. Irwin had commissioned Richard Hunt of Chicago to create the steel sculpture in 1971. From that time until early November of this year, it had occupied a place in Mr. Irwin's yard. Eric Barnett and his staff had moved the sculpture to its current location on the drive. He commended Eric for acquiring this donation worth approximately \$150,000.

We had the opportunity to present our aspirations and needs for the future through the RAMP process to Dick Wagner and the IBHE staff at the "big picture meeting." The big picture meeting gives us an opportunity to provide

additional rationale for our requests and talk about other issues affecting the state and the University. We expressed the priorities within the many important facets of our RAMP documents, our deferred maintenance needs, and what have you. What we did this year in expressing our priorities was to communicate very clearly to the IBHE staff that far and beyond everything else that is expressed, our first priority in this and the next several budget cycles will be an issue of salaries; we talked to them about what is imbedded in the RAMP request this year, that is a 3% increase on the base to be distributed based upon merit or performance and on top of that an additional 2% of the base personnel cost that would be placed in a pool, if they, the Governor, and the legislature would approve and appropriate funds, that would allow us to selectively adjust salaries to become more competitive with our peer institutions. We also pointed out that we believe the IBHE had, in its own research and reporting, laid out a fairly compelling argument in support of this proposal.

This week will bring to a close the legislative veto session. There are a number of issues of interest, and several that are very important to SIU. In the broader sense, there are two big issues demanding considerable attention. The first is the electric utility deregulation. The elementary and secondary funding challenge appears to be alive. I am cautiously optimistic about a supplemental that would do the necessary increase to the bond authorization and appropriate the Higher Education Capital Request as presented by the IBHE and Governor. That's about \$112 million bill that did not make it out of the session last spring. Out of that \$112 million, we have just under \$3 million for various and sundry maintenance projects.

There are two pieces of legislation dealing with procurement. The House version, as passed out of the House and in the Senate, presents a number of problems to universities and SIU. It drops the level at which we are required to go out for bid to \$5,000 and also requires that we go out for bid on professional and artistic services, presenting some real challenges. The issue regarding extending voting privileges to student trustees has passed out of the House and is tied up in the Senate Rules Committee.

SIU held its annual legislative fitness day on October 29, co-sponsored by the SIU School of Medicine and the Governor's Office. This year, our School of Dental Medicine and School of Nursing were also present and participated. I heard many, many fine compliments from both legislators and others that were in the Capitol on business that morning. I also heard from other people interested in fitness and health-related issues who are now asking how they might join and become a part of our legislative fitness day.

I have appointed the search committee for the Chancellor position here in Edwardsville. John Haller and I will be meeting with members of the Committee later today to talk about the challenges ahead, to look at the guidelines, and to talk about how we will move from here.

Dr. Don Beggs, Chancellor, Southern Illinois University at Carbondale, reported that SIUC faculty had received \$5,778,000 in external research funds, up about \$2 million from last year at this same time. He explained that \$790,000 of that amount is for coal research which is critical to the state. He stated that as he continues to restructure the Office of the Chancellor beginning January 1, 1998, the Office of Economic and Regional Development will be reporting to the Provost. He reported that the University Symphony had played to its largest audience in years; that it's a kind of rejuvenation, a real dimension of our University that hasn't been there for a while. Finally, he stated that last Saturday, November 8, SIU held its open house for approximately 510 high school seniors, with this being the largest number of students participating. Dr. Beggs stated he thought SIUC was off to another good start for enrollment next year.

Dr. David Werner, Chancellor, Southern Illinois University at Edwardsville, reported that the women's soccer team had finished 2nd in the GLVC and the men had finished 1st. He explained that they had finished the season with a record of 18-1-1, and as a result of placing 1st in the conference and winning the tournament, they received a bid for Division II men's soccer tournament. He stated that Mr. Rick Acuncius, who holds a bachelor's and master's degree in Music from SIUE, and principal of Highland Middle School, Highland, Illinois, was the recipient of a \$25,000 Milken Award. He explained that he was the only principal in the U.S. to receive the Milken National Educator Award this year. He pointed out that SIUE's School of Education graduates had received more Milken Awards than any institution in the nation. Dr. Werner reported that the SIUE Department of Historical Studies and the University of Missouri-St. Louis Center for International

Studies had held a conference on campus, "Evaluating the 20th Century Experience in the Western Hemisphere: Looking Back and Looking Ahead." He said that there were a number of very distinguished Latin American scholars and ambassadors in attendance including Alvaro de Soto, Assistant Secretary-General of the United Nations, and that the conference had been well attended and very well received. He pointed out that freshmen applications for next year are running well ahead of a comparable period last year and he was confident of a strong enrollment for Fall of 1998.

The Chair announced that pursuant to notice members of the Executive Committee held an Executive Session at 3:30 p.m., Wednesday, November 12, 1997, in the Chancellor's Office Conference Room, SIUE. He stated that the only public portion of the meeting consisted of a motion to close the meeting to the public for the purpose of considering pending, probable or imminent court proceedings against or on behalf of the Board; information regarding appointment, employment or dismissal of employees or officers; acquisition of real property; and collective negotiating matters.

The Chair made the following announcements, all pursuant to notice:

At approximately 6:30 p.m., November 13, 1997, members of the Board of Trustees had dinner in the International Room. The gathering was social in nature.

At 7:30 a.m. this morning, members of the Board of Trustees had breakfast with Sharon Hahs, Acting Provost of SIUE, which we enjoyed very, very much. She gave us an overview of both her activities while she has been on campus and particularly her new activities as Acting Provost.

The Chair explained the procedure for the Board's omnibus motion and he proposed that, after discussion, there would be taken up the following matters:

REPORTS OF PURCHASE ORDERS AND CONTRACTS,
SEPTEMBER, 1997, SIUC AND SIUE

In accordance with III Bylaws 1 and 5 Policies of the Board C, summary reports of purchase orders and contracts awarded during the month of September, 1997, were mailed to the members of the Board in advance of this meeting, copies were placed on file in the Office of the Board of Trustees, and these reports are hereby submitted for information and entry upon the minutes of the Board with respect to the actions of the Executive Committee.

CHANGES IN FACULTY-ADMINISTRATIVE PAYROLL - SIUC

The following changes in faculty-administrative payroll are submitted to the Board of Trustees for ratification in accordance with the Board Policy on Personnel Approval (2 Policies of the Board B). Additional detailed information is on file in the Office of the Chancellor. Where appropriate, salary is reported on a monthly basis and on either an academic year (AY) or fiscal year (FY) basis.

A. Continuing Appointments*

	<u>Name</u>	<u>Title</u>	<u>Department</u>	<u>Effective Date</u>	<u>Salary</u>
1.	Corley, Margeurite	Asst. Dir of Housing - Res Hall Dining	University Housing	09/01/97	\$4,657.00/mo \$55,884.00/FY
2.	Gehner, John. W.	Asst. Acquisitions Editor	University Press	09/21/97	\$2,182.00/mo \$26,184.00/FY
3.	Smart, Douglas W.	Asst. Professor	Radio-Television	08/16/97	\$3,888.88/mo \$34,999.92/AY
4.	Sobol, Tracey J.	Asst. Acquisitions Editor	University Press	09/21/97	\$2,182.00/mo \$26,184.00/FY
5.	Winchatz, Michaela	Asst. Professor	Speech Communication	08/16/97	\$3,889.00/mo \$35,001.00/AY

B. Leave of Absence With Pay

	<u>Name</u>	<u>Type of Leave</u>	<u>Department</u>	<u>Purpose</u>	<u>Date and % of Leave</u>
1.	Person, Roland	Profess Develop Leave	Library Affairs	Research	09/30/97-11/05/97 100%

*No awards of tenure are to be reported.

The following changes in faculty-administrative payroll at the School of Medicine/Springfield campus are submitted to the Board of Trustees for ratification in accordance with the Board Policy on Personnel Approval (2 Policies of the Board B).

Additional detailed information is on file in the Office of the Dean and Provost. Where appropriate, salary is reported on a monthly basis and on either an academic year (AY) or fiscal year (FY) basis.

A. Continuing Appointments

	<u>Name</u>	<u>Title</u>	<u>Department</u>	<u>Effective Date</u>	<u>Salary</u>
1.	Bretscher, Mary*	Clin Asst Prof	Int Medicine	10/15/97	N/A
2.	Gaeddert, Wade*	Clin Asst Prof	Fam and Com	10/01/97	N/A
3.	Gill, Pavi*	Clin Asst Prof	Int Medicine	10/15/97	N/A

B. Leave of Absence With Pay

	<u>Name</u>	<u>Type of Leave</u>	<u>Department</u>	<u>Purpose</u>	<u>Date and % of Leave</u>
1.	Shanahan, Michael	Sabbatical	Physiology	Research	01/01/98-6/30/98

*This appointment carries faculty privileges except that time in this appointment does not count toward tenure.

CHANGES IN FACULTY-ADMINISTRATIVE PAYROLL - SIUE

The following changes in faculty-administrative payroll are submitted to the Board of Trustees for ratification in accordance with the Board Policy on Personnel Approval (2 Policies of the Board B). Additional detailed information is on file in the Office of the Chancellor. Where appropriate, salary is reported on a monthly basis and on either an academic year (AY) or fiscal year (FY) bases.

A. Continuing Appointment

	<u>Name</u>	<u>Title</u>	<u>Department</u>	<u>Effective Date</u>	<u>Salary</u>
1.	Agustin, Zenia	Asst Professor	Math & Stats	09/01/97*	\$4,400.00/Mo \$39,600.00/AY
2.	Deahl II, S. Thomas	Assoc Professor	SDM-Applied Dental Medicine	07/01/97	\$6,250.00/Mo \$75,000.00/FY
3.	McBride, Regina	Asst. Professor	Lovejoy Library	08/16/97	\$4,500.00/Mo \$54,000.00/FY
4.	Salas-Provance, Marlene	Assoc Professor	Speech Pathology & Audiology	08/16/97	\$4,400.00/Mo \$39,600.00/AY

* Change in effective date from 8/16 as reported in October to 9/1/97

B. Leaves of Absence With Pay

	<u>Name</u>	<u>Type of Leave</u>	<u>Department</u>	<u>Purpose</u>	<u>Date and % of Leave</u>
1.	O'Gorman, Gerald J.	Professional Development	English Language & Literature	Study of Master of Liberal Studies in N. America	01/01/98 - 05/15/98

C. Awards of Tenure - none to be reported

PROJECT APPROVAL AND SELECTION OF ARCHITECT:
ROOF REPLACEMENT, EVERGREEN TERRACE, SIUC

Summary

This matter seeks project and budget approval to replace the roofs on 15 residence buildings at Evergreen Terrace. The project includes Evergreen Terrace building numbers: 151, 153, 156, 159, 161, 163, 170, 171, 172, 175, 176, 178, 189, 196, and 198.

The estimated cost of this project is \$200,000. Funding for this work will come from student housing revenue. Drawings and specifications will be prepared by Physical Plant Engineering Services.

Rationale for Adoption

The campus housing office has initiated a project to replace roofs at Evergreen Terrace. The existing roof shingles have failed. The estimated cost of this work is \$200,000. Drawings and specifications for the project will be prepared by Physical Plant Engineering Services. Approximately 4,000 square feet of existing roof shingles will be replaced on each building. Total project will replace approximately 60,000 square feet of shingles.

Considerations Against Adoption

University officers are aware of none.

Constituency Involvement

Project was included in the budget approved for FY-98.

Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That:

- (1) The project to replace the roofs at Evergreen Terrace be and is hereby approved at a total cost of \$200,000.
- (2) Funding for this work will come from student housing revenue.
- (3) Upon recommendation of the Architecture and Design Committee, authorization is hereby granted for the drawings and specifications to be prepared by Physical Plant Engineering Services.

(4) The President of Southern Illinois University be and is hereby authorized to take whatever action may be required in the execution of this resolution in accordance with established policies and procedures.

PROJECT APPROVAL AND SELECTION OF ARCHITECT:
ROOF REPLACEMENT, SOUTHERN HILLS, SIUC

Summary

This matter seeks project and budget approval to replace the roofs on buildings 126A, 126B, and 134 at Southern Hills.

The estimated cost of this project is \$175,000. Funding for this work will come from student housing revenue. Drawings and specifications will be prepared by Physical Plant Engineering Services.

Rationale for Adoption

The campus housing office has initiated a project to replace roofs on buildings 126A, 126B, and 134 at Southern Hills. The existing roof membranes have failed. The estimated cost of this work is \$175,000. Drawings and specifications for the project will be prepared by Physical Plant Engineering Services. Approximately 15,050 square feet of existing roof membrane will be replaced with EPDM membrane on each building.

Considerations Against Adoption

University officers are aware of none.

Constituency Involvement

Project was included in the budget approved for FY-98.

Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That:

- (1) The project to replace the roofs at Southern Hills be and is hereby approved at a total cost of \$175,000.
- (2) Funding for this work will come from student housing revenue.
- (3) Upon recommendation of the Architecture and Design Committee, authorization is hereby granted for the drawings and specifications to be prepared by Physical Plant Engineering Services.

(4) The President of Southern Illinois University be and is hereby authorized to take whatever action may be required in the execution of this resolution in accordance with established policies and procedures.

PROJECT APPROVAL AND SELECTION OF ARCHITECT:
KITCHEN RENOVATIONS, SOUTHERN HILLS, SIUC

Summary

This matter seeks project and budget approval to make kitchen renovations in 40 apartments in the Southern Hills student housing buildings 135, 136, and 137.

The estimated cost of this project is \$150,000. Funding for this work will come from student housing revenue. Drawings and specifications will be prepared by Physical Plant Engineering Services.

Rationale for Adoption

The campus housing office has initiated a project to replace the kitchen cabinets and make other renovations to the kitchens in each of the apartments in buildings 135, 136, and 137. Most of this work is necessary to replace deteriorated cabinetry, counter tops, and related items. The work will be completed during the summer season while these apartments are vacant.

Considerations Against Adoption

University officers are aware of none.

Constituency Involvement

Project was included in the budget approved for FY-98.

Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That:

(1) The project to renovate kitchens in the Southern Hills residential area be and is hereby approved at a total cost of \$150,000.

(2) Funding for this work will come from student housing revenue.

(3) Upon recommendation of the Architecture and Design Committee, authorization is hereby granted for the drawings and specifications to be prepared by Physical Plant Engineering Services.

(4) The President of Southern Illinois University be and is hereby authorized to take whatever action may be required in the execution of this resolution in accordance with established policies and procedures.

PROJECT APPROVAL, FIRE ALARM RENOVATIONS,
UNIVERSITY HOUSING, SIUC

Summary

This matter seeks project and budget approval to renovate the fire alarm system in Schneider Hall, which is one of the three 17-floor dormitories in the east campus residential area.

The estimated cost of this project is \$600,000. All funding will come from student housing fees.

A Quality Based Selection process will be conducted to select a consultant for this project.

Rationale for Adoption

The University Housing Office has developed plans to install and renovate the fire alarm systems in its dormitories. Schneider Hall will be the primary focus of this project. Additive alternative bids may be requested for specific items of work in the other two high-rise dormitories, Mae Smith and Neely Halls. These additional items will be to provide and integrate comprehensive life safety measures between and within each of these high-rise buildings.

The Board of Trustees has approved similar fire alarm projects in the dormitories at its meetings on May 9, 1991, November 12, 1992, November 11, 1993, and March 10, 1994.

Considerations Against Adoption

University officers are aware of none.

Constituency Involvement

Project was included in the budget approved for FY-98.

Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That:

(1) The project to renovate the fire alarm system in Schneider Hall be and is hereby approved at a total cost of \$600,000.

(2) Funding for this work will come from student housing revenue.

(3) Upon recommendation of the Architecture and Design Committee, authorization is hereby granted to proceed with the selection of an engineering firm.

(4) The President of Southern Illinois University be and is hereby authorized to take whatever action may be required in the execution of this resolution in accordance with established policies and procedures.

RECOMMENDATION FOR DISTINGUISHED SERVICE AWARD, SIUE

Summary

The President, on the recommendation of the SIUE Chancellor, requests Board of Trustees approval to give the Distinguished Service Award to Mr. Richard Mark at the December 1997 commencement.

Rationale for Adoption

Richard Mark, President of St. Mary's Hospital in East St. Louis, Illinois, has been the CEO of St. Mary's Hospital since 1994. In 1990 the hospital was on the verge of being closed by the health management firm that owns it, leaving East St. Louis without a local hospital. With the assistance of former CEO Charles Windsor, Mr. Mark turned the hospital, on the brink of bankruptcy, into a hospital that operates in the black; erasing a \$6.5 million deficit. In addition, he has brought new doctors, added dialysis and mammogram units, started a substance-abuse clinic, and oversaw construction of a \$ 3.1 million medical office center.

In May 1990, Mr. Mark started at St. Mary's Hospital as Vice President of Governmental Affairs and in four weeks became Chief Operating Officer. A key strategy in the rebirth of the hospital was to convince major businesses in East St. Louis to demand that East St. Louis doctors and St. Mary's Hospital be included in their managed care programs. Through this strategy, cost savings programs, and an aggressive public relations campaign, the hospital has secured even footing.

In the fall of 1994, Mr. Mark began serving as Chairman of the State Financial Oversight Panel to bring stability to School District 189 in East St. Louis. This panel's recommendations have had a significant impact on this district.

Mr. Mark received a Bachelor of Science from Iowa State University and a Master of Science in Management from National Louis University. In 1996, he was awarded the Honorary Doctorate of Laws degree from Quincy University. Mr. Marks serves on numerous Boards in the St. Louis Metropolitan Region.

Considerations Against Adoption

University officers are aware of none.

Constituency Involvement

SIUE's Committee for Honorary Degrees and Distinguished Service Awards and the Chancellor of Southern Illinois University at Edwardsville have recommended this award.

Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That the Distinguished Service Award, SIUE, be presented to Richard Mark at the December 20, 1997 commencement or some commencement thereafter of Southern Illinois University at Edwardsville.


Mr. Rowe moved the reception of Reports of Purchase Orders and Contracts, September, 1997, SIUC and SIUE; the ratification of Changes in Faculty-Administrative Payroll, SIUC and SIUE; and the approval of the Minutes of the Meeting held October 9, 1997; Project Approval and Selection of Architect: Roof Replacement, Evergreen Terrace, SIUC; Project Approval and Selection of Architect: Roof Replacement, Southern Hills, SIUC; Project Approval and Selection of Architect: Kitchen Renovations, Southern Hills, SIUC; Project Approval, Fire Alarm Renovations, University Housing, SIUC; and Recommendation for Distinguished Service Award, SIUE [Richard Mark]. The motion was duly seconded. Student Trustee opinion in regard to the motion was indicated as follows: Aye, Joe Arana; present, Patrick Kelly. The motion carried by the following recorded vote:

Aye, John Brewster, Molly D'Esposito, Harris Rowe, Celeste M. Stiehl, A. D. VanMeter, Jr., George T. Wilkins, Jr.; nay, none.

The Chair announced that there would be a news conference in the International Room immediately following this meeting.

Dr. Wilkins moved that the meeting be adjourned. The motion was duly seconded, and after a voice vote the Chair declared the motion to have passed.

The meeting adjourned at 11:15 a.m.



Sharon Holmes, Executive Secretary

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MINUTES OF THE MEETING OF THE BOARD OF TRUSTEES
SOUTHERN ILLINOIS UNIVERSITY
DECEMBER 11, 1997

The regular monthly meeting of the Board of Trustees of Southern Illinois University convened on Thursday, December 11, 1997, at 11:30 a.m., in Ballroom "B" of the Student Center, Southern Illinois University at Carbondale, Carbondale, Illinois. The regular Chair and Secretary being present, the meeting was called to order. The following members of the Board were present:

John Brewster
Molly D'Esposito, Vice-Chair
William R. Norwood
Harris Rowe
A. D. VanMeter, Jr., Chair
George T. Wilkins, Jr., Secretary

The following members were absent:

Joe Arana
Patrick Kelly
Celeste M. Stiehl

Executive Officers present were:

Ted Sanders, President, Southern Illinois University
Don Beggs, Chancellor, SIUC
David Werner, Chancellor, SIUE

Also present were Sharon Holmes, Executive Secretary of the Board, and Peter Ruger, General Counsel.

The Secretary reported a quorum present.

NOTE: Copies of all background documents furnished to the Board in connection with the following matters have been placed on file in the Office of the Board of Trustees.

Under Committee Reports, Dr. Wilkins reported that the Executive Committee had met in executive session at 1:30 p.m., December 10, 1997, in the

President's Office, Colyer Hall, Carbondale, Illinois. He stated that the only public portion of the meeting consisted of a motion to close the meeting to the public for the purpose of considering pending, probable or imminent court proceedings against or on behalf of the Board; information regarding appointment, employment or dismissal of employees or officers; acquisition of real property; and collective negotiating matters. He stated that no action had been taken.

Mrs. D'Esposito, Chair of the Finance Committee, stated that the Committee had met this morning in Ballroom "B" of the Student Center. She reported that the Committee had reviewed a notice item, Tuition Rates for Non-Illinois Residents, Southern Illinois University. She explained that this was a notice item only and would be brought forward to the full Board for a decision in February.

Dr. Wilkins, Chair of the Architecture and Design Committee, stated that the Committee had met following the Finance Committee meeting. He recommended that the following items be placed on the omnibus motion: Items K, Project Approval and Selection of Architect: Replace Stadium Track, McAndrew Stadium, SIUC; L, Project Approval and Selection of Architect: Asbestos Abatement Phase 3, Morris Library, SIUC; M, Recommendation of Engineers: Mechanical Systems Renovation, SIUE; N, Recommendation of Engineers: Campus Sidewalk Repairs, SIUE; O, Recommendation of Architects: Student Health & Fitness Center Weight Room Expansion, SIUE; and P, Recommendation of Architects: East St. Louis Center Renovation or Replacement, SIUE.

Mr. Norwood, Chair of the Academic Matters Committee, stated that the Committee had met following the Architecture and Design Committee meeting.

He stated that the presentations on intercollegiate athletics and asynchronous learning had been very interesting.

Under Executive Officer Reports, Dr. Sanders, President, Southern Illinois University, made the following comments:

I will focus primarily upon the fall's legislative activity. As you know, we spent considerable effort last spring trying to pass another capital bill to benefit higher education and specifically Southern Illinois University. We were not able to do that spring session. We pressed to do that again during the veto session. We were unsuccessful there as well. I'm pleased to report to you that although you've not seen this in the media, the Governor included this matter in his call for the very brief special session of the General Assembly and indeed we were able to secure passage of the higher education capital bill. That overall package, amounting to about \$111-\$112 million across all of higher education, produces for Southern Illinois University about \$2 million of funds we can use in repair and renovation in Carbondale and another \$3/4 million that we may use in Edwardsville. That makes the outcome of that one day session very, very important to us, although it's not been generally cast that way. The public attention has been principally upon the very important accomplishments that were secured for elementary and secondary education. Also there are two other important bills that were passed by the General Assembly in mid-November. The bond authorization and again legislation dealing with reforms of the Purchasing Act. The Capital Bond Authorization, once signed, will bring just over an additional \$1 million this spring for us to use in technology infrastructure improvements and so that is new funding. I think the importance of it is reinforced by the presentation that you've seen this morning. That \$1,014,700 will be divided between the two campuses with \$638,500 coming to Carbondale and \$376,200 going to the Edwardsville campus. Also I'm pleased to report to you that we have seen the release of the \$400,000 appropriation to do the study that you will hopefully later approve hiring architects for and which will answer the question whether we should renovate or repair the East St. Louis Center or not. This \$400,000 and hopefully what will follow it will bring a very, very important building problem redress sometime in the next couple of years. As you know, we are literally pouring good money after bad as we just try to keep that facility usable for the very, very important programs that it houses. The Purchasing Reform measure that eventually passed was one that was framed by the Senate. We know a good bit about that legislation. We do not know the contents well enough to be able to describe them to you. One of the important dimensions is the creation of a chief procurement officers for the state to oversee all of higher education procurement. That individual will be designated or appointed by the Governor. I'll be sharing with you hopefully in the days ahead more immediate details about the procurement legislation and its impact upon us. Last and related to that, I've been holding discussions with a number of management consulting firms and we are in the final stages in the process of talking with Arthur Andersen about giving us some help in looking at our own

procurement processes at the University an an eye toward improving them, streamlining them, and hopefully producing some greater efficiencies which would result in funds downstream that we might redirect into the core mission of the University. That would conclude my report, Mr. Chairman, unless there are questions from the Board.

Dr. David Werner, Chancellor, Southern Illinois University at Edwardsville, reported that the Edwardsville campus will be the host institution in 1999 for the United States Track and Field Youth National Championships which will bring about 4,000 athletes and a total of about 10,000 people to campus during the period from late June through early July of 1999. He explained that these athletes will be in the age range from 8 to 16, and that SIUE views it as an opportunity for economic development in the area as well as bringing this population to campus.

Dr. Werner announced that a couple of days ago SIUE had kicked off the inauguration of "CougarNet", very similar to "SalukiNet" at Carbondale. He continued that this system provides student access to certain parts of their records in the student information system and also provides linkages into employment opportunities both on and off campus. He stated that it will provide tremendous assistance to students in getting information without physically going into the offices and requesting it. He said it should also reduce some of the congestion within the service units on campus.

Dr. Werner reported that early next week SIUE will be formally opening the Faculty Technology Center, put together through some internal reallocation of resources within the library and academic computing and then adding to that some funds received in this year's appropriation technology base and for distance education. He stated that this center will provide greater assistance to faculty in

doing the kinds of work you saw demonstrated this morning with regard to asynchronous learning.

Dr. Werner announced that the University will be receiving funds from the Capital Development Board in the amount of \$1.6 million for two chiller units. He explained that the amount of request for funding for that project will be reduced and will also mean that we will get these done more quickly than anticipated, reducing the likelihood of a failure within those units.

Dr. Werner reported that commencement for fall term will be held on December 20 and they are anticipating that 800 students will complete their degrees. He explained that approximately 500 of those students will actually be attending the commencement ceremony. He said that the commencement speaker will be an SIUE faculty member, Mary Ann Boyd of the School of Nursing, and she will be conferring the Distinguished Service Award on Richard Mark.

Dr. Don Beggs, Chancellor, Southern Illinois University at Carbondale, informed the Board that arrangements have been made for the first floor of Morris Library to be available to students for all night use next fall. He explained that this will provide access to computers and allow SIUC to continue its drive to support students in terms of the best way for them to prepare for classes.

Dr. Beggs announced that the Graduate Council had met this morning and action had been taken with respect to graduate programs, of mergers of programs, and development of programs. He continued that action had been taken with respect to mass communications. He said that the Council had also heard the first reading with respect to the Ph.D. program in Environmental Studies; that

combines Geology and Geography. He informed the Board that these matters will be coming to the Board in an orderly way.

Dr. Beggs reported that November was a banner month for SIUC, receiving 25 grants for a little over \$4 million, placing SIUC considerably ahead of last year with respect to grant activity.

Mr. VanMeter reported that, pursuant to notice, at 7:00 p.m., Wednesday, December 10, 1997, members of the Board of Trustees enjoyed a delicious dinner and wonderful time at the Norwoods. He stated that Chancellor Beggs' wife had led the group in Christmas carols, getting them into the Christmas spirit. He thanked Mr. and Mrs. Norwood for a most enjoyable evening.

Mr. VanMeter announced that, also pursuant to notice, members of the Board of Trustees had had breakfast with Greg Simerly, Director of the SIUC Debate Team, and members of the Varsity Squad. He stated that Dr. Sanders commented that it was one of the most enjoyable breakfasts that the Board has ever had. The Chair said it was very exciting to meet these extremely capable young people and to observe their devotion to the University and their dedication to debate. He quoted one of the debate team members who said you take on a whole new way of life when you join the Debate Team.

Mr. VanMeter reported that on November 30, 1997, Mrs. Viola Sturgis, wife of Lindell W. Sturgis, former member of this Board of Trustees, passed away. He stated that Mrs. Sturgis was 97 years of age and she, together with her two daughters, Jean Easley and Sue Wetherington, sponsor the Lindell W. Sturgis Memorial Public Service Award presented by this Board of Trustees annually.

The Chair explained the procedure for the Board's omnibus motion and he proposed that, after discussion, there would be taken up the following matters:

REPORTS OF PURCHASE ORDERS AND CONTRACTS,
OCTOBER, 1997, SIUC AND SIUE

In accordance with III Bylaws 1 and 5 Policies of the Board C, summary reports of purchase orders and contracts awarded during the month of October, 1997, were mailed to the members of the Board in advance of this meeting, copies were placed on file in the Office of the Board of Trustees, and these reports are hereby submitted for information and entry upon the minutes of the Board with respect to the actions of the Executive Committee.

CHANGES IN FACULTY-ADMINISTRATIVE PAYROLL - SIUC

The following changes in faculty-administrative payroll are submitted to the Board of Trustees for ratification in accordance with the Board Policy on Personnel Approval (2 Policies of the Board B). Additional detailed information is on file in the Office of the Chancellor. Where appropriate, salary is reported on a monthly basis and on either an academic year (AY) or fiscal year (FY) basis.

Continuing Appointment*

	<u>Name</u>	<u>Title</u>	<u>Department</u>	<u>Effective Date</u>	<u>Salary</u>
1.	Cole, Brad	Assistant Director	Alumni Service	11/15/97	\$2,833.34/mo \$34,000.08/FY
2.	Gramarosso, Gina	Asc Dir of Inst Adv/Dir of Dev	Foundation	10/03/97	\$5,500.00/mo \$66,000.00/FY
3.	Kirsch, Sarah E.	Asst Professor	Library Affairs	11/10/97	\$2,667.00/mo \$32,004.00/FY
4.	Polynice-Jackson, Martine	Asst Legal Counsel	University Legal Counsel	10/29/97	\$3,500.00/mo \$42,000.00/AY
5.	Sturzenhofecker, Gabriele	Asst Professor	Anthropology	01/01/98	\$4,445.00/mo \$40,005.00/AY
6.	Whittaker, Nancy H.	Director	General Accounting	10/29/97	\$5,208.33/mo \$62,499.96/FY
7.	Yeomans, Melinda	Academic Advisor (60%)	Col of Liberal Arts Advise	10/16/97	\$1,250.00/mo \$15,000.00/FY

*No leaves of absence or awards of tenure to be reported.

The following changes in faculty-administrative payroll at the School of Medicine/Springfield campus are submitted to the Board of Trustees for ratification in accordance with the Board Policy on Personnel Approval (2 Policies of the Board B). Additional detailed information is on file in the Office of the Dean and Provost. Where appropriate, salary is reported on a monthly basis and on either an academic year (AY) or fiscal year (FY) basis.

A. Continuing Appointments*

	<u>Name</u>	<u>Title</u>	<u>Department</u>	<u>Effective Date</u>	<u>Salary</u>
1.	Carpenter, Gary**	Clin Asst Prof	Fam and Comm Med	10/15/97	N/A
2.	Crawford, Bruce**	Clin Asst Prof	OB/GYN	10/15/97	N/A
3.	Gates, Douglas**	Clin Asst Prof	Fam and Comm Med	10/15/97	N/A
4.	Hasik, Karl**	Clin Asst Prof	Fam and Comm Med	11/01/97	N/A
5.	Hauter, Dru**	Clin Asst Prof	Fam and Comm Med	10/15/97	N/A
6.	Hauter, Marcia**	Clin Asst Prof	Fam and Comm Med	10/15/97	N/A
7.	Huitt, Carla**	Clin Asst Prof	Fam and Comm Med	11/01/97	N/A
8.	Kasa, Paul**	Clin Asst Prof	Fam and Comm Med	10/15/97	N/A
9.	Klare, Kathe	Compliance Officer (50%) Special Counsel (50%)	School of Medicine Risk Management	10/6/97	\$5,000/mo \$60,000/FY
10.	Kottemann, Steven**	Clin Asst Prof	Fam and Comm Med	10/15/97	N/A
11.	Means, Jack**	Clin Asst Prof	Fam and Comm Med	10/15/97	N/A
12.	Mellion, B.Theo**	Clin Asst Prof	Fam and Comm Med	10/15/97	N/A
13.	Mitrione, Robert**	Clin Asst Prof	Fam and Comm Med	10/30/97	N/A
14.	Nataloni, Stefania**	Clin Asst Prof	Fam and Comm Med	10/30/97	N/A
15.	Philobos, Mary**	Clin Asst Prof	Fam and Comm Med	11/01/97	N/A
16.	Sullivant, Douglas**	Clin Asst Prof	Fam and Comm Med	10/15/97	N/A

17.	Thomas, Cynthia*** ****	Assistant Prof of Clin Fam and Comm Med	Fam and Comm Med	11/01/97	\$5834/mo \$70,008/FY .70% \$8334.00/mo \$100,008/FY-100
18.	Todd, Christine**	Clin Asst Prof	Fam and Comm Med	10/15/97	N/A

*No leaves of absence with pay or awards of tenure to be reported.

**This appointment carries faculty privileges except that time in this appointment does not count toward tenure.

***Conversion of a term appointment to a continuing appointment.

****Conversion of a volunteer appointment to a paid appointment

CHANGES IN FACULTY-ADMINISTRATIVE PAYROLL-SIUC

The following changes in faculty-administrative payroll are submitted to the Board of Trustees for ratification in accordance with the Board Policy on Personnel Approval (2 Policies of the Board B). Additional detailed information is on file in the Office of the Chancellor. Where appropriate, salary is reported on a monthly basis and on either an academic year (AY) or fiscal year (FY) basis.

- A. Continuing Appointment - none to be reported
- B. Leaves of Absence With Pay - none to be reported
- C. Awards of Tenure - none to be reported

PROJECT APPROVAL AND SELECTION OF ARCHITECT: REPLACE STADIUM TRACK, McANDREW STADIUM, SIUC

Summary

This matter seeks project and budget approval to replace the stadium track surrounding the football field in McAndrew Stadium on the Carbondale campus. In addition, this project will relocate the field throwing events to the east side of McAndrew Stadium.

The estimated cost of this project is \$700,000. Funding will come from private donations received for this purpose and from Athletics Reserve, Repair and Replacement fund.

In addition, this matter requests approval of the architect/engineer selected in interviews conducted in November 1995 to design the arena floor, McAndrew Stadium renovations including track, lighting, and turf replacement.

Because this project is defined as a non-instructional capital improvement, it is appropriate to have the prior approval of the Illinois Board of Higher Education. Authorization is requested to submit this project for that approval.

Rationale for Adoption

The existing track was installed in 1987. Since installation, the track surface has deteriorated and repairs have been made to minimize existing hazards. Replacement of the track surface is now required to maintain the integrity of the track and provide a safe running surface.

Estimated construction costs for the track surface replacement is \$570,000. Contingency and professional fees are estimated at \$130,000. The total estimated cost of this project is \$700,000.

The source of funding will be private donations with the SIU Foundation providing advanced funding until the funding needs can be raised through the Saluki Future Campaign. \$500,000 of the necessary funding will come from Saluki Futures Campaign and \$200,000 from Athletics Reserve, Repair and Replacement fund.

In accordance with the Board's procedures for selection of architects and engineers, interviews of five firms were conducted in November 1995. This interview included consideration of an architect/engineer to design the arena floor, McAndrew Stadium renovations including track, lighting, and turf replacement. The architectural firm of Design Architects, Inc., Hillsboro, Illinois, was recommended from this quality-based selection process. Design Architects, Inc., has completed the design work and installation is now complete for the arena floor. At this time, Design Architects, Inc. has provided quality professional services for the arena floor replacement and their continued employment is recommended.

Considerations Against Adoption

University officers are aware of none.

Constituency Involvement

Not pertinent to this matter.

Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That:

(1) The project to replace the stadium track in the McAndrew Stadium be and is hereby approved at an estimated cost of \$700,000.

(2) \$500,000 of the funding for this work will come from private donations to the University with the SIU Foundation providing advanced funding until sufficient funds can be raised through the Saluki Futures Campaign.

(3) \$200,000 of the funding for this work will come from Athletics Reserve, Repair and Replacement fund.

(4) Design Architects, Inc., Hillsboro, Illinois, is hereby approved to do the architectural and engineering work for replacement of the stadium track.

(5) This project will be submitted to the Illinois Board of Higher Education for its approval as a non-instructional capital improvement.

(6) The President of Southern Illinois University be and is hereby authorized to take whatever action may be required in the execution of this resolution in accordance with established policies and procedures.

PROJECT APPROVAL AND SELECTION OF ARCHITECT:
ASBESTOS ABATEMENT PHASE 3, MORRIS LIBRARY, SIUC

Summary

This matter seeks project and budget approval to continue with the next phase removal of friable asbestos containing building materials on the first floor of Morris Library. Two phases of asbestos removal are complete and funded by capital appropriations beginning in FY 1994. Phase 2 was completed in June of 1997. These projects were managed by the Capital Development Board.

The estimated cost of this project is \$350,000. Funding for this work will come from University Operating Funds.

Drawings and specifications will be prepared by the same architect who recently completed phase 2 asbestos abatement design services. Fitch-Fitzgerald, Inc. was Quality-Based Selected and approved by the Board of Trustees at the July 14, 1994, meeting.

Rationale for Adoption

Morris Library was built in 1958 with an addition in 1964. At that time spray-on asbestos materials were used to provide fire protection and improve acoustics. Over the years this spray-on asbestos surfacing has become a regulated material. Removal of the material is recommended to avoid prolonged and excessive maintenance and associated management costs.

In 1964, appropriations were made to begin the multiple phases of removal of asbestos in Morris Library. To date, some \$900,000 has been spent in removal activities. In the FY 1999 RAMP a \$2,000,000 request was made to continue the phased removal of asbestos in Morris Library. The future phases totaling up to \$1,000,000 were scheduled to complete related reconstruction.

Fitch-Fitzgerald, Inc. was Quality-Based Selected and approved by the Board of Trustees at the July 14, 1994, meeting. Since that time they have successfully completed design of approximately 16,000 square feet. Their work to date has been satisfactory and retaining Fitch-Fitzgerald, Inc. as the phase 3 designer is recommended by the University Architect.

Funding for this phase comes from the University Operating Funds. Abatement and reconstruction for this phase is expected to cost approximately \$315,000. Fees, contingency, and inspection services are expected to cost approximately \$35,000.

This project will remove approximately 9,500 square feet of asbestos from the first floor. Approximately 18,000 square feet of asbestos containing material will remain on the first floor until future phases can be funded.

Considerations Against Adoption

University officers are aware of none.

Constituency Involvement

Project was included in the FY 1999 RAMP with one additional phase to complete the remaining abatement in the rest of the building.

Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That:

(1) The project to continue with the next phase removal of friable asbestos containing building materials on the first floor of Morris Library be and is hereby approved at a total cost of \$350,000.

(2) Funding for this work will come from University Operating Funds.

(3) Upon recommendation of the Architecture and Design Committee, authorization is hereby granted for the drawings and specifications to be prepared by Fitch-Fitzgerald, Inc.

(4) The President of Southern Illinois University be and is hereby authorized to take whatever action may be required in the execution of this resolution in accordance with established policies and procedures.

RECOMMENDATION OF ENGINEERS: MECHANICAL SYSTEMS RENOVATION, SIUE

Summary

This matter would designate the engineering firms to be negotiated with to select a firm with which to contract to develop plans and specifications for the capital project, Mechanical Systems Renovation, SIUE. It also proposes that the Board forward this recommendation to the Capital Development Board.

This project will include repair, replacement or upgrades of motors, generators, air compressors, heat exchangers, supply and return fans and HVAC systems at various locations on the Edwardsville and Alton campuses. The project will be funded from a FY 97 appropriation to the Capital Development Board for the University.

Rationale for Adoption

The project was approved as a part of the University's RAMP FY 97 Capital Budget. A \$1,330,000 FY 97 Capital Renewal Appropriation was made to the Capital Development Board for this project. This project would be funded from that appropriation.

The identification of the firms to be considered for retention as engineer for the project conformed with the Architectural, Engineering, and Land Surveying Qualifications Based Selection (QBS) requirements and established University procedures. The process involved: Fourteen (14) days advance public notice of intent to seek architectural and engineering services; response to the notice by firms prequalified with the Illinois Capital Development Board; composition of an appropriate review committee; communication with the Architecture and Design Committee about the respondents to the notice, members of the review committee and the project; review of credentials of interested firms; communication with the Architecture and Design Committee about the firms to be interviewed; interviews with selected firms; evaluation of selected firms' qualification based factors and ranking of the finalist firms; recommendation to the Vice Chancellor for Administration of three finalist firms in order of preference; a review of the committee's recommendations; and recommendation to the Chancellor of three finalist firms in order of preference.

Factors weighed in the review process for each firm included Capital Development Board prequalification status, quality of the written materials submitted, availability of appropriate disciplines, experience with related projects, size of staff and anticipated workload, willingness and ability to meet time

requirements, minority and female business enterprise status, location of offices, and adequacy of performance for SIUE and other clients.

Considerations Against Adoption

University officers are aware of none.

Constituency Involvement

The review committee for the project was chaired by the Director of Facilities Management and included representatives from the Office of the Vice Chancellor for Administration, SIUE School of Engineering, and SIUE Facilities Management.

Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That:

1) The firms of Woolpert, LLP, Belleville, Illinois; Ross & Baruzzini of Illinois, Inc., Belleville, Illinois; and Hurst-Rosche Engineers, Inc., Hillsboro, Illinois, are designated as qualified to provide engineering services in connection with the capital project, Mechanical Systems Renovation, SIUE, and that these firms be recommended to the Capital Development Board, in the order of preference in which the firms are listed above, for negotiations leading to a contract for services with one of the firms.

2) The President of Southern Illinois University be and is hereby authorized to take whatever action may be required in the execution of this resolution in accordance with established policies and procedures.

RECOMMENDATION OF ENGINEERS: CAMPUS SIDEWALK REPAIRS, SIUE

Summary

This matter designates the engineering firms for negotiations and from which to contract to develop plans and specifications for the capital project, Campus Sidewalk Repairs, SIUE. The project is expected to cost \$250,000 and will be funded from FY-98 state appropriations for deferred maintenance initiatives. This project will provide for renovation of approximately 170,000 square feet of campus sidewalks. Only two firms indicated interest in the project.

Rationale for Adoption

At its September, 1997 meeting the Board approved the project budgeted at \$250,000 and approved funding for the project from FY-98 state appropriations for deferred maintenance initiatives.

The identification of the firms to be considered for retention as engineer for the project conformed with the Architectural, Engineering, and Land Surveying Qualifications Based Selection (QBS) requirements and established University procedures. The process involved: Fourteen (14) days advance public notice of intent to seek architectural and engineering services; response to the notice by firms prequalified with the Illinois Capital Development Board; composition of an appropriate review committee; communication with the Architecture and Design Committee about the respondents to the notice, members of the review committee and the project; review of credentials of interested firms; communication with the Architecture and Design Committee about the firms to be interviewed; interviews with selected firms; evaluation of selected firms' qualification based factors and ranking of the finalist firms; recommendation to the Vice Chancellor for Administration of two finalist firms in order of preference; a review of the committee's recommendations; and recommendation to the Chancellor of two finalist firms in order of preference.

Factors weighed in the review process for each firm included Capital Development Board prequalification status, quality of the written materials submitted, availability of appropriate disciplines, experience with related projects, size of staff and anticipated workload, willingness and ability to meet time requirements, minority and female business enterprise status, location of offices, and adequacy of performance for SIUE and other clients.

Considerations Against Adoption

University officers are aware of none.

Constituency Involvement

The review committee for the project was chaired by the Director of Facilities Management and included other staff from Facilities Management.

Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That:

1) The firms of Hurst-Rosche Engineers, Inc., Hillsboro, Illinois and Oates Associates, Collinsville, Illinois, are designated as qualified to provide engineering services in connection with the capital project, Campus Sidewalk Repairs, SIUE, and that negotiations leading to a contract for services with one of the firms be conducted with them in the order in which the firms are listed above, until a satisfactory contract is concluded.

2) The President of Southern Illinois University be and is hereby authorized to take whatever action may be required in the execution of this resolution in accordance with established policies and procedures.

RECOMMENDATION OF ARCHITECTS: STUDENT HEALTH & FITNESS
CENTER WEIGHT ROOM EXPANSION, SIUE

Summary

This matter designates the architectural/engineering firms for negotiations and from which to contract to develop plans and specifications for the capital project, Student Health & Fitness Center Weight Room Expansion, SIUE. The project is expected to cost \$600,000 and will be funded from Student Fitness Center Operation Funds and Student Fitness Center Repair and Replacement Reserves. This project provides for construction of a 4,150 square foot addition to the southwest corner of the Student Health and Fitness Center.

Rationale for Adoption

At its July 10, 1997 meeting the Board approved the project budgeted at \$600,000 and approved funding for the project from Student Fitness Center Operations Funds and Student Fitness Center Repair and Replacement Reserves. The Illinois Board of Higher Education approved the project as a non-instructional capital improvement at its September 1997 meeting.

The identification of the firms to be considered for retention as architect for the project conformed with the Architectural, Engineering, and Land Surveying Qualifications Based Selection (Q.S.) requirements and established University procedures. The process involved: Fourteen (14) days advance public notice of intent to seek architectural and engineering services; response to the notice by firms prequalified with the Illinois Capital Development Board; composition of an appropriate review committee; communication with the Architecture and Design Committee about the respondents to the notice, members of the review committee and the project; review of credentials of interested firms; communication with the Architecture and Design Committee about the firms to be interviewed; interviews with selected firms; evaluation of selected firms' qualification based factors and ranking of the finalist firms; recommendation to the Vice Chancellor for Administration of three finalist firms in order of preference; a review of the committee's recommendations; and recommendation to the Chancellor of three finalist firms in order of preference.

Factors weighed in the review process for each firm included Capital Development Board prequalification status, quality of the written materials submitted, availability of appropriate disciplines, experience with related projects, size of staff and anticipated workload, willingness and ability to meet time

requirements, minority and female business enterprise status, location of offices, and adequacy of performance for SIUE and other clients.

Considerations Against Adoption

University officers are aware of none.

Constituency Involvement

The review committee for the project was chaired by the Director of Campus Recreation and included representatives from the Office of the Vice Chancellor for Administration, University Housing, and SIUE Facilities Management.

Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That:

(1) The firms of EWR Associates, Belleville, Illinois; FGM, Inc., Belleville, Illinois; and Cannon, Edwardsville, Illinois, are designated as qualified to provide architectural/engineering services in connection with the capital project, Student Health & Fitness Center Weight Room Expansion, SIUE, and that negotiations leading to a contract for services with one of the firms be conducted with them in the order in which the firms are listed above, until a satisfactory contract is concluded.

(2) The President of Southern Illinois University be and is hereby authorized to take whatever action may be required in the execution of this resolution in accordance with established policies and procedures.

RECOMMENDATION OF ARCHITECTS: EAST ST. LOUIS
CENTER RENOVATION OR REPLACEMENT, SIUE

Summary

This matter would designate the architectural firms to be negotiated with to select a firm with which to contract to develop plans and specifications for the capital project, East St. Louis Center Replacement, SIUE. It also proposes that the Board forward this recommendation to the Capital Development Board. Total project costs are estimated to be \$11,800,000. Funds for FY-98 in the amount of \$400,000 have been appropriated to SIUE to begin planning for the project. Funds to complete planning and construct the project have been requested in the University's FY-99 capital budget request.

Rationale for Adoption

The project was approved as a part of the University's RAMP FY-98 Capital Budget. A \$400,000 FY-98 General Revenue appropriation was made to SIUE for this initiative. Planning for the project would be funded from that appropriation. The project will provide for replacement of the present building to provide improved facilities for the programs and staff housed at the East St. Louis Center.

The identification of the firms to be considered for retention as architect for the project conformed with the Architectural, Engineering, and Land Surveying Qualifications Based Selection (QBS) requirements and established University procedures. The process involved: Fourteen (14) days advance public notice of intent to seek architectural and engineering services; response to the notice by firms prequalified with the Illinois Capital Development Board; composition of an appropriate review committee; communication with the Architecture and Design Committee about the respondents to the notice, members of the review committee and the project; review of credentials of interested firms; communication with the Architecture and Design Committee about the firms to be interviewed; interviews with selected firms; evaluation of selected firm's qualification based factors and ranking of the finalist firms; recommendation to the Vice Chancellor for Administration of three finalist firms in order of preference; a review of the committee's recommendations; and recommendation to the Chancellor of three finalist firms in order of preference.

Factors weighed in the review process for each firm included Capital Development Board prequalification status, quality of the written materials submitted, availability of appropriate disciplines, experience with related projects, size of staff and anticipated workload, willingness and ability to meet time requirements, minority and female business enterprise status, location of offices, and adequacy of performance for SIUE and other clients.

The University wishes to have the Capital Development Board involved as a partner in the project during the planning process as well as during construction. Therefore, it is proposed that the Capital Development Board be the contracting agent on this project.

Considerations Against Adoption

University officers are aware of none.

Constituency Involvement

The review committee for the project was chaired by the Assistant to the Vice Chancellor for Administration and included representatives from the East St. Louis Center and SIUE Facilities Management.

Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That:

(1) The firms of Woolpert, LLP, Belleville, Illinois; FGM, Inc., Belleville, Illinois; and Cannon, Edwardsville, Illinois, are designated as qualified to provide design and engineering services in connection with the capital project, East St. Louis Center Replacement, SIUE, and that these firms be recommended to the Capital Development Board, in the order of preference in which the firms are listed above, for negotiations leading to a contract for services with one of the firms.

(2) The President of Southern Illinois University be and is hereby authorized to take whatever action may be required in the execution of this resolution in accordance with established policies and procedures.

Mrs. D'Esposito moved the reception of Reports of Purchase Orders and Contracts, October, 1997, SIUC and SIUE; the ratification of Changes in Faculty-Administrative Payroll, SIUC and SIUE; and the approval of the Minutes of the meeting held November 13, 1997; Project Approval and Selection of Architect: Replace Stadium Track, McAndrew Stadium, SIUC; Project Approval and Selection of Architect: Asbestos Abatement Phase 3, Morris Library, SIUC; Recommendation of Engineers: Mechanical Systems Renovation, SIUE; Recommendation of Engineers: Campus Sidewalk Repairs, SIUE; Recommendation of Architects: Student Health & Fitness Center Weight Room Expansion, SIUE; and Recommendation of Architects: East St. Louis Center Renovation or Replacement, SIUE. The motion was duly seconded. The motion carried by the following recorded vote: Aye, John Brewster, Molly D'Esposito, William R. Norwood, Harris Rowe, A. D. VanMeter, Jr., George T. Wilkins, Jr.; nay, none.

The following matter was presented for notice only:

NOTICE OF TUITION RATES FOR NON-ILLINOIS RESIDENTS,
SOUTHERN ILLINOIS UNIVERSITY
[AMENDMENTS TO 4 POLICIES OF THE BOARD B AND C]

Summary

This matter requests authority to adjust the non-resident student tuition charges from three (3) to two (2) times the approved tuition rate for Illinois resident students, effective Fall 1998 for students who have transferred from SIUC's campus in Nakajo, Japan, and for all non-resident students at SIUC and SIUE effective Fall 1999.

Rationale for Adoption

In October, 1994, the Illinois Board of Higher Education (IBHE) approved a Task Force Report on Affordability that included among its recommendations that colleges and universities consider in its tuition decisions (1) the reduction to barriers to higher education; and (2) the development and annualization of four-year plans for tuition and fees that consider the students' ability to pay, inflationary indicators, instructional costs, and institutional resource needs. Currently the statewide average for tuition, as a percentage of instructional costs, is approximately 47%. Both SIUC and SIUE fall below this statewide average. SIU was responsive to those recommendations by establishing in 1995 the state's first four-year plan for tuition, fees, and room and board charges. Then in June 1997, the SIU Board of Trustees adopted a new rolling four-year plan which limited increases (with certain exceptions) for undergraduate students to the projected increase in the Consumer Price Index (3%), established charges for the first two years, and projected charges for the next two years. This plan provides students and their families with an even better opportunity to plan for the costs of their education.

We believe that SIU needs to address these same issues for international and out-of-state students who are currently charged three times the in-state tuition rate.

International Student

In today's global economy, it is increasingly important that SIU re-emphasize its national standing as a leading international University. In order to be competitive in the global marketplace and to provide our students with the diverse educational experiences that they need and deserve, SIU institutions need to aggressively pursue increases in international student enrollment. While SIUE continues to increase its international students at a slow but steady rate, SIUC has seen a precipitous decline in its international student population. We believe that one important factor in that decline is the amount of tuition charged to non-Illinois residents. Because of increased competition from U.S. community colleges and from countries such as Great Britain, Australia, Canada, and Japan, a change in the

multiplier makes SIU more competitive. Tuition is one of the few barriers the University can control or impact immediately.

Out-of-State Student

Currently students who enroll at either SIUC or SIUE from distant states benefit from the state's residency policy, which permits them to change their place of residence within their first semester, thereby benefiting from in-state tuition rates during their second semester of enrollment. However, out-of-state students who live in close proximity to Illinois borders and who, because of family or work arrangements, commute to class, currently pay three times the in-state rate for tuition. In past years, these same students were partially treated as in-state students through the use of tuition waivers. Since 1995, these students are no longer accommodated within the IBHE's tuition-waiver policy.

We believe that charging non-resident students two times the resident rate would be more equitable, would respond to the need for greater affordability and accessibility as recommended by IBHE, and would provide our students with a diverse educational experience that has so richly defined SIU's past and which is so strongly needed in today's and tomorrow's global marketplace.

Furthermore, we believe that SIU's institutions should better serve their respective regions, particularly those Missouri and Kentucky students who reside in close proximity to Illinois. We should also realize that in southern Illinois, SIUC represents the singular most comprehensive university and educational opportunity in the region, irrespective of state boundaries.

Considerations Against Adoption

Changing the non-resident tuition charge from three to two times the resident rate could lead to a negative effect on income fund revenue. We anticipate that, with appropriate marketing strategies, the negative effect that would come from a reduced charge could be offset by increased enrollment of non-resident students.

Constituency Involvement

This has been a matter of extended discussion with campus administrations and with the SIU Task Force on International Education, which has faculty representation.

Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That the Board hereby approves changing the non-resident tuition rates from three (3) to two (2) times the resident tuition rate; and

BE IT FURTHER RESOLVED, That 4 Policies of the Board B-1(b), B-2, B-3(b), C-1(c), and C-2 be amended accordingly;

BE IT FURTHER RESOLVED, That the President be and is hereby authorized to take whatever action may be necessary to executive this resolution in accordance with established policies and procedures.

The Chair announced that there would be a news conference in the Video Lounge immediately following this meeting. He announced that the next regularly scheduled meeting will be February 12, 1998, on the Carbondale campus.

Mr. Rowe moved that the meeting be adjourned. The motion was duly seconded, and after a voice vote the Chair declared the motion to have passed.

The meeting adjourned at 11:50 a.m.



Sharon Holmes, Executive Secretary

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MINUTES OF THE MEETING OF THE BOARD OF TRUSTEES
SOUTHERN ILLINOIS UNIVERSITY
FEBRUARY 12, 1998

The regular monthly meeting of the Board of Trustees of Southern Illinois University convened on Thursday, February 12, 1998, at 11:00 a.m., in Ballroom "B" of the Student Center, Southern Illinois University at Carbondale, Carbondale, Illinois. The regular Chair and Secretary being present, the meeting was called to order. The following members of the Board were present:

Joe Arana
John Brewster
Molly D'Esposito, Vice-Chair
Patrick Kelly
William R. Norwood
Harris Rowe
Celeste M. Stiehl
A. D. VanMeter, Jr., Chair
George T. Wilkins, Jr., Secretary

Executive Officers present were:

Ted Sanders, President, Southern Illinois University
Don Beggs, Chancellor, SIUC
David Werner, Chancellor, SIUE

Also present were Sharon Holmes, Executive Secretary of the Board and Peter Ruger, General Counsel.

The Secretary reported a quorum present.

NOTE: Copies of all background documents furnished to the Board in connection with the following matters have been placed on file in the Office of the Board of Trustees.

The Chair stated that the first order of business was the annual election of officers, Executive Committee, and Board representatives, and annual appointments by the Chair. He explained that the annual election was mandated by

the Bylaws of the Board and that a Chair, Vice-Chair, and Secretary would be elected by secret ballot from its own membership and by a majority vote of those voting members present. He stated that the Student Trustees were invited to cast advisory votes.

The Chair recognized Mr. Brewster who moved to dispense with the secret ballot and elect the current incumbents by acclamation. Mr. Brewster stated that those incumbents are: A. D. VanMeter, Jr., Chair; Molly D'Esposito, Vice-Chair; George T. Wilkins, Jr., Secretary. The motion was duly seconded. After the vote, the Chair declared that the current incumbents had been re-elected.

Mr. Brewster moved that the Executive Committee, currently composed of Harris Rowe and George T. Wilkins, Jr., be re-elected. He stated that A. D. VanMeter, Jr., serves on the executive committee as Chair of the Board. The motion was duly seconded, and after a voice vote the Chair declared that Harris Rowe, and George T. Wilkins, Jr., had been re-elected to serve with A. D. VanMeter, Jr., as members of the Executive Committee.

Mr. Rowe nominated John Brewster to serve as the Board's representative to the Merit Board of the State Universities Civil Service System. The motion was duly seconded, and after a voice vote the Chair declared that Mr. Brewster had been re-elected.

The Chair of the Board made the following appointments:

ACADEMIC MATTERS COMMITTEE

William R. Norwood, Chair

Joe Arana

A. D. VanMeter, Jr.

ARCHITECTURE AND DESIGN COMMITTEE

George T. Wilkins, Jr., Chair
Patrick Kelly
Harris Rowe

FINANCE COMMITTEE

Molly D'Esposito, Chair
John Brewster
Celeste M. Stiehl

BOARD OF DIRECTORS, SOUTHERN ILLINOIS UNIVERSITY FOUNDATION

John Brewster
Molly D'Esposito, Alternate

BOARD OF DIRECTORS, SOUTHERN ILLINOIS UNIVERSITY AT EDWARDSVILLE FOUNDATION

Celeste M. Stiehl
George T. Wilkins, Jr., Alternate

JOINT TRUSTEES COMMITTEE FOR SPRINGFIELD MEDICAL EDUCATION PROGRAMS

George T. Wilkins, Jr.
Harris Rowe, Alternate
A. D. VanMeter, Jr.

BOARD OF DIRECTORS, THE ASSOCIATION OF ALUMNI, FORMER STUDENTS AND FRIENDS OF SOUTHERN ILLINOIS UNIVERSITY, INCORPORATED

William R. Norwood
John Brewster, Alternate

Under Trustee Reports, Patrick Kelly reported that he had attended the December commencement at SIUC. He stated that there had been between 600-700 graduates participating in the ceremony, and there were around 7,000 people in attendance.

Mrs. D'Esposito reported that she had attended the January meeting of the Illinois Board of Higher Education. She stated that this was the last meeting of Dr. Richard Wagner, Executive Director, after 132 consecutive IBHE meetings. She announced that Dr. Keith Sanders had been welcomed as his successor. She

reported that legislative session and gubernatorial actions had been discussed. She said that there was a new initiative taking place in Lake County, being studied by an ad hoc committee of the IBHE, regarding the educational needs of that area. She explained that there are a number of schools in that very populous and growing area, and yet the call for a freestanding new public university may not be the best way for state resources to meet that need. She reported that that same demographic challenge was occurring in DuPage County as well. Mrs. D'Esposito mentioned there was a new master plan initiative, which will be very exciting for higher education in the 21st century. She reported that some very interesting off-campus programs had come to their attention involving Johns Hopkins Medical Program. She said she thought that was the tip of the iceberg in terms of realizing that higher education didn't really look at state boundaries; information was a commodity that passes across not just our country but around the world.

Mr. Brewster reported that he had attended the January 29 meeting of the Merit Board of the State Universities Civil Service System. He stated that this was the meeting for re-election of officers, where he was pleased and honored to have been re-elected as Chair. He announced that elected as Vice-Chair was Nancy Froelich, Illinois State, and elected as members of the Executive Committee were Mary Densom, Chicago State, and Bobbie Peterson, Governor's State, all incumbents. He said that there had been four discharge cases: one each from SIUE, the University of Illinois of Urbana-Champaign, the University of Chicago, and the College of Medicine in Rockford. He continued that the Board had found in favor of discharge in all cases. Mr. Brewster reported that Emil Peterson, employee at the Merit Board for 30 years, had retired. He stated that Walter

Ingerski, Director of the Merit Board, would be reorganizing his staff and replacing Mr. Peterson. He explained that there had been very little turnover in staff at the Merit Board, there had been a great deal of stability, and that was one reason for its success. He reported that for the fifth year in a row there had been no audit findings by the Auditor General's Office which is remarkable.

Under Committee Reports, Dr. Wilkins, Executive Committee, reported that the Executive Committee had asked for additional information in support of the \$1.1 million budget increase to support the purchase of hardware and related software for the Oracle administration system. He continued that the Finance Committee had reviewed the information, forwarded their recommendation to the Executive Committee, and the Executive Committee had found that the additional information supported the adjustment.

Dr. Wilkins reported that the Executive Committee had met in closed session on February 11, 1998, to discuss litigation issues and other topics as stated in the meeting notice. He stated that following the closed portion of the meeting, the Executive Committee had considered the appointment of a firm to provide construction management services for SIUE's Cougar Village renovation. He reported that SIUE had conducted a thorough review of potential firms and Fru-Con Construction Company was the top-rated firm. He announced that the Executive Committee, by resolution duly approved, retained Fru-Con Construction, and authorized University officers to negotiate a contract for management services not to exceed \$514,170. He also stated that the President was authorized to carry out the Executive Committee's decision. Dr. Wilkins submitted the following Executive Committee Report:

EXECUTIVE COMMITTEE REPORT

By action at its meeting on July 10, 1997, the Board of Trustees authorized the members of its Executive Committee to award all contracts in connection with this project. The following matter is reported to the Board at this time pursuant to III Bylaws 1:

RECOMMENDATION OF CONSTRUCTION MANAGER: COUGAR VILLAGE RENOVATIONS PHASE III, SIUE

Summary

This matter would approve retention of the firm of Fru-Con Construction Corporation, Ballwin, Missouri, to provide construction management services for the capital project, Cougar Village Renovations Phase III (formerly Tower Lake), SIUE. This matter also would authorize University officers to enter into negotiations leading to a contract for services with the firm and upon successful negotiations, a contract for construction management services be awarded to Fru-Con Construction Corporation. The project is one component of the Student Residence Facilities II project, which involves construction of a 506-bed student residence hall just south of Woodland Hall, continuation and expansion of the renovation program at Cougar Village, and housing related enhancements to the University Center Food Service facilities. The Cougar Village Renovation, expected to cost approximately \$13.4 million, will be funded from the sale of 20-year revenue bonds.

Rationale for Adoption

At its July 10, 1997 meeting, the Board approved the project, the source of funds, and the recommendation of FGM, Inc., Belleville, Illinois, as the project architect. Also at the July meeting, the Board authorized the sale of series 1997 revenue bonds to fund this and other projects and authorized University officers to retain the services of a project manager. Project Management Advisors, Inc., Chicago, Illinois, has since been retained as project manager. Also, the Board authorized members of the Executive Committee to award all contracts in connection with the project and the President of Southern Illinois University was authorized to take whatever action necessary in execution of the Resolution adopted by the Board. The Illinois Board of Higher Education approved the project as a non-instructional capital improvement at its September 3, 1997 meeting.

In December 1997 the President and other University officers decided to seek the services of a construction manager as advisor during the construction phase of the project. The process used to identify a firm for consideration as construction manager involved the following: identification of prequalified firms based on the Illinois Capital Development Board's prequalified list; public notice of intent to seek construction management services; composition of an appropriate

review committee; review of credentials of interested firms; on-campus interviews with the six firms that expressed interest in the project and recommendation of one finalist firm to the Vice Chancellor for Administration and the Chancellor, SIUE.

Factors weighed in the review process for each firm included quality of the written materials; the firm's understanding of the project scope and demands; project staffing; willingness and ability to meet time requirements; experience with similar work; and project approach, including value engineering, packaging of bid documents and logistics planning.

Considerations Against Adoption

University officers are aware of none.

Constituency Involvement

Not pertinent to this matter.

Resolution

BE IT RESOLVED, By the Executive Committee of the Board of Trustees of Southern Illinois University, That:

1) The firm of Fru-Con Construction Corporation, Ballwin, Missouri, be retained to provide construction management services in connection with the capital project, Cougar Village Renovation, SIUE.

2) University officers are authorized to enter into negotiations leading to a contract for services with the firm and upon successful negotiations, a contract for construction management services not to exceed \$514,170 be awarded to Fru-Con Construction Corporation, Ballwin, Missouri.

3) The President of Southern Illinois University is hereby authorized to take whatever action may be required in the execution of this resolution in accordance with established policies and procedures.

Mrs. D'Esposito, Chair of the Finance Committee, stated that the Committee met this morning at 9:00 a.m. in Ballroom B of the Student Center. She gave the following report:

We were pleased to welcome Dr. Keith Sanders, the new Executive Director of the Illinois Board of Higher Education. Dr. Sanders, an alum of SIUC, felt that he had come home. We were very pleased to have him back from the State of Wisconsin in his new role as our leader of higher education across the state. We would like to recommend for approval via voice vote Board agenda Item

J, Tuition Rates for Non-Illinois Residents, Southern Illinois University. That is the only item for full approval of the Board. In addition, we had discussions regarding the operating budget from the IBHE recommendations for Fiscal Year 1999; a cash and investments report; and a quarterly report on the FY-98 operating budget for the period ending December 31, 1997.

Dr. Wilkins, Chair of the Architecture and Design Committee, stated that the Committee had met following the Finance Committee meeting. He gave the following report:

We'd like to ask that Item E (2) be received by the Board for their information and placed in the minutes. We'd also like to ask that Agenda Items R, Approval of Drawings and Specifications and Award of Contract: Roof Replacement, Scott and Crawford Halls, SIUC; S, Project Approval and Selection of Architect: Computer Graphics Lab Renovations to Quigley Hall, SIUC; T, Approval of Plans and Specifications and Award of Contracts: Renovation of 911 North Rutledge, Springfield Medical Campus, SIUC; and U, Approval of Drawings and Specifications and Award of Contract: Roof Replacement, Allen Hall, SIUC, be placed on the omnibus motion.

Mr. Norwood, Chair of the Academic Matters Committee, stated that the Committee had met following the Architecture and Design Committee meeting. He gave the following report:

We had a notice item, Abolition of Degree Program: A.A.S. in Tool and Manufacturing Technology, College of Applied Sciences and Arts, SIUC. We also had seven honorary degree and distinguished service awards: Item K, Recommendation for Honorary Degree, SIUE [Jill Pelaez Baumgaertner]; L, Recommendation for Honorary Degree, SIUE [Hans Vonk]; M, Recommendation for Honorary Degree, SIUC [Albert Kern]; N, Recommendation for Honorary Degree, SIUC [Norman J. Pattiz]; O, Recommendation for Distinguished Service Award, SIUC [Betty Mitchell]; P, Recommendation for Distinguished Service Award, SIUC [Robert K. Weiss]; and Q, Recommendation for Distinguished Service Award, SIUE [Donald McKenzie]. We recommend those items for the omnibus motion. We also had presentations by student interns, Edward Love from Edwardsville and Steven T. Voss and James J. Kintz from Carbondale. Internships are selling points to prospective students. That's an opportunity that so many students don't get. It's very pleasing to see these young men who will be graduating in four years.

Under Executive Officer Reports, President Ted Sanders submitted the following matters:

SUMMARY OF THE IBHE OPERATING BUDGET
RECOMMENDATIONS FOR FISCAL YEAR 1999

Summary

The Illinois Board of Higher Education, at its January 6, 1998 meeting, approved a fiscal year 1999 operating and grants budget recommendation of \$2.2 billion for higher education. This represents an increase of 6.1% or \$128 million in state tax dollars support over fiscal year 1998 appropriations. Table I summarizes the recommended increases for all sectors of higher education in Illinois. The increase for public universities from tax dollars would be \$54.5 million or 4.5%. The total increase from combined state appropriated and income funds would be \$74.8 million or 4.5%. Table II summarizes the recommendations for each public university.

Although university income funds are no longer appropriated, IBHE's recommendations encompass university income funds as a source of revenue. Included in the IBHE recommendations are funds for statewide and institutional priorities such as: integrating technology and teaching and learning, preparing Illinois' workforce, strengthening the quality of undergraduate education, improving student access and affordability, protecting physical facilities from deterioration, and strengthening the academic base of institutions.

PROGRAM PRIORITIES

A total of \$6.7 million was included in IBHE recommendations for technology initiatives. The continued incorporation and integration of educational technology into the classroom has emerged as both an institutional and statewide priority. SIU was recommended to receive \$980,100 with Carbondale slated for \$267,500, School of Medicine with \$200,000 and Edwardsville with \$412,600.

IBHE recommendations continue to strengthen undergraduate education efforts by providing funds of \$11 million for the improvement of undergraduate teaching and learning. At SIU, \$1,407,600 was recommended, including \$1,107,600 at Carbondale for instructional support for Core Curriculum courses and \$300,000 at Edwardsville for the enhancement of learning resources and the technological delivery of courses in business, engineering and nursing.

The IBHE recommendations include \$5.6 million at public universities for new and expanded initiatives to better prepare Illinois' workforce. The recommended resources will be targeted to improve the linkages between Illinois public universities and regional economic development activities. Funds are also included to support program initiatives in health and social service professions programs and teacher education programs that better prepare elementary and

secondary school teachers, as well as off-campus programs and distance education programs aimed at placebound students. SIU received a recommendation for \$1,035,200. At Carbondale, \$200,000 was recommended for implementation of four recently approved baccalaureate degree programs in the College of Applied Sciences and Arts. At the School of Medicine, \$182,800 was recommended for Primary Care Education. At Edwardsville, \$652,400 was recommended to fund an M.S. in Mechanical Engineering, establish Professional Development Schools, and enhance the Dental Medicine program.

Additional support of \$7.5 million was recommended by IBHE to address unique campus priorities. SIU was recommended to receive \$550,000 at Carbondale for retaining critical faculty and staff, \$50,000 at the School of Medicine for need based scholarships, and \$472,800 at Edwardsville to establish a carryover reserve.

The recommended budget provides \$4.1 million for deferred maintenance projects to protect campus facilities from deterioration. Carbondale is recommended to receive \$467,300, Edwardsville to receive \$235,000, and the School of Medicine is recommended to receive \$57,700.

INSTITUTIONAL SUPPORT

Institutional support increases were recommended for compensation and library materials. Adjustments to the budget were made for tuition waivers and other tuition-related items.

Institutional Support

Compensation Increases. The skill, expertise, and dedication of the faculty and staff at public universities determines the overall quality of the services provided. Competitive compensation is a key element in attracting and retaining the high caliber of faculty and staff needed to deliver quality educational programs. Improving faculty and staff compensation is both an institutional and statewide priority.

The fiscal year 1999 recommendations include funds totaling \$37.1 million for an average 3.0% salary increase calculated on 95% of the personal services base, plus \$365,000 for a 3.0% increase in Medicare costs. SIU was recommended to receive \$5,989,700. An increase of \$13.8 million in contributions to the State Universities Retirement System is also included in IBHE's recommendations, sufficient to assure the financial viability of the System for current and future retirees.

Library Materials Increases. Rising costs have made it difficult for public universities to maintain the volume of materials necessary for faculty and student research and instructional needs. The fiscal year 1999 recommendations include a 10% increase, or a total of \$2.9 million, to accommodate cost increases

in library materials. SIU received \$670,100 with Carbondale at \$551,800 and Edwardsville at \$118,300.

Base Adjustments

Tuition Waiver Adjustments. Board of Higher Education policies limit the amount of undergraduate tuition waived by public universities. Three universities received negative base adjustments for exceeding the policy limit; however, Southern Illinois University was in compliance with the limit and did not receive a negative base adjustment for fiscal year 1999.

Tuition Related Adjustments. In fall 1997, public university governing boards adopted undergraduate tuition increases ranging from 2.8% to 3.4%, an average of 3.0%. Universities are expected to contribute increased tuition revenues equal to three percent of the fiscal year 1998 income fund budget to fund fiscal year 1999 salary and cost increases. Negative resource adjustments are recommended at three universities where fiscal year 1999 projected income fund revenues are less than three percent over their 1998 income fund base. Without these adjustments, state general funds would replace decreases in tuition revenue. Carbondale received an income fund adjustment of \$468,200.

The IBHE and the universities recognize that there are financial aid requirements associated with tuition and fee increases; therefore, negative resource adjustments were recommended at seven campuses where fiscal year 1999 tuition and fee increases are above the approximate inflation rate of 3%. These adjustments support the Monetary Award Program. A negative adjustment of \$6,000 was made at Edwardsville.

A positive adjustment of \$530,000 is recommended at Carbondale to reflect an increase in tuition income from the Off-Campus Degree Programs.

SUMMARY TABLE

The attached Table III summarizes the IBHE fiscal year 1999 operating budget recommendations for Southern Illinois University.

CONCLUSIONS

The budget being recommended by the Illinois Board of Higher Education will not support all of the needs of the University and higher education in Illinois. But, given the demands placed on the state's finances, it is a recommended budget that we need to support. SIU received favorable recommendations for program priorities enhancements. All universities received cost of living adjustments for salaries and library materials. It will take support and effort by us and the other members of the higher education community for this recommended budget to make its way through the appropriations process.

Table I

FY 1999 IBHE RECOMMENDATIONS
HIGHER EDUCATION OPERATIONS AND GRANTS
GENERAL FUNDS

(IN THOUSANDS OF DOLLARS)	FY 1998 Appropriations	FY 1999 Recommendations	Increase Over FY 1998	Percent Increase Over FY 1998
Resource Requirements				
Universities	\$1,214,008.3	\$1,268,546.0	\$54,537.7	4.5%
Community Colleges	271,149.4	285,661.8	14,512.4	5.4%
Illinois Student Assistance Commission	327,528.6	356,092.5	28,563.9	8.7%
Illinois Financial Assistance Act	19,276.6	20,047.7	771.1	4.0%
Health Education Grants	21,872.5	22,676.3	803.8	3.7%
Institutional Grant Programs	22,490.0	30,893.5	8,403.5	37.4%
Illinois Mathematics and Science Academy	13,150.5	13,958.6	808.1	6.1%
State Universities Civil Service System	1,176.1	1,252.5	76.4	6.5%
Board of Higher Education	2,551.2	2,701.3	150.1	5.9%
Total Institutional Operations and Grants	<u>1,893,203.2</u>	<u>2,001,830.2</u>	<u>108,627.0</u>	<u>5.7%</u>
Retirement	186,023.6	205,268.9	19,245.3	10.3%
Total	<u>\$2,079,226.8</u>	<u>\$2,207,099.1</u>	<u>\$127,872.3</u>	<u>6.1%</u>
Source of Appropriated Funds				
General Revenue	<u>\$2,079,226.8</u>	<u>\$2,207,099.1</u>	<u>\$127,872.3</u>	<u>6.1%</u>
General Revenue Fund	1,881,739.7	2,001,712.3	119,972.6	6.4%
Education Assistance Fund	197,487.1	205,386.8	7,899.7	4.0%
Total	<u>2,079,226.8</u>	<u>2,207,099.1</u>	<u>127,872.3</u>	<u>6.1%</u>

Table II

FY 1999 IBHE RECOMMENDATIONS
PUBLIC UNIVERSITIES OPERATIONS AND GRANTS

(IN THOUSANDS OF DOLLARS)	FY 1998 General Funds	FY 1999 Recommended	Increase Over FY 1998	Percent Increase Over FY 1998	FY 1998 General and Income Funds	FY 1999 Recommended	Increase Over FY 1998	Percent Increase Over FY 1998
Institutions								
Chicago State University	\$34,110.8	\$36,140.6	\$2,029.8	6.0%	\$47,820.1	\$49,494.0	\$1,673.9	3.5%
Eastern Illinois University	41,870.4	44,707.8	2,837.4	6.8%	64,215.3	68,417.5	4,202.2	6.5%
Governors State University	21,990.1	23,294.7	1,304.6	5.9%	31,390.1	33,023.9	1,633.8	5.2%
Illinois State University	75,540.1	79,024.8	3,484.7	4.6%	122,120.2	127,748.3	5,628.1	4.6%
Northeastern Illinois University	36,024.1	38,189.0	2,164.9	6.0%	51,265.2	55,621.4	4,356.2	8.5%
Northern Illinois University	96,971.1	101,009.8	4,038.7	4.2%	143,915.8	148,900.6	4,984.8	3.5%
Western Illinois University	52,442.7	54,859.5	2,416.8	4.6%	74,438.8	77,776.0	3,337.2	4.5%
Southern Illinois University	<u>199,503.4</u>	<u>208,753.9</u>	<u>9,250.5</u>	<u>4.6%</u>	<u>280,892.4</u>	<u>292,869.1</u>	<u>11,976.7</u>	<u>4.3%</u>
Carbondale	140,070.1	146,340.3	6,270.2	4.5%	199,931.3	207,966.4	8,035.1	4.0%
Edwardsville	57,655.4	60,595.5	2,940.1	5.1%	79,183.2	83,084.6	3,901.4	4.9%
University Administration	1,777.9	1,818.1	40.2	2.3%	1,777.9	1,818.1	40.2	2.3%
University of Illinois	<u>655,555.6</u>	<u>682,565.9</u>	<u>27,010.3</u>	<u>4.1%</u>	<u>865,714.2</u>	<u>902,772.5</u>	<u>37,058.3</u>	<u>4.3%</u>
Chicago	308,675.9	321,677.0	13,001.1	4.2%	383,801.5	399,929.5	16,128.0	4.2%
Springfield	19,302.7	20,287.9	985.2	5.1%	25,368.0	27,367.8	1,999.8	7.9%
Urbana - Champaign	285,041.0	296,814.9	11,773.9	4.1%	413,014.6	430,695.0	17,680.4	4.3%
University Administration	42,536.0	43,786.1	1,250.1	2.9%	43,530.1	44,780.2	1,250.1	2.9%
Total	<u>\$1,214,008.3</u>	<u>\$1,268,546.0</u>	<u>\$54,537.7</u>	<u>4.5%</u>	<u>\$1,681,772.1</u>	<u>\$1,756,623.3</u>	<u>\$74,851.2</u>	<u>4.5%</u>
Source of Appropriated Funds								
General Revenue					\$1,215,292.4	\$1,269,830.1	\$54,537.7	4.5%
General Revenue Fund					1,111,212.5	1,161,638.3	50,425.8	4.5%
Education Assistance Fund					102,795.8	106,907.7	4,111.9	4.0%
Other					1,284.1	1,284.1	0.0	0.0%
Source of Non-Appropriated Funds								
Universities Income Fund					466,479.7	486,793.2	20,313.5	4.4%
Total Funds					\$1,681,772.1	\$1,756,623.3	74,851.2	4.5%

Table III
 SUMMARY OF THE IBHE FY1999 BUDGET RECOMMENDATIONS
 FOR SOUTHERN ILLINOIS UNIVERSITY

(IN THOUSANDS OF DOLLARS)	Carbondale	Edwardsville	University Administration	Total University
FY - 98 Appropriations and Income Fund	<u>\$199,931.3</u>	<u>\$79,183.2</u>	<u>\$1,777.9</u>	<u>\$280,892.4</u>
Adjustments				
Income Fund Resource Adjustment	(\$468.2)	\$0.0	\$0.0	(\$468.2)
ISAC Offset Adjustment	0.0	(0.6)	0.0	(0.6)
Cost Recovery Adjustment	530.0	0.0	0.0	530.0
Total Adjustments	<u>\$61.8</u>	<u>(\$0.6)</u>	<u>\$0.0</u>	<u>\$61.2</u>
Adjusted Base Budget (FY 1998)	<u>\$199,993.1</u>	<u>\$79,182.6</u>	<u>\$1,777.9</u>	<u>\$280,953.6</u>
Program Priorities				
Technology Enhancement	\$567.5	\$412.6	\$0.0	\$980.1
Improvement of Undergraduate Education	1,107.6	300.0	0.0	1,407.6
Workforce Preparation	382.8	652.4	0.0	1,035.2
Deferred Maintenance	525.0	235.0	0.0	760.0
Retaining Critical Faculty and Staff	550.0	0.0	0.0	550.0
Need Based Scholarships (SOM)	50.0	0.0	0.0	50.0
Institutional Support/Carryover Reserve	0.0	472.8	0.0	472.8
Total Program Priorities	<u>\$3,182.9</u>	<u>\$2,072.8</u>	<u>\$0.0</u>	<u>\$5,255.7</u>
Percent of FY 1998 Base Budget	1.59%	2.62%	0.00%	1.87%
Institutional Support				
Compensation	\$4,238.6	\$1,710.9	\$40.2	\$5,989.7
Library Materials Increase	551.8	118.3	0.0	670.1
Total Institutional Support	<u>\$4,790.4</u>	<u>\$1,829.2</u>	<u>\$40.2</u>	<u>\$6,659.8</u>
FY 1999 Recommended Appropriations	<u>\$207,966.4</u>	<u>\$83,084.6</u>	<u>\$1,818.1</u>	<u>\$292,869.1</u>
Increase Over FY 1998	<u>\$8,035.1</u>	<u>\$3,901.4</u>	<u>\$40.2</u>	<u>\$11,976.7</u>

SUMMARY OF THE IBHE CAPITAL BUDGET RECOMMENDATIONS
FOR FISCAL YEAR 1999

Capital budget recommendations from the Illinois Board of Higher Education totaled \$240.4 million for Fiscal Year 1999 for technology, Regular Capital projects, and Capital Renewal projects. The capital improvement recommendations would fund 33 Regular Capital projects at higher education facilities. The projects emphasize the need to maintain and renew the state's infrastructure with 22 major remodeling projects designed to upgrade existing buildings, repair structural and utility support systems, and make campus site improvements.

Highlights of the Fiscal Year 1999 capital budget recommendations were:

\$189.4 million for 33 Regular Capital projects, including \$104.3 million for 20 public university projects, \$83.9 million for 12 community college projects, and \$1.3 million for a project at the Illinois Mathematics and Science Academy.

\$31 million for a new initiative to enhance the technology infrastructure of colleges and universities; these funds will support remodeling activities, networking, infrastructure equipment purchases, customized technology classrooms, and connections to the state backbone.

Capital Renewal projects totaling \$20 million for minor remodeling and repair activities, including \$15 million for public universities and \$5 million for community colleges.

The Illinois Board of Higher Education Fiscal Year 1999 capital budget recommendations for SIU are shown in the attached table.

**Southern Illinois University
Illinois Board of Higher Education
Capital Budget Recommendations
Fiscal Year 1999**

Projects	Amount Recommended
<u>Regular Capital</u>	
<i>Carbondale</i>	
Anthony Hall Piping	\$3,131.1
Communications Building Remodeling	<u>1,550.0</u>
Subtotal	<u>4,681.1</u>
<i>Edwardsville</i>	
Engineering Building Equipment	\$6,000.0
East St. Louis Center Replacement	1,179.6
Chilled Water Unit Replacement	<u>2,467.5</u>
Subtotal	<u>9,647.1</u>
<u>Capital Renewal</u>	
<i>Carbondale</i>	
Morris Library Asbestos Abatement	\$251.5
Replace Sewer & Water Lines - Carterville	240.0
Replace Electrical Feeders #3, #6, #8, #9	<u>1,500.0</u>
Subtotal	<u>1,991.5</u>
<i>Edwardsville</i>	
Masonry Repairs	\$600.0
Miscellaneous Campus Improvements	<u>151.5</u>
Subtotal	<u>751.5</u>
<u>Technology Enhancements</u>	
Carbondale	\$665.4
Edwardsville	<u>392.7</u>
Subtotal	<u>1,058.1</u>
TOTAL	<u>18,129.3</u>

Mr. Chairman, members of the Board, we have entered another calendar year, the legislature has returned to Springfield, and is beginning to go about its business.

The Governor has delivered his state of the state address and will deliver his budget address this coming week. I couldn't help but think as I was listening to Jim Edgar as he delivered his state of the state address the thought process that he must have been going through in the days preceding that as to what he would reflect about his legacy in that address. He did talk about a number of things. I could not help but remember, though I was not here in the state, about his early experiences in those first days of his first term as Governor when he was faced with perhaps one of the most difficult budget situations that a Governor in Illinois has ever faced. The state was not paying its bills on time, there were problems with the rising caseload in public aid, spiraling prisoner population, a Department of Children and Family Services that was in difficult straits, and you could go on and on. Those early years were very, very difficult years. I've also heard him talk about the importance he places on leaving the state in good financial health for the one that will succeed him. That's been an interesting thing to watch. I've watched a lot of Governors. I've never watched one who tried to protect the state cash balances when they could actually spend them down for things they thought were important in their closing days in office. It is a bit different. The Governor, as I mentioned, will bring his last budget address next week. It's going to be interesting to see what he places as his highest priorities in these last months in office, what he may do for other parts of the education sector having finally passed a significant education reform bill for K-12 late in the fall. Are there going to be some sweeping changes that he tries to accomplish through the budget process? Will he in fact embrace the IBHE recommendation again this year? We're actually going to find that out a day early. The Governor has invited the Presidents and Chancellors of the state along with at least the members of the Board of Higher Education, I'm not sure who else, to join him at the mansion next Tuesday for an early preview of the budget address as it pertains to higher education. I suspect that that will give us a unique opportunity to get a feel of his personal thinking behind the budget itself which will then be interesting to watch as it plays out through this legislative session. This is one of those sessions where it is highly likely that the most significant thing that happens will be the passage of the budget itself. Going into an election year with a Governor that is not running again, those are not sessions that generally bring dramatic legislative enactments, although one could always be surprised in fact. But it is nonetheless going to be an important session for us with respect particularly to what happens to us in the appropriations process, which is so important to us.

I, too, like you, enjoyed the informal time with Keith Sanders this morning. I think Molly and her colleagues could simply not have chosen better for the person that would lead higher education in our state into the next century. Keith Sanders knows Illinois, knows southern Illinois, and knows Southern Illinois University. He's a fair and thoughtful man and I think we can expect great things from him. He has considerable respect from members of the General Assembly,

those in government, because on behalf of this University he toiled there for a period of time. I'm going to be hosting a dinner tonight for Keith with area legislators. He and I will travel to Edwardsville tomorrow where we will do a number of things with David Werner on the Edwardsville campus. We'll have lunch tomorrow with the legislators from that area of the state, and then later in the month we'll host a dinner at the School of Medicine for Keith with central Illinois legislators as well. Not that most of them need an introduction to Keith, but several of them do because they appeared on the scene since he departed. I suspect that that is going to be an informative experience as well for us as we listen to the interactions between Keith and the legislators as to what they're thinking. We've talked with them about the budget, and about this legislative session as well. It will be interesting to see the perspective of their discussion.

Let me also comment on two other things very, very quickly. The Chancellor Search here in Carbondale is going well. This week saw the appearance of the final candidate of four in this process. In looking at the calendar we have what appears to be a very, very short month with a very, very important decision as to what would be our recommendation to you next month for the person that will lead this campus into the next century. I would tell you that the search committee has done an exceptional job. Professor Steve Scheiner has done an outstanding job leading the search committee. They have performed their duties exceptionally well. I'm anxiously awaiting from them and others, but particularly from them, the synthesis of all of the comments that have been collected across the campus regarding each one of the candidates so that I can factor it into the deliberative process that I must go through in arriving at my recommendation to you.

The last thing that I would report, turning from things in Springfield to Washington. We have set our agenda in Washington this year on securing final funding for the ethanol pilot plant on the Edwardsville campus. We are going to do a full court press through the next months and through this federal appropriations process in our last efforts to finish the job and to build that pilot plant in Edwardsville. That would conclude my report, Mr. Chairman, unless there are questions.

Dr. David Werner, Chancellor of Southern Illinois University at Edwardsville, made the following comments:

We had commencement on December 20 with over 800 students receiving degrees. Continuing the practice that we started a few years ago, we had Professor Mary Ann Boyd from the School of Nursing as our commencement speaker. One of the things that we've done the last few years at commencement is as students are lining up, have cards with their names on them and printed on the back side of those cards, have some questions that we'd like to ask them. The last couple of commencements the questions have been about school-to-work experiences, similar to what we heard this morning in the Academic Matters presentation. So if you have the opportunity, you might want to take a look at the

assessment part of our website where there is data about the students who have graduated in the past two time periods and their experiences in securing employment or other experiences related to their major during their time at SIUE. As you might expect, there is some variation among fields, but it's an interesting way to get data and there is some interesting data there.

Despite the fact that it was a fairly large graduating class at the end of fall semester, spring enrollment is up slightly, 32 students, over a similar period last year. But perhaps more importantly, the full-time equivalent enrollment is up by 109 students, reflecting a greater shortening of time to degree; students being more serious about their work, taking more hours, and moving along in a speedier fashion.

While El Nino has been a burden to some parts of the country, to us it has meant good construction weather and Prairie Hall, the new residence hall, is moving along on schedule. There are walls going up on all wings and in one wing we've reached the third floor. So the next time you're in Edwardsville you'll see it rising out of the ground and it should be finished in a timely fashion for students to move in during the month of August.

I reported to you sometime in the past that last year the School of Dental Medicine students had finished 11th nationally out of 55 dental schools on the national board exams. They finished 12th this year. I think that number in itself is impressive. It's particularly impressive when you realize that the students who come into our School of Dental Medicine, measured both on the dental aptitude test and on their graduate point averages, are pretty much in the middle of the pack nationally. When they walk out the door four years later they're not at the top, but they are certainly in the upper quartile in terms of their performance on these national tests. Perhaps more importantly than that ranking is the national failure rate on this test runs around 10%. So one would expect on the average that we would have had 4 to 5 students who would have failed the exam. In fact, we had no one fail the exam. So I think that's an impressive indicator of what is being done at the School of Dental Medicine.

This as you know is Black History Month. We have a whole range of activities scheduled. It kicked off with a luncheon on February 2 with the former mayor of St. Louis. There will be a series of other events, including one this evening and one Saturday.

Finally let me note that this is the final Board meeting for Mr. Sam Smith who has served SIUE with distinction as Director of News Services for 25 years. I think that he has spoken for the University with honesty, integrity, style, and grace.

Dr. Don Beggs, Chancellor of Southern Illinois University at Carbondale, gave the following comments:

Since we last met, I'm pleased to report that the faculty have brought in an additional \$7.4 million in external grants. One of the positive things for us are the funding agencies turning around some of our grant proposals more quickly. Obviously this is one of the two criteria to be a Research II institution and we made the substantial positive move in this direction. We're running ahead of last year's funding results from very competitive grant opportunities. I think that's a compliment to the faculty in terms of fulfilling their expectations.

We also have had an enrollment increase overall as a University. On the Carbondale campus our numbers are down, but I think we've had approximately 100 more graduates in December than we had in the previous year. In past presentations we mentioned that we had between 600 and 700 taking part in commencement; that's out of 1,700 graduates.

With respect to an activity that took place last week, our students are celebrating the international festivities this month and last Saturday night we had probably as positive a presentation by students in terms of representing the specific differences of cultures that I've ever had the privilege of attending. It was totally student run. The students, in terms of representing the different cultures, prepare it and it was a quality presentation. As we talk about international students and their impact on the campus, to see the similarities and to highlight the differences in cultures was truly a positive experience.

We've also continued working with the Foundation with respect to our business plan. There was a very important meeting of the Executive Committee of the Foundation Board on Monday in terms of providing progress. The Executive Committee of the Foundation Board is involved in a very, very positive way in setting our criteria and expectations.

Since we last met, we have also finished the focus group activities with respect to Civil Service and A/P groups. A summary of those reports will be distributed next week.

Finally, the Undergraduate Student Government is actively involved in working with John Jackson, Vice President and Provost, in terms of our academic process. The Chamber of Commerce and the City of Carbondale has again committed to work with us in our recruitment efforts. So we're posturing ourselves in a good position for next fall to deal with these changes that we anticipate coming. It's been a very active two months.

Mr. VanMeter, Chair of the Board of Trustees, made the following reports: Pursuant to notice, members of the Executive Committee held an executive session at 3:00 p.m., Wednesday, February 11, 1998, in the President's

Office, Stone Center. He stated that one public portion of the meeting consisted of a motion to close the meeting to the public for the purpose of considering probable or imminent court proceedings against or on behalf of the Board, information regarding appointment, employment or dismissal of employees or officers, acquisition of real property, and collective bargaining matters. He continued that following the closed meeting the Executive Committee held a public meeting as reported by Dr. Wilkins. The Chair announced that members of the Board of Trustees had had dinner at Stone Center and the gathering was social in nature. The Chair reported, also pursuant to notice, that at 7:30 a.m. this morning members of the Board of Trustees had had breakfast with Dr. Keith Sanders, Executive Director of the Illinois Board of Higher Education.

The Chair explained the procedure for the Board's omnibus motion and he proposed that, after discussion, there would be taken up the following matters:

REPORTS OF PURCHASE ORDERS AND CONTRACTS,
NOVEMBER AND DECEMBER, 1997, SIUC AND SIUE

In accordance with III Bylaws 1 and 5 Policies of the Board C, summary reports of purchase orders and contracts awarded during the months of November and December, 1997, were mailed to the members of the Board in advance of this meeting, copies were placed on file in the Office of the Board of Trustees, and these reports are hereby submitted for information and entry upon the minutes of the Board with respect to the actions of the Executive Committee.

CHANGES IN FACULTY-ADMINISTRATIVE PAYROLL - SIUC

The following changes in faculty-administrative payroll are submitted to the Board of Trustees for ratification in accordance with the Board Policy on Personnel Approval (2 Policies of the Board B). Additional detailed information is on file in the Office of the Chancellor. Where appropriate, salary is reported on a monthly basis and on either an academic year (AY) or fiscal year (FY) basis.

A. Continuing Appointment*

	<u>Name</u>	<u>Title</u>	<u>Department</u>	<u>Effective Date</u>	<u>Salary</u>
1.	Schwartz, David B.	Computer Info Specialist	SIU Foundation	09/16/97	\$3,666.66/mo \$43,999.92/FY
2.	Walters, Alan S.	Assistant Professor	Plant, Soil & General Ag	01/02/98	\$4,800.00/mo \$43,200.00/AY
3.	Westerman-Jones, Carol	Academic Advisor	Cinema & Photography	12/22/97	\$2,395.00/mo \$28,740.00/FY
4.	Wilson, John K.	Asst. Managing Editor	University Press	11/18/97	\$2,500.00/mo \$30,000.00/FY

B. Leaves of Absence With Pay

	<u>Name</u>	<u>Type of Leave</u>	<u>Department</u>	<u>Purpose</u>	<u>Date and % of Leave</u>
1.	Alexander, Thomas M.	Sabbatical	Philosophy	Writing/Research	01/01/99-05/15/99 100%
2.	Angelis, Paul J.	Sabbatical	Linguistics	Research	01/01/99-06/30/99 100%
3.	Barrette, Pierre	Sabbatical	Curriculum & Instruction	Research	08/16/98-12/31/98 100%
4.	Barta, Michael	Sabbatical	School of Music	Research	01/01/99-05/15/99 100%
5.	Basanta, Eugene	Sabbatical	School of Law	Writing/Research	01/01/99-05/15/99 (Supersedes leave previously reported for 01/01/98-05/15/98 at 100%) 100%
6.	Beck, Richard J.	Sabbatical	Rehabilitation Institute	Writing/Research	08/16/98-12/31/98 100%
7.	Becque, M. Daniel	Sabbatical	Physical Education	Writing	08/16/98-12/31/98 100%
8.	Best, Richard W.	Sabbatical	School of Music	Writing	08/16/98-12/31/98 100%
9.	Betz, Frederick	Sabbatical	Foreign Lang & Literature	Writing	01/01/99-05/15/99 100%
10.	Beyler, Keith H.	Sabbatical	School of Law	Writing/Research	08/16/98-12/31/98 100%
11.	Blackstone, Sarah J.	Sabbatical	Theater	Research	01/01/99-06/30/99 100%
12.	Brunner, Edward	Sabbatical	English	Writing	01/01/99-05/15/99 100%
13.	Bruner II, Gordon Carl	Sabbatical	Marketing	Research	01/01/99-05/15/99 100%
14.	Budzban, Gregory M.	Sabbatical	Mathematics	Writing/Research	08/16/98-08/15/99 50%
15.	Chong, She-Kong	Sabbatical	Plant, Soil & General Ag	Research	01/01/99-05/15/99 100%
16.	Clark, David P.	Sabbatical	Microbiology	Writing	08/16/98-12/31/98 100%
17.	Clinton, Robert	Sabbatical	Political Science	Writing/Research	01/01/99-05/15/99 100%
18.	Coscarelli, William C.	Sabbatical	Curriculum & Instruction	Writing/Research	08/16/98-12/31/98 100%
19.	Daughton, Suzanne M.	Sabbatical	Speech Comm	Writing/Research	01/01/99-05/15/99 100%
20.	Dharmadhikari, Sudhakar W.	Sabbatical	Mathematics	Research	08/16/98-12/31/98 100%

21.	DiLalla, David L.	Sabbatical	Psychology	Research	01/01/99-05/15/99 100%	
22.	Dollinger, Stephen J.	Sabbatical	Psychology	Writing/Research	01/01/99-06/30/99 100%	
23.	Drolet, Judy C.	Sabbatical	Health Ed & Recreation	Writing	01/01/99-05/15/99 100%	
24.	Ekachai, Daradirek	Sabbatical	Speech Comm	Writing	08/16/98-12/31/98 100%	
25.	Fifarek, Richard	Sabbatical	Geology	Research	01/01/99-05/15/99 100%	
26.	Fox, Robert E.	Sabbatical	English	Writing	08/16/98-12/31/98 100%	
27.	Garner, Donald	Sabbatical	School of Law	Writing/Research	01/01/99-05/15/99 100%	
28.	Gibson, David J.	Sabbatical	Plant Biology	Research	01/01/99-05/15/99 100%	
29.	Goben, Charles	Sabbatical	Electrical Engineering	Research	08/16/98-08/15/99 50%	
30.	Gonzenbach, Nancy	Sabbatical	Info Mgmt Systems	Research	08/16/98-12/31/98 100%	
31.	Gregory, John	Sabbatical	Mathematics	Research	01/01/99-05/15/99 100%	
32.	Grimmer, Ronald	Sabbatical	Mathematics	Research	01/01/99-05/15/99 100%	
33.	Hahn, Randall L.	Sabbatical	School of Accountancy	Research	08/16/98-12/31/98 100%	
34.	Harris, Kim S.	Sabbatical	Agribusiness Economics	Writing	08/16/98-12/31/98 100%	
35.	Hatziadoniu, Constantine I.	Sabbatical	Electrical Engineering	Research	08/16/98-12/31/98 100%	
36.	Houdek, Frank G.	Sabbatical	School of Law	Research	01/01/99-06/30/99 100%	
37.	Howell, John M.	Sabbatical	English	Writing/Research	07/01/98-12/31/98 100%	
38.	Illner, Julee A.	Sabbatical	Physical Education	Research	01/01/99-05/15/99 100%	
39.	Jackson, Evelyn W.	Sabbatical	MedPrep	Revise and skills course learning	2/16/98-8/17/98	100%
40.	Kassimali, Aslam	Sabbatical	Civil Engineering	Writing	08/16/98-12/31/98 100%	
41.	King, Maryon K.	Sabbatical	Marketing	Research	01/01/99-05/15/99 100%	
42.	Kirk, Ronald B.	Sabbatical	Mathematics	Research	08/16/98-12/31/98 100%	
43.	Lamb, Mary E.	Sabbatical	English	Writing	08/16/98-12/31/98 100%	
44.	Leitner, Dennis	Sabbatical	Educ Psych & Special Ed	Research	01/01/99-05/15/99 100%	
45.	Lowry, Dennis T.	Sabbatical	Journalism	Research	08/16/98-12/31/98 100%	
46.	Marzolf, John E.	Sabbatical	Geology	Research	01/01/99-05/15/99 100%	
47.	Mathur, Lynette	Sabbatical	Marketing	Research	08/16/98-12/31/98 100%	
48.	McKinley, William A.	Sabbatical	Management	Writing	01/01/99-05/15/99 100%	
49.	Morgan, Barbara	Sabbatical	Info Mgmt Systems	Research	01/01/99-05/15/99 100%	

50.	Onken, Michael	Sabbatical	School of Art & Design	Research	08/16/98-12/31/98 100%
51.	Panchapakesan, Subrahmanian	Sabbatical	Mathematics	Research	01/01/99-05/15/99 50%
52.	Paul, Bradley C.	Sabbatical	Mining Engineering	Writing/Research	01/01/99-05/15/99 100%
53.	Paulson, Robert	Sabbatical	School of Art & Design	Research	08/16/98-02/15/99 100%
54.	Perillo, Lucia M.	Sabbatical	English	Writing	08/16/98-08/15/99 50%
55.	Pineau, Elyse L.	Sabbatical	Speech Comm	Research	01/01/99-05/15/99 100%
56.	Rice, Don S.	Sabbatical	Anthropology	Writing/Research	08/01/98-01/31/99 100%
57.	Sevim, Hasan	Sabbatical	Mining Engineering	Writing/Research	08/16/98-12/31/98 100%
58.	Shay, Edward H.	Sabbatical	School of Art & Design	Research	01/01/99-05/15/99 100%
59.	Sitaram, K.S.	Sabbatical	Radio-Television	Writing/Research	01/01/99-05/15/99 100%
60.	Spellman, Robert	Sabbatical	Journalism	Research	08/16/98-08/15/99 50%
61.	Starr, Michael F.	Sabbatical	Radio-Television	Writing/Research	07/01/98-12/31/98 100%
62.	Stone, Gerald C.	Sabbatical	Journalism	Research	01/01/99-05/15/99 100%
63.	Stucky, Nathan	Sabbatical	Speech Comm	Writing/Research	01/01/99-05/15/99 100%
64.	Taylor, Darrell W.	Sabbatical	Rehabilitation Institute	Writing	01/01/99-05/15/99 100%
65.	Tragoudas, Spyros	Sabbatical	Computer Science	Research	08/16/98-12/31/98 100%
66.	Waggoner, Jan	Sabbatical	Curriculum & Instruction	Writing/Research	08/16/98-12/31/98 100%
67.	Wallis, Walter D.	Sabbatical	Mathematics	Research	08/16/98-08/15/99 50%
68.	Williams, Tony	Sabbatical	English	Writing	01/01/99-05/15/99 100%
69.	Wright, William	Sabbatical	Computer Science	Research	01/01/99-05/15/99 100%

*No awards of tenure to be reported.

The following changes in faculty-administrative payroll at the School of Medicine/Springfield campus are submitted to the Board of Trustees for ratification in accordance with the Board Policy on Personnel Approval (2 Policies of the Board B). Additional detailed information is on file in the Office of the Dean and Provost. Where appropriate, salary is reported on a monthly basis and on either an academic year (AY) or fiscal year (FY) basis.

A. Continuing Appointments*

	<u>Name</u>	<u>Title</u>	<u>Department</u>	<u>Effective Date</u>	<u>Salary</u>
1.	Gill, John B.**	Clin Assoc Prof	Internal Med	12/01/97	N/A

B. Leaves of Absence With Pay

	<u>Name</u>	<u>Type of Leave</u>	<u>Department</u>	<u>Purpose</u>	<u>Date and % of Leave</u>
1.	Jackson, Evelyn M.	Sabbatical	MedPrep	Revise course and learning skills	02/16/98-08/17/98 100%

*No awards of tenure to be reported.

**This appointment carries faculty privileges except that time in this appointment does not count toward tenure.

CHANGES IN FACULTY-ADMINISTRATIVE PAYROLL - SIUE

The following changes in faculty-administrative payroll are submitted to the Board of Trustees for ratification in accordance with the Board Policy on Personnel Approval (2 Policies of the Board B). Additional detailed information is on file in the Office of the Chancellor. Where appropriate, salary is reported on a monthly basis and on either an academic year (AY) or fiscal year (FY) basis.

A. Continuing Appointment

	<u>Name</u>	<u>Title</u>	<u>Department</u>	<u>Effective Date</u>	<u>Salary</u>
	Breckner III, Harvey H.	Asst. Prof.	SDM-Restorative	07/01/98	\$4,950.00/Mo \$59,400.00/FY
	Sullivan, Daniel J.	Asst. to the Dean*	Schl of Bus	01/01/98	\$5,600.00/Mo \$67,200.00/FY
	Stanford, Roberta J.	Researcher**	Institutional Research & Studies	10/01/97	\$2,917.00/MO \$35,004.00/FY

* Change from Director of Major Gifts in Foundation Administration

** Change from Civil Service to Professional Staff

B. Leaves of Absence With Pay - or none to be reported

C. Awards of Tenure - or none to be reported

RECOMMENDATION FOR HONORARY DEGREE, SIUE

Summary

The President, on the recommendation of the SIUE Chancellor, requests Board of Trustees approval to award an honorary Doctor of Humane Letters degree to Jill Pelaez Baumgaertner at the May 1998 SIUE commencement.

Rationale for Adoption

Dr. Baumgaertner, Professor of English, at Wheaton College, Wheaton, Illinois, is considered to be one of the leading literary critics and most talented poets in Illinois, and the nation. She is a prolific writer of literary criticism, focusing on authors as disparate as Robert Frost, Flannery O'Connor and John Donne. Her colleagues speak of her style, indicating, "Her works show none of the characteristics that have given literary criticism a bad name. Her works are never obscure or jargon-ridden; they are always accessible and lively. She shows why the authors of the past are still worth reading, why they still speak to men and women now. Readers who want more insight into an important author have been helped by Baumgaertner's many works."

As a poet she recalls what it was like to be the child of Cuban parents when Castro was seizing power. Her reputation as a poet increases as time passes.

Dr. Baumgaertner's service to the scholarly community is equally as impressive. As vice president of the Conference on Christianity and Literature, she facilitates what is considered to be one of the best conferences in the field. Her colleagues note that she is an extremely well respected and popular teacher among the students. Her courses are consistently in high demand and fully-enrolled.

Dr. Baumgaertner graduated from Emory University in 1968, received a master's degree from Drake University, and a Ph.D. in English from Emory University. She has been a member of the English faculty at Wheaton College since 1980.

Considerations Against Adoption

University officers are aware of none.

Constituency Involvement

SIUE's Committee for Honorary Degrees and Distinguished Service Awards and the Chancellor of Southern Illinois University at Edwardsville recommend this award.

Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That, the honorary degree, Doctor of Humane Letters, be awarded to Jill Pelaez Baumgaertner at the May 8, 1998 commencement or some commencement thereafter of Southern Illinois University at Edwardsville.

RECOMMENDATION FOR HONORARY DEGREE, SIUE

Summary

The President, on the recommendation of the SIUE Chancellor, requests Board of Trustees approval to award an honorary Doctor of Fine Arts Degree to Hans Vonk at the May 1998 SIUE commencement.

Rationale for Adoption

Hans Vonk is one of the most widely acclaimed orchestra leaders in the United States and Europe. A conductor of diversity and experience, Maestro Vonk assumed his duties as Music Director and Conductor Designate of the Saint Louis Symphony Orchestra in January 1995 and assumed the post full-time in September 1996.

Prior to this arrival in St. Louis, Vonk served as Chief Conductor of the Cologne Radio Symphony Orchestra. Other Chief Conductor positions that Maestro Vonk has held include: Dresden Staatskapelle, Dresden State Opera, Residentie Orchestra of the Hague, Netherlands Opera, and Dutch Radio Philharmonic Orchestra.

His guest conducting engagements in Europe include appearances with the Royal Concertgebouw Orchestra, l'Orchestre National de France, Oslo Philharmonic, London Symphony Orchestra, London Philharmonic, and the English Chamber Orchestra.

He also appears regularly as a guest conductor with major American orchestras including the orchestras of Philadelphia, Minnesota, San Francisco, Detroit, Houston, Baltimore, Cleveland, Boston, Pittsburgh, as well as the National Symphony Orchestra.

The diversity of Vonk's repertoire is reflected in his recordings including releases with the Dresden Staatskapelle of the five Beethoven piano concertos with Christian Zacharias, Mozart overtures, Tchaikovsky's The Nutcracker, and a highly praised recording of Der Rosenkavalier, which marked the re-opening of the Dresden State Opera House in 1985.

Maestro Vonk was born in 1942 in Amsterdam, where his father was a violinist with the Concertgebouw Orchestra. At the Amsterdam Conservatory Vonk devoted his energies to the piano and graduated with honors in 1964. In addition, he studied law at the University of Amsterdam. He has been married to his wife, Jessie Vonk, for 27 years.

Regarding his career as a maestro, Hans Vonk indicates, "Life without music is an impossibility."

It is to honor and celebrate the lifetime of achievement and contributions to the world of music that this recommendation is presented.

Considerations Against Adoption

University officers are aware of none.

Constituency Involvement

SIUE's Committee for Honorary Degrees and Distinguished Service Awards, and the Chancellor of Southern Illinois University at Edwardsville recommend this award.

Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That, the honorary degree, Doctor of Fine Arts, be awarded to Hans Vonk at the May 9, 1998 commencement or some commencement thereafter of Southern Illinois University at Edwardsville.

RECOMMENDATION FOR HONORARY DEGREE, SIUC

Summary

The President, on the recommendation of the Honorary Degrees and Distinguished Service Awards Committee and the Chancellor of Southern Illinois University at Carbondale, presents to the Board of Trustees a resolution recommending Dr. Albert D. Kern be awarded the honorary degree, Doctor of Science, at the May 9, 1998 commencement of Southern Illinois University at Carbondale.

Rationale for Adoption

Dr. Albert D. Kern, who holds the Bachelor of Science (1967) and Master of Science (1969) degrees from the College of Agriculture, Southern Illinois University at Carbondale and the Ph.D. degree from Michigan State University, has a distinguished career of leadership in agricultural industry. He was raised on a

family grain and livestock farm in Southern Illinois. Early in his career as a Product Development Manager with Monsanto Company in St. Louis, he was the champion for development of Roundup, a broad spectrum herbicide which has become the world's largest selling herbicide. Agriculture producers of all types, businesses, public utilities, homeowners, and Monsanto have all reaped mega benefits from the development and commercialization of Roundup.

Later Dr. Kern lived in Tokyo, Japan, where he developed a technical presence for Monsanto in the Asia-Pacific Region and assisted in building a research center in Japan. Back in the United States, he became Product Manager, International, then Product Director, North America for Monsanto.

In 1986, his entrepreneurial spirit and leadership capabilities led Dr. Kern to accept a challenge as Executive Vice President with a newly established venture capital biotechnology company, Mycogen. He was a principal in the building of Mycogen as a world-recognized, publicly-owned, billion dollar corporation dedicated to discovery and commercialization of crop pest control alternatives and crop production enhancement through genetic engineering. Mycogen Corporation is now recognized as a world leader in production of transgenic crops and genetically engineered biopesticides.

Dr. Kern has an outstanding record of global and domestic advocacy for innovative technology. He has been invited to speak throughout the world, and has served on a number of expert panels for science and government organizations. He has served as a member of the United States-Japan Trade Group and remains active in international affairs. He has been an invited lecturer in foreign countries, including the People's Republic of China. He has served on expert panels for the National Science Foundation, the National Academy of Sciences, Project Hope, the United States Department of Agriculture, and the Industrial Biotechnology Association, testifying on the application of new technology for agriculture. He has published professional papers on various topics in agricultural science and technology and has received a number of awards for outstanding achievement.

Dr. Kern is one of Southern Illinois University's truly outstanding sons. His level of sustained professional accomplishments is seldom equaled and very rarely, if ever, exceeded. He is very worthy of the high honor of receiving an honorary degree from this institution.

Considerations Against Adoption

None are known.

Constituency Involvement

The Honorary Degrees and Distinguished Service Awards Committee of Southern Illinois University at Carbondale is composed of members from the

appropriate faculty and constituency groups. The Chancellor reviewed the recommendation and, in consultation with the Vice-Chancellor for Academic Affairs, recommends this degree.

Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That the honorary degree, Doctor of Science, be presented to Dr. Albert D. Kern at the May 9, 1998 commencement or some commencement thereafter of Southern Illinois University at Carbondale.

RECOMMENDATION FOR HONORARY DEGREE, SIUC

Summary

The President, on the recommendation of the Honorary Degrees and Distinguished Service Awards Committee and the Chancellor of Southern Illinois University at Carbondale, presents to the Board of Trustees a resolution recommending Mr. Norman J. Pattiz be awarded the honorary degree, Doctor of Fine Arts, at the May 1998 commencement or some commencement thereafter of Southern Illinois University at Carbondale.

Rationale for Adoption

Mr. Norman J. Pattiz is chairman and founder of Westwood One, which he started as a small radio syndication company in 1976 in a one-room office on the west side of Los Angeles. Today, more than twenty years later, that company is the world's largest radio syndication service, which owns the Mutual Broadcasting System, the Unistar networks, NBC Radio, and distributes hundreds of radio programs.

Mr. Pattiz has been described by Broadcasting Magazine as the "Radio Success Story of the 80's" and by USA Today as the "Ted Turner of Radio." He remains today as Westwood One's Chairman, Executive Producer of all the company's entertainment programming, and the largest individual shareholder. He has been very active and recognized within his profession receiving numerous awards for his visions for radio. He is a man at the very top of his field. He demonstrates an exceptional commitment to education and to SIUC by reinvesting his success in students.

Mr. Norman J. Pattiz has become a leader in broadcast education in the United States, visiting numerous schools for lectures, serving as President of the Broadcast Education Association (BEA), and founding the Council of Professionals to draw other industry leaders into higher education. He is a Trustee of the Museum of Television & Radio, a patron of the Hamilton Academy of Music and serves on the Communications Board of the Associated Students at UCLA, and

the Board of Directors for the Earth Communications Office (ECO) and Cedars Sinai Hospital in Los Angeles. He has previously served on the boards of the Radio Network Association, the Hollywood Radio and Television Society, the Radio Advertising Bureau, and has been the recipient of numerous professional and leadership awards. He has raised funds to support broadcast education projects and has given generously of his own resources. As a member of the BEA Board of Directors, he has met academics on their own ground to forge constructive relationships between professionals and academics in the field. He truly is a leader in the profession with a very special link to SIU.

During his tenure on the board of the Broadcast Education Association, Mr. Pattiz has taken a particular interest in SIU and has cited the excellence of the Radio-Television department in several of his public speeches. He sees the SIUC approach to broadcast education as the perfect balance between the practical and the theoretical. In 1996, he came to SIUC for a series of guest lectures. Since then he has been an integral part of our Hollywood Studies Program. He took four interns as Hollywood Studies students and hired them all later for professional positions. Last year, he hired another three. He is truly a role model for our students.

There are few heads of corporations who become as involved at the grassroots level of higher education as has Mr. Norman J. Pattiz. He has been not only generous with his money but also with his time, making a significant impact on the future of broadcast education. Given his professional and financial interest in SIU, he is an excellent honorary degree candidate.

Considerations Against Adoption

None are known.

Constituency Involvement

The Honorary Degrees and Distinguished Service Awards Committee of Southern Illinois University at Carbondale is composed of members from the appropriate faculty and constituency groups. The Chancellor reviewed the recommendation and, in consultation with the Vice-Chancellor for Academic Affairs, recommends this degree.

Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That the honorary degree, Doctor of Fine Arts, be presented to Mr. Norman J. Pattiz at the May 1998 commencement or some commencement thereafter of Southern Illinois University at Carbondale.

RECOMMENDATION FOR DISTINGUISHED SERVICE AWARD, SIUC

Summary

The President, on the recommendation of the Honorary Degrees and Distinguished Service Awards Committee and the Chancellor of Southern Illinois University at Carbondale, presents to the Board of Trustees a resolution recommending Mrs. Betty Lou Mitchell be awarded the distinguished service award at the December 1998 commencement of Southern Illinois University at Carbondale.

Rationale for Adoption

In December 1997, Mrs. Betty Lou Mitchell retired after 51 years of service to Southern Illinois University. Her scholarly and humanitarian contributions to the University, the SIUC Department of English, the City of Carbondale, and the southern Illinois region make her an excellent candidate for a Distinguished Service Award.

Professor Mitchell's career in the Department of English began in 1946 as an undergraduate when she was hired as an office worker. Although her duties were primarily those familiar to many student workers across the University today, Mrs. Mitchell soon found herself called upon to assume a more active role in the operation of the department. Within the year, she became the *de facto* liaison between the Department of English and the Dean of Vocations and Professions, even before completion in 1949 of her bachelor's degree. With this administrative experience and additional experience teaching beginning composition and mathematics courses, she was readily accepted in to the master's degree program as a graduate assistant with a 75% appointment. She completed her degree in 1950, and, in 1951, joined the English faculty as a full-time instructor. She received promotions to Assistant Professor (1972) and Associate Professor (1991).

Throughout her SIUC tenure, Mrs. Mitchell's career has been distinguished by her humanitarian contributions. At the collegiate and university levels, she has served on several committees for Morris Library, been an active member on the University Member Associates Board, acted as secretary of the Saluki Athletic Club, served on innumerable subcommittees of the Intercollegiate Athletic Advisory Council, and acted as chair of the President's Council Committee (SIU Foundation). Since 1952, she has served as faculty advisor for Alpha Gamma Delta, and, since 1959, has acted as permanent secretary of its Beta Eta Alumnae Chapter. Professor Mitchell has also been a continuing advocate of SIUC Greek Life serving on numerous committees under the auspices of Student Development including the Institutional Relationship with Student Organizations Panel (as chair), the Internal Review Team for Student Development (as chair), the Housing Committee for Greek Affairs, the SIU Housing Committee, the Task Force on Fraternal System, the Interfraternity Council Chapter of the Year Selection

Committee, and the Screening Committee for the Search for Assistant Director of Student Development (as chair).

With such a consistent dedication to service at SIUC, one might reasonably expect Mrs. Mitchell to have limited her humanitarian activities to that arena. Much to her credit, she has made significant contributions to her community-at-large. She has been an active member of the Carbondale Panhellenic, having served two terms as president and multiple terms as chair of various committees. As a member of the Carbondale Public Library Board, she has been responsible for many of the improvements made in the facility serving as chair of the Building Committee, as well as serving as president, vice president, and secretary. Her volunteer efforts for the Cub Scouts and Girl Scouts of America are too numerous to list here, but include more than 20 years as troop leader in addition to her activities as a coordinator of various events and fundraising drives. She has served as membership chair of the Jackson County Humane Society, as secretary of the Jackson County YMCA Board of Directors, as a member of the Carbondale Memorial Hospital Fund Campaign, as a board member of the Southern Illinois Concert Association, as chairperson of the Jackson County TeleParty for the American Heart Association, and as coordinator of the Literature Section of the Carbondale Arts Festival.

Clearly, Professor Mitchell's record of service evinces a profound dedication to her region and her University, and this dedication carries over into her scholarly work as well. She has published four books, all on local history: *Delyte Morris of Southern Illinois University, Carbondale: A Pictorial History*, *Southern Illinois University: A Pictorial History*, and *100 Years: The Woman's Club of Carbondale*. She received the Illinois State Historical Society Certificate of Excellence (1992) for her book, *Carbondale: A Pictorial History*. Mrs. Mitchell has also published articles and has made several speeches about local history over the years. Further, she has served (since 1986) as editor of the Department of English Newsletter; editor (since 1963) of "Inside Southern," the annual publication of Beta Eta Alumnae chapter of Alpha Gamma Delta; served as a member of the Alumnus editor search committee for the SIU Alumni Association, as well as a member of the SIU Alumni Association Publications Committee.

As a teacher, Professor Mitchell has played a foundational role in the development of the Writing Across the Curriculum program at SIU. Starting in 1971, she began developing the English 290 course, which focuses on assisting students in developing those writing skills and abilities pertinent to their major field of study. As the first course of its kind at SIU, English 290 served as a model for English 391 for pre-law students, a course also developed by Professor Mitchell. These courses continue to serve as models for the further development of the Writing Across the Curriculum movement at SIUC.

Professor Mitchell has received numerous awards. In 1988, she was the recipient of the COLA Outstanding Teacher Award. She has also received a Certificate of Merit for Advisement of Recognized Student Groups (1958), the

Outstanding Greek Advisor Award (1970), the Inter-Greek Council Certificate for Outstanding Service (1971), Woman of the Year Award from Carbondale Panhellenic (1973), the Student Affairs Service Award (1982), WTAO Salute for Service Award (July 1982), the Advisor Award for Distinguished Service (May 1983), the Lindell W. Sturgis Memorial Public Service Award (1984), the Inter-Greek Council Award (April 1986), the Forty-Year Service Award (1989), the Arc of Epsilon Pi with Diamonds and Pearl for service to Alpha Gamma Delta (1993), and a Certificate of Outstanding Service from First Year Experience Programs Magic Mentor (1994). These are in addition to recognition she has received for her scholarly work on Carbondale history.

Mrs. Mitchell's influence on the development of the Greek system on campus, the Athletic Program, the University Museum and Morris Library, and the Office of Student Development has been pervasive. In turn, these organizations have been able to make profound contributions to the surrounding community because of her various activities as fundraiser, leader, volunteer worker, and mentor. The City of Carbondale and the surrounding area have also benefited directly from her humanitarian efforts, not only as a result of her efforts on the Carbondale Public Library Board and with numerous other civic organizations, but particularly with regard to her work with the Cub Scouts and Girl Scouts of America. Further, Mrs. Mitchell has played crucial role in the recording of University and Carbondale history with the publication of her four books. These activities are all a matter of public record.

Mrs. Mitchell's efforts on behalf of the Department of English and its students cannot be overstated. Having served as Assistant to the Department Chair since 1949, she has been responsible for the operations of the department, which have shaped it into one of the largest departments on campus, and one of the most widely respected Departments of English nationwide. More importantly, she has been and continues to be one of the most influential mentors of graduate students from among the department faculty. Her insistence on the development of professionalism and her high academic standards have served to inspire and encourage generations of men and women to strive for that level of excellence which characterizes graduates of the Department of English.

Considerations Against Adoption

None are known.

Constituency Involvement

The Honorary Degrees and Distinguished Service Awards Committee of Southern Illinois University at Carbondale is composed of members from the appropriate faculty and constituency groups. The Chancellor reviewed the recommendation and, in consultation with the Vice Chancellor for Academic Affairs, recommends this degree.

Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That the Distinguished Service Award be presented to Mrs. Betty Lou Mitchell at the December 1998 commencement or some commencement thereafter of Southern Illinois University at Carbondale.

RECOMMENDATION FOR DISTINGUISHED SERVICE AWARD, SIUC

Summary

The President, on the recommendation of the Honorary Degrees and Distinguished Service Awards Committee and the Chancellor of Southern Illinois University at Carbondale, presents to the Board of Trustees a resolution recommending Mr. Robert K. Weiss be awarded the Distinguished Service Award at the May 1998 commencement or some commencement thereafter of Southern Illinois University at Carbondale.

Rationale for Adoption

Mr. Robert Weiss is a successful Hollywood motion picture and television producer who is currently President of Broadway Pictures at Paramount Studios. He has produced many well-known movies (*Kentucky Fried Movie*, *Blues Brothers*, *Naked Gun*, *Naked Gun 2*, *Naked Gun 33-1/3*, *Tommy Boy*, and *Black Sheep*). He is also the creator of many publicly well received television programs (*Police Squad*, *Dream On*, *Weird Science*, and *Sliders*). He has served on the board of directors for IS Robotics (Cambridge, MA) and on the board of trustees of the X Prize Foundation. He was executive producer of media for The American Rocket Company and is a member of the New Spirit of St. Louis organization. He lectures on a number of subjects including motion picture and television production as well as space and science fiction.

Despite an incredibly busy schedule in Hollywood, Mr. Weiss has become active in the College of Mass Communication and Media Arts (MCMA). In addition to all of this work, he has been a member of the MCMA Advisory Board and has taken it upon himself to be a very active member by returning to campus and interacting with students and providing a wonderful window to our University. He was one of three alumni who organized the Hollywood Studies program in Los Angeles which gives more than 50 SIU students an opportunity each summer to have industry internships. He has been the chief proponent of adding supplementary classwork and field trips beyond the internships so students get a broader view of the entertainment industries.

Mr. Weiss is a charter member of the MCMA Advisory Board, and, despite having the longest distance to travel, has had almost perfect attendance at Board meetings. He has gained enormous respect from fellow Board members and

has been designated as the board's liaison with the administration. He is professional and thoughtful. He truly cares for a quality education and for opening doors for our students. He has been a tremendous service to the MCMA College and, more importantly, he has shown his commitment to students through preparation, sharing of experiences and opening doors so students can have the opportunity to be a part of the profession.

On almost every visit to Carbondale, he has given standing-room-only lectures to Cinema & Photography and Radio-Television students. On his most recent visit, he previewed parts of his new feature film, *A Night at the Roxbury*, which will premier next spring. He showed students in detail how a movie is planned, shot, post-produced, and marketed, using examples from this film still in production.

Mr. Weiss is involved heavily in a national group's efforts to take civilians to the moon and has taken a leadership role in several rocket science organizations. Yet, he has always taken special time to be involved at SIUC. He has given generously to the University, endowing the Richard Blumenburg Screenwriting Award and becoming a founder for the College's Communication Courtyard project.

Mr. Weiss is a quiet, unassuming man with a keen wit whose humility belies the giant contributions he has made to his profession and to his alma mater. He is clearly one of SIU's most distinguished graduates and one of its most loyal supporters.

Considerations Against Adoption

None are known.

Constituency Involvement

The Honorary Degrees and Distinguished Service Awards Committee of Southern Illinois University at Carbondale is composed of members from the appropriate faculty and constituency groups. The Chancellor reviewed the recommendation and, in consultation with the Vice President for Academic Affairs, recommends this degree.

Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That the Distinguished Service Award be presented to Mr. Robert K. Weiss at the May 1998 commencement or some commencement thereafter of Southern Illinois University at Carbondale.

RECOMMENDATION FOR DISTINGUISHED SERVICE AWARD, SIUE

Summary

The President, on the recommendation of the SIUE Chancellor, requests Board of Trustees approval to give the Distinguished Service Award to Mr. Donald McKenzie at the School of Dental Medicine June Commencement.

Rationale for Adoption

Mr. McKenzie has served the dental profession and the SIU School of Dental Medicine in many ways. He has promoted the development of technology by supporting dental research and has played an active role in dental education.

Prior to his retirement, Mr. McKenzie was the Vice Chairman of G.C. America, a major dental manufacturer. To date he serves in the position of special consultant to the company. Mr. McKenzie has been a member of many dental industry boards, including a term as Chairman of the Board of the American Dental Trade Association.

Mr. McKenzie is a true friend of the School of Dental Medicine. He has been a fundraiser and a national spokesperson for the school. He presently serves as the Chairman of the SDM Dean's Advisory Board. He started the annual Prophy Cup Challenge. A large portion of the money raised from the tournament is used to provide dental care for the children of the working poor in East St. Louis.

Mr. McKenzie has served on the boards of numerous dental charities, including Christina's Smile, the Children's Dental Center and Chairman of the Board of the Gompers Center, the largest rehabilitation institute in Arizona for handicapped children and adults.

He is an honorary alumnus of the Indiana University School of Dentistry and received its Spirit of Philanthropy Award. He is also an Honorary Fellow in the International College of Dentists.

Considerations Against Adoption

University officers are aware of none.

Constituency Involvement

SIUE's Committee for Honorary Degrees and Distinguished Service Awards and the Chancellor of Southern Illinois University Edwardsville recommend this award.

Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That the Distinguished Service Award, SIUE, be presented to Donald McKenzie at the June 6, 1998 commencement or some commencement thereafter of Southern Illinois University Edwardsville.

APPROVAL OF DRAWINGS AND SPECIFICATIONS AND AWARD OF CONTRACT: ROOF REPLACEMENT, SCOTT & CRAWFORD HALLS, SIUC

Summary

This matter approves the drawings and specifications and awards the contract to replace the roofs on Scott & Crawford Halls which are two of the buildings in Greek Row.

The approved budget for the project was \$150,000. The recommended bid is \$126,895. Funding for this work is coming from student housing revenue.

Rationale for Adoption

At its meeting on October 9, 1997, the Board of Trustees gave its approval to a project to replace the roofs on Scott & Crawford Halls. The approved budget was \$150,000. The drawings and specifications were prepared by Physical Plant Engineering Services. Favorable bids have been received, and the award of contract is requested at this time.

The Board's consulting architect has reviewed the drawings and specifications and approval is recommended.

Considerations Against Adoption

University officers are aware of none.

Constituency Involvement

This matter has been part of the consideration for the University Housing budget and the setting of Housing rates, as previously shared with the Residence Hall Association and, subsequently, the Undergraduate Student Government and Graduate and Professional Student Council.

Resolution


BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That:

(1) The contract to replace the roofs on Scott & Crawford Halls be and is hereby awarded to Shay Roofing, Milstadt, Illinois, in the amount of \$126,895.

(2) Funding for this work will come from student housing revenue.

(3) Final drawings and specifications for this project be and are hereby approved as submitted to the Board of Trustees for review, and shall be placed on file in accordance with I Bylaws 9.

(4) The President of Southern Illinois University be and is hereby authorized to take whatever action may be required in the execution of this resolution in accordance with established policies and procedures.

BID TABULATION							
PN: 97257 PO: 13375-6324 Reroof Scott & Crawford Halls Bid Opening: December 23, 1997							
	P	Q	B	P	A	A	T
	R	U	I	R	B	A	O
	E	A	D	O	A	D	T
	Q	L		P	A	A	T
	U	I		R	L	A	O
	A	F		O	T	L	A
	I	C		S	E	E	C
	C	A		A	R	R	C
	A	T		L	N	N	E
	T	I		S	A	A	P
	I	O			T	T	T
	N	N			E	E	E
					D		D
BIDDERS					G-1	G-2	
Mangrum Roofing PO Box 275 Mayfield, KY 42066				\$112,000.00	\$20,000.00	\$12,000.00	\$132,000.00
Shay Roofing 400 S. Breeze Millstadt, IL 62260				\$120,574.00	\$ 6,321.00	\$ 4,300.00	\$126,895.00
Kehrer Bros. PO Box 157 New Memphis, IL 62266				\$121,264.00	\$23,506.00	\$23,506.00	\$144,770.00
D.E. Martin 405 N. Madison Lebanon, IL 62254				\$134,803.00	\$ 6,120.00	\$ 5,736.00	\$140,923.00
Lakeside Roofing 3649 Hwy. 162 Granite City, IL 62040				\$142,951.00	\$ 8,611.00	\$ 3,087.00	\$151,562.00
Vaughn's Roofing 12518 Honeysuckle Marion, IL 62959				\$143,420.00	\$ 5,082.00	\$ 3,288.00	\$148,502.00
				15 Invitations 4 No Bid 5 No Reply			

PROJECT APPROVAL AND SELECTION OF ARCHITECT:
COMPUTER GRAPHICS LAB RENOVATIONS TO QUIGLEY
HALL, SIUC

Summary

This matter seeks project and budget approval to renovate rooms, make infrastructure improvements, and purchase equipment for a new computer graphics lab on the first floor of Quigley Hall. This project converts two existing classrooms into a specialized computer graphics laboratory with the required support space.

This matter replaces a project previously approved at the June 15, 1995 Board of Trustees meeting. The previous project was larger in scope and cost was estimated at \$1,018,000. Sufficient funds were not available at that time to complete the proposed scope of work.

The estimated cost of this project is \$421,500. Funding for this work will come from technology infrastructure improvements provided in the IBHE Capital Improvements Projects for FY-97.

Drawings and specifications for the renovation will be prepared by the Physical Plant Engineering Services. Infrastructure, fiber optic cabling, and telecommunications renovations will be generated by Information Technology.

Rationale for Adoption

This project will convert two general classrooms and adjacent support space into a specialized computer graphics laboratory. This facility will provide the tools necessary to implement the development, production and delivery of computer graphic information, concepts and presentations. The facility will enhance student and faculty research needs brought about by rapid technological advances in computer graphics. It will also provide undergraduate and graduate internship opportunities. This state-of-the-art facility will ultimately enable students to develop a competitive edge for their professional careers.

Construction will begin as soon as possible with expected completion during the summer of 1998. The construction renovations will make use of in-house craft personnel. The estimated cost for the construction renovation is \$136,000. The remaining \$285,500 will be used for bringing fiber optic service to Quigley Hall along with the required infrastructure improvements and equipment to support the computer graphics laboratory.

Considerations Against Adoption

University officers are aware of none.

Constituency Involvement

Not pertinent to this matter.

Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, that:

(1) The project to make renovations to Quigley Hall to convert two classrooms into a computer graphics laboratory, purchase equipment, and infrastructure be and is hereby approved at a total cost of \$421,500.

(2) Funding for this work will come from technology infrastructure improvements funds provided in the IBHE Capital Improvements Projects for FY-97.

(3) Upon recommendation of the Architecture and Design Committee, authorization be and is hereby granted for the drawings and specifications to be prepared by Physical Plant Engineering Services.

(4) The President of Southern Illinois University be and is hereby authorized to take whatever action may be required in the execution of this resolution in accordance with established policies and procedures.

APPROVAL OF PLANS AND SPECIFICATIONS AND AWARD
OF CONTRACTS: RENOVATION OF 911 NORTH
RUTLEDGE, SPRINGFIELD MEDICAL CAMPUS, SIUC

Summary

This matter requests approval of the plans and specifications and award of contracts for the renovations of a portion of the second floor of 911 North Rutledge at the Springfield medical campus. The estimated cost for this project is \$364,000. Funding for the work will come from non-appropriated funds available to the School of Medicine.

Mr. Carl Bretscher, the Board's consulting architect, is reviewing the plans and specifications for this project.

Rationale for Adoption

At its meeting on October 9, 1997, the Board of Trustees gave project and budget approval to a project to renovate a portion of the second floor of 911 North Rutledge on the Springfield medical campus. The project will complete a portion of the shell space on the second level to create administrative offices for the Department of Community and Family Medicine, faculty researcher offices for

those individuals who have laboratories on the first level of 911 North Rutledge and classroom space for use by all sections of the medical school.

Award of contracts is requested. It is hoped that construction can be completed by June 30, 1998, avoiding the necessity of extending the rental of lease space currently used to house planned occupants of the renovated facility.

Considerations Against Adoption

University officers are aware of none.

Constituency Involvement

As part of an institutional space planning activity, this recommendation was reviewed with clinical chairs and with the Dean's staff members.

Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That:

(1) Upon recommendation of the Architecture and Design Committee, authorization be and is hereby granted for use of the project drawings and specifications prepared by the School of Medicine Physical Plant Engineering Services unit.

(2) Upon recommendation of the Architecture and Design Committee, authorization is hereby given to award the General Contract for this project to Siciliano, Inc., Springfield, Illinois, in the amount of \$121,279.

(3) Upon recommendation of the Architecture and Design Committee, authorization is hereby given to award the Electrical Contract for this project to Mansfield Electric Company, Springfield, Illinois, in the amount of \$85,400.

(4) Upon recommendation of the Architecture and Design Committee, authorization is hereby given to award the Heating Contract for this project to E. L. Pruitt Company, Springfield, Illinois, in the amount of \$87,800.

(5) Upon recommendation of the Architecture and Design Committee, authorization is hereby given to award the Ventilation Contract for this project to E. L. Pruitt Company, Springfield, Illinois, in the amount of \$43,821.

(6) Upon recommendation of the Architecture and Design Committee, authorization is hereby given to award the Sprinkler Contract for this project to McDaniel Fire System, Inc., Champaign, Illinois, in the amount of \$8,509.

(7) The President of Southern Illinois University be and is hereby authorized to take whatever action may be required in the execution of this resolution in accordance with established policies and procedures.

APPROVAL OF DRAWINGS AND SPECIFICATIONS AND AWARD OF
CONTRACT: ROOF REPLACEMENT, ALLEN HALL, SIUC

Summary

This matter approves the drawings and specifications and awards the contract to replace the roof on Allen Hall, which is one of the three triad dormitories in the east campus residential area.

The approved budget for the project was \$200,000. The recommended bid is \$121,370. Funding for this work is coming from student housing revenue.

Rationale for Adoption

At its meeting on September 11, 1997, the Board of Trustees gave its approval to a project to replace the roof on Allen Hall. The approved budget was \$200,000. The drawings and specifications were prepared by Physical Plant Engineering Services. Favorable bids have been received, and the award of contract is requested at this time.

The Board's consulting architect has reviewed the drawings and specifications and approval is recommended.

Considerations Against Adoption

University officers are aware of none.

Constituency Involvement

This matter has been part of the consideration for the University Housing budget and the setting of Housing rates, as previously shared with the Residence Hall Association and, subsequently, the Undergraduate Student Government and Graduate and Professional Student Council.

Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That:

(1) The contract to replace the roof on Allen Hall be and is hereby awarded to D.E. Martin Roofing, Lebanon, Illinois, in the amount of \$121,370.


(2) Funding for this work will come from student housing revenue.

(3) Final drawings and specifications for this project be and are hereby approved as submitted to the Board of Trustees for review, and shall be placed on file in accordance with I Bylaws 9.

(4) The President of Southern Illinois University be and is hereby authorized to take whatever action may be required in the execution of this resolution in accordance with established policies and procedures.

BID TABULATION

PN: 97259
 PO: 13375-6319 Reroof Allen Hall
 Bid Opening: November 18, 1997

 BIDDERS	P R E Q U A L I F I C A T I O N	B I D	P R O P O S A L S	B A S E B I D	A D D A L T E R N A T E G-1	T O T A L A C C E P T E D
D.E. Martin Roofing 405 N. Madison Lebanon, IL 62254			\$121,370.00		\$11,217.00	\$121,370.00
Shay Roofing 400 S. Breeze Millstadt, IL 62260			\$129,167.00		\$10,400.00	\$129,167.00
St. Louis Roofing 2122 Salisbury St. Louis, MO 63107			\$142,458.00		\$27,740.00	\$142,458.00
Vaughn's Roofing 12518 Honeysuckle Marion, IL 62959			\$165,042.00		\$ 7,000.00	\$165,042.00
Baine, Inc. PO Box 383 Carbondale, IL 62903			\$179,224.00		\$13,610.00	\$179,224.00
Werner Bros. 1538 Herculanum Herculanum, MO 63048			\$128,650.00		No Bid	\$128,650.00
Kehrer Bros. PO Box 157 New Memphis, IL 62266			\$154,300.00		No Bid	\$154,300.00
			13 Invitations 3 No Bid 3 No Reply			

Mr. Rowe moved the reception of Reports of Purchase Orders and Contracts, November and December, 1997, SIUC and SIUE; Changes in Faculty-Administrative Payroll, SIUC and SIUE; and the approval of the Minutes of the Meeting held December 11, 1997; Recommendation for Honorary Degree, SIUE [Jill Pelaez Baumgaertner]; Recommendation for Honorary Degree, SIUE [Hans Vonk]; Recommendation for Honorary Degree, SIUC [Albert Kern]; Recommendation for Honorary Degree, SIUC [Norman J. Pattiz]; Recommendation for Distinguished Service Award, SIUC [Betty Mitchell]; Recommendation for Distinguished Service Award, SIUC [Robert K. Weiss]; Recommendation for Distinguished Service Award [Donald McKenzie]; Approval of Drawings and Specifications and Award of Contract: Roof Replacement, Scott and Crawford Halls, SIUC; Project Approval and Selection of Architect: Computer Graphics Lab Renovations to Quigley Hall, SIUC; Approval of Plans and Specifications and Award of Contracts: Renovation of 911 North Rutledge, Springfield Medical Campus, SIUC; and Approval of Drawings and Specifications and Award of Contract: Roof Replacement, Allen Hall, SIUC. The motion was duly seconded. Student Trustee opinion in regard to the motion was indicated as follows: Aye, Joe Arana, Patrick Kelly; nay, none. The motion carried by the following recorded vote: Aye, John Brewster, Molly D'Esposito, William R. Norwood, Harris Rowe, Celeste M. Stiehl, A. D. VanMeter, Jr., George T. Wilkins, Jr.; nay, none.

The Chair announced that Mrs. Betty Mitchell, recipient of the Distinguished Service Award, SIUC, was in the audience. He stated that the Board was very happy to have the opportunity to personally acknowledge her 51 years of

service to this University and the community. He asked that Mrs. Mitchell stand and be recognized.

The following matter was presented:

TUITION RATES FOR NON-ILLINOIS RESIDENTS,
SOUTHERN ILLINOIS UNIVERSITY
[AMENDMENTS TO 4 POLICIES OF THE BOARD B AND C]

Summary

This matter requests authority to adjust the non-resident student tuition charges from three (3) to two (2) times the approved tuition rate for Illinois resident students, effective Fall 1998 for students who have transferred from SIUC's campus in Nakajo, Japan, and for all non-resident students at SIUC and SIUE effective Fall 1999.

Rationale for Adoption

In October, 1994, the Illinois Board of Higher Education (IBHE) approved a Task Force Report on Affordability that included among its recommendations that colleges and universities consider in its tuition decisions (1) the reduction to barriers to higher education; and (2) the development and annualization of four-year plans for tuition and fees that consider the students' ability to pay, inflationary indicators, instructional costs, and institutional resource needs. Currently the statewide average for tuition, as a percentage of instructional costs, is approximately 47%. Both SIUC and SIUE fall below this statewide average.

SIU was responsive to those recommendations by establishing in 1995 the state's first four-year plan for tuition, fees, and room and board charges. Then in June 1997, the SIU Board of Trustees adopted a new rolling four-year plan which limited increases (with certain exceptions) for undergraduate students to the projected increase in the Consumer Price Index (3%), established charges for the first two years, and projected charges for the next two years. This plan provides students and their families with an even better opportunity to plan for the costs of their education.

We believe that SIU needs to address these same issues for international and out-of-state students who are currently charged three times the in-state tuition rate.

International Student

In today's global economy, it is increasingly important that SIU re-emphasize its national standing as a leading international University. In order to be

competitive in the global marketplace and to provide our students with the diverse educational experiences that they need and deserve, SIU institutions need to aggressively pursue increases in international student enrollment. While SIUE continues to increase its international students at a slow but steady rate, SIUC has seen a precipitous decline in its international student population. We believe that one important factor in that decline is the amount of tuition charged to non-Illinois residents. Because of increased competition from U.S. community colleges and from countries such as Great Britain, Australia, Canada, and Japan, a change in the multiplier makes SIU more competitive. Tuition is one of the few barriers the University can control or impact immediately.

Out-of-State Student

Currently students who enroll at either SIUC or SIUE from distant states benefit from the state's residency policy, which permits them to change their place of residence within their first semester, thereby benefiting from in-state tuition rates during their second semester of enrollment. However, out-of-state students who live in close proximity to Illinois borders and who, because of family or work arrangements, commute to class, currently pay three times the in-state rate for tuition. In past years, these same students were partially treated as in-state students through the use of tuition waivers. Since 1995, these students are no longer accommodated within the IBHE's tuition-waiver policy.

We believe that charging non-resident students two times the resident rate would be more equitable, would respond to the need for greater affordability and accessibility as recommended by IBHE, and would provide our students with a diverse educational experience that has so richly defined SIU's past and which is so strongly needed in today's and tomorrow's global marketplace.

Furthermore, we believe that SIU's institutions should better serve their respective regions, particularly those Missouri and Kentucky students who reside in close proximity to Illinois. We should also realize that in southern Illinois, SIUC represents the singular most comprehensive university and educational opportunity in the region, irrespective of state boundaries.

Considerations Against Adoption

Changing the non-resident tuition charge from three to two times the resident rate could lead to a negative effect on income fund revenue. We anticipate that, with appropriate marketing strategies, the negative effect that would come from a reduced charge could be offset by increased enrollment of non-resident students.

Constituency Involvement

This has been a matter of extended discussion with campus administrations and with the SIU Task Force on International Education, which has faculty representation.

Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That the Board hereby approves changing the non-resident tuition rates from three (3) to two (2) times the Illinois resident tuition rate, effective Fall 1998 for students who have transferred from SIUC's campus in Nakajo, Japan, and effective Fall 1999 for all non-resident students at SIUC and SIUE; and

BE IT FURTHER RESOLVED, That 4 Policies of the Board B-1(b), B-2, B-3(b), C-1(c), and C-2 be amended accordingly;

BE IT FURTHER RESOLVED that the President be and is hereby authorized to take whatever action may be necessary to executive this resolution in accordance with established policies and procedures.

Mrs. D'Esposito moved approval of the resolution as presented. The motion was duly seconded, and after a voice vote the Chair declared the motion to have passed unanimously.

Mr. VanMeter stated that one of the really pleasant opportunities that we have as serving as a trustee of this University, among many others, is the presentation of the Lindell W. Sturgis Memorial Public Service Award. He stated that ever since he has been on this Board the award had been presented by Mr. Ivan Elliott, former member of this Board, and since his retirement from the Board he had continued to make the presentation. He announced that Mr. Elliott was ill and unable to be here. He stated his disappointment that Mr. Elliott was unable to make the presentation, and wished him a very speedy recovery. Mr. VanMeter called on John Brewster to make the presentation of the award.

Mr. Brewster made the following presentation:

As you indicated, Mr. Elliott is not here and although he's unable to be with us we do appreciate his spirit and the record of service that he rendered to this institution, and the special emotion and feeling that he brought in his presentations of this award. I do not attempt to even equal or compare my efforts here today to that task.

The Sturgis award arose from the long, excellent service of another fellow trustee, Lindell W. Sturgis, who served more than 30 years on the governing boards of Southern Illinois University; 20 years on this Board. He served as Chair for two years and Vice-Chair for several years. This award honors the service of Lindell Sturgis and those that have received that award in his name to the community at large for non-University related activities. In some years there has been a second award for professional achievement in public service by a member of the faculty or staff of Southern Illinois University at Carbondale. This award is given annually by funds donated by the Sturgis family in memory of Lindell Sturgis. We are honored here today to be a part of the presentation process. We ask previous recipients of the award come and join the current nominee, sharing in the honor of this nomination.

We don't have any members of the Sturgis family present with us today. Lindell Sturgis' widow, Viola, passed away in November of last year.

In looking over this list of previous recipients who are able to be with us today, it reads like a "Who's Who" of the citizens of Carbondale and this University who have given from their hearts, souls, pockets, and minds, and have made this University and this community a better place to live. I'm very honored and humbled to be in the company of these folks, and I think that that is the true spirit of what this award means to them and to us. As I call your name, would you please step up to the front. First recipient, Bill O'Brien; fifth recipient, Betty Mitchell; sixth recipient, Ed Shea; eighth recipient, Erv Coppi; ninth recipient, Art Aikman; eleventh recipient, Jack Graham; twelfth recipient, Ben Gelman; thirteenth recipient, Robert Arthur; fourteenth recipient, Gordon White; fifteenth recipient, Linda Benz; sixteenth recipient, Odessa Meeks. I believe today is your birthday. Happy Birthday. Seventeenth recipient, James Fralish; eighteenth recipient, Catherine "Kitty" Mabus. We also have several recipients of the professional achievement award. First recipient, Rex Karnes; second recipient, David Kenny; fourth recipient, Clyde Choate; fifth recipient, Lee O'Brien, represented by Mrs. O'Brien. We also have the following members of the committee: Jack Dyer, Chair, Dorothy McCombs, Pat McNeill, Marianne Osberg, Harris Rubin, and Sharon Holmes.

Mr. VanMeter commented that each time this award is presented he feels how meaningful this award is to every recipient and that is demonstrated by the fact that the recipients come back and participate year after year. He thanked

all of them for coming and making this award so very, very meaningful to the whole University community.

Mr. Brewster made the motion to approve the presentation of the 19th Lindell W. Sturgis Memorial Public Service Award to Professor Thomas Eynon. The motion was duly seconded, and after a voice vote the Chair declared the motion to have passed unanimously.

Mr. Brewster recognized Dr. Eynon and outlined for the Board the wide variety of activities in which he is currently and has been involved regarding community service.

Dr. Eynon made the following comments:

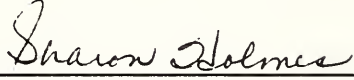
I would like to thank the Sturgis family for their generosity and their foresight. I'd like to thank the selection committee, and I'd also like to thank the previous winners for their leadership in this area. I don't know how many of you know that Delyte Morris was a professor of speech at Ohio State University before he came here. There's another professor of speech that seems to have moved up in the ranks in the State of Illinois and the IBHE. Dr. Morris use to dip back into the faculty at Ohio State from time to time and bring people over here. That's one of the reasons I came here. He explained to me the facts of life about southern Illinois when I came, but I came anyway. One of the things that Dr. Morris stressed was service to the community. He said it's not enough that you're an academic and you do teaching and research, but you must participate in the community. And so, he told me this by the way in Herman's Barber Shop which use to be down on Walnut Street on the corner of South Illinois, I listened to him and I took his words seriously. In that spirit, I thank everyone and I accept this award most gratefully.

Mr. Brewster presented him with a plaque and a check for \$500.

The Chair announced that there would be a news conference in the Video Lounge immediately following. He stated that lunch would be held in Ballroom "A" and guests would be the past and present recipients of the award and members of the Sturgis Committee.

Mrs. Stiehl moved that the meeting be adjourned. The motion was duly seconded, and after a voice vote the Chair declared the motion to have carried unanimously.

The meeting adjourned at 11:55 a.m.



Sharon Holmes, Executive Secretary

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MINUTES OF THE SPECIAL MEETING OF THE BOARD OF TRUSTEES
SOUTHERN ILLINOIS UNIVERSITY
MARCH 11, 1998

A special meeting of the Board of Trustees of Southern Illinois University convened at 6:00 p.m. at Stone Center, Carbondale, Illinois, on March 11, 1998. The Chair and Secretary being present, the meeting was called to order. The following members of the Board were present:

Joe Arana
John Brewster
Molly D'Esposito, Vice-Chair
Patrick Kelly
William R. Norwood
Celeste M. Stiehl
A. D. VanMeter, Jr., Chair
George T. Wilkins, Jr., Secretary

The following member was absent:

Harris Rowe

Also present was Dr. Ted Sanders, President of Southern Illinois University.

A quorum was present.

Mrs. D'Esposito moved that the Board go into closed session to consider information regarding appointment, employment or dismissal of employees or officers. The motion was duly seconded. Student Trustee opinion in regard to the motion was indicated as follows: Aye, Joe Arana, Patrick Kelly; nay, none. The motion carried by the following recorded vote: Aye, John Brewster, Molly D'Esposito, William R. Norwood, Celeste M. Stiehl, A. D. VanMeter, Jr., George T. Wilkins, Jr.; nay, none.

March 11, 1998

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The meeting adjourned at 9:00 p.m.


George T. Wilkins, Jr., Secretary

MINUTES OF THE MEETING OF THE BOARD OF TRUSTEES
SOUTHERN ILLINOIS UNIVERSITY
MARCH 12, 1998

The regular monthly meeting of the Board of Trustees of Southern Illinois University convened on Thursday, March 12, 1998, at 11:00 a.m., in Ballroom B of the Student Center, Southern Illinois University at Carbondale, Carbondale, Illinois. The regular Chair and Secretary being present, the meeting was called to order. The following members of the Board were present:

Joe Arana
John Brewster
Molly D'Esposito, Vice-Chair
Patrick Kelly
William R. Norwood
Celeste M. Stiehl
A. D. VanMeter, Jr., Chair
George T. Wilkins, Jr., Secretary

The following member was absent:

Harris Rowe

Executive Officers present were:

Ted Sanders, President, Southern Illinois University
Don Beggs, Chancellor, SIUC
David Werner, Chancellor, SIUE

Also present were Sharon Holmes, Executive Secretary of the Board, and Peter Ruger, General Counsel.

The Secretary reported a quorum present.

NOTE: Copies of all background documents furnished to the Board in connection with the following matters have been placed on file in the Office of the Board of Trustees.

The Chair introduced Connie Howard, representing the SIUC Undergraduate Student Government, and Mohammed Rahman, representing the SIUE Student Body.

Under Trustee Reports, Mrs. D'Esposito reported that she had attended the meeting of the Illinois Board of Higher Education on March on the campus of the University of Illinois at Springfield. She stated that this was the first meeting with the new Executive Director, Keith Sanders, who is an alum of SIUC. She continued that Dr. Sanders will be developing many new changes, but perhaps the most obvious is the new format for agenda items. She explained that issues he felt would need to be discussed in greater length is placed on the initial part of the agenda and then there is a consent agenda containing more routine items. She stated that it allowed the board to have a great deal of discussion and the time for it. She said it also enabled the constituency groups to interact in a more involved way. Mrs. D'Esposito explained that Dr. Keith Sanders would be looking at how the Illinois Board of Higher Education operates as a regulatory body and how that body interacts with the marketplace. She stated that Dr. Sanders has suggested discussing a book called "Commanding Heights," and she thought it would be well worth this Board's time to read and discuss it as well.

Mrs. D'Esposito stated that the IBHE discussed a report from the National Commission on the Cost of Higher Education called Straight Talk, about college costs and prices. She explained that this interacted very nicely with a standing committee report that the Committee on Affordability had already discussed. She continued that so many of the issues that this national committee is recommending have already been analyzed and acted upon by the universities

and colleges in Illinois. She announced that a new committee had been formed, the Committee on Illinois Higher Education in the 21st Century. She explained that the master plan for Illinois higher education was last reviewed in 1987, and it is being reviewed and updated to have it in place for the next millenium. She stated that the first step in the process is a market research study in the County of Lake, which is demographically exploding population-wise, but also has a lot of people who perceive themselves as being placebound. Mrs. D'Esposito explained that every year for the past ten years the IBHE had received a report on underrepresented groups in Illinois institutions of higher education, which it sends to the Governor and the General Assembly. She continued that there have been some dramatic changes in the number of women attending higher education; women are now 51% of the student body and that they continue selecting majors that are not as diverse as one would hope. She stated that there had also been a slight decline in the number of B.A.s earned by African Americans. Mrs. D'Esposito reported that Lieutenant Governor Bob Kustra, who is also Chairman of the Illinois Board of Higher Education, had announced that he will be leaving that post to become President of Eastern Kentucky University effective July 1.

Mrs. Stiehl reported on the February 26 meeting of the SIUE Foundation Board of Directors. She stated that it had been announced at that meeting that the St. Louis Symphony would perform on the Edwardsville campus on April 30 and that that was a result of efforts of the Foundation staff who had secured 10 corporate donors to provide the funds. She said that the annual fund drive for 1997 had yielded pledges in excess of \$243,000, a 33% increase over last year. She explained that the encouraging part of this was that the program

brought in 1,165 new donors and 668 increased pledges. She stated that a report had been given on the alumni association reception held in San Francisco in February. She explained that this reception coincided with Chancellor Werner's attendance at a conference in that area. She announced that Dr. James Buck, chief executive officer of the SIUE Foundation, would be leaving to accept a position at the University of Nebraska at Omaha.

Mr. Norwood announced that Morris Dees had been on the SIUC campus to make a presentation at the School of Law. He complimented the SIU Security Department for the very professional and sensitive way that they had handled a very difficult job.

Under Committee Reports, Mrs. D'Esposito, Chair of the Finance Committee, stated that the Committee had met this morning in Ballroom B. She gave the following report:

We have a motion for approval of Board agenda item P, FY-99 Operating Budget and Planning Guidelines. We discussed two requests for transfers of funds on the campus of SIU at Edwardsville. These are part of our normal budgeting process which requests that these items be brought to the Finance Committee for approval, but does not need full Board approval. Therefore, it's an information item for the Board.

Dr. Wilkins, Chair of the Architecture and Design Committee, stated that the Committee had met following the Finance Committee meeting. He gave the following report:

We ask that Board agenda items K, Approval of Drawings and Specifications and Award of Contract: Roof Replacement, Southern Hills, SIUC; and L, Project Approval and Authority for Executive Committee to Approve Drawings and Specifications and to Award Contracts: Renovations to Parking Lot #44, SIUC, be included on the omnibus motion. We ask that Board agenda item M, Approval of Plans and Specifications: University Center Food Service Cafeteria Renovation, SIUE, be amended to have a new number 1 reflecting the cost of the renovation of \$700,000, and the present 1 and 2 become 2 and 3. We ask that Board agenda

item M, as amended, and items N, Project Approval: School of Nursing Psychomotor Skills Lab, SIUE; and O, Project Approval, Selection of Architect, and Authority for Executive Committee to Approve Plans and Specifications and Award Contracts, Museum Storage and Workshop Building, SIUE, also be placed on the omnibus motion.

Mr. Norwood, Chair of the Academic Matters Committee, stated that the Committee had met following the Architecture and Design Committee meeting. He gave the following report:

We have one item, Abolition of Degree Program: A.A.S. in Tool and Manufacturing Technology, College of Applied Sciences and Arts, SIUC, which we would like to place on the omnibus motion. We also had presentations from international students. It was very educational for this Board member to listen to the international students and how their experiences have been at both of our campuses.

Under Executive Officer Reports, Dr. Ted Sanders, President, Southern Illinois University, gave the following report:

Thank you, Mr. Chairman. Often times whenever I'm thinking about and preparing this report to you, it takes me back to sixth grade and going back to school in the fall and having to write a paper on how I spent my summer vacation. Often times a report is how I've spent my last month since I saw you last and this report is going to be heavily focused that way. I would first disclose to you that for the past three to four weeks I've spent countless, sleepless nights all tied up in this decision that faces us regarding the Chancellorship at Southern Illinois University at Carbondale. It's been a most difficult decision for three reasons. First of all because of its importance to the University, all of us recognize that this is one of the most important decisions that we will make this year and one of the most important decisions that I will make during my tenure as your President. Second because I feel such deep affection and appreciation for Don Beggs and that affection cannot help but impact my thinking through this particular decision. And third, Mr. Chairman, because you place before me a standard that no other Chair that I've worked for before has ever placed in making such a decision when you asked me or told me that you would ask me only one question and that was, did I have any mental reservations about this recommendation to you. I learned something new in the way to look at these decisions. I presume that this might be almost analogous to your experience as an attorney and the notion of reasonable doubt. I don't know that the two are linked but I have linked them up in my thinking. This has been a time-consuming, an emotion consuming process, not just for me but for the University, particularly the Carbondale campus. Our search committee has done an outstanding job under the very able leadership of Steve Scheiner. They've devoted countless hours to this decision and eventually

recommending four names for our consideration and then counseled to us regarding the reactions from constituencies and individuals from across the campus. Later in the agenda I'm going to have the good fortune to bring forward our recommendation to you. In the final analysis, probably the most telling part of this experience in making the decision came as Steve Jensen, the Chair of the Faculty Senate, and I traveled to campuses so that we would get to know candidates up close in their natural habitat. . .to meet and to interview a wide variety of people that they worked with day in and day out, and to actually see firsthand their contributions. It has been a good experience and Steve and I learned some things beyond that experience that we want to steal and bring back from each one of those visits. Following our visit to Baltimore, I came home and had the first peaceful sleep in at least three weeks.

I would also like to bring to your attention a newspaper article that appeared this morning in the Belleville News-Democrat, titled "MCC Take-Over Eyed." MCC being Metropolitan Community College. Several weeks ago, Senator James Clayborne called me and asked if Southern Illinois University would be at least willing to entertain the possibility of assuming the responsibilities of the community college for the East St. Louis community. All of you know of the troubled history of State Community College, the only community college in the history of our state to be operated directly by the State of Illinois, and the first two years of continued troubled history of the replacement institution, Metropolitan Community College. I responded as follows, Mr. Chairman, to Senator Clayborne's request: first of all that we were not seeking to take over that responsibility, but that we had a very deep commitment as an institution to East St. Louis. It was there that we first established our beachhead, if you please, in Metropolitan East St. Louis community. . .that we have today a considerable commitment in the form of our East St. Louis Center to that community. In fact, the size of that operation is much larger than Metropolitan Community College today, and that we would indeed be willing to consider such possibilities if that is in the best interest of the community of East St. Louis and willed by them. You can see today that that story has now broken publicly; most likely because I attended a meeting last week in East St. Louis called by Senator Clayborne with the leadership of that community to discuss this possibility. The end result of that meeting was each of the individuals there spoke favorably and asked Senator Clayborne to assume the leadership and to move forward on this possibility and it appears from this morning's newspaper report that that clearly is his intent. That will be something that will of course have to play out through the legislative process this spring.

The General Assembly is back in session. So I would turn to their activities for just a moment or two. We are now scheduled for our budget hearing before the Senate Appropriations Committee either on the afternoon of March 23 or March 24. Chancellor Beggs, Chancellor Werner, and I, along with staff, are now preparing to make our presentations on behalf of the University and to respond to the very pointed and intense questions, which we know will come in those kinds of sessions. We already have at least some hints from our conversations with members and with staff about what the nature of at least some of those questions

are likely to be. Clearly deferred maintenance is going to be a significant topic of conversation. One might guess that tuition waivers again, as they were last year, will be and so forth.

Two weeks ago, Ron Cremeens, Kenn Neher, and I appeared before the Legislative Audit Commission to answer questions about our last annual audit. We were third up that day. We followed the committee's hearing on the audit for the Teachers Retirement System and that consumed about an hour and a half or more of the committee's time. We then spent over an hour listening to intense questioning of the leadership from Metropolitan Community College. The nature of those two hearings would give anyone a little bit of trepidation presuming that that same climate might spill on over into our own hearing. It did not. We were before the committee only about ten minutes and the questions focused in part on our accounting departments and accounts payable, but actually most of the questions were directed toward Metropolitan Community College. . . asking what had we done to help them and what could we do to help them. The questions tied in very directly with the concerns being felt and raised by Senator Clayborne, although he was not present nor is he a member of that committee.

I, too, this morning would echo Molly D'Esposito's comments about Keith Sanders and his new role. We're already feeling a marked impact from his presence. He's given us a bibliography of reading to do in preparation for helping him to think about the appropriate role of the Board of Higher Education and staff and even the future of higher education in our state. Keith also is visiting campuses across the state. He's already visited here in Carbondale, Edwardsville, and the School of Medicine. We've taken that opportunity to host events that would introduce him to legislators in each of the regions where we are located. It provided an opportunity for really some good and deep conversations with Keith; the time was productive and well spent at least from my perspective and I believe from Keith's.

Last, a sad note. I call your attention to the death of Penny Severns of Decatur. She died just two weeks ago. She was a graduate of Southern Illinois University at Carbondale. She graduated in 1974 with a Bachelor's degree in Political Science. She served as a resident assistant while she was here on campus. She was deeply involved in many campus activities and in fact while she was still here at college she became, at least for a while, the youngest delegate ever elected to a democratic national convention. I know firsthand from her own mouth that Penny loved attending SIU. She thoroughly enjoyed her experience here and I think it's very fitting that our Foundation is now attempting to establish a Penny Severns Memorial Scholarship in her name. That would conclude my report, Mr. Chairman, unless there are questions from the Board.

Dr. David Werner, Chancellor, SIUE, made the following report:

One of the matters that I have been very interested in for a long period of time is seeking accreditation for as many of the programs on the

Edwardsville campus as possible, and in that regard we've found out this week that our program in construction has been admitted to candidacy status by the American Council on Construction Education. We anticipate a site visit in the coming year and have every reason to believe that that will work out favorably.

Dean Ferrillo of the School of Dental Medicine last week was made President-elect of the American Association of Dental School. This is a three-year commitment. He'll serve as President-elect, then President, and then a year as past President.

When we planned for the renovation of Tower Lake into Cougar Village, part of the planning there was that the renovation would occur over two summers and partially during the academic year 1998-99. We've now determined, working with the construction manager, that instead of doing some of that work during the academic year it can all be completed in two summers. That has the advantage of reducing the cost of the process. It also means that there is less disruption in terms of moving students around, and finally it means that there is more space available during the academic year. We don't have to take some of the apartments off line as we originally intended to do.

On a similar kind of construction project, as you know, we've been working on the renovation of the parking lots and roadways on the Edwardsville campus and you approved a bond issue to do that last year. Part of the planning for that was that it would be funded through a series of increases in the sticker price that students, faculty, and staff pay, and indeed the price of those stickers did go up two years in a row. There was a planned increase for next year of \$15. I'm really pleased to say that a number of factors have come together here, low interest rates, good management by the people involved with this, the sale of the bonds, combined with other sales of bonds, mean that we will not have to increase the parking sticker rate for next year. So I think that is news that will be greeted with some satisfaction by the people who buy the stickers. In all likelihood that fee will not have to be increased for a lengthy period of time and still be able to pay off the bonds that make that project possible.

The women's and men's basketball teams had a good season this year. The women made it into the NCAA Division II finals. Unfortunately they lost in the first round, but nevertheless they had a good year. The men did not make it to the NCAA, but they did get to the second to the last round in the Great Lakes Valley Conference and they likewise had a good basketball season.

Finally, as Mrs. Stiehl stated, at the Foundation Board meeting I announced that Jim Buck would be leaving to accept a position at the University of Nebraska at Omaha, thereby leaving his position with the Foundation and leaving his position as Vice-Chancellor for the University. In the interim, I've made arrangements to have his duties covered by a number of people. Mr. Brad Hewitt will become Acting Executive Director of the Foundation, continuing his role as Assistant to the Vice-Chancellor, and in that role he will oversee alumni services.

Dr. Emmanuel, Vice-Chancellor for Student Affairs, will assume responsibility for intercollegiate athletics and the remaining units, University Graphics, University News Service, and University Museum will report to Mr. Jim Klenke, who is the Executive Assistant to the Chancellor. So that will be the interim arrangements for the handling of Vice-Chancellor Buck's duties. That concludes my report, Mr. Chairman.

Dr. Don Beggs, Chancellor, SIUC, made the following report:

We had an excellent open house since we last met. We had some 1,200 people in attendance and that evening we had an additional 100 high school students attend our basketball game for the evening. There was a free-throw shooting demonstration by Vice-President Welch and myself.

This last weekend we had the Rolling Salukis who were in the final eight of Division II in their basketball activities. They were defeated, but they represented our University very well. You might be interested to know that this weekend we will have the National Junior Wheelchair Group Athletes here on campus which is a very positive experience and a reflection on the facilities we have here for individuals in wheelchairs.

I'd like to report that since we last met our Symphony had another fantastic performance and their fund-raising activity, under the direction of Tom Britton, is off and going quite well. Our Public Policy Institute since January 1 has identified through grant activity \$178,000 worth of funds to support activities under the leadership of Paul Simon. Yesterday Tom Britton indicated to me that another foundation is considering yet another supporting effort for us. So what was our attempt with respect to the Public Policy Institute is starting to pay off.

With respect to U.S. News and World Report, as universities we like to be critical when we're not included in their list of rankings and we tell you what's wrong with the reports. But those programs that are ranked, we also like to brag to our boards about, and I'd like to share with you this information: our Master of Fine Arts program in Art was ranked 35th out of over 80 institutions. A very positive reflection on that faculty. The School of Medicine Family Practice Program was 17th out of 87. Our Counselor Education program in Ed Psych and Special Ed was ranked 16th out of 191 in the United States, and our Master's Degree in Rehab Counseling was ranked 2nd in the United States. Very characteristic of the leader of that group, she was not satisfied with that ranking. I think that's characteristic of all of our groups in terms of the success that they achieve and the recognition they have.

Finally, I'm pleased to report to you that since we last met the faculty have brought in an additional \$1.99 million to the University. Year to date we have now brought in \$32.9 million which is a \$9 million increase over last year. That's a direct reflection on the faculty work. Thank you.

Mr. VanMeter, Chair of the Board of Trustees, made the following reports, all pursuant to notice: members of the Executive Committee met in Executive Session at 3:00 p.m., Wednesday, March 11, 1998, in the President's Office, Stone Center. Being an executive session, no action was taken. The Board of Trustees met in Executive Session at 6:00 p.m., March 11, 1998, in the President's Office, Stone Center. The only public portion of the meeting consisted of a motion to close the meeting to the public for the purpose of considering information regarding appointment, employment or dismissal of officers of employees, and that dinner followed. At 7:30 a.m. this morning, members of the Board had breakfast with Dr. Joe Foote, Dean of Mass Communication and Media Arts, and Mr. Robert C. Gerig, Director of Broadcasting. It was a most informative meeting and introduced us to some of the new problems that are going to be facing them as the country moves into digital television. We always appreciate these meetings, but we appreciated this advance notice and will be looking forward to some input from the total University community, and particularly looking forward to a review a year from now as to exactly how far things have progressed.

The Chair announced that this would be the last Board meeting for Kay Covington, President of the SIUE Faculty Senate. He stated that the Board was very pleased to have her as a constituency head and thanked her for her participation.

The Chair explained the procedure for the Board's omnibus motion and he proposed that, after discussion, there would be taken up the following matters:

REPORTS OF PURCHASE ORDERS AND CONTRACTS,
JANUARY, 1998, SIUC AND SIUE

In accordance with III Bylaws 1 and 5 Policies of the Board C, summary reports of purchase orders and contracts awarded during the month of January, 1998, were mailed to the members of the Board in advance of this meeting, copies were placed on file in the Office of the Board of Trustees, and these reports are hereby submitted for information and entry upon the minutes of the Board with respect to the actions of the Executive Committee.

CHANGES IN FACULTY-ADMINISTRATIVE PAYROLL - SIUC

The following changes in faculty-administrative payroll are submitted to the Board of Trustees for ratification in accordance with the Board Policy on Personnel Approval (2 Policies of the Board B). Additional detailed information is on file in the Office of the Chancellor. Where appropriate, salary is reported on a monthly basis and on either an academic year (AY) or fiscal year (FY) basis.

A. Continuing Appointment*

	<u>Name</u>	<u>Title</u>	<u>Department</u>	<u>Effective Date</u>	<u>Salary</u>
1.	Butterfield, Kevin	Assistant Professor	School of Law Library	01/01/98	\$2,937.50/mo \$35,250.00/FY
2.	Carver, Andrew	Assistant Professor	Forestry	01/01/98	\$4,778.00/mo \$43,002.00/AY
3.	Sundt, Jody L.	Assistant Professor	Center for the Study of Crime, Del & Correct	01/01/98	\$4,400.00/mo \$39,600.00/AY

*No leaves of absence or awards of tenure to be reported.

The following changes in faculty-administrative payroll at the School of Medicine/Springfield campus are submitted to the Board of Trustees for ratification in accordance with the Board Policy on Personnel Approval (2 Policies of the Board B). Additional detailed information is on file in the Office of the Dean and Provost. Where appropriate, salary is reported on a monthly basis and on either an academic year (AY) or fiscal year (FY) basis.

A. Continuing Appointments*

	<u>Name</u>	<u>Title</u>	<u>Department</u>	<u>Effective Date</u>	<u>Salary</u>
1.	Chaudhry, Arif**	Clin Asst Prof	Fam and Com Medicine	02/15/98	N/A
2.	Gilson, Annette	Medical Services Administrator	Fam and Com Medicine	02/01/98	\$4505.00/mo \$54,060.00/fy
3.	Holmes, Robert	Associate Professor of Clinical Fam and Com Med	Fam and Com Medicine	01/01/98	\$4166.67/mo \$50,000.04/fy-55% \$7575.76/mo \$90,909.12/fy-100% Additional compen- sation may be derived through the Physician's and Surgeon's Compen- sation Plan Inc.
4.	Smith, Timothy**	Clin Asst Prof	Fam and Com Medicine	02/15/98	N/A

*No leaves of absence with pay or awards of tenure to be reported.

**This appointment carries faculty privileges except that time in this appointment does not count toward tenure.

CHANGES IN FACULTY-ADMINISTRATIVE PAYROLL - SIUE

The following changes in faculty-administrative payroll are submitted to the Board of Trustees for ratification in accordance with the Board Policy on Personnel Approval (2 Policies of the Board B). Additional detailed information is on file in the Office of the Chancellor. Where appropriate, salary is reported on a monthly basis and on either an academic year (AY) or fiscal year (FY) basis.

A. Continuing Appointment

None to be reported this month

B. Leaves of Absence With Pay

None to be reported this month

C. Awards of Tenure

None to be reported this month

ABOLITION OF DEGREE PROGRAM: A.A.S. IN TOOL
AND MANUFACTURING TECHNOLOGY, COLLEGE
OF APPLIED SCIENCES AND ARTS, SIUC

Summary

This matter proposes abolition of the Associate in Applied Science degree program in the College of Applied Sciences and Arts, SIUC.

Rationale for Adoption

In 1992, the Illinois Board of Higher Education recommended that all A.A.S. degree programs in the College of Technical Careers be abolished with the exception of aviation flight maintenance and the physical therapy assistant degree programs. The proposed abolition responds to the IBHE mandate and is consistent with the academic restructuring undertaken by the College of Applied Sciences and Arts.

Students currently enrolled in the program will be given sufficient time to complete their degrees. No tenured faculty member will lose employment as a result of the proposed abolition. Savings from the proposed abolition will be used to support recently-approved baccalaureate programs in the College of Applied Sciences and Arts.

Arrangements are being made with John A. Logan College to assume degree authority for the A.A.S. in Tool and Manufacturing Technology, and students completing the program at JALC will continue to have capstone baccalaureate opportunities at SIUC.

Considerations Against Adoption

The Faculty Senate vote to abolish was 24 for, 5 against, and 1 abstaining.

Constituency Involvement

Abolition of the A.A.S. in Tool and Manufacturing Technology is supported by the Dean of the College of Applied Sciences and Arts, the Faculty Senate, the Provost, and the Chancellor, SIUC.

Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That the Associate in Applied Science in Tool and Manufacturing Technology, College of Applied Sciences and Arts, SIUC, be and is hereby abolished; and

BE IT FURTHER RESOLVED, That the President shall take appropriate steps to accomplish filing of the materials herein with the Illinois Board of Higher Education in accordance with prevailing practices of Southern Illinois University.

APPROVAL OF DRAWINGS AND SPECIFICATIONS AND
AWARD OF CONTRACT: ROOF REPLACEMENT,
SOUTHERN HILLS, SIUC

Summary

This matter approves the drawings and specifications and awards the contract to replace the roofs on buildings 126A, 126B, and 134, of the Southern Hills housing complex.

The approved budget for the project was \$175,000. University Housing has requested the inclusion of Additive Alternate G-1. Therefore the base bid of \$123,427 plus the Alternate G-1 bid of \$6,540 results in a total recommended bid of \$129,967. Funding for this work is coming from student housing revenue.

Rationale for Adoption

At its meeting on November 13, 1997, the Board of Trustees gave its approval to a project to replace the roofs on buildings 126A, 126B, and 134 at Southern Hills. The approved budget was \$175,000. The drawings and specifications were prepared by Physical Plant Engineering Services. Favorable bids have been received, and the award of contract is requested at this time.

The Board's consulting architect is reviewing the drawings and specifications.

Considerations Against Adoption

University officers are aware of none.

Constituency Involvement

This matter was included in the approved University Housing budget for FY-98.

Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That:


(1) The contract to replace the roofs on buildings 126A, 126B, and 134 be and is hereby awarded to Shay Roofing, Millstadt, Illinois, in the amount of \$129,967.

(2) Funding for this work will come from student housing revenue.

(3) Final drawings and specifications for this project be and are hereby approved as submitted to the Board of Trustees for review, and shall be placed on file in accordance with Bylaws 9.

(4) The President of Southern Illinois University be and is hereby authorized to take whatever action may be required in the execution of this resolution in accordance with established policies and procedures.

BID TABULATION						
PN: 98046 PO 13375- Reroof So. Hills 126A, 126B, 134 : 6325 Bid December 18, 1997 Opening:						

 BIDDERS	P R E	Q U A L I F I C A T I O N	B I D	P R O P O S A L S	B A S E B I D	A D D A L T E R N A T E G-1	D E D A L T E R N A T E G-2	T O T A L A C C E P T E D
Shay Roofing 400 S. Breeze Millstadt, IL 62260					\$123,427.00	\$6,540.00	(\$41,974)	\$129,967.00
Kehrer Brothers P.O. Box 157 New Memphis, IL 62266					\$117,287.00	\$30,000.00	(\$47,480)	\$147,287.00
D.E. Martin Roofing 405 N. Madison Lebanon, IL 62254					\$141,107.00	\$10,709.00	(\$59,869)	\$151,816.00
Lakeside Roofing 3649 Highway 162 Granite City, IL 62040					\$148,092.00	\$ 8,007.00	(\$62,070)	\$156,099.00
Vaughn's Roofing 12518 Honeysuckle Marion, IL 62959					\$169,299.00	\$12,838.00	(\$67,023)	\$182,137.00
Werner Bros. 1538 Herculaneum Herculaneum, MO 63048					\$129,826.00	No Bid	(\$51,510)	\$129,826.00
					15 Invitations 4 No Bid 5 No Reply			

PROJECT APPROVAL AND AUTHORITY FOR EXECUTIVE COMMITTEE
TO APPROVE DRAWINGS AND SPECIFICATIONS AND TO AWARD
CONTRACTS: RENOVATIONS TO PARKING LOT #44, SIUC

Summary

This matter seeks project and budget approval, and authority for Executive Committee approval of drawings and specifications and award of contracts for renovations to Parking Lot #44 on the Carbondale campus.

The estimated cost of this project is \$450,000. Funding for this work will come from traffic and parking revenue.

Physical Plant Engineering Services will prepare the drawings and specifications. Consulting services from Ross and Baruzzini for electrical engineering work associated with replacement lighting is included. The anticipated bid opening is scheduled for late April.

Rationale for Adoption

This project will resurface and create an additional entrance to parking lot #44, which is located north of the Communications building. Repairs are required to maintain the integrity of the existing lot structure. The number of available parking spaces will remain approximately the same. The work is to be completed during the summer of 1998.

Executive Committee approval for drawings and specifications and for award of contract is requested in order to expedite the start of construction to assure a timely construction schedule during summer 1998.

Mr. Carl Bretscher, the Board's consulting architect, will be given the opportunity to review the drawings and specifications for this project.

Considerations Against Adoption

University officers are aware of none.

Constituency Involvement

This project has the recommendation of the Campus Traffic and Parking Committee, which has constituency representation.

Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That:

(1) The project to renovate parking lot #44, SIUC, be and is hereby approved at a total cost of \$450,000.

(2) Funding for this project shall be from traffic and parking revenue.

(3) Upon recommendation of the Architecture and Design Committee, authorization be and is hereby granted for the drawings and specifications to be prepared by Physical Plant Engineering Services.

(4) Upon recommendation of the Architecture and Design Committee, authorization is given herein for the members of the Executive Committee to approve the drawings and specifications and to award contracts for this project.

(5) The President of Southern Illinois University be and is hereby authorized to take whatever action may be required in the execution of this resolution in accordance with established policies and procedures.

APPROVAL OF PLANS AND SPECIFICATIONS: UNIVERSITY CENTER
FOOD SERVICE CAFETERIA RENOVATION, SIUE
(As amended)

Summary

This matter would approve the plans and specifications for the capital project, University Center Food Service Cafeteria Renovation, SIUE. The cafeteria renovation is one component of the Student Residence Facilities II project, which involves construction of a 506-bed student residence hall just south of Woodland Hall, continuation and expansion of the renovation program at Cougar Village (formerly Tower Lake), and housing related enhancements to the University Center Food Service cafeteria facilities. The approved budget for the cafeteria renovation is \$700,000, which will be funded from revenue bond sales.

Rationale for Adoption

At its July 10, 1997 meeting, the Board approved the project, the source of funds, and the recommendation of FGM, Inc., Belleville, Illinois, as the project architect. Also at the July meeting, the Board authorized the sale of series 1997 revenue bonds to fund this and other projects. The Illinois Board of Higher Education approved the project as a non-instructional capital improvement at its September 3, 1997 meeting.

The project includes relocation of the deli counter from Center Court to the interior patio area; expansion of the service areas for the Pizza Hut and Taco Bell operations; construction of a Chic-Fil-A operation in the interior patio area; installation of separate exhaust and ventilation systems; installation of a fire

suppression system, addition of two cash registers and a freezer; and addition of 150 seats in the dining area. Also an exterior patio area will be constructed.

The architect has completed the plans and specifications. Plans and specifications have been reviewed by SIUE officers and Mr. Lindley Renken on behalf of the President and the Board of Trustees. A copy has been filed with the Office of the Board of Trustees.

Considerations Against Adoption

University officers are aware of none.

Constituency Involvement

Not pertinent to this matter.

Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That:

- 1) The capital project, University Center Food Service Cafeteria Renovations, SIUE, be and is hereby approved with a budget in the amount of \$700,000, to be funded from revenue bond sales.
- 2) The plans and specifications for the capital project, University Center Food Service Cafeteria Renovations, SIUE, be and are hereby approved as presented to the Board this date; and officers of Southern Illinois University, Edwardsville be and are hereby authorized to proceed with bidding the project in accordance with the plans and specifications herein approved.
- 3) The President of Southern Illinois University be and is hereby authorized to take whatever action may be required in the execution of this resolution in accordance with established policies and procedures.

PROJECT APPROVAL: SCHOOL OF NURSING PSYCHOMOTOR SKILLS LAB, SIUE

Summary

This matter seeks project and budget approval for the capital project, School of Nursing Psychomotor Skills Lab, SIUE. Total costs for the project are estimated to be \$370,000. Funding for this project will come from a combination of sources including General Operating funds, Technology Enhancement funds, Self-Supporting Activity funds, and private contributions. The project would provide for

renovation of approximately 2,200 GSF of space in the School of Nursing for use as a dedicated psychomotor skills lab.

Rationale for Adoption

The School of Nursing has identified as one of its program priorities the incorporation of state-of-the-art psychomotor skills instructional techniques and facilities into the curriculum. However, existing lab facilities are not suitable for implementing this priority. Space for creating new psychomotor lab facilities has been identified within the space currently occupied by the School of Nursing. During the summer of 1997 a consultant was retained to provide preliminary plans for renovating the space, including documentation of program requirements, schematic design of the proposed renovation and an estimate of the cost to renovate the space. A dedicated lab would provide nursing students with a facility where they could reinforce and expand on instruction received in the classroom setting by practicing the techniques. Approximately 2,200 GSF of space would be renovated to provide for construction of instructional bays to simulate realistic medical facilities. The simulated medical facilities would include the following: Inpatient Exam Bay, Labor/Delivery Recovery Room, Operating/Anesthesia Room, and Critical Care (ICU). The renovation also would provide for an instructor's island, computer lab and supplies and equipment storage.

The estimated cost of the project including equipment for the lab is \$370,000. The work will be completed in two phases. Phase I will involve renovation of the space (\$200,000) and Phase II of the project would involve the purchase of new equipment for the lab (\$170,000). Approval of the project and budget would allow University officers to begin the process of selecting an architect to provide design services for the project and also would allow fundraising efforts to begin which would involve solicitation of private contributions.

Considerations Against Adoption

University officers are aware of none.

Constituency Involvement

Not pertinent to this matter.

Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That:

(1) The capital project, School of Nursing Psychomotor Skills Lab, SIUE, be and is hereby approved with a budget in the amount of \$370,000. Funding for the project will be from state appropriations, that portion of the income fund generated from clinical fees and other School of Nursing resources, and private contributions, including cash and gifts in-kind.

(2) The President of Southern Illinois University be and is hereby authorized to take whatever action may be required in the execution of this resolution in accordance with established policies and procedures.

PROJECT APPROVAL, SELECTION OF ARCHITECT AND AUTHORITY
FOR EXECUTIVE COMMITTEE TO APPROVE PLANS AND
SPECIFICATIONS AND AWARD CONTRACTS, MUSEUM
STORAGE AND WORKSHOP BUILDING, SIUE

Summary

This matter seeks project and budget approval for the capital project, Museum Storage and Workshop Building, SIUE. Total project costs are estimated to be \$520,000. The project would be financed with a combination of income funds and a five-year installment loan obtained through the Illinois Public Higher Education Cooperative (IPEC). The debt would be repaid annually with annual savings realized from that portion of the income fund normally used for utilities and major repairs, and savings anticipated as the University Park lease is terminated.

This matter authorizes SIUE Facilities Management staff to provide design services for the project. In addition, this matter requests authorization for the members of the Executive Committee to approve the plans and specifications and to award construction contracts for the project.

This matter also requests that the project and its proposed funding source be submitted to the Illinois Board of Higher Education for its review and approval as a non-instructional capital improvement.

Rationale for Adoption

The University Museum is the only unit remaining in the Wagner Complex, which is located in the City of Edwardsville. The unit utilizes approximately 9,000 square feet of storage space at Wagner and an area for a workshop. The complex has increasing security problems, and operation and maintenance costs are considerably high because of the poor physical condition of the buildings. The roofing system has failed and is in immediate need of approximately \$50,000 in temporary repairs. Construction of a storage and workshop facility on the Edwardsville campus would allow the university to divest itself of the Wagner Complex, thereby eliminating the security problems and possibly realizing annual savings of approximately \$30,000 in operations and

maintenance costs. A facility constructed on the Edwardsville campus would provide for safe storage of museum artifacts and provide workspace for restoration and display preparation work of the Museum staff.

A facility up to 12,000 square feet is proposed. It would be located adjacent to the Supporting Services Building on the east side. Utilities would be extended from the Supporting Services building to service the new facility. The facility would be of steel frame construction; the walls and roof of the building would be constructed of corrugated steel panels; the floor would be concrete, and a sprinkler system would be installed. Some of the storage space would be secured, and some would be enclosed but would have no heat or air conditioning, and some of the space would be open.

The estimated cost of the project, including relocation expenses, is \$520,000. We will make a down payment of no less than \$200,000. The remainder of the cost of the project would be financed with a five-year installment loan obtained through IPEC. University officers propose negotiating a note with a flexible payment plan that would allow a minimal payment to be due each year and the ability to make a balloon payment in any given year. The interest rate on the loan is not expected to exceed 6%. The debt would be retired with annual savings realized from that portion of the income fund normally used for utilities and major repairs and from savings anticipated as the University Park lease is terminated. Plans and specifications for the project would be prepared by SIUE Facilities Management staff.

The proposed project falls within the Illinois Board of Higher Education guidelines for non-instructional capital improvements. It is therefore necessary for the proposed project to be reviewed and approved by the Illinois Board of Higher Education prior to the commitment of funds.

Considerations Against Adoption

University officers are aware of none.

Constituency Involvement

Not pertinent to this matter. This matter is recommended for approval by the Chancellor and the Vice Chancellors, SIUE.

Resolution

BE IT RESOLVED, by the Board of Trustees of Southern Illinois University in regular meeting assembled, That:

(1) The capital project, Museum Storage Building, SIUE, be and is hereby approved with a budget approved in the amount of \$520,000. Funding for the project will be from a combination of income funds and proceeds from a five-

year IPEC installment loan. The debt will be retired with annual savings from income funds normally used for utilities and major repairs and from savings anticipated from termination of the University Park lease.

(2) SIUE Facilities Management is authorized to provide design services for the project herein approved.

(3) This project and its source of funding be submitted to the Illinois Board of Higher Education for approval as a non-instructional capital improvement.

(4) Upon the recommendation of the Architecture and Design Committee, authorization is given herein for the members of the Executive committee to approve the plans and specifications, and to approve the award of contracts for this project.

(5) The President of Southern Illinois University be and is hereby authorized to take whatever action may be required in the execution of this resolution in accordance with established policies and procedures.

FY-99 OPERATING BUDGET AND PLANNING GUIDELINES

Summary

This matter submits for approval guidelines to be used for the development of the University's Fiscal Year 1999 operating budget.

Rationale for Adoption

Competition for scarce resources creates pressure to adopt a resource management system that links strategic planning, measurable objectives, and accountability with the budget process. These guidelines provide a framework for investing in the University's future: (1) they allocate a specific pool of resources to address priorities established in the strategic planning process, and (2) they provide a tool for ensuring the long-term adequacy and integrity of institutional assets.

The FY-99 guidelines continue the University's commitment to preserve and protect its long-term assets while specifying detailed annual plans to fund University priorities.

Considerations Against Adoption

None is known to exist.

Constituency Involvement

The guidelines have been discussed with University leadership, constituency groups, and other members of the University community.

Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That the FY-99 operating budget and planning guidelines be approved as follows:

1. Priorities. A strategic budget structure earmarks resources each year for the individuals and units that make the most positive contribution to addressing the University's priorities. Southern Illinois University has established five priorities to advance its unequivocal commitment to excellence in teaching, scholarly/creative activities, service and the achievement of these objectives within an affordable educational experience for all students.
 - To improve teaching and learning and strengthen undergraduate, graduate and professional education, taking advantage of existing and emerging programmatic strengths and bridging school-to-work by increasing work-based learning experiences for our students.
 - To enhance student success by involving all members of the University community in implementing an effective, targeted recruitment strategy and improving student retention, including the elimination of obstacles to timely degree completion.
 - To strengthen our commitment to faculty and staff development as well as ensure a closer correlation of productivity, faculty and staff workload, and reward systems as defined by the role and mission of each program and administrative unit.
 - To expand inter- and intra-campus collaboration to strengthen international education, degree programs, distributed learning, fundraising, and student and faculty research opportunities, and to streamline administrative processes. Resources resulting from such efficiencies shall be directed to the University's primary educational mission.
 - To build public and private sector partnerships that address the state's needs and strengthen the University's leadership role in the region.

To support the University priorities, each campus will develop an action plan. The plan will list campus goals, measurement indices, activities, assignment

of responsibility and budget allocations. The amount allocated to the five University priorities in prior years will be supplemented by an amount equaling one percent of each campus' total appropriated and income funds for FY-99. The allocation will be based on a competitive and/or performance-based strategy.

2. Contingency Plan. Major decisions about resource allocation should not be forced during the fiscal year by emergencies or unanticipated expenditures. Without a contingency reserve, the institution becomes vulnerable to negative shifts in resources. Therefore, at least 2 percent of FY-99 appropriated and income funds will be reserved for contingencies. Each campus will develop a plan to expend these funds during the last two quarters of the fiscal year for non-personnel expenditures if they are not required for unanticipated expenditures.
3. Maintenance of Assets. The assets critical to the success of the University include physical assets such as buildings and equipment but also curricula and human resources. If not maintained, assets deteriorate. These budget guidelines address facilities renewal and renovation, equipment replacement, and professional development. The following serve as our five-year targets; the University will invest:
 - an amount equaling at least two percent of the replacement value of the plant on facilities renewal and renovation;
 - an amount equaling at least ten percent of the book value of equipment on equipment upgrade;
 - an amount for curricular and professional development to be reflected in the campus action plans addressing the appropriate priority.
4. Asset Creation/Deletion. To respond to changes in the environment, the University will identify plans to change its asset structure. Creation of assets might include construction of a new building, implementation of new academic programs, investment in library, enhancement of educational technology, or development of innovative initiatives. Deletion of assets might include elimination of academic programs, reduction of inefficient administrative processes, or disposal of obsolete physical assets. The campuses will indicate their plans to alter asset structure to promote University priorities and campus-specific goals.
5. Remaining Budget. In constructing the FY-99 operating budget, the largest component includes the continuing operations and staffing of the institution. Decisions must be made by campus leadership on operating resource allocation: salary and salary increases, supplies, travel, library materials, utilities, and so on.

Timeline for Development of the FY-99 Operating Budget

<u>February-March 1998</u>	Constituency involvement in review of guidelines
<u>March 1998</u>	Board approval of guidelines
<u>March-May 1998</u>	Preparation of action plans for University priorities and development of FY-99 Operating Budget
<u>June 1998</u>	Board approval of FY-99 Operating Budget

Mr. Norwood moved the reception of Reports of Purchase Orders and Contracts, January, 1998, SIUC and SIUE; Changes in Faculty-Administrative Payroll, SIUC and SIUE; and the approval of the Minutes of the Meeting held February 12, 1998; Abolition of Degree Program: A.A.S. in Tool and Manufacturing Technology, College of Applied Sciences and Arts, SIUC; Approval of Drawings and Specifications and Award of Contract: Roof Replacement, Southern Hills, SIUC; Project Approval and Authority for Executive Committee to Approve Drawings and Specifications and to Award Contracts: Renovations to Parking Lot #44, SIUC; Approval of Plans and Specifications: University Center Food Service Cafeteria Renovation, SIUE, as amended; Project Approval: School of Nursing Psychomotor Skills Lab, SIUE; Project Approval, Selection of Architect, and Authority for Executive Committee to Approve Plans and Specifications and Award Contracts, Museum Storage and Workshop Building, SIUE; and FY-99 Operating Budget and Planning Guidelines. The motion was duly seconded. Student Trustee opinion in regard to the motion was indicated as follows: Aye, Joe Arana, Patrick Kelly; nay, none. The motion carried by the following recorded vote: Aye, John Brewster, Molly D'Esposito, William R. Norwood, Celeste M. Stiehl, A. D. VanMeter, Jr., George T. Wilkins, Jr.; nay, none.

The following matter was presented:

APPOINTMENT OF THE CHANCELLOR OF
SOUTHERN ILLINOIS UNIVERSITY AT CARBONDALE

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That, upon the recommendation of the President, Jo Ann Argersinger, be and is hereby appointed Chancellor of Southern Illinois University at Carbondale, effective July 1, 1998, to serve at the pleasure of the President and of a majority of the total Board membership. Salary shall be paid at the rate of \$155,000 per year. In addition, she will receive a housing allowance of \$27,500 per year and the use of a University vehicle and other benefits provided to University employees.

President Sanders made the following presentation:

I'm pleased to recommend to you that Jo Ann Argersinger be appointed as Chancellor of Southern Illinois University at Carbondale, effective July 1, 1998. I really wish that every one of you could have traveled to Baltimore with Steve Jensen and myself so that you could have seen what we saw on that trip. This morning I could not come even close to describing the full impact of that experience. Steve and I learned that Dr. Argersinger's hands have literally touched that campus on almost every conceivable issue and many of the challenges of that campus parallel the challenges that we face here in Carbondale. As the chief academic officer of that institution she is responsible for a new planning and resource allocation process that parallels the efforts that we have undergone in revamping our budget and planning process. Jo Ann has been instrumental in a number of public and private partnerships which have become increasingly important to that university and as you so well know become increasingly important to Southern Illinois University. She co-chairs the Maryland Technology Alliance and her responsibility there is to pull together the resources of the entire University of Maryland System, private businesses, federal research and defense agencies, Johns Hopkins University, and Morgan State University to meet the technology needs of that state in the future. She also chairs the K-16 Steering Committee for the State of Maryland. This group is an education partnership between higher education and elementary/secondary education that promotes collaboration and coordination on education issues that affect students from kindergarten through college. Jo Ann is a historian who specializes in twentieth century labor history in the United States, and she's written extensively about Baltimore's garment industry and Baltimore during the Great Depression. She's a native of Alabama, having been born in Birmingham. She spent the last 15 years of her life and career at the University of Maryland Baltimore County. She served as Provost for the past four years. Before that, she served as an interim Dean of Arts and Sciences. She's been an Associate Vice-President for Academic Affairs, and she and her husband, Peter, are both professors of History on the faculty at UMBC. You're going to grow

to appreciate the leadership, the skills, the energy, and enthusiasm of this woman as she moves to serve southern Illinois and Southern Illinois University.

I ask this morning that you approve her appointment at the salary of \$155,000, in addition to the normal benefits that you afford to the President and Chancellor; that is, a housing allowance, the use of a University vehicle, and the other various benefits afforded to all of the faculty and staff here. Mr. Chairman, for you particularly, I present Jo Ann Argersinger as our next Chancellor at Carbondale with no mental reservations and a great deal of enthusiasm.

Mr. Norwood moved approval of the resolution. The motion was duly seconded.

Mr. Norwood thanked Dr. Beggs, Chancellor, Southern Illinois University at Carbondale. He explained that Dr. Beggs had taken a very difficult job at a difficult time and that he and his wife, Shirley, had done an outstanding job. He continued that they were indebted to him for what he had done. He stated that he appreciated the calls, all the letters, and the editorials that had been written in favor of Dr. Beggs and he understood what they meant. He stated once again that he had been outstanding, he had turned this ship around, and that they were indebted to him.

The motion to appoint Jo Ann Argersinger as Chancellor of Southern Illinois University at Carbondale having been duly made and seconded, the Chair called for a roll call vote. Student Trustee opinion in regard to the motion was indicated as follows: Aye, none; nay, Patrick Kelly; abstain, Joe Arana. The motion carried by the following recorded vote: Aye, John Brewster, Molly D'Esposito, William R. Norwood, Celeste M. Stiehl, A. D. VanMeter, Jr., George T. Wilkins, Jr.; nay, none.

The Chair announced that by this resolution Jo Ann Argersinger is the new Chancellor of Southern Illinois University at Carbondale.

Dr. Argersinger made the following comments:

First, I want to say thank you to the Board and to President Sanders for providing me the opportunity, indeed the privilege, to become the Chancellor at Southern Illinois University at Carbondale. It's a high honor and it's a wonderful opportunity. I'm also very fortunate to be joining a long line of distinguished Chancellors from Dr. Allen to Dr. Morris and, more recently, Chancellor Beggs. I hope to keep up that tradition. I also want to pledge to the faculty, to the staff, to the students, and Carbondale that you have my total commitment, my total dedication, my energy, my enthusiasm, and all my hard work--and I do work hard. I will bring all that to Carbondale to really continue a tradition of excellence and bring new levels of distinction for this campus. I'm very excited about doing that. My husband, Peter, and I are looking forward to finding a new home, and, in fact, opening our home to our new friends and colleagues in Carbondale. Thank you.

Mr. VanMeter welcomed her and stated that the Board had great confidence in her fulfilling the duties of Chancellor.

Mr. VanMeter announced that there would be a news conference in the Video Lounge immediately following and that the next meeting will be in Springfield at the School of Medicine on April 9, 1998.

Dr. Wilkins moved that the meeting be adjourned. The motion was duly seconded, and after a voice vote the Chair declared the motion to have carried unanimously.

The meeting adjourned at 11:50 a.m.



Sharon Holmes, Executive Secretary

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MINUTES OF THE MEETING OF THE BOARD OF TRUSTEES
SOUTHERN ILLINOIS UNIVERSITY
APRIL 9, 1998

The regular monthly meeting of the Board of Trustees of Southern Illinois University convened on Thursday, April 9, 1998, at 12:10 p.m., in the Auditorium of the SIU School of Medicine, 801 North Rutledge, Springfield, Illinois. In the absence of the regular Secretary, the Chair appointed Harris Rowe to serve as Secretary pro tem. The following members of the Board were present:

Joe Arana
Molly D'Esposito, Vice-Chair
Patrick Kelly
William R. Norwood
Harris Rowe
Celeste M. Stiehl
A. D. VanMeter, Jr., Chair

The following members were absent:

John Brewster
George T. Wilkins, Jr., Secretary

Executive Officers present were:

Ted Sanders, President, Southern Illinois University
Don Beggs, Chancellor, SIUC
David Werner, Chancellor, SIUE

Also present were Sharon Holmes, Executive Secretary of the Board, and Peter Ruger, General Counsel.

The Secretary reported a quorum present.

NOTE: Copies of all background documents furnished to the Board in connection with the following matters have been placed on file in the Office of the Board of Trustees.

The Chair announced that pursuant to notice members of the Executive Committee held an executive session at 3:00 p.m., Wednesday, April 8,

at First of America Bank, Springfield, Illinois. He stated that the only public portion of the meeting consisted of a motion to close the meeting to the public for the purpose of considering pending, probable or imminent court proceedings against or on behalf of the Board, information regarding appointment, employment or dismissal of employees or officers, acquisition of real property, and collective bargaining matters. He reported that the Executive Committee went into open session at the end of the closed meeting, and that Mr. Rowe would be reporting on that meeting.

Mr. VanMeter announced that at 6:30 p.m. last evening the trustees were his dinner guests along with the former Executive Director of the Illinois Board of Higher Education, Dick Wagner. He explained that the dinner was in honor of Dr. Wagner's service to the state.

Mr. VanMeter announced that, pursuant to notice, the members of the Board of Trustees had had breakfast with Dr. Carl Getto, Dean of the School of Medicine, at 7:30 a.m., this morning, at the Renaissance Springfield Hotel. He stated that the meeting was most informative.

Mr. VanMeter recognized T. R. Carr, President of the SIUE Faculty Senate. He welcomed Mr. Carr to the meeting and to his new duties as President of the Faculty Senate. He stated that this was the last meeting for Steve Jensen, President of the SIUC Faculty Senate, and John Preece, President of the SIUC Graduate Council. He stated that the Board appreciated all the work and cooperation of these two constituency heads.

Under Trustee Reports, Mrs. D'Esposito and Mrs. Stiehl reported that they had attended a reception for the Secretary of Education, Richard Riley, who

came to SIUE at the personal invitation of President Sanders. Mrs. Stiehl stated that she considered it a privilege to attend and that it was a good opportunity for Secretary Riley to visit the University and have a better understanding of it. She reported that she had heard that his meeting with the students had been excellent. She said that the Secretary's speech stressed the importance of partnerships in education; partnerships with parents, with communities, with businesses, and with the educational community. She reported that the evening had been very successful.

Mrs. D'Esposito stated that it was a lovely evening and thanked President Sanders for making it possible.

Under Committee Reports, Mr. Rowe submitted the following Executive Committee Report:

EXECUTIVE COMMITTEE REPORT

By action at its meeting on July 10, 1997, the Board of Trustees approved the project, the source of funds, and the recommendation of FGM, Inc., Belleville, Illinois, as the project architect. Also at that meeting, the Board authorized the sale of series 1997 revenues bonds to fund this and other projects, and authorized members of the Executive Committee of the Board to approve plans and specifications and award construction contracts in connection with the project. The following matter is reported to the Board at this time pursuant to Ill Bylaws 1:

APPROVAL OF PLANS AND SPECIFICATIONS: TOWER LAKE RENOVATION, PHASE III, SIUE OF PLANS AND SPECIFICATIONS: UNIVERSITY CENTER PLANS AND SPECIFICATIONS: UNIVERSITY CENTER SERVICE CAFETERIA RENOVATION, SIUE CAFETERIA RENOVATION, SIUE

Summary

This matter would approve the plans and specifications for the capital project, Tower Lake (Cougar Village) Renovation, Phase III, SIUE. Cougar Village Renovation is one component of the Student Residence Facilities II project, which involves construction of a 506-bed student residence hall just south of Woodland

Hall, continuation and expansion of the renovation program at Cougar Village, and housing related enhancements to the University Center Food Service cafeteria facilities. The approved budget for the Cougar Village renovation is \$13,900,000, which will be funded from revenue bond sales.

Rationale for Adoption

At its July 10, 1997 meeting, the Board approved the project, the source of funds, and the recommendation of FGM, Inc., Belleville, Illinois, as the project architect. Also at the July meeting, the Board authorized the sale of series 1997 revenue bonds to fund this and other projects, and authorized members of the Executive Committee of the Board to approve plans and specifications and award construction contracts in connection with the project. The Illinois Board of Higher Education approved the project as a non-instructional capital improvement at its September 3, 1997 meeting.

This project will provide for renovation of Cougar Village Housing. Work will include the replacement of balconies, roofs, siding, soffit, fascia, guttering, down spouts, windows, and sliding glass doors on the 400 side; replacement of siding, soffit, fascia, guttering, downspouts, windows, and sliding glass doors for buildings 506-512; 520 and 531; replacement of aluminum wiring, bathtubs, and second floor standpipes on the 500 side; reinforcement of all 500 side second-level floors; centralization of smoke detectors on a non-accessible circuit and upgrade of the detectors to current NEC regulations; replacement of exhaust fans and ductwork, renovation of all kitchen and bathrooms, and installation of data jacks and computer network wire for both the 400 and 500 side; modifications to the exterior of the Commons Building; new fire and security systems in the Commons and University Housing Facilities Management buildings; drainage and site work on the 400 side.

The architect has completed the plans and specifications. Plans and specifications have been reviewed by SIUE officers and have been submitted to Mr. Lindley Renken for review on behalf of the President and the Board of Trustees. A copy has been filed with the Office of the Board of Trustees.

Consideration Against Adoption

University officers are aware of none.

Constituency Involvement

Not pertinent to this matter.

Resolution

BE IT RESOLVED, By the Members of the Executive Committee of the Board of Trustees of Southern Illinois University, That:

(1) The plans and specifications for the capital project, Tower Lake Renovations, Phase III, SIUE, be and are hereby approved as presented to members of the Executive Committee; and officers of Southern Illinois University, Edwardsville be and are hereby authorized to proceed with bidding the project in accordance with the plans and specifications herein approved.

(2) The President of Southern Illinois University be and is hereby authorized to take whatever action may be required in the execution of this resolution in accordance with established policies and procedures.

Mr. Rowe continued that the other part of his report pertained to the open meeting held yesterday, Wednesday, April 8, after the executive session of the Executive Committee. He explained that Dr. Wilkins had participated by telephone. He reported that the Executive Committee had approved a contract between the Board and Arthur Andersen to provide consulting services in support of the Board's review of the University's administrative operations. He continued that the President would review each project with the Executive Committee before Arthur Andersen begins

Mrs. D'Esposito, Chair of the Finance Committee, stated that the Committee had met this morning in the Auditorium. She gave the following report:

The Committee reviewed a number of notice items that involved proposed increases of fees at both the Carbondale and Edwardsville campuses, as well as a notice matter of a four-year plan for tuition rates, fees, and room and board rates. All these notice items will be on the Board's agenda for action in May.

Mr. Rowe, substituting for Dr. Wilkins, stated that the Architecture and Design Committee had met following the Finance Committee meeting. He gave the following report:

The Committee approved and recommends the following matter for the omnibus motion: W, Selection of Architect: Fire Alarm Renovations, Schneider Hall, SIUC; X, Approval of Plans and Specifications and Authority to Seek Bids, and Authority for Executive Committee to Award Contracts: Campus Sidewalk Repairs,

SIUE; Y, Revised Project Description, Approval of Plans and Specifications and Authority to Seek Bids, and Authority for Executive Committee to Award Contracts: Campus Roadway Repairs, SIUE; Z, Project Approval, Approval of Engineer, Authority for Executive Committee to Approve Plans and Specifications and Award Contracts: Prairie Hall Parking Lot, SIUE; and AA, Approval of Drawings and Specifications and Award of Contract: Replace Stadium Track, McAndrew Stadium, SIUC.

Mr. Norwood, Chair of the Academic Matters Committee, stated that the Committee had met following the Architecture and Design Committee meeting. He gave the following report:

The Committee had two notice items: Approval of a Center for Excellence for Soybean Research, Teaching, and Outreach, SIUC, and Approval of a Ph.D. in Environmental Resources and Policy, SIUC. We appreciated the information that Dean McGuire and Dr. Preece gave the Committee.

Under Executive Officer Reports, Dr. Ted Sanders, President, Southern Illinois University, gave the following report:

First of all, the visit by Secretary of Education, Richard Riley, was surpassed earlier this week by the birth of a new granddaughter. Brynn Kyleakin was born on Tuesday morning in Champaign-Urbana. If you're of Scottish descent, you know that her name means beautiful mountain by the sea. It could also be interpreted as a hill on the canal. We prefer the former interpretation of the Scottish. She'll be called Kylea. We're really delighted with her arrival. That makes number five and it makes it a little bit easier to depart for Japan on Friday. We really expected that she would be born just about the time we were leaving for Japan. It was great to actually change our plans and see her on Tuesday.

Second, I need to report to you on the Application for Appeal of Douglas C. Smith. In April of 1997, Associate Professor Douglas C. Smith filed a grievance challenging several School of Medicine decisions and claiming unethical conduct by another faculty member. The grievance was eventually heard by an SIUC judicial review board panel. That body was comprised of three faculty members. The panel recommended that Dr. Smith receive compensation for the period of July 1 through August 5, 1997, for services previously rendered, but rejected his claims of continuing appointment and unethical conduct. Chancellor Beggs accepted the faculty panel's three conclusions and supported the recommendation that Dr. Smith be paid for his services to the School of Medicine during the period of July 1 through August 15, 1997. Dr. Smith now comes seeking review by this Board of the two claims, continuing appointment and unethical conduct that were rejected by the faculty panel and by Chancellor Beggs. It's my recommendation that the Application for Appeal be denied and that the

decision of Chancellor Beggs be implemented. My reasons for doing so are as follows: Article VI of the University Bylaws at Section 2-A states in pertinent part that it is the policy of the Board of Trustees to review only those administrative decisions resulting in grievances which do not involve questions of expert academic judgment or discretionary managerial judgment. Dr. Smith's claims have received thorough review by the Dean of the School of Medicine, the faculty judicial review board, and Chancellor Beggs. They, in applying their academic judgment and discretionary managerial judgment, have determined that his remaining claims are not supported. The claims, particularly that impugning another faculty member, are devoid of important policy issues. A basis for review by this Board has not, in my judgment, been demonstrated. Therefore, in accordance with your policies, unless some Board member would move otherwise this Application for Appeal would be denied.

The Chair asked if there was such a motion. Hearing none, the Chair stated that the Application for Appeal of Douglas Smith shall be deemed to have been denied.

Dr. Sanders continued with the following report:

Usually when the Board meets at this site, one gets caught up in the Springfield activity surrounding the General Assembly. However, this week it just so happens that we're here at the same time that the General Assembly is on its Easter break. Whenever they return there will only be four weeks remaining until the planned time of adjournment, which will be on May 23 this year. It's been an unusual year. The two Chancellors and I have already appeared before both the Appropriations Committees. We've been both to the Senate and we were taken a bit early and out of sequence with the House so that I would be here for that hearing. It would otherwise likely have been scheduled during the time that we were in Japan. I'm pleased to report to you that our hearings in my judgment went exceptionally well. As usual, there were fairly direct and spirited questions. Those questions covered the allocation of funds for faculty and staff salary increases. They focused in on deferred maintenance projects, on our new policy for tuition for non-resident students. We had fairly significant questioning in both houses surrounding Metropolitan Community College and specifically Senator Jim Clayborne's consideration of legislation that would move the responsibility for those programs to Southern Illinois University. We also talked about tuition waivers, economic development, sabbaticals, and a number of topics. This year was unusual in another sense in that I believe that we were only asked for follow-up information on one item, and that was from the Senate Appropriations Committee. Usually you walk out of those hearings with a page full of things that you need to follow up on and report back to the Committee. We're now into the difficult period with the General Assembly. We wait, we watch, and we work through those final days of session and hope that in the next several weeks that we are successful in

maintaining the Governor's budget recommendations for Southern Illinois University.

It was a pleasure to have Secretary of Education, Richard Riley, in Illinois and on our campus. We did have a session with a number of tutors in the America Reads program. Those students were from the Edwardsville and Carbondale campuses. It was interesting that there were a number of adults from Carbondale who had never been on the Edwardsville campus and this occasion brought them there. The dialogue between the Secretary and the students I found particularly interesting and exciting and as those things go. It seemed like we were really rolling just about the time the hour came to an end and one could have expected another hour would have been even more interesting and more productive than the first. The Secretary told me the next day that he now will be altering his pattern of future meetings; that he's going to start building in these kinds of sessions with students as he visits elsewhere around the country because he found this such an important experience. After the session with the students, we did have a dinner with special guests invited from both of our campuses, particularly significant alums and major donors of the University. Again I heard from a number of those people that this was their first visit to the Edwardsville campus. They were delighted to be there to meet people who were interested in Southern Illinois University, that they had not before met and I think the afternoon and evening surpassed even the high expectations that we had for it. The next morning we spent down at the East St. Louis Center. It gave us an opportunity to show our presence in the East St. Louis community. The Secretary is well acquainted with East St. Louis by things that he has read in the past. This gave him an up close snapshot of some things that are now going on at an institution that is really working and working quite well and serving that community. Again we had a roomful of people gathered from that community to hear the Secretary of Education. His remarks were much briefer than they were the evening before, but nonetheless very, very important. It was a pleasure to have the Secretary there and it will bring recognition to the University just by virtue of the fact that he was there and he will remember and he will be talking about things he saw and experienced as a result of his visit.

I would also report to you that before breakfast in the morning, Beverly and I will depart for Nakajo, Japan. We will go back to do a number of things. One, to fulfill a commitment to Mayor Kumakura to return this spring for a major celebration there commemorating the 10th anniversary of the relationship between Southern Illinois University and Nakajo. We will also be signing the new contract with the Pacific Authority, our formal partner in Japan. This contract is scaled down somewhat from last year. The principle change will be in how we deliver English as a Second Language services to the students there. The new player in the Japanese group of partners already operates ESL programs at other locations in Japan and in the future will be providing the actual teaching faculty for those programs, although it would be under the direct supervision of SIU faculty members there. We have met that responsibility in the past with term employees of the University. That's a major shift in our contractual arrangement. The

economy continues to be difficult in Japan. That has added some challenging dimensions to our negotiations, but we have arrived at a contract that will allow us to continue the relationship and the contract looks forward prospectively to another ten-year relationship. The Japanese do take an eye to the long term in these kinds of relationships and I believe we're getting better in our thinking about the long-term learning from them because this partnership is extremely important to the University.

The last thing that I would report to you is that we will be back here in Springfield on May 6 for a reception that we do annually for legislators, staffs, and friends of SIU. We'll have a breakfast session here at the School of Medicine and we would be delighted to have members of the Board present. That is an event that alums, friends, and legislators continue to talk to Garrett and me about through the rest of the session. If David Werner can capture the cougar that is alleged to be in the woods in Edwardsville we're going to invite him to bring it on a leash just to have the extra attraction at the breakfast.

Mr. Kelly commented that the Illinois Board of Higher Education Student Advisory Committee had also endorsed Governor Edgar's budget and will be working hard to see that through. He asked if Dr. Sanders had fielded any questions on the space utilization. President Sanders responded that there were no direct questions on space utilization in either one of the hearings. He thanked Patrick for the student support.

Dr. David Werner, Chancellor, SIUE, gave the following report:

Day before yesterday was our annual awards function wherein we recognized people for 10, 15, 20, multiple years of service. Since it was the 40th anniversary I thought it appropriate to highlight what was happening in each of the years in which that particular group of employees were hired. One of the things I discovered in doing that was that the name cougar was chosen as the University mascot because allegedly a cougar had been seen on campus during the construction of the first building. As best we can tell there is no truth in it, but I suppose one never knows.

Student elections were held over the last two days. Mr. Phil Gersman was elected as the student trustee, who will be replacing Joe Arana shortly. Mr. William Anderson was elected as the new President of the Student Body and will be replacing Audrey Johnson.

Several years ago we adopted a student recruitment and retention plan to enhance what we do at our Career Development Center. We have had very

good success in conducting career fairs. This spring career fair brought 199 employers to campus to interview students for jobs, internships, and volunteer activities. It covered a broad range of activities, but it is the largest career fair held in the greater St. Louis area. We were really proud of the fact that that has grown in numbers over the years.

We are in the phase of the year in which we honor people. The season kicked off with the annual Kimmel Leadership Dinner. Mrs. Kimmel was back for that and as always was the highly of the program. We honored a number of community people for their volunteer work as well as a number of students. The season continued with the Phi Kappa Phi inductees of 165 the following week. Yesterday we had the Paul Simon Teaching Research Award presentation. Mr. Steve Rigdon, Chair of the Department of Mathematics and Statistics, was chosen as the person who best exemplified the integration of teaching and research. Next week, on April 15, we will be honoring teachers from the local area from elementary and secondary schools that have done excellent work in teaching at the K-12 level. A few days later, on April 19, we will be having honors day convocation and Sunday afternoon we will be honoring a large number of students for excellence in their various academic programs. Finally, it will culminate on May 9 with commencement. We will have a ceremony in the morning for the professional schools and in the afternoon for the College of Arts and Sciences.

As a final matter, later in the agenda you will be ratifying the award of tenure of 11 persons from the Edwardsville campus, six of whom are African Americans which reflects the very hard work of a large number of people in working on recruiting minority members to our faculty. I think six of eleven are really an unusual occurrence. It does reflect some very hard work that was done by the Deans over a period of time and I'm very proud of that fact.

Dr. Don Beggs, Chancellor, SIUC, gave the following report:

We've commented on Secretary Riley's visit, but there was one statistic that's very important for you as a Board to know. That is that when this started the Secretary was able to attract 20 University Presidents interested in this program. The Secretary reported to us on Monday evening that that number of 20 has grown to 900. I think that's an example of the leadership in terms of trying to respond to the needs and the bipartisan effort as he described it on Monday evening. I know I was not aware that it was that large a group because the tutorial program using federal work study is really a very positive program, not only for the campus, but for the students who profit from that in the area schools. So that was a statistic that was a surprise to me and a reflection of this University.

This week we opened a comprehensive breast treatment and diagnostic center here at the School of Medicine. We did that in cooperation with the Memorial Medical Center. I think that that is an indication of our Medical School reaching out and trying to deal with the needs in the area, and I think it is a very positive reflection on our University.

As Dr. Werner indicated, April is honors month. We had an Honors Day activity at our convocation on Sunday. We recognized 1,923 students for outstanding achievement; that's less than 10% of our student body. We once again broke our attendance record in terms of guests which I think is another indication of the respect that the students have, as well as their families, for this activity. Our Alumni Association sponsors the super-student honors award which includes not only students who have good grades but also students who are very active in service to the student body as well as the area. These students were identified by the SIU Student Alumni Association.

Our debaters finished fourth nationally this year in the year-long rating by the Cross-Examination Debate Association. We're very proud of that group, but they want to be higher in the ratings.

The faculty has brought in an additional \$2 million in their scholarly research activities which continues to be a part of our responsibility for fulfilling our mission.

Mrs. Stiehl commented that of the 20 volunteers initially identified to help Secretary of Education Riley in the project, the first volunteer was President Sanders.

The Chair explained the procedure for the Board's omnibus motion and he proposed that, after discussion, there would be taken up the following matters:

REPORTS OF PURCHASE ORDERS AND CONTRACTS,
FEBRUARY, 1998, SIUC AND SIUE

In accordance with III Bylaws 1 and 5 Policies of the Board C, summary reports of purchase orders and contracts awarded during the month of February, 1998, were mailed to the members of the Board in advance of this meeting, copies were placed on file in the Office of the Board of Trustees, and these reports are hereby submitted for information and entry upon the minutes of the Board with respect to the actions of the Executive Committee.

CHANGES IN FACULTY-ADMINISTRATIVE PAYROLL - SIUC

The following changes in faculty-administrative payroll are submitted to the Board of Trustees for ratification in accordance with the Board Policy on Personnel Approval (2 Policies of the Board B). Additional detailed information is on file in the Office of the Chancellor. Where appropriate, salary is reported on a monthly basis and on either an academic year (AY) or fiscal year (FY) basis.

A. Continuing Appointment*

	<u>Name</u>	<u>Title</u>	<u>Department</u>	<u>Effective Date</u>	<u>Salary</u>
1.	Abrate, Jayne E.	Exec Dir of the Amer Assoc of Teachers of French	Foreign Languages & Literatures	08/15/97	\$3,634.00/mo \$43,608.00/FY
2.	Almany, Travis L.	Assistant Professor	School of Music	08/16/98	\$3,680.00/mo \$33,120.00/AY
3.	Apgar, Gary A.	Assistant Professor	Animal Science, Food & Nutrition	02/15/98	\$4,800.00/mo \$43,200.00/AY
4.	Kimball, David C.	Assistant Professor	Political Science	08/16/98	\$3,778.00/mo \$34,002.00/AY
5.	Mahajan, Ajay M.	Associate Professor	Mech Engr & Energy Proc	08/16/98	\$6,000.00/mo \$54,000.00/AY
6.	Smoot, Carolyn B.	Director	Paralegal Studies	08/16/98	\$4,700.00/mo \$42,300.00/AY
7.	Stone, Tabitha A.	Academic Advisor (50%)	Col of Business & Admin	02/09/98	\$1,000.00/mo \$12,000.00/FY
8.	Wilson, Cheryl J.	Academic Advisor	College of Education	02/16/98	\$2,146.00/mo \$25,752.00/FY

B. Awards of Tenure

1.	Bhattacharya, Bhaskar	Associate Professor	Mathematics	8/16/98
2.	Davis, Paula K.	Professor	Rehabilitation Institute	8/16/98
3.	Gher, Leo A.	Associate Professor	Radio-Television	8/16/98
4.	Griffith, Cydney A.	Associate Professor	CASA Health Care Professions	8/16/98
5.	Henry, Paul H.	Associate Professor	Plant, Soil and General Agriculture	8/16/98
6.	Joseph, Allison E.	Associate Professor	English	8/16/98
7.	Kawewe, Saliwe M.	Associate Professor	Social Work	8/16/98
8.	Koc, Rasit	Associate Professor	Mech Engineering & Energy Processes	8/16/98
9.	Kulkarni, Manohar R.	Associate Professor	Mech Engineering & Energy Processes	8/16/98
10.	McKerrow, K. Kelly	Associate Professor	Educ Administration & Higher Education	8/16/98
11.	Mundschenk, Nancy A.	Associate Professor	Educ Psychology & Special Education	8/16/98
12.	Rigney, Kathleen R. Chwalisz	Associate Professor	Psychology	8/16/98

13	Sanjabi, Maryam B.	Associate Professor	Foreign Languages & Literatures	8/16/98
14	White, David J.	Assistant Professor	CASA Applied Arts	8/16/98
15	Winston-Allen, C. Anne	Associate Professor	Foreign Languages & Literatures	8/16/98

C. Leaves of Absence With Pay

	<u>Name</u>	<u>Type of Leave</u>	<u>Department</u>	<u>Purpose</u>	<u>Date and % of Leave</u>
1.	Agrawal, Om. P.	Sabbatical	Mech Engr & Energy Proc	Research	08/16/98 - 12/31/98 100% (Supersedes leave approved previously for 01/01/98-05/15/98 at 100%)
2.	Rigney, Kathleen R. Chwalisz	Sabbatical	Psychology	Research	01/01/99 - 05/15/99 100%
3.	Mundschenk, Nancy A.	Sabbatical	Educ Psyc & Special Ed	Research	08/16/98 - 12/31/98 100%
4.	Sanjabi, Maryam B.	Sabbatical	Foreign Lang & Literatures	Writing/ Research	08/16/98 - 05/15/99 50%

The following changes in faculty-administrative payroll at the School of Medicine/Springfield campus are submitted to the Board of Trustees for ratification in accordance with the Board Policy on Personnel Approval (2 Policies of the Board B). Additional detailed information is on file in the Office of the Dean and Provost. Where appropriate, salary is reported on a monthly basis and on either an academic year (AY) or fiscal year (FY) basis.

A. Continuing Appointments

	<u>Name</u>	<u>Title</u>	<u>Department</u>	<u>Effective Date</u>	<u>Salary</u>
1.	Duick, Daniel*	Clin Asst Prof	Fam and Com Medicine	02/15/98	N/A
2.	Fulk, Douglas*	Clin Asst Prof	Fam and Com Medicine	02/15/98	N/A
3.	Khan, Ahmad Zia*	Clin Asst Prof	Fam and Com Medicine	02/15/98	N/A
4.	Mendez, Celia*	Clin Asst Prof	Fam and Com Medicine	02/15/98	N/A
5.	Najem, Elias*	Clin Asst Prof	Fam and Com Med	02/15/98	N/A
6.	Olson, Craig*	Clin Asst Prof	Fam and Com Med	02/15/98	N/A
7.	Silverman, Ross	Asst Prof	Med Hum	03/09/98	\$4567.00/mo

8.	Tkach, David	Chief Executive Officer	Clinical Affairs	03/16/98	\$6375.00/mo \$76,500.00/fy - 51% \$12,500.00/mo \$150,000.00/fy-100% Additional compensation may be derived though the Physicians and Surgeons Compensation Plan Inc.
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B. Award of Tenure

	<u>Name</u>	<u>Title</u>	<u>Department</u>	<u>Effective Date</u>
1.	Dilalla, Lizabeth	Assoc Prof	Beh and Social Sciences	07/01/98
2.	Huffman, Dean	Assoc Prof	OB/GYN	07/01/98
3.	Karras, Peter	Assoc Prof	Internal Med	07/01/98
4.	McManus, Dennis	Assoc Prof	Neurology	07/01/98

*This appointment carries faculty privileges except that time in this appointment does not count toward tenure.

CHANGES IN FACULTY-ADMINISTRATIVE PAYROLL - SIUE

The following changes in faculty-administrative payroll are submitted to the Board of Trustees for ratification in accordance with the Board Policy on Personnel Approval (2 Policies of the Board B). Additional detailed information is on file in the Office of the Chancellor. Where appropriate, salary is reported on a monthly basis and on either an academic year (AY) or fiscal year (FY) bases.

A. Continuing Appointment

	<u>Name</u>	<u>Rank & Title</u>	<u>Department</u>	<u>Effective Date</u>	<u>Salary</u>
1.	Carver Jr., M. Robert	Dean* (Tenured Professor)	School of Business (Accounting)	02/01/98	\$9,425.00/MO \$113,100.00/FY
2.	Hick, Sandra M.	Asst. to the Director	Undergraduate Assessment & Program Review	03/09/98	\$1,600.00/MO \$19,200.00/FY
3.	Mendelson, A. L.	Asst. Professor	Mass Comm.	02/01/98	\$3,835.00/MO \$34,515.00/AY
4.	Schroeder, Ivy A.	Asst. Professor	Art and Design	02/01/98	\$3,986.00/MO \$35,874.00/AY

* Prior appointment as Dean (8/16/95) was for a three-year period at the pleasure of the Chancellor. This appointment is on a continuing basis at the pleasure of the Chancellor.

B. Leaves of Absence With Pay - or none to be reported

C. Awards of Tenure

	<u>Name</u>	<u>Rank/Title on effective date</u>	<u>Department</u>	<u>Effective Date</u>
1.	Behm, Kathlyn	Assoc. Professor	Lovejoy Library	08/16/98
2.	Cha-Jua, Sundiata	Assoc. Professor	Historical Studies	08/16/98
3.	Cross, Wm. Bradford	Assoc. Professor	Civil Engineering	08/16/98
4.	Jackson, James T.	Asst. Professor	Special Education	08/16/98
5.	Jewett, Thomas O.	Assoc. Professor	Curriculum & Instruction	08/16/98
6.	Karacal, S. Cem	Assoc. Professor	Mechanical & Industrial Engineering	08/16/98
7.	Navin, John C.	Assoc. Professor	Economics	08/16/98
8.	Regulus, Thomas A.	Professor	Social Work	08/16/98
9.	Smith, Deborah A.	Assoc. Professor	Music	08/16/98
10.	Thomas, Reginald	Asst. Professor	Music	08/16/98
11.	Williams, Lorraine	Assoc. Professor	Nursing	08/16/98

SELECTION OF ARCHITECT: FIRE ALARM RENOVATIONS,
SCHNEIDER HALL, SIUC

Summary

This matter seeks approval to commission a professional architect for the preparation of plans and specifications to renovate the fire alarm system in Schneider Hall, which is one of the three 17-floor dormitories in the east campus residential area.

Rationale for Adoption

At its meeting on November 13, 1997, the Board of Trustees gave its approval to a project to renovate the fire alarm system in Schneider Hall on the SIUC campus. This project is part of an overall plan developed by the University Housing Office to install and renovate fire alarm systems in its dormitories.

The process to select an architect for this project has been conducted in accordance with approved Quality Based Selection procedures. On-campus interviews have been concluded and recommendations are presented herein.

Considerations Against Adoption

University officers are aware of none.

Constituency Involvement

Project was included in the budget approved for FY-98.

Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That:

(1) Negotiations leading to a contract for professional engineering services for this project are to be conducted with the following firms in the order in which they are listed until a satisfactory contract has been concluded:

Ross & Baruzzini
Belleville, IL

Henneman Raufeisen & Associates
Champaign, IL

Rolf Jensen & Associates
Chicago, IL

(2) The President of Southern Illinois University be and is hereby authorized to take whatever action may be required in the execution of this resolution in accordance with established policies and procedures.

APPROVAL OF PLANS AND SPECIFICATIONS AND AUTHORITY TO
SEEK BIDS, AND AUTHORITY FOR EXECUTIVE COMMITTEE TO
AWARD CONTRACTS: CAMPUS SIDEWALK REPAIRS, SIUE

Summary

This matter would approve the plans and specifications and authorized University officers to seek bids; and authorize members of the Executive Committee of the Board of Trustees to award construction contracts in connection with the capital project, Campus Sidewalk Repairs, SIUE.

The estimated cost of this project is \$250,000. Funding for the project will come from FY 98 state appropriations to the University for deferred maintenance initiatives. The project will provide for renovation of approximately 170,000 square feet of Campus sidewalks. Damaged areas would be removed and replaced and minor drainage problems would be addressed.

Rationale for Adoption

At its September 11, 1997 meeting, the Board approved the project and approved the budget of \$250,000 for this project. At its December 11, 1997,

the Board approved retention of the firm of Hurst-Rosche Engineers, Inc., Hillsboro, Illinois, to develop plans and specifications for the project. Plans and specifications have been completed and submitted to Mr. Lindley Renken, AIA, for review on behalf of the SIU Board of Trustees. Also, one set has been submitted to the Office of the President for filing with the Board of Trustees.

The project provides for renovation of approximately 170,000 square feet of Campus Sidewalks. Damaged areas would be removed and replaced and minor drainage problems would be addressed. The project would be funded from FY 98 state appropriations to the University for deferred maintenance projects.

Authority for members of the Board's Executive Committee to award contracts is requested in order to expedite completion of the project before the lapse period for FY 98 state appropriations.

Consideration Against Adoption

University officers are aware of none.

Constituency Involvement

Not pertinent to this matter.

Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That:

(1) The plans and specifications for the capital project, Campus Sidewalk Repairs, SIUE, be and are hereby approved as presented to the Board this date; and officers of Southern Illinois University are authorized to bid the project in accordance with the plans and specifications herein approved.

(2) The members of the Executive Committee of this Board be and are hereby authorized to award contracts in connection with the capital project, Campus Sidewalk Repairs, SIUE.

(3) The President of Southern Illinois University be and is hereby authorized to take whatever action may be required in the execution of this resolution in accordance with established policies and procedures.

REVISED PROJECT DESCRIPTION, APPROVAL OF PLANS AND
SPECIFICATIONS AND AUTHORITY TO SEEK BIDS, AND AUTHORITY
FOR EXECUTIVE COMMITTEE TO AWARD CONTRACTS: CAMPUS
ROADWAY REPAIRS, SIUE

Summary

This matter would revise the capital project, Campus Roadway Repairs, SIUE, to reduce the scope of work to be completed; approve the plans and specifications and authorized University officers to seek bids; and authorize members of the Executive Committee of the Board of Trustees to award construction contracts in connection with the project.

The estimated cost of this project is \$125,000. Funding for the project will come from FY 98 state appropriations to the University for deferred maintenance initiatives. The project will provide for repairs on the Whiteside Drive road on the Edwardsville campus.

Rationale for Adoption

At its September 11, 1997 meeting, the Board approved the project and the source of funds and authorized SIUE Facilities Management engineering staff to develop plans and specifications. Plans and specifications have been completed and submitted to Mr. Lindley Renken, AIA, for review on behalf of the SIU Board of Trustees. Also, one set has been submitted to the Office of the President for filing with the Board of Trustees.

The project as originally proposed provided for base repairs and an overlay of 1 1/2 inches of asphalt on Whiteside Drive and the Supporting Service Road, and repair of expansion joints on University and Circle Drives. Based on new estimates of the cost of the work, the approved budget and funds available only allow for base repairs and an overlay of 1 1/2 inches of asphalt on Whiteside Drive. Due to unexpected severe deterioration, the campus did extensive expansion joint repairs on Circle and University Drives last fall using regular maintenance funds. The project budget is established at \$125,000 and would be funded from FY-98 state appropriations to the University for deferred maintenance projects.

Authority for members of the Board's Executive Committee to award contracts is requested in order to expedite completion of the project before the lapse period for FY-98 state appropriations.

Consideration Against Adoption

University officers are aware of none.

Constituency Involvement

Not pertinent to this matter.

Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That:

(1) The description of work to be completed for the capital project, Campus Roadway Repairs, SIUE, be and is hereby approved as presented to the Board this date.

(2) The plans and specifications for the capital project, Campus Roadway Repairs, SIUE, be and are hereby approved as presented to the Board this date; and officers of Southern Illinois University are authorized to bid the project in accordance with the plans and specifications herein approved.

(3) The members of the Executive Committee of this Board be and are hereby authorized to award contracts in connection with the capital project, Campus Roadway Repairs, SIUE.

(4) The President of Southern Illinois University be and is hereby authorized to take whatever action may be required in the execution of this resolution in accordance with established policies and procedures.

PROJECT APPROVAL, APPROVAL OF ENGINEER, AUTHORITY FOR EXECUTIVE COMMITTEE TO APPROVE PLANS AND SPECIFICATIONS AND AWARD CONTRACTS: PRAIRIE HALL PARKING LOT, SIUE

Summary

This matter seeks project and budget approval for the capital project, Prairie Hall Parking Lot, SIUE. The cost of the proposed work is estimated at \$350,000, to be funded from parking and traffic operating funds. The project would provide for construction of a parking lot east of and adjacent to Prairie Hall, the new student residence hall that is currently under construction.

This matter would also authorize retention of the firm of Hurst-Rosche Engineers, Inc., Hillsboro, Illinois, to provide engineering services for the project. In addition, this matter would grant authority to the members of the Executive Committee to approve the plans and specifications and to award construction contracts in connection with the work.

Finally, this matter requests that the project and its proposed funding source be submitted to the Illinois Board of Higher Education for its review and approval as a non-instructional capital improvement.

Rationale for Adoption

The Prairie Hall student residence facility is currently under construction and is scheduled for completion by August, 1998. Long-term parking facilities are not provided for in the Prairie Hall project. University officers believe that the residents that will occupy Prairie Hall would be best served by a parking lot in close proximity to the building.

The project, proposed herein, would provide for construction of a parking lot east of and adjacent to Prairie Hall, the new student residence hall that is currently under construction. The proposed lot would have approximately 330 parking spaces. The design would include appropriate lighting, walkways, emergency phones and infrastructure for a future gated entrance. The cost of the work, including contingency and engineering fees, is estimated to be \$350,000. The project would be funded from parking and traffic operations.

Hurst-Rosche Engineers, Inc., is currently providing engineering services for the Parking and Traffic Infrastructure Repairs and Enhancements, SIUE. Because they are presently under contract for services very similar to those needed for the proposed Prairie Hall Parking Lot, University officers would like to retain the firm to provide engineering services for the proposed project. Selection of Hurst-Rosche Engineers, Inc., for the Parking and Traffic Infrastructure Repairs project followed QBS Guidelines and Policies of the Board of Trustees. Retention of that firm for this project would make it possible to complete the work by August, 1998, the same time that Prairie Hall is scheduled for completion. Therefore, retention of Hurst-Rosche Engineers is recommended for approval.

Authority for members of the Executive Committee of the Board to approve plans and specifications and award contracts is requested to expedite the work so that it can be completed prior to Fall Semester, 1998.

The proposed project and its method of financing fall within the IBHE guidelines for non-instructional capital improvements. It is therefore necessary for the proposed project be reviewed and approved by IBHE prior to commitment of funds.

Considerations Against Adoption

University officers are aware of none.

Constituency Involvement

Not pertinent to this matter.

Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That:

(1) The capital project, Prairie Hall Parking Lot, SIUE, be and is hereby approved as presented to the Board this date, with the budget for the work approved in the amount of \$350,000, to be funded from revenue from parking and traffic operations.

(2) University officers are authorized to retain Hurst-Rosche Engineers, Inc., Hillsboro, Illinois, as engineers for the project.

(3) Upon the recommendation of the Architecture and Design Committee, authorization is given herein for the members of the Executive Committee to approve the plans and specifications and to award construction contracts in connection with the work.

(4) The project and its source of funding be submitted and recommended to the Illinois Board of Higher Education for approval as a non-instructional capital improvements.

(5) The President of Southern Illinois University be and is hereby authorized to take whatever action may be required in the execution of this resolution in accordance with established policies and procedures.

APPROVAL OF DRAWINGS AND SPECIFICATIONS AND AWARD OF CONTRACT; REPLACE STADIUM TRACK, MCANDREW STADIUM, SIUC

Summary

This matter seeks approval of the drawings and specifications and awards the contract to replace the stadium track surrounding the football field in McAndrew Stadium on the Carbondale campus. In addition, this project relocates the field throwing events to the east side of McAndrew Stadium.

The approved budget for this project was \$700,000. Intercollegiate Athletics has requested the inclusion of Additive Alternates 1, 2, and 4. Therefore, the base bid of \$478,770 plus the three alternates results in a total recommended bid of \$557,770. Funding for this work is coming from private donations and from Athletics' Reserve Repair and Replacement fund.

Rationale for Adoption

At its meeting on December 11, 1997, the Board of Trustees gave project and budget approval to replace the running track surrounding the football field in McAndrew Stadium and to relocate the field throwing events to the east side of the stadium. The approved budget for the project was \$700,000. The drawings and specifications were prepared by Design Architects, Inc., from Hillsboro Illinois. Favorable bids have been received and the award of contract is requested at this time.

The nature of this project and its source of funds cause it to be defined as a non-instructional capital improvement. The Illinois Board of Higher Education approved the project at its March 3, 1998 meeting.

The Board's consulting architect is reviewing the drawings and specifications for this project.

Considerations Against Adoption

University officers are aware of none.

Constituency Involvement

Not pertinent to this matter.

Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That:

(1) The contract to replace the stadium track in McAndrew Stadium be and is hereby awarded to Kiefer Specialty Flooring, Inc., Zion, Illinois, in the amount of \$557,770.

(2) Final drawings and specifications for this project be and are hereby approved as submitted to the Board of Trustees for review, and shall be placed on file in accordance with I Bylaws 9.

(3) The President of Southern Illinois University be and is hereby authorized to take whatever action may be required in the execution of this resolution in accordance with established policies and procedures.

Mr. Rowe moved the reception of Reports of Purchase Orders and Contracts, February, 1998, SIUC and SIUE; the ratification of Changes in Faculty-

Administrative Payroll, SIUC and SIUE; and the approval of the Minutes of the meetings held March 11 and March 12, 1998; Selection of Architect: Fire Alarm Renovations, Schneider Hall, SIUC; Approval of Plans and Specifications and Authority to Seek Bids, and Authority for Executive Committee to Award Contracts: Campus Sidewalk Repairs, SIUE; Revised Project Description, Approval of Plans and Specifications and Authority to Seek Bids, and Authority for Executive Committee to Award Contracts: Campus Roadway Repairs, SIUE; Project Approval, Approval of Engineer, Authority for Executive Committee to Approve Plans and Specifications and Award Contracts: Prairie Hall Parking Lot, SIUE; and Approval of Drawings and Specifications and Award of Contract: Replace Stadium Track, McAndrew Stadium, SIUC. The motion was duly seconded. Student Trustee opinion in regard to the motion was indicated as follows: Aye, Joe Arana, Patrick Kelly; nay, none. The motion carried by the following recorded vote: Molly D'Esposito, William R. Norwood, Harris Rowe, Celeste M. Stiehl, A. D. VanMeter, Jr.; nay, none.

The following matters were presented for notice only:

NOTICE OF PROPOSED INCREASE: MASS TRANSIT FEE, SIUC
[Amendment to 4 Policies of the Board B-6]

Summary

This matter seeks a \$1.00 increase in the Mass Transit Fee, effective Fall Semester 1999, for a proposed rate of \$23.00 per semester, prorated over 12 credit hours for Fall, Spring, and Summer academic sessions respectively. This fee was reduced from \$25.00 to \$21.00 for FY 1998.

Rationale for Adoption

The reduction of this fee for FY 1998 results in a planned use of working cash to fund the excess of expense over revenue for FY 1998 through FY 2000. The approved and proposed annual increases for FY 1999 and FY 2000

maintain the viability of meeting the terms of the contract with Beck Bus, which accounts for 92% of the total expense.

Problems with overcrowding on the business route were met by adding a new route in FY 1998. This route provides transportation every 30 minutes from the campus to the business areas. It also serves more student residence areas on the north side of town and provides an east/west link across town.

Routes have been revised for FY 1999 to reduce the hours of low ridership. The construction of bus shelters has been curtailed, along with plans for a more elaborate printed schedule.

Revenue from nonstudent riders has doubled from FY 1996 to FY 1997. Revenue from advertising has been more difficult to achieve, but FY 1998 sales have already tripled FY 1997 sales, by adding outside signs and marketing more directly.

When ridership for the second year of operation (FY 1997) rose only slightly over the first year, efforts were made to market the mass transit to the students. Ridership for the first half of this year is 22% higher than for the same period last year.

Consideration Against Adoption

The fee could remain at \$22.00, resulting in a larger decrease in the cash balance, followed by a larger increase in the fee for the next year. On the other hand, since the current contract expires after FY 2000, a larger increase could be justified to increase working cash for the first year of the new contract to cover cost increases that may come under the new terms.

Constituency Involvement

This matter was approved by the Mass Transit Advisory Board on February 12, 1998. The matter has been shared with both student constituency groups.

Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That, effective with the collection of fees for Fall Semester 1999, 4 Policies of the Board B-6 be amended to show the following schedule:

6. General student fees schedule approved by the Board for Southern Illinois University at Carbondale in effect Fall Semester:

Fees (Per Semester)	1998	<u>1999</u>
Mass Transit *	22.00	<u>23.00</u>

* Prorated over 12 hours/semester

MASS TRANSIT FEE, SIUC
Comparative Statement of Actual and Estimated
Revenue and Expense

	FY96 Actual	FY97 Actual	FY98 Budget	FY99 Approved	FY00 Proposed
REVENUE					
Mass Transit Fee	891,078	890,665	765,450	801,900	838,350
Sales to Public	16,455	34,530	35,000	42,500	42,500
Advertising	5,459	3,461	10,000	10,000	10,000
Transfer: Campus Safety	2,500	0	0	0	0
Interest Earnings	6,981	16,415	15,774	10,914	7,968
TOTAL REVENUE	<u>922,473</u>	<u>945,071</u>	<u>826,224</u>	<u>865,314</u>	<u>898,818</u>
EXPENSE					
Salaries	30,473	38,859	39,480	40,664	41,884
Wages	0	589	0	0	0
Travel	0	147	150	100	100
Telecommunications	186	243	250	250	250
Office Expense (Schedules)	6,529	5,405	7,500	8,500	8,500
General Administration:					
Beck Contract	608,838	762,498	837,050	844,970	870,319
Access Control	16,366	15,153	5,075	3,915	3,915
Marketing	0	3,098	14,000	14,000	14,000
Special Projects:					
Equipment	11,085	18,939	1,000	0	0
Physical Plant Charges	22,051	11,947	1,000	1,000	1,000
General Admin. -- Other	8,131	3,885	0	1,000	1,000
TOTAL EXPENSE	<u>703,659</u>	<u>860,763</u>	<u>905,505</u>	<u>914,399</u>	<u>940,968</u>
REVENUE OVER EXPENSE	218,814	84,308	(79,281)	(49,085)	(42,150)
ENDING BALANCE	<u>218,814</u>	<u>303,122</u>	<u>198,446</u>	<u>149,361</u>	<u>107,210</u>
Fee per Semester	25.00	25.00	21.00	22.00	23.00
Percent Change	N/A	0.00%	-16.00%	4.76%	4.55%
Revenue per \$1 of Fee	35,643	35,627	36,450	36,450	36,450

NOTICE OF PROPOSED INCREASE: STUDENT CENTER FEE, SIUC
[Amendment to 4 Policies of the Board B-6]

Summary

This matter seeks a \$1.00 increase in the Student Center Fee, effective Fall Semester 1999, for a proposed rate of \$55.00 per semester, prorated over 12 credit hours for Fall, Spring, and Summer academic sessions, respectively.

Rationale for Adoption

Self-generated sales reached a high of \$5,980,582 in FY 1994 and have declined through FY 1997, due to decreased enrollment and the addition of a third bookstore in the community. Year-to-date comparisons indicate that FY 1998 sales will exceed those of FY 1997. At midyear, FY 1998 bookstore sales were \$100,000 above last year. Net food services operations have increased by \$64,000, despite the loss of service during the construction of the food court last summer. However, total sales are projected to remain below the FY 1994 peak beyond FY 2000, if enrollment remains constant.

There is strong usage and support for the services of the Student Center, which in turn increases the need for repair and modernization, as well as current operating costs. Efforts to reduce operating costs can be shown by defining "operating cost" as total expense less equipment, merchandise for resale, building maintenance, and equipment maintenance. This shows an average annual increase over actual experience from FY 1994 through FY 1997 of less than 0.4%, covering salary increases and other inflationary expense. Continuing this comparison through the proposed FY 2000 budget shows an average annual increase of less than 0.2%. This has provided more funding for repairs and renovations, but such savings cannot be achieved indefinitely. Suffice to say that Student Center staff have shown remarkable effort in reducing cost to overcome loss of revenue.

The proposed \$1.00 fee increase will generate about \$36,485, which is about half of the projected 3% salary increase for FY 2000. Fees over the ten-year period of FY 1990 through FY 2000 will have increased by an annual compounded rate of 3.3%. The FY 2000 ending cash balance is projected at 8% of annual expenditures.

Consideration Against Adoption

The proposed \$1.00 increase assumes an optimistic budget with increased sales and services, limited inflationary costs and internal charges, and a constant enrollment. However, the larger problem beyond the funding of current operations is the need for repairs and renovations. The extension of current debt service to the year 2018 requires the maintenance of the facility over a longer

period of time without new capital funding. Additional funding, beyond current operating costs, is needed to reduce deferred maintenance and to cover the increased costs of an aging facility. Consideration should be given to funding the capital needs of the Student Center during the extended debt period through 2018.

Constituency Involvement

The Student Center Board has discussed this matter and supports the proposed increase. This matter has been given to both student constituency groups.

Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That, effective with the collection of fees for Fall Semester 1999, 4 Policies of the Board B-6 be amended to show the following schedule:

- 6. General student fees schedule approved by the Board for Southern Illinois University at Carbondale in effect Fall Semester:

Fees (Per Semester)	<u>1997</u>	1998	<u>1999</u>
Student Center *	\$48.00	\$54.00	<u>\$55.00</u>

* Prorated over 12 hours/semester

STUDENT CENTER , SIUC
Comparative Statement of Actual and Estimated
Revenue and Expense

	FY96	FY97	FY98	FY-99	FY00
	Actual	Actual	Budget	Approved	Proposed
REVENUE					
Sales	4,812,218	3,850,349	4,071,865	4,155,425	4,292,554
Student Center Fee	1,484,363	1,604,286	1,751,349	1,970,259	2,006,744
Fees - Other	99,341	100,857	82,430	99,030	101,025
Services	49,788	67,325	48,500	71,000	72,500
Rentals	212,611	218,720	248,264	250,000	250,000
Interest Earned	102,510	92,699	77,000	53,000	51,500
Other	44	200,046	50	50	50
Student Welfare Funds	150,077	161,489	154,500	149,000	149,000
Use of Revenue Bond Fee	<u>1,164,500</u>	<u>1,048,000</u>	<u>1,008,836</u>	<u>1,083,670</u>	<u>1,026,805</u>
TOTAL REVENUE	<u>8,075,452</u>	<u>7,343,771</u>	<u>7,442,794</u>	<u>7,831,434</u>	<u>7,950,178</u>
EXPENSE					
Salaries	1,995,515	2,041,705	2,058,263	2,120,000	2,178,600
Wages (Net of CWS)	355,160	358,004	364,534	371,445	371,445
Travel	7,376	6,133	9,500	9,500	9,500
Equipment	93,893	56,007	90,000	115,000	115,000
Refunds	5,224	2,875	5,250	7,750	7,750
Oper. Auto. Equip.	5,210	5,664	5,525	5,450	5,500
Telecommunications	26,790	30,773	28,650	28,650	29,000
General Administration	244,386	253,063	146,425	139,550	138,000
Office Expense	134,557	170,587	124,350	133,650	134,000
Collection Expense	30,016	22,846	22,500	23,000	23,000
Merchandise for Resale	3,418,955	2,664,540	2,882,850	2,961,000	3,046,750
Utilities	856,559	795,440	882,500	960,700	988,000
Building Maintenance	124,837	157,946	892,803	265,000	261,000
Equipment Maintenance	88,888	67,402	100,568	100,000	80,000
Equipment Rental	6,061	1,024	400	400	400
Grounds Maintenance	40,788	41,710	44,000	45,000	46,300
Refuse Removal	12,819	10,207	12,000	12,000	12,000
Taxes	229,478	172,550	146,910	151,525	156,000
Laundry	4,809	4,415	5,800	5,000	5,000
Insurance	22,221	24,961	26,000	27,000	27,500
Cable TV			250	265	275
Debt Service	<u>414,232</u>	<u>580,849</u>	<u>389,875</u>	<u>389,875</u>	<u>389,875</u>
TOTAL EXPENSE	<u>8,117,774</u>	<u>7,468,701</u>	<u>8,238,953</u>	<u>7,871,760</u>	<u>8,024,895</u>
REVENUE OVER EXPENSE	<u>(42,322)</u>	<u>(124,930)</u>	<u>(796,159)</u>	<u>(40,326)</u>	<u>(74,718)</u>
ENDING BALANCE	<u>1,678,226</u>	<u>1,553,296</u>	<u>757,137</u>	<u>716,811</u>	<u>642,093</u>
Fee per Semester	39.75	44.00	48.00	54.00	55.00
Percent Change	0.0%	10.7%	9.1%	12.5%	1.9%
Revenue per \$1 of Fee	37,342	36,461	36,485	36,485	36,485

NOTICE OF PROPOSED INCREASE:
RESIDENCE HALL RATES AND APARTMENT RENTALS, SIUC
[Amendment to 4 Policies of the Board B-18]

Summary

This matter proposes increases in residence hall rates effective Summer Session 1999 and increases in apartment rentals effective July 1, 1999. Typical increases include \$56 per semester (3.0%) for double occupancy room and board in the residence halls, \$9-\$12 per month (3.0%) in family housing and other apartment rentals.

Rationale for Adoption

Housing income was almost constant during FY 1995 to FY 1997 as decreasing occupancy offset the increased rates charged. Income for FY 1998 is budgeted at \$904,000 (5.3%) more than FY 1997 actual, reflecting the 4.5% rate increase and an increased occupancy rate, based on year-to-date experience. Occupancy is projected to remain constant for FY1999 and then increase by 1.5% for FY 2000, reflecting the projected increase in high school seniors.

Housing staff have actively sought ways to reduce operating costs and increase funding for capital improvements and other requests from student residents. For example, improved dining services and meal plan options have increased student resident participation from 52% in FY1995 to 61% in FY1996 and 65% in FY1997. This increases the cost for food purchases but indicates higher student satisfaction.

However, progress is being lost in keeping up with the five-year plan of repair and renovation, which itself is less than the recommended rate of funding for deferred maintenance. The FY1999 budget shows a sharp increase for capital projects, reflecting the full funding of the projected plan for that year plus the \$456,900 fire alarm project that has been delayed from FY1998. The 3% proposed increase does not allow for full funding of the planned projects for FY2000. Which projects are to be deferred will be determined during next year.

The difficulty in completing capital projects within the budgeted year frequently results in a carry forward of cash and excess of expense over revenue the following year. Ending cash (excluding prepayments for the next year) is projected to be a low of \$753,239 for FY1999, less than the goal of 8% of expense. However, adding the prepayments collected in FY1999 for FY2000 would approach that goal. Based on past experience, planned repair and renovation projects will not be completed on time, further increasing the ending cash. Ending cash for FY 2000 is projected to be at the 8% goal, excluding the use of prepayments.

Housing staff believe that the quality of housing provided to students is a greater factor in recruitment and retention than is the room and board cost, especially since SIUC rates are lower than elsewhere, as shown on the next page. This is what drives the need to increase repair and renovation projects for these buildings which are approaching 40 years of use and will carry existing debt service until 2018. Based on the comparative rates elsewhere and the need to attract students, 3% could be viewed as a minimum rate of increase.

Illinois Public University Room and Board Rates, 1998-1999 (Double Occupancy, Full Meal Plan)	
University of Illinois	\$ 2,489
SIU - Edwardsville	2,171
Northern Illinois University	2,155
Western Illinois University	2,144
Illinois State University	2,058
Eastern Illinois University	1,966
SIU - Carbondale	1,880

Evergreen Terrace family housing is a separate entity which continues to experience good occupancy. The proposed rate increase will cover inflationary increases and will continue the improvement projects currently underway. The proposed increases for Evergreen Terrace are also subject to approval by the SIU Foundation Board and by the Department of Housing and Urban Development (HUD).

University Courts and Elizabeth Street Apartments stand alone as a single entity. The proposed rates will permit the continuing gradual improvement of these facilities while operating on a sound financial basis.

Consideration Against Adoption

Setting rates this far in advance does carry some element of risk due to unforeseen unfortunate operating experience. The interim operating experiences must be considered when setting the future rate. For example, at the start of FY 1998 it was necessary to increase certain internal charges to Housing in the amount of approximately \$250,000, increasing to \$292,800 for FY 2000. This occurred after the Board had approved rate increases for FY 1998 and FY 1999, resulting in a loss of some \$520,000 over the two-year period for repair and renovation projects. This contributes to the decrease in working cash projected in FY1999 and the reduction in planned projects for FY 2000. Consideration could be given to an increase beyond the proposed 3% to restore this funding. The estimated loss of \$292,800 for FY 2000 would be restored by an additional 2% rate increase, bringing the single student, double occupancy rate to \$1,974 instead of the proposed \$1,936. This 1999-2000 rate would still be lower than the 1998-1999 rates listed above for all the other universities, except Eastern Illinois University.

Constituency Involvement

The Residence Hall Association and representatives from student government have been involved with Housing administration in determining resident preferences and the five-year plan for maintenance and improvement projects. The proposed increases have also been shared with the Southern Hills and Evergreen Terrace Resident Councils respectively. This matter has also been shared with both student constituency groups.

Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, that the rents and charges heretofore established for the following University Housing shall be and are hereby changed until otherwise amended to the rate shown in the following schedule, and that 4 Policies of the Board B-18 be and is hereby amended to read as follows:

18. University Housing

- a. Schedule of rates for University-operated single student housing at SIUC effective Summer Session:

	<u>Room Rate</u>		<u>Food Rate</u>		<u>Room and Food Rate</u>	
	1998	1999	1998	1999	1998	1999
Resident - Per Semester						
Double Occupancy						
19 Meals	\$958	<u>987</u>	\$922	<u>949</u>	\$1,880	<u>1,936</u>
15 Meals + \$54/ <u>56</u> Credit	958	<u>987</u>	922	<u>949</u>	1,880	<u>1,936</u>
Campus-wide (<u>refundable</u>) 12 Meals	958	<u>987</u>	911	<u>938</u>	1,869	<u>1,925</u>
Break Housing Increment	\$9.00	<u>9.00</u>				
(per night)						
Single Room Increment	547	<u>564</u>				
Super Single Room Increment	728	<u>750</u>				
Resident - Summer Session						
Double Occupancy	\$500	<u>515</u>	321	<u>330*</u>	821	<u>845</u>
Single Room Increment	117	<u>120</u>				

* Meals provided through a non-refundable credit in the Student Center.

Non-Resident Board Only - Per Semester

19 Meal	\$1,002	<u>1,032</u>
15 Meals + \$54 (1998), \$ <u>56</u> (1999) Credit	1,002	<u>1,032</u>
Campus-wide (<u>refundable</u>) 12 Meals	992	<u>1,022</u>

Room Only - Per Semester
(Northwest Annex and Greek
Row Professional Housing)

<u>Double Occupancy</u>	\$1,108	<u>1,141</u>
<u>Single Room Increment</u>	<u>547</u>	<u>564</u>
<u>Super Single Room Increment</u>	<u>728</u>	<u>750</u>

b. Schedule of rates for Greek Row building lease at SIUC effective Summer Session:

Fraternities & Sororities	1998	<u>1999</u>
Academic year (including maintenance and utilities except electricity)*	\$46,729	<u>48,131</u>
Summer Session	1,393	<u>1,435</u>

* Tenants are responsible for electricity for the full year.

SIUC Leased Office Space	1998	<u>1999</u>
Annual (without utilities & maintenance)	\$20,300	<u>20,300</u>

c. Schedule of rates for University-operated apartment rental housing at SIUC effective July 1:

	<u>Monthly Rate</u>	
	1998	<u>1999</u>
Southern Hills - Furnished, with utilities		
Efficiency	332	<u>342</u>
One bedroom	360	<u>370</u>
Two bedroom	385	<u>396</u>
Evergreen Terrace * - Unfurnished plus charges for metered electricity		
Two bedroom	317	<u>326</u>
Three bedroom	342	<u>353</u>
Elizabeth Apartments - Furnished, with utilities		
Efficiency	359	<u>370</u>
University Courts - Furnished, with utilities		
One bedroom	428	<u>440</u>

* Rates subject to approval by the SIU Foundation (Carbondale) and the Department of Housing and Urban Development.

UNIVERSITY HOUSING - FUNDED DEBT, SIUC
Comparative Statement of Actual and Estimated
Revenue and Expense

	FY95 Actual	FY96 Actual	FY97 Actual	FY98 Budget	FY99 Projected	FY00 Proposed
REVENUE						
Operations	16,889,946	16,962,721	16,998,683	17,902,700	18,499,300	18,769,000
Investments	<u>381,414</u>	<u>434,659</u>	<u>421,727</u>	<u>358,800</u>	<u>285,000</u>	<u>300,000</u>
TOTAL INCOME	<u>17,271,360</u>	<u>17,397,380</u>	<u>17,420,410</u>	<u>18,261,500</u>	<u>18,784,300</u>	<u>19,069,000</u>
EXPENSE						
Salaries	3,889,833	3,828,318	3,831,357	3,925,700	4,043,500	4,164,800
Wages	1,235,783	1,118,368	1,298,861	1,414,202	1,414,202	1,414,202
Less USOE	(255,824)	(298,265)	(319,023)	(370,010)	(370,010)	(370,010)
Food	2,008,360	2,148,257	2,380,236	2,628,000	2,706,800	2,788,000
Utilities	1,869,833	2,603,982	2,195,070	2,230,300	2,329,000	2,398,900
Maint. Bldg., Grnds., Equip.	2,212,259	2,640,917	2,317,438	2,802,700	2,886,800	2,973,400
Cable TV	201,372	215,821	205,670	225,600	248,200	273,000
Administration	1,327,507	1,381,928	1,441,029	1,623,500	1,528,000	1,573,800
Commodities	514,722	533,421	983,787	413,000	425,400	438,200
Telecommunications	516,873	521,813	496,679	508,700	524,000	539,700
Maintenance Allowance	634,229	632,685	595,048	643,900	666,600	686,600
Other Current Expenses	<u>458,603</u>	<u>516,089</u>	<u>374,021</u>	<u>452,300</u>	<u>465,800</u>	<u>479,800</u>
ROUTINE OPERATING EXPENSE	<u>14,613,550</u>	<u>15,843,334</u>	<u>15,800,173</u>	<u>16,497,892</u>	<u>16,868,292</u>	<u>17,360,392</u>
Maintenance Special Projects (Less Use of Reserves)	1,705,354	1,612,779	1,971,249	2,176,000	3,025,600	1,077,300
Equipment	207,715	193,147	156,340	619,100	839,500	167,000
Administration Special Projects	5,660	1,582	28,193	13,500	-	-
Commodities Special Projects	<u>40,808</u>	<u>27,303</u>	<u>70,054</u>	<u>70,600</u>	<u>60,000</u>	<u>65,000</u>
REPAIR, RENOVATION EXPENSE	<u>1,959,537</u>	<u>1,834,811</u>	<u>2,225,836</u>	<u>2,879,200</u>	<u>3,925,100</u>	<u>1,309,300</u>
Debt Service	<u>1,538,362</u>	<u>1,351,300</u>	<u>1,344,378</u>	<u>1,297,000</u>	<u>1,221,216</u>	<u>1,258,857</u>
TOTAL EXPENSE	<u>18,111,449</u>	<u>19,029,445</u>	<u>19,370,387</u>	<u>20,674,092</u>	<u>22,014,608</u>	<u>19,928,549</u>
Use of Revenue Bond Fee	<u>1,388,920</u>	<u>1,335,500</u>	<u>1,201,900</u>	<u>1,156,977</u>	<u>1,242,800</u>	<u>1,177,586</u>
REVENUE OVER EXPENSE	<u>548,831</u>	<u>(296,565)</u>	<u>(748,077)</u>	<u>(1,255,615)</u>	<u>(1,987,508)</u>	<u>318,037</u>
Use (increase) of Cash and Receivables	<u>(548,831)</u>	<u>296,565</u>	<u>748,077</u>	<u>1,255,615</u>	<u>1,987,508</u>	<u>(844,437)</u>
REVENUE FROM PROPOSED RATE INCREASE						<u>\$526,400</u>
ENDING WORKING CASH (no prepayments)	<u>5,277,417</u>	<u>5,214,977</u>	<u>4,661,960</u>	<u>2,740,745</u>	<u>753,239</u>	<u>1,597,678</u>

UNIVERSITY HOUSING - EVERGREEN TERRACE, SIUC
Comparative Statement of Actual and Estimated
Revenue and Expense

	FY95	FY96	FY97	FY98	FY99	FY00
	Actual	Actual	Actual	Budget	Projected	Proposed
REVENUE						
Operations	1,223,726	1,254,052	1,259,065	1,325,800	1,385,300	1,385,300
Interest	<u>14,623</u>	<u>13,669</u>	<u>11,068</u>	<u>13,900</u>	<u>14,000</u>	<u>14,000</u>
TOTAL REVENUE	<u>1,238,349</u>	<u>1,267,721</u>	<u>1,270,133</u>	<u>1,339,700</u>	<u>1,399,300</u>	<u>1,399,300</u>
EXPENSE						
Salaries	57,186	68,515	58,591	60,000	61,800	63,700
Wages (Net of USOE)	86,744	78,443	86,890	99,900	99,900	99,900
Utilities	321,526	339,152	334,892	345,200	355,600	366,300
Maint.: Bldg., Grnds., Equip.	304,423	316,342	318,576	341,200	351,400	361,900
Administration	62,545	68,056	65,438	69,000	67,000	69,000
Refuse Removal	14,635	16,038	18,304	23,900	24,600	25,300
Other Current Expenses	48,979	60,379	33,037	41,100	42,300	43,500
Real Estate Rental	<u>268,691</u>	<u>210,359</u>	<u>150,207</u>	<u>212,700</u>	<u>212,700</u>	<u>212,700</u>
ROUTINE OPERATING EXPENSE	<u>1,164,729</u>	<u>1,157,284</u>	<u>1,065,935</u>	<u>1,193,000</u>	<u>1,215,300</u>	<u>1,242,300</u>
Maintenance Special Projects	228,841	88,733	76,249	387,400	163,700	164,700
Less Use of Reserves	0	0	0	(228,000)	0	0
Equipment	<u>1,203</u>	<u>10,550</u>	<u>7,428</u>	<u>20,300</u>	<u>20,300</u>	<u>26,900</u>
REPAIR, RENOVATION EXPENSE	<u>230,044</u>	<u>99,283</u>	<u>83,677</u>	<u>179,700</u>	<u>184,000</u>	<u>191,600</u>
TOTAL EXPENSE	<u>1,394,773</u>	<u>1,256,567</u>	<u>1,149,612</u>	<u>1,372,700</u>	<u>1,399,300</u>	<u>1,433,900</u>
Use of Revenue Bond Fee	0	0	0	0	0	0
REVENUE OVER EXPENSE	<u>(156,424)</u>	<u>11,154</u>	<u>120,521</u>	<u>(33,000)</u>	<u>0</u>	<u>(34,600)</u>
Use (increase) of Cash and Receivables	<u>156,424</u>	<u>(11,154)</u>	<u>(120,521)</u>	<u>33,000</u>	<u>0</u>	<u>0</u>
REVENUE FROM PROPOSED RATE INCREASE						<u>34,600</u>
Ending Working Cash	<u>25,115</u>	<u>17,672</u>	<u>146,682</u>	<u>97,982</u>	<u>97,982</u>	<u>97,982</u>

UNIVERSITY HOUSING - AUXILIARY HOUSING, SIUC
Comparative Statement of Actual and Estimated
Revenue and Expense

	FY95	FY96	FY97	FY98	FY99	FY00
	Actual	Actual	Actual	Budget	Projected	Proposed
REVENUE						
Operations	107,450	102,806	98,398	100,500	114,200	114,200
Interest	<u>3,772</u>	<u>0</u>	<u>0</u>	<u>1,700</u>	<u>1,200</u>	<u>1,200</u>
TOTAL REVENUE	<u>111,222</u>	<u>102,806</u>	<u>98,398</u>	<u>102,200</u>	<u>115,400</u>	<u>115,400</u>
EXPENSE						
Salaries	13,576	16,528	15,943	16,400	16,900	17,400
Wages (Net of USOE)	7,200	7,200	7,200	6,000	6,200	6,200
Utilities	19,111	19,641	20,154	20,900	21,500	22,100
Maint.: Bldg., Grnds., Equip.	35,696	19,846	31,284	28,900	29,800	30,700
Administration	6,729	2,638	7,384	7,100	7,200	7,400
Other Current Expense	9,895	7,112	4,982	7,900	8,100	8,300
Special Current Expense	0					
Rep. & Repl. Reserve	<u>10,000</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>8,000</u>	<u>4,000</u>
ROUTINE OPERATING EXPENSE	<u>102,207</u>	<u>72,965</u>	<u>86,947</u>	<u>87,200</u>	<u>97,700</u>	<u>96,100</u>
Maintenance Special Projects	22,734	72,111	22,073	6,700	15,000	16,900
Less Use of Reserves	0	(24,041)	(10,216)	0	0	0
Equipment	<u>867</u>	<u>766</u>	<u>489</u>	<u>1,700</u>	<u>3,000</u>	<u>6,000</u>
REPAIR, RENOVATION EXPENSE	<u>23,601</u>	<u>48,836</u>	<u>12,346</u>	<u>8,400</u>	<u>18,000</u>	<u>22,900</u>
TOTAL EXPENSE	<u>125,808</u>	<u>121,801</u>	<u>99,293</u>	<u>95,600</u>	<u>115,700</u>	<u>119,000</u>
REVENUE OVER EXPENSE	<u>(14,586)</u>	<u>(18,995)</u>	<u>(895)</u>	<u>6,600</u>	<u>(300)</u>	<u>(3,600)</u>
Use (increase) of Cash and Receivables	<u>14,586</u>	<u>18,995</u>	<u>895</u>	<u>(6,600)</u>	<u>300</u>	<u>200</u>
REVENUE FROM PROPOSED RATE INCREASES						<u>3,400</u>
Ending Working Cash	43,385	10,739	14,744	21,344	21,044	20,844

NOTICE OF PROPOSED INCREASE:
SMB: PRIMARY CARE FEE, SIUC
[Amendment to 4 Policies of the Board B-6]

Summary

This matter seeks a \$3.50 increase in the SMB: Primary Care component of the Student Medical Benefit Fee for a proposed rate of \$90.50 per Fall and Spring Semesters respectively and a \$2.10 increase for a proposed rate of \$54.30 for Summer, effective with the collection of fees for Fall Semester 1999.

Rationale for Adoption

The SMB: Primary Care Fee and the SMB: Extended Care Fee are the two components of the Student Medical Benefit Fee. The former funds the on-campus program of health care while the latter funds a self-insured program of external medical and hospitalization coverage. This matter concerns only the former. At present there is no need to increase the Extended Care Fee.

This fee was last increased for FY 1998 with no increase for FY 1999. However, since the date of that decision, the external laboratory adopted a new computerized PAP screening test which provides greater accuracy in screening for abnormal (cancerous) cells. In addition, chlamydia screening is now performed on all patients presenting for pelvic examinations. These changes are projected to increase laboratory expense by \$92,000 in FY 1998 and \$96,600 in FY 1999.

The projected budgets are expected to cover 3% salary increases and expected inflationary increases. Larger salary increases would have to be met by increased enrollment, new cost savings, or use of working cash. Lapsed salaries from unfilled positions are expected to drop beginning in FY 1998 from the 9%-10% lapses of previous years when there was difficulty in keeping physician positions filled.

The proposed \$3.50 increase reflects a 2.8% average annual increase over the four-year period from FY 1997 to FY 2000 and a 5.2% average annual increase over ten years from FY 1990 to FY 2000.

Student Health Programs continue to experience strong student support and are viewed as essential to the medical needs of students in this community.

Consideration Against Adoption

The projected budgets make some optimistic assumptions, so that a larger increase could have been considered.

Constituency Involvement

This matter has been discussed in depth with the Student Health Advisory Board, which approved a \$6.00 increase. This matter has also been shared with the Undergraduate Student Government and the Graduate and Professional Student Council.

Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That, effective with the collection of fees for Fall Semester, 1999, 4 Policies of the Board B-6 be amended to show the following schedule:

6. General student fees schedule approved by the Board of Southern Illinois University at Carbondale in effect Fall Semester:

Fees (Per Semester)	<u>1996</u>	<u>1997</u>	<u>1998</u>	<u>1999</u>
Student Medical Benefit: Primary Care**	84.00 ²	87.00 ²	87.00 ²	90.50 ²

**Flat Fee

²Summer rates: 1997, \$50.40; 1998, \$52.20; 1999, \$52.20; 2000, \$54.30

STUDENT HEALTH PROGRAMS - PRIMARY CARE, SIUC
Comparative Statement of Actual and Estimated
Revenue and Expense

	FY95	FY96	FY97	FY98	FY99	FY00
	Actual	Actual	Actual	Budget	Approved	Proposed
REVENUE						
State Funds	126,974	128,272	93,299	93,687	101,723	102,071
S.M.B. - Fees	2,912,128	3,183,999	3,111,575	3,523,779	3,523,779	3,665,540
Pharmacy Charges	584,805	553,671	589,296	585,000	602,550	620,627
Front Door Fees	211,934	196,271	190,795	178,300	183,065	183,065
Full Charge Fees	242,941	253,805	233,824	218,500	238,500	238,500
Interest Earned	37,370	49,871	57,746	60,000	50,000	35,000
Overhead Recovery	3,270	2,191	2,555	1,500	1,500	1,000
Miscellaneous	<u>21,508</u>	<u>1,260</u>	<u>(683)</u>	<u>2,500</u>	<u>2,500</u>	<u>1,500</u>
TOTAL REVENUE	<u>4,140,930</u>	<u>4,369,340</u>	<u>4,278,407</u>	<u>4,663,266</u>	<u>4,703,617</u>	<u>4,847,303</u>
EXPENSES						
Salaries	2,664,103	3,007,617	3,134,650	3,228,689	3,325,550	3,425,316
Salary Lapse		(325,321)	(272,320)	(96,861)	(99,766)	(102,759)
Wages	143,759	143,306	134,817	119,555	126,718	126,718
Less FWS	(15,433)	(14,034)	(11,774)	(11,511)	(13,744)	(13,744)
Equipment	125,609	312,817	56,626	136,716	58,000	118,000
Less Use of Reserves	(107,639)	(285,582)	(4,887)	(93,716)	(15,000)	(75,000)
Travel	18,628	19,767	18,799	27,000	27,493	28,000
Medical & Lab Supplies	137,940	147,792	155,818	159,135	163,909	168,826
Pharmacy Items for	376,444	373,970	385,122	382,430	393,903	405,720
Other-Commodities	77,210	81,936	88,765	107,854	119,963	123,562
Prof. Serv. Testing	148,015	122,930	124,888	216,809	202,768	212,906
Malpractice Insurance	48,000	61,894	48,000	53,000	53,000	53,000
Professional Service		15,610	11,031	14,614	15,450	15,914
Other- Contractual	173,332	220,797	199,103	262,777	252,872	260,458
Contracts	75,433	76,709	77,384	77,384	77,384	79,706
Operation of Auto	18,402	18,479	16,402	15,891	17,538	18,064
Telecommunications	46,182	66,402	52,191	56,662	58,509	60,264
OPERATING EXPENSES	<u>3,947,024</u>	<u>4,045,088</u>	<u>4,214,615</u>	<u>4,656,428</u>	<u>4,764,547</u>	<u>4,904,951</u>
(Transfer To Reserve)	<u>36,000</u>	<u>285,913</u>	<u>110,200</u>	<u>40,000</u>	<u>40,000</u>	<u>40,000</u>
TOTAL	<u>3,983,024</u>	<u>4,331,001</u>	<u>4,324,815</u>	<u>4,696,428</u>	<u>4,804,547</u>	<u>4,944,951</u>
REVENUE OVER EXPENSE	<u>157,906</u>	<u>38,339</u>	<u>(46,408)</u>	<u>(33,162)</u>	<u>(100,930)</u>	<u>(97,648)</u>
ENDING BALANCE	<u>735,813</u>	<u>774,152</u>	<u>727,744</u>	<u>694,581</u>	<u>593,651</u>	<u>496,003</u>
EQUIPMENT RESERVE						
Transfers In	36,000	285,613	110,000	40,000	40,000	40,000
Expenditures	107,639	285,582	4,887	93,716	15,000	75,000
Cash Balance	22,245	22,276	127,389	73,673	98,673	92,276
Fee per Semester	78.00	81.00	84.00	87.00	87.00	90.50
Percent Change	0.00%	3.85%	3.70%	3.57%	0.00%	4.02%
Revenue per \$1 of Fee	37,326	39,303	37,043	37,917	37,917	37,917

NOTICE OF PROPOSED INCREASE: INTERCOLLEGIATE
ATHLETIC FEE, SIUC
[AMENDMENT TO 4 POLICIES OF THE BOARD B-6]

Summary

This matter seeks a \$10.00 increase in the Intercollegiate Athletic Fee, effective Fall Semester 1999, for a proposed rate of \$78 per semester, prorated over 12 credit hours for Fall, Spring, and Summer academic sessions, respectively.

The attached budgets reflect a modification of the four-year plan presented to the Board of Trustees in the Spring of 1997. These modifications resulted in a reduction of the proposed fee increase from \$10 to \$5 per semester in FY-01 and in FY-02 for a total decrease of \$10 per semester. These proposed increases reflect sincere efforts on behalf of Intercollegiate Athletics to keep costs for students at the lowest level possible.

Rationale for Adoption

The Board of Trustees is aware that Intercollegiate Athletics operated for ten years with no fee increase. This unusual effort was made possible by dropping five sports and internally reallocating resources. In addition, efforts were augmented to increase self-generated revenue. Many sport scholarship and operating budgets remained flat for extended periods. At the time it became necessary for athletics to seek a fee increase, the IBHE issued a recommendation advising the elimination of state support for athletics. Although this recommendation was later reconsidered and rescinded, Southern Illinois University at Carbondale had already reduced the state salaries for athletic personnel by over half a million dollars. This loss of state funding coupled with years of no fee increases created a critical fiscal situation for Intercollegiate Athletics. The four-year plan presented to and supported by the Board of Trustees last spring was designed to resolve that situation and provide the athletic program with sufficient resources to remain competitive.

Subsequently, the Chancellor requested that Intercollegiate Athletics attempt to revise this plan following three directives:

- 1) move to full NCAA scholarship funding for all sports in FY-99;
- 2) reduce the annual deficit which will occur in FY-98 at the earliest possible time; and
- 3) reduce the fee increases proposed to the greatest extent possible.

Although the directives presented serious challenges, the current plan accomplishes all three. All increases throughout the four-year plan except for scholarships are capped at 3% per year.

Considerations Against Adoption

Other fee supported areas and activities on the Carbondale campus will need to request less than 3% while athletics regains adequate funding. Although these areas enjoyed increases during a decade when athletics received no increases, this effort on their part now is difficult because many of their expenses, like those in athletics (i.e., lodging, travel, meals, officials, etc.), increase at a rate greater than 3% annually.

Constituency Involvement

Two formal constituencies have taken a position on the current four-year plan. These groups are the Undergraduate Student Government (USG) and the Graduate and Professional Student Council (GPSC).

The USG entertained a resolution to oppose the fee increase. The resolution failed by a vote of 14-8.

The GPSC voted unanimously in January, before the revised plan was shared with the campus constituency, for a resolution to oppose an increase in the athletic fee. When the revised plan was presented to the GPSC by the Director and Associate Director of Athletics, a motion to oppose the fee increase proposal failed (8-12), thereby reversing their earlier position and indicating support. Subsequently, however, a motion to recall the initial resolution failed (9-26), thereby sustaining GPSC's original position to oppose the fee increase.

Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That effective with the collection of fees for Fall Semester, 1999, 4 Policies of the Board B-6 be amended as follows:

6. General student fee schedule approved by the Board for Southern Illinois University at Carbondale, in effect Fall Semester:

Fees (Per Semester)	1998	1999
Athletic	\$68.00	\$78.00

SOUTHERN ILLINOIS UNIVERSITY AT CARBONDALE
INTERCOLLEGIATE ATHLETICS
ATHLETIC FACILITY BUILDING AND RENOVATION PLAN

Fee per Semester	\$68.00	\$78.00	\$83.00	\$88.00
Revenue per \$1 of fee	36,376	36,376	36,376	36,376
	FY-99	FY-00	FY-01	FY-02
OPERATING REVENUES:				
Ticket Sales	\$525,000	\$550,000	\$550,000	\$575,000
Student Athletic Pass	0	0	0	0
Advertising Sales	60,000	60,000	60,000	60,000
Program Sales	5,000	5,000	5,000	5,000
Concessions	26,000	26,000	26,500	27,000
Athletic Fee	2,473,568	2,837,328	3,019,208	3,201,088
(Portion to reserve)	(181,880)	(200,068)	(200,068)	(200,068)
Guarantees Received	50,000	50,000	100,000	100,000
Conference Share	55,000	55,000	55,000	55,000
NCAA Distribution	250,000	350,000	350,000	350,000
New Unrestricted	160,000	160,000	160,000	160,000
Contributions				
Sponsorships	40,000	40,000	40,000	40,000
Royalties	30,000	30,000	30,000	30,000
Interest Earnings-	40,000	40,000	40,000	40,000
Operations				
Endowment Earnings	12,500	15,000	15,000	15,000
State Appropriations-	1,119,435	1,153,018	1,187,608	1,223,237
Salaries				
Misc. Income	20,000	20,000	20,000	20,000
Physical Plant Services	0	0	0	0
TOTAL OPERATING REVENUES	\$4,684,623	\$5,191,278	\$5,458,248	\$5,701,257

**OPERATING
EXPENSES:**

Administration	182,752	188,235	193,882	199,698
Hospitality Room	2,185	2,251	2,319	2,388
Ticket Office/Promotions	51,358	52,899	54,486	56,120
Sports Operating Costs	1,109,118	1,142,391	1,176,663	1,211,963
Sports Information	64,580	66,518	68,513	70,568
Training	44,802	46,146	47,530	48,956
Salaries	2,161,331	2,226,171	2,292,956	2,361,745
Benefit Payouts	40,000	40,000	40,000	40,000
Wages (Net of CWS)	38,245	39,393	40,575	41,792
Insurance	43,709	45,020	46,371	47,762
Scholarships	1,067,762	1,102,272	1,134,331	1,168,432
Guarantee Expense	50,000	50,000	75,000	75,000
Fund Raising	24,040	24,761	25,504	26,269
Academic Enhancement	38,245	39,393	40,575	41,792
Audit	6,250	6,250	6,250	6,250
Certification	10,000	0	0	0
Gender Equity	0	25,000	25,000	25,000
Adjustments				
Contingency	20,000	20,000	20,000	20,000
TOTAL OPERATING EXPENSES	4,954,379	5,116,700	5,289,954	5,443,736
NET OPERATING REVENUES	(269,756)	74,578	168,295	257,521
ENDING BALANCE- OPERATING	(501,058)	(426,480)	(258,185)	(664)

NOTICE OF PROPOSED INCREASE: FLIGHT TRAINING
CHARGES, SIUC
[AMENDMENT TO 4 POLICIES OF THE BOARD B-4]

Summary

This matter proposes an increase in the fees for flight training courses offered by the Aviation Flight program.

Rationale for Adoption

The acquisition, maintenance, operation, and replacement and/or refurbishment of training aircraft are supported by aviation flight fees. As outlined in documents supporting Fall, 1997 flight fee increases, which were subsequently approved by the Board and as reviewed in the attached Summary Companion Document, annual flight fee increases are necessary to provide for replacement and/or refurbishment of training aircraft. At the levels proposed, the fees charged by SIUC will compare favorably with those charged by other universities with similar programs.

Considerations Against Adoption

University officials are aware of, and concerned about, the continuing increase in the cost of education and related activities.

Constituency Involvement

The proposed rates were developed by program faculty and administration after a thorough review of program fiscal requirements and the rates charged by other institutions with similar programs.

Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That 4 Policies of the Board B-4 be amended to set forth flight training charges as follows:

4. Charges for flight training, SIUC, effective Fall Semester, 1998:

<u>Course</u>	Rates	
	<u>Current</u>	<u>Proposed</u>
AF 201 - Primary	\$5,067	\$5,472
AF 203 - Basic	3,603	3,891
AF 204 - Intermediate	4,157	4,490
AF 206 - Instrument & Advanced	2,643	2,854
AF 207a - Advanced	2,643	2,854
AF 207b - Multi-Engine	2,738	2,957
AF 300 - Flight Instructor	2,391	2,582
AF 301 - Flight Instructor/Multi-Engine	1,542	1,665
AF 302 - Flight Instructor/Instrument	1,413	1,526
AF 304 - Practicum in Air Carrier Operations	3,499	3,779

Summary Companion Document
SIUC Aviation Flight Fee Increase Proposal
March, 1998

Background

A thorough review of Airport Operations conducted in 1989 resulted in the development and adoption of a Planning Document for Airport Operations which was implemented in FY-90. This planning document projected five-year fiscal goals toward the systematic retirement of the accumulated \$1.77 million deficit and to provide for the eventual replacement/refurbishment of the aircraft fleet. Although fiscal performance in FY-90 and FY-91 was better than projected in the 1990 Plan, a second fiscal review completed in October, 1991, concluded that even with a maximum enrollment of 225 students, rising costs would prevent achievement of desired deficit reduction over the duration of the Plan.

The 1991 Plan Update called for annual flight fee increases to keep abreast of continually rising aircraft operating and maintenance costs. Flight fee increases were approved and implemented Fall, 1991 and Fall, 1993. However, additional annual flight fee increases slated for 1994 and 1995 in the 1991 Plan Update were not requested in order to help counter projected low enrollments. By maintaining flight fees at Fall, 1993 rates and increasing recruitment efforts, an enrollment of the desired 200-225 students was sustained during those years. Consequently, flight fee increases were requested and approved for implementation Fall semester, 1996 and Fall semester, 1997. Maximum enrollment was achieved during both years, and continues at approximately 225 students with no enrollment problems anticipated over the next several years.

With flight fees held at FY-93 rates during FY-94 and FY-95, annual progress continued to be made in deficit reduction. However, deficit reduction goals outlined in the 1991 plan update were not achieved. Table 1 indicates actual deficit reductions as compared to projections in the 1991 plan update.

Table 1

Actual Deficit vs. Deficit Projected
In the 1991 Plan Update

	FY-94	FY-95	FY-96	FY-97
Deficit	\$-509,365	\$-400,066	\$-281,311	\$-115,036
Proj. Deficit	-652,435	-299,007	+112,979	+590,536
Difference	\$+143,070	\$+101,059	\$-394,290	\$-705,572

As indicated in Table 1, the deficit has been reduced by \$677,421 since 1993, but total reduction at the end of FY-97 was significantly short of that projected in the 1991 plan update.

Justification

The 1991 plan update calls for retirement of the deficit in FY-96, and a positive balance beginning FY-97 for the replacement/refurbishment of aircraft. As indicated above, this projection assumed flight fee increases annually beginning in 1992.

Due to rising costs, elimination of the deficit and subsequent replacement/refurbishment of aircraft will not be achieved under current flight fee rates. Table 2 projects income and expenditures over the next four years assuming an annual increase in aircraft operating and maintenance costs of 4%, continued enrollment of 200-225 students, and flight fees at current rates.

Table 2
Income and Expenditure Projections
At Current Flight Fee Rates

	FY=98	FY-99	FY-00	FY-01
Fee Income	\$1,515,240	\$1,515,240	\$1,515,240	\$1,515,240
Expenditures	1,407,162	1,463,448	1,521,986	1,582,865
Totals	\$ 108,078	\$ 51,792	\$ (6,746)	\$ (67,625)
Deficit Balance	\$ (6,958)	\$ 44,834	\$ 38,088	\$ (29,537)

Table 2 projects a temporary deficit elimination in FY-99 with reoccurrence of the deficit beginning in FY-01.

Table 3 projects income and expenditures over the next four years assuming the same annual cost increases and student enrollment levels as in Table 2, with added flight fee increases on 8% annually.

Table 3
Income and Expenditure Projections with Annual 8%
Flight Fee Increases

	FY-98	FY-99	FY-00	FY-01
Fee Income	\$1,515,240	\$1,636,459	\$1,767,376	\$1,908,766
Expenditure	1,407,162	1,463,448	1,521,986	1,582,865
Totals	\$ 108,078	\$ 173,011	\$ 245,390	\$ 325,901
Deficit/Bal.	\$ (6,958)	\$ 166,053	\$ 411,443	\$ 737,344

Table 3 projects that, with the continuation of annual 8% flight fee increases as called for in the 1991 plan update, deficit elimination would occur and funds for aircraft replacement/refurbishment would become available beginning FY-99.

Comparison of Fees Assessed by Other Programs

The attached Table 4 compares current and proposed SIUC flight fees with fees currently assessed by four other state universities which operate similar flight programs. As these comparisons indicate, the increased fees proposed for the SIUC program would compare favorably to those charged by other similar programs.

Projected Impact on Enrollment

Based upon the favorable comparison of proposed costs with costs of other similar flight programs, and the demand for the SIUC program, no adverse effect on enrollment is anticipated.

In consideration of the need for additional revenue as outlined in this document and detailed in the planning document update, it is proposed that the fees currently assessed for each Aviation Flight course be increased 8% effective Fall semester, 1998. Dollar amounts of these increases are as follows:

SIUC Aviation Flight Associate Degree Courses

Course	Current Fee	Proposed Increase	Proposed Fee
AF 201	\$ 5,067	\$ 405	\$ 5,472
AF 203	3,603	288	3,891
AF 204	4,157	333	4,490
AF 206	2,643	211	2,854
AF 207a	2,643	211	2,854
AF 207b	2,738	219	2,957
Subtotals	\$20,851	\$ 1,667	\$22,518
	Post-Degree	Courses	
AF 300	\$ 2,391	\$ 191	\$ 2,582
AF 301	1,542	123	1,665
AF 302	1,413	113	1,526
AF 304	3,499	280	3,779
Subtotals	\$ 8,845	\$ 707	\$ 9,552
Totals	\$29,696	\$ 2,374	\$32,070

Table 4
Comparison of Current and Proposed SIUC Flight
Fees to Fees Assessed by Similar Programs

Major Courses Leading to:	Current SIUC Fees	Univ. of N. Dakota	Purdue Univ.	U of I	Ohio State	Proposed SIUC Fees
Private License	\$ 5,067	\$ 6,300	\$ 4,050	\$ 5,000	\$ 5,800	\$ 5,472
Comerc. & Instr.	13,046	34,000*	18,000	14,000	25,000**	14,089
Multi-Engine	2,738		7,000***	2,275		2,957
Cert. Flt. Instr.	2,391			2,275	2,500	2,582
Total	\$23,242	\$39,300	\$29,050	\$23,550**	\$33,300	\$25,100

*Total package includes Commercial, Instrument, Multi-Engine, and Certified Flight Instructor rating for \$34,000.

**Commercial and Instrument includes Multi-Engine for total fee of \$25,000.

***Package includes Multi-Engine and Certified Flight Instructor rating for \$7,000.

****Extra charges are assessed for ground discussion, charts, maps, and some textual materials which add approximately \$1,000 to the total cost. These items are included in SIUC fees.

PLANNING DOCUMENT UPDATE
AIRPORT OPERATIONS

OCTOBER, 1991

INTRODUCTION

As a result of significant negative cash flow problems which began in 1980 and continued to increase through 1988, a thorough review of Airport Operations was conducted in 1989 by an internal review team appointed by the Vice-President for Academic Affairs and Research, external consultants, and members of SIUC administration. Concurrently, SIU Internal Auditors finalized their review of Airport Operations.

Recommendations from these four groups were incorporated into a Planning Document for Airport Operations (Attachment 1) which was implemented in FY-90. In accordance with the Planning Document, \$700,000 in state support was allocated and five-year fiscal goals for the systematic retirement of the accumulated \$1.77 million deficit.

Since adopting the Planning Document, the most significant changes have been the curtailment of auxiliary enterprise sales and services to the general public and the orientation of Airport Operations toward support of the academic program while serving the air travel needs of the University. The decrease in fuel sales and charter service to the general public was in response to complaints of unfair competition raised by private sector providers. The results of these changes have been a reduction in staff, with some cost savings, and reorganization of Airport Operations into two units: The Aviation Flight academic program and Charter. Further restructuring is being considered that would reorganize all SIUC aviation programs into three academic departments within the College of Technical Careers. Concurrently, a study to determine feasibility of creating a School of Aviation is under consideration.

In the aggregate, Airport Operations fiscal performance during the past two years exceeded the goals established in the 1990 Planning Document. Table 1 indicates progress to date in reducing the accumulated deficit.

Table 1

DEFICIT REDUCTION

	FY=90	FY-91
Projected in the 1990 Plan	(\$2,013,526)	(\$1,589,251)
Actual Deficit	(\$1,470,383)	(\$1,394,822)
Difference	\$ 543,143	\$ 194,429

PLAN UPDATE

While Table 1 shows that fiscal performance in FY-90 and FY-91 was better than projected in the 1990 Plan, a current fiscal review concludes that less-than-projected revenues and rising costs will not produce the desired deficit reduction over the duration of the Plan. Factors impacting revenues are:

Projected Flight Fee Revenue. Although academic year enrollment has remained consistent, weather delays have and will continue to impact flight training course completions each semester. These carryovers (students not completing the previous semester's flight requirements) have resulted in a reduction in flight fee revenue. Additionally, summer term enrollment projections of 150 students have not been achieved. Considering these factors, updated budget projections are required that reflect actual fee-paying enrollment of 225 students each academic year and 75 each summer term.

Projected Charter Revenue. The increased utilization of charter aircraft projected in the 1990 Plan for FY-90 and FY-91 did not materialize, and use is not expected to increase in the future. The lack of increased use was influenced by the impact of the state-appropriated budget on University charter users. The net effect was an operational loss of approximately \$82,000 in FY-90 and \$152,000 in FY-91.

Factors impacting costs are:

Unexpected Increases in Fuel Costs and EPA Mandates Regarding Fuel Storage Facilities. Per-gallon fuel cost increases during 1990-91 (Middle East Crisis) added approximately \$40,000 to the cost of fuel used as compared to FY-90, with no provision for the Operation to increase prices charged to users. Additional expenditures estimated at \$25,000 are anticipated in FY-92 to comply with EPA regulations concerning the program's four 10,000 gallon underground fuel storage tanks and the disposal of toxic materials related to aircraft maintenance.

Increasing Aircraft Maintenance and Safety Costs. Greater aircraft utilization resulting in more frequent aircraft inspections, and rising parts costs added approximately \$100,000 in maintenance expenses during FY-91. These additional costs will continue because of our aging aircraft fleet, a growing scarcity of parts, inflation, stricter FAA safety requirements, and more stringent program-related safety measures.

Increased Instructional Costs. To ensure quality education for the students and the desired level of flight safety, the number of part-time student worker flight instructors has been reduced and the number of full-time faculty has been increased. This has resulted in salary expense totaling approximately \$216,000 per year beyond earlier projections.

FY-92 Base Budget Reduction. Because of the less-than-flat FY-92 state appropriation to the campus, and unavoidable costs for which no state dollars were received, Airport Operations absorbed a base salary reduction of \$27,000 for FY-92.

The dual impact of decreased revenues and increased costs require a reconsideration of the budget projections proposed in FY-89 and implemented in FY-90.

RECOMMENDATIONS

The following recommendations are made to ensure that progress is made toward elimination of the deficit while maintaining a high quality flight program.

1. Increase flight training fees by 10% effective Spring Semester, 1992.
2. Reallocate from within the University \$120,000 as a base budget increase to support the Charter operation, effective FY-92.
3. Commit to an annual 8% flight training fee increase* to become effective Fall, 1993 and each Fall Semester thereafter.

*The resulting flight fee structure would be comparable to that of similar programs. A table comparing proposed SIUC flight fees with fees charged by other similar programs is provided as Attachment 2.

Table 2

Projected Revenue and Deficit Reduction: 10% Flight Fee Increase Beginning Spring, 1992; Annual Internal Reallocation to Charter of \$120,000; Additional 8% Flight Fee Increases Annually, Beginning 1993

Aviation Flight	FY-92	FY-93	FY-94	FY-95	FY-96	FY-97
Revenue	1,334,422	1,402,895	1,505,446	1,625,882	1,755,953	1,896,429
Expenditures	1,175,044	1,170,956	1,211,377	1,267,135	1,325,543	1,386,730
Difference	159,378	231,939	294,069	358,747	430,410	509,699
Charter						
Revenue	166,623	166,623	166,623	166,623	166,623	166,623
Internal Reallocation						
	120,000	120,000	120,000	120,000	120,000	120,000
Expenditures	256,006	267,446	279,416	291,941	305,048	318,765
Difference	30,617	19,177	7,207	(5,318)	(18,425)	(32,142)
Projected Net Totals	189,995	251,115	301,276	353,429	411,985	477,557
Deficit Summary						
Deficit as of 7/1	(1,394,822)	(1,204,827)	(953,712)	(652,435)	(299,007)	112,979
Projected Net (1)	189,995	251,115	301,276	353,429	411,985	477,557
Deficit as of 6/30	(1,204,827)	(953,712)	(652,435)	(299,007)	112,979	590,536

Table 2 projects total revenue and deficit reduction based on implementation of the aforementioned recommendations and the following assumptions:

1. Beginning FY-93, annual salary increases would average 6% and support cost increases would average 4% University-wide.
2. Income would be subject to the three recommendations above and fee-paying enrollment in the Aviation Flight program would average 225 students.
3. There would be no further base budget reductions.
4. There would be no unanticipated major equipment or contractual expenditures.
5. Charter rates would remain fixed and there would be no significant changes in use as compared with use in FY-91.

This proposal projects elimination of the deficit in FY-96 and the establishment of a reserve for the replacement/refurbishment of the aircraft fleet.

NOTICE OF PROPOSED INCREASE; STUDENT WELFARE
AND ACTIVITY FEE, SIUE
[AMENDMENT TO 4 POLICIES OF THE BOARD C-5]

Summary

This matter would approve a rate increase, effective summer 1999, in the Student Welfare and Activity Fee. The full-time semester Fee would increase \$.25 to a total of \$56.15. This is a .4% increase.

Only Student Government of the eight subfees within SWAF would increase by this amount. The other seven subfees will remain at the same rate as FY99.

Attached for information is historic, current, and projected fiscal year income and expense information for this subfee.

Rationale for Adoption

SIUE's Student Welfare and Activity Fee includes eight subfees which fund a variety of services, programs and activities and support student organizations. As authorized by the Board, some of the subfees are assessed on a flat-rate basis, while others are prorated across hours of enrollment. The following section addresses the one subfee proposed to increase.

Student Government

This subfee supports the organizational and service costs of the Student Senate, its officers, and the Student Body President. The \$. 25 increase proposed will offset some of the cumulative inflationary cost increases and better support SIUE's increased residential population.

The FY00 increase proposed herein is \$.60 per semester lower than recommended in the prior four-year tuition and fee plan adopted by the Board June 1997.

Considerations Against Adoption

University officers are concerned about increases in the cost of attendance and their possible negative affect on access to the University. Such concerns are integral to SIUE's annual fee review process and reflect its historic efforts to maintain fees at the lowest practical level.

Constituency Involvement

The increase proposal was developed by the respective subfee advisory body and approved by the Student Senate. This matter is recommended for adoption by the Vice Chancellor for Student Affairs and the Chancellor, SIUE.

Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That effective with the collection of charges for summer 1999, the Student Welfare and Activity Fee, SIUE, be assessed as follows:

Summer Session Fee Rates

<u>Semester Hours</u>	<u>Fee</u>	
1	\$29.05	<u>\$29.10</u>
2	30.25	<u>30.35</u>
3	31.45	<u>31.60</u>
4	32.65	<u>32.85</u>
5	33.85	<u>34.10</u>
6	37.30	<u>37.50</u>
7	37.30	<u>37.50</u>
8	37.30	<u>37.50</u>
9	37.30	<u>37.50</u>
10	37.30	<u>37.50</u>
11	37.30	<u>37.50</u>
12 & Over	37.30	<u>37.50</u>

<u>Semester Fee Rates</u>		
<u>Semester Hours</u>	<u>Fee</u>	
1	\$43.65	<u>\$43.70</u>
2	45.40	<u>45.50</u>
3	47.15	<u>47.30</u>
4	48.90	<u>49.10</u>
5	50.65	<u>50.90</u>
6	55.90	<u>56.15</u>
7	55.90	<u>56.15</u>
8	55.90	<u>56.15</u>
9	55.90	<u>56.15</u>
10	55.90	<u>56.15</u>
11	55.90	<u>56.15</u>
12 & Over	55.90	<u>56.15</u>

BE IT FURTHER RESOLVED, That the President of Southern Illinois University be and is hereby authorized to take all action required in the execution of this resolution in accordance with established policies and procedures.

Southern Illinois University at Edwardsville
 FY 2000 - Review - Student Government Sub-fee

Cash Basis

3/6/98

3-4-00

Revenue	FY 95 Actual	FY 96 Actual	FY 97 Actual	FY 98 Projected	FY 99 Plan	FY 00 Plan	FY 01 Plan	FY 02 Plan	FY 03 Plan
Fee Revenue - Base	\$46,631	\$43,967	\$63,352	\$65,282	\$65,518	\$65,732	\$65,779	\$65,809	\$65,826
Fee Increase - FY00						3,433	3,433	3,433	3,433
Fee Increase - FY01							4,933	4,933	4,933
Fee Increase - FY02								0	0
Fee Increase - FY03									0
Student Fee Revenue	\$46,631	\$43,967	\$63,352	\$65,282	\$65,518	\$69,165	\$74,145	\$74,175	\$74,192
Other (Non-Fee) Revenue									
Sales	798	0	0	0	0	0	0	0	0
Reimbursements	0	2,660	17,861	6,943	7,151	7,366	7,587	7,815	8,049
Fees	5,452	2,159	300	0	0	0	0	0	0
Interest Income	0	0	0	0	0	0	0	0	0
Total Other Revenue	6,250	4,819	18,161	6,943	7,151	7,366	7,587	7,815	8,049
Total Revenue	\$52,881	\$48,786	\$81,513	\$72,225	\$72,669	\$76,531	\$81,732	\$81,990	\$82,241
Expenditures									
Salaries	14,544	15,024	15,480	15,965	16,763	17,266	17,784	18,318	18,868
Wages	16,449	13,624	16,389	23,439	23,823	24,538	25,274	26,032	26,813
Subtotal	30,993	28,648	31,869	39,404	40,586	41,804	43,058	44,350	45,681
Other:									
Debt Service, incl. RRR	0	0	0	0	0	0	0	0	0
Travel	1,070	0	0	0	0	0	0	0	0
Equipment	0	0	21,035	6,660	0	0	6,500	0	0
Commodities	3,106	2,328	2,200	5,060	5,212	5,368	5,529	5,695	5,866
Contractual Services	16,147	12,277	18,049	22,782	23,465	24,169	24,894	25,641	26,410
Operation of Auto	407	450	185	300	309	318	328	338	348
Telecommunications	3,065	2,235	3,334	3,700	3,811	3,925	4,043	4,164	4,289
Other Expenditures	0	30	0	0	0	0	0	0	0
Total Expend. Before S.P.	\$54,788	\$45,968	\$76,672	\$77,906	\$73,383	\$75,584	\$84,352	\$80,188	\$82,594
Change In Cash Bal. Before S.P.	(\$1,907)	\$2,818	\$4,841	(\$5,681)	(\$714)	\$947	(\$2,620)	\$1,802	(\$353)
Special Projects	0	0	0	0	0	0	0	0	0
Change In Cash Bal. After S.P.	(\$1,907)	\$2,818	\$4,841	(\$5,681)	(\$714)	\$947	(\$2,620)	\$1,802	(\$353)
Change in Other Assets & Liab's	0	0	0	0	0	0	0	0	0
Beginning Cash Balance	8,400	6,493	9,311	14,152	8,471	7,757	8,704	6,084	7,886
Ending Cash Balance	\$6,493	\$9,311	\$14,152	\$8,471	\$7,757	\$8,704	\$6,084	\$7,886	\$7,533
Memo: SG Fee (2 Semesters)	\$4.60	\$4.60	\$6.60	\$6.60	\$6.60	\$7.10	\$7.60	\$7.60	\$7.60

NOTICE OF PROPOSED INCREASES; TEXTBOOK RENTAL
FEE, SIUE
(AMENDMENT TO 4 POLICIES OF THE BOARD C-5)

Summary

This matter would increase the full-time Textbook Rental Fee \$2.00 per semester, effective summer 1999. The Textbook Rental Fee is assessed at the same rates during a semester and the summer session. The semester rate would increase from \$60.50 to \$62.50 for FY00. This is a 3.3% increase.

Attached for information is historic, current, and projected fiscal year income and expense information concerning the textbook rental service.

Rationale for Adoption

The Textbook Rental Fee is the principal source of revenue supporting Textbook Service, which operates primarily on a cost recovery basis.

Textbook costs, the largest and most variable cost of the operation of Textbook Service, is anticipated to raise 5% - 10% annually. Inflationary increases in other costs, such as salaries, also impact the service. The increase proposed is part of the program, begun several years ago, of annual fee increases to offset rising costs.

The FY00 increase proposed herein is consistent with the recommended prior four-year tuition and fee plan adopted by the Board June 1997.

Considerations Against Adoption

University officers are concerned about increases in the cost of attendance and their possible negative affect on access to the University. Such concerns are integral to SIUE's annual fee review process and reflect its historic efforts to maintain fees at the lowest practical level. Textbook Service represents a substantial value for SIUE students compared with the costs that students incur under traditional textbook purchase programs.

Constituency Involvement

The Textbook Service Advisory Committee, consisting of student and faculty representatives, developed the recommendation presented herein. The Committee's recommendation was approved by SIUE's Student Senate. The proposal is recommended for adoption by the Vice Chancellor for Student Affairs and the Chancellor, SIUE.

Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That effective with the collection of charges for summer 1999, the Textbook Rental Fee, SIUE, be assessed as follows:

Summer Session and Semester Fee Rates

<u>Semester Hours</u>	<u>Fee</u>	
1	\$5.60	<u>\$5.70</u>
2	11.20	<u>11.40</u>
3	16.80	<u>17.10</u>
4	22.40	<u>22.80</u>
5	28.00	<u>28.50</u>
6	33.60	<u>34.20</u>
7	39.20	<u>39.90</u>
8	44.80	<u>44.80</u>
9	50.40	<u>51.30</u>
10	56.00	<u>57.00</u>
11	60.50	<u>62.50</u>
12 & Over	60.50	<u>62.50</u>

BE IT FURTHER RESOLVED, That the President of Southern Illinois University be and is hereby authorized to take all action required in the execution of this resolution in accordance with established policies and procedures.

Southern Illinois University at Edwardsville
 FY 2000 Fee Review - Textbook Services

Cash Basis

3/7/98

April 9, 1998

351

Revenue	FY 95 Actual	FY 96 Actual	FY 97 Actual	FY 98 Projected	FY 99 Plan	FY 00 Plan	FY 01 Plan	FY 02 Plan	FY 03 Plan
Fee Revenue - Base	\$830,417	\$921,300	\$952,132	\$963,805	\$971,031	\$975,465	\$976,396	\$976,982	\$977,315
Fee Increase - FY00						32,000	32,000	32,000	32,000
Fee Increase - FY01						48,000	48,000	48,000	48,000
Fee Increase - FY02						48,000	48,000	48,000	48,000
Fee Increase - FY03									48,000
Student Fee Revenue	\$830,417	\$921,300	\$952,132	\$963,805	\$971,031	\$1,007,465	\$1,056,396	\$1,104,982	\$1,153,315
Other (Non-Fee) Revenue									
Sales to Students	108,776	114,749	89,840	110,000	112,200	114,444	116,733	119,068	121,449
Other Sales	113,421	50,297	40,736	50,000	51,000	52,020	53,060	54,121	55,203
Penalties	118,379	79,092	112,004	90,000	91,800	93,636	95,509	97,419	99,367
Interest Income	5,726	16,979	10,380	12,565	14,001	11,917	12,053	12,091	11,954
Total Other Revenue	346,302	261,117	252,960	262,565	269,001	272,017	277,355	282,699	287,973
Total Revenue	\$1,176,719	\$1,182,417	\$1,205,092	\$1,226,370	\$1,240,032	\$1,279,482	\$1,333,751	\$1,387,681	\$1,441,288
Expenditures									
Salaries	112,222	120,935	138,355	142,506	149,631	154,120	158,744	163,506	168,411
Wages	26,895	35,248	28,780	29,643	30,533	30,533	30,533	30,533	30,533
Subtotal	139,117	156,183	167,135	172,149	180,164	184,653	189,277	194,039	198,944
Other:									
Debt Service, incl. RRR	0	0	0	0	0	0	0	0	0
Travel	0	0	1,194	1,230	1,267	1,305	1,344	1,384	1,426
Equipment	16,687	23,015	13,677	9,000	9,270	9,548	9,835	10,130	10,433
Commodities	24,297	13,245	6,514	14,209	14,635	15,074	15,527	15,992	16,472
Contractual Services	25,370	35,015	14,164	14,872	15,318	15,778	16,251	16,739	17,241
Purchased Books	520,506	861,898	1,115,253	903,000	948,150	1,042,965	1,095,113	1,149,869	1,264,856
Telecommunications	2,497	4,807	4,327	4,457	4,591	4,728	4,870	5,016	5,167
Other Expenditures	0	0	0	0	0	0	0	0	0
Total Expend. Before S.P.	\$728,474	\$1,094,163	\$1,322,264	\$1,118,917	\$1,173,394	\$1,274,051	\$1,332,216	\$1,393,169	\$1,514,538
Change in Cash Bal. Before S.P.	\$448,245	\$88,254	(\$117,172)	\$107,453	\$66,638	\$5,431	\$1,535	(\$5,488)	(\$73,250)
Special Projects	0	0	0	50,000	150,000	0	0	0	0
Change in Cash Bal. After S.P.	\$448,245	\$88,254	(\$117,172)	\$57,453	(\$83,362)	\$5,431	\$1,535	(\$5,488)	(\$73,250)
Change in Other Assets & Liab's	0	0	0	0	0	0	0	0	0
Beginning Cash Balance	83,262	531,507	619,761	502,589	560,042	476,680	482,111	483,646	478,159
Ending Cash Balance	\$531,507	\$619,761	\$502,589	\$560,042	\$476,680	\$482,111	\$483,646	\$478,159	\$404,908
Memo: XYZ Fee (2 Semesters)	\$104.00	\$115.00	\$118.00	\$121.00	\$121.00	\$125.00	\$131.00	\$137.00	\$143.00

NOTICE OF PROPOSED INCREASES: UNIVERSITY CENTER FEE, SIUE
(AMENDMENT TO 4 POLICIES OF THE BOARD C-5)

Summary

This matter would increase the full-time University Center Fee \$4.90 per semester, effective summer 1999. The semester rate would increase from \$85.50 to \$90.40 for FY00. This is a 5.7% increase.

Attached for information is historic, current, and projected fiscal year income and expense information concerning the University Center.

Rationale for Adoption

This proposal continues the plan, begun in FY96, of moderate Center Fee increases to reestablish a sound financial base for the Center operation.

Revenue from the increase would offset inflationary operating cost increases in salaries, utilities and general costs, provide necessary levels of service, support student programming budgeted through the Center, maintain an appropriate fund balance, and permit moderate equipment replacement. The increase will permit the Center to continue operating at the extended hours and service levels necessary to serve residential students.

The FY00 increase proposed herein is \$2.40 per semester higher than recommended in the prior four-year tuition and fee plan adopted by the Board June 1997.

Considerations Against Adoption

University officers are concerned about increases in the cost of attendance and their possible negative affect on access to the University. Such concerns are integral to SIUE's annual fee review process and reflect its historic efforts to maintain fees at the lowest practical level.

Constituency Involvement

The proposal was developed by the University Center Board, the review body for the Center Fee, which includes students, staff, and faculty.

SIUE's Student Senate approved a \$3.50 increase. It is recommended to increase the University Center \$4.90 per semester by the Vice Chancellor for Student Affairs and the Chancellor, SIUE.

Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That effective with the collection of charges for summer 1999, the University Center Fee, SIUE, be assessed as follows:

Summer Session Fee Rates

<u>Semester Hours</u>	<u>Fee</u>	
1	\$ 11.40	\$ <u>12.10</u>
2	22.80	<u>24.20</u>
3	34.20	<u>36.30</u>
4	45.60	<u>48.40</u>
5	57.00	<u>60.30</u>
6	57.00	<u>60.30</u>
7	57.00	<u>60.30</u>
8	57.00	<u>60.30</u>
9	57.00	<u>60.30</u>
10	57.00	<u>60.30</u>
11	57.00	<u>60.30</u>
12 & over	57.00	<u>60.30</u>

Semester Fee Rates

<u>Semester Hours</u>	<u>Fee</u>	
1	\$ 17.10	\$ 18.10
2	34.20	36.20
3	51.30	54.30
4	68.40	72.40
5	85.50	90.40
6	85.50	90.40
7	85.50	90.40
8	85.50	90.40
9	85.50	90.40
10	85.50	90.40
11	85.50	90.40
12 & over	85.50	90.40

BE IT FURTHER RESOLVED, That the President of Southern Illinois University be and is hereby authorized to take all action required in the execution of this resolution in accordance with established policies and procedures.

Revenue	FY 95 Actual	FY 96 Actual	FY 97 Actual	FY 98 Projected	FY 99 Plan	FY 00 Plan	FY 01 Plan	FY 02 Plan	FY 03 Plan
Fee Revenue - Base	\$1,721,915	\$1,705,824	\$1,799,422	\$1,896,000	\$1,914,960	\$1,920,701	\$1,926,467	\$1,932,246	\$1,938,043
Fee Increase - FY00						108,780	108,780	108,780	108,780
Fee Increase - FY01							82,695	82,695	82,695
Fee Increase - FY02								84,400	84,400
Fee Increase - FY03									64,500
Student Fee Revenue	\$1,721,915	\$1,705,824	\$1,799,422	\$1,896,000	\$1,914,960	\$2,029,481	\$2,117,942	\$2,208,121	\$2,278,418
Other (Non-Fee) Revenue									
Gross Margin on Sales	1,815,714	2,034,470	2,013,237	2,353,104	2,483,547	2,558,047	2,634,789	2,713,832	2,795,243
Rent	210,645	207,133	139,013	134,000	136,520	139,094	141,721	144,405	147,145
Other	272,690	334,102	337,194	341,035	351,266	361,804	372,658	383,837	395,353
Interest Income	14,756	21,566	8,532	2,600	4,759	4,497	5,077	6,527	8,964
Total Other Revenue	2,313,805	2,597,271	2,497,976	2,830,739	2,976,092	3,063,442	3,154,245	3,248,601	3,346,705
Total Revenue	\$4,035,720	\$4,303,095	\$4,297,398	\$4,726,739	\$4,891,052	\$5,092,923	\$5,272,187	\$5,456,722	\$5,625,123
Expenses									
Salaries	1,799,339	2,014,101	2,104,301	2,165,711	2,273,996	2,342,216	2,412,482	2,484,856	2,559,402
Wages	418,244	393,326	491,264	522,800	524,456	532,323	540,308	548,412	556,637
Subtotal	2,217,583	2,407,427	2,595,565	2,688,511	2,798,452	2,874,539	2,952,790	3,033,268	3,116,039
Other:									
Debt Service, incl. RRR	174,006	136,505	19,451	186,254	198,791	203,114	201,809	201,354	200,529
Travel	15,709	22,633	19,701	18,025	18,567	19,123	19,698	20,289	20,897
Equipment	160,216	147,052	128,950	56,000	51,500	53,045	54,636	56,275	57,963
Commodities	203,806	231,670	232,260	236,283	243,372	250,673	258,193	265,939	273,918
Contractual Services	1,017,689	1,281,965	1,292,008	1,500,888	1,540,740	1,620,068	1,670,172	1,731,142	1,795,465
Operation of Auto	0	0	0	0	0	0	0	0	0
Telecommunications	31,872	37,103	39,313	40,200	41,407	42,648	43,927	45,245	46,577
Other Expense	0	0	0	0	0	0	0	0	0
Total Expenses Before S.P.	\$3,820,881	\$4,264,355	\$4,327,248	\$4,726,161	\$4,892,829	\$5,063,210	\$5,201,225	\$5,353,512	\$5,511,388
Change in Fund Bal. Before S.P.	\$214,839	\$38,740	(\$29,850)	\$578	(\$1,777)	\$29,713	\$70,962	\$103,210	\$113,736
Special Projects	376,141	153,933	242,945	0	0	0	0	0	0
Change in Fund Bal. After S.P.	(\$161,302)	(\$115,193)	(\$272,795)	\$578	(\$1,777)	\$29,713	\$70,962	\$103,210	\$113,736
Change in Other Assets & Liab's	(419,197)	(68,142)	198,583	50,700	(8,703)	(6,514)	(12,986)	(5,715)	(15,102)
Beginning Cash Balance	977,143	396,644	213,309	139,097	190,375	179,895	203,094	261,070	358,565
Ending Cash Balance	\$396,644	\$213,309	\$139,097	\$190,375	\$179,895	\$203,094	\$261,070	\$358,565	\$457,198
Memo: Fee (2 Semesters)	\$144 00	\$152 00	\$161 00	\$168 00	\$171 00	\$180 80	\$188 30	\$195 90	\$201 70

NOTICE OF PROPOSED INCREASE: STUDENT-TO-STUDENT
GRANT FEE, SIUE
[AMENDMENT TO 4 POLICIES OF THE BOARD C-5]

Summary

This matter would increase, effective summer, 1999, the Student-to-Student Grant Fee by \$.25 per academic term. The Fee is assessed on a flat-rate basis of students enrolling for six or more hours, and is assessed at the same rate for a semester and the summer session. The semester rate would increase from \$2.75 to \$3.00 for FY-2000. This is a 9.1% increase.

Rationale for Adoption

The Student-to-Student Grant program provides need-based awards to students and is funded by a combination of revenues from the Grant Fee and matching funds from the State of Illinois through ISAC.

SIUE's fee was increased in summer, 1997 and summer, 1998. In response to the continuing decrease in the percentage of grant aid (as opposed to loans) available to SIUE students, the Financial Aid Advisory Committee (FAAC) recommended increasing the Fee to raise funding for grants to needy SIUE students. SIUE officers recommended three \$.25 increases over three years which will bring SIUE's fee to the ISAC matching maximum in FY-2000. This is the third of the recommended increases.

Based on Grant Fee revenues and ISAC matching funds, SIUE's Financial Aid Office would have \$125,000 available to award needy SIUE students for 1999-00. The Grant Fee increase will generate between fee revenue and matching dollars, approximately \$10,400.

The FY-2000 increase proposed here is consistent with the recommended prior four-year tuition and fee plan adopted by the Board in June, 1997.

Considerations Against Adoption

University officers consider none to exist.

Constituency Involvement

The Financial Aid Advisory Committee includes student, staff, and faculty representatives. The Committee's recommendation was submitted to the Student Senate and the Recommendation received a

favorable review. The proposal is recommended for adoption by the Provost and the Chancellor, SIUE.

Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That effective with the collection of fees for summer 1999, the Student-to-Student Grant Fee, SIUE, be assessed as follows:

Summer Session and Semester Fee Rates

<u>Semester Hours</u>	<u>Fee</u>	
1	0	
2	0	
3	0	
4	0	
5	0	
6	2.75	3.00
7	2.75	3.00
8	2.75	3.00
9	2.75	3.00
10	2.75	3.00
11	2.75	3.00
12 & over	2.75	3.00

BE IF FURTHER RESOLVED, That the President of Southern Illinois University be and is hereby authorized to take all action required in the execution of this resolution in accordance with established policies and procedures.

NOTICE OF PROPOSED INCREASES: UNIVERSITY
HOUSING RENTAL RATES, SIUE
(AMENDMENT TO 4 POLICIES OF THE BOARD C-12)

Summary

This matter would approve rate increases, effective summer 1999, in University Housing of 3% for Cougar Village Apartments, Woodland Hall, and Prairie Hall family and single student residents and 5% for group housing at Cougar Village.

Attached is historic, current, and projected fiscal year information on revenues and expenditures for University Housing.

Rationale for Adoption

Proposed FY-00 rental rates would offset inflationary cost increases projected at 3%, fund debt service and maintain adequate fund balances in the housing operation. The rates proposed derive from the financial planning related to constructing Prairie Hall. The bond issue for that project included funding for Prairie Hall and Cougar Village renovations, which resulted in an increase in debt service expense for University Housing.

The University Housing Advisory Committee recommended a 3% increase per semester in the FY-00 meal plan charges for the students residing in Woodland and Prairie Hall. The rates proposed herein were developed to fund the increases in wages and food costs related to inflation.

The University Housing Advisory Committee recommended no increase in the Campus Housing Activity Fee.

Considerations Against Adoption

University officers are concerned that increasing student costs may affect access to the University. Such concerns are the basis for University efforts to maintain fees and charges at the lowest practical level.

Constituency Involvement

The University Housing Advisory Committee, the review body for housing rental rates and charges, includes Housing residents and University staff. UHAC's recommendations were approved by the Student Senate. This matter is recommended for adoption by the Vice Chancellor for Student Affairs and the Chancellor, SIUE.

Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That effective with the collection of charges for summer 1999, University Housing rental rates be assessed as follows:

FAMILY HOUSING I, COUGAR VILLAGE

Per Month

<u>FY99</u>	<u>FY00</u>	
<u>\$622</u>	<u>\$640</u>	Two-bedroom, unfurnished apartment
<u>728</u>	<u>750</u>	two-bedroom, furnished apartment
<u>699</u>	<u>720</u>	three-bedroom, unfurnished apartment
<u>814</u>	<u>838</u>	three-bedroom, furnished apartment

SINGLE STUDENT HOUSING I, COUGAR VILLAGE, WOODLAND HALL
AND PRAIRIE HALL

Per student rental rates:

Per Five Week

<u>Assignment type*</u>	<u>Per Semester</u>		<u>Summer Term</u>		<u>Summer Term</u>	
	<u>FY99</u>	<u>FY00</u>	<u>FY99</u>	<u>FY00</u>	<u>FY99</u>	<u>FY00</u>
Shared Room	<u>\$1,256</u>	<u>\$1,294</u>	<u>\$ 695</u>	<u>\$ 716</u>	<u>\$ 347</u>	<u>\$ 358</u>
Single Room	<u>1,866</u>	<u>1,922</u>	<u>1,038</u>	<u>1,069</u>	<u>520</u>	<u>535</u>
Deluxe Single Room	<u>2,512</u>	<u>2,588</u>	<u>1,390</u>	<u>1,432</u>	<u>695</u>	<u>716</u>
Meal Plan Charge:						
Plan A	<u>\$ 665</u>	<u>\$ 688</u>				
Plan B	<u>765</u>	<u>788</u>				
Plan C	<u>915</u>	<u>938</u>				

GROUP HOUSING, COUGAR VILLAGE APARTMENTS

	<u>FY99</u>	<u>FY00</u>
Per building, 12-month contract Rate, including utilities.	<u>\$32,557</u>	<u>\$34,185</u>

* Shared Room = two students assigned to a bedroom designed for occupancy by two students.

* Single Room = one student assigned to a bedroom designed for occupancy by one student.

* Deluxe Single Room = one student assigned to a bedroom designed for occupancy by two students.

BE IT FURTHER RESOLVED, That the President of Southern Illinois University be and is hereby authorized to take all action required in the execution of this resolution in accordance with established policies and procedures.

FY 2000 Review - University Housing

Accrual Basis

3/6/98

April 9, 1998

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Revenue	FY 95 Actual	FY 96 Actual	FY 97 Actual	FY 98 Projected	FY 99 Plan	FY 00 Plan	FY 01 Plan	FY 02 Plan	FY 03 Plan
Rental Revenue - Base	\$3,462,912	\$4,421,709	\$4,538,734	\$4,773,233	\$5,988,514	\$6,981,144	\$7,359,529	\$7,744,362	\$7,975,999
Rental Increase - FY00						202,003			210,957
Rental Increase - FY01							215,708		220,340
Rental Increase - FY02								226,210	226,210
Rental Increase - FY03									231,637
Rental Revenue	\$3,462,912	\$4,421,709	\$4,538,734	\$4,773,233	\$5,988,514	\$6,981,144	\$7,359,529	\$7,744,362	\$7,975,999
Other (Non-Fee) Revenue									
Other Income	71,031	113,637	92,325	87,650	100,150	100,338	101,843	108,404	110,030
Conference Housing	74,145	153,455	175,534	152,485	252,485	254,485	259,575	264,767	270,062
Vending	25,854	54,118	63,465	62,000	77,000	77,225	78,383	79,559	80,752
Interest Income	30,523	28,539	18,254	17,839	13,569	12,879	17,737	14,805	15,785
Total Other Revenue	201,553	349,949	349,578	319,974	443,204	444,927	457,538	467,535	476,629
Total Revenue	\$3,664,465	\$4,771,658	\$4,888,312	\$5,093,207	\$6,431,718	\$7,426,071	\$7,817,067	\$8,211,897	\$8,452,628
Expenses									
Salaries	1,019,732	1,051,040	1,115,939	1,148,563	1,288,704	1,299,370	1,338,351	1,378,502	1,419,857
Wages	217,993	227,527	225,874	257,493	337,363	339,759	349,952	360,450	371,263
Personnel Services	148,470	168,400	150,442	159,393	225,180	251,492	259,036	266,807	274,811
Subtotal	1,386,195	1,446,967	1,492,255	1,565,449	1,851,247	1,890,621	1,947,339	2,005,759	2,065,931
Other:									
Debt Service, incl. RRR	926,079	1,596,480	1,581,674	1,896,146	2,274,590	3,271,042	3,942,425	4,069,570	4,164,942
Travel	9,459	16,413	10,553	15,607	17,311	17,830	18,365	18,916	19,484
Equipment	110,358	92,198	70,896	78,957	96,776	56,961	58,670	60,430	62,243
Commodities	82,045	66,830	85,258	92,293	111,237	108,527	111,782	115,136	118,590
Contractual Services	991,950	1,257,544	1,477,786	1,339,308	1,518,602	1,449,538	1,448,418	1,494,604	1,554,455
Operation of Auto	47,422	27,328	14,453	13,204	13,601	14,009	14,429	14,862	15,308
Telecommunications	152,503	168,707	164,077	249,316	363,915	382,666	401,741	419,935	438,322
Other Expense	0	0	0	0	0	0	0	0	0
Total Expenses Before S.P.	\$3,706,011	\$4,672,467	\$4,898,952	\$5,252,280	\$6,247,279	\$7,191,194	\$7,943,169	\$8,199,212	\$8,439,275
Change in Fund Bal. Before S.P.	(\$41,546)	\$99,191	(\$8,640)	(\$159,073)	\$184,439	\$234,877	(\$126,102)	\$12,685	\$13,353
Special Projects	573,404	194,229	6,300	0	265,000	25,000	0	0	0
Change in Fund Bal. After S.P.	(\$614,950)	(\$95,038)	(\$14,940)	(\$159,073)	(\$80,561)	\$209,877	(\$126,102)	\$12,685	\$13,353
Change in Other Assets & Liab's	239,926	(400,240)	375,041	(11,733)	52,950	(15,582)	8,898	26,472	19,388
Beginning Cash Balance	1,223,752	848,728	353,450	713,551	542,745	515,134	709,429	592,225	631,382
Ending Cash Balance	\$648,728	\$353,450	\$713,551	\$542,745	\$515,134	\$709,429	\$592,225	\$631,382	\$664,123
Memo: Shared Rate (2 Semesters)	\$2,028.00	\$2,190.00	\$2,344.00	\$2,438.00	\$2,512.00	\$2,588.00	\$2,666.00	\$2,746.00	\$2,828.00

NOTICE OF PROPOSED INCREASE: STUDENT FITNESS CENTER FEE, SIUE
[AMENDMENT TO 4 POLICIES OF THE BOARD C-14]

Summary

This matter would approve to increase the Student Fitness Center Fee \$1.35 per semester, effective summer 1999. The semester rate would increase from \$44.60 to \$45.95 for FY-00. This is a 3.0% increase.

Attached for information is historic, current, and projected fiscal year income and expense information concerning the Student Fitness Center.

Rationale for Adoption

Revenue from the increase would offset inflationary operating cost increases in salaries, utilities and general costs, provide necessary levels of service, support student programming, maintain an appropriate fund balance, and permit moderate equipment replacement. The increase will permit the Student Fitness Center to continue operating at the extended hours and service levels necessary to serve residential students.

The FY-00 increase proposed herein is \$1.65 per semester lower than recommended in the prior four-year tuition and fee plan adopted by the Board June 1997.

Considerations Against Adoption

University officers are concerned about increases in the cost of attendance and their possible negative affect on access to the University. Such concerns are integral to SIUE's annual fee review process and reflect its historic efforts to maintain fees at the lowest practical level.

Constituency Involvement

The proposal was developed by the Campus Recreation Advisory Committee, the review body for the Student Fitness Center, which includes students, staff, and faculty. SIUE's Student Senate approved a \$1.65 increase. It is recommended that only a \$1.35 per semester increase be adopted by the Vice Chancellor for Student Affairs and the Chancellor, SIUE.

Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That effective with the collection of charges for summer 1999, the Student Fitness Center Fee, SIUE, be assessed as follows:

Summer Session Fee Rates

<u>Semester Hours</u>	<u>Fee</u>	
	1	\$ 29.75
2	29.75	<u>30.65</u>
3	29.75	<u>30.65</u>
4	29.75	<u>30.65</u>
5	29.75	<u>30.65</u>
6	29.75	<u>30.65</u>
7	29.75	<u>30.65</u>
8	29.75	<u>30.65</u>
9	29.75	<u>30.65</u>
10	29.75	<u>30.65</u>
11	29.75	<u>30.65</u>
12 & over	29.75	<u>30.65</u>

Semester Fee Rates

<u>Semester Hours</u>	<u>Fee</u>	
	1	\$ 44.60
2	44.60	<u>45.95</u>
3	44.60	<u>45.95</u>
4	44.60	<u>45.95</u>
5	44.60	<u>45.95</u>
6	44.60	<u>45.95</u>
7	44.60	<u>45.95</u>
8	44.60	<u>45.95</u>
9	44.60	<u>45.95</u>
10	44.60	<u>45.95</u>
11	44.60	<u>45.95</u>
12 & over	44.60	<u>45.95</u>

BE IT FURTHER RESOLVED, That the President of Southern Illinois University be and is hereby authorized to take all action required in the execution of this resolution in accordance with established policies and procedures.

**Southern Illinois University at Edwardsville
FY 2000 Fee Review - Student Fitness Center**

Cash Basis

3/2/98

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Revenue	FY 95 Actual	FY 96 Actual	FY 97 Actual	FY 98 Projected	FY 99 Plan	FY 00 Plan	FY 01 Plan	FY 02 Plan	FY 03 Plan
Fee Revenue - Base	\$1,014,068	\$1,035,659	\$978,414	\$1,037,313	\$1,089,225	\$1,092,451	\$1,093,350	\$1,093,907	\$1,094,250
Fee Increase - FY00						33,010	33,010	33,010	33,010
Fee Increase - FY01						33,037	33,037	33,037	33,037
Fee Increase - FY02								34,278	34,278
Fee Increase - FY03								15,920	15,920
Student Fee Revenue	\$1,014,068	\$1,035,659	\$978,414	\$1,037,313	\$1,089,225	\$1,125,461	\$1,159,398	\$1,194,233	\$1,210,496
Other (Non-Fee) Revenue									
Fees	66,466	92,667	88,931	89,006	90,341	93,051	94,447	95,864	97,302
Other Revenue	0	0	141,408	0	0	0	0	0	0
Z Revenue	0	0	0	0	0	0	0	0	0
Interest Income	21,765	12,345	4,867	4,922	3,589	3,024	2,517	2,404	2,631
Total Other Revenue	88,231	105,012	235,206	93,928	93,930	96,075	96,964	98,268	99,933
Total Revenue	\$1,102,299	\$1,140,671	\$1,213,620	\$1,131,241	\$1,183,155	\$1,221,536	\$1,256,362	\$1,292,501	\$1,310,429
Expenses									
Salaries	103,554	146,161	203,986	215,785	226,574	233,371	240,372	247,583	255,010
Wages	80,816	93,769	110,077	122,286	124,120	125,982	127,872	129,790	131,737
Subtotal	184,370	239,930	314,063	338,071	350,694	359,353	368,244	377,373	386,747
Other:									
Debt Service, incl. RRR	1,099,908	771,129	264,493	560,702	551,298	567,389	565,822	566,935	565,418
Travel	4,349	5,481	5,409	5,575	5,742	5,914	6,091	6,274	6,274
Equipment	13,725	2,066	10,647	12,000	12,360	12,731	13,113	13,506	13,911
Commodities	19,795	48,573	24,244	25,064	25,816	26,590	27,388	28,210	29,056
Contractual Services	192,983	188,937	207,247	232,943	249,294	258,990	269,088	279,605	290,560
Operation of Auto	106	945	1,190	1,225	1,262	1,300	1,339	1,379	1,420
Telecommunications	7,783	11,509	7,765	8,800	9,064	9,336	9,616	9,904	10,201
Other Expense	9,116	(557)	43	199	205	211	217	224	231
Total Expenses Before S.P.	\$1,532,135	\$1,268,013	\$835,101	\$1,184,579	\$1,205,735	\$1,241,814	\$1,260,918	\$1,283,410	\$1,303,818
Change In Fund Bal. Before S.P.	(\$429,836)	(\$127,342)	\$378,519	(\$53,336)	(\$22,580)	(\$20,278)	(\$4,556)	\$9,091	\$8,811
Special Projects	0	170,000	15,300	325,000	0	0	0	0	0
Change In Fund Bal. After S.P.	(\$429,836)	(\$297,342)	\$363,219	(\$378,338)	(\$22,580)	(\$20,278)	(\$4,556)	\$9,091	\$6,611
Change in Other Assets & Liab's	0	0	0	0	0	0	0	0	0
Beginning Cash Balance	885,852	456,016	158,674	521,893	143,555	120,975	100,697	96,141	105,232
Ending Cash Balance	\$456,016	\$158,674	\$521,893	\$143,555	\$120,975	\$100,697	\$96,141	\$105,232	\$111,843
FC Fee (2 Semesters)	85.50	85.50	85.50	85.50	89.20	91.90	94.60	97.40	98.70

FOUR-YEAR PLAN (FY 1999-FY 2002) AND FY 2000 RATES
FOR TUITION, FEES, AND ROOM AND BOARD
[AMENDMENTS TO 4 POLICIES OF THE BOARD B AND C]

Summary

This matter gives notice that the President will recommend to the Board of Trustees of Southern Illinois University at its May 14, 1998, meeting approval of a four-year plan and FY 2000 rates for tuition, fees, and room and board as proposed in the accompanying Tables 1 through 3.

The FY-2000 proposed undergraduate tuition, fees, and room and board at Carbondale and Edwardsville would increase by 3.0% under the plan being submitted. The projected FY 2001 and 2002 increases shown on Tables 1 through 3 are informational estimates only. The total undergraduate costs as shown on Table 4 will be the basis of controlling the annual increases for undergraduate students.

Proposed and projected tuition rates for graduate students and for students enrolled in the professional schools of Law, Medicine, and Dental Medicine are shown on Table 1.

Rationale for Adoption

Historically, SIU has been a leader in providing a high quality educational experience at an affordable price. This plan would enable students and their parents to plan for the cost of an entire four-year college education. We would limit proposed undergraduate increases in total costs (tuition, fees, room and board) to the projected rate of increase in the Consumer Price Index. Currently, the projected increase in the CPI is 3.1% for Fiscal Year 1999 and 3.2% for Fiscal Year 2002. Providing access to educational opportunity is a high priority for us and the University would continue to plan on a four-year cycle, with annual updates being made to the plan.

Annual updates to the four-year plan would allow students to provide input that will influence decisions concerning costs that directly affect them while they are enrolled at SIU.

Before a student starts school in the Fall 1998, the student will know what costs the Board has approved for the next two academic years (1999 and 2000) and the projected costs for academic years three and four (2001 and 2002).

This policy would continue to address the issue of affordability and would also allow us to plan for and balance the trade-off of affordability with the need for necessary revenue to provide a comprehensive and quality educational and co-curricular experience to our students.

In addition to our annual planning and review process, we should conduct a major review of this policy no later than during our planning cycle for Fiscal Year 2002 to evaluate if we are adequately addressing the issues of affordability and needed resources.

Considerations Against Adoption

This plan treats each campus the same and limits their ability to provide increased revenues from tuition, fees, and room and board charges which may be needed to provide a comprehensive and quality educational and co-curricular experience to undergraduate students.

Constituency Involvement

Last year each constituency had an opportunity to provide their input during the development of the four-year planning process. This year constituencies have had an opportunity to be involved in the campuses' planning process. The Board's policy of having notice matters one month and action matters another month allows for at least two months of direct comment by constituencies.

Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That the following policies will continually be used by the Board in annually updating its four-year plan for tuition, fees, and room and board charges:

Continuation of our historic practice of providing a high quality educational experience while keeping the costs comparatively low.

Proposed and projected year increases for undergraduate students will be limited to the projected increase in the Consumer Price Index, the most widely accepted index for anticipated cost increases. This limit will be applied to total cost of tuition, fees, and room and board. There will be only limited and specific exceptions, which would be only in accordance with Board-approved criteria for identifying what constitutes an exception. Examples of possible exceptions are: a significant decline in state appropriated funds, adjustments needed to align our rates to those of our peers, a need for a new or expanded program or service such as student health services and mass transit, a specialized assessment for a high cost or high demand program, infrastructure needs, and technology needs.

BE IT FURTHER RESOLVED, That by FY-2003 we will plan to bring the graduate tuition rates to twenty-five percent of the cost of graduate instruction.

BE IT FURTHER RESOLVED, That the Board reaffirms its commitment that SIU institutions will provide additional value to students through programs and services which expedite students' progress toward degree completion and thereby lower total costs, including:

- A four-year graduation plan where students who choose to do so and who are adequately prepared at entry can complete the necessary coursework for their major and graduate within four years.
- Improved advisement procedures which provide guidance to students in selecting a major, in properly sequencing courses to make timely progress toward degree completion, and in regularly monitoring their progress.
- Enhanced articulation and academic advising efforts to facilitate the transfer of community college and other transfer students to SIU institutions so that their academic progress is not impeded;
- Enhanced work-based educational experiences for students related to their field of interest and which assist them in developing their job seeking skills and in meeting their career objectives.

BE IT FURTHER RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That the four-year plan and FY 2000 rates for tuition, fees, and room and board, as outlined in Tables 1 through 3 be and are hereby approved; and

BE IT FURTHER RESOLVED, That the President is authorized to take whatever actions are necessary to implement the plan and to incorporate the FY 2000 rates into Board policy.

Table 1
Southern Illinois University
Four Year Tuition Plan

Per Semester Hour Resident Tuition Rates, Academic Year Full-Time Tuition Cost and Percent Increase

	Approved June 11, 1997	Proposed	Projected	
	FY 1999	FY 2000	FY 2001	FY 2002
Southern Illinois University at Carbondale				
Undergraduate				
Per Hour Tuition	\$92.70	\$95.50	\$98.35	\$101.30
Academic Year Tuition *	\$2,781.00	\$2,865.00	\$2,950.50	\$3,039.00
% Increase	3.0%	3.0%	3.0%	3.0%
Graduate (General)				
Per Hour Tuition	\$98.80	\$108.50	\$119.05	\$128.60
Academic Year Tuition*	\$2,964.00	\$3,255.00	\$3,571.50	\$3,858.00
% Increase	9.8%	9.8%	9.7%	8.0%
School of Law				
Per Hour Tuition	\$154.00	\$160.00	\$165.60	\$170.60
Academic Year Tuition*	\$4,620.00	\$4,800.00	\$4,968.00	\$5,118.00
% Increase	7.1%	3.9%	3.5%	3.0%
School of Medicine				
11 Semester Rate	\$4,558.00	\$5,014.00	\$5,515.00	\$5,901.00
Annual Rate (3 sem.)	\$13,674.00	\$15,042.00	\$16,545.00	\$17,703.00
% Increase	11.2%	10.0%	10.0%	7.0%
Southern Illinois University at Edwardsville				
Undergraduate				
Per Hour Tuition	\$86.70	\$89.30	\$92.00	\$94.75
Academic Year Tuition **	\$2,080.80	\$2,143.20	\$2,208.00	\$2,274.00
% Increase	3.0%	3.0%	3.0%	3.0%
Graduate (General)				
Per Hour Tuition	\$95.35	\$100.85	\$106.65	\$112.85
Academic Year Tuition **	\$2,288.40	\$2,420.40	\$2,559.60	\$2,708.40
% Increase	5.8%	5.8%	5.8%	5.8%
School of Dental Medicine				
Semester Rate	\$3,705.00	\$4,225.00	\$4,795.00	\$5,265.00
Annual Rate (2 sem.)	\$7,410.00	\$8,450.00	\$9,590.00	\$10,530.00
% Increase	14.0%	14.0%	13.5%	9.8%

Notes:

* Based on 15 or more hours per semester

** Based on 12 - 18 hours per semester

Table 2

Southern Illinois University at Carbondale
Four Year Fees and Housing Rates
Fees & Housing Cost Per Academic Year

	Approved June 11, 1997		Proposed		Projected	
	FY 1999	FY 2000	FY 2001	FY 2002	FY 2001	FY 2002
Student Fees						
Student Recreation	\$132.00	\$132.00				
Campus Recreation	8.00	8.00				
Student Activity	37.50	37.50				
Student Center	108.00	110.00				
Athletic	136.00	156.00				
Student-to-Student Grant**	6.00	6.00				
Revenue Bond	118.80	118.80				
Students' Attorney**	7.50	7.50				
Mass Transit	44.00	46.00				
Student Medical Benefit-Primary**	174.00	181.00				
Student Medical Benefit-Extended**	268.00	268.00				
Total Fees	\$1,039.80	\$1,070.80	\$1,102.80	\$1,135.80		
Total Annual Dollar Increase	46.00	31.00	32.00	33.00		
Total Annual Percent Increase	4.6%	3.0%	3.0%	3.0%		

Note: (** Flat Fee) All other fees are prorated over 12 hrs/semester

University Housing

Residence Halls (Academic Year)						
Double Occupancy + (19-Meal Plan) *	3,760.00	3,872.00	3,988.00	4,108.00		
Campus Housing Activity Fee	17.00	17.00	17.00	17.00		
Total Housing Costs	\$3,777.00	\$3,889.00	\$4,005.00	\$4,125.00		
Total Annual Dollar Increase	128.00	112.00	116.00	120.00		
Total Annual Percent Increase	3.5%	3.0%	3.0%	3.0%		

Note: * Most common room and board rate
 Other Housing Options and Rates are attached.

Student Fees and Housing: Total Costs	\$4,816.80	\$4,959.80	\$5,107.80	\$5,260.80		
Total Annual Dollar Increase	174.00	143.00	148.00	153.00		
Total Annual Percent Increase	3.7%	3.0%	3.0%	3.0%		

Southern Illinois University at Carbondale
Four Year Housing Rates (Detail)
Housing Cost Per Academic Year

	Approved		Projected	
	June 11, 1997	Proposed		
	FY1999	FY2000	FY2001	FY2002
UNIVERSITY HOUSING (Options)				
Double Occupancy plus: (Academic Year)				
19-Meal Plan	3,760	3,872	3,988	4,108
Campus Housing Activity Fee	17	17	17	17
Sub-Total Housing Costs	3,777	3,889	4,005	4,125
Other Optional Charges (Academic Year)				
15-Meal Plan + Credit*	3,760	3,872	3,988	4,108
* Credit	108	112	116	120
Campus-Wide (Refundable) 12 meals	3,738	3,850	3,966	4,084
Greek Row Professional Housing (Single Room Only)	3,310	3,410	3,512	3,616
Break Housing (per night)	9.00	9.00	9.00	9.30
Single Room Increment	1,094	1,128	1,162	1,196
Super Single Room Increment	1,456	1,500	1,546	1,592
Board Only (Academic Year)				
19-Meal Plan	2,004	2,064	2,126	2,190
15-Meal Plan + Credit*	2,004	2,064	2,126	2,190
* Credit	108	112	116	120
Campus Wide Refundable 12 meals	1,984	2,044	2,104	2,166
Summer Session Rates				
Double Occupancy				
Room Only	500	515	530	546
Room and Board	821	845	872	898
Single Room Increment	117	120	124	128
Building Leases:				
Fraternities and Sororities				
Academic Year	46,729	48,131	49,575	51,062
Summer Session	1,393	1,435	1,478	1,522
SIUC Leased Office Space	20,300	20,300	20,300	20,300
Family Housing (Monthly Rates)				
Southern Hills (utilities included)				
Efficiency*	332	342	352	363
One Bedroom*	360	370	381	392
Two Bedroom*	385	396	408	421
Evergreen Terrace (utilities not included)				
Two Bedroom**	317	326	336	346
Three Bedroom**	342	353	364	375
Average Apartment Rental	347	357	368	379
Average Annual Percent Increase	2.1%	2.9%	3.0%	3.0%
Furnished Apartments with Utilities (Monthly)				
Elizabeth Street Apartments: Efficiency	359	370	381	392
University Courts: One Bedroom	428	440	454	467
Average Apartment Rental	394	405	418	430
Average Annual Percent Increase	3.4%	2.9%	3.1%	2.9%

* Campus Housing Activity Fee is an additional \$1.00 per month at Southern Hills

** Campus Housing Activity Fee is an additional \$2.00 per month at Evergreen Terrace

Table 3

**Southern Illinois University at Edwardsville
Four Year Fees and Housing Rates
Fees & Housing Cost Per Academic Year**

	Approved June 11, 1997		Proposed		Projected	
	FY 1999	FY 2000	FY 2001	FY 2002	FY 2001	FY 2002
Student Fees						
Intercollegiate Athletics (1)	\$85.10	\$85.10				
Student Fitness Center (2)	89.20	91.90				
Student-to-Student Grant (3)	5.50	6.00				
Student Welfare and Activity Fee (4)	111.80	112.30				
Textbook Service (5)	121.00	125.00				
University Center (6)	171.00	180.80				
Total Fees	\$583.80	\$601.10	\$617.80	\$635.80		
Total Annual Dollar Increase	17.00	17.50	16.70	17.80		
Total Annual Percent Increase	3.0%	3.0%	2.8%	2.9%		

Note:

- (1) Per hour prorate for the first 5 hours; flat fee for 6 or more hours per semester.
 - (2) Flat fee
 - (3) No charge first 5 hours per semester, flat fee for 6 or more hours per semester.
 - (4) Basic fee for the first hour, plus prorated per hour from 2 to 5 hours, flat fee for 6 hours or more per semester.
 - (5) Per hour prorate for the first 10 hours; flat fee for 11 hours or more per semester.
 - (6) Per hour prorate for the first 4 hours; flat fee for 5 or more hours per semester.
- * Summer fees are about 67% of regular semester fees.

University Housing

Prairie & Woodland Hall (Academic Year)						
Shared Room (room only)	2,512.00	2,588.00	2,666.00	2,746.00		
Board Plan B	1,530.00	1,576.00	1,624.00	1,672.00		
Campus Housing Activity Fee	24.00	24.00	24.00	24.00		
Total Housing Costs*	\$4,066.00	\$4,188.00	\$4,314.00	\$4,442.00		
Total Annual Dollar Increase	134.00	122.00	126.00	128.00		
Total Annual Percent Increase	3.4%	3.0%	3.0%	3.0%		

Note: * Most common room and board rate
Other Housing Options and Rates are attached.

Student Fees and Housing: Total Costs	\$4,849.80	\$4,789.10	\$4,931.80	\$5,077.80		
Total Annual Dollar Increase	151.00	139.50	142.70	145.80		
Total Annual Percent Increase	3.4%	3.0%	3.0%	3.0%		

Table 3 (cont.)

**Southern Illinois University at Edwardsville
Four Year Housing Rates (Detail)**

Housing Cost Per Academic Year

	Approved		Projected	
	June 11, 1997	Proposed		
UNIVERSITY HOUSING (Options)	<u>FY1999</u>	<u>FY2000</u>	<u>FY2001</u>	<u>FY2002</u>
Prairie & Woodland Hall (Academic Year)				
Shared Room (room only)	2,512	2,588	2,666	2,746
Board Plan B	1,530	1,576	1,624	1,672
Campus Housing Activity Fee	24	24	24	24
Total Housing Costs	<u>4,066</u>	<u>4,188</u>	<u>4,314</u>	<u>4,442</u>
Other Optional Charges (Academic Year)				
Deluxe Single (room only)	5,024	5,176	5,332	5,492
Board Plan (Academic Year)				
Plan A	1,330	1,376	1,424	1,472
Plan B	1,530	1,576	1,624	1,672
Plan C	1,830	1,876	1,924	1,972
Cougar Village Apartments - (AY)				
Shared Room	1,988			
Single Room	2,954			
Deluxe Single Room	3,976			
<u>Renovated Units</u>				
Shared Room	2,512	2,588	2,666	2,746
Single Room	3,732	3,844	3,960	4,078
Deluxe Single Room	5,024	5,176	5,332	5,492
Cougar Village Apartments - Family Housing (Monthly)				
2-Bedroom Unfurnished	492			
2-Bedroom Unfurnished (Renovated)	622	640	660	680
3-Bedroom Unfurnished	553			
3-Bedroom Unfurnished (Renovated)	699	720	742	764
Average Annual Percent Increase	4.9%	3.0%	3.1%	3.0%
2-Bedroom Furnished	576			
2-Bedroom Furnished (Renovated)	728	750	772	796
3-Bedroom Furnished	645			
3-Bedroom Furnished (Renovated)	814	838	863	889
Average Annual Percent Increase	5.0%	3.0%	3.0%	3.1%
Greek Housing (Per Year)	32,557	34,185	35,894	37,689
Average Annual Percent Increase	5.0%	5.0%	5.0%	5.0%

Note

* Campus Housing Activity Fee is charged to all contracts for University Housing

Table 4

**Southern Illinois University
Four-Year Tuition, Fees, & Housing Plan (FY 1999 - FY 2002)**

(CHARGES ARE BASED ON FULL-TIME ENROLLMENT OF RESIDENT STUDENTS FOR AN ACADEMIC YEAR)

Total Undergraduate Cost

	<u>Approved</u>		<u>Projected</u>		<u>Four-Year</u>
	<u>June 11, 1997</u>	<u>Proposed</u>			<u>Cost</u>
	<u>FY 1999</u>	<u>FY 2000</u>	<u>FY 2001</u>	<u>FY 2002</u>	<u>FY 99-02</u>
<u>Carbondale</u>					
Tuition	\$2,781.00	\$2,865.00			
Fees	1,039.80	1,070.80			
Room & Board	3,777.00	3,889.00			
Total	\$7,597.80	\$7,824.80	\$8,058.30	\$8,299.80	\$31,780.70
Annual Dollar Increase	\$255.00	\$227.00	\$233.50	\$241.50	
Percent Increase	3.5%	3.0%	3.0%	3.0%	
<u>Edwardsville</u>					
Tuition	\$2,080.80	\$2,143.20			
Fees	583.60	601.10			
Room & Board	4,066.00	4,188.00			
Total	\$6,730.40	\$6,932.30	\$7,139.80	\$7,351.60	\$28,154.10
Annual Dollar Increase	\$212.20	\$201.90	\$207.50	\$211.80	
Percent Increase	3.3%	3.0%	3.0%	3.0%	

Table 4 (cont.)
Southern Illinois University
Four-Year Tuition, Fees, & Housing Plan (FY 1999 - FY 2002)

(CHARGES ARE BASED ON FULL-TIME ENROLLMENT OF RESIDENT STUDENTS FOR AN ACADEMIC YEAR)

Graduate/Professional Total Cost

	Approved		Projected		Four-Year
	June 11, 1997	Proposed	Projected		Cost
	FY 1999	FY 2000	FY 2001	FY 2002	FY 99-02
<u>Carbondale</u>					
Graduate					
Tuition	\$2,964.00	\$3,255.00	\$3,571.50	\$3,858.00	\$13,648.50
Fees*	<u>1,033.80</u>	<u>1,064.80</u>	<u>1,096.80</u>	<u>1,129.80</u>	<u>\$4,325.20</u>
Total	\$3,997.80	\$4,319.80	\$4,668.30	\$4,987.80	\$17,973.70
Annual Dollar Increase	\$257.20	\$322.00	\$348.50	\$319.50	
Percent Increase	8.2%	8.1%	8.1%	6.8%	
School of Law					
Tuition	\$4,620.00	\$4,800.00	\$4,968.00	\$5,118.00	\$19,506.00
Fees*	<u>1,033.80</u>	<u>1,064.80</u>	<u>1,096.80</u>	<u>1,129.80</u>	<u>\$4,325.20</u>
Total	\$5,653.80	\$5,864.80	\$6,064.80	\$6,247.80	\$23,831.20
Annual Dollar Increase	\$354.00	\$211.00	\$200.00	\$183.00	
Percent Increase	6.7%	3.7%	3.4%	3.0%	
School of Medicine					
Tuition	\$13,674.00	\$15,042.00	\$16,545.00	\$17,703.00	\$62,964.00
Fees*	<u>1,550.70</u>	<u>1,597.20</u>	<u>1,645.20</u>	<u>1,694.70</u>	<u>\$6,487.80</u>
Total	\$15,224.70	\$16,639.20	\$18,190.20	\$19,397.70	\$69,451.80
Annual Dollar Increase	\$1,446.00	\$1,414.50	\$1,551.00	\$1,207.50	
Percent Increase	10.5%	9.3%	9.3%	6.6%	

* Graduate, First Year Medical and Law students are not assessed the Student-to-Student Grant Program Fee.

**Table 4 (cont.)
Southern Illinois University
Four-Year Tuition, Fees, & Housing Plan (FY 1999 - FY 2002)**

(CHARGES ARE BASED ON FULL-TIME ENROLLMENT OF RESIDENT STUDENTS FOR AN ACADEMIC YEAR)

Graduate/Professional Total Cost

	<u>Approved</u>		<u>Projected</u>		<u>Four-Year</u>
	<u>June 11, 1997</u>	<u>Proposed</u>			<u>Cost</u>
<u>Edwardsville</u>	<u>FY 1999</u>	<u>FY 2000</u>	<u>FY 2001</u>	<u>FY 2002</u>	<u>FY 99-02</u>
Graduate					
Tuition	\$2,288.40	\$2,420.40	\$2,559.60	\$2,708.40	\$9,976.80
Fees**	462.60	476.10	486.80	498.60	\$1,924.10
Total	\$2,751.00	\$2,896.50	\$3,046.40	\$3,207.00	\$11,900.90
Annual Dollar Increase	\$141.80	\$145.50	\$149.90	\$160.60	
Percent Increase	5.4%	5.3%	5.2%	5.3%	
School of Dental Medicine					
Tuition	\$7,410.00	\$8,450.00	\$9,590.00	\$10,530.00	\$35,980.00
Fees***	687.60	701.10	711.80	723.60	\$2,824.10
Total	\$8,097.60	\$9,151.10	\$10,301.80	\$11,253.60	\$38,804.10
Annual Dollar Increase	\$927.00	\$1,053.50	\$1,150.70	\$951.80	
Percent Increase	12.9%	13.0%	12.6%	9.2%	

* Graduate and Dental students are not assessed the Textbook Rental Fee.

*** Dental students are assessed an Instrument Rental Fee \$225.

The Chair announced that a news conference would be held immediately following in the Pearson Museum. The Chair stated that the next regularly scheduled meeting of the Board of Trustees is scheduled for May 14 at the School of Dental Medicine in Alton.

Mrs. Stiehl moved that the meeting be adjourned. The motion was duly seconded, and after a voice vote the Chair declared the motion to have passed.

The meeting adjourned at 12:45 p.m.



Sharon Holmes, Executive Secretary

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MINUTES OF THE MEETING OF THE BOARD OF TRUSTEES
SOUTHERN ILLINOIS UNIVERSITY
MAY 14, 1998

The regular monthly meeting of the Board of Trustees of Southern Illinois University convened on Thursday, May 14, 1998, at 10:43 a.m., in the Hoag Lecture Hall, Building 283, of the SIU School of Dental Medicine, Alton, Illinois. The regular Chair and Secretary being present, the meeting was called to order. The following members of the Board were present:

Joe Arana
John Brewster
Molly D'Esposito, Vice-Chair
Patrick Kelly
William R. Norwood
Celeste M. Stiehl
A. D. VanMeter, Jr., Chair
George T. Wilkins, Jr., Secretary

The following member was absent:

Harris Rowe

Executive Officers present were:

Ted Sanders, President, Southern Illinois University
Don Beggs, Chancellor, SIUC
David Werner, Chancellor, SIUE

Also present were Sharon Holmes, Executive Secretary of the Board, and Peter Ruger, General Counsel.

The Secretary reported a quorum present.

NOTE: Copies of all background documents furnished to the Board in connection with the following matters have been placed on file in the Office of the Board of Trustees.

The Chair explained that Mr. Rowe had to leave the meeting due to a family matter, but that he had attended the other sessions.

Under Trustee Reports, Mr. Brewster reported on the meeting of the Merit Board of the State Universities Civil Service System. He stated that there had been four discharge cases, none from the SIU campuses, and all four cases were approved for discharge. He announced that the next meeting of the Merit Board would be in September.

Mr. Brewster reported that he had attended the Foundation meetings on May 1 and 2. He announced that the Foundation is approaching \$50 million in total assets, but that the activities could be a lot better. He stated that an enormous amount of money has been raised, and that there had been a great deal of progress. He said that Mr. Britton seems to continue to be progressing in his role as the Director of Institutional Development. He reported that the Chancellor's Dinner and the Carbondale Symphony on Friday evening had been a remarkable success and a delightful evening. He explained that it was a surprise to Don and Shirley Beggs of the announcement by President Sanders of the endowment program established with the Foundation in honor of the symphony on their behalf. He stated that it was a fitting tribute to the contributions made by the Beggs' to our institutions. He reported that the performances were outstanding.

Mrs. D'Esposito reported that she had attended the May 5 meeting of the Illinois Board of Higher Education held at Prairie State University, a community college on the far south side of Chicago. She stated that Lieutenant Governor Bob Kustra will be moving to take on the responsibilities of the Presidency of Eastern Kentucky University and has resigned his Chairmanship of the IBHE effective May 6.

She reported that Jerry Blakemore, member of the IBHE, had been appointed by Governor Edgar as his replacement. She explained that Mr. Blakemore had chaired the Committee on Affordability. She stated that there had been a number of issues discussed, which were internal to IBHE, but one issue was a change in the budgeting process which affects all campuses. She explained that the Governor had changed his timing on the budget to a month earlier, which means that all of the campuses will be asked to change their budgeting cycles, making decisions earlier. She continued that this has also changed the IBHE committee meetings. Mrs. D'Esposito reported that Dr. Keith Sanders, Executive Director of the IBHE, has been keeping his staff quite busy with a new set of strategic goals. She explained that he will be doing a lot of telephone surveys with different demographic groups throughout the state, and he has hired Dr. Diane Gilleland to perform some internal reviews of the IBHE. She reported that Mr. Crisp, representing the Illinois Community College Board, had brought forward a series of questions about procedures where the ICCB and the IBHE have overlapping jurisdiction. She stated that there had been a very interesting discussion and report from the IBHE as to their findings. She announced that the final presentation had been on articulation, the process by which a community college student moves into a public higher education university carrying forward as many credits as possible. She reported that a huge website had now been created to assist students in Illinois trying to have their entire 60 hours of community college work transferred. She thanked faculty members from SIUC and SIUE for taking the leadership on this.

Mr. Norwood reported that he had attended four commencements at SIUC: Education, Applied Sciences and Arts, Mass Communication and Media Arts; and the School of Law. He stated that all commencements were very impressive and the commencement speakers, all graduates of SIUC except for Julius Johnson, had given good addresses. He explained that the Judges Johnson, Julius Johnson and his wife, Norma, had given co-commencement addresses. He explained that Norma Johnson is a chief federal judge in the Washington, D.C. district. He announced that John Brewster had presented the Alumni Award to Dr. Marsha Ryan, physician and attorney, who teaches at the School of Law.

Mr. Brewster reported that Greg Walters had been presented with the John S. Rendleman award by his fellow classmates and he stole the show. He stated that Mr. Walters' performance was an illustration of the ability, the quality, and the education these students are receiving from the School of Law.

Mr. Norwood reported that he had attended the annual awards ceremony of the MedPrep program on May 3. He stated that it was most impressive; that the students had produced the entire program.

Mr. Brewster reported that he and Mr. Norwood had attended the legislative breakfast hosted by the School of Medicine on May 6. He thanked the Medical School for hosting the event.

Under Committee Reports, Dr. Wilkins reported that the Executive Committee Report consists of two parts. He continued that the Executive Committee had met on Wednesday, May 13, 1998, at 3:00 p.m. at the University Center, SIUE. He stated that the Committee had met in Executive Session to

discuss a variety of issues as permitted by law, and the meeting had adjourned at 6:00 p.m. with no action having been taken.

Dr. Wilkins submitted the following Executive Committee Reports:

EXECUTIVE COMMITTEE REPORT

By action at its meeting on March 12, 1997, the Board of Trustees gave its approval to a project to resurface and create a new entrance for Parking Lot #44 on the Carbondale campus. In addition, approval was given for the Executive Committee to approve drawings and specifications and to award the appropriate contracts for this project. The following matter is reported to the Board at this time pursuant to III Bylaws 1:

APPROVAL OF DRAWINGS AND SPECIFICATIONS AND TO AWARD CONTRACTS: RENOVATIONS TO PARKING LOT #44, SIUC

Summary

This matter approves drawings and specifications and awards the contract for renovations to Parking Lot #44 on the Carbondale campus.

The approved budget for this project was \$450,000. The recommended bids total \$253,934 and consist of General and Electrical base bids of \$249,684 and Additive Alternate E-1 for \$4,250. Funding for this work is coming from traffic and parking revenue.

Rationale for Adoption

At its meeting on March 12, 1997, the Board of Trustees gave its approval to a project to resurface and create a new entrance for Parking Lot #44 on the Carbondale campus. In addition, approval was given for the Executive Committee to approve drawings and specifications and to award the appropriate contracts for this project. The approved budget for the project was \$450,000. The drawings and specifications were prepared by Physical Plant Engineering Services with consulting services for electrical engineering provided by Ross and Baruzzini. Favorable bids have been received, and the award of contracts is requested at this time.

Mr. Carl Bretscher, the Board's consulting architect, has reviewed the drawings and specifications and approval is recommended.

Considerations Against Adoption

University officers are aware of none.

Constituency Involvement

This project has the recommendation of the Campus Traffic and Parking Committee, which has constituency representation.

Resolution

BE IT RESOLVED, By the Executive Committee of the Board of Trustees of Southern Illinois University, That:

1. The contract to perform all General Work required to renovate parking lot #44, SIUC, be and is hereby awarded to E.T. Simonds, Inc., Carbondale, IL in the amount of \$210,434.
2. The contract to perform all Electrical Work required to renovate parking lot #44, SIUC, be and is hereby awarded to W. J. Burke Electric Co., Murphysboro, IL in the amount of \$43,500.
3. Funding for this project shall be from traffic and parking revenue.
4. Final drawings and specifications for this project be and are hereby approved as submitted to the Board of Trustees for review, and shall be placed on file in accordance with I Bylaws 9.
5. The President of Southern Illinois University be and is hereby authorized to take whatever action may be required in the execution of this resolution in accordance with established policies and procedures.

EXECUTIVE COMMITTEE REPORT

By action at its March 12, 1998 meeting, the Board of Trustees approved the project and a budget of \$520,000. At that same meeting, the Board also authorized SIUE Facilities Management staff to develop plans and specifications for the project and authorized the Executive Committee to approve those plans and specifications and the award of contracts.

APPROVAL OF PLANS AND SPECIFICATIONS: MUSEUM
STORAGE AND WORKSHOP BUILDING, SIUE

Summary

This matter would approve the plans and specifications for the capital project, Museum Storage and Workshop Building, SIUE. The approved budget for the project is \$520,000. The project would be financed with a combination of income funds and a five-year installment loan obtained through the Illinois Public Higher Education Cooperative (IPHEC). The debt would be repaid annually with annual savings realized from that portion of the income fund normally used for utilities and major repairs, and savings anticipated as the University Park lease is terminated.

Rationale for Adoption

At its March 12, 1998 meeting, the Board approved the project and approved a budget of \$520,000. At that same meeting, the Board also authorized SIUE Facilities Management staff to develop plans and specifications for the project. In addition, the Board authorized members of the Executive Committee to approve the plans and specifications and to approve the award of contracts for this project. The Illinois Board of Higher Education approved this project as a non-instructional capital improvement on May 5, 1998.

The project provides for construction of a new facility which would have up to 12,000 square feet of space, adjacent to the east side of the Supporting Services Building to provide for safe storage of museum artifacts and to make available space for restoration and display preparation work of the Museum staff. Upon completion of the facility, the Wagner Complex would be vacated. Facilities Management staff has completed plans and specifications. Mr. Lindley Renken, the Board's consulting architect, has reviewed the plans and specifications and approval is recommended.

Considerations Against Adoption

University officers are aware of none.

Constituency Involvement

Not pertinent to this matter.

Resolution

BE IT RESOLVED, By the members of the Executive Committee of the Board of Trustees of Southern Illinois University, That:

(1) The plans and specifications for the capital project, Museum Storage and Workshop Building, SIUE, be and are hereby approved as presented to the members of the Executive Committee, and officers of Southern Illinois University at Edwardsville are authorized to proceed with bidding said project in accordance with the plans and specifications approved.

(2) The President of Southern Illinois University be and is hereby authorized to take whatever action may be required in the execution of this resolution in accordance with established policies and procedures.

EXECUTIVE COMMITTEE REPORT

By action at its meeting on July 10, 1997, the Board of Trustees approved the project, the source of funds, and the recommendation of FGM, Inc., Belleville, Illinois, as the project architect. Also at that meeting, the Board authorized the sale of series 1997 revenue bonds to fund this and other projects, and authorized members of the Executive Committee of the Board to approve plans and specifications and award construction contracts in connection with the project. The Executive Committee approved the plans and specifications as reported to the Board of Trustees at its April 9, 1998, meeting. The following matter is reported to the Board at this time pursuant to Ill Bylaws 1:

AWARD OF CONTRACTS: UNIVERSITY CENTER FOOD SERVICE CAFETERIA FACILITIES ENHANCEMENTS, SIUE

Summary

This matter would award construction contracts totaling \$223,231 in connection with the capital project, the University Center Food Service Cafeteria Facilities Enhancements, SIUE. This project is the third component of a capital project which also involves construction of a 506-bed residence hall south of the existing residence hall, and continuation and expansion of the renovation program at Cougar Village Apartments (formerly Tower Lake Apartments).

A summary of bids received is attached for information.

Rationale for Adoption

At its July 10, 1997 meeting, the Board approved the capital project, Student Residence Facilities II, Cougar Village Renovations, Phase III and University Center Food Service Cafeteria Facilities Enhancements at an estimated cost of \$26,900,000 to be funded from the sale of revenue bonds in the estimated amount of \$31,000,000. At that same meeting, the Board also approved the retention of the firm of Solomon, Cordwell, Buenz and Associates, Inc., Chicago, Illinois, to develop plans and specifications for the Student Residence Hall portion of the project; approved the retention of the firm of FGM, Inc., Belleville, Illinois, to

develop plans and specifications for the Cougar Village Renovations, Phase III and the University Center Food Service Cafeteria Facilities Enhancements portion of the project; authorized the officers of Southern Illinois University at Edwardsville to retain the services of a project manager; and authorized members of the Executive Committee of the Board to approve all plans and specifications and award all contracts in connection with the projects. The Illinois Board of Higher Education approved this project as a non-instructional capital improvement on September 3, 1997. The Executive Committee of the Board of Trustees approved the plans and specifications for the University Center Food Service Facilities Enhancements as reported at the April 9, 1998, meeting of the Board of Trustees.

The bids received for the University Center Food Service Cafeteria Facilities Enhancements portion of the project are favorable and award of contracts is now timely.

Considerations Against Adoption

University officers are aware of none.

Constituency Involvement

Not pertinent to this matter.

Resolution

BE IT RESOLVED, By the members of the Executive Committee of the Board of Trustees of Southern Illinois University, That:

(1) Construction contracts totaling \$223,231 in connection with the University Center Food Service Cafeteria Facilities Project, SIUE, be awarded as follows:

(a) A contract in the amount of \$97,016 to J. Wilkinson Company, Glen Carbon, Illinois, for the General Construction work.

(b) A contract in the amount of \$13,500 to Lee Mechanical Contractors, Inc., Park Hills, Missouri, for the Heating, Piping, Refrigeration and Automatic Temperature Control Work.

(c) A contract in the amount of \$56,400 to Lee Mechanical Contractors, Inc., Park Hills, Missouri, for the Ventilating and Distribution System for Air-Conditioned work.

(d) A contract in the amount of \$34,685 to Barton Electric, Inc., Trenton, Illinois, for the Electrical work.

(e) A contract in the amount of \$21,630 to GRP Mechanical Company, Inc., East Alton, Illinois, for the Plumbing work.

(2) The President of Southern Illinois University be and is hereby authorized to take all actions necessary for the execution of this resolution in accordance with established policies and procedures.

Mrs. D'Esposito, Chair of the Finance Committee, stated that the Committee had met this morning in the Hoag Lecture Hall. She gave the following report:

We would like to recommend for approval on the omnibus motion the following matters: Item J, Increase in Mass Transit Fee, SIUC [Amendment to 4 Policies of the Board B-6]; K, Increase in Student Center Fee, SIUC [Amendment to 4 Policies of the Board B-6]; L, Increase in Residence Hall Rates and Apartment Rentals, SIUC [Amendment to 4 Policies of the Board B-18]; M, Increase in SMB: Primary Care Fee, SIUC [Amendment to 4 Policies of the Board B-6]; N, Increase in Intercollegiate Athletic Fee, SIUC [Amendment to 4 Policies of the Board B-4]; O, Increase in Flight Training Charges, SIUC [Amendment to 4 Policies of the Board B-4]; P, Increase in Student Welfare and Activity Fee, SIUE [Amendment to 4 Policies of the Board C-5]; Q, Increase in Textbook Rental Fee, SIUE [Amendment to 4 Policies of the Board C-5]; R, Increase in University Center Fee, SIUE [Amendment to 4 Policies of the Board C-5]; S, Increase in Student-to-Student Grant Fee, SIUE [Amendment to 4 Policies of the Board C-5]; T, Increase in Housing Rental Rates, SIUE [Amendment to 4 Policies of the Board C-12]; U, Increase in Student Fitness Center Fee, SIUE [Amendment to 4 Policies of the Board C-14]; V, Four-Year Plan (FY 1999-FY 2002) and FY 2000 Rates for Tuition, Fees, and Room and Board [Amendments to 4 Policies of the Board B and C]; DD, Electronic Information Systems Privacy Issues and Statement of Ethics [Amendment to 5 Policies of the Board J]; EE, Pre-Employment Investigations [Amendments to 2 Policies of the Board F]; FF, Revisions to Reporting Responsibility of Executive Director of Audits and Internal Audit Policy [Amendments to III Bylaws 3-D and 5 Policies of the Board E]; GG, Tuition Waiver Policy for Children of Seven-Year Employees of Illinois Public Universities [Amendments to 4 Policies of the Board A-6-f]; and HH, Legislative Audit Commission University Guidelines 1982, as amended 1997, and Amendment to 5 Policies of the Board D. We had reports on cash and investments, quarterly reports on the operating budget, and within the Finance Committee we approved five budget adjustments requests.

Dr. Wilkins, Chair of the Architecture and Design Committee, stated that the Committee had met following the Finance Committee meeting. He gave the following report:

We ask that the following Board items be placed on the omnibus motion: Y, Approval of Drawings and Specifications and Award of Contract: Kitchen Renovations, Southern Hills, SIUC; Z, Project Approval, Bathroom Renovations, Allen, Boomer, and Wright Halls, SIUC; AA, Project Approval, Fire Alarm Renovations, Student Center, SIUC; and BB, Approval of Drawings and Specifications and Award of Contracts: Asbestos Abatement Phase 3, Morris Library, SIUC.

Mr. Norwood, Chair of the Academic Matters Committee, stated that the Committee had met following the Architecture and Design Committee meeting. He gave the following report:

We had three notice items: Resource Allocation and Management Program (RAMP) Planning Documents, Fiscal Year 2000, Southern Illinois University at Carbondale, including the School of Medicine, and Southern Illinois University at Edwardsville; Approval of a Master of Science Degree Program, Major in Construction, School of Engineering, SIUE; and Approval of a Bachelor of Science Degree Program, Major in Manufacturing Engineering, School of Engineering, SIUE. We ask that the following items be included on the omnibus motion: W, Approval of a Center for Excellence for Soybean Research, Teaching, and Outreach, SIUC; X, Approval of a Ph.D. in Environmental Resources and Policy, SIUC; and CC, Revision of Policies for Degrees, Certificates, and Awards (1 Policies of the Board D). We also had a recommendation to look into academics as they relate to athletics. That will be done through President Sanders.

Under Executive Officer Reports, President Ted Sanders gave the following report:

I'm glad that Mr. Norwood reported on the commencement exercises. This last week was an extremely busy week for the two Chancellors and the campuses. They kept me busy going back and forth between the two for commencement exercises. We still have some yet to go with the School of Dental Medicine and the School of Medicine still a week out. I kept picking up the Chronicle of Higher Education and other national media expecting that we, like a number of other universities, would see some kind of national reference to commencement speakers at one of our two campuses because I believe as you look at the list of commencement speakers that ours this year were among the most distinguished in the history of the University, and at least as distinguished as those that are getting national and regional attention. Mr. Norwood mentioned the Judges Johnson, and I thought particularly after Judge Norma Johnson made her ruling that the President of the United States could not invoke executive privilege to block prosecutors from questioning his closest aides that someone would take note of the fact that Judge Johnson was going to be addressing our law school graduates. They did not. I also thought someone might take note of several of the

others. I don't have time this morning to go through each of those, but I'd mention at least two others; in Mass Communications and Media Arts in Carbondale, Robert Weiss, who goes by Bob, is the President of Paramount Studios Broadway Pictures, which none of us would know him by, but we would know him as the creator, writer, and producer of the television show, Sliders, or as the producer of the Blues Brothers or Tommy Boy or the Naked Gun series, or any number of other projects of his. Also at Edwardsville last Saturday, Jill Baumgaertner gave her commencement address twice actually. She's a nationally recognized literary critic. Yet really no one took real note of the quality of commencement speakers that we had on both campuses this year. Somewhat of a disappointment, but at least those of us who attended and participated will long remember them. The graduates may not, but the rest of us will.

I'd also like to give a very heartfelt compliment this morning to Don Beggs and to the Carbondale staff, particularly to Don and the student leadership on the campus. As I reported to you several days ago, we've been reading in the media about universities across the country having major incidents that involve alcohol and I want to call to your attention the fact that Carbondale made it through a full academic year without any major incident involving alcohol. That didn't happen by chance. Don personally gave a great deal of personal attention and leadership to this. He had a wonderful response from the student leadership in helping him to address this issue and I think we ought to commend Don Beggs, the campus staff, and the student leadership for this very significant accomplishment.

The General Assembly continues in session. They are nine days away from planned adjournment. There are a lot of stories going about. We've been devoting a lot of time to activities in Springfield and as you get closer and closer to the end of the session the rumors escalate and you begin to worry. We just want to make sure that all of our fences are intact at this point and something doesn't escape us. As you know, the state is projecting an unprecedented ending fund balance for both fiscal year 1998 and 1999 and that whets the appetite for people to spend that money. There is a lot of talk about ways to spend and also a variety of proposals floating about for tax relief. It's not clear right now what may happen, but some other important things actually hinge upon the appetite for tax relief. It would appear to me right now that the capital bill raising the state revenue bond limits and passing a capital bill is getting very closely tied up with the issue of tax relief and what the General Assembly does in disposing of that issue is going to impact whether or not we have a capital bill for next year. Hopefully, the Governor and the legislative leaders will get the thing worked out so that before May 22, the scheduled end of the session, we will have that capital bill passed. We've been working hard to maintain the Governor's appropriations budget at his recommended funding level. There have been some serious discussions in the Senate Appropriations Committee about either reallocating that budget or reducing amounts not just in the higher education budget but potentially across all of the budgets. It's not clear what's going to happen there, but we continue to make the necessary calls to protect Southern Illinois University's budget from either reduction or reallocation. If indeed the General Assembly passes the budget

as the Governor has recommended, this would be the fifth year in which the Governor has achieved a very, very significant result in the General Assembly. I've been working with legislatures for more years than I care to recall and while what the Governor proposed is generally very influential on the outcome it is not typical that you would see it as the actual outcome. There are substantive bills, but not very many of them are making their way through both houses to the Governor's desk. One bill that many of us, and I suspect most of us in the room have watched, is House Bill 2364; this is the legislation that provides each governing board of each public university to have a student member who is entitled to vote on all board matters except those that involve faculty tenure, faculty promotion, or an issue with which that student has a direct conflict of interest. The bill has now passed both chambers and it's now on its way to the Governor. I'd remind you, Patrick, that the Governor vetoed a similar piece of legislation last year and recommended that he appoint the student member. I don't know what his inclinations are on this at this point in time.

Mr. Kelly stated that the opportunity was there to take a pro-active step on this and follow the lead of Western Illinois University and Governors State University, and possibly draft a resolution supporting this bill.

Dr. Sanders continued with the following remarks:

Also just a few weeks ago the Auditor General released a management audit on tuition and fee waivers. That report concluded that universities waived approximately \$117 million in tuition and almost \$5 million in fees. The report is very clear that this is neither illegal nor wrong. However, the audit did highlight that there were statewide requirements and minimal guidelines for these programs, and additionally that the administration or management of these waivers were largely decentralized on universities campuses and delegated to individual departments, and the universities, as well as the state, had very few written policies and procedures. I think the bottom line is that there are serious management problems both at the state level and at the universities with the operation of the program. It's a serious audit report and we're taking it seriously. We've appointed individuals from throughout the University to review the audit findings and to advise us on the steps that we need to take to strengthen our system. I'd also call attention to the fact that the report has brought a number of editorials across the state and I've been pleased to note that at least the recognition that those editorials have given to graduate education and the importance of tuition and fee waivers to quality graduate education in the universities in the state. The audit report will be heard before the Legislative Audit Commission in mid-July. We'll be prepared to respond to questions, and I suspect that there will be very intense and direct questioning to both the Board of Higher Education staff and to us regarding the report.

Also, just very briefly, I would comment to you on my recent trip to Japan and Taiwan. The central purpose of that trip of course was to participate in the celebration of the ten-year relationship with the City of Nakajo and the Niigata Prefecture and the operation of our campus there. It was just an outstanding experience. The Mayor, the community, went overboard to both plan and to execute this celebration, and as a part of the celebration, we did sign a new contract with the Pacific Entity which is the legal entity that we deal with in Japan. It contains the specifics of our next year's contract, but it, in the Japanese tradition, reflects the importance of the relationship between the University and the Prefecture in the City of Nakajo. It has at least a time horizon of another decade, yet that it envisions in this relationship and potentially longer than that. I took a piece of art from the Museum collection at Carbondale, a wood carving of Abraham Lincoln, which will be placed on permanent loan in the Japanese-American Friendship Center on our campus to remain as an exhibit so long as this relationship is alive. Also on the trip between the two countries, we participated in four separate alumni gatherings. I could spend considerable time talking about how important those events were and the kinds of exchanges we had with probably a total of 120-150 alums across the four events. I'll not do that. We visited post-secondary institutions in Japan and two in Taiwan. One of those, a brand new University of Science and Technology, and it's very clear that out of that we will likely have an agreement with that university that will produce both undergraduate and, most assuredly, graduate students for Southern Illinois University. We talked about faculty exchanges. We talked about continuing education opportunities at Southern for faculty at that university, and we talked about the possibility of providing them assistance in the establishment of an English language program at that campus. It was a chance visit that had, I think, potentially a very, very significant result. I visited the Fulbright Foundation while we were in Taipei. We had numerous discussions in the ministry of education with its senior officials as well as in the National Science Council with senior officials there. I believe that it's highly likely that we will probably have a national symposium in Taiwan sometime next fall around the role of the press in a democracy. Although Taiwan is not yet a democracy, it's moving in that direction and such a symposium, I think, would be very very timely there. Graduates of Carbondale's School of Journalism in the 1960's virtually dominate the media in Taiwan today, so they become a very, very nice link and they're interested in such a project.

I'll not comment too much on the legislative breakfast in Springfield. That has already been mentioned, but I would note one other change in that in the last couple of years and that is that that breakfast includes both of the campuses. There was significant participation from both and I think that serves us extremely well in Springfield.

At the federal level, a lot of things are happening also that potentially impact us. The House has passed and forwarded to the Senate a new higher education reauthorization. It's \$101 billion legislation to cover the next five years. It reduces interest rates charged to students as they repay their federal loans. It increases the Pell award from \$3,000 to \$4,500 next year and to \$5,300 by 2003.

2004. It creates high hopes for college granting or scholarship program. It awards \$140 million a year to establish partnerships through that program between colleges and middle schools to work with low income children encouraging them to go to college. It will be interesting to see what kinds of adaptations take place to this legislation as it passes through the Senate. We have several special interest pieces that are at various stages of development in Washington. The most important project is the ethanol pilot plant here on the Edwardsville campus. Just this past week we signed a contract with Raytheon Corporation for the design of that new building. If all goes well those plans will be completed by late fall of this year. We're getting a lot of help from the national and Illinois corn growers associations. People that are active in alternative fuels. Our local congressional delegation and most specifically from a modest contract that we have entered into with Doug Richardson there to help shepherd that legislation. I think we can be reasonably optimistic though it's not guaranteed that this session or next we will secure the \$14 million to complete the last phase of this multi-year effort to produce the ethanol plant.

I bring to you today the summary of an appeal to the Board of Trustees by Dr. Shashi Lalvani, a faculty member in the College of Engineering at Carbondale who seeks review of the decision that Chancellor Beggs has made as he adopted the recommendations of the Judicial Review Board. That body is composed of faculty members that heard Dr. Lalvani's grievance. Dr. Lalvani, an unsuccessful candidate for the position of Director of the Materials Technology Center, alleged that another candidate was pre-selected for the position, that there was an inappropriate bias in the selection process, and that the interview process was improper. It's my recommendation to you that the Application for Appeal be denied and that the decision of Chancellor Beggs be affirmed. My reason for bringing this recommendation is to obtain a review under the Board's Bylaws. Dr. Lalvani must demonstrate that his grievance complies with Article VI, 2-A of the Bylaws of the Board of Trustees which limits the authority of this Board to review only those administrative decisions resulting in grievances which do not involve questions of expert academic judgment or discretionary managerial judgment but which do involve important policy issues or which raise serious questions regarding the integrity of the decision-making process. The selection of another applicant was a clear exercise of expert academic judgment and discretionary managerial judgment. Chancellor Beggs appropriately followed the faculty panel's recommendation to reject the grievance and Dr. Lalvani has not presented in his Application for Appeal any valid basis for review by this Board. Therefore, unless some Board member would move differently, Dr. Lalvani's Application for Appeal would be denied and the decision of Chancellor Beggs affirmed.

The Chair asked if there was such a motion. Hearing none, the Chair stated that the Application for Appeal of Shashi Lalvani shall be deemed to have been denied and the action which is the subject of the grievance shall stand.

Dr. Don Beggs, Chancellor, SIUC, gave the following report:

We had 2200 students take part in commencement, at least they will after the Medical School commencement on Sunday. I think this shows a continuing increase on behalf of students to take part in the commencement exercises.

On April 22 we had over 100 public school teachers participating in our professional development activities in Carbondale. The cooperation that is going on and the development of the professional development centers is indeed impressive.

I'd also like to report to you that the President and I work hard to cover as many things as we can and while he covered the Foundation meeting on May 2, I had the assignment of attending the alumni meeting in Chicago at the Cub-Cardinal game. We had 1000 alums and their guests, in terms of tickets purchased. George Lucas did a fantastic job of working with us. The vast majority of alums were in their late 20s to early 40s. I think that's the future of our alumni activities and it was very, very nice to see the comradery and the fun that was had by all. Probably the most positive impact I had is my catcher for that game was Kerry Wood who then went out and struck out 20 people in his next game. I got his autograph. The two people who were working on the field in the preparation for the event were both SIU graduates. One out of Journalism and one out of Business.

Our faculty in the past month have brought in \$3.2 million in grant activities. We are now running \$6.5 million ahead of what we did last year. The faculty has indeed had an outstanding year with respect to grant activities.

Our Medical School is working in the Red Bud area with St. Clement Hospital, providing primary medical care and preventive health services.

On April 24, Spencer Christian and Good Morning America were on campus. It was quite an experience to see the Saluki Pep Band there at 5:00 a.m., as well as seeing our graduates having primary responsibility for filming activity. Later in the day we had the Cardboard Boat Regatta. Our students worked at the preparation of the materials that was an uplink through CNN and other outlets. Literally East Coast and West Coast were involved and our students did the production. We were on the ABC web page as a result of that activity.

Yesterday we had the opportunity of introducing Bruce Weber, the new basketball coach, to the media. I think you'll be very pleased with Coach Weber's attitude with respect to academics.

Ziggy Marley was on campus and I think the important thing here was the cooperation by our student leadership with the City and campus police. It showed we could put on a spring event in a positive way and it reflected positively on the community. I agreed with the President, it took the student leadership to

make this happen and it bodes well with what we can do if we keep the communication lines open which we're going to do.

Mr. Norwood commented that United Airlines brought the airplane down to Carbondale the same weekend as the Cardboard Boat Regatta. He stated that there were ninety potential students from the Chicago area on board. He reported that this was the fifth year in a row that United had brought potential students to Carbondale and he hoped they would continue the practice.

Dr. David Werner, Chancellor, SIUE, make the following report:

The Arts and Issues series for the year concluded with a performance by the St. Louis Symphony Orchestra on April 30. This was a performance funded by external contributions, with the principal donor being St. Elizabeth's Medical Center of Granite City. This was the first appearance of the Symphony Orchestra in Edwardsville for 20 years, since the conclusion of the Mississippi River Festival. It was a wonder evening, a sold out performance, and a fitting conclusion to the 40th anniversary celebration. Hans Vonk directed the Symphony Orchestra at that performance and then he returned for commencement on May 9 where he received an honorary degree. Jim Baumgaertner, also an honorary degree recipient, spoke at both commencement ceremonies. This was Hans Vonk's first experience with American higher education and I think he was impressed. He even asked to keep his hat as a memento of the ceremony in addition to that hood that he received as part of the honorary degree. We will conclude the commencement process on June 6 with the commencement of the School of Dental Medicine to be held on the Edwardsville campus.

I'm happy to report that our intercollegiate athletic teams won the Great Lakes Valley All Sports Trophy. This is a trophy that is determined by the overall performance of all the intercollegiate athletic teams. It's done on a point basis and we scored 93 points compared to the next runner-up of 84.5. So not only did we win, but we won by a substantial amount.

Within the last year, you had a presentation at an Academic Matters Committee meeting from the civil engineering students about their bridge building projects. I'm again happy to report that they won the Mid-West Regional for the fourth time in a row and they move on the national competition which will be held in Kansas City over the Memorial Day weekend.

Our Master of Social Work program produced its first graduates this year at the May commencement. What's significant is that this program is a direct result of the PQP process. When we put that program forward for approval a number of years ago, you may recall that that was a period in which there were no

new state resources available and we pledged we would do that through internal reallocation, not through tuition increase money, and we did that. The money came from a variety of places throughout the institution, but we put the money together and the first group of those students graduated and more will follow.

On the "if you will build it, they will come" front, this year we have a number of events coming up in track and field. This weekend the National Junior College Track and Field events will be held in the stadium. The NCAA Division II Track and Field will be held on May 21 and 22. The U.S. Nationals are scheduled for the same site on June 26 through 28. So that field is getting a great deal of use.

Finally, on the very good news front, the bids are in on the Engineering Building. The bids are slightly over the amount we expected, but only by \$55,000, well within the \$2 million contingency fund that is available on this project. CDB has yet to enter into contracts with the bidders, but we expect that to happen fairly soon and with any luck at all construction on the building should begin by the middle of June. That is very good news for the School of Engineering and the University.

The Chair reported that, pursuant to notice, members of the Executive Committee held an executive session at 3:00 p.m., May 13, 1998, in the Wabash Room of the University Center, SIUE. He stated that the only public portion of the meeting consisted of a motion to close the meeting to the public for the purpose of considering pending, probable or imminent court proceedings against or on behalf of the Board, information regarding appointment, employment or dismissal of employees or officers, acquisition of real estate property, and collective negotiating matters. He continued that at 6:00 p.m., members of the Board of Trustees had dinner in the International Room of the University Center and the gathering was social in nature.

The Chair stated that, also pursuant to notice, members of the Board of Trustees had a delightful breakfast with Dr. Pat Ferrillo, Dean of the School of Dental Medicine, at 7:30 a.m. this morning in Room 1109 of Building 263 at the

School of Dental Medicine, Alton, Illinois. He said it was an exceptionally nice and informative meeting.

The Chair recognized the following constituency heads attending their last Board of Trustees meeting as a constituency head: Eric Barnett, President of the SIUE Staff Senate; Carolyn Donow, President, SIUC Administrative and Professional Staff Council; Tim Hoerman, President, SIUC Graduate and Professional Student Council; and Debra Quamen, President, SIUC Civil Service Employees Council. The Chair recognized the newly-elected constituency heads: William Anderson, President, SIUE Student Senate; Jim Allen, President, SIUC Faculty Senate; David Kammler, President, SIUC Graduate Council; Kristie Ayres, President, SIUC Undergraduate Student Government; and Michael Speck, President, SIUC Graduate and Professional Student Council. He welcomed them to the constituency table.

The Chair explained the procedure for the Board's omnibus motion and he proposed that, after discussion, there would be taken up the following matters:

REPORTS OF PURCHASE ORDERS AND CONTRACTS,
MARCH, 1998, SIUC AND SIUE

In accordance with III Bylaws 1 and 5 Policies of the Board C, summary reports of purchase orders and contracts awarded during the month of March, 1998, were mailed to the members of the Board in advance of this meeting, copies were placed on file in the Office of the Board of Trustees, and these reports are hereby submitted for information and entry upon the minutes of the Board with respect to the actions of the Executive Committee.

CHANGES IN FACULTY-ADMINISTRATIVE PAYROLL - SIUC

The following changes in faculty-administrative payroll are submitted to the Board of Trustees for ratification in accordance with the Board Policy on Personnel Approval (2 Policies of the Board B). Additional detailed information is on file in the Office of the Chancellor. Where appropriate, salary is reported on a monthly basis and on either an academic year (AY) or fiscal year (FY) basis.

A. Continuing Appointment*

	<u>Name</u>	<u>Title</u>	<u>Department</u>	<u>Effective Date</u>	<u>Salary</u>
1.	Carty, Ronald H.	Associate Scientist	Illinois Clean Coal Institute	05/16/98	\$4,583.00/mo \$41,247.00/AY
2.	Chen, Shaowei	Assistant Professor	Chemistry & Biochemistry	08/16/98	\$4,400.00/mo \$39,600.00/AY
3.	Dyer, Daniel J.	Assistant Professor	Chemistry & Biochemistry	08/16/98	\$4,700.00/mo \$42,300.00/AY
4.	Gingrich- Philbrook, Craig	Assistant Professor	Speech Communication	08/16/98	\$3,889.00/mo \$35,001.00/AY
5.	Molino, Michael	Assistant Professor	English	08/16/98	\$4,445.00/mo \$40,005.00/AY
6.	Ruffing, Ami	Researcher II	Center for Environ Health and Safety	03/09/98	\$2,583.33/mo \$30,999.96/FY
7.	Sylwester, Kevin	Assistant Professor	Economics	08/16/98	\$5,400.00/mo \$48,600.00/AY

* No leaves of absence or awards of tenure to be reported

The following changes in faculty-administrative payroll at the School of Medicine/Springfield campus are submitted to the Board of Trustees for ratification in accordance with the Board Policy on Personnel Approval (2 Policies of the Board B).

Additional detailed information is on file in the Office of the Dean and Provost. Where appropriate, salary is reported on a monthly basis and on either an academic year (AY) or fiscal year (FY) basis.

A. Continuing Appointments*

	<u>Name</u>	<u>Title</u>	<u>Department</u>	<u>Effective Date</u>	<u>Salary</u>
1.	Francken, Gregory**	Clin Asst Prof	Radiology	04/01/98	N/A
2.	Johnson, Anton**	Clin Asst	Radiology	04/01/98	N/A

3.	Mathew, James**	Prof Clin Assoc Prof	Int Medicine	05/01/98	N/A
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*No leaves of absence with pay or awards of tenure to be reported.

**This appointment carries faculty privileges except that time in this appointment does not count toward tenure.

CHANGES IN FACULTY-ADMINISTRATIVE PAYROLL - SIUE

The following changes in faculty-administrative payroll are submitted to the Board of Trustees for ratification in accordance with the Board Policy on Personnel Approval (2 Policies of the Board B). Additional detailed information is on file in the Office of the Chancellor. Where appropriate, salary is reported on a monthly basis and on either an academic year (AY) or fiscal year (FY) basis.

A. Continuing Appointment

<u>Name</u>	<u>Title</u>	<u>Department</u>	<u>Effective Date</u>	<u>Salary</u>
1. Schmidt, Cynthia A.	Asst Prof	Nursing, School of	08/16/98	\$4,900/mo \$44,100/AY

B. Leaves of Absence With Pay

None to be reported this month.

C. Awards of Tenure

None to be reported this month.

INCREASE IN MASS TRANSIT FEE, SIUC [Amendment to 4 Policies of the Board B-6]

Summary

This matter seeks a \$1.00 increase in the Mass Transit Fee, effective Fall Semester 1999, for a proposed rate of \$23.00 per semester, prorated over 12 credit hours for Fall, Spring, and Summer academic sessions respectively. This fee was reduced from \$25.00 to \$21.00 for FY 1998.

Rationale for Adoption

The reduction of this fee for FY 1998 results in a planned use of working cash to fund the excess of expense over revenue for FY 1998 through FY 2000. The approved and proposed annual increases for FY 1999 and FY 2000 maintain the viability of meeting the terms of the contract with Beck Bus, which accounts for 92% of the total expense.

Problems with overcrowding on the business route were met by adding a new route in FY 1998. This route provides transportation every 30 minutes from the campus to the business areas. It also serves more student residence areas on the north side of town and provides an east/west link across town.

Routes have been revised for FY 1999 to reduce the hours of low ridership. The construction of bus shelters has been curtailed, along with plans for a more elaborate printed schedule.

Revenue from nonstudent riders has doubled from FY 1996 to FY 1997. Revenue from advertising has been more difficult to achieve, but FY 1998 sales have already tripled FY 1997 sales, by adding outside signs and marketing more directly.

When ridership for the second year of operation (FY 1997) rose only slightly over the first year, efforts were made to market the mass transit to the students. Ridership for the first half of this year is 22% higher than for the same period last year.

Consideration Against Adoption

The fee could remain at \$22.00, resulting in a larger decrease in the cash balance, followed by a larger increase in the fee for the next year. On the other hand, since the current contract expires after FY 2000, a larger increase could be justified to increase working cash for the first year of the new contract to cover cost increases that may come under the new terms.

Constituency Involvement

This matter was approved by the Mass Transit Advisory Board on February 12, 1998. The matter has been shared with both student constituency groups.

Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That, effective with the collection of fees for Fall Semester 1999, 4 Policies of the Board B-6 be amended to show the following schedule:

6. General student fees schedule approved by the Board for Southern Illinois University at Carbondale in effect Fall Semester:

Fees (Per Semester)	1998	1999
Mass Transit *	22.00	23.00

* Prorated over 12 hours/semester

**MASS TRANSIT FEE, SIUC
Comparative Statement of Actual and Estimated
Revenue and Expense**

	FY96	FY97	FY98	FY99	FY00
	Actual	Actual	Budget	Approved	Proposed
REVENUE					
Mass Transit Fee	891,078	890,665	765,450	801,900	838,350
Sales to Public	16,455	34,530	35,000	42,500	42,500
Advertising	5,459	3,461	10,000	10,000	10,000
Transfer: Campus Safety	2,500	0	0	0	0
Interest Earnings	<u>6,981</u>	<u>16,415</u>	<u>15,774</u>	<u>10,914</u>	<u>7,968</u>
TOTAL REVENUE	<u>922,473</u>	<u>945,071</u>	<u>826,224</u>	<u>865,314</u>	<u>898,818</u>
EXPENSE					
Salaries	30,473	38,859	39,480	40,664	41,884
Wages	0	589	0	0	0
Travel	0	147	150	100	100
Telecommunications	186	243	250	250	250
Office Expense (Schedules)	6,529	5,405	7,500	8,500	8,500
General Administration:					
Beck Contract	608,838	762,498	837,050	844,970	870,319
Access Control	16,366	15,153	5,075	3,915	3,915
Marketing	0	3,098	14,000	14,000	14,000
Special Projects:					
Equipment	11,085	18,939	1,000	0	0
Physical Plant Charges	22,051	11,947	1,000	1,000	1,000
General Admin. -- Other	<u>8,131</u>	<u>3,885</u>	<u>0</u>	<u>1,000</u>	<u>1,000</u>
TOTAL EXPENSE	<u>703,659</u>	<u>860,763</u>	<u>905,505</u>	<u>914,399</u>	<u>940,968</u>
REVENUE OVER EXPENSE	218,814	84,308	(79,281)	(49,085)	(42,150)
ENDING BALANCE	<u>218,814</u>	<u>303,122</u>	<u>198,446</u>	<u>149,361</u>	<u>107,210</u>
Fee per Semester	25.00	25.00	21.00	22.00	23.00
Percent Change	N/A	0.00%	-16.00%	4.76%	4.55%
Revenue per \$1 of Fee	35.643	35.627	36.450	36.450	36.450

INCREASE IN STUDENT CENTER FEE, SIUC
[Amendment to 4 Policies of the Board B-6]

Summary

This matter seeks a \$1.00 increase in the Student Center Fee, effective Fall Semester 1999, for a proposed rate of \$55.00 per semester, prorated over 12 credit hours for Fall, Spring, and Summer academic sessions, respectively.

Rationale for Adoption

Self-generated sales reached a high of \$5,980,582 in FY 1994 and have declined through FY 1997, due to decreased enrollment and the addition of a third bookstore in the community. Year-to-date comparisons indicate that FY 1998

sales will exceed those of FY 1997. At midyear, FY 1998 bookstore sales were \$100,000 above last year. Net food services operations have increased by \$64,000, despite the loss of service during the construction of the food court last summer. However, total sales are projected to remain below the FY 1994 peak beyond FY 2000, if enrollment remains constant.

There is strong usage and support for the services of the Student Center, which in turn increases the need for repair and modernization, as well as current operating costs. Efforts to reduce operating costs can be shown by defining "operating cost" as total expense less equipment, merchandise for resale, building maintenance, and equipment maintenance. This shows an average annual increase over actual experience from FY 1994 through FY 1997 of less than 0.4%, covering salary increases and other inflationary expense. Continuing this comparison through the proposed FY 2000 budget shows an average annual increase of less than 0.2%. This has provided more funding for repairs and renovations, but such savings cannot be achieved indefinitely. Suffice to say that Student Center staff have shown remarkable effort in reducing cost to overcome loss of revenue.

The proposed \$1.00 fee increase will generate about \$36,485, which is about half of the projected 3% salary increase for FY 2000. Fees over the ten-year period of FY 1990 through FY 2000 will have increased by an annual compounded rate of 3.3%. The FY 2000 ending cash balance is projected at 8% of annual expenditures.

Consideration Against Adoption

The proposed \$1.00 increase assumes an optimistic budget with increased sales and services, limited inflationary costs and internal charges, and a constant enrollment. However, the larger problem beyond the funding of current operations is the need for repairs and renovations. The extension of current debt service to the year 2018 requires the maintenance of the facility over a longer period of time without new capital funding. Additional funding, beyond current operating costs, is needed to reduce deferred maintenance and to cover the increased costs of an aging facility. Consideration should be given to funding the capital needs of the Student Center during the extended debt period through 2018.

Constituency Involvement

The Student Center Board has discussed this matter and supports the proposed increase. This matter has been given to both student constituency groups.

Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That, effective with the collection of fees

for Fall Semester 1999, 4 Policies of the Board B-6 be amended to show the following schedule:

6. General student fees schedule approved by the Board for Southern Illinois University at Carbondale in effect Fall Semester:

Fees (Per Semester)	1998	1999
Student Center *	\$54.00	\$55.00

* Prorated over 12 hours/semester

STUDENT CENTER , SIUC
Comparative Statement of Actual and Estimated
Revenue and Expense

	FY96	FY97	FY98	FY-99	FY00
	Actual	Actual	Budget	Approved	Proposed
REVENUE					
Sales	4,812,218	3,850,349	4,071,865	4,155,425	4,292,554
Student Center Fee	1,484,363	1,604,286	1,751,349	1,970,259	2,006,744
Fees – Other	99,341	100,857	82,430	99,030	101,025
Services	49,788	67,325	48,500	71,000	72,500
Rentals	212,611	218,720	248,264	250,000	250,000
Interest Earned	102,510	92,699	77,000	53,000	51,500
Other	44	200,046	50	50	50
Student Welfare Funds	150,077	161,489	154,500	149,000	149,000
Use of Revenue Bond Fee	<u>1,164,500</u>	<u>1,048,000</u>	<u>1,008,836</u>	<u>1,083,670</u>	<u>1,026,805</u>
TOTAL REVENUE	<u>8,075,452</u>	<u>7,343,771</u>	<u>7,442,794</u>	<u>7,831,434</u>	<u>7,950,178</u>
EXPENSE					
Salaries	1,995,515	2,041,705	2,058,263	2,120,000	2,178,600
Wages (Net of CWS)	355,160	358,004	364,534	371,445	371,445
Travel	7,376	6,133	9,500	9,500	9,500
Equipment	93,893	56,007	90,000	115,000	115,000
Refunds	5,224	2,875	5,250	7,750	7,750
Oper. Auto. Equip.	5,210	5,664	5,525	5,450	5,500
Telecommunications	26,790	30,773	28,650	28,650	29,000
General Administration	244,386	253,063	146,425	139,550	138,000
Office Expense	134,557	170,587	124,350	133,650	134,000
Collection Expense	30,016	22,846	22,500	23,000	23,000
Merchandise for Resale	3,418,955	2,664,540	2,882,850	2,961,000	3,046,750
Utilities	856,559	795,440	882,500	960,700	988,000
Building Maintenance	124,837	157,946	892,803	265,000	261,000
Equipment Maintenance	88,888	67,402	100,568	100,000	80,000
Equipment Rental	6,061	1,024	400	400	400
Grounds Maintenance	40,788	41,710	44,000	45,000	46,300
Refuse Removal	12,819	10,207	12,000	12,000	12,000
Taxes	229,478	172,550	146,910	151,525	156,000
Laundry	4,809	4,415	5,800	5,000	5,000
Insurance	22,221	24,961	26,000	27,000	27,500
Cable TV			250	265	275
Debt Service	<u>414,232</u>	<u>580,849</u>	<u>389,875</u>	<u>389,875</u>	<u>389,875</u>
TOTAL EXPENSE	<u>8,117,774</u>	<u>7,468,701</u>	<u>8,238,953</u>	<u>7,871,760</u>	<u>8,024,895</u>
REVENUE OVER EXPENSE	<u>(42,322)</u>	<u>(124,930)</u>	<u>(796,159)</u>	<u>(40,326)</u>	<u>(74,718)</u>
ENDING BALANCE	<u>1,678,226</u>	<u>1,553,296</u>	<u>757,137</u>	<u>716,811</u>	<u>642,093</u>
Fee per Semester	39.75	44.00	48.00	54.00	55.00
Percent Change	0.0%	10.7%	9.1%	12.5%	1.9%
Revenue per \$1 of Fee	37,342	36,461	36,485	36,485	36,485

INCREASE IN RESIDENCE HALL RATES AND APARTMENT RENTALS, SIUC
[Amendment to 4 Policies of the Board B-18]

Summary

This matter proposes increases in residence hall rates effective Summer Session 1999 and increases in apartment rentals effective July 1, 1999. Typical increases include \$56 per semester (3.0%) for double occupancy room and board in the residence halls, \$9-\$12 per month (3.0%) in family housing and other apartment rentals.

Rationale for Adoption

Housing income was almost constant during FY 1995 to FY 1997 as decreasing occupancy offset the increased rates charged. Income for FY 1998 is budgeted at \$904,000 (5.3%) more than FY 1997 actual, reflecting the 4.5% rate increase and an increased occupancy rate, based on year-to-date experience. Occupancy is projected to remain constant for FY1999 and then increase by 1.5% for FY 2000, reflecting the projected increase in high school seniors.

Housing staff have actively sought ways to reduce operating costs and increase funding for capital improvements and other requests from student residents. For example, improved dining services and meal plan options have increased student resident participation from 52% in FY1995 to 61% in FY1996 and 65% in FY1997. This increases the cost for food purchases but indicates higher student satisfaction.

However, progress is being lost in keeping up with the five-year plan of repair and renovation, which itself is less than the recommended rate of funding for deferred maintenance. The FY1999 budget shows a sharp increase for capital projects, reflecting the full funding of the projected plan for that year plus the \$456,900 fire alarm project that has been delayed from FY1998. The 3% proposed increase does not allow for full funding of the planned projects for FY2000. Which projects are to be deferred will be determined during next year.

The difficulty in completing capital projects within the budgeted year frequently results in a carry forward of cash and excess of expense over revenue the following year. Ending cash (excluding prepayments for the next year) is projected to be a low of \$753,239 for FY1999, less than the goal of 8% of expense. However, adding the prepayments collected in FY1999 for FY2000 would approach that goal. Based on past experience, planned repair and renovation projects will not be completed on time, further increasing the ending cash. Ending cash for FY 2000 is projected to be at the 8% goal, excluding the use of prepayments.

Housing staff believe that the quality of housing provided to students is a greater factor in recruitment and retention than is the room and board cost,

especially since SIUC rates are lower than elsewhere, as shown on the next page. This is what drives the need to increase repair and renovation projects for these buildings which are approaching 40 years of use and will carry existing debt service until 2018. Based on the comparative rates elsewhere and the need to attract students, 3% could be viewed as a minimum rate of increase.

Illinois Public University Room and Board Rates, 1998-1999 (Double Occupancy, Full Meal Plan)	
University of Illinois	\$ 2,489
SIU - Edwardsville	2,171
Northern Illinois University	2,155
Western Illinois University	2,144
Illinois State University	2,058
Eastern Illinois University	1,966
SIU - Carbondale	1,880

Evergreen Terrace family housing is a separate entity which continues to experience good occupancy. The proposed rate increase will cover inflationary increases and will continue the improvement projects currently underway. The proposed increases for Evergreen Terrace are also subject to approval by the SIU Foundation Board and by the Department of Housing and Urban Development (HUD).

University Courts and Elizabeth Street Apartments stand alone as a single entity. The proposed rates will permit the continuing gradual improvement of these facilities while operating on a sound financial basis.

Consideration Against Adoption

Setting rates this far in advance does carry some element of risk due to unforeseen unfortunate operating experience. The interim operating experiences must be considered when setting the future rate. For example, at the start of FY 1998 it was necessary to increase certain internal charges to Housing in the amount of approximately \$250,000, increasing to \$292,800 for FY 2000. This occurred after the Board had approved rate increases for FY 1998 and FY 1999, resulting in a loss of some \$520,000 over the two-year period for repair and renovation projects. This contributes to the decrease in working cash projected in FY1999 and the reduction in planned projects for FY 2000. Consideration could be given to an increase beyond the proposed 3% to restore this funding. The estimated loss of \$292,800 for FY 2000 would be restored by an additional 2% rate increase, bringing the single student, double occupancy rate to \$1,974 instead of the proposed \$1,936. This 1999-2000 rate would still be lower than the 1998-1999 rates listed above for all the other universities, except Eastern Illinois University.

Constituency Involvement

The Residence Hall Association and representatives from student government have been involved with Housing administration in determining resident preferences and the five-year plan for maintenance and improvement projects. The proposed increases have also been shared with the Southern Hills and Evergreen Terrace Resident Councils respectively. This matter has also been shared with both student constituency groups.

Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, that the rents and charges heretofore established for the following University Housing shall be and are hereby changed until otherwise amended to the rate shown in the following schedule, and that 4 Policies of the Board B-18 be and is hereby amended to read as follows:

18. University Housing

- a. Schedule of rates for University-operated single student housing at SIUC effective Summer Session:

	<u>Room Rate</u>		<u>Food Rate</u>		<u>Room and Food Rate</u>	
	1998	1999	1998	1999	1998	1999
Resident - Per Semester						
Double Occupancy						
19 Meals	\$958	987	\$922	949	\$1,880	1,936
15 Meals + \$54/56 Credit	958	987	922	949	1,880	1,936
Campus-wide (refundable)						
12 Meals	958	987	911	938	1,869	1,925
Break Housing Increment	\$9.00	9.00				
(per night)						
Single Room Increment	547	564				
Super Single Room Increment	728	750				
Resident - Summer Session						
Double Occupancy	\$500	515	321	330*	821	845
Single Room Increment	117	120				

* Meals provided through a non-refundable credit in the Student Center.

Board Only - Per Semester						
19 Meal			\$1,002	1,032		
15 Meals + \$54 (1998), \$56 1999) Credit			1,002	1,032		
Campus-wide (refundable) 12 Meals			992	1,022		

Room Only - Per Semester
 (Greek Row Professional Housing)

Double Occupancy	\$1,108	1,141
Single Room Increment	547	564
Super Single Room Increment	728	750

b. Schedule of rates for Greek Row building lease at SIUC effective Summer Session:

Fraternities & Sororities	1998	1999
Academic year (including maintenance and utilities except electricity)*	\$46,729	48,131
Summer Session	1,393	1,435

* Tenants are responsible for electricity for the full year.

SIUC Leased Office Space	1998	1999
Annual (without utilities & maintenance)	\$20,300	20,300

c. Schedule of rates for University-operated apartment rental housing at SIUC effective July 1:

	Monthly Rate	
	1998	1999
Southern Hills - Furnished, with utilities		
Efficiency	332	342
One bedroom	360	370
Two bedroom	385	396
Evergreen Terrace * - Unfurnished plus charges for metered electricity		
Two bedroom	317	326
Three bedroom	342	353
Elizabeth Apartments - Furnished, with utilities		
Efficiency	359	370
University Courts - Furnished, with utilities		
One bedroom	428	440

* Rates subject to approval by the SIU Foundation (Carbondale) and the Department of Housing and Urban Development.

UNIVERSITY HOUSING - FUNDED DEBT, SIUC
Comparative Statement of Actual and Estimated
Revenue and Expense

	FY95 Actual	FY96 Actual	FY97 Actual	FY98 Budget	FY99 Projected	FY00 Proposed
REVENUE						
Operations				17,902,700	18,499,300	18,769,000
Investments	16,889,946	16,962,721	16,998,683			
	<u>381,414</u>	<u>434,659</u>	<u>421,727</u>	<u>358,800</u>	<u>285,000</u>	<u>300,000</u>
TOTAL INCOME	<u>17,271,360</u>	<u>17,397,380</u>	<u>17,420,410</u>	<u>18,261,500</u>	<u>18,784,300</u>	<u>19,069,000</u>
EXPENSE						
Salaries	3,889,833	3,828,318	3,831,357	3,925,700	4,043,500	4,164,800
Wages	1,235,783	1,118,368	1,298,861	1,414,202	1,414,202	1,414,202
Less USOE	(255,824)	(298,265)	(319,023)	(370,010)	(370,010)	(370,010)
Food	2,008,360	2,148,257	2,380,236	2,628,000	2,706,800	2,788,000
Utilities	1,869,833	2,603,982	2,195,070	2,230,300	2,329,000	2,398,900
Maint. Bldg., Grnds., Equip.	2,212,259	2,640,917	2,317,438	2,802,700	2,886,800	2,973,400
Cable TV	201,372	215,821	205,670	225,600	248,200	273,000
Administration	1,327,507	1,381,928	1,441,029	1,623,500	1,528,000	1,573,800
Commodities	514,722	533,421	983,787	413,000	425,400	438,200
Telecommunications	516,873	521,813	496,679	508,700	524,000	539,700
Maintenance Allowance	634,229	632,685	595,048	643,900	666,600	686,600
Other Current Expenses	<u>458,603</u>	<u>516,089</u>	<u>374,021</u>	<u>452,300</u>	<u>465,800</u>	<u>479,800</u>
ROUTINE OPERATING EXPENSE	<u>14,613,550</u>	<u>15,843,334</u>	<u>15,800,173</u>	<u>16,497,892</u>	<u>16,868,292</u>	<u>17,360,392</u>
Maintenance Special Projects (Less Use of Reserves)	1,705,354	1,612,779	1,971,249	2,176,000	3,025,600	1,077,300
Equipment	207,715	193,147	156,340	619,100	839,500	167,000
Administration Special Projects	5,660	1,582	28,193	13,500	-	-
Commodities Special Projects	<u>40,808</u>	<u>27,303</u>	<u>70,054</u>	<u>70,600</u>	<u>60,000</u>	<u>65,000</u>
REPAIR, RENOVATION EXPENSE	<u>1,959,537</u>	<u>1,834,811</u>	<u>2,225,836</u>	<u>2,879,200</u>	<u>3,925,100</u>	<u>1,309,300</u>
Debt Service	<u>1,538,362</u>	<u>1,351,300</u>	<u>1,344,378</u>	<u>1,297,000</u>	<u>1,221,216</u>	<u>1,258,857</u>
TOTAL EXPENSE	<u>18,111,449</u>	<u>19,029,445</u>	<u>19,370,387</u>	<u>20,674,092</u>	<u>22,014,608</u>	<u>19,928,549</u>
Use of Revenue Bond Fee	<u>1,388,920</u>	<u>1,335,500</u>	<u>1,201,900</u>	<u>1,156,977</u>	<u>1,242,800</u>	<u>1,177,586</u>
REVENUE OVER EXPENSE	<u>548,831</u>	<u>(296,565)</u>	<u>(748,077)</u>	<u>(1,255,615)</u>	<u>(1,987,508)</u>	<u>318,037</u>
Use (increase) of Cash and Receivables	<u>(548,831)</u>	<u>296,565</u>	<u>748,077</u>	<u>1,255,615</u>	<u>1,987,508</u>	<u>(844,437)</u>
REVENUE FROM PROPOSED RATE INCREASE						<u>\$526,400</u>
ENDING WORKING CASH (no prepayments)	<u>5,277,417</u>	<u>5,214,977</u>	<u>4,661,960</u>	<u>2,740,745</u>	<u>753,239</u>	<u>1,597,678</u>

UNIVERSITY HOUSING - EVERGREEN TERRACE, SIUC
Comparative Statement of Actual and Estimated
Revenue and Expense

	FY95 Actual	FY96 Actual	FY97 Actual	FY98 Budget	FY99 Projected	FY00 Proposed
REVENUE						
Operations	1,223,726	1,254,052	1,259,065	1,325,800	1,385,300	1,385,300
Interest	<u>14,623</u>	<u>13,669</u>	<u>11,068</u>	<u>13,900</u>	<u>14,000</u>	<u>14,000</u>
TOTAL REVENUE	<u>1,238,349</u>	<u>1,267,721</u>	<u>1,270,133</u>	<u>1,339,700</u>	<u>1,399,300</u>	<u>1,399,300</u>
EXPENSE						
Salaries	57,186	68,515	58,591	60,000	61,800	63,700
Wages (Net of USOE)	86,744	78,443	86,890	99,900	99,900	99,900
Utilities	321,526	339,152	334,892	345,200	355,600	366,300
Maint., Bldg., Grnds., Equip.	304,423	316,342	318,576	341,200	351,400	361,900
Administration	62,545	68,056	65,438	69,000	67,000	69,000
Refuse Removal	14,635	16,038	18,304	23,900	24,600	25,300
Other Current Expenses	48,979	60,379	33,037	41,100	42,300	43,500
Real Estate Rental	<u>268,691</u>	<u>210,359</u>	<u>150,207</u>	<u>212,700</u>	<u>212,700</u>	<u>212,700</u>
ROUTINE OPERATING EXPENSE	<u>1,164,729</u>	<u>1,157,284</u>	<u>1,065,935</u>	<u>1,193,000</u>	<u>1,215,300</u>	<u>1,242,300</u>
Maintenance Special Projects	228,841	88,733	76,249	387,400	163,700	164,700
Less Use of Reserves	0	0	0	(228,000)	0	0
Equipment	<u>1,203</u>	<u>10,550</u>	<u>7,428</u>	<u>20,300</u>	<u>20,300</u>	<u>26,900</u>
REPAIR, RENOVATION EXPENSE	<u>230,044</u>	<u>99,283</u>	<u>83,677</u>	<u>179,700</u>	<u>184,000</u>	<u>191,600</u>
TOTAL EXPENSE	<u>1,394,773</u>	<u>1,256,567</u>	<u>1,149,612</u>	<u>1,372,700</u>	<u>1,399,300</u>	<u>1,433,900</u>
Use of Revenue Bond Fee	0	0	0	0	0	0
REVENUE OVER EXPENSE	<u>(156,424)</u>	<u>11,154</u>	<u>120,521</u>	<u>(33,000)</u>	<u>0</u>	<u>(34,600)</u>
Use (increase) of Cash and Receivables	<u>156,424</u>	<u>(11,154)</u>	<u>(120,521)</u>	<u>33,000</u>	<u>0</u>	<u>0</u>
REVENUE FROM PROPOSED RATE INCREASE						<u>34,600</u>
Ending Working Cash	<u>25,115</u>	<u>17,672</u>	<u>146,682</u>	<u>97,982</u>	<u>97,982</u>	<u>97,982</u>

UNIVERSITY HOUSING - AUXILIARY HOUSING, SIUC
 Comparative Statement of Actual and Estimated
 Revenue and Expense

	FY95 Actual	FY96 Actual	FY97 Actual	FY98 Budget	FY99 Projected	FY00 Proposed
REVENUE						
Operations	107,450	102,806	98,398	100,500	114,200	114,200
Interest	<u>3,772</u>	<u>0</u>	<u>0</u>	<u>1,700</u>	<u>1,200</u>	<u>1,200</u>
TOTAL REVENUE	<u>111,222</u>	<u>102,806</u>	<u>98,398</u>	<u>102,200</u>	<u>115,400</u>	<u>115,400</u>
EXPENSE						
Salaries	13,576	16,528	15,943	16,400	16,900	17,400
Wages (Net of USOE)	7,200	7,200	7,200	6,000	6,200	6,200
Utilities	19,111	19,641	20,154	20,900	21,500	22,100
Maint.: Bldg., Grnds., Equip.	35,696	19,846	31,284	28,900	29,800	30,700
Administration	6,729	2,638	7,384	7,100	7,200	7,400
Other Current Expense	9,895	7,112	4,982	7,900	8,100	8,300
Special Current Expense	0					
Rep. & Repl. Reserve	<u>10,000</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>8,000</u>	<u>4,000</u>
ROUTINE OPERATING EXPENSE	<u>102,207</u>	<u>72,965</u>	<u>86,947</u>	<u>87,200</u>	<u>97,700</u>	<u>96,100</u>
Maintenance Special Projects	22,734	72,111	22,073	6,700	15,000	16,900
Less Use of Reserves	0	(24,041)	(10,216)	0	0	0
Equipment	<u>867</u>	<u>766</u>	<u>489</u>	<u>1,700</u>	<u>3,000</u>	<u>6,000</u>
REPAIR, RENOVATION EXPENSE	<u>23,601</u>	<u>48,836</u>	<u>12,346</u>	<u>8,400</u>	<u>18,000</u>	<u>22,900</u>
TOTAL EXPENSE	<u>125,808</u>	<u>121,801</u>	<u>99,293</u>	<u>95,600</u>	<u>115,700</u>	<u>119,000</u>
REVENUE OVER EXPENSE	<u>(14,586)</u>	<u>(18,995)</u>	<u>(895)</u>	<u>6,600</u>	<u>(300)</u>	<u>(3,600)</u>
Use (increase) of Cash and Receivables	<u>14,586</u>	<u>18,995</u>	<u>895</u>	<u>(6,600)</u>	<u>300</u>	<u>200</u>
REVENUE FROM PROPOSED RATE INCREASES						<u>3,400</u>
Ending Working Cash	43,385	10,739	14,744	21,344	21,044	20,844

INCREASE IN SMB: PRIMARY CARE FEE, SIUC
[Amendment to 4 Policies of the Board B-6]

Summary

This matter seeks a \$3.50 increase in the SMB: Primary Care component of the Student Medical Benefit Fee for a proposed rate of \$90.50 per Fall and Spring Semesters respectively and a \$2.10 increase for a proposed rate of \$54.30 for Summer, effective with the collection of fees for Fall Semester 1999.

Rationale for Adoption

The SMB: Primary Care Fee and the SMB: Extended Care Fee are the two components of the Student Medical Benefit Fee. The former funds the on-campus program of health care while the latter funds a self-insured program of external medical and hospitalization coverage. This matter concerns only the former. At present there is no need to increase the Extended Care Fee.

This fee was last increased for FY 1998 with no increase for FY 1999. However, since the date of that decision, the external laboratory adopted a new computerized PAP screening test which provides greater accuracy in screening for abnormal (cancerous) cells. In addition, chlamydia screening is now performed on all patients presenting for pelvic examinations. These changes are projected to increase laboratory expense by \$92,000 in FY 1998 and \$96,600 in FY 1999.

The projected budgets are expected to cover 3% salary increases and expected inflationary increases. Larger salary increases would have to be met by increased enrollment, new cost savings, or use of working cash. Lapsed salaries from unfilled positions are expected to drop beginning in FY 1998 from the 9%-10% lapses of previous years when there was difficulty in keeping physician positions filled.

The proposed \$3.50 increase reflects a 2.8% average annual increase over the four-year period from FY 1997 to FY 2000 and a 5.2% average annual increase over ten years from FY 1990 to FY 2000.

Student Health Programs continue to experience strong student support and are viewed as essential to the medical needs of students in this community.

Consideration Against Adoption

The projected budgets make some optimistic assumptions, so that a larger increase could have been considered.

Constituency Involvement

This matter has been discussed in depth with the Student Health Advisory Board, which approved a \$6.00 increase. This matter has also been shared with the Undergraduate Student Government and the Graduate and Professional Student Council.

Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That, effective with the collection of fees for Fall Semester, 1999, 4 Policies of the Board B-6 be amended to show the following schedule:

- 6. General student fees schedule approved by the Board of Southern Illinois University at Carbondale in effect Fall Semester:

Fees (Per Semester)	1998	1999
Student Medical Benefit: Primary Care**	87.00 ²	90.50 ²

**Flat Fee

²Summer rates: 1999, \$52.20; 2000, \$54.30

STUDENT HEALTH PROGRAMS - PRIMARY CARE, SIUC
Comparative Statement of Actual and Estimated
Revenue and Expense

	FY95	FY96	FY97	FY98	FY99	FY00
	Actual	Actual	Actual	Budget	Approved	Proposed
REVENUE						
State Funds	126,974	128,272	93,299	93,687	101,723	102,071
S.M.B. - Fees	2,912,128	3,183,999	3,111,575	3,523,779	3,523,779	3,665,540
Pharmacy Charges	584,805	553,671	589,296	585,000	602,550	620,627
Front Door Fees	211,934	196,271	190,795	178,300	183,065	183,065
Full Charge Fees	242,941	253,805	233,824	218,500	238,500	238,500
Interest Earned	37,370	49,871	57,746	60,000	50,000	35,000
Overhead Recovery	3,270	2,191	2,555	1,500	1,500	1,000
Miscellaneous	21,508	1,260	(683)	2,500	2,500	1,500
TOTAL REVENUE	<u>4,140,930</u>	<u>4,369,340</u>	<u>4,278,407</u>	<u>4,663,266</u>	<u>4,703,617</u>	<u>4,847,303</u>
EXPENSES						
Salaries	2,664,103	3,007,617	3,134,650	3,228,689	3,325,550	3,425,316
Salary Lapse		(325,321)	(272,320)	(96,861)	(99,766)	(102,759)
Wages	143,759	143,306	134,817	119,555	126,718	126,718
Less FWS	(15,433)	(14,034)	(11,774)	(11,511)	(13,744)	(13,744)
Equipment	125,609	312,817	56,626	136,716	58,000	118,000
Less Use of Reserves	(107,639)	(285,582)	(4,887)	(93,716)	(15,000)	(75,000)
Travel	18,628	19,767	18,799	27,000	27,493	28,000
Medical & Lab Supplies	137,940	147,792	155,818	159,135	163,909	168,826
Pharmacy Items for	376,444	373,970	385,122	382,430	393,903	405,720
Other-Commodities	77,210	81,936	88,765	107,854	119,963	123,562
Prof. Serv. Testing	148,015	122,930	124,888	216,809	202,768	212,906
Malpractice Insurance	48,000	61,894	48,000	53,000	53,000	53,000
Professional Service		15,610	11,031	14,614	15,450	15,914
Other- Contractual	173,332	220,797	199,103	262,777	252,872	260,458
Contracts	75,433	76,709	77,384	77,384	77,384	79,706
Operation of Auto	18,402	18,479	16,402	15,891	17,538	18,064
Telecommunications	46,182	66,402	52,191	56,662	58,509	60,264
OPERATING EXPENSES	<u>3,947,024</u>	<u>4,045,088</u>	<u>4,214,615</u>	<u>4,656,428</u>	<u>4,764,547</u>	<u>4,904,951</u>
(Transfer To Reserve)	36,000	285,913	110,200	40,000	40,000	40,000
TOTAL	<u>3,983,024</u>	<u>4,331,001</u>	<u>4,324,815</u>	<u>4,696,428</u>	<u>4,804,547</u>	<u>4,944,951</u>
REVENUE OVER EXPENSE	<u>157,906</u>	<u>38,339</u>	<u>(46,408)</u>	<u>(33,162)</u>	<u>(100,930)</u>	<u>(97,648)</u>
ENDING BALANCE	<u>735,813</u>	<u>774,152</u>	<u>727,744</u>	<u>694,581</u>	<u>593,651</u>	<u>496,003</u>
EQUIPMENT RESERVE						
Transfers In	36,000	285,613	110,000	40,000	40,000	40,000
Expenditures	107,639	285,582	4,887	93,716	15,000	75,000
Cash Balance	22,245	22,276	127,389	73,673	98,673	92,276
Fee per Semester	78.00	81.00	84.00	87.00	87.00	90.50
Percent Change	0.00%	3.85%	3.70%	3.57%	0.00%	4.02%
Revenue per \$1 of Fee	37,326	39,303	37,043	37,917	37,917	37,917

INCREASE IN FLIGHT TRAINING CHARGES, SIUC
[AMENDMENT TO 4 POLICIES OF THE BOARD B-4]

Summary

This matter proposes an increase in the fees for flight training courses offered by the Aviation Flight program.

Rationale for Adoption

The acquisition, maintenance, operation, and replacement and/or refurbishment of training aircraft are supported by aviation flight fees. As outlined in documents supporting Fall, 1997 flight fee increases, which were subsequently approved by the Board and as reviewed in the attached Summary Companion Document, annual flight fee increases are necessary to provide for replacement and/or refurbishment of training aircraft. At the levels proposed, the fees charged by SIUC will compare favorably with those charged by other universities with similar programs.

Considerations Against Adoption

University officials are aware of, and concerned about, the continuing increase in the cost of education and related activities.

Constituency Involvement

The proposed rates were developed by program faculty and administration after a thorough review of program fiscal requirements and the rates charged by other institutions with similar programs.

Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That 4 Policies of the Board B-4 be amended to set forth flight training charges as follows:

4. Charges for flight training, SIUC, effective Fall Semester, 1998:

<u>Course</u>	<u>Rates</u>	
	<u>Current</u>	<u>Proposed</u>
AF 201 - Primary	\$5,067	\$5,472
AF 203 - Basic	3,603	3,891
AF 204 - Intermediate	4,157	4,490
AF 206 - Instrument & Advanced	2,643	2,854
AF 207a - Advanced	2,643	2,854
AF 207b - Multi-Engine	2,738	2,957
AF 300 - Flight Instructor	2,391	2,582
AF 301 - Flight Instructor/Multi-Engine	1,542	1,665
AF 302 - Flight Instructor/Instrument	1,413	1,526
AF 304 - Practicum in Air Carrier Operations	3,499	3,779

Summary Companion Document
SIUC Aviation Flight Fee Increase Proposal
March, 1998

Background

A thorough review of Airport Operations conducted in 1989 resulted in the development and adoption of a Planning Document for Airport Operations which was implemented in FY-90. This planning document projected five-year fiscal goals toward the systematic retirement of the accumulated \$1.77 million deficit and to provide for the eventual replacement/refurbishment of the aircraft fleet. Although fiscal performance in FY-90 and FY-91 was better than projected in the 1990 Plan, a second fiscal review completed in October, 1991, concluded that even with a maximum enrollment of 225 students, rising costs would prevent achievement of desired deficit reduction over the duration of the Plan.

The 1991 Plan Update called for annual flight fee increases to keep abreast of continually rising aircraft operating and maintenance costs. Flight fee increases were approved and implemented Fall, 1991 and Fall, 1993. However, additional annual flight fee increases slated for 1994 and 1995 in the 1991 Plan Update were not requested in order to help counter projected low enrollments. By maintaining flight fees at Fall, 1993 rates and increasing recruitment efforts, an enrollment of the desired 200-225 students was sustained during those years. Consequently, flight fee increases were requested and approved for implementation Fall semester, 1996 and Fall semester, 1997. Maximum enrollment was achieved during both years, and continues at approximately 225 students with no enrollment problems anticipated over the next several years.

With flight fees held at FY-93 rates during FY-94 and FY-95, annual progress continued to be made in deficit reduction. However, deficit reduction goals outlined in the 1991 plan update were not achieved. Table 1 indicates actual deficit reductions as compared to projections in the 1991 plan update.

Table 1

Actual Deficit vs. Deficit Projected
In the 1991 Plan Update

	FY-94	FY-95	FY-96	FY-97
Deficit	\$-509,365	\$-400,066	\$-281,311	\$-115,036
Proj. Deficit	-652,435	-299,007	+112,979	+590,536
Difference	\$+143,070	\$+101,059	\$-394,290	\$-705,572

As indicated in Table 1, the deficit has been reduced by \$677,421 since 1993, but total reduction at the end of FY-97 was significantly short of that projected in the 1991 plan update.

Justification

The 1991 plan update calls for retirement of the deficit in FY-96, and a positive balance beginning FY-97 for the replacement/refurbishment of aircraft. As indicated above, this projection assumed flight fee increases annually beginning in 1992.

Due to rising costs, elimination of the deficit and subsequent replacement/refurbishment of aircraft will not be achieved under current flight fee rates. Table 2 projects income and expenditures over the next four years assuming an annual increase in aircraft operating and maintenance costs of 4\$, continued enrollment of 200-225 students, and flight fees at current rates.

Table 2
Income and Expenditure Projections
At Current Flight Fee Rates

	FY=98	FY-99	FY-00	FY-01
Fee Income	\$1,515,240	\$1,515,240	\$1,515,240	\$1,515,240
Expenditures	1,407,162	1,463,448	1,521,986	1,582,865
Totals	\$ 108,078	\$ 51,792	\$ (6,746)	\$ (67,625)
Deficit Balance	\$ (6,958)	\$ 44,834	\$ 38,088	\$ (29,537)

Table 2 projects a temporary deficit elimination in FY-99 with reoccurrence of the deficit beginning in FY-01.

Table 3 projects income and expenditures over the next four years assuming the same annual cost increases and student enrollment levels as in Table 2, with added flight fee increases on 8% annually.

Table 3
Income and Expenditure Projections with Annual 8%
Flight Fee Increases

	FY-98	FY-99	FY-00	FY-01
Fee Income	\$1,515,240	\$1,636,459	\$1,767,376	\$1,908,766
Expenditure	1,407,162	1,463,448	1,521,986	1,582,865
Totals	\$ 108,078	\$ 173,011	\$ 245,390	\$ 325,901
Deficit/Bal.	\$ (6,958)	\$ 166,053	\$ 411,443	\$ 737,344

Table 3 projects that, with the continuation of annual 8% flight fee increases as called for in the 1991 plan update, deficit elimination would occur and funds for aircraft replacement/refurbishment would become available beginning FY-99.

Comparison of Fees Assessed by Other Programs

The attached Table 4 compares current and proposed SIUC flight fees with fees currently assessed by four other state universities which operate similar flight programs. As these comparisons indicate, the increased fees proposed for the SIUC program would compare favorably to those charged by other similar programs.

Projected Impact on Enrollment

Based upon the favorable comparison of proposed costs with costs of other similar flight programs, and the demand for the SIUC program, no adverse effect on enrollment is anticipated.

In consideration of the need for additional revenue as outlined in this document and detailed in the planning document update, it is proposed that the fees currently assessed for each Aviation Flight course be increased 8% effective Fall semester, 1998. Dollar amounts of these increases are as follows:

SIUC Aviation Flight
Associate Degree Courses

Course	Current Fee	Proposed Increase	Proposed Fee
AF 201	\$ 5,067	\$ 405	\$ 5,472
AF 203	3,603	288	3,891
AF 204	4,157	333	4,490
AF 206	2,643	211	2,854
AF 207a	2,643	211	2,854
AF 207b	2,738	219	2,957
Subtotals	\$20,851	\$ 1,667	\$22,518
	Post-Degree	Courses	
AF 300	\$ 2,391	\$ 191	\$ 2,582
AF 301	1,542	123	1,665
AF 302	1,413	113	1,526
AF 304	3,499	280	3,779
Subtotals	\$ 8,445	\$ 707	\$ 9,152
Totals	\$29,696	\$ 2,374	\$32,070

Table 4

Comparison of Current and Proposed SIUC Flight
Fees to Fees Assessed by Similar Programs

Major Courses Leading to:	Current SIUC Fees	Univ. of N. Dakota	Purdue Univ.	U of I	Ohio State	Proposed SIUC Fees
Private License	\$ 5,067	\$ 6,300	\$ 4,050	\$ 5,000	\$ 5,800	\$ 5,472
Comerc. & Instr.	13,046	34,000*	18,000	14,000	25,000**	14,089
Multi-Engine	2,738		7,000***	2,275		2,957
Cert. Ft. Instr.	2,391			2,275	2,500	2,582
Total	\$23,242	\$39,300	\$29,050	\$23,550**	\$33,300	\$25,100

*Total package includes Commercial, Instrument, Multi-Engine, and Certified Flight Instructor rating for \$34,000.

**Commercial and Instrument includes Multi-Engine for total fee of \$25,000.

***Package includes Multi-Engine and Certified Flight Instructor rating for \$7,000.

****Extra charges are assessed for ground discussion, charts, maps, and some textual materials which add approximately \$1,000 to the total cost. These items are included in SIUC fees.

May 14, 1998

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PLANNING DOCUMENT UPDATE
AIRPORT OPERATIONS

OCTOBER, 1991

INTRODUCTION

As a result of significant negative cash flow problems which began in 1980 and continued to increase through 1988, a thorough review of Airport Operations was conducted in 1989 by an internal review team appointed by the Vice-President for Academic Affairs and Research, external consultants, and members of SIUC administration. Concurrently, SIU Internal Auditors finalized their review of Airport Operations.

Recommendations from these four groups were incorporated into a Planning Document for Airport Operations (Attachment 1) which was implemented in FY-90. In accordance with the Planning Document, \$700,000 in state support was allocated and five-year fiscal goals for the systematic retirement of the accumulated \$1.77 million deficit.

Since adopting the Planning Document, the most significant changes have been the curtailment of auxiliary enterprise sales and services to the general public and the orientation of Airport Operations toward support of the academic program while serving the air travel needs of the University. The decrease in fuel sales and charter service to the general public was in response to complaints of unfair competition raised by private sector providers. The results of these changes have been a reduction in staff, with some cost savings, and reorganization of Airport Operations into two units: The Aviation Flight academic program and Charter. Further restructuring is being considered that would reorganize all SIUC aviation programs into three academic departments within the College of Technical Careers. Concurrently, a study to determine feasibility of creating a School of Aviation is under consideration.

In the aggregate, Airport Operations fiscal performance during the past two years exceeded the goals established in the 1990 Planning Document. Table 1 indicates progress to date in reducing the accumulated deficit.

Table 1

DEFICIT REDUCTION

	FY-90	FY-91
Projected in the 1990 Plan	(\$2,013,526)	(\$1,589,251)
Actual Deficit	(\$1,470,383)	(\$1,394,822)
Difference	\$ 543,143	\$ 194,429

PLAN UPDATE

While Table 1 shows that fiscal performance in FY-90 and FY-91 was better than projected in the 1990 Plan, a current fiscal review concludes that less-than-projected revenues and rising costs will not produce the desired deficit reduction over the duration of the Plan. Factors impacting revenues are:

Projected Flight Fee Revenue. Although academic year enrollment has remained consistent, weather delays have and will continue to impact flight training course completions each semester. These carryovers (students not completing the previous semester's flight requirements) have resulted in a reduction in flight fee revenue. Additionally, summer term enrollment projections of 150 students have not been achieved. Considering these factors, updated budget projections are required that reflect actual fee-paying enrollment of 225 students each academic year and 75 each summer term.

Projected Charter Revenue. The increased utilization of charter aircraft projected in the 1990 Plan for FY-90 and FY-91 did not materialize, and use is not expected to increase in the future. The lack of increased use was influenced by the impact of the state-appropriated budget on University charter users. The net effect was an operational loss of approximately \$82,000 in FY-90 and \$152,000 in FY-91.

Factors impacting costs are:

Unexpected Increases in Fuel Costs and EPA Mandates Regarding Fuel Storage Facilities. Per-gallon fuel cost increases during 1990-91 (Middle East Crisis) added approximately \$40,000 to the cost of fuel used as compared to FY-90, with no provision for the Operation to increase prices charged to users. Additional expenditures estimated at \$25,000 are anticipated in FY-92 to comply with EPA regulations concerning the program's four 10,000 gallon underground fuel storage tanks and the disposal of toxic materials related to aircraft maintenance.

Increasing Aircraft Maintenance and Safety Costs. Greater aircraft utilization resulting in more frequent aircraft inspections, and rising parts costs added approximately \$100,000 in maintenance expenses during FY-91. These additional costs will continue because of our aging aircraft fleet, a growing scarcity of parts, inflation, stricter FAA safety requirements, and more stringent program-related safety measures.

Increased Instructional Costs. To ensure quality education for the students and the desired level of flight safety, the number of part-time student worker flight instructors has been reduced and the number of full-time faculty has been increased. This has resulted in salary expense totaling approximately \$216,000 per year beyond earlier projections.

FY-92 Base Budget Reduction. Because of the less-than-flat FY-92 state appropriation to the campus, and unavoidable costs for which no state dollars were

received, Airport Operations absorbed a base salary reduction of \$27,000 for FY-92.

The dual impact of decreased revenues and increased costs require a reconsideration of the budget projections proposed in FY-89 and implemented in FY-90.

RECOMMENDATIONS

The following recommendations are made to ensure that progress is made toward elimination of the deficit while maintaining a high quality flight program.

1. Increase flight training fees by 10% effective Spring Semester, 1992.
2. Reallocate from within the University \$120,000 as a base budget increase to support the Charter operation, effective FY-92.
3. Commit to an annual 8% flight training fee increase* to become effective Fall, 1993 and each Fall Semester thereafter.

*The resulting flight fee structure would be comparable to that of similar programs. A table comparing proposed SIUC flight fees with fees charged by other similar programs is provided as Attachment 2.

Table 2

Projected Revenue and Deficit Reduction: 10% Flight Fee Increase Beginning Spring, 1992; Annual Internal Reallocation to Charter of \$120,000; Additional 8% Flight Fee Increases Annually, Beginning 1993

Aviation Flight	FY-92	FY-93	FY-94	FY-95	FY-96	FY-97
Revenue	1,334,422	1,402,895	1,505,446	1,625,882	1,755,953	1,896,429
Expenditures	1,175,044	1,170,956	1,211,377	1,267,135	1,325,543	1,386,730
Difference	159,378	231,939	294,069	358,747	430,410	509,699
Charter						
Revenue	166,623	166,623	166,623	166,623	166,623	166,623
Internal Reallocation	120,000	120,000	120,000	120,000	120,000	120,000
Expenditures	256,006	267,446	279,416	291,941	305,048	318,765
Difference	30,617	19,177	7,207	(5,318)	(18,425)	(32,142)
Projected Net Totals	189,995	251,115	301,276	353,429	411,985	477,557
Deficit Summary						
Deficit as of 7/1	(1,394,822)	(1,204,827)	(953,712)	(652,435)	(299,007)	112,979
Projected Net (1)	189,995	251,115	301,276	353,429	411,985	477,557
Deficit as of 6/30	(1,204,827)	(953,712)	(652,435)	(299,007)	112,979	590,536

Table 2 projects total revenue and deficit reduction based on implementation of the aforementioned recommendations and the following assumptions:

1. Beginning FY-93, annual salary increases would average 6% and support cost increases would average 4% University-wide.
2. Income would be subject to the three recommendations above and fee-paying enrollment in the Aviation Flight program would average 225 students.
3. There would be no further base budget reductions.
4. There would be no unanticipated major equipment or contractual expenditures.
5. Charter rates would remain fixed and there would be no significant changes in use as compared with use in FY-91.

This proposal projects elimination of the deficit in FY-96 and the establishment of a reserve for the replacement/refurbishment of the aircraft fleet.

INCREASE IN STUDENT WELFARE AND ACTIVITY FEE, SIUE
[AMENDMENT TO 4 POLICIES OF THE BOARD C-5]

Summary

This matter would approve a rate increase, effective summer 1999, in the Student Welfare and Activity Fee. The full-time semester Fee would increase \$.25 to a total of \$56.15. This is a .4% increase.

Only Student Government of the eight subfees within SWAF would increase by this amount. The other seven subfees will remain at the same rate as FY99.

Attached for information is historic, current, and projected fiscal year income and expense information for this subfee.

Rationale for Adoption

SIUE's Student Welfare and Activity Fee includes eight subfees which fund a variety of services, programs and activities and support student organizations. As authorized by the Board, some of the subfees are assessed on a flat-rate basis, while others are prorated across hours of enrollment. The following section addresses the one subfee proposed to increase.

Student Government

This subfee supports the organizational and service costs of the Student Senate, its officers, and the Student Body President. The \$. 25 increase proposed will offset some of the cumulative inflationary cost increases and better support SIUE's increased residential population.

The FY00 increase proposed herein is \$.60 per semester lower than recommended in the prior four-year tuition and fee plan adopted by the Board June 1997.

Considerations Against Adoption

University officers are concerned about increases in the cost of attendance and their possible negative affect on access to the University. Such concerns are integral to SIUE's annual fee review process and reflect its historic efforts to maintain fees at the lowest practical level.

Constituency Involvement

The increase proposal was developed by the respective subfee advisory body and approved by the Student Senate. This matter is recommended for adoption by the Vice Chancellor for Student Affairs and the Chancellor, SIUE.

Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That effective with the collection of charges for summer 1999, the Student Welfare and Activity Fee, SIUE, be assessed as follows:

Summer Session Fee Rates

Semester Hours	Fee
1	\$29.10
2	30.35
3	31.60
4	32.85
5	34.10
6	37.50
7	37.50
8	37.50
9	37.50
10	37.50
11	37.50
12 & Over	37.50

Semester Fee Rates	
Semester Hours	Fee
1	\$43.70
2	45.50
3	47.30
4	49.10
5	50.90
6	56.15
7	56.15
8	56.15
9	56.15
10	56.15
11	56.15
12 & Over	56.15

BE IT FURTHER RESOLVED, That the President of Southern Illinois University be and is hereby authorized to take all action required in the execution of this resolution in accordance with established policies and procedures.

Southern Illinois University at Edwardsville

FY 2000 Fee Review - Student Government Sub-fee

Cash Basis

3/6/98

May 14, 1998

Revenue	FY 95 Actual	FY 96 Actual	FY 97 Actual	FY 98 Projected	FY 99 Plan	FY 00 Plan	FY 01 Plan	FY 02 Plan	FY 03 Plan
Fee Revenue - Base	\$46,631	\$43,967	\$63,352	\$65,282	\$65,518	\$65,732	\$65,779	\$65,809	\$65,826
Fee Increase - FY00						3,433	3,433	3,433	3,433
Fee Increase - FY01							4,933	4,933	4,933
Fee Increase - FY02								0	0
Fee Increase - FY03									0
Student Fee Revenue	\$46,631	\$43,967	\$63,352	\$65,282	\$65,518	\$69,165	\$74,145	\$74,175	\$74,192
Other (Non-Fee) Revenue									
Sales	798	0	0	0	0	0	0	0	0
Reimbursements	0	2,660	17,861	6,943	7,151	7,366	7,587	7,815	8,049
Fees	5,452	2,159	300	0	0	0	0	0	0
Interest Income	0	0	0	0	0	0	0	0	0
Total Other Revenue	6,250	4,819	18,161	6,943	7,151	7,366	7,587	7,815	8,049
Total Revenue	\$52,881	\$48,786	\$81,513	\$72,225	\$72,669	\$76,531	\$81,732	\$81,990	\$82,241
Expenditures									
Salaries	14,544	15,024	15,480	15,965	16,763	17,266	17,784	18,318	18,868
Wages	16,449	13,624	16,389	23,439	23,823	24,538	25,274	26,032	26,813
Subtotal	30,993	28,648	31,869	39,404	40,586	41,804	43,058	44,350	45,681
Other:									
Debt Service, incl. RRR	0	0	0	0	0	0	0	0	0
Travel	1,070	0	0	0	0	0	0	0	0
Equipment	0	0	21,035	6,660	0	0	6,500	0	0
Commodities	3,106	2,328	2,200	5,060	5,212	5,368	5,529	5,695	5,866
Contractual Services	16,147	12,277	18,049	22,782	23,465	24,169	24,894	25,641	26,410
Operation of Auto	407	450	185	300	309	318	328	338	348
Telecommunications	3,065	2,235	3,334	3,700	3,811	3,925	4,043	4,164	4,289
Other Expenditures	0	30	0	0	0	0	0	0	0
Total Expend. Before S.P.	\$54,788	\$45,968	\$76,672	\$77,906	\$73,383	\$75,584	\$84,352	\$80,188	\$82,594
Change in Cash Bal. Before S.P.	(\$1,907)	\$2,818	\$4,841	(\$5,681)	(\$714)	\$947	(\$2,620)	\$1,802	(\$353)
Special Projects	0	0	0	0	0	0	0	0	0
Change in Cash Bal. After S.P.	(\$1,907)	\$2,818	\$4,841	(\$5,681)	(\$714)	\$947	(\$2,620)	\$1,802	(\$353)
Change in Other Assets & Liab's	0	0	0	0	0	0	0	0	0
Beginning Cash Balance	8,400	6,493	9,311	14,152	8,471	7,757	8,704	6,084	7,886
Ending Cash Balance	\$6,493	\$9,311	\$14,152	\$8,471	\$7,757	\$8,704	\$6,084	\$7,886	\$7,533
Memo: SG Fee (2 Semesters)	\$4.60	\$4.60	\$6.60	\$6.60	\$6.60	\$7.10	\$7.60	\$7.60	\$7.60

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INCREASE IN TEXTBOOK RENTAL FEE, SIUE
(AMENDMENT TO 4 POLICIES OF THE BOARD C-5)

Summary

This matter would increase the full-time Textbook Rental Fee \$2.00 per semester, effective summer 1999. The Textbook Rental Fee is assessed at the same rates during a semester and the summer session. The semester rate would increase from \$60.50 to \$62.50 for FY00. This is a 3.3% increase.

Attached for information is historic, current, and projected fiscal year income and expense information concerning the textbook rental service.

Rationale for Adoption

The Textbook Rental Fee is the principal source of revenue supporting Textbook Service, which operates primarily on a cost recovery basis.

Textbook costs, the largest and most variable cost of the operation of Textbook Service, is anticipated to raise 5% - 10% annually. Inflationary increases in other costs, such as salaries, also impact the service. The increase proposed is part of the program, begun several years ago, of annual fee increases to offset rising costs.

The FY00 increase proposed herein is consistent with the recommended prior four-year tuition and fee plan adopted by the Board June 1997.

Considerations Against Adoption

University officers are concerned about increases in the cost of attendance and their possible negative affect on access to the University. Such concerns are integral to SIUE's annual fee review process and reflect its historic efforts to maintain fees at the lowest practical level. Textbook Service represents a substantial value for SIUE students compared with the costs that students incur under traditional textbook purchase programs.

Constituency Involvement

The Textbook Service Advisory Committee, consisting of student and faculty representatives, developed the recommendation presented herein. The Committee's recommendation was approved by SIUE's Student Senate. The proposal is recommended for adoption by the Vice Chancellor for Student Affairs and the Chancellor, SIUE.

Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That effective with the collection of charges for summer 1999, the Textbook Rental Fee, SIUE, be assessed as follows:

Summer Session and Semester Fee Rates

Semester Hours	Fee
1	\$5.70
2	11.40
3	17.10
4	22.80
5	28.50
6	34.20
7	39.90
8	44.80
9	51.30
10	57.00
11	62.50
12 & Over	62.50

BE IT FURTHER RESOLVED, That the President of Southern Illinois University be and is hereby authorized to take all action required in the execution of this resolution in accordance with established policies and procedures.

Southern Illinois University at Edwardsville
 FY 2000 Fee Review - Textbook Services

Cash Basis

3/7/98

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Revenue	FY 95 Actual	FY 96 Actual	FY 97 Actual	FY 98 Projected	FY 99 Plan	FY 00 Plan	FY 01 Plan	FY 02 Plan	FY 03 Plan
Fee Revenue - Base	\$830,417	\$921,300	\$952,132	\$963,805	\$971,031	\$975,465	\$976,396	\$976,982	\$977,315
Fee Increase - FY00						32,000	32,000	32,000	32,000
Fee Increase - FY01						48,000	48,000	48,000	48,000
Fee Increase - FY02							48,000	48,000	48,000
Fee Increase - FY03								48,000	48,000
Student Fee Revenue	\$830,417	\$921,300	\$952,132	\$963,805	\$971,031	\$1,007,465	\$1,056,396	\$1,104,982	\$1,153,315
Other (Non-Fee) Revenue									
Sales to Students	108,776	114,749	89,840	110,000	112,200	114,444	116,733	119,068	121,449
Other Sales	113,421	50,297	40,736	50,000	51,000	52,020	53,060	54,121	55,203
Penalties	118,379	79,092	112,004	90,000	91,800	93,636	95,509	97,419	99,367
Interest Income	5,726	16,979	10,380	12,565	14,001	11,917	12,053	12,091	11,954
Total Other Revenue	346,302	261,117	252,960	262,565	269,001	272,017	277,355	282,699	287,973
Total Revenue	\$1,176,719	\$1,182,417	\$1,205,092	\$1,226,370	\$1,240,032	\$1,279,482	\$1,333,751	\$1,387,681	\$1,441,288
Expenditures									
Salaries	112,222	120,935	138,355	142,506	149,631	154,120	158,744	163,506	168,411
Wages	26,895	35,248	28,780	29,643	30,533	30,533	30,533	30,533	30,533
Subtotal	139,117	156,183	167,135	172,149	180,164	184,653	189,277	194,039	198,944
Other:									
Debt Service, incl. RRR	0	0	0	0	0	0	0	0	0
Travel	0	0	1,194	1,230	1,267	1,305	1,344	1,384	1,426
Equipment	16,687	23,015	13,677	9,000	9,270	9,548	9,835	10,130	10,433
Commodities	24,297	13,245	6,514	14,209	14,635	15,074	15,527	15,992	16,472
Contractual Services	25,370	35,015	14,164	14,872	15,318	15,778	16,251	16,739	17,241
Purchased Books	520,506	861,898	1,115,253	903,000	948,150	1,042,965	1,095,113	1,149,869	1,264,856
Telecommunications	2,497	4,807	4,327	4,457	4,591	4,728	4,870	5,016	5,167
Other Expenditures	0	0	0	0	0	0	0	0	0
Total Expend. Before S.P.	\$728,474	\$1,094,163	\$1,322,264	\$1,118,917	\$1,173,394	\$1,274,051	\$1,332,216	\$1,393,169	\$1,514,538
Change in Cash Bal. Before S.P.	\$448,245	\$88,254	(\$117,172)	\$107,453	\$66,638	\$5,431	\$1,535	(\$5,488)	(\$73,250)
Special Projects	0	0	0	50,000	150,000	0	0	0	0
Change in Cash Bal. After S.P.	\$448,245	\$88,254	(\$117,172)	\$57,453	(\$83,362)	\$5,431	\$1,535	(\$5,488)	(\$73,250)
Change in Other Assets & Liab's	0	0	0	0	0	0	0	0	0
Beginning Cash Balance	83,262	531,507	619,761	502,589	560,042	476,680	482,111	483,646	478,159
Ending Cash Balance	\$531,507	\$619,761	\$502,589	\$560,042	\$476,680	\$482,111	\$483,646	\$478,159	\$404,908
Memo: XYZ Fee (2 Semesters)	\$104.00	\$115.00	\$118.00	\$121.00	\$121.00	\$125.00	\$131.00	\$137.00	\$143.00

INCREASE IN UNIVERSITY CENTER FEE, SIUE
(AMENDMENT TO 4 POLICIES OF THE BOARD C-5)

Summary

This matter would increase the full-time University Center Fee \$4.90 per semester, effective summer 1999. The semester rate would increase from \$85.50 to \$90.40 for FY00. This is a 5.7% increase.

Attached for information is historic, current, and projected fiscal year income and expense information concerning the University Center.

Rationale for Adoption

This proposal continues the plan, begun in FY96, of moderate Center Fee increases to reestablish a sound financial base for the Center operation.

Revenue from the increase would offset inflationary operating cost increases in salaries, utilities and general costs, provide necessary levels of service, support student programming budgeted through the Center, maintain an appropriate fund balance, and permit moderate equipment replacement. The increase will permit the Center to continue operating at the extended hours and service levels necessary to serve residential students.

The FY00 increase proposed herein is \$2.40 per semester higher than recommended in the prior four-year tuition and fee plan adopted by the Board June 1997.

Considerations Against Adoption

University officers are concerned about increases in the cost of attendance and their possible negative affect on access to the University. Such concerns are integral to SIUE's annual fee review process and reflect its historic efforts to maintain fees at the lowest practical level.

Constituency Involvement

The proposal was developed by the University Center Board, the review body for the Center Fee, which includes students, staff, and faculty.

SIUE's Student Senate approved a \$3.50 increase. It is recommended to increase the University Center \$4.90 per semester by the Vice Chancellor for Student Affairs and the Chancellor, SIUE.

Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That effective with the collection of charges for summer 1999, the University Center Fee, SIUE, be assessed as follows:

Summer Session Fee Rates

Semester Hours	Fee
1	\$12.10
2	24.20
3	36.30
4	48.40
5	60.30
6	60.30
7	60.30
8	60.30
9	60.30
10	60.30
11	60.30
12 & over	60.30

Semester Fee Rates

Semester Hours	Fee
1	\$18.10
2	36.20
3	54.30
4	72.40
5	90.40
6	90.40
7	90.40
8	90.40
9	90.40
10	90.40
11	90.40
12 & over	90.40

BE IT FURTHER RESOLVED, That the President of Southern Illinois University be and is hereby authorized to take all action required in the execution of this resolution in accordance with established policies and procedures.

**Southern Illinois University at Edwardsville
FY 2000 Fee Review - University Center**

Accrual Basis

3/13/98

May 14, 1998

<u>Revenue</u>	<u>FY 95 Actual</u>	<u>FY 96 Actual</u>	<u>FY 97 Actual</u>	<u>FY 98 Projected</u>	<u>FY 99 Plan</u>	<u>FY 00 Plan</u>	<u>FY 01 Plan</u>	<u>FY 02 Plan</u>	<u>FY 03 Plan</u>
Fee Revenue - Base	\$1,721,915	\$1,705,824	\$1,799,422	\$1,896,000	\$1,914,960	\$1,920,701	\$1,926,467	\$1,932,246	\$1,938,043
Fee Increase - FY00						108,780	108,780	108,780	108,780
Fee Increase - FY01							82,695	82,695	82,695
Fee Increase - FY02								84,400	84,400
Fee Increase - FY03									64,500
Student Fee Revenue	\$1,721,915	\$1,705,824	\$1,799,422	\$1,896,000	\$1,914,960	\$2,029,481	\$2,117,942	\$2,208,121	\$2,278,418
Other (Non-Fee) Revenue									
Gross Margin on Sales	1,815,714	2,034,470	2,013,237	2,353,104	2,483,547	2,558,047	2,634,789	2,713,832	2,795,243
Rent	210,645	207,133	139,013	134,000	136,520	139,094	141,721	144,405	147,145
Other	272,690	334,102	337,194	341,035	351,266	361,804	372,658	383,837	395,353
Interest Income	14,756	21,566	8,532	2,600	4,759	4,497	5,077	6,527	8,964
Total Other Revenue	2,313,805	2,597,271	2,497,976	2,830,739	2,976,092	3,063,442	3,154,245	3,248,601	3,346,705
Total Revenue	\$4,035,720	\$4,303,095	\$4,297,398	\$4,726,739	\$4,891,052	\$5,092,923	\$5,272,187	\$5,456,722	\$5,625,123
Expenses									
Salaries	1,799,339	2,014,101	2,104,301	2,165,711	2,273,996	2,342,216	2,412,482	2,484,856	2,559,402
Wages	418,244	393,326	491,264	522,800	524,456	532,323	540,308	548,412	556,637
Subtotal	2,217,583	2,407,427	2,595,565	2,688,511	2,798,452	2,874,539	2,952,790	3,033,268	3,116,039
Other:									
Debt Service, incl. RRR	174,006	136,505	19,451	186,254	198,791	203,114	201,809	201,354	200,529
Travel	15,709	22,633	19,701	18,025	18,567	19,123	19,698	20,289	20,897
Equipment	160,216	147,052	128,950	56,000	51,500	53,045	54,636	56,275	57,963
Commodities	203,806	231,670	232,260	236,283	243,372	250,673	258,193	265,939	273,918
Contractual Services	1,017,689	1,281,965	1,292,008	1,500,888	1,540,740	1,620,068	1,670,172	1,731,142	1,795,465
Operation of Auto	0	0	0	0	0	0	0	0	0
Telecommunications	31,872	37,103	39,313	40,200	41,407	42,648	43,927	45,245	46,577
Other Expense	0	0	0	0	0	0	0	0	0
Total Expenses Before S.P.	\$3,820,881	\$4,264,355	\$4,327,248	\$4,726,161	\$4,892,829	\$5,063,210	\$5,201,225	\$5,353,512	\$5,511,388
Change In Fund Bal. Before S.P.	\$214,839	\$38,740	(\$29,850)	\$578	(\$1,777)	\$29,713	\$70,962	\$103,210	\$113,735
Special Projects	376,141	153,933	242,945	0	0	0	0	0	0
Change In Fund Bal. After S.P.	(\$161,302)	(\$115,193)	(\$272,795)	\$578	(\$1,777)	\$29,713	\$70,962	\$103,210	\$113,735
Change in Other Assets & Liab's	(419,197)	(68,142)	198,583	50,700	(8,703)	(6,514)	(12,986)	(5,715)	(15,102)
Beginning Cash Balance	977,143	396,644	213,309	139,097	190,375	179,895	203,094	261,070	358,565
Ending Cash Balance	\$396,644	\$213,309	\$139,097	\$190,375	\$179,895	\$203,094	\$261,070	\$358,565	\$457,198
Memo: Fee (2 Semesters)	\$144.00	\$152.00	\$161.00	\$168.00	\$171.00	\$180.80	\$188.30	\$195.90	\$201.70

INCREASE IN STUDENT-TO-STUDENT GRANT FEE, SIUE
[AMENDMENT TO 4 POLICIES OF THE BOARD C-5]

Summary

This matter would increase, effective summer, 1999, the Student-to-Student Grant Fee by \$.25 per academic term. The Fee is assessed on a flat-rate basis of students enrolling for six or more hours, and is assessed at the same rate for a semester and the summer session. The semester rate would increase from \$2.75 to \$3.00 for FY-2000. This is a 9.1% increase.

Rationale for Adoption

The Student-to-Student Grant program provides need-based awards to students and is funded by a combination of revenues from the Grant Fee and matching funds from the State of Illinois through ISAC.

SIUE's fee was increased in summer, 1997 and summer, 1998. In response to the continuing decrease in the percentage of grant aid (as opposed to loans) available to SIUE students, the Financial Aid Advisory Committee (FAAC) recommended increasing the Fee to raise funding for grants to needy SIUE students. SIUE officers recommended three \$.25 increases over three years which will bring SIUE's fee to the ISAC matching maximum in FY-2000. This is the third of the recommended increases.

Based on Grant Fee revenues and ISAC matching funds, SIUE's Financial Aid Office would have \$125,000 available to award needy SIUE students for 1999-00. The Grant Fee increase will generate between fee revenue and matching dollars, approximately \$10,400.

The FY-2000 increase proposed here is consistent with the recommended prior four-year tuition and fee plan adopted by the Board in June, 1997.

Considerations Against Adoption

University officers consider none to exist.

Constituency Involvement

The Financial Aid Advisory Committee includes student, staff, and faculty representatives. The Committee's recommendation was submitted to the Student Senate and the Recommendation received a favorable review. The proposal is recommended for adoption by the Provost and the Chancellor, SIUE.

Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That effective with the collection of fees for summer 1999, the Student-to-Student Grant Fee, SIUE, be assessed as follows:

Summer Session and Semester Fee Rates

<u>Semester Hours</u>	
1	0
2	0
3	0
4	0
5	0
6	3.00
7	3.00
8	3.00
9	3.00
10	3.00
11	3.00
12 & over	3.00

BE IF FURTHER RESOLVED, That the President of Southern Illinois University be and is hereby authorized to take all action required in the execution of this resolution in accordance with established policies and procedures.

INCREASE IN HOUSING RENTAL RATES, SIUE
(AMENDMENT TO 4 POLICIES OF THE BOARD C-12)

Summary

This matter would approve rate increases, effective summer 1999, in University Housing of 3% for Cougar Village Apartments, Woodland Hall, and Prairie Hall family and single student residents and 5% for group housing at Cougar Village.

Attached is historic, current and projected fiscal year information on revenues and expenditures for University Housing.

Rationale for Adoption

Proposed FY00 rental rates would offset inflationary cost increases projected at 3%, fund debt service and maintain adequate fund balances in the housing operation. The rates proposed derive from the financial planning related to constructing Prairie Hall. The bond issue for that project included funding for

Prairie Hall and Cougar Village renovations, which resulted in an increase in debt service expense for University Housing.

The University Housing Advisory Committee recommended a 3% increase per semester in the FY00 meal plan charges for the students residing in Woodland and Prairie Hall. The rates proposed herein were developed to fund the increases in wages and food costs related to inflation.

The University Housing Advisory Committee recommended no increase in the Campus Housing Activity Fee.

Considerations Against Adoption

University officers are concerned that increasing student costs may affect access to the University. Such concerns are the basis for University efforts to maintain fees and charges at the lowest practical level.

Constituency Involvement

The University Housing Advisory Committee, the review body for housing rental rates and charges, includes Housing residents and University staff. UHAC's recommendations were approved by the Student Senate. This matter is recommended for adoption by the Vice Chancellor for Student Affairs and the Chancellor, SIUE.

Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That effective with the collection of charges for summer 1999, University Housing rental rates be assessed as follows:

FAMILY HOUSING I, COUGAR VILLAGE

Per Month Unrenovated

<u>FY00</u>	
\$507	- two-bedroom, unfurnished apartment
593	- two-bedroom, furnished apartment
570	- three-bedroom, unfurnished apartment
664	- three-bedroom, furnished apartment

Per Month
Renovated

FY00

\$640	two-bedroom, unfurnished apartment
750	two-bedroom, furnished apartment
720	three-bedroom, unfurnished apartment
838	three-bedroom, furnished apartment

SINGLE STUDENT HOUSING I, COUGAR VILLAGE

Per student rental rates:

<u>Assignment type*</u>	<u>Per Semester</u> <u>Unrenovated</u> <u>FY00</u>	<u>Per Semester</u> <u>Renovated</u> <u>FY00</u>
Shared Room	\$1,024	\$1,294
Deluxe Single Room	2,048	2,588
Single Room	1,521	1,922
	<u>Per Summer Term</u> <u>Unrenovated</u> <u>FY00</u>	<u>Per Summer Term</u> <u>Renovated</u> <u>FY00</u>
Shared Room	\$ 567	\$ 716
Deluxe Single Room	1,134	1,432
Single Room	847	1,069
	<u>Per Five Week</u> <u>Summer Term</u> <u>Unrenovated</u> <u>FY00</u>	<u>Per Five Week</u> <u>Summer Term</u> <u>Renovated</u> <u>FY00</u>
Shared Room	\$ 283	\$ 358
Deluxe Single Room	566	716
Single Room	423	535

SINGLE STUDENT HOUSING I, WOODLAND HALL AND PRAIRIE HALL

Per student rental rates:

<u>Assignment type*</u>	<u>Per Semester</u> <u>FY00</u>	<u>Per</u> <u>Summer Term</u> <u>FY00</u>	<u>Per Five Week</u> <u>Summer Term</u> <u>FY00</u>
Shared Room	\$1,294	\$ 716	\$ 358
Deluxe Single Room	2,588	1,432	716
Meal Plan Charge:			
Plan A	\$ 688		
Plan B	788		
Plan C	938		

GROUP HOUSING, COUGAR VILLAGE APARTMENTSFY00

Per building, 12-month contract
Rate, including utilities. \$34,185

* Shared Room = two students assigned to a bedroom designed for occupancy by two students.

* Single Room = one student assigned to a bedroom designed for occupancy by one student.

* Deluxe Single Room = one student assigned to a bedroom designed for occupancy by two students.

BE IT FURTHER RESOLVED, That the President of Southern Illinois University be and is hereby authorized to take all action required in the execution of this resolution in accordance with established policies and procedures.

**Southern Illinois University at Edwardsville
FY 2000 Fee Review - University Housing**

Accrual Basis

5/1/98

Revenue	FY 95	FY 96	FY 97	FY 98	FY 99	FY 00	FY 01	FY 02	FY 03
	Actual	Actual	Actual	Projected	Plan	Plan	Plan	Plan	Plan
Rental Revenue - Base	\$3,462,912	\$4,421,709	\$4,538,734	\$4,773,233	\$5,906,755	\$5,900,388	\$5,900,388	\$5,900,388	\$5,900,388
Rental Increase - FY00						740,623	740,623	740,623	740,623
Rental Increase - FY01						844,344	844,344	844,344	844,344
Rental Increase - FY02						278,286	278,286	278,286	278,286
Rental Increase - FY03									232,189
Rental Revenue	\$3,462,912	\$4,421,709	\$4,538,734	\$4,773,233	\$5,906,755	\$6,641,011	\$7,485,355	\$7,763,641	\$7,995,830
Other (Non-Fee) Revenue									
Other Income	71,031	113,837	92,325	87,650	100,150	100,338	101,843	103,370	110,185
Conference Housing	74,145	153,455	175,534	152,485	252,486	254,485	259,575	264,767	270,062
Vending	25,854	54,118	83,465	62,000	77,000	77,225	78,383	79,559	80,752
Interest Income	30,523	28,539	18,254	17,839	14,772	18,084	11,743	12,485	14,609
Total Other Revenue	201,553	349,949	349,578	319,974	444,407	450,132	451,544	480,191	475,608
Total Revenue	\$3,664,465	\$4,771,658	\$4,888,312	\$5,093,207	\$6,351,162	\$7,091,143	\$7,936,899	\$8,223,822	\$8,471,438
Expenses									
Salaries	1,019,732	1,051,040	1,115,939	1,148,563	1,288,704	1,299,370	1,338,351	1,378,502	1,419,857
Wages	217,993	227,527	225,874	257,493	337,363	339,759	349,852	390,450	371,263
Personnel Services	148,470	168,400	150,442	159,393	216,698	244,052	259,022	268,792	274,785
Subtotal	1,386,195	1,446,967	1,492,255	1,565,449	1,842,755	1,883,181	1,947,325	2,005,744	2,066,915
Other:									
Debt Service, Incl. RRR	926,079	1,596,480	1,581,674	1,849,997	2,298,984	3,294,063	3,856,532	4,084,035	4,179,318
Travel	9,459	16,413	10,553	15,607	17,311	17,830	18,365	18,916	19,484
Equipment	110,368	92,198	78,896	78,957	98,778	87,001	59,642	61,432	63,275
Commodities	82,045	66,930	85,258	92,293	111,237	108,527	111,782	115,136	118,590
Contractual Services	991,960	1,257,544	1,477,786	1,338,308	1,537,104	1,550,915	1,414,535	1,454,721	1,471,883
Operation of Auto	47,422	27,328	14,453	13,204	13,601	14,009	14,429	14,862	15,308
Telecommunications	152,503	168,707	164,077	248,316	363,815	373,666	383,488	410,510	429,322
Other Expense	0	0	0	0	0	0	0	0	0
Total Expenses Before S.P.	\$3,708,011	\$4,672,467	\$4,696,952	\$5,204,131	\$6,271,663	\$7,329,192	\$7,916,098	\$8,185,356	\$8,382,093
Change in Fund Bal. Before S.P.	(\$41,546)	\$99,191	(\$8,640)	(\$110,924)	\$79,499	(\$238,049)	\$20,801	\$58,466	\$109,345
Special Projects	573,404	194,229	6,300	0	0	0	0	0	0
Change in Fund Bal. After S.P.	(\$614,950)	(\$95,036)	(\$14,940)	(\$110,924)	\$79,499	(\$238,049)	\$20,801	\$58,466	\$109,345
Change in Other Assets & Liab's	239,926	(400,240)	375,041	(11,733)	52,860	(15,582)	8,898	26,472	19,388
Beginning Cash Balance	1,223,752	848,728	353,450	713,551	590,894	723,343	469,712	499,411	584,349
Ending Cash Balance	\$949,728	\$353,450	\$719,551	\$590,894	\$723,343	\$469,712	\$499,411	\$584,349	\$719,082
Memo: Shared Rate (2 Semesters)	\$2,028,000	\$2,190,000	\$2,344,000	\$2,438,000	\$2,512,000	\$2,587,000	\$2,865,000	\$2,745,000	\$2,827,000

INCREASE IN STUDENT FITNESS CENTER FEE, SIUE
[AMENDMENT TO 4 POLICIES OF THE BOARD C-14]

Summary

This matter would approve to increase the Student Fitness Center Fee \$1.35 per semester, effective summer 1999. The semester rate would increase from \$44.60 to \$45.95 for FY-00. This is a 3.0% increase.

Attached for information is historic, current, and projected fiscal year income and expense information concerning the Student Fitness Center.

Rationale for Adoption

Revenue from the increase would offset inflationary operating cost increases in salaries, utilities and general costs, provide necessary levels of service, support student programming, maintain an appropriate fund balance, and permit moderate equipment replacement. The increase will permit the Student Fitness Center to continue operating at the extended hours and service levels necessary to serve residential students.

The FY-00 increase proposed herein is \$1.65 per semester lower than recommended in the prior four-year tuition and fee plan adopted by the Board June 1997.

Considerations Against Adoption

University officers are concerned about increases in the cost of attendance and their possible negative affect on access to the University. Such concerns are integral to SIUE's annual fee review process and reflect its historic efforts to maintain fees at the lowest practical level.

Constituency Involvement

The proposal was developed by the Campus Recreation Advisory Committee, the review body for the Student Fitness Center, which includes students, staff, and faculty. SIUE's Student Senate approved a \$1.65 increase. It is recommended that only a \$1.35 per semester increase be adopted by the Vice Chancellor for Student Affairs and the Chancellor, SIUE.

Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That effective with the collection of charges for summer 1999, the Student Fitness Center Fee, SIUE, be assessed as follows:

Summer Session Fee Rates

<u>Semester Hours</u>	<u>Fee</u>
1	\$ 30.65
2	30.65
3	30.65
4	30.65
5	30.65
6	30.65
7	30.65
8	30.65
9	30.65
10	30.65
11	30.65
12 & over	30.65

Semester Fee Rates

<u>Semester Hours</u>	<u>Fee</u>
1	\$ 45.95
2	45.95
3	45.95
4	45.95
5	45.95
6	45.95
7	45.95
8	45.95
9	45.95
10	45.95
11	45.95
12 & over	45.95

BE IT FURTHER RESOLVED, That the President of Southern Illinois University be and is hereby authorized to take all action required in the execution of this resolution in accordance with established policies and procedures.

**Southern Illinois University at Edwardsville
FY 2000 Fee Review - Student Fitness Center**

Cash Basis

3/2/98

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Revenue	FY 95 Actual	FY 96 Actual	FY 97 Actual	FY 98 Projected	FY 99 Plan	FY 00 Plan	FY 01 Plan	FY 02 Plan	FY 03 Plan
Fee Revenue - Base	\$1,014,068	\$1,035,659	\$978,414	\$1,037,313	\$1,089,225	\$1,092,451	\$1,093,350	\$1,093,907	\$1,094,250
Fee Increase - FY00						33,010	33,010	33,010	33,010
Fee Increase - FY01							33,037	33,037	33,037
Fee Increase - FY02								34,278	34,278
Fee Increase - FY03									15,920
Student Fee Revenue	\$1,014,068	\$1,035,659	\$978,414	\$1,037,313	\$1,089,225	\$1,125,461	\$1,159,398	\$1,194,233	\$1,210,496
Other (Non-Fee) Revenue									
Fees	66,466	92,667	88,931	89,006	90,341	93,051	94,447	95,864	97,302
Other Revenue	0	0	141,408	0	0	0	0	0	0
Z Revenue	0	0	0	0	0	0	0	0	0
Interest Income	21,765	12,345	4,867	4,922	3,589	3,024	2,517	2,404	2,631
Total Other Revenue	88,231	105,012	235,206	93,928	93,930	96,075	96,964	98,268	99,933
Total Revenue	\$1,102,299	\$1,140,671	\$1,213,620	\$1,131,241	\$1,183,155	\$1,221,536	\$1,256,362	\$1,292,501	\$1,310,429
Expenses									
Salaries	103,554	146,161	203,986	215,785	226,574	233,371	240,372	247,583	255,010
Wages	80,816	93,769	110,077	122,286	124,120	125,982	127,872	129,790	131,737
Subtotal	184,370	239,930	314,063	338,071	350,694	359,353	368,244	377,373	386,747
Other:									
Debt Service, incl. RRR	1,099,908	771,129	264,493	560,702	551,298	567,389	565,822	566,935	565,418
Travel	4,349	5,481	5,409	5,575	5,742	5,914	6,091	6,274	6,274
Equipment	13,725	2,066	10,647	12,000	12,360	12,731	13,113	13,506	13,911
Commodities	19,795	48,573	24,244	25,084	25,816	26,590	27,388	28,210	29,056
Contractual Services	192,983	188,937	207,247	232,943	249,294	258,990	269,088	279,605	290,560
Operation of Auto	106	945	1,190	1,225	1,282	1,300	1,339	1,379	1,420
Telecommunications	7,783	11,509	7,765	8,800	9,064	9,336	9,616	9,904	10,201
Other Expense	9,116	(557)	43	199	205	211	217	224	231
Total Expenses Before S.P.	\$1,532,135	\$1,268,013	\$835,101	\$1,184,579	\$1,205,735	\$1,241,814	\$1,260,918	\$1,283,410	\$1,303,818
Change In Fund Bal. Before S.P.	(\$429,836)	(\$127,342)	\$378,519	(\$53,338)	(\$22,580)	(\$20,278)	(\$4,556)	\$9,091	\$6,611
Special Projects	0	170,000	15,300	325,000	0	0	0	0	0
Change In Fund Bal. After S.P.	(\$429,836)	(\$297,342)	\$363,219	(\$378,338)	(\$22,580)	(\$20,278)	(\$4,556)	\$9,091	\$6,611
Change in Other Assets & Liab's	0	0	0	0	0	0	0	0	0
Beginning Cash Balance	885,852	456,016	158,674	521,893	143,555	120,975	100,697	96,141	105,232
Ending Cash Balance	\$456,016	\$158,674	\$521,893	\$143,555	\$120,975	\$100,697	\$96,141	\$105,232	\$111,843

FOUR-YEAR PLAN (FY 1999-FY 2002) AND FY 2000 RATES
FOR TUITION, FEES, AND ROOM AND BOARD
[AMENDMENTS TO 4 POLICIES OF THE BOARD B AND C]

Summary

This matter gives notice that the President will recommend to the Board of Trustees of Southern Illinois University at its May 14, 1998, meeting approval of a four-year plan and FY 2000 rates for tuition, fees, and room and board as proposed in the accompanying Tables 1 through 3.

The FY-2000 proposed undergraduate tuition, fees, and room and board at Carbondale and Edwardsville would increase by 3.0% under the plan being submitted. The projected FY 2001 and 2002 increases shown on Tables 1 through 3 are informational estimates only. The total undergraduate costs as shown on Table 4 will be the basis of controlling the annual increases for undergraduate students.

Proposed and projected tuition rates for graduate students and for students enrolled in the professional schools of Law, Medicine, and Dental Medicine are shown on Table 1.

Rationale for Adoption

Historically, SIU has been a leader in providing a high quality educational experience at an affordable price. This plan would enable students and their parents to plan for the cost of an entire four-year college education. We would limit proposed undergraduate increases in total costs (tuition, fees, room and board) to the projected rate of increase in the Consumer Price Index. Currently, the projected increase in the CPI is 3.1% for Fiscal Year 1999 and 3.2% for Fiscal Year 2002. Providing access to educational opportunity is a high priority for us and the University would continue to plan on a four-year cycle, with annual updates being made to the plan.

Annual updates to the four-year plan would allow students to provide input that will influence decisions concerning costs that directly affect them while they are enrolled at SIU.

Before a student starts school in the Fall 1998, the student will know what costs the Board has approved for the next two academic years (1999 and 2000) and the projected costs for academic years three and four (2001 and 2002).

This policy would continue to address the issue of affordability and would also allow us to plan for and balance the trade-off of affordability with the need for necessary revenue to provide a comprehensive and quality educational and co-curricular experience to our students.

In addition to our annual planning and review process, we should conduct a major review of this policy no later than during our planning cycle for Fiscal Year 2002 to evaluate if we are adequately addressing the issues of affordability and needed resources.

Considerations Against Adoption

This plan treats each campus the same and limits their ability to provide increased revenues from tuition, fees, and room and board charges which may be needed to provide a comprehensive and quality educational and co-curricular experience to undergraduate students.

Constituency Involvement

Last year each constituency had an opportunity to provide their input during the development of the four-year planning process. This year constituencies have had an opportunity to be involved in the campuses' planning process. The Board's policy of having notice matters one month and action matters another month allows for at least two months of direct comment by constituencies.

Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That the following policies will continually be used by the Board in annually updating its four-year plan for tuition, fees, and room and board charges:

Continuation of our historic practice of providing a high quality educational experience while keeping the costs comparatively low.

Proposed and projected year increases for undergraduate students will be limited to the projected increase in the Consumer Price Index, the most widely accepted index for anticipated cost increases. This limit will be applied to total cost of tuition, fees, and room and board. There will be only limited and specific exceptions, which would be only in accordance with Board-approved criteria for identifying what constitutes an exception. Examples of possible exceptions are: a significant decline in state appropriated funds, adjustments needed to align our rates to those of our peers, a need for a new or expanded program or service such as student health services and mass transit, a specialized assessment for a high cost or high demand program, infrastructure needs, and technology needs.

BE IT FURTHER RESOLVED, That by FY-2003 we will plan to bring the graduate tuition rates to twenty-five percent of the cost of graduate instruction.

BE IT FURTHER RESOLVED, That the Board reaffirms its commitment that SIU institutions will provide additional value to students through programs and

services which expedite students' progress toward degree completion and thereby lower total costs, including:

- A four-year graduation plan where students who choose to do so and who are adequately prepared at entry can complete the necessary coursework for their major and graduate within four years.
- Improved advisement procedures which provide guidance to students in selecting a major, in properly sequencing courses to make timely progress toward degree completion, and in regularly monitoring their progress.
- Enhanced articulation and academic advising efforts to facilitate the transfer of community college and other transfer students to SIU institutions so that their academic progress is not impeded;
- Enhanced work-based educational experiences for students related to their field of interest and which assist them in developing their job seeking skills and in meeting their career objectives.

BE IT FURTHER RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That the four-year plan and FY 2000 rates for tuition, fees, and room and board, as outlined in Tables 1 through 3 be and are hereby approved; and

BE IT FURTHER RESOLVED, That the President is authorized to take whatever actions are necessary to implement the plan and to incorporate the FY 2000 rates into Board policy.

Table 1
Southern Illinois University
Four Year Tuition Plan

Per Semester Hour Resident Tuition Rates, Academic Year Full-Time Tuition Cost and Percent Increase

	Approved		Projected	
	June 11, 1997	Proposed	FY 2001	FY 2002
	<u>FY 1999</u>	<u>FY 2000</u>		
Southern Illinois University at Carbondale				
Undergraduate				
Per Hour Tuition	\$92.70	\$95.50	\$98.35	\$101.30
Academic Year Tuition *	\$2,781.00	\$2,865.00	\$2,950.50	\$3,039.00
% Increase	3.0%	3.0%	3.0%	3.0%
Graduate (General)				
Per Hour Tuition	\$98.80	\$108.50	\$119.05	\$128.60
Academic Year Tuition *	\$2,964.00	\$3,255.00	\$3,571.50	\$3,858.00
% Increase	9.8%	9.8%	9.7%	8.0%
School of Law				
Per Hour Tuition	\$154.00	\$160.00	\$165.60	\$170.60
Academic Year Tuition *	\$4,620.00	\$4,800.00	\$4,968.00	\$5,118.00
% Increase	7.1%	3.9%	3.5%	3.0%
School of Medicine				
11 Semester Rate	\$4,558.00	\$5,014.00	\$5,515.00	\$5,901.00
Annual Rate (3 sem.)	\$13,674.00	\$15,042.00	\$16,545.00	\$17,703.00
% Increase	11.2%	10.0%	10.0%	7.0%
Southern Illinois University at Edwardsville				
Undergraduate				
Per Hour Tuition	\$86.70	\$89.30	\$92.00	\$94.75
Academic Year Tuition **	\$2,080.80	\$2,143.20	\$2,208.00	\$2,274.00
% Increase	3.0%	3.0%	3.0%	3.0%
Graduate (General)				
Per Hour Tuition	\$95.35	\$100.85	\$106.65	\$112.85
Academic Year Tuition **	\$2,288.40	\$2,420.40	\$2,559.60	\$2,708.40
% Increase	5.8%	5.8%	5.8%	5.8%
School of Dental Medicine				
Semester Rate	\$3,705.00	\$4,225.00	\$4,795.00	\$5,265.00
Annual Rate (2 sem.)	\$7,410.00	\$8,450.00	\$9,590.00	\$10,530.00
% Increase	14.0%	14.0%	13.5%	9.8%

Notes:

* Based on 15 or more hours per semester

** Based on 12 - 18 hours per semester

Table 2

**Southern Illinois University at Carbondale
Four Year Fees and Housing Rates**

Fees & Housing Cost Per Academic Year

	Approved		Projected	
	June 11, 1997	Proposed		
	FY 1999	FY 2000	FY 2001	FY 2002
Student Fees				
Student Recreation	\$132.00	\$132.00		
Campus Recreation	8.00	8.00		
Student Activity	37.50	37.50		
Student Center	108.00	110.00		
Athletic	136.00	156.00		
Student-to-Student Grant**	6.00	6.00		
Revenue Bond	118.80	118.80		
Students' Attorney**	7.50	7.50		
Mass Transit	44.00	46.00		
Student Medical Benefit-Primary**	174.00	181.00		
Student Medical Benefit-Extended**	268.00	268.00		
Total Fees	\$1,039.80	\$1,070.80	\$1,102.80	\$1,135.80
Total Annual Dollar Increase	46.00	31.00	32.00	33.00
Total Annual Percent Increase	4.6%	3.0%	3.0%	3.0%

Note: (** Flat Fee) All other fees are prorated over 12 hrs/semester

University Housing

Residence Halls (Academic Year)				
Double Occupancy + (19-Meal Plan) *	3,760.00	3,872.00	3,988.00	4,108.00
Campus Housing Activity Fee	17.00	17.00	17.00	17.00
Total Housing Costs	\$3,777.00	\$3,889.00	\$4,005.00	\$4,125.00
Total Annual Dollar Increase	128.00	112.00	116.00	120.00
Total Annual Percent Increase	3.5%	3.0%	3.0%	3.0%

Note: * Most common room and board rate
Other Housing Options and Rates are attached.

Student Fees and Housing: Total Costs	\$4,816.80	\$4,959.80	\$5,107.80	\$5,260.80
Total Annual Dollar Increase	174.00	143.00	148.00	153.00
Total Annual Percent Increase	3.7%	3.0%	3.0%	3.0%

Southern Illinois University at Carbondale
Four Year Housing Rates (Detail)
Housing Cost Per Academic Year

	Approved		Projected	
	June 11, 1997	Proposed		
	FY1999	FY2000	FY2001	FY2002
UNIVERSITY HOUSING (Options)				
Double Occupancy plus: (Academic Year)				
19-Meal Plan	3,760	3,872	3,988	4,108
Campus Housing Activity Fee	17	17	17	17
Sub-Total Housing Costs	<u>3,777</u>	<u>3,889</u>	<u>4,005</u>	<u>4,125</u>
Other Optional Charges (Academic Year)				
15-Meal Plan + Credit*	3,760	3,872	3,988	4,108
* Credit	108	112	116	120
Campus-Wide (Refundable) 12 meals	3,738	3,850	3,966	4,084
Greek Row Professional Housing (Single Room Only)	3,310	3,410	3,512	3,616
Break Housing (per night)	9.00	9.00	9.00	9.30
Single Room Increment	1,094	1,128	1,162	1,196
Super Single Room Increment	1,456	1,500	1,546	1,592
Board Only (Academic Year)				
19-Meal Plan	2,004	2,064	2,126	2,190
15-Meal Plan + Credit*	2,004	2,064	2,126	2,190
* Credit	108	112	116	120
Campus Wide Refundable 12 meals	1,984	2,044	2,104	2,166
Summer Session Rates				
Double Occupancy				
Room Only	500	515	530	546
Room and Board	821	845	872	898
Single Room Increment	117	120	124	128
Building Leases:				
Fraternities and Sororities				
Academic Year	46,729	48,131	49,575	51,062
Summer Session	1,393	1,435	1,478	1,522
SIUC Leased Office Space	20,300	20,300	20,300	20,300
Family Housing (Monthly Rates)				
Southern Hills (utilities included)				
Efficiency*	332	342	352	363
One Bedroom*	360	370	381	392
Two Bedroom*	385	396	408	421
Evergreen Terrace (utilities not included)				
Two Bedroom**	317	326	336	346
Three Bedroom**	342	353	364	375
Average Apartment Rental	347	357	368	379
Average Annual Percent Increase	2.1%	2.9%	3.0%	3.0%
Furnished Apartments with Utilities (Monthly)				
Elizabeth Street Apartments: Efficiency	359	370	381	392
University Courts: One Bedroom	428	440	454	467
Average Apartment Rental	394	405	418	430
Average Annual Percent Increase	3.4%	2.9%	3.1%	2.9%

* Campus Housing Activity Fee is an additional \$1.00 per month at Southern Hills

** Campus Housing Activity Fee is an additional \$2.00 per month at Evergreen Terrace

Southern Illinois University at Edwardsville
Four Year Fees and Housing Rates
 Fees & Housing Cost Per Academic Year

	<u>Approved</u>		<u>Projected</u>	
	<u>June 11, 1997</u>	<u>Proposed</u>		
	<u>FY 1999</u>	<u>FY 2000</u>	<u>FY 2001</u>	<u>FY 2002</u>
Student Fees				
Intercollegiate Athletics (1)	\$85.10	\$85.10		
Student Fitness Center (2)	89.20	91.90		
Student-to-Student Grant (3)	5.50	6.00		
Student Welfare and Activity Fee (4)	111.80	112.30		
Textbook Service (5)	121.00	125.00		
University Center (6)	171.00	180.80		
Total Fees	<u>\$583.60</u>	<u>\$601.10</u>	<u>\$617.80</u>	<u>\$635.60</u>
Total Annual Dollar Increase	17.00	17.50	16.70	17.80
Total Annual Percent Increase	3.0%	3.0%	2.8%	2.9%

Note:

- (1) Per hour prorate for the first 5 hours; flat fee for 6 or more hours per semester.
- (2) Flat fee
- (3) No charge first 5 hours per semester, flat fee for 6 or more hours per semester.
- (4) Basic fee for the first hour, plus prorated per hour from 2 to 5 hours, flat fee for 6 hours or more per semester.
- (5) Per hour prorate for the first 10 hours; flat fee for 11 hours or more per semester.
- (6) Per hour prorate for the first 4 hours; flat fee for 5 or more hours per semester.
- * Summer fees are about 67% of regular semester fees.

University Housing

Prairie & Woodland Hall (Academic Year)

Shared Room (room only)	2,512.00	2,588.00	2,666.00	2,746.00
Board Plan B	1,530.00	1,576.00	1,624.00	1,672.00
Campus Housing Activity Fee	24.00	24.00	24.00	24.00
Total Housing Costs*	<u>\$4,066.00</u>	<u>\$4,188.00</u>	<u>\$4,314.00</u>	<u>\$4,442.00</u>
Total Annual Dollar Increase	134.00	122.00	126.00	128.00
Total Annual Percent Increase	3.4%	3.0%	3.0%	3.0%

Note: * Most common room and board rate
 Other Housing Options and Rates are attached.

Student Fees and Housing: Total Costs	<u>\$4,649.60</u>	<u>\$4,789.10</u>	<u>\$4,931.80</u>	<u>\$5,077.60</u>
Total Annual Dollar Increase	151.00	139.50	142.70	145.80
Total Annual Percent Increase	3.4%	3.0%	3.0%	3.0%

Southern Illinois University at Edwardsville
Four Year Housing Rates (Detail)

Housing Cost Per Academic Year

	Approved		Projected	
	June 11, 1997	Proposed	FY2001	FY2002
UNIVERSITY HOUSING (Options)	<u>FY1999</u>	<u>FY2000</u>	<u>FY2001</u>	<u>FY2002</u>
Pralie & Woodland Hall (Academic Year)				
Shared Room (room only)	2,512	2,588	2,666	2,746
Board Plan B	1,530	1,576	1,624	1,672
Campus Housing Activity Fee	24	24	24	24
Total Housing Costs	<u>4,066</u>	<u>4,188</u>	<u>4,314</u>	<u>4,442</u>
Other Optional Charges (Academic Year)				
Deluxe Single (room only)	5,024	5,176	5,332	5,492
Board Plan (Academic Year)				
Plan A	1,330	1,376	1,424	1,472
Plan B	1,530	1,576	1,624	1,672
Plan C	1,830	1,876	1,924	1,972
Cougar Village Apartments - (AY)				
Shared Room	1,988			
Single Room	2,954			
Deluxe Single Room	3,976			
<u>Renovated Units</u>				
Shared Room	2,512	2,588	2,666	2,746
Single Room	3,732	3,844	3,960	4,078
Deluxe Single Room	5,024	5,176	5,332	5,492
Cougar Village Apartments - Family Housing (Monthly)				
2-Bedroom Unfurnished	492			
2-Bedroom Unfurnished (Renovated)	622	640	660	680
3-Bedroom Unfurnished	553			
3-Bedroom Unfurnished (Renovated)	699	720	742	764
Average Annual Percent Increase	4.9%	3.0%	3.1%	3.0%
2-Bedroom Furnished	576			
2-Bedroom Furnished (Renovated)	728	750	772	796
3-Bedroom Furnished	645			
3-Bedroom Furnished (Renovated)	814	838	863	889
Average Annual Percent Increase	5.0%	3.0%	3.0%	3.1%
Greek Housing (Per Year)	32,557	34,185	35,894	37,689
Average Annual Percent Increase	5.0%	5.0%	5.0%	5.0%

Note

* Campus Housing Activity Fee is charged to all contracts for University Housing.

Table 4

Southern Illinois University
Four-Year Tuition, Fees, & Housing Plan (FY 1999 - FY 2002)

(CHARGES ARE BASED ON FULL-TIME ENROLLMENT OF RESIDENT STUDENTS FOR AN ACADEMIC YEAR)

Total Undergraduate Cost

	Approved		Projected		Four-Year
	June 11, 1997	Proposed	Projected		Cost
	FY 1999	FY 2000	FY 2001	FY 2002	FY 99-02
<u>Carbondale</u>					
Tuition	\$2,781.00	\$2,865.00			
Fees	1,039.80	1,070.80			
Room & Board	3,777.00	3,889.00			
Total	\$7,597.80	\$7,824.80	\$8,058.30	\$8,299.80	\$31,780.70
Annual Dollar Increase	\$255.00	\$227.00	\$233.50	\$241.50	
Percent Increase	3.5%	3.0%	3.0%	3.0%	
<u>Edwardsville</u>					
Tuition	\$2,080.80	\$2,143.20			
Fees	583.60	601.10			
Room & Board	4,066.00	4,188.00			
Total	\$6,730.40	\$6,932.30	\$7,139.80	\$7,351.60	\$28,154.10
Annual Dollar Increase	\$212.20	\$201.90	\$207.50	\$211.80	
Percent Increase	3.3%	3.0%	3.0%	3.0%	

Table 4 (cont.)
Southern Illinois University
Four-Year Tuition, Fees, & Housing Plan (FY 1999 - FY 2002)

(CHARGES ARE BASED ON FULL-TIME ENROLLMENT OF RESIDENT STUDENTS FOR AN ACADEMIC YEAR)

Graduate/Professional Total Cost

	Approved June 11, 1997		Proposed		Projected		Four-Year Cost
	FY 1999	FY 2000	FY 2001	FY 2002	FY 99-02		
Carbondale							
Graduate							
Tuition	\$2,964.00	\$3,255.00	\$3,571.50	\$3,858.00	\$13,648.50		
Fees*	1,033.80	1,064.80	1,096.80	1,129.80	\$4,325.20		
Total	\$3,997.80	\$4,319.80	\$4,668.30	\$4,987.80	\$17,973.70		
Annual Dollar Increase	\$257.20	\$322.00	\$348.50	\$319.50			
Percent Increase	8.2%	8.1%	8.1%	6.8%			
School of Law							
Tuition	\$4,620.00	\$4,800.00	\$4,968.00	\$5,118.00	\$19,506.00		
Fees*	1,033.80	1,064.80	1,096.80	1,129.80	\$4,325.20		
Total	\$5,653.80	\$5,864.80	\$6,064.80	\$6,247.80	\$23,831.20		
Annual Dollar Increase	\$354.00	\$211.00	\$200.00	\$183.00			
Percent Increase	6.7%	3.7%	3.4%	3.0%			
School of Medicine							
Tuition	\$13,674.00	\$15,042.00	\$16,545.00	\$17,703.00	\$62,964.00		
Fees*	1,550.70	1,597.20	1,645.20	1,694.70	\$6,487.80		
Total	\$15,224.70	\$16,639.20	\$18,190.20	\$19,397.70	\$69,451.80		
Annual Dollar Increase	\$1,446.00	\$1,414.50	\$1,551.00	\$1,207.50			
Percent Increase	10.5%	9.3%	9.3%	6.6%			

* Graduate, First Year Medical and Law students are not assessed the Student-to-Student Grant Program Fee.

Table 4 (cont.)
Southern Illinois University
Four-Year Tuition, Fees, & Housing Plan (FY 1999 - FY 2002)

(CHARGES ARE BASED ON FULL-TIME ENROLLMENT OF RESIDENT STUDENTS FOR AN ACADEMIC YEAR)

Graduate/Professional Total Cost

	Approved June 11, 1997		Proposed		Projected		Four-Year Cost
	FY 1999	FY 2000	FY 2001	FY 2002	FY 99-02		
Edwardsville							
Graduate							
Tuition	\$2,288.40	\$2,420.40	\$2,559.60	\$2,708.40	\$9,976.80		\$9,976.80
Fees**	462.60	476.10	486.80	498.60	\$1,924.10		\$1,924.10
Total	\$2,751.00	\$2,896.50	\$3,046.40	\$3,207.00	\$11,900.90		\$11,900.90
Annual Dollar Increase	\$141.80	\$145.50	\$149.90	\$160.60			
Percent Increase	5.4%	5.3%	5.2%	5.3%			
School of Dental Medicine							
Tuition	\$7,410.00	\$8,450.00	\$9,590.00	\$10,530.00	\$35,980.00		\$35,980.00
Fees***	687.60	701.10	711.80	723.60	\$2,824.10		\$2,824.10
Total	\$8,097.60	\$9,151.10	\$10,301.80	\$11,253.60	\$38,804.10		\$38,804.10
Annual Dollar Increase	\$927.00	\$1,053.50	\$1,150.70	\$951.80			
Percent Increase	12.9%	13.0%	12.6%	9.2%			

** Graduate and Dental students are not assessed the Textbook Rental Fee.

*** Dental students are assessed an Instrument Rental Fee \$225.

APPROVAL OF A CENTER FOR EXCELLENCE FOR SOYBEAN RESEARCH,
TEACHING AND OUTREACH, SIUC

Summary

This matter proposes approval of a Center for Excellence for Soybean Research, Teaching and Outreach.

Rationale for Adoption

The proposed center will focus research outcomes and the development of technologies, emphasizing an interdisciplinary approach, on enhancement of soybean production in Illinois and the North Central region; increase utilization of soybeans by the global community; contribute to the base of scientific knowledge; and educate human capital. Cooperative efforts include faculty in the College of Agriculture, the College of Science, the School of Medicine, and faculty at other universities. A request will be included in the FY00 RAMP document for \$400,000 to appoint additional staff and to secure additional equipment and other support services.

Considerations Against Adoption

University officials are aware of none.

Constituency Involvement

This matter is supported by the Deans of Agriculture and the Graduate School, the Graduate Council, the Provost, and the Chancellor of SIUC.

Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That a Center for Excellence for Soybean Research, Teaching and Outreach be and is hereby approved; and

BE IT FURTHER RESOLVED, That the President of Southern Illinois University take those actions necessary to implement this approval without further action by this Board.

NEW PROGRAM REQUEST

to the

**SOUTHERN ILLINOIS UNIVERSITY
BOARD OF TRUSTEES**

and

ILLINOIS BOARD OF HIGHER EDUCATION

from

SOUTHERN ILLINOIS UNIVERSITY AT CARBONDALE

Program Identification

- a. Center for Excellence for Soybean Research, Teaching and Outreach
- b. FY00: \$400,000

1. **Name of institution:** Southern Illinois University at Carbondale
2. **Title of proposed program:** Center for Excellence for Soybean Research, Teaching and Outreach
3. **Total new state resources requested:** \$400,000
4. **Proposed date for initiation of program:** FY00
5. **Date of submission of request:** April, 1998

Mission and Priorities

6. **List the objectives of the proposed program and each specialization or option. Explain how the proposed program relates to the priorities in the university's priorities statement.**

The purpose of the Soybean Center of Excellence for Research, Teaching and Outreach include: focusing on research practical outcomes and the development of new technologies; emphasizing an interdisciplinary approach; enhancing soybean production in Illinois and the North Central region; increasing the utilization of soybeans by the global community; contributing to the base of scientific knowledge; and educating human capital.

Southern Illinois University Carbondale (SIUC) has a strong tradition of excellence in research on soybean as a crop. For more than 20 years, faculty in the plant and soil science discipline areas have built a high level of producer and industry confidence in their problem-solving research approach to soybean production. Information generated by this research and improved disease-resistant varieties have been transferred to the industry and have had a major impact on soybean production in the state and region, on the scientific community, and on educational programs at SIUC, especially at the graduate level. This has resulted in the attraction of excellent students into associated academic programs. The establishment of beneficial cultural practices, improved weed control practices, and use of genetic study and gene manipulation in soybean through plant breeding and biotechnology to develop agronomically acceptable, disease resistant soybean varieties are examples of the success of this program. More recently, research into the utilization of soybean in food and feed has also become a major emphasis. Cooperative efforts now include SIUC faculty in the College of Agriculture, the College of Science and the School of Medicine, and faculty at other universities including the University of Illinois, the University of Missouri, Iowa State University, Purdue University, the University of Kentucky, and the University of Arkansas. The program has enjoyed substantial financial

support from the Illinois Soybean Checkoff Board and is now also receiving significant funding from both internal and externally awarded C-FAR funds. The program generates an average of \$1 million per year in grants and contracts. Support has also been received from the SIUC Priorities and Interdisciplinary Initiative Program.

Establishment of a Soybean Center of Excellence is consistent with the parts of the SIUC mission that states: 1) "...the University supports intellectual exploration at advanced levels in traditional disciplines and in numerous specialized research undertakings, some of which are related directly to the southern Illinois region. Research directions are evolved from staff and faculty strengths, and mature in keeping with long-term preparation and planning" and 2) "Emphasis on accessibility and regional service which creates distinctive instructional, research, and public service programs also gives SIUC its special character among the nations research universities, and underlies other academic developments, such as its extensive doctoral programs..."

The Center will contribute to the Focus Statement of SIUC by: 1) supporting the economic, social, and cultural development of southern Illinois through appropriate undergraduate, graduate, and professional education and research; 2) developing partnerships with communities, businesses, and other colleges and universities, and develops utilization of telecommunications technologies; 3) cultivating and sustaining a commitment in research and instruction to problems and policy issues related to the region and state's natural resources and environment; and 4) striving to meet the health care needs of central and southern Illinois through appropriate health-related programs, services, and public health policy. The Center will support and exemplify SIUC's priority of "unequivocal commitment to excellence in teaching, scholarly/creative activities, and service." It will fulfill the campus strategy of taking advantage of existing and emerging programmatic strengths.

The goals and objectives of the Center are as follows:

- 1) To facilitate a consortium of state, regional and interregional public organizations, private industries, and interdisciplinary groups to cooperatively conduct basic and adaptive problem-oriented research on soybean, with leadership centered at Southern Illinois University at Carbondale (SIUC).
- 2) To facilitate the transfer of research outcomes, including new technology, to soybean growers, consumers of soybean products, and state and national regulating agencies.

- 3) To provide educated human capital with expert knowledge about research and technology development and specific subject matter, using soybean as a model.
 - 4) To enhance soybean research capabilities at SIUC by adding faculty with expertise in nematology, entomology, and food/feed chemistry, and by improving equipment and infrastructure.
 - 5) To increase generation of external grant funding to support soybean research at SIUC by encouraging the integration of scientific expertise into interdisciplinary, multi-institutional research programs.
 - 6) To develop identity-preserved soybean germ plasm and varieties that enhance production and value added utilization potential.
- 7. Describe any effects of the proposed program on other programs within the university.**

This program complements and enhances the education of students in a number of undergraduate and graduate programs in the Colleges of Agriculture and Science and the School of Medicine. It will also have positive effects on overall research activities of the two Colleges and the School, and will further cooperative, interdisciplinary research involving faculty of these units, including with faculty of other universities. There are no known negative effects.

Curriculum

- 8. Provide a full catalog description of the proposed program.**

Not applicable.

- 9. Describe the key components of the program.**

Not applicable.

- 10. Explain how the curriculum achieves the objectives of the programs.**

Not applicable.

- 11. Describe admission or prerequisite requirements.**

Not applicable.

- 12. Describe proficiency examination, etc.**

Not applicable.

13. Describe other degree completion requirements.

Not applicable.

14. Provide new course descriptions.

Not applicable.

15. Provide an example of course sequencing.

Not applicable.

Academic Policies

16. What unit is responsible for curricular modifications, faculty assignments, and student evaluations.

Not applicable.

Student Information

17. Complete Table IV-1.

Not applicable.

18. Analyze how the program will support student interests, etc.

Not applicable.

19. Describe the characteristics of students.

Not Applicable.

Statewide Needs and Priorities

20. Identify programs offered by other Illinois colleges and universities that are similar to proposed program and analyze the similarities and differences.

The University of Illinois at Urbana-Champaign has a strong and productive research program on soybean as a crop, and on the utilization of soybean and soybean products. However, the programs at SIUC and UIUC are more

complementary than similar or competitive. There are several reasons for this: 1) The geographic location of the SIUC campus makes it unique in the United States, being positioned in a transition zone between northern and southern climatic zones. Soybean has two prominent growth habit classes, one primarily adapted to southern climate and one more adapted to northern climate. Soybean grown predominantly in the southern region has determinate growth habit (vegetative growth ceases and all flowers open about the same time) and represents one gene pool, whereas soybean grown predominantly in the northern region is indeterminate in growth habit (vegetative growth continues over entire season, and flowers open over a period of time) and represents another gene pool. Soybean researchers at SIUC are nationally known for their cross transfer of genes and, therefore, characteristics between soybean plants representing each of the two gene pools. This has resulted in the release of a number of soybean varieties with disease resistance and excellent agronomic characteristics through the SIUC breeding program. 2) The southern Illinois region is often the first area of the state to have development of new soybean diseases that will spread further north and become destructive to soybean in the north central production zone. Soybean cyst nematode and sudden death syndrome are examples of soybean diseases which first appeared in the southern United States, became prominent in southern Illinois, and are now moving further north. Both have tremendous potential to cause severe yield reductions throughout the north central soybean production region. Development of soybean germ plasm and varieties resistant to these pathogens has been an objective of the SIUC breeding program, and success has been attained, especially in development and release of resistance to soybean cyst nematode. Several varieties have been released from this program and grown by producers throughout the region. The current program to identify genes for resistance to sudden death syndrome and to incorporate them through a cooperative biotechnology and breeding program is achieving some success, and is very promising. Soybean stem canker and frogeye leaf spot, two important diseases in the southern U.S. caused by fungi, may follow the same pattern of epidemiology and spread as soybean cyst nematode and sudden death syndrome. Development of resistance to all these diseases is an objective of the SIUC breeding program. 3) Cultural systems for soybean production are different in southern Illinois than in the central and northern areas. Soybeans are often double-cropped with winter wheat, enabling two cash crops per year from the same land. Growers often use no-till practices on these and other acres of soybean. The combination of no tillage with southern Illinois soils which often have low organic matter, low pH, high clay content, and poor water holding capacity creates a different ecological system for plant growth and for pests. The weed spectrum is significantly different to that found in the prairie soils of the corn belt of central and northern Illinois and much of the north central region, where soybean is often a rotational crop with corn. Scientists at SIUC have long been recognized

for their research and technology development to enhance soybean production under these unique cultural conditions. These research programs will continue.

SIUC has developed strong funded research programs in the areas of animal nutrition and human nutrition and health. Soybean meal is a major component of livestock diets - for swine, cattle and horses - comprising up to 20 percent of feeds by weight depending on the species. SIUC scientists have developed a cooperative interdisciplinary program involving faculty in Animal Science, Plant Biotechnology and Genetics, and Food and Nutrition in the College of Agriculture and Physiology in the School of Medicine to determine and enhance the nutritive value and determine the effects of bioactive compounds in soybean meal, such as isoflavones, on animal physiology, reproduction and health. Research is also underway to examine potential use of soybean stover as an animal feed in developing countries. In the areas of human nutrition and health, interdisciplinary research is addressing problems related to acceptability and benefits of utilizing soybean products in human diets. This includes 1) development and testing of the utilization and acceptability of soy enhanced food products/recipes for institutional food service. 2) determining beneficial effects of soy protein and soy isoflavones on cardiovascular health, 3) assessing beneficial effects of high soy protein diets on kidney dialysis patients, who often suffer protein depletion, and 4) improving methods of hydrogenating soybean oil to reduce transesterification of fatty acids, and development of microbial conversion methods for bioactive compounds. These research endeavors include faculty from Food and Nutrition and Animal Science (Agriculture), Microbiology and Biochemistry (Science), and Physiology (Medicine). These programs are complementary to, and in some cases cooperative with, programs at UIUC.

21. Provide documentation of student demand.

Not applicable.

22. Provide evidence of occupational demand for graduates.

Although this is not a request for a new academic program, the undergraduate and graduate programs of the units involved, especially in the College of Agriculture, have benefitted greatly from the success of the programs of research and outreach on soybean. Graduates of the academic areas involved (indicated above) have been in great demand in the plant and animal agriculture industries and the food and nutrition industries because of their problem solving capabilities, their knowledge of field research techniques, and their work and internship experiences. Placement of students associated with these programs is 90 percent or greater in fields related to career preparation.

Faculty and Staff

23. Describe the qualifications of principal faculty who support the proposed program.

At present, 32 faculty in the Colleges of Agriculture and Science and the School of Medicine at SIUC are engaged in creative research endeavors on various aspects of soybean production and utilization, and in the education of undergraduate, graduate and postgraduate personnel. These faculty all have the Ph.D. degree, representing a variety of disciplines including animal nutrition and physiology, human nutrition and physiology, molecular biology, microbiology, plant biology, plant breeding and genetics, biometrics and statistics, plant nutrition, plant pathology, soils, weed science, and zoology. Twenty-eight of these faculty have full-time appointments in teaching and research, 18 are 9-month and 10 are 12-month; two are full-time 12-month employees who are 0.25 staff years each teaching and research and 0.75 staff years each administration; two are is full-time, 12 month employee with 0.5 staff years teaching and research each and 0.5 staff years each administration. **These 32 faculty spend a total of 4.0 staff years in soybean research and outreach.** They have been productive researchers, generating and publishing significant scientific information, competing successfully for grants, and transferring information and technology to user clientele.

24. Describe the qualifications of new faculty members to be sought to support the program.

There is a need to add three faculty members at SIUC with Ph.D. degrees to support the soybean programs. These include two faculty, with expertise in entomology and nematology, to conduct research on insect and nematode pests affecting soybean. This is essential to support the broadest development of pest resistance in soybean germ plasm and varieties, and to enable more complete education of students in the pest disciplines and in pest management. A faculty position emphasizing the chemistry of food and feed is also needed to interact with animal and human nutritionists and physiologists and molecular biologists to identify and develop the nutritional and healthful qualities of soybean to expand utilization of soybeans. Funds for these positions are requested.

Support Services

25. Describe the adequacy of computer and/or laboratory equipment to support the proposed program.

The College of Agriculture, College of Science, and School of Medicine have dedicated significant computer, laboratory and field equipment and resources to conduct research on soybeans, and to associated teaching and outreach programs. Modern personal computers have been provided to faculty from existing and reallocated funds. Laboratory space and equipment to conduct basic research protocols have been allocated to support soybean programs. Some of the funds allocated for capacity building from the Council on Food and Agricultural Research (C-FAR) allocation are being dedicated to equipment purchase to support soybean programs. Nevertheless, additional equipment needs are a pressing concern of all the researchers in the soybean program, and the proposed new faculty will have significant equipment needs. This includes initial and recurring purchases of equipment such as additional computers, microscopes, planter for field plot work, and computerized analytical and gel equipment to support physiological and biotechnology studies. Specific laboratory equipment needs include HPLC with photo diode array detector for composition analysis, capillary sequencing gel with fluorescence detector for DNA sequencing and AFLP mapping of genes, automated kjeldahl analysis apparatus for composition analysis, nuclear resonance imaging apparatus for composition analysis, and fluorescence PCR apparatus for real time PCR quantification. There is also need for a soybean plot planter, and a pole building for storage of field equipment which supports the plant breeding and genetics program.

26. Describe adequacy of library holdings to support the program.

The Morris Library has excellent journal and book holdings to support the research and educational activities in each of the scientific disciplines involved in the proposed Soybean Center of Excellence, with sufficient annual expenditures to continue to provide the necessary support.

27. Describe the relevant characteristics of internship, practicum or clinical sites needed.

Not applicable.

Accreditation and Licensure

28. What agencies accredit programs and/or license graduates?

Not applicable.

29. Will accreditation be sought?

Not applicable.

30. If proposed program will be administered by an academic unit responsible for existing programs, has accreditation been sought for these existing programs.

Not applicable.

Financing

31. Complete Table IV-3 and provide a narrative budget statement explaining the components of Table IV-3.

- a. Explain the projected increments in total resource requirements in terms of projected staff requirements, equipment and instructional materials, library requirements, and contractual services

The total resource requirement includes 8.75 staff years of existing and proposed faculty time, representing 33 individual faculty devoted to research and outreach on soybean, plus 10 existing and proposed staff years of support staff time and 15 existing and proposed staff years (30 half-time graduate research assistants) of graduate student time supported by state and grant funds.

- b. Explain new state resources required

Three new faculty positions totaling 2.25 staff years are requested in the disciplines of entomology, nematology, and food/feed chemistry to enhance and broaden the soybean research program. Funds are also requested to provide 0.25 FTE of an existing faculty member's time as Center director, three researchers with technical knowledge about research, 0.5 FTE of secretarial support, and five half-time Ph.D. level graduate assistant stipends. There is also a request for \$50,000 per annum of funds for necessary laboratory equipment, and \$20,000 for support of scientist travel, commodities, contractuels and telecommunications.

- c. Describe the nature and source of support from federal sources and non-state sources

There are no funds projected to be available from federal sources to support the programs of the proposed Center, although faculty are eligible to compete for competitively awarded federal research funds, and it is likely that faculty will be successful in this arena in the future. Based on current success rates, it is projected that by budget year, faculty will be generating \$1.5 million annually from C-FAR, Illinois Soybean Checkoff Board, and private agri-industry sources to support soybean research at SIUC.

**Table IV-3
Total Resource Requirements for Program Priorities
Budget Request**

		Budget Year	2nd Year	3rd Year	4th Year	5th Year
1	Total Resource Requirements	2,578,000	2,610,340	3,143,650	3,177,960	3,213,000
2	Resources Available from Federal Sources ¹	0	0	0	0	0
3	Resources Available from Other Non-State Sources	1,500,000	1,500,000	2,000,000	2,000,000	2,000,000
4	Existing State Resources ²	678,000	1,110,340	1,143,650	1,177,960	1,213,300
5	State Resources Available through Internal Reallocation ³	0	0	0	0	0
6	New State Resources Required (line 1 minus the sum of the lines 2 through 5) ⁴	400,000	0	0	0	0
Breakdown of New State Resources for Budget Year:						
7	Staff	330,000				
8	Equipment and Instructional Materials	50,000				
9	Library	0				
10	Contractual Services	0				
11	Other Support Services ⁵	20,000				

¹Numbers can be positive or zero only. These lines reflect available funds, not incremental dollars.

²The amount of existing state resources in a given year is equal to the sum of the previous year's existing state resources (line 4) plus resources available through internal reallocation (line 5) plus any new state resources required (line 6). Existing state resources allocated to the program in a given year (line 4) may exceed total requirements needed to support the program in the following year. In this event, existing state resources should be reduced by showing a negative dollar amount on line 5 so that the sum of lines 2 through 6 equals line 1. (Figures for years 2-5 are Budget Year sums of lines 4 and 6 plus 3 percent of total per year.)

³Numbers can be either positive (allocated to the program) or negative (allocated away from the program).

⁴This number is the level of funding requested in the referenced year. Dollars reported will be incremental.

⁵Other dollars directly assigned to the program. Do not include allocated support services.

APPROVAL OF A PH.D. IN ENVIRONMENTAL RESOURCES AND POLICY, SIUCSummary

This matter seeks approval for a new Ph.D. in Environmental Resources and Policy.

Rationale for Adoption

The proposed new program has been created by consolidating the Ph.D. programs in Geography and Geology and also including as an equal partner the College of Agriculture (Departments of Agribusiness Economics; Forestry; and Plant, Soil, and General Agriculture), with support from the School of Law and the College of Engineering. It is proposed that only the two Ph.D. programs will be merged, not the departments.

The goal of the program is to educate highly-qualified, versatile professionals to fill positions in private industry, government agencies, and academic institutions. These positions will require an understanding of the processes that generate environmental problems and the management of natural resources. The close interaction among science, economics, law, and policy regarding the extraction and the utilization of environmental resources and their attendant environmental effects demands the development of scientists who are interdisciplinary in training and who are also familiar with the fundamentals and techniques of related core disciplines upon which policy and regulation are based. Because this is an interdisciplinary program, the director of the program will report to the Dean of the Graduate School.

Currently, active Ph.D. programs in Geography and Geology will remain open until such time as the proposed degree program is approved by the IBHE. At that time, applications to the independent Ph.D. programs in Geography and Geology will be closed.

Considerations Against Adoption

The Graduate Council supports the approval of the proposed program contingent upon the allocation of new state dollars.

Constituency Involvement

This action is supported by the Deans of Agriculture, Engineering, Law, Liberal Arts, Science, and the Graduate School, the Graduate Council, the Provost, and Chancellor of SIUC.

Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That the Ph.D. in Environmental Resources and Policy be approved; and

May 14, 1998

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BE IT FURTHER RESOLVED, That the President of Southern Illinois University is authorized to take those actions necessary to implement the approval without further action by this Board.

NEW PROGRAM REQUEST

to the

**SOUTHERN ILLINOIS UNIVERSITY
BOARD OF TRUSTEES**

and

ILLINOIS BOARD OF HIGHER EDUCATION

from

SOUTHERN ILLINOIS UNIVERSITY AT CARBONDALE

Program Identification

- a. Ph.D. in Environmental Resources and Policy
- b. FY00: \$180,000

1. **Name of institution:** Southern Illinois University at Carbondale
2. **Title of proposed program:** Ph.D. in Environmental Resources and Policy
3. **Total new state resources requested:** \$180,000
4. **Proposed date for initiation of program:** FY00
5. **Date of submission of request:** April, 1998

Mission and Priorities

6. **List the objectives of the proposed program and each specialization or option. Explain how the proposed program relates to the priorities in the University's Priorities Statement.**

This proposal creates a new Ph.D. program in *Environmental Resources and Policy* by consolidating the Ph.D. programs in Geography and Geology and also including as an equal partner the College of Agriculture (Departments of Agribusiness Economics; Forestry; and Plant, Soil, and General Agriculture), with support from the School of Law and the College of Engineering. This proposal will merge only *Ph.D. programs* and not *departments*.

Given growing global demand for natural resources, Southern Illinois University at Carbondale recognizes the relationships among the environment, resources, and environmental policy that have evolved in the latter years of the Twentieth Century and will continue to grow in importance during the new millennium. In order to better understand the processes that generate environmental problems and the management of natural resources, there is a need to integrate across the physical and social sciences, and thus produce an interdisciplinary approach to environmental education. The close interaction among science, economics, law, and policy regarding the extraction and the utilization of environmental resources and their attendant environmental effects demands the development of scientists who are interdisciplinary in training and who are also familiar with the fundamentals and techniques of related core disciplines upon which policy and regulation are based. The University's purpose in establishing a Ph.D. degree program in Environmental Resources and Policy (ER&P) is to educate highly-qualified, versatile professionals to fill positions in private industry, government agencies, and academic institutions.

The degree of Doctor of Philosophy is defined as research intensive. ER&P requirements include the successful defense of a dissertation representing

significant original research. The University recognizes that formal course work prepares the candidate for the original investigation that is the capstone of the degree, but owing to the wide range of educational experience, interests, and career goals of students who will enter the program, the number of specific required courses is minimized. Those required courses that do exist are designed to create common ground among degree candidates from diverse backgrounds and to add cohesion to the overall program. Interdisciplinary education is a fundamental element of the ER&P degree and will be ensured by the constitution of each candidate's advisory committee acting within the governing philosophy of the program.

Objectives, Specializations, and Options

The objectives of the Ph.D. in Environmental Resources and Policy are to:

1. Provide students with an interdisciplinary education in natural resources and environmental processes with a perspective on public policy and social institutions that shape societal and individual reactions to environmental issues. The education will prepare students to work with multifaceted environmental problems and enable them to carry out interdisciplinary scientific research and be qualified for higher level administrative positions in academia, government (e.g., U.S. Geological Survey, U.S. EPA, U.S. Forest Service, Illinois Department of Natural Resources, U.S. Department of Agriculture), and the private sector (e.g. consulting firms doing Environmental Impact Statements, electric and water utilities). This will allow SIUC to address the most compelling and daunting challenge in natural resource and environmental issues-- identifying and solving problems that cross disciplinary boundaries.
Examples:

Primarily Social Sciences

- a. natural resources law and public policy reform; and
- b. environmental conflict resolution;
- c. human dimensions of natural resource management.

Primarily Physical Sciences

- d. analysis of groundwater, soil, and sediment contamination problems;
- e. energy, mineral and water resource science; and
- f. research into earth and environmental processes.

Integrating Social and Physical Sciences

- g. land use management at the watershed level;
- h. analysis of changing agricultural and forest practices and policies on the environment:

- i. application of soft systems analysis to natural resource and environmental issues:
 - j. analysis of resource and environmental issues in developing nations;
 - k. ecological-economic modeling;
 - l. cumulative impact assessment;
 - m. evaluation of the causes of natural hazards and society's preparedness for them;
 - n. management of the impacts of farm animal waste on the environment;
 - and
 - o. modeling and analysis of causes and effects of global environmental change.
2. In combination with strong existing and future planned programs in the biological sciences, place SIUC among the top universities nationally and at the forefront of Illinois universities in graduate education in the environmental/natural resources arena by having the primary interdisciplinary environmental/natural resources Ph.D. programs in the state.
 3. Improve the efficiency of graduate education at SIUC, and build a critical mass of faculty in the environmental/natural resources area by focusing the strengths of faculty in Geography, Geology, and the College of Agriculture (Departments of Agribusiness Economics, Forestry, Plant, Soil, and General Agriculture), as well as those in the College of Engineering (Departments of Civil, Mining, and Mechanical Engineering), and the Law School.
 4. Provide a vehicle for research faculty in masters-only departments and professional schools to fully participate and exercise their talents in a doctoral program and research.
 5. Build upon the interdisciplinary research being done by the Coal Research Center, the Cache River research group, and the Illinois Groundwater Consortium in order to improve opportunities for external funding of research as well as to maximize the utility of such facilities as the International Water Resources Association (IWRA), the Universities Council on Water Resources (UCOWR), the Universities Water Information Network (UWIN), the Spatial and Environmental Analysis Laboratory (SEAL), the Coal Characterization Laboratory, the Organic Geochemistry Laboratory, and the Geomorphology and Environmental Geology Laboratory.

Concentrations:

1. Earth and Environmental Processes
2. Energy and Mineral Resources
3. Environmental Policy and Administration
4. Forestry, Agricultural and Rural Land Resources
5. Geographic Information Systems (GIS) and Environmental Modeling
6. Water Resources

Relationship to Institutional Priorities and Focus Statements

The proposed program is consistent with the SIUC Focus Statement by contributing to the following goal:

(SIUC) cultivates and sustains a commitment in research and instruction to problems and policy issues related to the region and the state's natural resources and environment.

It also supports the University priority to "Enhance Graduate Education and Research" (RAMP FY99, June, 1997) by contributing to four of the five objectives under that umbrella:

- Expand collaborative partnerships in research to improve efficiency and reduce unnecessary duplication of effort.
- Enhance programs having existing areas of strength, a high student demand, and the potential for technology transfer not duplicated by other programs in the state.
- Cultivate Centers for Excellence with potential revenue streams that cross disciplinary boundaries and focus on the interrelatedness of strong doctoral programs to increase productivity in graduate education.
- Prioritize graduate programs with a focus on the non-duplicative complementarity with programs in other state universities, occupational demand, adequate support levels, and normative costs.

The Ph.D. in Environmental Resources and Policy is interdisciplinary, capitalizes on SIUC's overall strength in the environmental/natural resources field, is unique in the state of Illinois, and will result in an improved academic environment for collaborative research. The Environmental Resources and Policy Ph.D. does this by organizing curricula by problem area rather than by discipline. This facilitates a focused, yet interdisciplinary curriculum in problem areas that have a natural market for graduates in the public and private sectors. Contributions to the program are

broadly based among departments, with Geography, Geology, and three of the four departments in the College of Agriculture playing lead roles. The Law School and College of Engineering also play important supporting roles.

Impact on Other University Programs

The proposed program will *consolidate* existing Ph.D. programs in Geography and Geology while also bringing the College of Agriculture into the Ph.D. arena. It is anticipated that enrollments will come from (1) students who had formerly enrolled in the Geography and Geology Ph.D. programs, (2) masters and professional students in non-Ph.D.-granting programs at SIUC (e.g. Forestry, Agribusiness Economics, Plant, Soil and General Agriculture, Law), and (3) a new national and international market for Ph.D. students seeking interdisciplinary, rather than unidisciplinary, education in environmental/natural resource management. Each of the mentioned programs will support the Environmental Resources and Policy Ph.D. through course offerings:

GRADUATE CATALOG ENTRY

The Graduate School offers the Doctor of Philosophy degree in Environmental Resources and Policy. This degree provides students with an interdisciplinary education in natural resource and environmental processes with a perspective on public policy and social institutions that shape societal and individual reactions to environmental issues. The education will prepare students to work with multifaceted environmental problems and enable them to carry out interdisciplinary scientific research and be qualified for higher level administration positions in academia, government (e.g. U.S. Geological Survey, U.S. EPA, U.S. Forest Service, Illinois Dept. of Natural Resources, U.S. Department of Agriculture), and the private sector (e.g. consulting firms doing Environmental Impact Statements, electric and water utilities). This will enable graduates to address the most compelling and daunting challenge in natural resource and environmental issues--identifying and solving problems that cross disciplinary boundaries.

The Environmental Resources and Policy Ph.D. is organized by the Departments of Geography and Geology, and the College of Agriculture (Departments of Agribusiness Economics, Forestry and Plant, Soil and General Agriculture). The School of Law and the College of Engineering also cooperate in the program.

AREAS OF CONCENTRATION

Earth and Environmental Processes

Students who select this specialization combine elements of the modern, process-oriented geology curriculum (sedimentology, geomorphology, petrology, basin analysis, seismology, potential-field geophysics, organic and water geochemistry, tectonics, and paleoenvironmental analysis) with allied disciplines to prepare for research into a broad range of environmental studies. This concentration emphasizes the geological process approach to analysis of such problems as flooding, earthquake hazards, land-use practices, aquifer degradation, and mine site remediation.

Energy and Mineral Resources

Energy and mineral resources include hydrocarbons (oil, natural gas, coal, and their naturally-occurring and manufactured derivatives), and both metallic and non-metallic (industrial) mineral and rock deposits. This specialization comprises studies of the origins and physical occurrences of these resources, together with technologies and policies concerning their extraction and use.

Environmental Policy and Administration

Making and administering environmental policy has become an exceedingly complex arena where science interacts strongly with law and the political process. Students enrolled in this concentration will examine these interactions and complexities with a focus on the socioeconomic driving forces that generate resource use and attendant environmental problems, and the political and legal frameworks through which societies make and implement public policy in the environmental field.

Forestry, Agricultural, and Rural Land Resources

Many environmental problems, challenges and policies take place on rural landscapes where forestry and agricultural land uses are intermingled with nonfarm rural residents and others. Many rural land uses contribute to environmental problems and the development of environmentally benign and sustainable methods of production are goals of environmental policy. Consequently, through this concentration, students will examine the interaction among environmental quality, production, and the process/institutions of public policy.

Geographic Information Systems Remote Sensing and Environmental Modeling

Modern environmental sciences, management and planning rely on acquisition, analysis and integration of large data bases using photogrammetry, digital image processing, geographic information

systems and environmental modeling. The purpose of this concentration is to enable students to develop high skills in these areas and to apply them to one or more natural resource domains (e.g., hydrogeology, forest inventory, spatial decision support systems, environmental modeling).

Water Resources

As a critical flow resource, water is of central importance to society and, through hydrologic processes, is involved in many environmental issues from water shortages in populous arid regions to ground water quality concerns associated with agricultural use. Through this concentration, students will examine the interaction among hydrologic processes, environmental quality, water resource use, and the processes and institutions of the private sector and public policy that govern water resources.

FACULTY

Participating faculty now at SIUC are listed by concentration, graduate category, department and research specialization. Some faculty will be able to contribute to more than one concentration.

Earth and Environmental Processes

Graduate Category I

- John Crelling, Geology, Coal Geology*
- Steven Esling, Geology, Hydrogeology*
- Michael Kruge, Geology, Organic Geochemistry*
- John Marzolf, Geology, Clastic Sedimentology*
- Dhananjay Ravat, Geology, Potential-field Geophysics*
- John Sexton, Geology, Seismology*
- David Sharpe, Geography, Landscape Ecology*
- James Staub, Geology, Sedimentology, Basin Analysis*
- John Utgaard, Geology, Paleontology and Paleoecology*
- Jay Zimmerman, Geology, Structural Geology*

Graduate Category II

- James Blackburn, Mechanical Engineering, Bioremediation*
- Lizette Chevalier, Civil Engineering, Physical Remediation*
- She-Kong Chong, PSGA, Soil Physics, Hydrology*
- Charles Frank, Geology, Igneous Petrology*
- Nicholas Pinter, Geology, Environmental Geology, Fluvial Geomorphology*

Energy and Mineral Resources

Graduate Category I

- David Arey, Geography, Energy Planning*
- Paul Chugh, Mining Engineering, Mine Design, Minerals and Residue Processing*

John Crelling, Geology, Coal Geology
Richard Fifarek, Geology, Economic Geology
Edwin Hippo, Mechanical Engineering, Coal Resources
Ricky Honaker, Mining Engineering Minerals Processing
Michael Kruge, Geology, Organic Geochemistry
Bradley Paul, Mining Engineering, Air Quality Remediation
Dhananjay Ravat, Geology, Potential-field Geophysics
Hasan Sevim, Mining Engineering, Minerals Economics
John Sexton, Geology, Seismology
James Staub, Geology, Coal Geology

Graduate Category II

Robert Beck, Law, Oil and Gas Law, Mining Law
Robert Wolff, PSGA, Alternative Energy

Environmental Policy and Administration

Graduate Category I

David Arey, Geography, U.S. Energy Policy
Roger Beck, Agribusiness Economics, Regional Economics
John Burde, Forestry, Recreation and Public Lands Policy
John C. Crelling, Geology, Fossil Fuel Issues
Richard Fifarek, Geology, Mining Issues
Steven Kraft, Agribusiness Economics, Agricultural Policy
Michael Kruge, Geology, Pollution Issues
*Christopher Lant, Geography, U.S. Water Resources and Wetlands
 Policy*
James Legacy, PSGA, Program Planning
Donald Rice, Anthropology, Human Ecology
Thomas Stitt, PSGA, Administrative Training and Development

Graduate Category II

Robert Beck, Law, Oil and Gas Law, Mining Law
*Leslie Duram, Geography, Agricultural Conservation Policy, Public
 Lands Policy*
John Hetherington, Psychology, Environmental Perception
Matthew Rendleman, ABE, Agricultural Policy

Graduate Category to be Determined

John Mead, Law, Coal and Energy Policy
John B. Ruhl, Law, U.S. Environmental Law

Forestry, Agricultural and Rural Land Resources

Graduate Category I

Roger Beck, Agribusiness Economics, Regional Economics
John Burde, Forestry, Recreational Land Use Planning
Brian Klubek, PSGA, Soil Microbiology
George Kapusta, PSGA, Weed Control and Crop Production
Steven Kraft, Agribusiness Economics, Soil and Water Conservation
Gilbert Kroening, ASFV, Waste Management
Fan Kung, Forestry, Photogrammetry
David Lightfoot, PSGA, Biotechnology Applications
Oval Myers, Jr., PSGA, Plant Production and Management
John Phelps, Forestry, Forest Products Marketing, Wood Science
John Preece, PSGA, Plant Biomass Technology
Paul Roth, Forestry, Forest Protection and Management
David Sharpe, Geography, Landscape Ecology
Donald Stucky, PSGA, Crop Ecology, Crop Production and Environmental Aspects

Graduate Category II

Jeffrey Beaulieu, ABE, Quantitative Methods, Rural Land Use
She-Kong Chong, PSGA, Soil and Water Conservation
Kenneth Diesburg, PSGA, Turf and Forage Management
Leslie Duram, Geography, Organic Agriculture
John Grininger, Forestry, Silioculture
Jean Mangun, Forestry, Human Dimensions of Natural Resources Management
Karen Midden, PSGA, Landscape Planning
Nicholas Pinter, Geology, Geomorphology
Matthew Rendleman, ABE, Agricultural Policy
Michael Schmidt, PSGA, Plant Production and Management
Richard Steffen, PSGA, Precision Agriculture
Bradley H. Taylor, PSGA, Fruit Production
Daniel Unger, Forestry, Remote Sensing
Edward C. Varsa, PSGA, Soil Chemistry, Fertility and Management
James Zaczek, Forestry, Ecology

GIS and Environmental Modeling

Graduate Category I

Steven Esling, Geology, Environmental Modeling
Dhananjay Ravat, Geology, Geophysical Modeling
David Sharpe, Geography, Environmental Modeling

Graduate Category II

David Bennett, Geography, Geographic Information Systems
Rolando Bravo, Civil Engineering, Hydrological Modeling
Nicholas Pinter, Geology, Environmental Modeling, GIS
Daniel Unger, Forestry, Remote Sensing

Water ResourcesGraduate Category I

Gerald Aubertin, Forestry, Watershed Management

Duane Baumann, Geography, Water Resources Planning

Bruce Devantier, Civil Engineering, Hydrology

Benedkyl Dziegielewski, Geography, Water Resources Planning,
Hydrology

Steven Esling, Geology, Hydrogeology

Christopher Lant, Geography, Non-point Source Pollution, Wetlands

Charles Muchmore, Civil Engineering, Water Quality

William Roy, Civil Engineering, Water Quality

James Staub, Geology, Wetlands

Graduate Category II

Robert Beck, Law, Water Law

Rolando Bravo, Civil Engineering, Hydrological Modeling

She-Kong Chong, PSGA, Groundwater Contamination

Nicholas Pinter, Geology, Fluvial Geomorphology

ADMISSION AND RETENTION

Students will be admitted to the program on the basis of academic merit, statement of interest, the availability of a willing Ph.D. advisor, and approval of the Department in which the major advisor and GA assignment will reside. Ph.D. students will be selected on a national and international competitive basis. Admissions will not be rationed by concentration, except as noted in points 7 and 8 below.

Students must have a Masters Degree in an agricultural, environmental or social science, a resources management field, or a J. D. with a concentration in environmental law. Masters Degrees in Forestry, Geography, Geology, or Agriculture will be given preference over other degrees only to the extent that such students better fulfill the pre-requisites for chosen concentrations. Students with a Bachelors Degree may be admitted conditional upon completion of a masters degree from one of the participating departments.

Admission and financial aid are competitive on the basis of Masters-level GPA (3.25 minimum), letters of recommendation, and GET scores. GER scores are required. Highly qualified applicants will be nominated for Doctoral Fellowships and Morris Fellowships.

Students must remain in good standing with a GPA of 3.0 or higher and be making good progress toward identification and completion of a dissertation project. Students in good

standing will be funded for at least 3 9-month academic years.

CANDIDACY AND DISSERTATION

By the end of their second semester in residence, students must have chosen a concentration and formed a graduate committee to oversee their dissertation research. The graduate committee may have a maximum of three of the five members from one department, but must have a minimum of three academic units represented. A minimum of three committee members must be from Geology, Geography or the College of Agriculture. Completion of research tools will be determined by committee. By the end of the fourth semester, students must have produced a dissertation proposal that has been accepted by their graduate committee and must take written and oral preliminary examinations. The examination will consists of two parts, one based on the program core material, and one on the student's chosen concentration. At this point, students are admitted to candidacy. If unsuccessful, they must wait a minimum of three months for the second and final attempt to pass the exam. Throughout the student's tenure in the program, the student must have at least two meetings with his/her graduate committee per year.

Candidates will be required to present an acceptable dissertation describing original research. Dissertation approval is based on a successful oral defense of the dissertation research and approval of the dissertation by the graduate committee. The dissertation research must also be presented in a program seminar.

CURRICULUM

Pre-requisites for all tracks:

One course in statistics

One course in calculus

One course in chemistry

One course in physical geography enviro geology GEOG 3031 OR GEOL 478 or more advanced

One course in ecology

One course in resource economics

One course in the U.S. env. law or policy

SIUC Course if Unfulfilled:

EPSY 506 or more advanced

MATH 150 or more advanced

CHEM 200 or more advanced

GEOG 3031 OR GEOL 478 or more advanced

BIOL 307 or more advanced

GEOG 422 or ABE 440 or FOR 411 or more advanced

LAW 548 or FOR 410 or more advanced

Students must have at least four of the seven listed above to be admitted and must have six upon completion of the program. It is anticipated that most students will fulfill

many of the pre-requisites through their previous work at the undergraduate and Master's level and will have working facility with micro-computers. For those students without adequate background, the course material in the lower numbered courses is required to provide the students with the background necessary to successfully participate in the program.

Core: 33 Credits (including 24 in ERP 600)

Concentration: 27 Credits Minimum

Total: 60 Credits

Core Curriculum for all Concentrations

Required Courses:

ERP 500 -- Interdisciplinary Environmental Research (3) (Team Taught--Fall of 1st Year): Key inter-disciplinary environmental concepts: sustainable development, society-natural resource systems, the Earth as a system and global environmental change; principles of hard and soft systems analysis and complex adaptive systems.

ERP 501 -- Environmental Decision-Making (3) (Team Taught--Spring of 1st Year) Interdisciplinary, analytical concepts relevant for environmental professionals will be taught and demonstrated through case studies. Topics to be covered include risk assessment, formulation of environmental impact statements, cost effectiveness and cost benefit analysis, and methods of conflict resolution. The role of the political process in environmental decision-making will be emphasized.

ERP 598 -- Applied Environmental Resources and Policy (1 credit each year in residence.) Invited speakers from federal, state, or local agencies; nongovernmental organizations; academic institutions; and ER&P faculty will present case studies on the conduct of environmental research, the development of environmental laws and regulation, and the implementation of environmental policies. Additionally, students will present dissertation proposals and defend their dissertations (course will be scheduled for a two hour time period to accommodate student defenses).

Curriculum for Concentrations

Earth and Environmental Processes

Required Courses:

ER&P Core Curriculum:

Mastery of one or more research tools.

Elective Areas:

Specific courses and research tools will be determined by the student and the research supervisor in consultation with the student's faculty advisory committee. Owing to the highly individual nature of each student's interests and career goals, elective courses and research tools will comprise a multi-disciplinary spectrum, for example: geology, biological science, physical science areas other than geology, geography (GIS and cartography), environmental law, remote sensing, soil science, mining and civil engineering, computer science, and statistics.

Total: 27 semester hours minimum.

Energy and Mineral Resources

Required Courses:

ER&P Core Curriculum.

Mastery of one or more research tools.

ERP 592 -- Seminar in Energy and Mineral Resources (3)

Elective Areas:

Specific courses and research tools will be determined by the student and the research supervisor in consultation with the student's faculty advisory committee. Owing to the highly individual nature of each student's interests and career goals, elective courses and research tools will comprise a multi-disciplinary spectrum, for example: geology, biological science, physical science areas other than geology, geography (GIS and cartography), environmental law, remote sensing, soil science, mining and civil engineering, computer science, and statistics.

Total: 27 semester hours minimum.

Environmental Policy and Administration

Required Courses: 15-17 credits

EASY 507 -- Multiple Regression (4) or

*ECON 463 -- Introduction to Applied Econometrics (3) or
equivalent course in multivariate statistical analysis*

ABE 440 -- Land Resource Economics (3) or

GEOG 422 -- Economics in Geography and Planning (4) or

GEOG 424 -- Natural Resources Planning (4)

LAW 548 -- Environmental Policies and Laws (3)

ERP 593 -- Seminar in Environmental Policy and Administration (3)

One 400- or 500-level course in Environmental Science (3-4)

Elective Areas:

Specific courses and research tools will be determined by the student and the research supervisor in consultation with the student's faculty advisory committee. Owing to the highly individual nature of each student's interests

and career goals, elective courses and research tools will comprise a multidisciplinary spectrum, for example: environmental law, political science, geography, forestry, agribusiness economics, economics, anthropology, zoology, and statistics. Emphasis will be on the processes of public policy formulation and implementation.

Total: 27 Credits Minimum

Forestry, Agricultural, and Rural Land Resources Concentration

Required Courses:

ERP 594 -- Seminar in Forestry, Agricultural, and Rural Land Resources (3)

One Course in Law or Environmental Policy (3)

Mastery of one or more research tools (3)

Specific courses and research tools will be determined by the student and the research supervisor in consultation with the student's faculty advisory committee. Owing to the highly individual nature of each student's interests and career goals, elective courses and research tools will comprise a multidisciplinary spectrum, for example: agribusiness economics: plant, soil, and general agriculture, animal science, geography, forestry, remote sensing and GIS, human dimensions of natural resource management, plant biology, zoology, and statistics. Emphasis will be on the processes of changing land uses of rural landscapes and the implications for the environment and adjacent land uses.

Total: 27 Credits Minimum

Geographic Information Systems, Remote Sensing and Environmental Modeling Concentration

Required Courses: 10 Credits

FOR 408 -- Introduction to Remote Sensing and GIS (4)

GEOG 418A,B -- Introduction to Geographic Information Systems (3)

ERP 595 -- Seminar in GIS and Environmental Modeling (3)

The following represent recommended, but not required, sequences of advanced courses for students with focused interest in Geoprocessing or Environmental Modeling.

Advanced Courses: Geoprocessing

CS 430 -- Database Systems (3)

CS 470 -- Environmental Simulation Techniques (3)

GEOG 408 -- Advanced Remote Sensing (3)

GEOG 416 -- Analytical Cartography (3)

GEOG 420 -- Advanced Geographic Information Systems (3)

GEOG 528 -- Seminar in Geo-Processing Technology (3)

Environmental Modeling Specialization

Students will work with their advisory committee to develop advanced skills in one or more specializations that support this concentration, e.g., geological modeling, biometrics, or environmental modeling. Suggested courses include:

Biometrics

- FOR 414 -- Information Management (3)
- FOR 452 -- Natural Resources Inventory (2)
- FOR 453 -- Environmental Impact Assessment in Forestry (2)
- FOR 516 -- Advanced Forest Management (2)

Environmental Modeling

- CE 471 -- Modeling Ground Water Flow and Pollution (3)
- GEOG 430 -- Environmental Systems Analysis (3)
- PLB 444 -- Quantitative Plant Ecology (3)
- ZOOL 534 -- Wildlife Habitat Analysis (3)

Geological Modeling

- GEOL 413 -- Quantitative Methods of Geology (3)
- GEOL 460 -- Geological Data Processing (3)
- GEOL 470 -- Hydrogeology (3)
- GEOL 570 -- Advanced Hydrogeology (3)

27 Credits Minimum

Water Resources Concentration

Required Courses: 21 credits

- ERP 596 -- Seminar in Water Resources (3)
- Research Tool (Multivariate Statistics, Modeling, GIS, remote sensing, or other as advised) (3)
- Minimum of 6 credits from Water Policy and Planning Group
- Minimum of 9 credits from Hydrologic Sciences Group

Water Policy and Planning Group (6 credits minimum)

- GEOG 424 -- Natural Resources Planning (4)
- GEOG 425 -- Water Resources Planning (3)
- GEOG 471 -- Environmental Impact Analysis (3)
- LAW 548 -- Environmental Policies and Laws (3)
- LAW 568 -- Water Law (3)

Hydrological Sciences Group (9 credits minimum)

- CE 415/7 -- Wastewater Treatment and Lab (3)
- CE 419 -- Water Supply and Treatment (3)
- CE 473 -- Hydrologic Analysis and Design (3)
- CE 516 -- Water Resources Management (3)
- FOR 402 -- Wildland Hydrology (3)
- FOR 430 -- Watershed Management (3)
- GEOG 430 -- Environmental Systems Analysis (3)
- GEOG 434 -- Water Resources Hydrology (4)
- GEOL 470 -- Hydrogeology (3)
- GEOL 478 -- Environmental Geology (3)
- GEOL 570 -- Advanced Hydrogeology (3)
- GEOL 578 -- Fluvial Geomorphology (3)

PLB 445 -- Wetland Plant Ecology (4)
PLSS 442 -- Soil Physics (3)
PLSS 445 -- Irrigation (3)
PLSS 446 -- Soil and Water Conservation (3)
ZOOL 415 -- Limnology (3)
ZOOL 458 -- Issues in Aquatic Ecology (3)
ZOOL 521 -- Stream Ecology (3)
ERP 590 or other courses as advised by Committee

Total 27 Credits Minimum

This program is designed to be complementary with an anticipated program initiative in ecology, or environmental science, or environmental science and engineering that will subsequently be developed. The proposed and the anticipated program will combine SIUC's substantial strengths into a consolidated natural resources and environmental Ph.D. initiative.

Organization and Curriculum

The ER&P program comprises a core curriculum and six areas of course and research concentrations:

- Earth and Environmental Resources
- Energy and Mineral Resources
- Environmental Policy and Administration
- Forest, Agriculture and Rural Land Resources
- GIS, Remote Sensing and Environmental Modeling
- Water Resources

Core Curriculum for All Concentrations

- ERP 500 -- Interdisciplinary Research in Environmental Resources and Policy (3)
- ERP 501 -- Environmental Decision Making (3)
- ERP 598 -- Applied Environmental Resources and Policy (1 credit each year)
- (3) ERP 600 -- Dissertation (24 credits)
- Total: 33 credits

Other ERP Courses

- ERP 590 -- Internship in Environmental Resources and Policy (3-6)
- ERP 591 -- Seminar in Earth and Environmental Processes (3) - once every 2 years

ERP 592 -- Seminar in Energy and Mineral Resources (3) - once every 2 years

ERP 593 -- Seminar in Environmental Policy and Administration (3) - once every 2 years

ERP 594 -- Seminar in Forestry, Agricultural and Rural Land Resources (3) - once every 2 years

ERP 595 -- Seminar in GIS and Environmental Modeling (3) - once every 2 years

ERP 596 -- Seminar in Water Resources (3) - once every 2 years

The curriculum of each concentration above is described under "Graduate Catalog Entry."

All ER&P courses are new. All other courses are listed in the current Graduate Catalog.

Governance and Academic Policies

As an inter-collegiate program, the Director of the Ph.D. in Environmental Resources and Policy will report to the Graduate School Dean. A five-member Governing Committee will be established. This committee will comprise representatives from participating departments in the College of Liberal Arts (one member), The College of Science (one member), The College of Agriculture (one member), the Program Director, and a member appointed by the Graduate School. One representative each from the School of Law and the College of Engineering, as well as the Environmental Studies Program Coordinator will serve as non-voting members. Candidates for Program Director will be recommended to the Graduate School Dean by the other voting and non-voting members of the Governing Committee. The Program Director will serve a three year renewable term, and will be reviewed by the Governing Committee.

The Governing Committee will define and implement the following policies:

1. Students will be admitted to the program on the basis of academic merit, statement of interest, the availability of a willing Ph.D. advisor, and approval of the Department in which the major Advisor and GA assignment will reside. Ph.D. students will be selected on a national and international competitive basis. Admissions will not be rationed by Concentration, except as noted in points 7 and 8 below.
2. Students must have a Masters Degree in an agricultural, environmental or social science, a resources management field, or a J. D. with a concentration in environmental law. Masters Degrees in Forestry, Geography, Geology, or Agriculture will be given preference over other

degrees only to the extent that such students better fulfill the prerequisites for chosen concentrations. Students with a Bachelors Degree may be admitted conditional upon completion of a masters degree from one of the participating departments.

3. Admission and financial aid are competitive on the basis of Masters-level GPA (3.25 minimum), letters of recommendation, and GER. scores. GER. scores are required. Highly qualified applicants will be nominated for Doctoral Fellowships and Morris Fellowships.
4. Students must remain in good standing with a GPA of 3.0 or higher and be making good progress toward identification and completion of a dissertation project. Students in good standing will be funded for at least three nine-month academic years.
5. Ph.D. advisors will be drawn from Category I faculty in Geography, Geology, and the College of Agriculture, or other Category I faculty approved by the governing committee. Graduate committees will have a maximum of three of the five members from one department. A minimum of 3 academic units must be represented on the Ph.D. committee. A minimum of 3 committee members must be from Geology, Geography or the College of Agriculture. Qualified faculty from outside SIUC are also eligible to serve as committee members.
6. By the end of their second semester in residence, students must have chosen a concentration and formed a graduate committee to oversee their dissertation research. Completion of research tools will be determined by the graduate committee. By the end of the fourth semester, students must have produced a dissertation proposal that has been accepted by their graduate committee and must take written and oral preliminary examinations. The examination will consist of two parts, one based on the program core material, and one on the student's chosen concentration. At this point, students are admitted to candidacy. If unsuccessful, they must wait a minimum of three months for the second and final attempt to pass the exam. Throughout the student's tenure in the program, the student must have at least two meetings with his/her graduate committee per year.
7. Graduate assistants (GAs) will be assigned to departments on the basis of a minimum of two half-time GAs each to Forestry and Geology, and three to Geography reflecting the contribution of GA lines from those respective programs to the Environmental Resources and Policy program. Additional GA lines will be allocated among participating departments and faculty reflecting the students enrolled in the program at any given time, and the availability of internally and externally-funded projects.

8. In the first year of the program, Ph.D. students in Geography and Geology who are in good standing and have not yet been admitted to candidacy, will be given the option of enrolling in the Environmental Resources and Policy program.

Student Information

Student Interest. The Environmental Resources and Policy Ph.D. will build on current initiatives at SIUC, including success in establishing the undergraduate minor in Environmental Studies, and reinforce the minor by helping to sustain interdisciplinary collaboration among faculty. Thus the Ph.D. in Environmental Resources and Policy will work synergistically with undergraduate education (e.g., the new University Core Curriculum course AGRI/LAC 300I- Social Perspectives on Environmental Issues, and the capstone course in the Environmental studies program, Interdisciplinary Approaches to Environmental Issues) by providing the training for graduate students to serve more effectively as teaching assistants in these courses. A draft assessment plan is as follows:

Ph.D. Program in Environmental Resources and Policy

Graduate School
Southern Illinois University at Carbondale

Program Objectives for Students

Students who complete the Ph.D. program will have acquired an advanced understanding of the interrelationships among human beings, environmental systems, and public policy impacting the environment. Furthermore, they will have demonstrated the ability to think independently and critically as a problem solver with the capacity to design and carry out independent and original research. They will be capable of generating new scientific or policy-relevant knowledge and be able to make important decisions related to the interaction between people and the biophysical environment. They will also demonstrate habits of critical analysis, effective dialogue, scholarship and professionalism.

Learning Objectives

Learning Objective 1. The student will demonstrate an advanced understanding of the primary environmental problems that societies face, the causes of those problems, and the public policy processes through which societies try to solve them.

Learning Objective 2. The student will demonstrate the ability to apply appropriate analytic skills including the use of primary and secondary resource materials, appropriate techniques of research design, data acquisition and statistical/numerical analysis, and the ability to derive evaluations and conclusions consistent with the available data and results of data analysis.

Learning Objective 3. The student will exhibit professional communicative skills in reporting scientific results in both written and oral formats.

Learning Objective 4. The student will demonstrate conduct that will promote success as a professional.

Indicators of Student Performance Related to Objectives

Each learning objective is assessed using specific, multiple indicators. These are described below by learning objective. Explicit evaluation forms will be used to assess written work and oral presentations by students. The results of the assessments will be collated across students by the faculty administering the evaluation instruments, reported to the director each semester, and used by the faculty, both individually and collectively, to identify needed changes in course pedagogy, structure and sequence. The following indicators involve faculty assessment of students. A counter assessment is also conducted—student assessment of the program upon their completion and graduation through a written questionnaire.

Learning Objective 1 -- The student will demonstrate an advanced understanding of the primary environmental problems that societies face, the causes of those problems, and the public policy processes through which societies try to solve them.

Student performance in understanding environmental problems will be assessed by four indicators. The results will be collated by the faculty:

- a. Students' understanding of the scope and societal relevance of environmental problems will be assessed through the completion of a research proposal in a sequence of two graduate entry courses: ERP 500 and ERP 598. Proposal should demonstrate that not only is the student aware of the latest research results in the area of specialization and the techniques that were used to obtain the results, but is also able to formulate a new methodology(s) for hypothesis testing. The prospectus paper developed through these courses will be assessed by all graduate faculty using standardized evaluation form and the results will be presented to the student by his/her graduate studies advisor.

- b. Students' ability to comprehend the environmental problems and to critically appraise the associated scientific arguments will be assessed through a graduate seminar offered by teams of graduate faculty associated with each of the concentrations. Adequate performance will be based on the students' ability to formulate the relevant questions and articulate the rationale of the past and present approaches to problem solution. Each graduate student will be presented with the results of the evaluation during a meeting with the faculty who conducted the seminar.
- c. Students' understanding of critical issues and analytical approaches in environmental sciences and policy will be assessed through a comprehensive written and oral examination focusing on the materials covered in courses in the student's program plan. That is, to be successful, students must demonstrate an ability to answer questions at a level equivalent to the level of expertise presented in graduate textbooks and the professional literature characteristic of her area of concentration.
- d. Students' understanding will be assessed through their completion of a doctoral dissertation that demonstrates the ability to identify a research problem, design and implement a research strategy. Through the proposal, the student should demonstrate that not only awareness of the latest research results in the area of specialization and the techniques that were used to obtain the results, but is also an ability to develop multiple working hypotheses about the problem to formulate new methodology(s) for rigorous hypothesis testing.

Learning Objective 2 -- Analytical Skills

Student performance in analytical skills will be assessed by two indicators. The results will be collated by the faculty:

- a. Student's ability to design a dissertation proposal that specifies hypotheses to be tested, data to be collected, a methodology for data collection and a strategy for data analysis based on appropriate statistical/ numerical methods.
- b. Students' ability to apply research tools will be assessed through the preparation and defense of original research in the student's dissertation. The student will demonstrate the ability to conduct a dissertation research project with only minor supervision from the faculty advisor. The student will be able to develop through the research conclusions that explain observations in a logical, unambiguous manner and represent a significant and original contribution to the discipline.

Learning Objective 3 -- Communication Skills

Student communication skills will be assessed by two indicators. The results will be collated by the faculty:

- a. Student's ability to communicate orally will be assessed through their performance as teaching assistants in appropriate courses and during their presentation in seminar courses
- b. Students' ability to use written and oral communication at a standard used in research journals and professional meetings will be assessed in research papers, comprehensive examinations, and the dissertation, as well as the oral defense thereof (e.g., thought patterns are logical and the manner in which information is provided is unambiguous; grammar and pronunciation are correct).

Learning Objective 4 -- Professionalism

Students' professionalism will be assessed by three indicators. The results will be collated by the faculty:

- a. Individual responsibility and reliability, (e.g., attending required classes and other appointments, completing graduate assistantship assignments on time), developing and maintaining habits of courtesy and ability to contribute to group efforts, (e.g., work as a member of a team on class projects).
- b. Professional and intellectual activity, (e.g., showing initiative and creativity in research endeavors, displaying an "intellectual life" appropriate to a professional and a researcher).
- c. Ability to set professional goals and pursue those goals by acquiring the necessary educational background and networking with leading professionals in the selected field by communication and information exchange.

Counter-Assessment

- a. Exit interviews of graduating doctoral students will be conducted by the Director of the Graduate Program as supplemental tools for assessing the strengths and weaknesses of the doctoral program. A formal interview schedule has been developed.
- b. Surveys will be conducted every two years of graduates from the previous two years to gain their perspective from hindsight on the strengths and weaknesses of the program, and to evaluate student outcomes.

Projected Size of Program. The proposed program is design to achieve a level of 6 to 8 graduates per year by the fifth year after program initiation.

Table IV-1
Student Demand Projections for the New Program

	Budget Year	2nd Year	3rd Year	4th Year	5th Year
Number of Program Majors (Fall Headcount)	7	14	20	20	20
Annual Full-Time-Equivalent Majors	7	14	20	20	20
Annual Credit Hours in EXISTING Courses ¹	119	244	294	280	280
Annual Credit Hours in NEW Courses ¹	21	36	106	120	120
Annual Number of Degrees Awarded	0	0	0	4	6

¹Include credit hours generated by both majors and non-majors in courses offered by the academic unit directly responsible for the proposed program.

Statewide Needs and Priorities

Similar Programs. One of the strengths of the proposed Ph.D. in Environmental Resources and Policy is its conformance with State of Illinois needs and priorities as outlined in the July 2, 1996 PQP Initiative report authored by IBHE. That report issues a challenge to new doctoral programs:

New doctoral programs in public universities will be approved only when need can be clearly established based on an examination of existing doctoral capacity, student demand, occupational trends, the importance of the proposed program for the overall conduct of quality doctoral education at the university, and the importance of anticipated research and public service outcomes that are associated with the program. p.2

While this is a challenge the proposed doctoral program clearly meets, the IBHE report also presents an opportunity in the form of doctoral programs that are more applied, more interdisciplinary, more inter-departmental, more career-oriented, and which more directly address pressing social needs.

Current change in the conduct of science presents challenges for the traditional departmental structure found in most universities. The organization of science is becoming more flexible, and the boundaries between fields are becoming more permeable. Employers are seeking scientists and engineers who are not only well grounded in their fields, but who can also communicate, collaborate, and work across disciplines. Adherence to disciplinary boundaries might be appropriate if the only mission of graduate programs were to produce the next generation of academic researchers. But new Ph.D.s must be

prepared to meet a variety of challenges in fields as wide-ranging as industrial and technological development, health care, *environmental protection*, secondary-level education, and urban planning and development.

To meet this challenge, universities must add an important new emphasis on broadening students' horizons, enhancing their ability to find a rewarding career in a world of changing employment, without undermining their mission of exposing students to the great depth and power of academic research. p.11

It is precisely in this spirit that this proposal is developed. Moreover, the IBHE report encourages universities to establish graduate programs that conform with university priorities (as discussed above) and that "capitalize upon diverse institutional strengths and interests" p.15.

Clearly, the curriculum described below does just that, by utilizing the strengths of faculty not just in Geography and Geology but also in the Colleges of Agriculture, Law, Engineering, and other faculty with research and teaching capacities relevant to environmental policy and resources.

An additional argument in favor of the Environmental Resources and Policy Ph.D. is in statewide needs and capacities. There is a lack of graduate programs in the State of Illinois similar to the Environmental Resources and Policy program proposed herein. Table 7 of the IBHE report shows only *one* Ph.D. granted in the State of Illinois in 1995 in the area of "Natural Resources" (a Civil Engineering option at the Univ. of Illinois). With the strengths in faculty in the biological sciences and in those affiliated with the program here proposed, as well as in the characteristics of the southern Illinois region (e.g. two national wildlife refuges, the Shawnee National Forest, the junction of the Wabash, Tennessee, Ohio, Illinois, Missouri and Mississippi Rivers), SIUC is poised to capture at least the state market, and likely a share of the national and international markets in interdisciplinary natural resources/environmental education at the doctoral level.

Student Demand. Student demand for the proposed program can be addressed both qualitatively and quantitatively. Here at SIUC, there is suggestive data on the number of students in the Environmental Studies minor, a program that will be formally linked to the proposed Ph.D. program. Since its inception in Fall Semester 1994, over 140 students from 8 colleges/schools and 22 departments have officially registered for the program. This is despite the fact that the Environmental Studies (ES) minor was not in the SIUC undergraduate catalog until the latest edition. The senior capstone course for the minor (cross-listed as ABE/GEOG/ZOOL 470) will be taught for the fifth time this spring semester. Enrollment has

increased from 4 students the initial semester to 44 in the Spring 1997 term. Inquiries constantly have been received the last several years from current SIUC students, as well as numerous prospective high school students at open houses, about the availability of both a major and a graduate program in the environmental area. Unfortunately, these students must be advised to go elsewhere. The popularity of the current environmental minor parallels that of other programs, whether minor, major, or graduate, at state and private colleges and universities throughout the country. Talking with coordinators from dozens of these programs at meetings of the North American Association of Environmental Educators, the National Association of Environmental Professionals, and the Environmental Careers Organization (ECO), one finds enrollments are high and have been since the inception of their programs. In short, the common theme is that courses and programs, at all levels, that address current environmental issues are "jammed and crammed"; the consensus is that these trends will continue given both student interest in environmental issues and solutions, as well as employment opportunities.

Occupational Demand. Within the last 10 to 15 years, over 130 "environmental studies" programs have been created at private and public colleges and universities in the United States. Generally, graduates of environmental degree programs at either the undergraduate or graduate levels enter federal, state, local government, private industry (consulting, engineering, manufacturing, technology), education, developing countries, or non-governmental organizations. Within these areas, broad employment categories encompass information management, policy making, regulatory compliance, planning and design, research, laboratory analysis, fieldwork, and public information and education. Student demand has been high for environmental programs, and continues to be high, because the employment possibilities generally are good in most of these fields. That was the message at the latest National Environmental Career Conference and Career Fair, held November, 1996. Especially active areas are in business and private industry, as companies strive for a balance between growth and the environment, according to Mr. Brian Gilbert, Manager for Environmental Services for Arthur Anderson Environmental Services, the world's largest private consulting firm. Additionally, Mr. Peter Wise, Illinois EPA has noted that overseas job demand is high as developing countries are "crying for environmental expertise." Both Teresa Faith-Cummings, Illinois Department of Natural Resources, and Robert Thayer, U.S. EPA, Regional 5, also suggested that employment opportunities within various sectors of the environmental field will remain good. In 1997, *The Environmental Business Journal* reported that there were 11.4 million people employed in the U.S. Environmental Industry working for 115,400 firms generating over \$181.1 billion in revenues. In Illinois, there were 53,424 jobs with 5,997 companies through which \$7.3 billion in revenue were generated.

Regardless of whether people are with government, industry, or academia, working professionals in all fields agree, and the ECO studies and surveys have shown, that internships and professional experience, either paid or as a volunteer with non-profit organizations, are the best way to enhance employment prospects for new graduates. As part of our overall environmental program, SIUC will vigorously pursue an environmental internship program (ERP-590).

7. Justification for the budget request:

Participating faculty now at SIUC are listed by concentration, graduate category, department and research specialization. Some faculty will be able to contribute to more than one concentration.

Earth and Environmental Processes

Graduate Category I

John Crelling, *Geology*, Coal Geology
 Steven Esling, *Geology*, Hydrogeology
 Michael Kruge, *Geology*, Organic Geochemistry
 John Marzolf, *Geology*, Clastic Sedimentology
 Dhananjay Ravat, *Geology*, Potential-field Geophysics
 John Sexton, *Geology*, Seismology
 David Sharpe, *Geography*, Landscape Ecology
 James Staub, *Geology*, Sedimentology, Basin Analysis
 John Utgaard, *Geology*, Paleontology, and Paleoecology
 Jay Zimmerman, *Geology*, Structural Geology

Graduate Category II

James Blackburn, *Mechanical Engineering*, Bioremediation
 Lizette Chevalier, *Civil Engineering*, Physical Remediation
 She-Kong Chong, *PSGA*, Soil Physics, Hydrology
 Charles Frank, *Geology*, Igneous Petrology
 Nicholas Pinter, *Geology*, Environmental Geology, Fluvial Geomorphology

Energy and Mineral Resources

Graduate Category I

David Arey, *Geography*, Energy Planning
 Paul Chugh, *Mining Engineering*, Mine Design, Minerals and Residues Processing
 John Crelling, *Geology*, Coal Geology
 Richard Fifarek, *Geology*, Economic Geology
 Edwin Hippo, *Mechanical Engineering*, Coal Resources
 Ricky Honaker, *Mining Engineering*, Minerals Processing
 Michael Kruge, *Geology*, Organic Geochemistry

Bradley Paul, *Mining Engineering*, Air Quality Remediation
Dhananjay Ravat, *Geology*, Potential-field Geophysics
John Sexton, *Geology*, Seismology
James Staub, *Geology*, Coal Geology

Graduate Category II

Robert Beck, *Law*, Oil and Gas Law, Mining Law
Robert Wolff, *PSGA*, Alternative Energy

Environmental Policy and Administration

Graduate Category I

David Arey, *Geography*, U.S. Energy Policy
Roger Beck, *Agribusiness Economics*, Regional Economics
John Burde, *Forestry*, Recreation and Public Lands Policy
John C. Crelling, *Geology*, Fossil Fuel Issues
Richard Fifarek, *Geology*, Mining Issues
Steven Kraft, *Agribusiness Economics*, Agricultural Policy
Michael Kruege, *Geology*, Pollution Issues
Christopher Lant, *Geography*, U.S. Water Resources and Wetlands Policy
James Legacy, *PSGA*, Program Planning
Donald Rice, *Anthropology*, Human Ecology
Thomas Stitt, *PSGA*, Administrative Training and Development

Graduate Category II

Robert Beck, *Law*, Oil and Gas Law, Mining Law
Leslie Duram, *Geography*, Agricultural Conservation Policy, Public Lands Policy
John Hetherington, *Psychology*, Environmental Perception
Matthew Rendleman, *ABE*, Agricultural Policy

Graduate Category to be Determined

John Mead, *Law*, Coal and Energy Policy
John B. Ruhl, *Law*, U.S. Environmental Law

Forestry, Agricultural and Rural Land Resources

Graduate Category I

Gerald Aubertin, *Forestry*, Watershed Management
Roger Beck, *Agribusiness Economics*, Regional Economics
John Burde, *Forestry*, Recreational Land Use Planning
Brian Klubek, *PSGA*, Soil Microbiology
George Kapusta, *PSGA*, Weed Control and Crop Production
Steven Kraft, *Agribusiness Economics*, Soil and Water Conservation
Gilbert Kroening, *ASFN*, Waste Management
Fan Kung, *Forestry*, Photogrammetry
David Lightfoot, *PSGA*, Biotechnology Applications

Oval Myers, Jr., *PSGA*, Plant Production and Management
 John Phelps, *Forestry*, Forest Products Marketing, Wood Science
 John Preece, *PSGA*, Plant Biomass Technology
 Paul Roth, *Forestry*, Forest Protection and Management
 David Sharpe, *Geography*, Landscape Ecology
 Donald Stucky, *PSGA*, Crop Ecology, Crop Production and Environmental Aspects

Graduate Category II

Jeffrey Beaulieu, *ABE*, Quantitative Methods, Rural Land Use
 She-Kong Chong, *PSGA*, Soil and Water Conservation
 Kenneth Diesburg, *PSGA*, Turf and Forage Management
 Leslie Duram, *Geography*, Organic Agriculture
 John W. Groninger, *Forestry*, Silioculture
 Jean Mangun, *Forestry*, Human Dimensions in Natural Resources Management
 Karen Midden, *PSGA*, Landscape Planning
 Nicholas Pinter, *Geology*, Geomorphology
 Matthew Rendleman, *ABE*, Agricultural Policy
 Michael Schmidt, *PSGA*, Plant Production and Management
 Richard Steffen, *PSGA*, Precision Agriculture
 Bradley H. Taylor, *PSGA*, Fruit Production
 Daniel R. Unger, *Forestry*, Remote Sensing
 Edward C. Varsa, *PSGA*, Soil Chemistry, Fertility and Management
 James Zaczek, *Forestry*, Ecology

GIS and Environmental Modeling

Graduate Category I

Gerald Aberdeen, *Forestry*, Watershed Management
 Steven Esling, *Geology*, Environmental Modeling
 Dhananjay Ravat, *Geology*, Geophysical Modeling
 David Sharpe, *Geography*, Environmental Modeling

Graduate Category II

David Bennett, *Geography*, Geographic Information Systems
 Rolando Bravo, *Civil Engineering*, Hydrological Modeling
 Nicholas Pinter, *Geology*, Environmental Modeling, GIS
 Daniel Unger, *Forestry*, Remote Sensing

Water ResourcesGraduate Category I

Gerald Aubertin, *Forestry*, Watershed Management
 Duane Baumann, *Geography*, Water Resources Planning
 Bruce Devantier, *Civil Engineering*, Hydrology
 Benedkyt Dziegielewski, *Geography*, Water Resources Planning,
 Hydrology
 Steven Esling, *Geology*, Hydrogeology
 Christopher Lant, *Geography*, Non-point Source Pollution, Wetlands
 Charles Muchmore, *Civil Engineering*, Water Quality
 William Ray, *Civil Engineering*, Water Quality
 James Staub, *Geology*, Wetlands

Graduate Category II

Robert Beck, *Law*, Water Law
 Rolando Bravo, *Civil Engineering*, Hydrological Modeling
 She-Kong Chong, *PSGA*, Groundwater Contamination
 Nicholas Pinter, *Geology*, Fluvial Geomorphology

New Faculty Needs

The program as designed can be implemented with existing faculty as listed above. The needs of the Environmental Resources and Policy program will be seriously considered when new faculty hires are made in the Departments of Geography, Geology, and the College of Agriculture. A GIS/Environmental Modeling Laboratory Manager and associated equipment would greatly improve the productivity of faculty research using these cutting-edge research tools. This position would be shared among participating departments. Other positions include a 50 percent-appointment secretary, 3 months summer salary for the Director, and two 50 percent-appointments GAs to service the GIS lab.

Table IV-2
 Staff Requirements for the New Program
 (in staff years)

	Budget Year	2nd Year	3rd Year	4th Year	5th Year
Faculty	0.25	0	0	0	0
Administrative/Other Professional	1.00	0	0	0	0
Graduate Assistants	3.00	0	0	0	0
Civil Service Staff and Student Employees	0.50	0	0	0	0
Total Staff	4.75	0	0	0	0

Support Services

Computer and Laboratory Facilities. The Ph.D. in Environmental Resources and Policy will be supported by the following Geology laboratories and major equipment: Coal Characterization Laboratory; Maceral Separation Laboratory; Organic Geochemistry Laboratory; X-ray Diffraction Laboratory; Geophysics Laboratory; SEM with energy-dispersive analytical capability; mobile, truck-mounted B-53 drill rig. Also, the Geography Department houses the Spatial and Environmental Analysis Laboratory (SEAL) which includes cutting edge GIS software (e.g. ARC/INFO) housed in UNIX Workstation as well as high-end PC platforms, digitizers, scanners, and other GIS and remote sensing equipment. Additional equipment for this lab is required, however, in order to better facilitate instruction and to gain the benefits of rapidly advancing technology (e.g. Global Positioning Systems).

Greenhouse and Field Research Facilities. The Plant, Soil and General Agriculture Department has laboratories, a research greenhouse, and two field research stations located at Carbondale and Belleville which support natural resources studies.

Total Resource Requirements for the New Program. Numbers represent annual additions.

**Table IV-3
Total Resource Requirements for Program Priorities
Budget Request**

		Budget Year	2nd Year	3rd Year	4th Year	5th Year
1	Total Resource Requirements	283,725	283,725	283,725	283,725	283,725
1	Resources Available from Federal Sources ¹	0				
3	Resources Available from Other Non-State Sources ¹	0				
1	Existing State Resources ²	0	180,000	180,000	180,000	180,000
5	State Resources Available through Internal Reallocation ¹	103,725	103,725	103,725	103,725	103,725
6	New State Resources Required (line 1 minus the sum of the lines 2 through 5) ⁴	180,000				
Breakdown of New State Resources for Budget Year:						
7	Staff	85,000				
8	Equipment and Instructional Materials	85,000				
7	Library	0				
10	Contractual Services	20,000				
11	Other Support Services ⁵	0				

¹Numbers can be positive or zero only. These lines reflect available funds, not incremental dollars

²The amount of existing state resources in a given year is equal to the sum of the previous year's existing state resources (line 4) plus resources available through internal reallocation (line 5) plus any new state resources required (line 6). Existing state resources allocated to the program in a given year (line 4) may exceed total requirements needed to support the program in the following year. In this event, existing state resources should be reduced by showing a negative dollar amount on line 5 so that the sum of lines 2 through 6 equals line 1. (Figures for years 2-5 are Budget Year sums of lines 4 and 6 plus 3 percent of total per year.)

³Numbers can be either positive (allocated to the program) or negative (allocated away from the program)

⁴This number is the level of funding requested in the referenced year. Dollars reported will be incremental.

⁵Other dollars directly assigned to the program. Do not include allocated support services.

Library Holdings. Library holdings include over 30 environmental law review journals, and over 40 disciplinary journals in agriculture and forestry, geography and GIS, and geology and environmental science. Morris Library is also a U.S. Geological Survey repository, which forms the foundation of the extensive Map Library, and houses a widely-used GIS facility. In addition, the SIUC library system includes the interdisciplinary environmental journals listed below.

Bioscience
Coastal Research
Ecological Economics
Ecology

Environment
Environmental Impact Assessment Review
Environmental Management
Environmental Professional
Palaeoecology
Global and Planetary Change
Human Dimensions of Global Env. Change Society
Intern'l Journal of Sustainable Development

Journal of Forestry
Journal of Wildlife Management

Journal of the American Water Resources Association
Journal of Env. Economics and Management
Journal of Environmental Quality
Journal of Soil and Water Conservation

Landscape Ecology
Natural Resources Journal
Nature
Palaeogeography, Palaeoclimatology, and
Science
and Natural Resources
Sustainable Agriculture

Water Resources Research

Internships. ERP 590 -- Internship in Environmental Resources and Policy (3-6) will be initiated as a new course. Internships will also be sought on a concentration-specific basis with water and electric utilities, coal mining companies, and other appropriate institutions. Internships in the public sector could include the U.S. Forest Service, the U.S. EPA, Natural Resources Conservation Service, Illinois Departments of Natural Resources (including the scientific surveys) and Agriculture, DOE National Laboratories, U.S. Army Corps of Engineers Research Laboratory.

Financing

Resources Reallocation. Many of the needs of the Ph.D. in Environmental Resources and Policy can be met entirely through internal reallocation by reassigning GA lines and adjusting faculty teaching assignments. A total of 10 GA lines have been committed to this program from the Colleges of Agriculture, Liberal Arts, Science (2 from Forestry, 3 from Geography; 2 from Geology, and an additional 3 from the College of Liberal Arts). These GAs will be given teaching assignments in the participating departments and colleges from which they have been committed. If, at any given time, no student in the program is qualified to fulfill an assignment in a particular unit, the GA line will be retained by that unit. Four additional GAs will be committed from the Graduate School for a total of 14 GA lines. Additional GA lines will come from externally and internally funded grants by faculty associated with the program. The Graduate School has allocated funds to support physical space, program literature and marketing, a 50 percent-time secretary and 3 months summer salary for the Program Director.

New State Resource Requirements. A common need recognized throughout SIUC is for sophisticated technological support in the form of computer technologies. In the fields of environmental problem-solving, these technologies include GIS, remote sensing and environmental modeling. The following items (listed in priority order) are designed to meet these needs

for the program as a whole and the GIS & environmental modeling concentration in particular.

1. \$75,000/year for GIS-related and other computer equipment and software.
2. Approximately \$50,000/yr plus benefits for one Assistant Scientist (A/P Staff) with expertise in GIS/remote sensing/environmental modeling to service all of the participating units as laboratory manager.
3. Two 50 percent-time, 12 months. Ph.D.-level GAs for GIS laboratory supervision and projects.

An itemized list and justification is provided as follows:

Justification for New State Funding. In order to facilitate the research activities that will take place in the ER&P program, it is necessary to invest in equipment, personnel, and associated services. These new resources are justified as having program-wide demand, and will be made available program-wide. Areas requiring investment are, in priority order:

- (1) Geographic Information Systems (GIS)
- (2) remote sensing
- (3) devices for environmental monitoring and hydrocarbon and mineral analysis, and
- (4) precision farming equipment. A full-time laboratory manager and two 12-month 50 percent-time GA lines are included. The following identifies needs in each of these areas, without identifying specific items and prices as these will change with time and technological progress.

Personnel

(1) Laboratory Manager

The management of a state-of-the-art geoprocessing laboratory is a full time position that requires a highly trained individual who is expert in both the administration of computer systems and in geoprocessing technologies. As such, hiring a staff person whose sole responsibility is the administration of such a laboratory has quickly become common practice within academia (e.g., University of Iowa, University of Utah, University of Oregon, University of Wisconsin, Northern Michigan University, University of Missouri, and many others). Given such leadership the laboratory can become an excellent training facility for students and a source of income for the university. Responsibility will include satellite laboratories that exist within the domain of individual faculty and any associated laboratories that

are used to teach geoprocessing technologies to students of this program.
Approximate salary: \$50,000 for 12 months 100 percent-time.

(2) Graduate Assistantships

Two 50 percent-time 12 month GAs are needed to supervise GIS laboratories and aid in project management.

Equipment

(1) GIS

2 Trimble Pathfinder Pro GPS receivers
Pentium II computers running the NT operating environment
Laser Printer HP 14MV
Networking Costs
HP 750C plus large format color printer
Cal Comp Drawing Board III Digitizer
Calcomp large format color scanner
GIS Software
Image Processing Software
Statistical Software
Compilers
Hardware replacement schedule
Repair of damaged computer equipment
Software licensing agreements

(2) Remote Sensing

Ground-Penetrating Radar
Project-specific Satellite Imagery

(3) Environmental Monitoring and Hydrocarbon Analysis

Earthquake hazard monitoring equipment
Equipment for the analysis of minerals and hydrocarbons
Equipment requests for surface and ground water research
Continuous sampling system
Augers
Drill rig overhaul
Current meter apparatus (suspension unit with crane, meter, digital logging device)
Low-discharge current meter

Deep sediment sampler
Water-quality monitoring apparatus (turbidity, dissolved O₂, conductivity, pH)
AMS soft-sediment bottom sampler

(4) Precision Farming

High speed computer working with an NT system
Yield monitoring equipment
Chemical and fertilizer application monitoring and regulation
Digitizing table and large format plotters
GPS equipment
Scanner

APPROVAL OF DRAWINGS AND SPECIFICATIONS AND AWARD OF CONTRACT: KITCHEN RENOVATIONS, SOUTHERN HILLS, SIUC

Summary

This matter approves the drawings and specifications and awards the contract for kitchen renovations in Southern Hills buildings 135, 136, and 137.

The approved budget for the project was \$150,000. The recommended bid is \$88,550 and consists of the base bid of \$61,560, and Additive Alternate G-1 for \$26,990. Funding for this work will come from student housing revenue.

Rationale for Adoption

At its meeting on November 13, 1997, the Board of Trustees gave its approval to kitchen renovations in Southern Hills buildings 135, 136, and 137. The approved budget was \$150,000. The drawings and specifications were prepared by Physical Plant Engineering Services. Favorable bids have been received, and the award of contract is requested at this time.

The Board's consulting architect has reviewed the drawings and specifications and approval is recommended.

Considerations Against Adoption

University officers are aware of none.

Constituency Involvement

This project was included in the budget approved for FY98.

Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That:

(1) The contract to renovate the kitchen facilities in Southern Hills buildings 135, 136, and 137 be and is hereby awarded to Gibraltar Construction, Annapolis, MD, in the amount of \$88,550.

(2) Funding for this work will come from student housing revenue.

(3) Final drawings and specifications for this project be and are hereby approved as submitted to the Board of Trustees for review, and shall be placed on file in accordance with I Bylaws 9.

(4) The President of Southern Illinois University be and is hereby authorized to take whatever action may be required in the execution of this resolution in accordance with established policies and procedures.

PROJECT APPROVAL, BATHROOM RENOVATIONS, ALLEN, BOOMER, AND WRIGHT HALLS, SIUC

Summary

This matter seeks project and budget approval to renovate the bathroom facilities in Allen, Boomer, and Wright Halls, of the Triad Housing Area. This renovation will replace existing waste lines as well as the hot and cold water supply lines. The project also includes replacement of the original 34 year old bathroom fixtures (lavatories, water closets and showers). New privacy partitions and light fixtures will also be installed.

The estimated cost of this project is \$450,000. All funding will come from student housing fees.

A Qualifications Based Selection process will be conducted to select a consultant for this project.

Rationale for Adoption

The University Housing Office has developed plans to renovate the bathroom facilities in the Triad Housing Area on the Carbondale campus beginning in the summer of 1999. Maintenance costs associated with the bathroom facilities continue to increase as the facilities age. The existing fixtures, waste lines and the hot and cold water supply lines are 34 years old and in need of replacement. Current privacy partitions are in need of repair and existing lights should be replaced with more energy efficient fixtures.

University Housing estimates that the cost of this project will be \$450,000. Funding for the project will come from student housing revenues.

Considerations Against Adoption

University officers are aware of none.

Constituency Involvement

Project was included in the budget approved for FY98.

Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, that:

(1) The project to renovate the bathroom facilities in the Triad Housing Area be and is hereby approved at a total cost of \$450,000.

(2) Funding for this work will come from student housing revenue.

(3) Upon recommendation of the Architecture and Design Committee, authorization is hereby granted to proceed with the selection of an engineering firm.

(4) The President of Southern Illinois University be and is hereby authorized to take whatever action may be required in the execution of this resolution in accordance with established policies and procedures.

PROJECT APPROVAL, FIRE ALARM RENOVATIONS,
STUDENT CENTER, SIUC

Summary

This matter seeks project and budget approval to renovate the fire alarm system in the Student Center on the Carbondale campus.

The estimated cost of this project is \$1,000,000. All funding will come from the Student Center's Operations and Maintenance, and Repair and Replacement Reserve funds.

A Qualifications Based Selection process will be conducted to select a consultant for this project.

Rationale for Adoption

The Student Center has developed plans to renovate its fire alarm system. The existing system was originally installed during building construction in the early 1960's. Slight modifications were made to the system during the phase II construction in the early 1970's. A new system is needed to bring the Student Center into compliance with the new life safety and ADA codes. Due to the estimated cost of \$1,000,000, construction may need to be completed in phases.

Considerations Against Adoption

University officers are aware of none.

Constituency Involvement

The project was discussed and approved by the Student Center Advisory Board which includes representation from USG, GPSC, Faculty Senate, A/P Staff Council, and SPC. The project was included in the proposed budget approved for FY-99, and proposed budgets for FY-00 and FY-01.

Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That:

(1) The project to renovate the fire alarm system in the Student Center be and is hereby approved at a total cost of \$1,000,000.

(2) Funding for this work will come from the Student Center's Operation and Maintenance, and Repair and Replacement Reserve funds.

(3) Upon recommendation of the Architecture and Design Committee, authorization is hereby granted to proceed with the selection of an engineering firm.

(4) The President of Southern Illinois University be and is hereby authorized to take whatever action may be required in the execution of this resolution in accordance with established policies and procedures.

APPROVAL OF DRAWINGS AND SPECIFICATIONS AND AWARD OF
CONTRACTS: ASBESTOS ABATEMENT PHASE 3, MORRIS LIBRARY, SIUC

Summary

This matter approves the drawings and specifications and awards the contracts for Phase 3 of the removal of friable asbestos containing building materials in Morris Library.

The approved budget for the project was \$350,000. The total recommended bid is \$273,091 and consists of General, Electrical and Abatement base bids of \$247,830, and Additive Alternates G-1, E-1, ABS-1 and ABS-2 for \$25,261. Fitch-Fitzgerald, Inc. was previously awarded the contract for \$60,400 to perform the required A&E work. The remaining \$16,509 will be used as a contingency to complete the project. Funding for this work will come from University Operating Funds.

Rationale for Adoption

At its meeting on December 11, 1997, the Board of Trustees gave its approval to Phase 3 of the removal of friable asbestos containing building materials in Morris Library. The approved budget was \$350,000. The drawings and specifications were prepared by Fitch-Fitzgerald, Inc. Favorable bids have been received, and the award of contracts is requested at this time.

The Board's consulting architect has reviewed the drawings and specifications and approval is recommended.

Considerations Against Adoption

University officers are aware of none.

Constituency Involvement

This project was included in the FY 1999 RAMP with one additional phase to complete the remaining abatement in the rest of the building.

Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, that:

(1) The contract to perform all General work required to complete the Phase 3 removal of friable asbestos containing building materials from Morris Library be and is hereby awarded to J&L Robinson Development, Carbondale, Illinois, in the amount of \$107,186.

(2) The contract to perform all Electrical work required to complete the Phase 3 removal of friable asbestos containing building materials from Morris Library be and is hereby awarded to Clinton Electric Co., Ina, Illinois, in the amount of \$25,605.

(3) The contract to perform all Asbestos Abatement work required to complete the Phase 3 removal of friable asbestos containing building materials from Morris Library be and is hereby awarded to Millennium III, Inc., Belleville, Illinois, in the amount of \$140,300.

(4) Funding for this work will come from University Operating Funds.

(5) Final drawings and specifications for this project be and are hereby approved as submitted to the Board of Trustees for review, and shall be placed on file in accordance with I Bylaws 9.

(6) The President of Southern Illinois University be and is hereby authorized to take whatever action may be required in the execution of this resolution in accordance with established policies and procedures.

REVISION OF POLICIES FOR DEGREES, CERTIFICATES, AND AWARDS
[1 POLICIES OF THE BOARD D]

Summary

This matter seeks approval for a revised policy of the Board of Trustees concerning the awarding of Honorary Degrees and Distinguished Service Awards.

Rationale for Adoption

The current policy of the Board of Trustees provides for the awarding of Honorary Degrees and Distinguished Service Awards by the individual campuses (Southern Illinois University at Carbondale and Southern Illinois University at Edwardsville) but not by the entity known as Southern Illinois University. On those special occasions or events where Honorary Degrees and/or Distinguished Service Awards will be given that involve the full University community, there needs to be a policy that covers that contingency and appropriate papers that operationalize the process.

Considerations Against Adoption

University officials are aware of none.

Constituency Involvement

This matter was discussed by the President with each of the constituency heads.

Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That the revised Policies of the Board of Trustees concerning Degrees, Certificates, and Awards be and is hereby approved; and

BE IT FURTHER RESOLVED, That the President of Southern Illinois University is hereby authorized to take whatever action may be necessary to implement the revisions without further action by this Board.

D. Degrees, Certificates, and Awards

2. a. 1) Such degrees shall normally be awarded at the Spring, rather than the Summer, Commencement if two commencements are held annually. As the purpose is to limit honorary degrees ordinarily to one commencement and awards to the other, the order might be reversed; in either case, exceptions can be made if the recipients cannot attend at the time desired. Such degrees may also be awarded at special convocations or unique events.

2. b. 2) These awards shall be made for outstanding or unusual service to Southern Illinois, to the State, to the nation, to the world, and/or to the University.

2. c. At special convocations or unique events when candidates are nominated for University-wide honorary degrees or Distinguished Service Awards, nominations from faculty members and others should be forwarded to the appropriate campus committee. Final nominations should be sent to the President.

ELECTRONIC INFORMATION SYSTEMS PRIVACY ISSUES
AND STATEMENT OF ETHICS

[Amendment to 5 Policies of the Board J]

Summary

Approval is sought for a change to the electronic information systems privacy issues and statement of ethics. The change seeks to insure that the University's electronic information systems policy applies to the internet.

Rationale for Adoption

The change is proposed to resolve a potential ambiguity and to comply with a recommendation by the Auditor General. The University Computer Operations Committee proposed adding a specific reference to the Internet to insure applicability of the policy to that resource.

Considerations Against Adoption

University officers are aware of none.

Constituency Involvement

Constituency heads have been consulted about the proposed change.

Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That the following clause be added to 5 Policies of the Board J:

Southern Illinois University takes justifiable pride in the electronic information systems provided to its faculty, staff, and students. These resources, include computer systems, University-owned computers and workstations, software, data sets, and communications networks, including the Internet. Members of the University community may use these resources . . .

BE IT FURTHER RESOLVED, That the President of Southern Illinois University is hereby authorized to take whatever action may be necessary to implement the change.

PRE-EMPLOYMENT INVESTIGATIONS
[Amendments to 2 Policies of the Board F]

Summary

Authorizes and directs the President to develop regulations for the completion of appropriate background investigations prior to the final selection of a candidate for certain positions of employment.

Rationale for Adoption

The Illinois Campus Security Act and sound principles of human resource management require Southern Illinois University to identify security sensitive positions and conduct pre-employment background investigations. The most extensive reviews occur for candidates who work with children or persons

with diminished mental capacity. The Director of Risk Management and campus human resource personnel meet regularly to review the policy and its implementation. The proposed changes reflect the evolution of the policy and approval is sought to conform the policy to current practice.

Considerations Against Adoption

Done incautiously, pre-employment investigations can illegally discriminate against certain classes of persons. Safeguards against such discrimination have been incorporated in the proposed revised Section F. Also, undertaking investigations beyond those required by law may increase the Board's legal liability if they are not performed with care.

Constituency Involvement

The constituency groups were not involved as such. The proposal was developed by a committee of legal and personnel officers from SIUC, SIUE, the School of Medicine, and the Office of the President.

Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That the Policies of the Board of Trustees be and are hereby amended by the revisions to Section F of Chapter 2, as follows:

F. Pre-employment Investigations Policy

1. The Board of Trustees of Southern Illinois University is committed to full compliance with the Illinois Campus Security Act, 110 ILCS 12, which requires public institutions of higher education to identify security-sensitive positions and make provisions for the completion of criminal background investigations prior to employing individuals in those positions.

2. The President is hereby authorized and directed to develop regulations for the completion of appropriate criminal background investigations prior to the final selection of any candidate for a security-sensitive position. The President is further authorized to develop regulations for the completion of appropriate pre-employment investigations of candidates for other positions of employment, including but not limited to education, employment, and credential checks on all new hires.

3. Such regulations and any amendments thereto shall become effective upon approval by the President.

4. Such regulations and any amendments thereto shall provide for proper adherence to all applicable laws, including the adoption of appropriate precautions against mandatory disclosure of legally protected personal information such as

social security numbers, personal financial records or confidential medical records, as a condition of consideration for employment.

5. Such regulation shall also provide for the identification of security sensitive positions in accordance with the following standards:

a. Positions which involve working with minors or individuals with diminished mental capacity.

b. Positions which involve providing for the safety of students, faculty, and staff.

c. Positions having regular access to controlled substances.

d. Positions which provide significant overall responsibility, defined as \$50,000 or more per day, for the control of University financial resources.

6. Such regulation shall also provide for the identification of other similar positions of employment for which pre-employment investigations may be performed, and provide for determination of the nature and amount of investigation appropriate to each position.

7. Potential applicants for security-sensitive and similar positions shall be notified that they may become subject to a criminal background or other pre-employment investigation, or both. Such notice shall be offered as early in the recruitment process as feasible.

8. Such regulations shall provide criteria for determining the stage of the recruitment process at which an investigation or investigations shall be undertaken.

9. When a pre-employment investigation has been made, the information arising therefrom shall be considered only insofar as it is relevant to performance in the position in question in a manner consonant with personal safety and the security of property.

BE IT FURTHER RESOLVED, That the President of Southern Illinois University is hereby authorized to take whatever action may be necessary to implement the revisions without further action by this Board.

REVISIONS TO REPORTING RESPONSIBILITY OF
THE EXECUTIVE DIRECTOR OF AUDITS AND
INTERNAL AUDIT POLICY
[Amendments to III Bylaws 3-D and 5 Policies of the Board E]

Summary

Approval is sought to clarify the reporting responsibilities of the University Internal Auditor.

Rationale for Adoption

This matter seeks to revise the reporting responsibility of the Executive Director of Audits to comply with regulatory requirements, annual report to, and oversight by, the Executive Committee of the Board.

Considerations Against Adoption

University officers are aware of none.

Constituency Involvement

Constituency heads have not been consulted since this matter pertains to internal Board operations.

Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That III Bylaws 3-D and 5 Policies of the Board E be amended as follows:

III Bylaws D. To assist the Committee in its work, the Executive Director of Audits will provide the President and the members of the Committee with quarterly summaries of internal audits. Full audit reports will be provided to any member of the Committee upon request. Occurrences which are deemed by the President to constitute possible material violations of law, institutional policy or generally accepted accounting practice shall be forthwith reported to each member of the Committee. The Executive Director of Audits shall also report annually to the Executive Committee and shall be subject to the oversight of that Committee.

5 Policies of the Board E-b-1). Since its organizational status and the support accorded to it by senior administration are major determinants of its range and value, the Internal Audit Office reports administratively to the President, whose authority as the chief executive officer is sufficient to assure a broad range of audit coverage and adequate consideration of effective action on internal audit findings and recommendations. The Internal Audit Office has an independent, functional responsibility to the Executive Committee and the Finance Committee of

the Board of Trustees for reporting on the adequacy and effectiveness of internal controls.

BE IT FURTHER RESOLVED, That the President of Southern Illinois University is hereby authorized to take whatever action may be necessary to implement these revisions.

TUITION WAIVER POLICY FOR CHILDREN OF SEVEN-YEAR
EMPLOYEES OF ILLINOIS PUBLIC UNIVERSITIES
[Amendments to 4 Policies of the Board A-6-f]

Summary

The proposed amendments are needed to bring the University into compliance with 110 Illinois Compiled Statute 520/8f. These proposed amendments will expand the current 50% tuition waiver for children of seven-year employees of SIU to children of seven-year employees of any Illinois public university.

Rationale for Adoption

Adoption of these amendments is needed to bring the University into compliance with state law. The new law enhances the 50% tuition waiver for children of our seven-year employee in that they are now able to use this partial waiver at any Illinois public university, not just Southern Illinois University.

Considerations Against Adoption

University officials are aware of none.

Constituency Involvement

The constituency groups were not involved as such. The proposal was developed by a state-wide committee of university staff members. This has been approved by the State University Association of VP/VC for Business.

Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That the 4 Policies of the Board A-6-f be and is hereby amended as follows:

A-6-f. Tuition Waiver Policy for Children of Seven-Year Employees. Interinstitutional Undergraduate Tuition Waiver.

Eligibility: As required by 110 Illinois Compiled Statute 520/8f, the applicant for this benefit must be under the age of 25 at the commencement of any academic year in which the benefit is claimed, must qualify for admission to the university under its usual rules, and must maintain satisfactory academic progress toward graduation (as defined in university Financial Aid rules) in order to claim the benefit in each following year.

Duration: The tuition waiver will be granted for a total of 130 semester hours. The parent must be a seven-year employee, as defined below, of a qualifying institution at the time each term's benefit is claimed. Subsequent terms need not be consecutive. The benefit is not applicable for non-credit or graduate or professional studies.

Amount: The maximum amount of waiver any student may receive under this program shall be 50% of the tuition for the number of credit hours in which the student is enrolled. Fees other than tuition are not affected.

Ownership: The statute grants the tuition waiver to the student, who consequently has sole control of it unless under some legal disability. The benefit will therefore be granted upon application of any eligible student for any school term within the duration of the waiver.

In the administration of 110 Illinois Compiled Statute 520/8f, the following terms shall have the meanings set forth:

Employing Institution: The university where the employee is actively employed at the time the partial tuition waiver is utilized.

Employment at Illinois University: Employment at any of the designated universities specified in 110 Illinois Compiled Statute 520/8f including all campus and office locations under the present or former jurisdiction of Illinois senior public university governing boards including the University of Illinois, Southern Illinois University, Chicago State University, Eastern Illinois University, Governors State University, Illinois State University, Northeastern Illinois University, Northern Illinois University, and Western Illinois University.

Employment Eligibility: Eligibility for the 50% tuition waiver benefit is conditioned upon the parent being employed, and having seven or more full years of total (consecutive or non-consecutive) university employment, as of the first day of the academic term or semester (in accordance with the academic calendar where the student is enrolled) for which the tuition waiver benefit would apply. Employment among different universities shall be cumulative in terms of fulfilling the seven-year requirement. For purposes of eligibility standards, university employment must be at a full-time-equivalent rate of 50% or more in a SURS-eligible appointment capacity. An eligible child of an employee who is on approved leave of absence, and not on permanent layoff status, at the time of application for the benefit shall be authorized for participation consistent with the public act.

Employment shall be defined as 50% time or greater over a minimum of seven academic years under the jurisdiction of Illinois senior public university governing boards (as defined above) in a capacity that is eligible for participation in the State Universities Retirement System (SURS). Eligibility for participation with SURS includes employees with appointments (excluding extra-help, graduate assistants and student workers) of 4 months or greater. Employees who complete a 9-month appointment comprising a full academic year for purposes of benefits eligibility shall receive the full-year service credit so long as this appointment was made on a 50% or greater basis.

Child: Subject to the eligibility provisions of 110 Illinois Compiled Statute 520/8f, an eligible child shall include the natural, adoptive or step child of the employee.

Appropriate documentation may be required by the Human Resources department of the employing campus.

Southern Illinois University Undergraduate Tuition Waiver

In addition to the interinstitutional tuition waiver benefit listed above, a waiver will be extended to eligible children of a seven-year employee of Southern Illinois University who has retired or who is on permanent layoff status. Subject to the requirements listed above, an eligible child will be entitled to a 50% waiver of the undergraduate tuition for the number of credit hours in which the student is enrolled at Southern Illinois University.

BE IT FURTHER RESOLVED, That the President of Southern Illinois University is hereby authorized to take whatever action may be necessary to implement these amendments without further action by this Board.

LEGISLATIVE AUDIT COMMISSION UNIVERSITY GUIDELINES 1982, AS AMENDED 1997, AND AMENDMENT TO 5 POLICIES OF THE BOARD D

Summary

This matter proposes the adoption as operating policy by the Southern Illinois University Board of Trustees of the University Guidelines 1982 as amended 1997.

Rationale for Adoption

The 1982 University Guidelines were developed by representatives of the Legislative Audit Commission, the Auditor General's Office, and Illinois public universities. The 1997 amendments were developed by a similar group of individuals. These 1997 amendments delete obsolete language from the 1982

version, make adjustments to reflect that University Income Fund Receipts are no longer appropriated or deposited in the state treasury, allow for additional reserves to cover anticipated payouts of accumulated vacation and sick leave during the next fiscal year, raise the limit for reporting real estate purchase and gifts from \$100,000 to \$250,000, add additional reporting requirements for various transactions as part of the supplemental information to our annual financial report.

Each agency subject to the revised guidelines is to be in compliance with them no later than June 30, 1998.

Considerations Against Adoption

University administrators are aware of none.

Constituency Involvement

Not pertinent to this matter.

Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That, the Legislative Audit Commission University Guidelines 1982 as amended 1997 be and are hereby adopted as operating policy for Southern Illinois University.

BE IT FURTHER RESOLVED, That 5 Policies of the Board D be amended as follows:

D. Legislative Audit Commission University Guidelines

The Legislative Audit Commission University Guidelines 1982 as amended 1997 are adopted as operating policy for the Board of Trustees of Southern Illinois University. University staff are authorized to establish procedures required to implement the Guidelines and to use the formulae and calculation procedures in these Guidelines for determination of indirect cost carry forward, current excess funds, and capital and other reserves.

Mr. Norwood moved the reception of Reports of Purchase Orders and Contracts, March, 1998, SIUC and SIUE; the ratification of Changes in Faculty-Administrative Payroll, SIUC and SIUE; and the approval of the Minutes of the meeting held April 9, 1998; Increase in Mass Transit Fee, SIUC [Amendment to 4 Policies of the Board B-6]; Increase in Student Center Fee, SIUC [Amendment to 4

Policies of the Board B-6]; Increase in Residence Hall Rates and Apartment Rentals, SIUC [Amendment to 4 Policies of the Board B-18]; Increase in SMB: Primary Care Fee, SIUC [Amendment to 4 Policies of the Board B-6] Increase in Flight Training Charges, SIUC [Amendment to 4 Policies of the Board B-4]; Increase in Student Welfare and Activity Fee, SIUE [Amendment to 4 Policies of the Board C-5]; Increase in Textbook Rental Fee, SIUE [Amendment to 4 Policies of the Board C-5]; Increase in University Center Fee, SIUE [Amendment to 4 Policies of the Board C-5]; Increase in Student-to-Student Grant Fee, SIUE [Amendment to 4 Policies of the Board C-5]; Increase in Housing Rental Rates, SIUE [Amendment to 4 Policies of the Board C-12]; Increase in Student Fitness Center Fee, SIUE [Amendment to 4 Policies of the Board C-14]; Four-Year Plan (FY 1999-FY 2002) and FY 2000 Rates for Tuition, Fees, and Room and Board [Amendments to 4 Policies of the Board B and C]; Approval of a Center for Excellence for Soybean Research, Teaching, and Outreach, SIUC; Approval of a Ph.D. in Environmental Resources and Policy, SIUC; Approval of Drawings and Specifications and Award of Contract: Kitchen Renovations, Southern Hills, SIUC; Project Approval, Bathroom Renovations, Allen, Boomer, and Wright Halls, SIUC; Project Approval, Fire Alarm Renovations, Student Center, SIUC; Approval of Drawings and Specifications and Award of Contracts: Asbestos Abatement Phase 3, Morris Library, SIUC; Revision of Policies for Degrees, Certificates, and Awards [Amendment to 1 Policies of the Board D]; Electronic Information Systems Privacy Issues and Statement of Ethics [Amendment to 5 Policies of the Board J]; Pre-Employment Investigations [Amendments to 2 Policies of the Board F]; Revisions to Reporting Responsibility of Executive Director of Audits and Internal Audit Policy [Amendments to III Bylaws 3-D and 5 Policies of

the Board E]; Tuition Waiver Policy for Children of Seven-Year Employees of Illinois Public Universities [Amendments to 4 Policies of the Board A-6-f]; and Legislative Audit Commission University Guidelines 1982, as amended 1997, and Amendment to 5 Policies of the Board D. The motion was duly seconded. Student Trustee opinion in regard to the motion was indicated as follows: Aye, Joe Arana, Patrick Kelly; nay, none. The motion carried by the following recorded vote: John Brewster, Molly D'Esposito, William R. Norwood, Celeste M. Stiehl, A. D. VanMeter, Jr., George T. Wilkins, Jr.; nay, none.

The following matter was presented:

INCREASE IN INTERCOLLEGIATE ATHLETIC FEE, SIUC
[AMENDMENT TO 4 POLICIES OF THE BOARD B-6]

Summary

This matter seeks a \$10.00 increase in the Intercollegiate Athletic Fee, effective Fall Semester 1999, for a proposed rate of \$78 per semester, prorated over 12 credit hours for Fall, Spring, and Summer academic sessions, respectively.

The attached budgets reflect a modification of the four-year plan presented to the Board of Trustees in the Spring of 1997. These modifications resulted in a reduction of the proposed fee increase from \$10 to \$5 per semester in FY-01 and in FY-02 for a total decrease of \$10 per semester. These proposed increases reflect sincere efforts on behalf of Intercollegiate Athletics to keep costs for students at the lowest level possible.

Rationale for Adoption

The Board of Trustees is aware that Intercollegiate Athletics operated for ten years with no fee increase. This unusual effort was made possible by dropping five sports and internally reallocating resources. In addition, efforts were augmented to increase self-generated revenue. Many sport scholarship and operating budgets remained flat for extended periods. At the time it became necessary for athletics to seek a fee increase, the IBHE issued a recommendation advising the elimination of state support for athletics. Although this recommendation was later reconsidered and rescinded, Southern Illinois University at Carbondale had already reduced the state salaries for athletic personnel by over half a million dollars. This loss of state funding coupled with years of no fee

increases created a critical fiscal situation for Intercollegiate Athletics. The four-year plan presented to and supported by the Board of Trustees last spring was designed to resolve that situation and provide the athletic program with sufficient resources to remain competitive.

Subsequently, the Chancellor requested that Intercollegiate Athletics attempt to revise this plan following three directives:

- 1) move to full NCAA scholarship funding for all sports in FY-99;
- 2) reduce the annual deficit which will occur in FY-98 at the earliest possible time; and
- 3) reduce the fee increases proposed to the greatest extent possible.

Although the directives presented serious challenges, the current plan accomplishes all three. All increases throughout the four-year plan except for scholarships are capped at 3% per year.

Considerations Against Adoption

Other fee supported areas and activities on the Carbondale campus will need to request less than 3% while athletics regains adequate funding. Although these areas enjoyed increases during a decade when athletics received no increases, this effort on their part now is difficult because many of their expenses, like those in athletics (i.e., lodging, travel, meals, officials, etc.), increase at a rate greater than 3% annually.

Constituency Involvement

Two formal constituencies have taken a position on the current four-year plan. These groups are the Undergraduate Student Government (USG) and the Graduate and Professional Student Council (GPSC).

The USG entertained a resolution to oppose the fee increase. The resolution failed by a vote of 14-8.

The GPSC voted unanimously in January, before the revised plan was shared with the campus constituency, for a resolution to oppose an increase in the athletic fee. When the revised plan was presented to the GPSC by the Director and Associate Director of Athletics, a motion to oppose the fee increase proposal failed (8-12), thereby reversing their earlier position and indicating support. Subsequently, however, a motion to recall the initial resolution failed (9-26), thereby sustaining GPSC's original position to oppose the fee increase.

Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That effective with the collection of fees for Fall Semester, 1999, 4 Policies of the Board B-6 be amended as follows:

6. General student fee schedule approved by the Board for Southern Illinois University at Carbondale, in effect Fall Semester:

Fees (Per Semester)	1998	1999
Athletic	\$68.00	\$78.00

SOUTHERN ILLINOIS UNIVERSITY AT CARBONDALE
 INTERCOLLEGIATE ATHLETICS
 ATHLETIC FACILITY BUILDING AND RENOVATION PLAN

Fee per Semester	\$68.00	\$78.00	\$83.00	\$88.00
Revenue per \$1 of fee	36,376	36,376	36,376	36,376
	FY-99	FY-00	FY-01	FY-02
OPERATING REVENUES:				
Ticket Sales	\$525,000	\$550,000	\$550,000	\$575,000
Student Athletic Pass	0	0	0	0
Advertising Sales	60,000	60,000	60,000	60,000
Program Sales	5,000	5,000	5,000	5,000
Concessions	26,000	26,000	26,500	27,000
Athletic Fee	2,473,568	2,837,328	3,019,208	3,201,088
(Portion to reserve)	(181,880)	(200,068)	(200,068)	(200,068)
Guarantees Received	50,000	50,000	100,000	100,000
Conference Share	55,000	55,000	55,000	55,000
NCAA Distribution	250,000	350,000	350,000	350,000
New Unrestricted Contributions	160,000	160,000	160,000	160,000
Sponsorships	40,000	40,000	40,000	40,000
Royalties	30,000	30,000	30,000	30,000
Interest Earnings-Operations	40,000	40,000	40,000	40,000
Endowment Earnings	12,500	15,000	15,000	15,000
State Appropriations-Salaries	1,119,435	1,153,018	1,187,608	1,223,237
Misc. Income	20,000	20,000	20,000	20,000
Physical Plant Services	0	0	0	0
TOTAL OPERATING REVENUES	\$4,684,623	\$5,191,278	\$5,458,248	\$5,701,257

OPERATING
EXPENSES:

Administration	182,752	188,235	193,882	199,698
Hospitality Room	2,185	2,251	2,319	2,388
Ticket Office/Promotions	51,358	52,899	54,486	56,120
Sports Operating Costs	1,109,118	1,142,391	1,176,663	1,211,963
Sports Information	64,580	66,518	68,513	70,568
Training	44,802	46,146	47,530	48,956
Salaries	2,161,331	2,226,171	2,292,956	2,361,745
Benefit Payouts	40,000	40,000	40,000	40,000
Wages (Net of CWS)	38,245	39,393	40,575	41,792
Insurance	43,709	45,020	46,371	47,762
Scholarships	1,067,762	1,102,272	1,134,331	1,168,432
Guarantee Expense	50,000	50,000	75,000	75,000
Fund Raising	24,040	24,761	25,504	26,269
Academic Enhancement	38,245	39,393	40,575	41,792
Audit	6,250	6,250	6,250	6,250
Certification	10,000	0	0	0
Gender Equity	0	25,000	25,000	25,000
Adjustments				
Contingency	20,000	20,000	20,000	20,000
TOTAL OPERATING EXPENSES	4,954,379	5,116,700	5,289,954	5,443,736
NET OPERATING REVENUES	(269,756)	74,578	168,295	257,521
ENDING BALANCE-OPERATING	(501,058)	(426,480)	(258,185)	(664)

Mr. Kelly drew the Board's attention to one of the handouts presented by Ed Ford. He explained that under Fiscal Year 2002 if you add the numbers for ticket sales, athletic fee paid by students, the NCAA distribution, and State appropriations you get \$5,349,325. He continued that the athletic department's expected operating expenses in that year will be \$5,448,722, leaving \$99,000 uncovered. He asked what the athletic department was going to do to make up the \$99,000.

Mr. Hart, Director of Intercollegiate Athletics, responded that SIUC had hired a new basketball coach and they hoped that will generate support and sell more tickets, increase the contribution levels, and in turn increase sponsorships and advertising costs. He explained that this will be the football coach's second season and he hoped that will increase ticket sales, contributions, and advertising as well.

With all of those increasing, Mr. Kelly asked if they could expect to see a decrease in the fee in next year's four-year plan. Mr. Kelly stated that SIUC is in the top half of the most expensive schools of the state public universities, the top half for athletic fees, and in the top half for total student fees.

Dr. Wilkins stated that SIUC's athletic fee is only about 25% of Illinois State University's. He pointed out that this year the University of Illinois, for the first time in the history of that university, instituted an athletic fee.

Ms. Amy Sullivan, graduate student at SIUC, said that she was a member of the Graduate and Professional Student Council. She pointed out that GPSC had spent many, many meetings debating this issue and had asked Mr. Hart and Ms. West to speak to the group. She continued that the GPSC had considered the issue carefully and got as much information as they could before voting against the fee increase.

Mr. Brewster moved approval of the resolution. The motion was duly seconded. Student Trustee opinion in regard to the motion was indicated as follows: Aye, none; nay, Patrick Kelly; abstain, Joe Arana. The motion carried by the following recorded vote: Aye, John Brewster, Molly D'Esposito, William R. Norwood, Celeste M. Stiehl, A. D. VanMeter, Jr., George T. Wilkins, Jr.; nay, none.

The Chair announced that a news conference would immediately follow. He stated that the next regularly scheduled meeting will be June 11, 1998, at the Dunn-Richmond Economic Development Center in Carbondale.

Dr. Wilkins moved that the meeting be adjourned. The motion was duly seconded, and after a voice vote the Chair declared the motion to have carried unanimously.

The meeting adjourned at 12:00 noon.



Sharon Holmes, Executive Secretary

June 10, 1998

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MINUTES OF THE SPECIAL MEETING OF THE BOARD OF TRUSTEES
SOUTHERN ILLINOIS UNIVERSITY
JUNE 10, 1998

A special meeting of the Board of Trustees of Southern Illinois University convened at 11:00 a.m., at the Dunn-Richmond Economic Development Center, Carbondale, Illinois. The Chair and Secretary being present, the meeting was called to order. The following members of the Board were present:

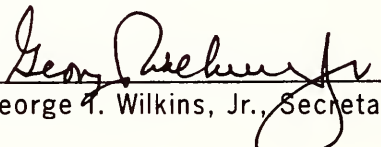
Joe Arana
John Brewster
Molly D'Esposito, Vice-Chair
Patrick Kelly
William R. Norwood
Harris Rowe
Celeste Stiehl
A. D. VanMeter, Jr., Chair
George T. Wilkins, Jr., Secretary

Also present were Dr. Ted Sanders, President, Southern Illinois University, Dr. Donald L. Beggs, Chancellor, SIUC, and Dr. David Werner, Chancellor, SIUE.

A quorum was present.

The special meeting was called for the discussion of budgeting and planning and was open to the public.

The meeting adjourned at 4:15 p.m.


George T. Wilkins, Jr., Secretary

MINUTES OF THE MEETING OF THE BOARD OF TRUSTEES
SOUTHERN ILLINOIS UNIVERSITY
JUNE 11, 1998

The regular monthly meeting of the Board of Trustees of Southern Illinois University convened on Thursday, June 11, 1998, at 10:30 a.m., at the Dunn-Richmond Economic Development Center, Carbondale, Illinois. The regular Chair and Secretary being present, the meeting was called to order. The following members of the Board were present:

Joe Arana
John Brewster
Molly D'Esposito, Vice-Chair
Patrick Kelly
William R. Norwood
Harris Rowe
Celeste Stiehl
A. D. VanMeter, Jr., Chair
George T. Wilkins, Jr., Secretary

Executive Officers present were:

Ted Sanders, President, Southern Illinois University
Don Beggs, Chancellor, SIUC
David Werner, Chancellor, SIUE

The Secretary reported a quorum present.

NOTE: Copies of all background documents furnished to the Board in connection with the following matters have been placed on file in the Office of the Board of Trustees.

Under Committee Reports, Dr. Wilkins submitted the following Executive Committee Reports:

EXECUTIVE COMMITTEE REPORT

By Action at its meeting on April 9, 1998, the Board of Trustees approved the plans and specifications and authorized the members of the Executive

Committee of the Board to award construction contracts for the project. The following matter is reported to the Board at this time pursuant to III Bylaws 1:

AWARD OF CONTRACT: CAMPUS SIDEWALK REPAIRS, SIUE

Summary

This matter would award a construction contract for \$214,761 in connection with the capital project, Campus Sidewalk Repairs, SIUE. Funding for the project will come from FY 98 state appropriations to the University for deferred maintenance initiatives. The project will provide for repair, removal and/or replacement of approximately 170,000 square feet of sidewalks on the Edwardsville campus. The budget for the project is \$250,000.

Rationale for Adoption

At its September 11, 1997 meeting, the Board approved the project and approved a budget of \$250,000. At its December 11, 1997 meeting, the Board approved retention of the firm of Hurst-Rosche Engineers, Inc., Hillsboro, Illinois to develop plans and specifications. At its meeting on April 9, 1998, the Board of Trustees approved the plans and specifications and authorized members of the Executive Committee of the Board to award construction contracts for the project.

The bids received for the Campus Sidewalk Repairs project are favorable and award of a contract is now timely.

Considerations Against Adoption

University officers are aware of none.

Constituency Involvement

Not pertinent to this matter.

Resolution

BE IT RESOLVED, By the members of the Executive Committee of the Board of Trustees of Southern Illinois University, That:

(1) A construction contract in the amount of \$214,761 in connection with the capital project, Campus Sidewalk Repairs, SIUE, be awarded to ABS Contracting, East St. Louis, Illinois, for general construction work.

(2) The President of Southern Illinois University be and is hereby authorized to take all actions necessary for the execution of this resolution in accordance with established policies and procedures.

EXECUTIVE COMMITTEE REPORT

By Action at its meeting on April 9, 1998, the Board of Trustees authorized the members of the Executive Committee to award construction contracts for the project. The following matter is reported to the Board at this time pursuant to III Bylaws 1:

AWARD OF CONTRACTS: CAMPUS ROADWAY REPAIRS, SIUE

Summary

This matter would award a construction contract for \$98,400 in connection with the capital project, Campus Roadway Repairs, SIUE. Funding for this project will come from FY 98 state appropriations to the University for deferred maintenance initiatives. The project will provide for repairs on the Whiteside Drive road on the Edwardsville campus.

Rationale for Adoption

At its September 11, 1997 meeting, the Board approved the project and the source of funds and authorized SIUE Facilities Management engineering staff to develop plans and specifications. At its meeting on April 9, 1998, the Board of Trustees approved the plans and specifications and authorized members of the Executive Committee of the Board to award construction contracts for the project.

The bids received for the Campus Roadway Repairs project are favorable and award of a contract is now timely.

Considerations Against Adoption

University officers are aware of none.

Constituency Involvement

Not pertinent to this matter.

Resolution

BE IT RESOLVED, By the members of the Executive Committee of the Board of Trustees of Southern Illinois University, That:

(1) A construction contract in the amount of \$98,400 in connection with the capital project, Campus Roadway Repairs, SIUE, be awarded to Rickey Brothers, Edwardsville, Illinois, for general construction work.

(2) The President of Southern Illinois University be and is hereby authorized to take all actions necessary for the execution of this resolution in accordance with established policies and procedures.

EXECUTIVE COMMITTEE REPORT

By action at its meeting on March 12, 1998, the Board of Trustees approved the plans and specifications for University Center Food Service Cafeteria Facilities Enhancements. In May 1998, the members of the Board of Trustees Executive Committee approved the award of construction contracts totaling \$223,231. The following matter is reported to the Board at this time pursuant to III Bylaws 1:

REVISION OF CONTRACTS; AWARD OF NEW CONTRACTS: UNIVERSITY CENTER FOOD SERVICE CAFETERIA FACILITIES ENHANCEMENTS, SIUE

Summary

This would rescind the construction contracts for the Heating, Piping, Refrigeration, and Automated Temperature Control work; and the Ventilating and Distribution System for Air Conditioning work that were previously awarded for this project. The matter would also award construction contracts for the aforementioned work to the next lowest bidders. The total contracts awarded would increase from \$223,231 to \$251,326.

Rationale for Adoption

At its July 10, 1997, meeting, the Board approved the capital project, Student Residence Facilities II. Cougar Village Renovations, Phase II, and University Center Food Service Cafeteria Facilities Enhancements at an estimated cost of \$26,900,000 to be funded from the sale of revenue bonds in the estimated amount of \$31,000,000. At that same meeting, the Board also approved the retention of the firm of Solomon, Cordwell, Buenz and Associates, Inc., Chicago, Illinois, to develop plans and specifications for the Student Residence Hall portion of the project; approved the retention of the firm of FGM, Inc., Belleville, Illinois, to develop plans and specifications for the Cougar Village Enhancements portion of the project; authorized the officers of Southern Illinois University at Edwardsville to retain the services of a project manager; and authorized members of the Executive Committee of the Board to approve all plans and specifications and award all contracts in connection with the projects. The Illinois Board of Higher Education approved this project as a non-instructional capital improvement on September 3, 1997. The Board of Trustees approved the plans and specifications for the University Center Food Service Cafeteria Facilities Enhancements on March 12, 1998. In May, 1998, the members of the Board of Trustees Executive Committee approved the award of construction contracts totaling \$223,231.

The lowest bidder on the Heating, Piping, Refrigeration, and Automatic Temperature Control work and the Ventilating and Distribution System for Air Conditioning work was Lee Mechanical Contracts, Inc., Park Hills, Missouri, which is a non-union organization. Their bid for one element of the work was approximately 60% below the architect's estimate and half that of the next lowest bidder. Their bid on the second element while closer was still significantly lower than the architect's estimate.

Following a review of the cost analysis by the University's architect, concerns arose concerning the ability of the initial contractor to perform the work. It is essential that the work be completed before the beginning of the Fall semester. The significant disparity between the bid and the architect's cost estimates created a concern that the initial contractor might, when faced with costs well in excess of its bids, leave the job, thus preventing timely completion.

In discussing these issues with a representative of Lee Mechanical Contractors, he indicated that his company would be willing to relinquish their right to the job. We recommend that we accept this offer of withdrawal and offer the work to the next lowest bidder. The next lowest bidders have agreed to honor their bids if Lee Mechanical relinquishes its right to the job.

Considerations Against Adoption

University officers are aware of none.

Constituency Involvement

Not pertinent to this matter.

Resolution

BE IT RESOLVED, By the members of the Executive Committee of the Board of Trustees of Southern Illinois University, That:

(1) The construction contract previously awarded to Lee Mechanical Contracts, Inc., Park Hills, Missouri, in the amount of \$13,500 for the Heating, Piping, Refrigeration and Automatic Temperature Control Work be rescinded.

(2) The construction contract previously awarded to Lee Mechanical Contracts, Inc., Park Hills, Missouri, in the amount of \$56,400 for the Ventilating and Distribution System for Air Conditioning Work be rescinded.

(3) A contract in the amount of \$25,245 be awarded to G.R.P. Mechanical Company, Inc., East Alton, Illinois, for the Heating, Piping, Refrigeration, and Automatic Temperature Control Work.

(4) A contract in the amount of \$72,750 be awarded to Elk Heating & Sheet Metal, Wood River, Illinois, for the Ventilating and Distribution System for Air Conditioning Work.

(5) The President of Southern Illinois University be and is hereby authorized to take all actions necessary for execution of the resolution in accordance with established policies and procedures.

Mrs. D'Esposito, Chair of the Finance Committee, stated that the Committee had met at approximately 9:30 a.m. in the Dunn-Richmond Economic Development Center, Carbondale, Illinois. She gave the following report:

We would like to recommend for approval and placement on the omnibus motion Board agenda item J, Approval of FY-99 Operating Budget. We also discussed briefly and approved a budget adjustment request from the School of Medicine.

Dr. Wilkins, Chair of the Architecture and Design Committee, stated that the Committee had met following the Finance Committee. He gave the following report:

We ask that the following items be placed on the omnibus motion: Board agenda items K, Selection of Architect: Altgeld Hall Renovations, SIUC; L, Project Approval and Selection of Architect: Expansion of Parking Lot #45, SIUC; M, Naming of the College of Applied Sciences and Arts Building, SIUC; N, Approval of Plans and Specifications and Authority to Seek Bids, and Authority for Executive Committee to Award Contracts: Student Health and Fitness Center Weight Room Expansion, SIUE; O, Approval to Acquire Real Property: 408, 412 West Calhoun Street and 417 West Hay Street, SIU Springfield Medical Campus; P, as revised, Proposal to Name and Rename Physical Components, SIUE; Q, Proposed Land Exchange Between Southern Illinois Airport Authority and Southern Illinois University; R, Naming of the Dorothy R. Davies Hall, SIUC; S, Naming of The Dorothy Morris Gardens, SIUC; T, Naming of The Kumakura Garden, SIUC; and U, Project Approval, Extension of Fiber Optics, Thompson Point Housing Area, SIUC.

Mr. Norwood, Chair of the Academic Matters Committee, stated that the Committee had met following the Architecture and Design Committee. He gave the following report:

We had an information report on Productivity Report, Fiscal Year 1998, Southern Illinois University at Carbondale, including the School of Medicine, and Southern Illinois University at Edwardsville. We recommend that Board agenda items G, Approval of a Master of Science Degree Program, Major in Construction, School of Engineering, SIUE; H, Approval of a Bachelor of Science Degree Program, Major in Manufacturing Engineering, School of Engineering, SIUE; and I, Resource Allocation and Management Program (RAMP) Planning Documents, Fiscal Year 2000: Executive Summary; Planning Statement, Program Reviews, New Program Requests, Program Priorities Requests, and Support Function Request, SIUE; Mission Statement, Focus Statement, Priorities Statement, Program Review Reports, New Program Requests, Program Priorities Request, SIUC, including the School of Medicine.

Under Trustee Reports, Mrs. Stiehl gave the following report on the SIUE Foundation Board of Directors meeting on May 28.

Mr. John Oeltjen was elected to the position of President to fill the term of Mr. Rocky Poos who passed away in March of this year. Dr. Brad Hewitt was appointed Acting Chief Executive Officer to fill the vacancy of Dr. James Buck. The Foundation also introduced two new development officers to the Board: Janice Bailey has taken the position of Director of Development of the College of Arts and Sciences and Tim Lorson will fill the position of Director of Development in a shared role between the School of Nursing and the School of Engineering. The two new positions are the latest step in decentralizing the fund-raising efforts at SIUE, allowing each college and school to focus on major gift fund-raising for their programs. Dr. Hewitt also announced the receipt of two new scholarship funds. A memorial scholarship fund has been established in the name of Bessie Mae Briggs Mason. The scholarship will benefit students from Alton High School in the primary and secondary education with a commitment for funding for the next 18 years. In addition, the Foundation has received word of an estate gift in the name of Milton E. Newcom. The \$72,000 endowment will benefit students at SIUE who participate in track and field at the University.

The Chair made the following announcements, all pursuant to notice: at 6:00 p.m., Wednesday, June 10, 1998, members of the Board of Trustees were dinner guests of Mr. and Mrs. John Brewster. The gathering was social in nature and most enjoyable. At 7:30 a.m. today, the Board of Trustees met and went into executive session to discuss certain matters as permitted by law. No formal action was taken during the executive session and the meeting adjourned at approximately 9:10 a.m.

The Chair acknowledged the following constituency heads: Shrylene Clark, President, SIUE Staff Senate; Pansy Jones, President, SIUC Civil Service Employees Council; Jane Evers, Chair, SIUC Administrative and Professional Staff Council.

The Chair announced that this was the last meeting for the two Student Trustees. Mr. VanMeter stated that, on behalf of the Board of Trustees, he was very, very pleased to present Mr. Arana, SIUE Student Trustee, in recognition and appreciation of his service to this Board, this plaque. He stated that Joe had served with great dignity and has set his education as top priority. He explained that the Board had missed him at social events because he had classes to attend and his classes had come first. He stated that Joe had set a very good example for everyone.

The Chair presented Mr. Kelly, SIUC Student Trustee, with a plaque. Mr. VanMeter stated that Patrick, besides being our student trustee, had been an alternate student board member of the Illinois Board of Higher Education and a member of the Student Advisory Committee. He explained that Patrick had also been a trustee at his previous institution in DeKalb.

The Chair explained the procedure for the Board's omnibus motion and he proposed that, after discussion, there would be taken up the following matters:

REPORTS OF PURCHASE ORDERS AND CONTRACTS.
APRIL, 1998, SIUC AND SIUE

In accordance with III Bylaws 1 and 5 Policies of the Board C, summary reports of purchase orders and contracts awarded during the month of April, 1998, were mailed to the members of the Board in advance of this meeting, copies were placed on file in the Office of the Board of Trustees, and these reports

are hereby submitted for information and entry upon the minutes of the Board with respect to the actions of the Executive Committee.

CHANGES IN FACULTY-ADMINISTRATIVE PAYROLL - SIUC

The following changes in faculty-administrative payroll are submitted to the Board of Trustees for ratification in accordance with the Board Policy on Personnel Approval (2 Policies of the Board B). Additional detailed information is on file in the Office of the Chancellor. Where appropriate, salary is reported on a monthly basis and on either an academic year (AY) or fiscal year (FY) basis.

A. Continuing Appointment*

	<u>Name</u>	<u>Title</u>	<u>Department</u>	<u>Effective Date</u>	<u>Salary</u>
1.	Belletire, Steve	Associate Professor	School of Art & Design	08/16/98	\$5,150.00/mo \$46,350.00/AY
2.	Bleher, Frauke M.	Assistant Professor	Department of Mathematics	08/16/98	\$4,500.00/mo \$40,500.00/AY
3.	Filip, Peter	Associate Scientist	Cntr for Adv Friction Studies	04/09/98	\$5,500.00/mo \$66,000.00/FY
4.	Johnson, Maria	Assistant Professor	School of Music	08/16/98	\$3,680.00/mo \$33,120.00/AY
5.	Manis, James M.	Assoc Dir for Institutional Advancement	Col of Ed/Col of Liberal Arts/SIU Foundation	01/01/98	\$4,420.41/mo \$53,044.92/FY
8.	McGuire, Mary K.	Assistant Professor	History	08/16/98	\$3,800.00/mo \$34,200.00/AY
9.	Russin, John S.	Associate Professor	Plant, Soil, & General Ag	08/16/98	\$7,000.00/mo \$63,000.00/AY
10.	Storm, Ryan M.	Field Representative	Touch of Nature Environmental Center	04/09/98	\$2,879.00/mo \$34,548.00/FY
11.	Vester, Matthew A.	Assistant Professor	History	08/16/98	\$3,778.00/mo \$34,002.00/AY
12.	Wiesen, S. Jonathon	Assistant Professor	History	08/16/98	\$3,889.00/mo \$35,001.00/AY
13.	Zemcik, Petr	Assistant Professor	Economics	08/16/98	\$5,300.00/mo \$47,700.00/AY

B. Awards of Tenure

	<u>Name</u>	<u>Title on Effective Date of Tenure</u>	<u>Department</u>	<u>Effective Date</u>
1.	Argersinger, Jo Ann E.	Professor	History	07/01/98
2.	Russin, John S.	Associate Professor	Plant, Soil & General Ag	08/16/98

* No leaves of absence to be reported

The following changes in faculty-administrative payroll at the School of Medicine/Springfield campus are submitted to the Board of Trustees for ratification in accordance with the Board Policy on Personnel Approval (2 Policies of the Board B).

Additional detailed information is on file in the Office of the Dean and Provost. Where appropriate, salary is reported on a monthly basis and on either an academic year (AY) or fiscal year (FY) basis.

A. Continuing Appointments*

	<u>Name</u>	<u>Title</u>	<u>Department</u>	<u>Effective Date</u>	<u>Salary</u>
1.	Neal, Durwood	Professor	Surgery	04/11/98	\$5545.42/mo \$66,545.04/fy-60% \$9242.37/mo \$110,908.44/fy- 100% Additional compensation may be derived through the Physicians and Surgeons Compensation Plan Inc.

*No leaves of absence with pay or awards of tenure to be reported.

CHANGES IN FACULTY-ADMINISTRATIVE PAYROLL - SIUE

The following changes in faculty-administrative payroll are submitted to the Board of Trustees for ratification in accordance with the Board Policy on Personnel Approval (2 Policies of the Board B). Additional detailed information is on file in the Office of the Chancellor. Where appropriate, salary is reported on a monthly basis and on either an academic year (AY) or fiscal year (FY) basis.

A. Continuing Appointment

<u>Name</u>	<u>Rank/Title</u>	<u>Department</u>	<u>Effective Date</u>	<u>Salary</u>
Bailey, Janice A.	Development Director	College of Arts and Sciences	05/16/98	\$3,700/MO \$44,400/FY
Barnes, Josephine ¹	Asst. Director	Graduate Studies and Research	04/01/98	\$3,125/MO \$37,500/FY
Grice, Warren P.	Asst. Prof.	Physics	01/01/98	\$4,225/MO \$38,025/AY

¹Previously held Staff Assistant bargaining unit position in same department.

B. Leaves of Absence With Pay - none to be reported

C. Awards of Tenure - none to be reported

APPROVAL OF A MASTER OF SCIENCE DEGREE PROGRAM,
MAJOR IN CONSTRUCTION, SCHOOL OF ENGINEERING, SIUE

Summary

This matter proposes a new program, the Master of Science degree program, major in Construction, School of Engineering, SIUE.

Rationale for Adoption

The proposal would add a Master of Science degree program with a major in Construction. The proposal is in keeping with SIUE's Focus Statement which cites, "The campus' strengths lies in its high quality undergraduate and master's programs that provide career-oriented instruction in education, social services, business, engineering, and the health professions..." Major projects totaling almost \$1 billion are currently underway in southwestern Illinois; Mid America Airport (\$220 million), extension of Metro-Link (\$276 million) and I-255 (\$346 million). Each of these projects is anticipated to spur regional development southwestern Illinois. Commercial investments in the private sector totaling \$336 million have been announced, are under construction, or have been completed since 1995. The implementation of these projects requires qualified construction managers. The construction industry of Illinois during a recent 10-year period of time (1982-1992) increased employment by 24%.

The major objective of the proposed program will be to provide the education and training necessary to produce the construction professionals needed in today's competitive construction environment. Master's level education in construction will attract those with undergraduate degrees in a variety of related disciplines such as construction, civil engineering, architecture, and business. This program is anticipated to be particularly attractive to those who are several years beyond college, working in construction or a related field. The program will also serve those who are "site-bound" to the region due to their current employment or other constraints, or for whom study at a more distant institution is not a viable option. Course scheduling will be tailored to serve the part-time student, with evening classes.

The program will be funded through reallocation of existing resources (\$20,000) and new state resources (\$160,000). This new program request is also included in RAMP 00.

Considerations Against Adoption

University officers are aware of none.

Constituency Involvement

This proposal was initiated by the Department of Construction, and was reviewed and approved by the Curriculum Committee of the School of Engineering and by the Dean of that school. It has the recommendation of the Graduate Council and the Dean of the Graduate School. The proposal is recommended for approval by the Acting Provost and Vice Chancellor for Academic Affairs and by the Chancellor, SIUE.

Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That the Master of Science degree program, major in Construction, School of Engineering, SIUE, be and is hereby established effective Fall Semester, 1999; and

BE IT FURTHER RESOLVED, That this action be reported to the staff of the Illinois Board of Higher Education.

New Program Request

M.S., Major in Construction

Name of Institution: Southern Illinois University Edwardsville

Title of Proposed Program: Master Of Science, Major In Construction

Level of Proposed Degree Program: Associate _____ Baccalaureate _____

Masters X _____

Certificate of Advanced Study: ____ Specialist _____ Doctorate _____

Professional _____

Six-Digit CIP Code: 15.1001

Proposed Date for Initiation of Program: Fall Semester 1999

Date of Submission of NPR: February 18, 1997 (revised March 26, 1998)

MISSION AND OBJECTIVES

This proposal is a New Program Request (NPR) to add a Master of Science in Construction degree in the department of construction in FY 2000. This proposed Master of Science in Construction is a new program for SIUE and will not compete with existing enrollments in other programs. It will support and be supported by the existing baccalaureate degree program in construction by enriching elective opportunities in both programs. In addition, it will enhance the civil engineering interests in construction engineering and infrastructure development. There will be a modest increase in enrollment in a few graduate business courses. The mission of the program will be to provide the education and training necessary to produce the construction professionals needed in today's competitive construction environment. Master's level education in construction will attract those with undergraduate degrees in a variety of related disciplines such as

construction, civil engineering, architecture and business. This program is anticipated to be particularly attractive to those who are several years beyond college, working in construction or a related field. The program will also serve those who are "site-bound" to the region due to their current employment or other constraints, for whom study at a more distant institution is not a viable option. Course scheduling will be tailored to serve the part-time student, with evening classes.

The major objective of the proposed program will be to produce graduates who are well qualified for employment as senior-level managers in this region's construction industry. A more general objective of this program is to produce graduates who will help our state and country compete more effectively in the international marketplace through creative problem-solving and effective management of complex construction operations.

NEED FOR THE PROGRAM

Background of Construction Education

The roots of construction education have come from schools of engineering. Traditionally construction was taught as part of the engineering curriculum. After World War II, engineering education went through major conceptual changes. Additional mathematics and science courses were added to the programs and upper-level engineering classes concentrated on design concepts. Research in engineering also concentrated on design to the near exclusion of construction. To make room for the philosophical changes in engineering programs, engineering schools (with the leadership of the accrediting agencies) have eliminated most of the construction-related courses. The construction industry became concerned by these developments; the next generation of estimators, project managers and upper-level management no longer had educational opportunities. Thus there was a grass root movement by the construction industry to create a new academic program.

The first programs in construction were developed at the University of Florida, Texas A&M, Kansas State University and Arizona State University to meet the needs of the construction industry. These programs integrated courses from business, management, science, mathematics and engineering along with construction coursework to create a new emphasis on construction within the universities. In 1979 the SIUE School of Engineering developed the BS in Construction with a minor in Business.

Over the years, the construction department has received several requests to start a graduate program from people who have a variety of undergraduate degrees (construction, engineering, business, science) and are working in construction. Many of these people have looked at the MBA or Master of Engineering programs and found them incompatible with their needs. They were looking for educational

opportunities that focus on the construction industry and allow them to integrate engineering, business and management into a body of knowledge.

Demand for Construction Managers

The past two decades have seen dramatic changes in construction projects, both in terms of size and complexity. Project delivery methods are rapidly changing from the traditional sequential process of design-bid-build to design-build, build-operate-transfer, and other innovative delivery methods. In this changing environment, highly qualified construction managers are needed who can operate effectively in interdisciplinary project teams; who possess a thorough understanding of quality-management systems; and who offer a broad technical background transcending narrow disciplines.

The construction industry of Illinois during a recent 10-year period of time (1982-1992) increased employment by 24% as shown in Table I.

TABLE I CONSTRUCTION INDUSTRY EMPLOYMENT IN ILLINOIS: 1982-1992		
Year	Employment	Remarks
1982	170,822	24% increase
1992	211,951	
Source: U.S. Dept. of Commerce: Census of Construction		

In the St. Louis metropolitan region, information on construction trends indicates that there will be an increasing need for construction managers. The Leadership Council of Southwestern Illinois's annual Market Review and Investment Update cites nearly a 60% increase in major commercial and industrial development totaling hundreds of millions of dollars (Edwardsville Journal, November 27, 1997). According to this report, transportation projects totaling more than \$504 million have been completed in the area over the last six years. A \$500 million dollar project to add a Mississippi River bridge crossing at St. Louis is in the preliminary engineering phase, and may proceed to construction within a decade. An additional \$500 million in needed transportation improvements in southwestern Illinois has been identified by the Illinois Department of Transportation and await funding. Improvements in the transportation system will result in increased commercial development in response to improved access within the region.

Major projects totaling almost \$ 1 billion currently underway in southwestern Illinois include:

- Mid America Airport (\$220 million)
 - extension of Interstate 255 to Highway 143 (\$276 million)
 - planned expansion of MetroLink to St. Clair County (\$346 million)
- Each of these projects is anticipated to spur regional development in southwestern Illinois. Already, commercial investments in the private sector totaling nearly \$336

million have been announced, are under construction, or have been completed since 1995.

By far the largest project on the horizon in St. Louis is a \$2.6 billion expansion of Lambert St. Louis International Airport. This massive project is anticipated to employ more than 21,000 construction workers, in addition to construction and design professionals. The implementation of programs of this magnitude requires highly sophisticated and qualified construction managers. The ever-increasing complexity of projects with tight schedules and budgetary constraints demands professional and technical competence as well as managerial skills. In addition, clients and owners insist on qualified construction professionals to work on their projects not only to meet quality standards but also to avoid potential litigation. The MSC program at SIUE has been designed to produce construction professionals to meet this need.

Undergraduate Enrollment Trends

Although the typical master's student in construction will not have a B.S. in Construction, the strength of the undergraduate program provides an indication of the strength and the potential of the graduate program. The enrollments for the last six semesters given below show increased interest in construction while nationwide the trend in engineering education enrollment has been slightly downward.

Semester	
Fall 1995	57
Spring 1996	57
Fall 1996	60
Spring 1997	60
Fall 1997	73
Spring 1998	75

Construction Management Degree Programs in the Region

1. Bradley University, Peoria, Illinois

Bradley University in Peoria is located 153 miles from Edwardsville and offers a Master of Science in Civil Engineering with a concentration in Construction. Bradley University also offers an undergraduate program in Construction. The graduate program is open only to candidates with undergraduate degrees in Construction or Civil Engineering. The enrollment numbers for Bradley University's Construction Management option are shown below in Table II. According to Prof. Rebholz, Chairman of the Program, 20-25% of the enrollment

comes from Bradley's construction undergraduate program, about 5% from its civil engineering undergraduate program, and the rest from other schools in this country and overseas.

TABLE II Enrollment in the M.S. in Civil Engineering Program (Construction Concentration) Bradley University, Peoria, Illinois				
1991-92	1992-93	1993-94	1994-95	1995-96
16	9	12	17	20

2. University of Illinois at Urbana-Champaign, Illinois

The University of Illinois at Urbana-Champaign is located 165 miles from Edwardsville and offers a Master of Science in Civil Engineering with an option in Construction Management. This program is open exclusively to candidates with undergraduate degrees in Civil Engineering. The enrollment in the M.S. in Construction Management program for the past five years is shown in Table III.

TABLE III Fall/Spring Enrollment in the M.S. in Civil Engineering Program Construction Management Option University of Illinois at Urbana-Champaign				
1993	1994	1995	1996	1997
24/27	22/25	Not avail./21	36/23	48/47

3. Washington University in St. Louis, St. Louis, Missouri

Washington University in St. Louis is the only institution of higher education in the immediate area that offers a graduate program in Construction Management. The program differs from that proposed for SIUE in that there is no corresponding undergraduate degree in Construction Management offered at Washington University. The program attracts a high percentage of graduate students who pursue a joint Master's degree in architecture and construction management. This program offered by the Department of Civil Engineering is designed for evening students only, and is taught wholly by adjunct faculty. The Washington University program is based on a non-thesis option and requires 39 credits (33 credits of coursework and 6 credits of internship) for graduation. Although the program is well established, the high tuition cost (approximately \$22,000/year) tends to limit the participation to industry-sponsored students, and foreign students with government scholarships. The number of students completing the program over the past decade is shown in Table IV.

TABLE IV Washington University in St. Louis Master of Construction Management Program (1988-1997)									
1988	1989	1990	1991	1992	1993	1994	1995	1996	1997
16	8	12	17	14	4	10	10	10	9

Summary:

The enrollment trend at the three regional universities offering graduate programs in construction management indicates a growing need for these programs. However, there are currently no opportunities for graduate studies in construction in downstate Illinois. The programs offered at Bradley University and University of Illinois at Urbana-Champaign do not provide a viable alternative in that they are at least three hours away by automobile and also are not open to candidates without degrees in construction or civil engineering. The Washington University program will be the only one in direct competition with the proposed SIUE graduate program. However, it does not complement a local undergraduate program in construction and given some of the limitations already discussed, it is apparent that the Washington University program does not fully satisfy the need for a graduate program in construction for downstate Illinois and the St. Louis metropolitan area.

The proposed new program will meet that need in downstate Illinois. As the construction associate degree program transfers from SIUC to John A. Logan Community College and SIUC develops the corresponding capstone program, the graduate program will coordinate ways to articulate the programs. The master's degree will provide the John A. Logan-SIUC students with the opportunity to complete further education.

Future Plans:

Because of the uniqueness of the proposed program in Illinois, the University intends to develop plans for offering the M.S. in Construction in the region surrounding Chicago to the north and west of the city. It will take considerable work to implement the master's program at Edwardsville. After it has been approved and funded, once new faculty are hired, new courses are implemented, and students are recruited and enrolled, the program will develop plans for offering the master's at a distant site. At that time, the University will seek permission to offer the M.S. in Construction in a manner similar to that developed for master's degrees in Nursing. The intent will be to offer the program for a limited time at one location, meeting the demand and need, then move it to a new location where emerging demand and need have been identified.

COORDINATION WITH UNIVERSITY STATEMENT OF MISSION

The University's RAMP 98 planning documents refer to the University Statement of Mission.

"Through the arts and sciences and through professional programs, the University seeks to prepare its students for successful careers and satisfying lives."

"In pursuit of its commitment to its region, the University endeavors whenever possible to incorporate the activities and results of its instructional and research efforts into programs and services which enhance area development;..."

The School of Engineering's Mission Statement approved January 5, 1996, includes the following:

"The School offers graduate programs which support and strengthen the baccalaureate programs and are designed to accommodate professionals employed in the area as well as traditional students."

The School of Engineering's goals statement, approved 5 January 96, included as objectives:

"Create, implement and maintain innovative, exciting academic programs of high quality that foster active, life-long learning partnerships in which students develop the knowledge and skills to be effective in their professions and involved members of society."

" To establish graduate programs in Construction, Industrial Engineering and Mechanical Engineering."

"A new program request prepared and submitted in FY 97 for either an M.S. program in Construction Management or a Construction Engineering specialization within the M.S. in Civil Engineering."

CURRICULUM

Catalog Description

For the Master of Science in Construction degree, courses are offered in the primary area of construction.

Admission

In addition to meeting the Graduate School requirements for admission, applicants must have a bachelor's degree in construction, architecture, business, engineering, technology, mathematics or physical sciences, with a GPA of at least 2.75/4.0. An applicant whose undergraduate studies were completed at an institution in a country other than the United States must have a baccalaureate degree which is comparable to the United States' bachelors degree, and is encouraged to take the Graduate Record Examination (verbal, quantitative, and analytical portions) to

support his or her application. An international applicant whose native language is not English is required to demonstrate proficiency in the English language. Ordinarily, a minimum score of 550 on the Test of English as a Foreign Language (TOEFL) taken within two years prior to the term for which admission is sought is required. Applicants with degrees in disciplines other than those listed above may be considered for admission on an individual basis. Applicants from disciplines outside construction may be required to take additional course work to remove deficiencies in their academic preparation for graduate study in construction. In exceptional cases, the graduate admissions committee may consider applicants who meet all of the Graduate School admission standards, but who do not meet certain specified program admission requirements. The committee may consider other evidence that indicates high promise of the applicant's success in the program. Such supportive evidence may include high scores on the Graduate Record Examination, professional registration, extensive professional experience, professional publications, or satisfactory graduate-level work.

After admission, and before enrolling in any courses, students are required to meet with the graduate program director who appoints an advisory committee suited to each student's background and interests. Students may subsequently select an academic advisor, who then serves as chairperson of the advisory committee. The advisory committee assists the student in planning a coherent program of study leading to the degree.

PROGRAM OF STUDY

Foundation Courses

Foundation courses are designed for students who do not have an academic background in the construction discipline. The number of hours to be taken in foundation courses is determined after an analysis of the candidate's previous academic background. The foundation requirements may be met by receiving a waiver based upon a transcript evaluation of previous graduate and undergraduate course work, by passing a proficiency examination (if available), or by completing each of the foundation courses in the student's curriculum with a grade of B or above. A department, at its discretion, may grant a request for a proficiency examination for a foundation course if the student has demonstrable basis for success and if the student has not enrolled previously in the course. The foundation courses are:

ACCT 501, Financial Accounting
 CNST 5xx, Construction Contracts, Monitoring and Control
 CNST 5xx, Construction Estimating, Planning and Scheduling

Master of Science in Construction Program Courses

The program of study requires the students to complete a minimum of 30 semester hours. Core courses consist of 15 credit hours and the remaining 15 credit hours

are electives. In addition, at least two-thirds of the graduate credits must be earned in the area of construction. The construction discipline encompasses the segments of business, construction management, and technology and has close ties with the areas of accounting, economics, finance, geography, marketing, public policy and organization. Students will be encouraged to take courses in one or more of these areas to enhance their education. All students are required to prepare a research paper, the topic of which is mutually agreed upon by the student and the advisory committee. The student will complete the research paper as part of CNST 5xx (Research Project).

Core Courses (15 Credits)

CNST 5xx-3 Legal Aspects of Construction
 CNST 5xx-3 Construction Organization Administration
 CNST 5xx-3 Construction Management
 CNST 5xx-3 Advanced Construction Planning and Scheduling
 CNST 5xx-3 Research Project

Suggested Electives: (15 Credits chosen from the following)

CNST 5xx-3 Bidding and Procurement Analysis
 CNST 5xx-3 Quantitative Methods in Construction
 CNST 5xx-3 Facilities Management
 CNST 595-3 Advanced Topics in Construction
 CNST 441-3 Site Investigation
 CNST 461-3 Construction Quality Assurance (existing course being revised)
 CNST 462-3 Construction Equipment
 CNST 4xx-3 Construction Safety
 ECON 417-3 Economic Forecasting
 ECON 531-3 Labor Economics
 FIN 435-3 Real Estate Finance and Investment
 GEO 418-3 Introduction to Geographic Information Systems
 GEO 524-3 Environmental Impact Analysis
 MGMT 430-3 Human Resources Management
 MGMT 461-3 Managing in the Global Economy/International Management
 MGMT 475-3 Entrepreneurship and Small Business Management
 MGMT 485-3 Managing Quality and Performance
 MGMT 514-3 Management of Organizations
 MGMT 553-3 Seminar in Quality and Performance Management
 MGMT 561-3 International Business
 MGMT 575-3 Entrepreneurship and Small Business Management
 MKTG 516-3 Marketing Management
 PAPA 510-3 Public Information Management

Advanced courses from other disciplines will be accepted with approval by the Graduate Committee.

Final Examination

When all other program requirements are satisfied, a final examination on the course work, related material and the research paper will be given as required by the Graduate School. This examination is conducted by the advisory committee. The final examination may include written elements as well as an oral examination including questions regarding the research paper.

Course Descriptions

It is anticipated that part-time students could complete a master's degree in two calendar years, although some may require additional time. A recommended program of study for part-time students would include two courses per semester and one during the summer term. Catalog descriptions for the courses that will be introduced to support the degree are given below. The rest of the courses listed above are existing courses. The existing 400-level CNST elective courses will be modified to make them available for graduate credit.

PROGRAM OF STUDY

Course Listings

1. *Foundation Courses*

CNST 5xx-3 Construction Contracts, Monitoring and Control

Construction contracting methods, contract documents, quality control, safety and labor relations. Contract administration, construction monitoring and control. Prerequisites: Graduate standing.

CNST 5xx-3 Construction Estimating, Planning and Scheduling

Application of engineering principles to modern methods of construction, estimating and bidding, construction planning, scheduling by critical path method, and computer applications. Prerequisites: Graduate standing.

2. *Core Courses (15 credits)*

CNST 5xx-3 Legal Aspects of Construction

A survey of the legal problems of the construction manager, including but not limited to, liability in the area of contracts, agency, torts, insurance, bad judgement and oversight. Prerequisites: Foundation courses

CNST 5xx-3 Construction Organization Administration

Purpose and structure of human resources, marketing, accounting, information management, and related functions. Their unique integration in the Total Quality

construction environment. Public sector examined. Prerequisites: Foundation courses

CNST 5xx-3 Construction Management

The construction industry, its development, components, and organizations. The design and construction process; alternate project delivery methods. Professional aspects of construction management. Constructibility analysis, value engineering, contract administration, total quality management, construction safety and project close-out. Prerequisites: Foundation courses.

CNST 5xx-3 Advanced Construction Planning and Scheduling

Planning, scheduling and allocation of resources for construction projects. Critical Path Methods and consideration of allocating constrained resources and variation of schedules to optimize costs. Prerequisites: Foundation courses

CNST 5xx-3 Research Project

Independent study in which a student, under supervision of a faculty member, conducts research that is expected to lead to a specific project, report, or publication. Prerequisites: Foundation courses

3. *Electives (15 credits)*

CNST 5xx-3 Quantitative Methods in Construction

Construction-specific application of deterministic and stochastic modeling techniques. Forecasting and optimization; introduction to simulations; statistical quality control. Prerequisites: STAT 244 and foundation courses.

CNST 5xx-3 Facilities Management

Analysis of the facilities management organization and implementation of human resources, life cycle costing, building design and construction, work management and physical plant operations. Prerequisites: Foundation courses

CNST 5xx-3 Bidding and Procurement Analysis

Analysis of risks, costs, clients, and competitors to determine which contracts to seek, and optimal prices for these contracts. Prerequisites: STAT 244 and foundation courses.

CNST 5xx-3 Independent Study

Individual research or investigation in selected advanced construction topics: individual projects emphasize the development of a professional approach to construction-related operations and problems.

CNST 4xx-3 Construction Safety

Importance of construction safety in construction; legal framework of construction safety and OSHA rules and regulations; key elements of an effective safety program in construction; effective safety program management techniques; impact of workers' compensation insurance and liability insurance in a construction company's safety program. Prerequisites: Foundation courses

CNST 461-3 Construction Quality Assurance (existing course to be revised)

Procedures and methods for evaluating and managing quality assurance systems for construction. Prerequisites: STAT 244 and foundation courses.

Student Demand

To assess the need and demand for the proposed program, a survey was conducted in February 1997. Two survey forms (one for the employer and the other for employees) were sent to 80 local companies associated with the design, engineering and construction of a variety of projects. The employers were requested to make the necessary number of copies of the employee forms and to pass them on to their employees for completion. Eighty-one people responded to this survey (17 employers and 64 employees). The results are summarized below.

Employer Responses (Total: 17)

In response to the question: *As an employer in the metropolitan area, do you believe that it is important for your constructors to obtain a master's degree in construction?*

Yes: 11 No: 5 Undecided: 1

In response to the question: *Do you believe that a master's degree in construction would improve the chances of an employee being given more responsible work and/or promotion to senior-level management positions?*

Yes: 14 No: 2 Undecided: 1

Comments from employers:

"Although all employers will not need or require a Masters, it can be a vital tool for growth and enhancement in the construction field."

"Why wait 2 years to start this program?"

"Where the MS degree becomes important is when the Constructor moves into a management position - then it is a strong asset."

Employee Responses (Total: 64)

In response to the question: *As a practicing constructor in the metropolitan area, do you believe that it is important for your career to obtain a master's degree in construction?*

Yes: 25 No: 29 Undecided: 10

In response to the question: *As a practicing constructor in the metropolitan area, would you be interested in individual courses that will enhance your education in construction (without leading to a master's degree in construction)?*

Yes: 42 No: 9 Undecided: 13

In response to the question: *Assuming that you have a baccalaureate degree in construction, architecture or engineering, would you be interested in pursuing a master's degree in construction at SIUE which will be available beginning in the Fall Semester of 1999?*

Yes: 25 No : 24 Undecided: 14

(one response not applicable)

The responses to the survey demonstrate that both employers and the employees in the local region view graduate and continuing education as an integral part of their professional and career development.

Accreditation and Licensure

There will be no accreditation or licensure necessary for this program.

FINANCING

Faculty

The formal teaching responsibilities add a total of eight to 10 new courses per year, or two FTE faculty (at five courses per academic year). It is proposed to add two FTE faculty members to support the program. Although the current faculty have the expertise to teach the graduate program, (see Appendix A for resumes) with the number of new courses that must be taught, two additional faculty members will be essential. The existing faculty members have diverse research interests in such areas as Mine Subsidence Monitoring, Concrete Kits for Kids, Evaluation of the Service Life of Noise Barrier Walls, Location of Welded Mesh Reinforcement in

Slabs, Design-Build Project Delivery Process, Pricing Construction Contracts, and Construction Equipment Management, and are involved in a number of funded projects currently totaling about \$200,000 (see Appendix B and Appendix C for details). It is expected that the graduate and undergraduate teaching loads will be shared by the existing and new faculty. In filling the two proposed faculty positions, individuals will be sought with interests and qualifications that complement the existing faculty. Provided there is no change in the current personnel, faculty with expertise in commercial construction with safety program management; software applications for cost estimating and related functions; job site supervision; and optimization of construction resources application will be sought. The existing resources (\$20,000) shown are a portion of the Department Chair's salary for administration of this program.

The call staff will be an attorney who will teach the core course *Legal Aspects of Construction*. This is a specialty course which requires a person educated as an attorney and experienced in construction litigation.

The six graduate assistant positions would be used to manage the computer and materials laboratories, to work on unfunded departmental projects and to assist in writing proposals for funded research.

Support Services

The start-up equipment costs would be funded from internal re-allocations and existing departmental funds. The department currently shares laboratory space with other departments within the School of Engineering and would continue to do so with the Master's Program. The need for new equipment thus is rather modest for a School of Engineering proposal.

The recurring budget (\$2,000 per year) allocated to equipment would be used to upgrade computers and to meet incidental expenses associated with the materials laboratory.

The office space currently used by the School of Engineering in the University Park Facility can be made available for the new faculty and graduate assistants until the new engineering building is ready. Class-room space will be necessary only in the evening hours. The existing classrooms in the University Park Facility will be able to accommodate the classroom requirements.

The recurring budget (\$6,000 per year) allocated to the library would be spent to upgrade the research capabilities within the library. This allocation would cover subscriptions to periodicals and access to internet sites. These internet sites and periodicals may also be of interest to graduate students in business and other departments in engineering. Some examples of internet sites and periodicals would be:

Internet Sites:

1. Sweetsource
2. The Aberdeen Group Construction SuperNetwork

Periodicals:

1. The American Professional Constructor
2. Cost Engineering
3. Project Management Journal
4. PM Network (Project Management Institute)
5. Research Summaries, Construction Industry Institute
6. Focus on HMAT (National Asphalt Pavement Association)
7. Concrete Products
8. Construction Digest
9. Concrete Repair Bulletin

Summary

This proposal for a new program request is to add a Master of Science in Construction degree program in FY2000. This program will complement the existing undergraduate program in construction. It is designed to allow practicing construction professionals working in the region to continue their education and to keep abreast of current developments in their field. Five (5) required courses and five (5) electives drawn from the fields of construction, business, and public policy, totaling 30 credit hours will constitute the minimum standard for the degree.

Line Code		Budget Year	2 nd Year	3 rd Year	4 th Year	5 th Year
01	Number of Program Majors (Fall Term Headcount)	20	23	25	27	30
02	Annual Full-Time Equivalent (FTE) Majors	10	12	13	14	15
03	Annual Credit Hours Generated by Majors and Non-Majors in EXISTING Courses Supporting the Proposed Program*	80	92	100	108	120
04	Annual Credit Hours Generated by Majors and Non-Majors in NEW Courses Supporting the Proposed Program*	160	184	200	216	240
05	Annual Number of Degrees Awarded	0	4	10	15	15

*Include only those credit hours that are offered by the academic unit directly responsible for the proposed program.

Line Code	Staff Requirements	Budget Year	2 nd Year	3 rd Year	4 th Year	5 th Year
01	Faculty/Administration Total (02-04)	2.25	2.2 5	2.2 5	2.2 5	2.2 5
02	Administrative/Other Professional					
03	Call Staff	0.25	0.2 5	0.2 5	0.2 5	0.2 5
04	Graduate Assistants	6.0	6.0	6.0	6.0	6.0
05	Civil Service Staff and Student Employees					
06	Total Staff (01-05)	8.50	8.5 0	8.5 0	8.5 0	8.5 0

Table IV-3
TOTAL RESOURCE REQUIREMENTS FOR THE NEW PROGRAM

	Budget Year	2 nd Year	3 rd Year	4 th Year	5 th Year
1 Total Resource Requirements	<u>\$180,000</u>	<u>\$180,000</u>	<u>\$180,000</u>	<u>180,000</u>	<u>80,000</u>
2 Total Resources Available from Federal Sources	0	0	0	0	
3 Total Resources Available from Other Non-State Resources	0	0	0	0	0
4 Existing State Resources	<u>\$20,000</u>	<u>\$180,000</u>	<u>\$180,000</u>	<u>\$180,000</u>	<u>\$180,000</u>
5 State Resources Available through Internal Reallocation	0	0	0	0	0
6 New State Resources Required (1 minus the sum of 2 through 5)	<u>\$160,000</u>	0	0	0	0
Breakdown Of New State Resources Required For The Budget Year	Budget Year				
7 Staff	\$145,000				
8 Equipment and Instructional Materials	\$4,000				
9 Library	\$6,000				
10 Contractual Services	\$2,000				
11 Other Support Services	\$3,000				

APPROVAL OF A BACHELOR OF SCIENCE DEGREE
PROGRAM, MAJOR IN MANUFACTURING ENGINEERING,
SCHOOL OF ENGINEERING, SIUE

Summary

This matter proposes a new program, the Bachelor of Science degree program, major in Manufacturing Engineering, School of Engineering, SIUE.

Rationale for Adoption

The proposal would add a Bachelor of Science degree program with a major in Manufacturing Engineering. The proposal is in keeping with SIUE's Focus Statement which cites, "The campus' strengths lies in its high quality undergraduate and master's programs that provide career-oriented instruction in education, social services, business, engineering, and the health professions. . ." In downstate Illinois there is no opportunity for residents to develop these skills by pursuing a baccalaureate degree in manufacturing engineering. The increasing infrastructure in southwestern Illinois (Scott Air Force Base Joint-use, extension of Metro-Link and I-255) is resulting in significant industrial and population growth in the area and it should make it even more important to serve this need. Letters have been received by the University in support of this program from the Society of Manufacturing Engineers, Basler Electric, and The Boeing Company.

The major objective of the proposed program will be to produce graduates who are well qualified for employment as manufacturing engineers. Manufacturing engineering is discipline requiring a combination of mostly industrial engineering and mechanical engineering courses with a capstone focused on systems design including consideration for materials, machines, product design, tool design, and process design. Additional students enrolling in a manufacturing engineering program will help to stabilize normative costs and increase total enrollment in existing mechanical and industrial engineering courses.

The program will be funded through reallocation of existing resources (\$192,400) and new state resources (\$65,000). This new program request is also included in RAMP 00.

Considerations Against Adoption

University officers are aware of none.

Constituency Involvement

This proposal was initiated by the Department of Industrial Engineering, and was reviewed and approved by the Curriculum Committee of the School of Engineering and by the Dean of that school. It has the recommendation of the Curriculum Council of the Faculty Senate and of the Faculty Senate. The

proposal is recommended for approval by the Acting Provost and Vice Chancellor for Academic Affairs and by the Chancellor, SIUE.

Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That the Bachelor of Science degree program, major in Manufacturing Engineering, School of Engineering, SIUE, be and is hereby established effective Fall Semester, 1999; and

BE IT FURTHER RESOLVED, That this action be reported to the staff of the Illinois Board of Higher Education.

NEW PROGRAM REQUEST

B.S., Major in Manufacturing Engineering

1. Name of Institution: Southern Illinois University Edwardsville
2. Title of Proposed Program: Bachelor of Science, Major in Manufacturing Engineering
 Level of Proposed Degree Program: Associate Baccalaureate X Master's _
 Certificate of Advanced Study Specialist Doctorate Professional _____
3. Six-Digit CIP Code: 14.1701a
4. Proposed Date for Initiation of Program: Fall Semester 1999
5. Date of Submission of Request: September 15, 1997 (Revised October 21, 1997)

Mission and Priorities

6. Objectives of Proposed Program and Relationship to Mission, Focus, and Priorities

The proposal is to add a Bachelor of Science degree program with a major in Manufacturing Engineering (BSMfgE). The major objective of the proposed program will be to produce graduates who are well qualified for employment as manufacturing engineers. A more general objective of this program is to produce graduates who will help our country and state to compete more effectively in the international market place. To do this, companies must improve productivity, product quality, use of human/natural resources, and technology development. Manufacturing engineering skills play an ever-increasing role in all of these areas. In downstate Illinois there is no opportunity for residents to develop these skills by pursuing a baccalaureate degree in manufacturing engineering. The increasing infrastructure in southwestern Illinois (Scott AFB Joint-Use, extension of Metro-Link and I-255) is resulting in significant industrial and population growth in the area, and it should make it even more important to serve this need.

Two portions of the University's mission statement directly relate to this program:

"...through the arts and sciences and through professional programs, the University seeks to prepare its students for successful careers and satisfying lives."

"In pursuit of its commitment to its region, the University endeavors whenever possible to incorporate the activities and results of its instructional and research efforts into program and services which enhance area development;..."

The IBHE Focus Statement for SIUE presented in its meeting of October 6, 1992, includes the following statement which relates to this proposed program:

"The Campus' strength lies in its high quality undergraduate and master's programs that provide career oriented instruction in education, social services, business, engineering, and the health professions..."

7. Impact on Other University Programs

The proposed program will have minimal impact on other programs within the institution and will not replace any other existing program. It is not anticipated that enrollments in other programs will be significantly reduced because of relationships to existing disciplines. Manufacturing engineering is a discipline requiring a combination of mostly industrial engineering and mechanical engineering courses with a capstone focused on systems design including consideration for materials, machines, product design, tool design, and process design while some existing and future students will choose manufacturing engineering in lieu of mechanical or industrial engineering, however, overall course loads for those programs will remain essentially the same because manufacturing engineering courses will be cross-listed with either industrial or mechanical engineering courses. Over a period of several years, there have been large fluctuations in enrollments in industrial engineering and to some degree in mechanical engineering as well. When enrollments are small, normative costs go up and the number of elective courses are reduced to keep class sizes reasonable. Additional students generated by offering a manufacturing engineering program will help to stabilize normative costs and increase total enrollment in existing mechanical and industrial engineering courses.

8. Catalog Description

Manufacturing engineering is a broad professional discipline with application in manufacturing. It is principally concerned with the analysis and design of manufacturing processes and practices, including product and tool design, facility operations, floor operations and material handling. Primary areas of emphasis are: integration and control (computer integrated manufacturing, robotics, machine vision, common networks, computer systems, and computer

robotics, machine vision, common networks, computer systems, and computer aided manufacturing); processes (electronics manufacturing, material removal, material forming, fabrication, assembly, finishing, molding casting); support operations (maintenance, material handling, scheduling, planning, management, design); and equipment.

Throughout the program there is an integrated series or sequence of courses in the major field that includes not only basic and fundamental courses but specialized courses as well in manufacturing design, materials, manufacturing processes, management and economics, quality control, computer applications, and automation. These specialized courses reflect the impact of recent developments in manufacturing operations, information processing and automation.

Career Opportunities

A manufacturing engineer deals with the design, improvement, and installation of integrated manufacturing systems requiring competence in the fundamentals of manufacturing, including mathematics, applied sciences, computer applications and engineering design. The manufacturing engineer functions as a problem-solver, innovator, coordinator, and change agent. For instance, in a manufacturing organization a manufacturing engineer may be concerned with the design of a single work cell involving one or more persons and one or more machines. In designing such work cells, the manufacturing engineer must not only consider the capabilities of machines but must also design machine tools, consider material properties, determine the sequence of operations, and consider the physiological and psychological capabilities and limitations of humans. Manufacturing engineers also are involved in the design of computer-integrated manufacturing processes with robots, in the design of entire plants, and in the design of systems to control the production, inventory and quality of large numbers of complex products. At higher corporate levels, manufacturing engineers evaluate proposals for the production of new products and the building of new or improved production facilities.

Manufacturing engineering is a relatively new professional area with demand for new graduates far exceeding the current output from existing manufacturing engineering programs (see paragraphs 18 and 19 below). The complexity of modern manufacturing organizations and the emphasis on increased effectiveness, efficiency, and productivity have led to a growing need for manufacturing engineering analysis and design. This increased demand recognizes the need for engineers with skills that are responsive to the challenges of a rapidly changing society.

Admission to School Programs

Students interested in the manufacturing engineering major should seek advisement from the School of Engineering when they initially enroll in the University.

Enrollment in 300- or 400- level courses is limited to students who have been admitted to the upper division. Other students wishing to enroll in 300- or 400- level engineering courses may do so only with the approval of the department chair.

Students admitted to programs offered by the School of Engineering shall have met University admission requirements and the following additional School of Engineering requirements:

- a. Completion of all Academic Development courses required by the University.
 - 1) Completion of any required courses to address high school deficiencies.
 - 2) Completion of MATHEMATICS 120, College Algebra (or high school equivalent with a grade of C or better).
 - 3) Cumulative grade average of at least 2.0 (on a 4.0 scale).
- b. Students enrolled in the School of Engineering must purchase a scientific calculator and some technical textbooks; the purchase of a personal computer is highly recommended.

Enrollment in Lower -Division Manufacturing Engineering Courses

Students who want to declare a manufacturing engineering major should contact the Associate Dean of Engineering as early as possible. Early declaration and advisement will enable students to enroll in courses, which are major-restricted and complete their programs with minimum conflicts within the shortest possible time.

Enrollment in Upper-Division Manufacturing Engineering Courses

The requirements for enrollment in upper-division manufacturing engineering courses are:

- a. Satisfactory completion of all University and School of Engineering admission requirements.
- b. Satisfactory completion of the following lower-division (core) courses: ENGLISH 101, 102; SPEECH 103; CHEMISTRY 121A, 125A; MATHEMATICS 150, 152, 250, 305; PHYSICS 211A,B, 212A,B. A grade point average of at least 2.0 for these courses is required for non-transfer students, transfer students from articulated programs, and Illinois resident transfer students. A grade point average of at least 2.25 for the above courses is required for other transfer students.

- c. A grade point average of 2.0 or better in COMPUTER SCIENCE 140, ELECTRICAL ENGINEERING 210, and MECHANICAL ENGINEERING 244 and 262. Both original and repeat grades are computed in the grade point average.
- d. An approved application for enrollment in upper-division engineering courses.

Academic Status

Failure to maintain any of the following standards will result in upper-division students being placed on probation in the manufacturing engineering major.

- a. Students must maintain a cumulative grade point average of at least 2.0 in courses taught in the School of Engineering.
- b. Students must maintain a cumulative grade point average of at least 2.0 in manufacturing engineering courses numbered above 299.
- c. Students must not receive more than two failures, incomplete, and/or withdrawal grades in any single course required for the major.

Students placed on probation should seek immediate advisement and will be given conditions required for removal from probation. If the conditions are not met, students will be dropped from the major and may not enroll in upper-division manufacturing engineering courses. After one year, students will be eligible to reapply for admission to the major. Students dropped from the major may direct an appeal to the departmental Academic Standards Committee.

DEGREE REQUIREMENTS

Bachelor of Science in Manufacturing Engineering

Natural Science and Mathematics Courses 32

CHEMISTRY 121A, 125A 5
 MATHEMATICS 150, 152, 250, 305 17
 PHYSICS 211A, 211B, 212A, 212B 10

Engineering Courses 64

CIVIL ENGINEERING 204, 242 6
 ELECTRICAL ENGINEERING 210 3
 INDUSTRIAL ENGINEERING 345 3
 MANUFACTURING ENGINEERING 335, 365,
 370, 371, 415, 430, 465, 468, 470, 482, 483, 484 36
 MANUFACTURING ENGINEERING Electives* 6

MECHANICAL ENGINEERING 244, 310, 315 10

Fine Arts and Humanities Courses 9

Introductory Fine Arts/Humanities Course 6
PHILOSOPHY 323 3

Social Science Courses 9

ECONOMICS 111, 112 6
Advanced Social Science/Constitution Requirement 3

Skills Courses 15

COMPUTER SCIENCE 140 3
ENGLISH 101, 102 6
PHILOSOPHY 106 3
SPEECH 103 3

Other Courses 3

Interdisciplinary Course 3

TOTAL GRADUATION HOURS 132

** The MANUFACTURING ENGINEERING electives must be selected with the approval of a faculty adviser. A curriculum guide with a list of MANUFACTURING ENGINEERING electives is available in the department office.*

9. Key Components of the Program (See paragraph 8 above "Catalog Description")

10. Achievement of Program Objectives

The objectives of the proposed program are to address the metropolitan area needs for education in manufacturing technologies and the need for providing at least one manufacturing engineering program in the southern Illinois region.

It is widely recognized that dramatic changes have occurred in manufacturing processes over the past two decades. These changes have come about as a result of new methods and technologies for producing manufactured goods. New technologies are emerging at an ever-increasing rate because of strong competition in the market place. American domination of the market place is decreasing quickly as foreign countries are becoming more competitive. As a result, regional companies are recognizing the fundamental importance of bringing their manufacturing/production facilities up to a level

that is competitive with the best and most advanced in the world. In fact, many companies are reimbursing employees for tuition when students pursuing specific degree programs incur them.

The population in the area immediately surrounding the SIUE campus is growing rapidly. Enrollment in the Edwardsville School District for example has grown 10% per year since the mid-eighties. This is spurred on by a large number of small, but growing companies in southwest Illinois. It is anticipated that this growth will be even greater in the next decade given extensions of the Metro-Link and I-255 and the Scott AFB joint-use airport project.

During the past 18 months, the Department of Mechanical and Industrial Engineering has been and will continue collaborating with the Manufacturing Engineering Education Roundtable which is sponsored by Chapter 17 of the Society of Manufacturing Engineers located in St. Louis, Missouri. In early 1995, the Roundtable consisted of a group of eight principle manufacturing employers in the metropolitan area. Since then the Roundtable has met monthly and grown to a membership representing over 30 local companies in Illinois and Missouri.

The companies represented by the Roundtable are accelerating their interest in new concepts for improving customer service, productivity, product quality, and the use of human/natural resources. There is also a keen interest in the developing computer integrated manufacturing (CIM) and flexible manufacturing system (FMS) technologies. It is becoming increasingly difficult to address adequately the associated concepts and theories in the traditional electrical, industrial, and mechanical engineering baccalaureate curriculums. Currently, there are no public universities in Illinois with an accredited undergraduate manufacturing engineering program. Therefore, engineering employers of Southern Illinois industries and manufacturers need access to potential employees with the skills provided by the proposed bachelor's degree in manufacturing engineering.

The core curriculum of the proposed program was developed in accordance with the Accreditation Board for Engineering and Technology (ABET) criteria for manufacturing engineering programs and was coordinated with the Roundtable companies. Implementing the proposed curriculum will address the metropolitan area needs for education in manufacturing technologies and the program itself will address the need for providing at least one manufacturing engineering program in the southern Illinois region.

11. Admission Requirements

Students admitted to programs offered by the School of Engineering shall have met University admission requirements and the following additional School of Engineering requirements:

- a. Completion of all Academic Development courses required by the University.
- b. Completion of any required courses to address high school deficiencies.
- c. Completion of MATHEMATICS 120, College Algebra (or high school equivalent with a grade of C or better).
- d. Cumulative grade point average of at least 2.0 (on a 4.0 scale).

Enrollment in Lower -Division Manufacturing Engineering Courses

Students who want to declare a manufacturing engineering major should contact the Associate Dean of Engineering, University Park, Room 2210, telephone 618-692-2534 as early as possible. Early declaration and advisement will enable students to enroll in courses that are major-restricted and complete their programs with minimum conflicts within the shortest possible time.

Enrollment in Upper-Division Manufacturing Engineering Courses

The requirements for enrollment in upper-division manufacturing engineering courses are:

- a. Satisfactorily completion of all University and School of Engineering admission requirements.
- b. Satisfactory completion of the following lower-division (core) courses: ENGLISH 101, 102; SPEECH 103; CHEMISTRY 121A, 125A; MATHEMATICS 150, 152, 250, 305; PHYSICS 211A,B, 212A,B. A grade point average of at least 2.0 for these courses is required for non-transfer students, transfer students from articulated programs, and Illinois resident transfer students. A grade point average of at least 2.25 for the above courses is required for other transfer students.
- c. A grade point average of 2.0 or better in COMPUTER SCIENCE 140, ELECTRICAL ENGINEERING 210, MECHANICAL ENGINEERING 244, and CIVIL ENGINEERING 204 and 242. Both original and repeat grades are computed in the grade point average.
- d. An approved application for enrollment in upper-division engineering courses.

12. Proficiency/Transfer Credit Accepted

Policies with regard to proficiency examination, transfer, and prior learning credit will follow those of the University. In addition, transfer students wishing

to enter one of the programs offered by the School of Engineering should contact the Associate Dean of Engineering for a transfer credit evaluation at least 30 days prior to the beginning of the term for which entry is desired. Students must supply copies of the pertinent transcripts and any other materials, such as course descriptions or syllabi, that may be needed for the evaluation.

Only courses completed with a grade of C or better will be considered for transfer credit. In addition, only courses which are part of an ABET accredited engineering program and have been completed within the last ten years will be considered toward any 300- 400-level engineering course requirement. Transfer students who satisfy part or all of the University general education requirements by transfer courses or a previous degree must satisfy the School of Engineering humanities and social sciences requirements for the Bachelor of Science degree. Any remaining humanities and/or social sciences requirements will be specified by the Associate Dean as part of the transfer credit evaluation. Transfer students who have completed lower-division requirements may be admitted directly into upper-division courses provided that they have:

- a. Satisfactorily completed the following lower-division (core) courses: ENGLISH 101, 102; SPEECH 103; CHEMISTRY 121A, 125A; MATHEMATICS 150, 152, 250, 305; PHYSICS 211A,B, 212A,B; COMPUTER SCIENCE 140; ELECTRICAL ENGINEERING 210; MECHANICAL ENGINEERING 244; and CIVIL ENGINEERING 204, 242.
- b. A grade point average of at least 2.0 for the above courses if transferring from articulated programs, or they are an Illinois resident transfer student.
- c. A grade point average of at least 2.25 for the above courses if they are a transfer student from other states not covered by an articulation agreement.

13. Other Degree Completion Requirements

Failure to maintain any of the following standards will result in upper-division students being placed on probation in the manufacturing engineering major.

- a. Students must maintain a cumulative grade point average of at least 2.0 in courses taught in the School of Engineering.
- b. Students must maintain a cumulative grade point average of at least 2.0 in manufacturing engineering courses numbered above 299.
- c. Students must not receive more than two failures, incomplete, and/or withdrawal grades in any single course required for the major.

Students placed on probation should seek immediate advisement and will be given conditions required for removal from probation. If the conditions are not met, students will be dropped from the major and may not enroll in upper-division manufacturing engineering courses. After one year, students will be eligible to reapply for admission to the major. Students dropped from the major may direct an appeal to the departmental Academic Standards Committee.

14. Required Upper-Division Manufacturing Engineering Course Descriptions

The engineering upper-division courses listed below include five new courses required by the proposed manufacturing engineering curriculum. All other courses are either industrial engineering courses or mechanical engineering courses or a cross listing of industrial and mechanical engineering courses. Course descriptions of general studies courses normally completed during the upper-division years are contained in the Southern Illinois University at Edwardsville undergraduate catalog. (New courses are identified by □)

ME 345; ENGINEERING ECONOMIC ANALYSIS. Introduction to engineering cost and decision analysis. Utilizing the principles of economic analysis for choice of engineering alternatives and engineering systems. *Prerequisites:* Junior standing in engineering.

ME 310; THERMODYNAMICS. Classical thermodynamics: properties of pure substances, ideal gas law, work and heat, first and second laws, entropy, Rankine cycle; introduction to heat transfer. *Prerequisite:* junior standing in engineering.

ME 315; FLUID MECHANICS. Basic principles of conservation of mass, momentum and energy in fluid systems; dimensional analysis, compressible and incompressible flow, boundary layers. *Prerequisites:* Junior standing civil, manufacturing, mechanical, or engineering, CE 242 or concurrent enrollment, ME 310 or concurrent enrollment, ME 244 or concurrent enrollment, or consent of instructor.

MFGE 335; COMPUTERS & COMPUTER AIDED MANUFACTURING. Basic personal computer literacy including operating systems, word processing, spreadsheet, and database management. Computer aided manufacturing software to include networking, post-processing computer aided design drawings, and data transmission to CNC machines for execution. *Prerequisites:* Junior standing in engineering.

MFGE 365; QUANTITATIVE METHODS IN ENGINEERING (Same as IE 365). Selected topics in probability and statistical methods with their application in design and analysis of production, manufacturing and quality control systems. *Prerequisites:* Junior standing in engineering.

MFGE 370; MANUFACTURING PROCESSES (Same as IE 370). Properties of engineering metals and alloys, heat treatment, measurement and inspection,

casting, forging, metal cutting, nontraditional machining processes, cutting tools. *Prerequisites:* Junior standing in engineering standing.

MFGE 371; MATERIALS ENGINEERING (Same as ME 370). Atomic, molecular and crystalline structures; effect of micro- and macro-structure on properties; equilibrium and non equilibrium multiphase systems; metallic, ceramic and polymeric materials. *Prerequisites:* Thermodynamics and Mechanics of Solids.

MFGE 415; DETERMINISTIC MODELS (Same as IE 415 and OR 440). Linear programming: problem formulation, simplex algorithm, transportation and network problems, duality theory, sensitivity theory. *Prerequisites:* Knowledge of Structured Programming Methods and Calculus III.

MFGE 430; MANUFACTURING MANAGEMENT. Analyze the application of classical management functions (planning, organizing, motivating, and controlling) in research, design, production, technical marketing, and project management. Studies history and evolution of manufacturing and the transition to engineering management. *Prerequisite:* Senior standing in manufacturing engineering.

MFGE 465; DESIGN AND CONTROL OF QUALITY SYSTEMS (Same as IE 465 and STAT 488). Quality design by experimental design, determination of process capability, quality control using statistical control charts, acceptance sampling. May not be used for graduate credit in the School of Engineering. *Prerequisites:* Quantitative Methods in IE.

MFGE 468; SIMULATION (Same as IE 468 and OR 442). Simulation models using a high-level simulation programming language; applications in production, inventory, queuing, other models. *Prerequisites:* Quantitative Methods in IE or Stochastic Models.

MFGE 470; MANUFACTURING SYSTEMS (Same as IE 470). Design and analysis of manufacturing systems including automated flow-lines, assembly systems, and material handling systems. Group technology, fundamentals of CAD/CAM/CAPP, numerical control, steady state optimal control. *Prerequisites:* Quantitative Methods in Engineering and Manufacturing Processes.

MFGE 482; MANUFACTURING ENGINEERING DESIGN I. Theory and methods of manufacturing systems/process planning and design; use problem solving methodology in design, analysis, and synthesis of manufacturing systems; apply concepts of optimization and computer simulation of manufacturing systems. First semester of the senior design experience. *Prerequisites:* Senior standing.

MFGE 483; PRODUCTION PLANNING AND CONTROL (Same as IE 483). Development and applications of models and techniques for designing integrated production systems to manage material, service, and information flows in response to fluctuating market demands. *Prerequisites:* Quantitative Methods in Engineering, Deterministic Models (LP), and senior standing in engineering.

MFGE 484; MANUFACTURING ENGINEERING DESIGN II Project oriented continuation of MFGE 482. Design project requires the integration of available resources to achieve an effective system/process design and application of previous course work. *Prerequisites:* Manufacturing Engineering Design I.

Manufacturing Engineering Electives

IE 451; METHODS DESIGN AND WORK MEASUREMENT. Design of work systems. Methods and techniques employed in measuring work. Current philosophy underlying improvement in work methods and procedures used to measure work performed. *Prerequisites:* Quantitative Methods in IE or Applied Statistics for Engineers.

IE 458; HUMAN FACTORS ENGINEERING. Analysis of the limitations of humans in man-machine systems to increase productivity and meet physiological needs of system participants. Principles are applied through design problems. *Prerequisites:* Methods Design and Work Measurement.

IE 464; APPLICATIONS OF OPERATIONS RESEARCH. Applications of operations research through use of cases. Cases are equivalent to those normally experienced by beginning professionals. *Prerequisites:* Quantitative Methods in IE, Deterministic Models (LP), Simulation.

ME 350; DYNAMICS OF MACHINES. Kinematic analysis and synthesis of four bar linkages, cams, gears and other mechanisms; D'Alembert principle, dynamic force analysis, balancing, gyroscopic effects. *Prerequisite:* Dynamics.

ME 380; DESIGN OF MACHINE ELEMENTS. Stress and deformation; buckling; failure theory for static and fatigue loads; design of bearings, gears, shafts and other machine elements. *Prerequisite:* Mechanics of Solids.

ME 450; AUTOMATIC CONTROL. Modeling of dynamical systems, linearizations, stability and feed back control; Routh-Hurwitz Criteria, time domain and frequency domain response, Root Locus, feed back compensator design. *Prerequisites:* Dynamics, Thermodynamics, Differential Equations, and Electrical Circuits.

MFGE 461; OPERATIONS RESEARCH - STOCHASTIC MODELS (Same as IE 461 and Operations Research 441). Probability models, elementary queuing theory with single or multiple servers, Markov processes and models, decision theory. *Prerequisites:* Applied Statistics for Engineers.

MFGE 463; RELIABILITY ENGINEERING (Same as IE 463 and STAT 484). Probabilistic models for the reliability of coherent systems. Statistical models for lifetimes of components and repairable systems. Reliability estimation and prediction. *Prerequisites:* Quantitative Methods in Engineering.

MFGE 467; TQM/TAGUCHI METHODS. Explore quality issues in Total Quality Management, Taguchi Methods, design of experiments, quality function design, loss function, etc. Practical applications through extensive use of case studies and software. *Prerequisite:* Design and Control of Quality Systems.

MFGE 476; ROBOTICS AND AUTOMATED SYSTEMS (Same as IE 476). Application of robot theory integrated with automated manufacturing systems. Emphasis on design laboratory exercises. *Prerequisites:* Manufacturing Systems, FORTRAN or C Programming, and senior standing in engineering.

MFGE 497; KNOWLEDGE-BASED SYSTEMS (Same as IE 497 and CE 497). An introductory-level "hands-on" engineering-oriented perspective on artificial intelligence (AI) technology. General AI concepts and specifically knowledge-based (expert) systems applied to engineering problem-solving. *Prerequisites:* FORTRAN or C Programming and senior standing in engineering.

15. SAMPLE PROGRAM: Manufacturing Engineering

Freshman Year

Fall Semester: Credit Hours

CHEM 121a	General Chemistry	- 4
CHEM 125a	General Chemistry Lab I	- 1
ENG 101	English Composition I	- 3
MATH 150	Calculus I	- 5
PHIL 106	Critical Thinking	- <u>3</u>
TOTAL		16

Spring Semester: Credit Hours

ENG 102	English Composition II	- 3
MATH 152	Calculus II	- 5
PHYS 211a	University Physics I	- 4
PHYS 212a	University Physics Lab I	- 1
SPC 103	Interpersonal Communications	- <u>3</u>
TOTAL		16

Sophomore Year

Fall Semester: Credit Hours

CE 204	Engineering Graphics and CAD	- 3
ME 244	Engineering Mechanics	- 4
MATH 250	Calculus III	- 4
PHYS 211B	University Physics II	- 4
PHYS 212B	University Physics Lab II	- <u>1</u>

TOTAL 16

Spring Semester: Credit Hours

Introductory Fine Arts/Humanities Elective	- 3	
CS 140 Introduction to C++	- 3	
EE 210 Introduction to Electrical Circuits		- 3
MATH 305 Differential Equations I	- 3	
ECON 111 Macro-Economics	- 3	
CE 242 Mechanics of Solids	<u>- 3</u>	
TOTAL 18		

Junior Year

Fall Semester Credit Hours

Introductory Fine Arts/Humanities Elective	- 3	
ECON 112 Micro Economics	- 3	
ME 310 Thermo-dynamics	- 3	
MFGE 370 Manufacturing Processes	- 3	
IE 345 Engineering Economic Analysis	- 3	
MFGE 335 Computers & Computer Aided Manufacturing	<u>- 3</u>	
TOTAL 18		

Spring Semester Credit Hours

ME 315 Fluid Mechanics	- 3	
MFGE 365 Quantitative Methods in Engineering		- 3
MFGE 415 Operations Research I – Deterministic Models	- 3	
MFGE 371 Materials Engineering	- 3	
MFGE 470 Manufacturing Systems	<u>- 3</u>	
TOTAL 15		

Senior Year

Fall Semester Credit Hours

MFGE 430 Manufacturing Management	- 3	
MFGE 465 Design & Control of Quality Systems		- 3
MFGE 468 Operations Research II – Simulation		- 3
MFGE 482 Manufacturing Engineering Design I		- 3
MFGE 483 Production Planning and Control	- 3	
Manufacturing Engineering Elective	<u>- 3</u>	
TOTAL 18		

<u>Spring Semester</u>	<u>Credit Hours</u>
MFGE 484 Manufacturing Engineering Design II	- 3
Manufacturing Engineering Elective	- 3
Adv. Social Science/Constitution Requirement	- 3
Interdisciplinary Course Elective	- 3
PHIL 323 Engineering Ethics	- 3
TOTAL	15

TOTAL HOURS FOR THE PROGRAM 132 semester credit hours

Minor Requirements

Eighteen hours are required, including Mechanical Engineering 244 and 310, and Manufacturing Engineering 370 and 470. The remaining two courses are electives to be selected from among the industrial, mechanical, and manufacturing engineering courses subject to approval by the Program Director of Manufacturing Engineering.

16. Academic Policies

The School of Engineering exercises academic responsibility for the program in matters such as curricular modifications and faculty assignments to the manufacturing engineering courses. The Manufacturing Engineering Program Director will have responsibility for administration of the Manufacturing Engineering Program. The director will be responsible for coordinating the offering of the courses in other schools with the appropriate administrators. No exception to university academic policies with regard to graduate students will be made for this program.

17. Student Information

See Table (IV-1) and paragraph 19 below.

18. Statewide Needs and Priorities

In 1996 there were only 12 manufacturing engineering undergraduate programs in the United States that were accredited by ABET and these programs graduated only 106 students in 1994 and approximately 200 in 1996 (a 13th program has since been accredited). One of the problems in identifying needs and priorities nationally is that the Bureau of Labor Statistics does not identify a separate category for manufacturing engineering for its projections. As a result, the actual needs and priorities for manufacturing engineering education have been suppressed for the last two decades.

More than two years ago, Chapter 17 of the Society of Manufacturing Engineers located in St. Louis, Missouri, sponsored the Manufacturing Engineering Education

Roundtable consisting of manufacturing employers in the metropolitan area. Since that time the Roundtable has met monthly and grown to a membership representing over 30 local companies in Illinois and Missouri. The Roundtable's first undertaking was to conduct a survey of the metropolitan manufacturing employers to assess the manufacturing educational needs of manufactures in the area .

This study indicated a strong need for manufacturing engineering education in the region and as a result, the Roundtable initially established a dialog with eight public and private regional universities in November 1995. Since the original dialog with higher education, the Roundtable has chosen to continue its dialog with SIUE, UM-Columbia, and UM-Rolla. It appears that UM-Columbia is proposing a graduate level program while SIUE and UM-Rolla are proposing undergraduate programs. Senior managers of three local companies who also are members of the Roundtable have expressed the need very succinctly in their letters supporting the need for this program. Their inputs can be summarized as follows:

The need for entry level manufacturing engineers far exceeds the number of annual graduates. Boeing has hired or intends to hire 50 manufacturing engineers this year alone. These positions will of necessity be filled by people recruited from other engineering disciplines which is not considered the best alternative.

The concern regarding the critical need for manufacturing engineers has resulted in the Society for Manufacturing Engineers (SME) establishing and funding the SME Manufacturing Education Plan. This plan provides grants to universities who demonstrate institutional support and submit the most innovative curriculum plans developed in cooperation with industrial partners. Recognizing the educational need at the national level, SME has restructured its grant process to target larger cash amounts for fewer, but more promising proposals. As soon as institutional support is established, the department and Roundtable participants intend to submit a grant proposal for faculty and curriculum development. A successful grant would hopefully allow course offerings one or two semesters prior to State funding of the program.

Revitalizing the manufacturing sector is tantamount to the continued economic growth and success of the bi-state region. Manufacturing engineering education is an integral part of the revitalization continued resurgence of this sector.

Recruiting from other engineering professions or promoting production supervisors or hourly employees to meet manufacturing engineering requirements leads to lower qualified individuals and extended training which results in delaying the benefits the new engineer can provide.

A coordinated, three phase program is needed to meet the acute need for manufacturing engineers to serve the more than 5,000 manufacturing

companies in the metropolitan area. First, programs that encourage high school graduates to pursue manufacturing technical careers; second, a local means to achieve the education necessary for such a career; and third, local manufacturers that will provide internships and career opportunities. Once all three are in place, manufacturing will be encouraged to expand in the region.

Bradley University is one of the thirteen accredited manufacturing engineering programs in the nation and the only one in the State of Illinois. This program has little effect on the education needs of the students in the downstate region.

19. Need and Student Demand

At present, national enrollments are low but growing rapidly. Twelve of the thirteen ABET accredited undergraduate programs nation wide graduated 106 students in 1994. The number of graduates from these same 12 programs was doubled in 1996. The 13th program was accredited in Fall of 1996 and several other universities are also implementing new programs. Enrollments have probably been low in the past due to lower entry level pay in the past and the discipline not being listed separately by the Bureau of Labor Statistics. Entry level pay is now comparable to the other major engineering disciplines. In fact, one regional employer has structured its pay schedule for manufacturing engineers at the same level as mechanical and aerospace engineers, their most sought after disciplines. As salaries and recognition of the discipline increase, the student demand will rise accordingly.

20. Faculty and Staff

The manufacturing engineering faculty would be required to teach 4 new core and 1 elective manufacturing engineering courses to implement the proposed program. Existing department faculty would teach 11 additional core and 3 elective courses. Three of the 11 core courses will be courses that the industrial and mechanical engineering faculty already teach as service courses to other engineering disciplines. The remaining 8 core and 3 elective courses will be cross-listed with existing industrial or mechanical engineering courses.

Faculty and staff requirements to accommodate growth are also included in Tables IV-2 and IV-3. In the budget year, one faculty member will be assigned responsibility for teaching one course each term and developing the two-course design sequence. In the 2nd year the normal teaching loads are assigned, in the 3rd year one summer course offering is added; and in the 4th year one additional manufacturing engineering elective course is offered. Using call-staff to teach lecture emphasis courses now being taught by current faculty will offset the teaching load for the two added courses. Equipment money in the first two years will be phased out and used to fund call staff needs the 3rd, 4th, and future years. This is possible because the program will be graduating students after the 2nd

year and these graduations will earn equipment allocations from the IBHE Engineering Equipment Grant Program. The program director for the industrial engineering program will also be assigned program director responsibility for the manufacturing engineering program. With the resources described above, the program can support up to 100 annual full-time equivalents assuming current enrollments in industrial and mechanical engineering programs. The current industrial and mechanical engineering faculty is strong and is well balanced in the disciplines required for a manufacturing engineering degree.

21. Support Services

Sufficient funds in non-equipment support lines are requested to support the new faculty member, and to purchase new volumes and periodical subscriptions for the library. Equipment funds are requested to provide computing equipment for the new faculty, and to supplement the existing laboratory computing equipment as necessary to accommodate the new students. In subsequent years those equipment funds are reallocated to provide the additional teaching staff and support. Remaining funds in subsequent years of the program are for replacement of expendable laboratory equipment and supplies only.

22. Space Needs

Existing and programmed industrial and mechanical engineering laboratory space and engineering faculty offices will be used for this program.

23. Accreditation and Licensure

Accreditation from Engineering Accreditation Commission of the Accreditation Board for Engineering and Technology will be applied for during the next School of Engineering accreditation cycle.

24. Financing (See Table IV-3)

Table IV-3 shows total and incremental resource requirements. Existing state resources consist of support funds and salaries for three and one-half full-time faculty equivalents that will be used concurrently for industrial and mechanical engineering courses that are cross-listed or service courses. The budget year will require new salary funds for one Assistant Professor. Equipment and instructional materials are to be purchased incrementally during the first three years as the program grows. Equipment replacement costs will be funded from the IBHE Engineering Equipment Grant Program after the program begins graduating students. Released funds will be used for adding a one course summer offering in the 3rd year and adding call staff to accommodate another manufacturing elective in the 4th year. Funds in the support lines are requested to support the additional faculty member and instruction effort. In the budget year sufficient library funds are requested to add 40 to 50 volumes and two periodicals.

Table IV-1					
STUDENT DEMAND PROJECTIONS FOR THE NEW PROGRAM					
	Budget	2nd	3rd	4th	5th
	Year	Year	Year	Year	Year
Number of Program Majors (Fall Headcount)	20	40	55	70	85
Annual Full-Time-Equivalent Majors	16	32	44	56	68
Annual Credit Hours in Existing Courses [1]	384	768	1056	1344	1632
Annual Credit Hours in New Courses [1]	128	256	352	448	544
Annual Number of Degrees Awarded	0	10	18	23	27
[1] Include credit hours generated by both majors and non-majors in courses offered by the academic unit directly responsible for the program.					

Table IV-2					
STAFF REQUIREMENTS FOR THE NEW PROGRAM					
(in staff years)					
	Budget	2nd	3rd	4th	5th
	Year	Year	Year	Year	Year
Faculty	1	1	1.2*	1.4**	1.4
Administrative/Other Professional	0	0	0	0	0
Graduate Assistants	0	0	0	0	0
Civil Service Staff and Student Employees	0	0	0	0	0
Total Staff	1	1	1.2	1.4	1.4

* One course taught by call-staff is funded by reducing equipment funds in 3rd year.

** Two courses taught by call-staff is funded from remaining equipment funds in 4th year.

Table IV-3

TOTAL RESOURCE REQUIREMENTS FOR THE NEW PROGRAM

	Budget Year	2 nd Year	3 rd Year	4 th Year	5 th Year
Total Resource Requirements	\$257,400	\$257,400	\$257,400	\$257,400	\$257,400
Total Resources Available from Federal Sources [1]	0	0	0	0	0
Total Resources Available from Other Non-State Sources [1]	0	0	0	0	0
Existing State Resources [2]	\$192,400	\$257,400	\$257,400	\$257,400	\$257,400
State Resources Available through Internal Reallocation [3]	0	0	0	0	0
New State Resources Required (1 minus the sum of 2-5) [4]	\$ 65,000	0	0	0	0
Breakdown of New State Resources Required for the Budget Year:					
Staff					\$ 48,000
Equipment and Instructional Materials					\$ 9,000
Library					\$ 4,000
Contractual Services					\$ 2,000
Other Support Services [5]					\$ 2,000

[1] Numbers can be positive or zero only. These lines reflect available funds, not incremental dollars.

[2] The amount of existing state resources in a given year is equal to the sum of the previous year's new state resources (line 4) plus resources available through internal reallocation (line 5) plus any new state resources required (line 6). Existing state resources allocated to the program in a given year (line 4) may exceed total requirements needed to support the program in the following year. In this event, existing state resources should be reduced by showing a negative dollar amount on line 5 so that the sum of lines 2 through 6 equals line 1.

[3] Numbers can be either positive (allocated to the program) or negative (allocated away from the program).

[4] This number is the level of funding requested in the referenced year. Dollars reported will be incremental.

[5] Other dollars directly assigned to the program. Do not include allocated support services.

EXECUTIVE SUMMARY: RESOURCE ALLOCATION AND MANAGEMENT
PROGRAM (RAMP) PLANNING DOCUMENTS, FISCAL YEAR 2000,
SOUTHERN ILLINOIS UNIVERSITY AT CARBONDALE, INCLUDING
THE SCHOOL OF MEDICINE, AND SOUTHERN ILLINOIS
UNIVERSITY AT EDWARDSVILLE

Summary

The SIU RAMP Planning Documents identify the priorities, plans, and program and related resource needs of Southern Illinois University for Fiscal Year 2000. The documents were prepared in accordance with University planning processes and with guidelines established by the Illinois Board of Higher Education. The documents provide planning statements, including statements of mission, focus, and priorities; academic program and unit reviews; reviews of undergraduate education; new program requests; and program priorities requests for SIUC, SIUE, and the School of Medicine.

Resource requirements for FY-00 program requests total \$6,412,275 which includes \$3,400,075 for Carbondale; \$1,147,900 for the School of Medicine; and \$1,864,300 for Edwardsville.

FY-00 program requests for Carbondale include New Program Requests for a 1) Center for Hollywood Studies/Chicago Internship Program; 2) Teaching Excellence in Mathematics and Science Initiative (TEMS); 3) Center for Excellence for Soybean Research, Teaching and Outreach; and 4) Ph.D. in Environmental Resources and Policy. Four Program Priorities Requests for Carbondale include: Aquaculture Research and Demonstration Center-- Undergraduate, Graduate, and Underrepresented Population Education Enhancement; Instructional Support for Improving Undergraduate Education; and Center for Rural Health and Social Service Development. The School of Medicine has five Program Priorities Requests: Instructional Improvements; Rural Primary Care Education; Network Services; Rural Education and Research; and Rural Preceptorship- Fourth-Year Program.

FY-00 New Program Requests for Edwardsville include a 1) Bachelor of Science, major in Manufacturing Engineering; and 2) Master of Science, major in Construction. Six Program Priorities Requests for Edwardsville include: Enhancement of Dental Medicine Program; Enhancement of Teaching Quality and Productivity; Enhancement of Learning Quality and Productivity; Technologically Supported Education; Enhancement of Learning Resources; Expanding Professional Development Schools; and one Support Function Request, Continuation of Community Oriented Policing Services (COPS) Program.

The FY-00 RAMP program funding requests are for initiatives which support University priorities, reflect the goals and aspirations of SIUC, SIUE, and the School of Medicine, and are consistent with the statewide emphasis on productivity, quality, and priorities of higher education in the state.

RESOURCE ALLOCATION AND MANAGEMENT PROGRAM (RAMP) PLANNING
DOCUMENTS, FISCAL YEAR 2000 (PLANNING STATEMENT, PROGRAM
REVIEWS, NEW PROGRAM REQUESTS, PROGRAM PRIORITIES REQUESTS,
AND SUPPORT FUNCTION REQUEST), SIUE

Summary

The SIUE mission statement approved by the Board of Trustees in 1985 and included in RAMP 1987, the focus statement approved by the IBHE, the University's priorities approved by the Board of Trustees on March 13, 1998, and the campus's challenges continue to define the purposes and directions taken by SIUE. The Planning Statement describes the ways in which SIUE is fulfilling its mission through current activities and specific plans for FY 1999 and FY 2000. The Statement contains two principal sections: Section A.I., Mission, Focus, and Vision Statements and Values of Southern Illinois University at Edwardsville, and Section A.II., the University's Priorities Statement. The Priorities Statement has six sub-sections corresponding to the six challenges, mentioned above.

The RAMP Program Review section includes a description of the review process reflecting the use of IBHE P*Q*P criteria; the results of all program reviews conducted in 1995-97 in accordance with the IBHE's statewide lateral program review schedule; an eight-year review schedule for all academic programs; the results of reviews conducted for one public service unit (The University Museum); and a six-year review schedule for public service units.

Two New Program Requests, six Program Priorities Requests, and one Support Function Request are presented. The New Program Requests, Bachelor of Science, major in Manufacturing Engineering, and the Master of Science, major in Construction request new state resources. Five Program Priorities Requests are requests for funding generated by tuition increases as called for in the University's rolling four-year plan. They include Enhancement of Dental Medicine Program, Enhancement of Teaching Quality and Productivity, Enhancement of Learning Quality and Productivity, Technologically Supported Education, and Enhancement of Learning Resources. One Program Priorities Request, Expanding Professional Development Schools, requests new state resources. One Support Function Request, Continuation of Community Oriented Policing Services (COPS) Program, requests new state resources. The title pages, abstracts, and budget tables are presented for the New Program Requests, each of the Program Priorities Requests, and the Support Function Request.

Rationale for Adoption

The institutional mission statement, focus statement and vision statement continue to express the objectives of SIUE. The program evaluation procedures and the results of all reviews respond to and reflect the needs of the institution and conform to Illinois Board of Higher Education P*Q*P guidelines. The

programmatic budget requests are designed to enhance the University's fulfillment of its mission.

Considerations Against Adoption

University officers are aware of none.

Constituency Involvement

The Priorities Statement has been reviewed by the appropriate administrators and staff. Internal program evaluation information is the result of extensive committee involvement through the Graduate Council and the Curriculum Council of the Faculty Senate, as well as substantial administrative consideration. The New Program Requests, the Program Priorities Requests, and the Support Function Request were approved by the University Planning and Budget Council. The Chancellor, SIUE, subsequently recommended them and received the concurrence of the President.

Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, that, subject to authority reserved to this Board to make modifications, changes, or refinements herein as it deems appropriate in reviewing RAMP Documents, the RAMP Planning Documents for Fiscal Year 2000 for Southern Illinois University at Edwardsville be and are hereby approved as presented to the Board this date; and

BE IT FURTHER RESOLVED, That the President shall take appropriate steps to accomplish filing of the materials approved herein with the Illinois Board of Higher Education in accordance with prevailing practices of Southern Illinois University.

SIUE NEW PROGRAM REQUEST

Bachelor of Science, major in Manufacturing Engineering

The proposal is to add a Bachelor of Science degree program with a major in Manufacturing Engineering. This program would produce graduates who are well qualified for employment as manufacturing engineers. Currently, there are no public universities in Illinois with an accredited undergraduate manufacturing engineering program. Therefore, engineering employers of southern Illinois industries and manufacturers need access to potential employees with the skills provided by the proposed bachelor's degree in manufacturing engineering. The proposal reallocates resources and requests new state resources to begin the program. The program will seek accreditation from the Accreditation Board for Engineering and Technology (ABET).

Master of Science, major in Construction

This proposal is to add a Master of Science degree program with a major in Construction. Master's level education in construction will attract those with undergraduate degrees in a variety of related disciplines such as construction, civil engineering, architecture and business. This program is anticipated to be particularly attractive to those who are several years beyond college, working in construction or a related field. Course scheduling will be tailored to serve the part-time student, with evening classes. The construction industry of Illinois during a recent 10-year period (1982-1992) increased employment by 24%, and major projects totaling almost \$1 billion are currently underway in southwestern Illinois including Mid America Airport, extension of Interstate 255, and planned expansion of MetroLink to St. Clair County. The implementation of projects of this magnitude requires qualified construction managers. The program requires new state resources (\$160,000) and reallocated resources (\$20,000) to begin.

SIUE PROGRAM PRIORITIES REQUESTS

Enhancement of the Dental Medicine Program

FY 00 \$193,300

The budget request continues the plan that assigns tuition increases in the School of Dental Medicine to program enhancement through the addition of 3 FTE faculty. A similar request was submitted in RAMP 99. Data show that the School has the lowest number of clinical faculty per student of all public dental education institutions in the country. Of the nation's 35 public dental schools, SDM ranks at the 10th percentile on the total expenditure per student. The SDM goal of matching the national average of clinical faculty to student ratio would require the additional FTE clinical faculty.

Enhancement of Teaching Quality and Productivity

FY 00 \$288,000

The University requests that a portion of the funds from the planned tuition increase and new state resources be allocated to enhance the quality and productivity of teaching learning by providing support for and incentives to faculty throughout their academic career. As a result of retirements and deaths, SIUE is approximately halfway through a 10-year period in which 189 new full-time instructional faculty have been or will be hired, fully 39% of the faculty at its 1997 level of 482. The resources will provide 1) support for new tenure-track faculty in preparing to teach their courses, 2) expanded support for tenure-track faculty as they establish their research activities, 3) incentives for faculty with professor rank who are judged to have enhanced their teaching productivity and quality, and 4) coordination of faculty development activities.

Enhancement of Learning Quality and Productivity

FY 00 \$233,000

The University requests that a portion of the funds from the planned tuition increase be allocated to enhance the quality and productivity of learning by providing support for several initiatives to support student learning. These initiatives are 1) expansion of services provided by the Writing Center and the Mathematics Resource Area, 2) expansion of supplemental instruction for courses with low success rates, and 3) reduction of class size in introductory general education courses in order to improve student writing in these courses. The University has reallocated resources during FY 98 and 99 to initiatives 1 and 2 and has been recommended by IBHE to receive new state resources for the third initiative in FY 99. This request for new state resources resulting from the planned tuition increase would allow the University to continue these initiatives and meet student demand for learning support.

Technologically Supported Education

FY 00 \$200,000

The University requests that new resources be used to expand technologically supported education. The University, in conjunction with the SIHEC and SICCM consortia, has created distance education capabilities. A federal Nursing Education Grant provided resources for distance education for the BSN completion program in Shawnee Community College. Program Priorities Requests included in RAMPs 97, 98, and 99 were recommended for funding by the Illinois Board of Higher Education. The IBHE recommended an additional \$312,600 to the original amount, for a total of \$512,600 for FY 99. These resources support continued expansion of course and program offerings in business, engineering, and nursing via the distance education classrooms. Additional support is needed in the areas of faculty training, personnel, maintenance, and increased telephone costs in order to provide asynchronous learning opportunities for remote and on campus students. Asynchronous learning resources are a focus of the new Faculty Technology Center, which was funded in FY 98 via reallocated resources.

Enhancement of Learning Resources

For information technologies to continue delivering excellent learning opportunities that match the University's priorities for enhanced undergraduate graduate education, it is necessary that the University provide the resources to take advantage of new development in these technologies. The four-year rolling plan developed by the University Planning and Budget Council calls for annual instructional equipment expenditure of \$1 million and annual library acquisitions expenditure of \$1 million and annual library acquisitions expenditure of \$1 million. This will be accomplished by phasing in a \$500,000 increase in the instructional equipment budget and an additional \$500,000 for library acquisitions to be phased in over a period beginning in FY 98. IBHE recommended and the University received \$100,000 in FY 98 to meet this goal. A request to continue this plan in RAMP 99 for \$250,000 was not recommended for funding by IBHE. Because the quality of the University's learning resources and instructional equipment has a

direct impact on both graduate and undergraduate education and because the costs increase faster than inflation, the University Planning and Budget Council identified enhancement of learning resources and instructional equipment to be high priorities. This request calls for a portion of the planned tuition increase to be used for the enhancement of learning resources.

Expanding Professional Development Schools

The proposal is a continuation of RAMP 99's request for new state resources to support the establishment of Professional Development Schools (PDSs) in the regional service area of SIUE. The IBHE recommended \$100,000 for FY 99 to continue a PDS site in the Alton Community School District No. 11 which was a PDS site initiated by a Danforth Foundation grant. The proposal establishes the goal of creating 15 PDSs that will serve the majority of students enrolled in the SIUE teacher education program. These PDS sites will include one Pre-K-3 center, ten K-6 centers; two middle school centers, and two secondary school centers. Several of these centers will provide have an urban education emphasis so that the University can more effectively prepare teachers for urban schools. The PDSs will serve as exemplary clinical sites for undergraduate teacher education students and advanced students enrolled in educational administration as well as other graduate curricular areas. Resources will be used for six new FTE faculty positions. The six faculty members employed in these positions will be assigned to coordinate activities at each of the four PDS sites. Additional resources are needed to support the faculty activities.

SIUE Support Function Request

Continuation of Community Oriented Policing Service (COPS) Program

This is a request for new state resources to continue the Community Oriented Policing Services (COPS) program. The program was implemented in Spring, 1996 and was funded, in part, with a COPS Universal Hiring Grant from the United States Department of Justice, in the amount of \$750,000. The terms of the grant provided for 75% of salaries and benefits for ten new police officers over a three-year period, and required the University to provide 25% in matching funds. The grant funds will be completely expended by the end of August 1998. The University on an interim basis is reallocating resources to continue the program through FY 99. The COPS program stresses the importance of police-student-staff cooperation to control crime and improve the quality of campus life. Crime prevention programs have increased 200% and crime has decreased approximately 43% since the inception of the program.

RESOURCE ALLOCATION AND MANAGEMENT PROGRAM (RAMP) PROGRAMMING
AND PLANNING SUBMISSIONS (MISSION STATEMENT, FOCUS STATEMENT,
PRIORITIES STATEMENT, PROGRAM REVIEW REPORTS, NEW PROGRAM
REQUESTS, PROGRAM PRIORITIES REQUESTS), FISCAL YEAR 2000,
SOUTHERN ILLINOIS UNIVERSITY AT CARBONDALE,
INCLUDING THE SCHOOL OF MEDICINE

Summary

The Fiscal Year 2000 RAMP Programming and Planning Documents summarized in this Matter have been prepared in accordance with revised guidelines promulgated by the Illinois Board of Higher Education (IBHE) and in conformity with University planning processes. They present the University's programmatic priorities and goals for Southern Illinois University at Carbondale (SIUC) including the School of Medicine for Fiscal Year 2000.

The Priorities Statement establishes five priorities to be accomplished over the next five years: Improve Teaching and Learning, and Strengthen Undergraduate, Graduate and Professional Education; Develop and Maintain an Effective Strategy to Enhance Student Recruitment and Retention; Strengthen our Commitment to Faculty and Staff Development; Strengthen and Expand Inter and Intra Campus Collaboration; and Strengthen the University's Leadership Role by Building Public and Private Sector Partnerships. The Priorities Statement for the School of Medicine establishes three priorities: Educational Program Enhancement, Rural Education and Research and Technology.

Program review reports are included.

New Program Requests for SIUC include: 1) Hollywood Studies/Chicago Internship Program; 2) Teaching Excellence in Mathematics and Science Initiative (TEMS); 3) Center for Excellence for Soybean Research, Teaching and Outreach; and 4) Ph.D. in Environmental Resources and Policy. For SIUC, the Program Priorities Requests are Aquaculture Research and Demonstration Center: Undergraduate, Graduate, and Underrepresented Population Education Enhancement, Instructional Support for Improving Undergraduate Education, and Center for Rural Health and Social Service Development. For the School of Medicine, the Program Priorities Requests are: 1) Instructional Improvements; 2) Rural Primary Care Education; 3) Network Services; 4) Rural Education and Research; and 5) Rural Preceptorship - Fourth-Year Program. These requests from the School of Medicine have been recommended and approved by the executive committee.

Rationale for Adoption

These Documents provide a comprehensive and systematic plan for the utilization of resources and initiation of programming for Fiscal Year 2000 and beyond for SIUC. They are the official Documents by which SIUC communicates its

priorities, plans, and resource needs to the President and are used subsequently by the President in communicating University needs to the Board of Trustees and the IBHE. The Documents originate from an ongoing planning process which identifies directions in which the institution may move while assessing the current status of existing programs.

Consideration Against Adoption

University officials are aware of none.

Constituency Involvement

The Programming and Planning Documents, and Budget Requests have been developed following broad involvement of faculty and staff within the respective academic and support units. In all instances, the Documents carry the recommendation of the various program directors and deans. In preparing the various requests, SIUC officials have followed the regular planning process to identify priorities and have sought the recommendations of the constituencies involved. Requests from the School of Medicine have been recommended by the Executive Committee.

Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That, subject to the authority reserved to this Board to make such modifications, changes, or refinements herein as it deems appropriate in reviewing RAMP Documents, the RAMP Programming and Planning Documents for Fiscal Year 2000 for Southern Illinois University at Carbondale including the School of Medicine, be and are hereby approved as presented to the Board this date; and

BE IT FURTHER RESOLVED, That the President shall take appropriate steps to accomplish filing of the materials approved herein with the Illinois Board of Higher Education in accordance with policies of Southern Illinois University.

PROPOSED FY00 PROGRAMMING AND PLANNING REQUESTS
SOUTHERN ILLINOIS UNIVERSITY AT CARBONDALE
(INCLUDING THE SCHOOL OF MEDICINE)

I. Hollywood Studies/Chicago Internship Program	\$185,000
II. Teaching Excellence in Mathematics and Science Initiative (TEMS)	\$448,000
III. Center for Excellence for Soybean Research, Teaching and Outreach	\$400,000
IV. Ph.D. in Environmental Resources and Policy	\$ 180,000
V. Aquaculture Research and Demonstration Center: Undergraduate, Graduate, and Underrepresented Population Education Enhancement	\$ 522,075
VI. Instructional Support for Improving Undergraduate Education	\$1,557,372
VII. Center for Rural Health and Social Service Development	\$ 107,628
VIII. Instructional Improvements (SOM)	\$ 386,200
IX. Rural Primary Care Education (SOM)	\$ 452,000
X. Network Services (SOM)	\$ 180,000
XI. Rural Education and Research (SOM)	\$ 63,700
XII. Rural Preceptorship - Fourth-Year Program (SOM)	\$ 66,000
TOTAL SIUC	\$3,400,075
TOTAL SOM	\$1,147,900
TOTAL PROPOSED FY00 REQUESTS (SIUC and SOM)	<u>\$4,547,975</u>

SUMMARY OF PROPOSED FY00
BUDGET REQUESTS

- I. Hollywood Studies/Chicago Internship Program \$185,000
- The funds requested will permit the extension of Hollywood Studies from a pilot summer program to a year-round program and to add an additional off-campus site in Chicago. Chicago would be added because it too is a program production center and some of our students, many of whom live in Chicago, simply cannot afford to go to Los Angeles. Program objectives were to acquaint the students with the various dimensions of the entertainment industry on a macro and micro basis, to experience a workplace environment, to provide a basis to evaluate their course of study on return to school, and to develop networking for future career plans.
- II. Teaching Excellence in Mathematics and Science Initiative (TEMS) \$ 448,000
- Funding is requested to improve the quality of teaching at the undergraduate and K-12 grade levels by 1) restructuring the curriculum for undergraduate mathematics and science teacher preparation; 2) improving the mathematics and science content and pedagogical knowledge of prospective teachers; 3) upgrading the physical facilities and committing faculty resources; 4) recruiting and retaining a diverse group of high quality students into a mathematics and science curricula especially designed for graduates pursuing teaching as a career; and 5) collaborating with local school districts to improve mathematics and science teaching.
- III. Center for Excellence for Soybean Research, Teaching and Outreach \$400,000
- Funds requested will be used to focus on research practical outcomes and the development of new technologies; emphasize an interdisciplinary approach; enhance soybean production in Illinois and the North Central region; increase the utilization of soybeans by the global community; contribute to the base of scientific knowledge; and educate human capital.
- IV. Ph.D. in Environmental Resources and Policy \$180,000
- Funding will help create a new Ph.D. program in Environmental Resources and Policy by consolidating the Ph.D. programs in Geography and Geology and also include as an equal partner the College of Agriculture (Departments of Agribusiness Economics; Forestry; and Plant, Soil, and General Agriculture),

with support from the School of Law and the College of Engineering. This proposal will merge only Ph.D. programs and not departments.

- V. Aquaculture Research and Demonstration Center: Undergraduate, Graduate, and Underrepresented Population Education Enhancement \$ 522,075

The funds requested will enable the Aquaculture Research and Demonstration Center to (1) develop the aquaculture industry in an economically depleted coal-mining area, and (2) enhance the quality and support of undergraduate and graduate education, research, and technology transfer in fisheries and aquaculture. These goals are consistent with the University's mission, focus, and priorities. There has been substantial internal reallocation for this program, and a strong demand for the program to continue.

- VI. Instructional Support for Improving Undergraduate Education \$ 1,557,372

Funding will be used to (1) equip computer and teaching labs for the University Core Curriculum courses; (2) upgrade equipment in teaching for the University Core Curriculum courses and in the undergraduate curricula; (3) upgrade chalkboards, screens, and window treatment in the general classroom pool; (4) install LDC projection in campus large auditoria; and (5) initiate access to digital imaging for instructional utilization in Lawson Hall.

- VII. Center for Rural Health and Social Service Development \$ 107,628

The funds requested will be used for additional staff which will enable the Center to 1) support the economic, social, and cultural development of southern Illinois through appropriate undergraduate, graduate, and professional education and research and 2) strive to meet the healthcare needs of central and southern Illinois through appropriate health-related programs, services, and public health policy.

- VIII. Instructional Improvements (SOM) \$386,200

The School of Medicine will focus increased tuition revenues in three areas - Health Alliance Scholarships, Equipment/Technology, and a Biomedical Scholars Program. The Health Alliance Scholarships Program provides financial assistance to disadvantaged students. Funding comes from reallocation dollars and increased tuition revenues. Equipment/ Technology funds will provide an on-going source of funds to maintain student access computers and a laboratory, microscope and simulation model replacements, and educational software upgrades. The Biomedical Scholars Program establishes a program to attract and nurture promising new research faculty

and graduate education, research, and technology transfer in fisheries and aquaculture. These goals are consistent with the University's mission, focus, and priorities. There has been substantial internal reallocation for this program, and a strong demand for the program to continue.

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IX. Rural Primary Care Education (SOM) \$ 452,000

The challenges of preparing and retaining downstate Illinois physicians equipped to address patient and community needs will require changes in the undergraduate medical curriculum in learning methods, curriculum content, and learning environment. SIU School of Medicine intends to add a rural education experience to involve and integrate primary care in the delivery of rural health care in downstate Illinois. The new experiences will integrate Family Medicine, Pediatrics, Internal Medicine, and Obstetrics/Gynecology.

X. Network Services (SOM) \$ 180,000

Among the most significant deterrents to rural medical practice is the sense of isolation, and in particular, from the centers of learning. Medicine has undergone very rapid development and a physician must be a life-long learner. A long term solution to the problems of maldistribution and medically underserved areas requires a lessening of the sense of isolation and improving the learning environment. These changes are essential both to the retention of established providers as well as recruiting new ones.

The School of Medicine intends to develop at its Springfield campus a Network Services function which will serve as a hub for receiving and distribution health related data and educational information. The concept establishes a facility manned with personnel appropriately trained and equipped to provide specialized network and web services to Southern Illinois University educational programs. These services would include research in medicine, dentistry, nursing and basic sciences; patient demographics and services; health related legislation; and continuing education. They would also include on-line access to medical references, drug hot-lines, and patient education materials.

XI. Rural Education and Research (SOM) \$ 63,700

The main purpose of this initiatives is to develop a rural health education and research program for gathering and disseminating clinical and educational resources so as to promote recruitment of primary care physicians in rural Illinois. This program would be developed in collaboration with community agencies, Western Illinois University, state agencies, and the Illinois Academy of Family Physicians. It would also increase electives in population based/community oriented primary care, farm safety, geriatrics, musculoskeletal medicine, sports medicine, and rural practice management.

XII. Rural Preceptorship - 4th Year Program (SOM) \$ 66,000

The Department of Family and Community Medicine requests funds to fully develop a fourth year rural clerkship elective. Activities would include the development of curriculum, recruitment of an assistant director of undergraduate education, and development of electives and experiences which involve local physicians.

APPROVAL OF FY-99 OPERATING BUDGET

Summary

This matter submits for approval the annual operating budget and related plans for Southern Illinois University for Fiscal Year 1999. The budget

material includes all operating funds, both appropriated and nonappropriated, and classifies revenue and expenditures according to major fund groups. Budget information is also presented separately for each decision center. Supporting documentation contains the decision rules that will govern how changes may be made to the original budget. Planning schedules show the resources being directed in support of University priorities and assets.

Budget Schedules provide totals for all current funds by major fund group (Schedule A). Supporting schedules detail budget allocations within each major fund group (Schedule B) and within each of the University's decision centers (Schedule C). Reserves schedules (Schedule D) provide information on capital reserves that the University has established for equipment replacement, permanent improvements, extraordinary maintenance, and similar purposes. These reserves are established in compliance with Legislative Audit Commission Guidelines, which acknowledge the need for universities to have long-range planning for large and/or extraordinary expenditures. The Guidelines require that reserves must be established through formal action of the governing board and impose strict limitations on the reserves.

The Priorities Planning Schedules describe action plans developed by each campus to support University priorities. The planning schedules list campus goals, measurement indices, activities, assignment of responsibility, and budget allocations (Schedule A). Also included are plans that have been made for contingencies (Schedule B), as well as provisions for the maintenance of assets: facilities, equipment, and curricular and professional development (Schedule C). The asset creation/deletion schedules (Schedule D) outline the shifts in major assets planned by the campuses and how those asset changes link with University priorities.

Since the Foundations and other University related organizations impact resource allocations at SIU, fiscal information on SIU's related organizations is included in a separate section as an information item.

Rationale for Adoption

In March this Board approved budget and planning guidelines recommended by the President for the University. The budget and related plans presented today were developed in accordance with the guidelines. These actions were taken to further assure that resources are directed in support of University priorities, and to ensure the long-term adequacy and integrity of institutional assets.

Considerations Against Adoption

None is known to exist.

Constituency Involvement

Development and implementation of the new budgeting procedures involved constituencies and many individuals at all levels within the University.

Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That the Southern Illinois University FY-99 Operating Budget as presented in an informational meeting held on June 10, 1998, is hereby approved.

SELECTION OF ARCHITECT: ALTGELD HALL RENOVATIONS, SIUC

Summary

This matter seeks approval to commission an architect/engineering firm for the preparation of drawings and specifications for renovations to Altgeld Hall, which is one of seven buildings that comprise the "old campus" area.

Rationale for Adoption

At its meeting on September 12, 1996 the Board of Trustees approved the FY-98 Capital Budget Priorities which included a project to renovate Altgeld Hall on the Carbondale campus. The total project budget for the Altgeld renovations will be approximately \$6,414,000 including \$574,000 of planning funds that have now been released. It is anticipated that a request for construction funds for renovations to Altgeld Hall and for the Old Baptist Foundation will be made in FY 2000.

The process to select an architect/engineer for this project has been conducted in accordance with approved Qualification Based Selection procedures. On-campus interviews have been concluded and recommendations are presented herein.

All firms interviewed would provide 60-65% of the design with in-house personnel. The remaining 35-40% of design work would be done by mechanical, electrical, structural, and acoustical consultants.

Considerations Against Adoption

University officers are aware of none.

Constituency Involvement

Project was included in the capital budget priorities approved for FY-98.

Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That:

(1) The following firms, in order of preference, be recommended to the Illinois Capital Development Board as qualified to provide architect/engineering services in connection with the project to renovate Altgeld Hall:

White & Borgognoni
Carbondale, IL

Graham, Anderson, Probst & White
Chicago, IL

Garrison Jones Architects
Carbondale, IL

(2) The President of Southern Illinois University be and is hereby authorized to take whatever action may be required in the execution of this resolution in accordance with established policies and procedures.

NAMING OF THE COLLEGE OF APPLIED SCIENCES AND
ARTS BUILDING, SIUC

Summary

This action would change the name of the Engineering C-CTC Building to the Applied Sciences and Arts Building. The facility houses the College of Applied Sciences and Arts' faculty offices, classrooms, laboratories, and the administrative offices.

Rationale for Adoption

In 1980, the structure housing the College of Applied Sciences and Arts was named the School of Technical Careers. The building has also been referred to as Tech C, and on the current inventory, it is referred to as Engineering C-CTC.

A principal reason for this request is to minimize confusion concerning the identity and location of the college. Providing consistent and accurate information to current and prospective students and visitors and acknowledging the evolution and reorganization of the college are absolutely essential.

Considerations Against Adoption

University officers are aware of none.

Constituency Involvement

The proposed matter has been considered and supported by the University Facilities Naming Committee which represents all University constituencies.

Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That the Engineering C-CTC Building be named the Applied Sciences and Arts Building; and

BE IT FURTHER RESOLVED, That the President of Southern Illinois University be and is hereby authorized to take whatever action may be required in the execution of this resolution in accordance with established policies and procedures.

APPROVAL OF PLANS AND SPECIFICATIONS AND AUTHORITY TO
SEEK BIDS, AND AUTHORITY FOR EXECUTIVE COMMITTEE TO AWARD
CONTRACTS: STUDENT HEALTH AND FITNESS CENTER WEIGHT
ROOM EXPANSION, SIUE

Summary

This matter would approve plans and specifications and authorize University officers to seek bids; and authorize members of the Executive Committee of the Board of Trustees to award construction contracts in connection with the capital project, Student Health and Fitness Center Weight Room Expansion, SIUE. The project provides for construction of approximately 4,150 square feet of additional space to the Student Health and Fitness Center to expand the weight room facilities. The approved budget for the project is \$600,000, which will be funded from Student Fitness Center Operations funds and Student Fitness Center Repair and Replacement Reserves.

Rationale for Adoption

At its July 10, 1997 meeting, the Board approved the project and approved a budget of \$600,000. The Illinois Board of Higher Education approved the project as a non-instructional capital improvement at its September 3, 1997 meeting. On December 11, 1997, the Board approved the recommendation of architects with which to negotiate a contract for services. Subsequently, the firm of EWR Associates, Belleville, Illinois, was retained to provide project architectural/engineering services.

The architect has completed plans and specifications. Copies of the plans and specifications have been filed with Mr. Lindley Renken for review on behalf of the Board of Trustees and with the Office of the President.

Authority for members of the Board's Executive Committee to award construction contracts is requested in order to expedite the start of construction so that the new addition can be enclosed before the winter season.

Consideration Against Adoption

University officers are aware of none.

Constituency Involvement

Not pertinent to this matter.

Resolution

BE IT RESOLVED, by the Board of Trustees of Southern Illinois University in regular meeting assembled, That:

1) The plans and specifications for the capital project, Student Health and Fitness Center Weight Room Expansion, SIUE, be and are hereby approved as presented to the Board this date, and officers of Southern Illinois University at Edwardsville are authorized to proceed with bidding said project in accord with the plans and specifications approved.

2) The members of the Executive Committee of this Board be and are hereby authorized to award construction contracts in connection with the capital project, Student Health and Fitness Center Weight Room Expansion, SIUE.

3) The President of Southern Illinois University be and is hereby authorized to take whatever action may be required in the execution of this resolution in accordance with established policies and procedures.

APPROVAL TO ACQUIRE REAL PROPERTY:
408, 412 WEST CALHOUN STREET AND 417 WEST HAY STREET,
SIU SPRINGFIELD MEDICAL CAMPUS

Summary

This matter seeks approval to acquire real properties located at 408 and 412 West Calhoun Street and 417 West Hay Street, Springfield Illinois, for future development of the Springfield campus.

Rationale for Adoption

The Board of Trustees reviewed and approved the School of Medicine's plan to acquire some properties to facilitate future campus development at Springfield. The three properties identified in this matter are within the targeted area. The University has obtained an appraisal of the properties, and the owners have agreed to sell all three properties at the appraised value. The total appraised value for all three houses is \$151,000. An estimated \$500.00 for miscellaneous costs associated with closing on the properties brings the total estimated

acquisition cost to \$151,500. The two properties on Calhoun Street will be used as University office space until such time as campus development requires their demolition. The property on Hay Street will be demolished after the purchase has been completed.

Funding for this project will come from non-appropriated funds available to the School of Medicine.

The nature of this project and its source of funds cause it to be defined as a non-instructional capital improvement. Consequently, approval of the Illinois Board of Higher Education will be required prior to the commitment of funds.

Considerations Against Adoption

University officers are aware of none.

Constituency Involvement

Not pertinent in this matter.

Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That:

(1) The request to purchase the properties at 408 and 412 West Calhoun Street and 417 West Hay Street, Springfield, Illinois, be and is hereby approved at a total cost of \$151,500.

(2) Funding for this purchase shall be from non-appropriated sources.

(3) This project be and is hereby recommended to the Illinois Board of Higher Education as a non-instructional capital improvement.

(4) The President of Southern Illinois University be and is hereby authorized to take whatever action may be required in the execution of this resolution in accordance with established policies and procedures.

PROPOSAL TO NAME AND RENAME PHYSICAL COMPONENTS, SIUE

Summary

This matter seeks approval to name three buildings and rename the Quadrangle.

Rationale for Adoption

In accordance with 6 Policies of the Board B-2, the Board of Trustees is requested to approve the naming of three buildings on the Edwardsville campus. The Board is also requested to approve renaming the Quadrangle on the Edwardsville campus.

It is recommended that the existing University Center be formally named Delyte W. Morris University Center.

Delyte W. Morris, more than any single individual, is responsible for the existence of Southern Illinois University at Edwardsville. He recognized the need for higher education in southwestern Illinois, and he responded to that need with a vision that became reality in a 2,660 acre campus. The architectural integrity of the campus, the lakes, the paths, the forests are testimony to his conception of what a university campus should be. By naming the University Center, the building shared by all members of the community, in honor of Delyte W. Morris, SIUE recognizes his role in its history as the University prepares to celebrate the 50th anniversary of his appointment as president.

It is recommended that the Quadrangle, currently named for Delyte Morris, be renamed William G. Stratton Quadrangle.

William G. Stratton, the thirty-fourth Governor of Illinois, served from 1953 to 1961. During his terms as governor, higher education enjoyed a period of growth without precedent in the history of the state. In June, 1960, Governor Stratton was the speaker at the first commencement ceremony held on the Edwardsville campus site. He used this opportunity to kick off his personal campaign for passage of the \$195 million bond issue to expand higher education in Illinois, which included construction of the Edwardsville campus. Funding for the SIUE campus was made possible by his leadership in securing approval of the bonds necessary for its construction. SIUE proposes to recognize Governor Stratton's contribution to its development by naming the Quadrangle in his honor. Naming the Quadrangle in his honor is particularly appropriate since it is the center space of the buildings constructed as a result of the governor's efforts.

It is recommended that the Communications Building be named Katherine Dunham Hall.

P-2

Ms. Katherine Dunham, University Professor Emeritus, is world renowned for her contributions to dance. From the late 1960's until her retirement in 1982 she served the University as head of the Performing Arts Training Center at SIUE's East St. Louis Center. By naming the Communications Building in her honor, SIUE recognizes her contribution and service to the University, the region and the arts.

The University named the Performing Arts Training Center for Ms. Dunham after her retirement. In view of the policy referenced above, Ms. Dunham's name should be removed from the Performing Arts Training Center when the Communications Building is renamed in her honor. This change will have the additional benefit of eliminating the confusion between the SIUE East St. Louis Center facility and the Katherine Dunham Museum which is also located in East St. Louis.

It is recommended that SIUE's stadium be named the Ralph Korte Stadium.

Ralph Korte, a 1968 SIUE alumnus, is an ardent supporter of his Southern Illinois University Edwardsville, and credits his success to the availability of quality educational programs at SIUE.

Mr. Korte has given generously of his time to various University and Foundation boards, committees, and projects, including the creation of the construction program within the School of Engineering.

In order to host the US Olympic Festival '94 track and field and soccer events, SIUE needed a new facility. Mr. Korte accepted leadership for the fundraising committee and gave unselfishly of his time and talents. He helped forge the successful public/private partnership by personally working with legislators and state officials and then soliciting community leaders in the greater St. Louis region to match his support of this project. His efforts led to the construction of a stadium and track that is a premier facility of its kind in the nation, and has become a sought-after venue for high school, collegiate, national amateur, and international athletic events.

For his overall contributions of time, energy, expertise and resources to the University and to the stadium project in particular, SIUE recommends that the stadium surrounding Bob Guelker Soccer Field be named in honor of Ralph Korte.

Considerations Against Adoption

University officers consider none to exist.

Constituency Involvement

These recommendations have been approved by the University Planning and Budget Council in accordance with campus governance policies.

Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That:

- (1) The existing University Center be and is hereby formally named Delyte W. Morris University Center;
- (2) The existing Communications Building be and is hereby formally named Katherine Dunham Hall;
- (3) The existing stadium be named the Ralph Korte Stadium;
- (4) The existing Quadrangle be renamed the William G. Stratton Quadrangle.
- (5) The President of Southern Illinois University be and is hereby authorized to take all actions necessary for the execution of this resolution in accordance with established policies and procedures.

APPROVAL TO EXCHANGE REAL PROPERTY: SOUTHERN ILLINOIS
AIRPORT, SIUC

Summary

This matter seeks approval to convey one parcel of real property adjacent to the Southern Illinois Airport to the Southern Illinois Airport Authority in exchange for two parcels of land and options for two parcels of land from the Airport Authority. Both the conveyance of the University's parcel as well as the acquisition from the Airport Authority will be by recordable warranty deed in fee simple.

Rationale for Adoption

SIUC's plan to create a Transportation Education Center and to allow for future expansion of the Aviation Management and Flight, and Aviation Technologies programs requires the acquisition of certain parcels of property currently owned by the Southern Illinois Airport Authority. This matter seeks approval of an agreement by which the University would convey one parcel of land consisting of approximately 16.33 acres to the Southern Illinois Airport in exchange for two parcels of land (1 and 2) and the exclusive option to acquire, by warranty deed, in fee simple, two parcels of land (3 and 4) consisting of approximately 6.4 acres. In addition, the Airport Authority will agree to provide, as grant funding permits, certain necessary infrastructure improvements, such as roads, sidewalks, and parking facilities required for the successful completion of new structures constructed by the University on each of the four parcels.

The University currently leases space from the Airport Authority for its various aviation programs. The leased space is adjacent to the 6.4 acres the University desires to acquire through exchange with the Airport Authority. The

current lease agreement expires June 30, 1998. As a condition of renewing the lease and maintaining the current terms, the Airport Authority has stipulated that the land conveyance agreement be approved prior to the lease renewal.

The University may elect to take title to parcels 1 and 2 at any time during the next ten years. Even if the University does not exercise its option, at the end of ten years, these parcels will be conveyed to the University. If the University no longer needs these parcels, the Airport Authority will purchase them (approximately 5.5 acres) for the then existing fair market value. Should the University exercise its options for the smaller parcels (3 and 4), it shall be obliged to construct certain program structures (hanger, test facility) within three years from the exercise of the option or the parcels will revert to the Airport Authority.

All parcels involved in this proposed exchange have been appraised by a certified appraiser. The property to be acquired by the University exceeds the value of the single parcel to be conveyed to the Airport Authority. Legal descriptions are contained herein for the land to be conveyed to the Airport Authority (University Parcel) and the four parcels offered to the University (Option Parcels 1 through 4).

No outlay of funds is required for this conveyance and acquisition of properties.

Considerations Against Adoption

University officers are aware of none.

Constituency Involvement

All pertinent campus departments are aware of and support this recommendation.

Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That:

(1) The requested agreement to convey property herein designated as "University Parcel" consisting of approximately 16.33 acres to the Southern Illinois Airport Authority in exchange for options to acquire four parcels of property herein designated as "Option Parcels 1 through 4" totaling approximately 6.4 acres, be and is hereby approved.

(2) No outlay of funds is required for this conveyance and acquisition of properties.

(3) The President of Southern Illinois University be and is hereby authorized to take whatever action may be required in the execution of this resolution in accordance with established policies and procedures.

NAMING OF THE DOROTHY R. DAVIES HALL, SIUC

Summary

This action would change the current name of Davies Gymnasium to the Dorothy R. Davies Hall and would continue to honor Professor and Chair Dorothy R. Davies.

Rationale for Adoption

Dorothy R. Davies played a major role in the development and maturation of the Southern Illinois University at Carbondale Department of Physical Education. It was fitting that the gymnasium be named Davies Gymnasium to honor her commitment to SIUC.

The use of Davies Gymnasium has changed over the years and now supports diverse purposes. It houses professional offices, laboratories, seminar rooms, classrooms, and an athletic injury rehabilitation center. Currently located in the building are faculty and staff in the Department of Physical Education, University and Women's Professional Advancement, University Affirmative Action office, and Women's Studies Program. The proposal to change the name has the support of these offices and that of Intercollegiate Athletics.

The name change would be more reflective of the actual and continuing use of the facility, maintain the integrity of the original name, and continue to honor the long-time and beloved Chair of Physical Education, Dorothy R. Davis.

University officers believe that changing the name of Davies Gymnasium to Dorothy R. Davies Hall is appropriate and continues the tribute to Dorothy R. Davies.

Considerations Against Adoption

University officers are aware of none.

Constituency Involvement

This action was initiated by the Chair of the Department of Physical Education and requested by the Dean of the College of Education on behalf of faculty and staff of the units located in the facility. It was reviewed and approved

by the Naming University Facilities Committee. This action is recommended for adoption by the Provost and the Chancellor, SIUC.

Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That the current name of Davies Gymnasium of Southern Illinois University at Carbondale be changed and is hereby named the Dorothy R. Davies Hall.

NAMING OF THE DOROTHY MORRIS GARDENS, SIUC

Summary

This matter proposes to name the area, known for many years as the presidential lawn, as "The Dorothy Morris Gardens." The Gardens will honor Mrs. Morris, widow of SIU President Delyte W. Morris, for her longtime devoted and exemplary service to students, faculty, staff, and friends of Southern Illinois University. The Dorothy Morris Gardens area will include the present Museum Sculpture Garden, previously named by the SIU Trustees, and the Kumakura Garden.

Rationale for Adoption

In 1930, Dorothy Arnold Mayo graduated from the University of Maine and married a young instructor of public speaking and director of forensics, Delyte W. Morris. Their marriage, which spanned more than 50 years, was a partnership of complementary talents. In 1948, Delyte, Dorothy, and their two sons, Peter and Michael, arrived at Carbondale and became part of the official family of the Southern Illinois University. At that time there was approximately 3,000 students and about 300 faculty members. When the University grew to two campuses by 1970, the size of this official family exceeded 2,000 faculty members, thousands of alumni and former faculty and staff, and 36,000 students. Throughout those years, and the additional 22 years Mrs. Morris lived in Carbondale, she brought "dignity and quiet enthusiasm with a continuing commitment to dedicated support for the University and her unwavering willingness to be of service in its behalf." (SIU Trustees, December 10, 1992)

As the "First Lady" of Southern Illinois University for the 22 years of her husband's presidency, Dorothy Morris served devotedly and in exemplary fashion as official University hostess. The Morris' home was the scene of innumerable formal receptions, civic meetings, and the less formal -- but equally important -- gatherings such as the famed watermelon feasts on the lawn.

SIU is planning for a year-long celebration in honor of the former President Delyte W. Morris. In that planning it appears several ideas and suggestions have come together for the following reasons.

1) Alumni, faculty, and friends have suggested that Mrs. Morris be publicly and officially recognized as "First Lady" for the many years. Since the President's home no longer exists, the suggestion has been that the lawn area be named "The Dorothy Morris Gardens." Not only was the lawn used for University events but was also used for Dorothy's hobby -- gardening.

2) Mrs. Morris supported the University and the community in diverse social and cultural organization such as the American Association of University Women, the golden Friends Award of the Morris Library (1985), the SIU Women's Club (Woman of the Year 1962), the Carbondale Women's Club, the SIU Jackson County Alumni Association (Service to Southern Award, 1977), and the Evergreen Garden Club. With Mrs. Morris becoming a member many years ago, the Friends of the University Museum are supportive of the Dorothy Morris Gardens proposal. The Museum Sculpture Garden will continue to provide sculpture and art for the University family and add to the recognition of Mrs. Morris.

3) President Morris' vision of internationalism led to training and educational facilities overseas in several different countries. During later years, Dr. Charles Klasek, Executive Assistant to the SIUC Chancellor for International and Economic Development, helped continue the international vision. With similar vision, Nobuo Kumakura, a longtime mayor, had the leadership to help Nakajo and the Niigata Prefecture join together with SIU to create and to expand the SIU - Nakajo campus. To honor him, the Kumakura Garden (including the Klasek Bridge) will be constructed within the Dorothy Morris Gardens.

Considerations Against Adoption

University Officials are aware of none.

Constituency Involvement

Formal constituency involvement in the naming of facilities and outdoor areas on the campus is provided for through the Naming University Facilities Committee. That body has unanimously recommended this naming action to the Chancellor. The Chancellor has endorsed the Committee's recommendation for consideration by the President, and the President recommends the Board's approval of this action.

Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That the area known as the "Presidential Lawn" be and is hereby named "The Dorothy Morris Gardens;" and

BE IT FURTHER RESOLVED, That the President of Southern Illinois University is authorized to take those actions necessary to implement the aforementioned action without further action by this Board.

NAMING OF THE KUMAKURA GARDEN, SIUC

Summary

This matter proposes the naming of The Kumakura Garden as part of The Dorothy Morris Gardens to honor Nobuo Kumakura, a significant leader in establishing Southern Illinois University at Carbondale in Niigata, Japan and the longtime mayor of Nakajo.

Rationale for Adoption

Southern Illinois University at Carbondale in Niigata (SIUC-N) was established in 1988 under the auspices of the U.S.-Japan Committee for Promoting Trade Expansion. It was the first state university to open in Japan with a public governmental partner, Nakajo, a city in Niigata Prefecture, and continues to be one of only three public universities that still operate viable programs.

Education programs at SIUC-N serve as a bridge or stepping stone to an American baccalaureate degree. Japanese students can improve their English skills, adjust to the American system of education, and earn college credit before moving on to complete their bachelor's degree at the SIUC home campus or another American university. Approximately 100 students annually move from SIUC-N to the United States to complete their bachelor degrees and, since 1993, about the same number of students graduate each year. Also, each year, about 30 American college students, primarily from SIUC, study intensive Japanese language and culture studies at Nakajo. Japanese students from SIUC-N are now studying sooner in the U.S. and are taking more core curriculum courses at Carbondale.

In September, 1996, Governor Jim Edgar and SIU President Ted Sanders went to Nakajo and met with Mayor Kumakura. Now, the Niigata-Illinois Council of Education and Economic Development agreement has been renewed, the governmental agencies have been reaffirmed, and the educational programs have been improved and advanced.

Nobuo Kumakura, recently elected for his eighth consecutive four-year term as mayor of Nakajo, has had the vision and leadership to help Nakajo and the Niigata Prefecture join with SIUC and the Carbondale community to create the SIUC-N. On May 9, 1997, SIUC awarded an honorary Doctor of Human Letters degree to him and broke ground for a Japanese garden near the center of campus with the intention of naming that garden in honor of Mayor Kumakura. This proposal formalized that intention by naming the garden as part of the larger Dorothy Morris Gardens.

The proposed Kumakura Garden will recognize Mayor Kumakura's leadership, display the beauty of SIUC-N on the Carbondale campus, and advance the international understanding among Japanese and American students, faculty, alumni, and friends.

Considerations Against Adoption

University Officials are aware of none.

Constituency Involvement

Formal constituency involvement in the naming of facilities and outdoor areas on the campus is provided for through the Naming University Facilities Committee. That body has unanimously recommended this naming action to the Chancellor. The Chancellor has endorsed the Committee's recommendation for consideration by the President, and the President recommends the Board's approval of this action.

Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That an area within the Dorothy Morris Gardens, as indicated on the attached illustration, be and is hereby named "The Kumakura Garden;" and

BE IT FURTHER RESOLVED, That the President of Southern Illinois University is authorized to take those actions necessary to implement the aforementioned action without further action by this Board.

PROJECT APPROVAL: EXTENSION OF FIBER OPTICS, THOMPSON POINT HOUSING AREA, SIUC

Summary

This matter seeks project and budget approval for Phase One of a project to provide direct computer network connections for students in the Thompson Point Housing area and provide additional dial-up access for the East Campus Housing Area.

The estimated cost of work to extend fiber optic cabling from Lentz Hall to the remainder of the Thompson Point Housing area, and to provide modem based services for the East Campus Housing Area is \$310,000. These services will allow students residing in University Housing to have direct access to the educational services available via the Campus Area Network. Funding for this work will come from Information Technology - Telephone Service revenue and the University Housing Repair and Replacement Reserve.

The extension of cabling will utilize existing conduit runs within the Thompson Point area and therefore no drawings will be required. Physical Plant Engineering Service staff and Information Technology staff have reviewed the project.

Rationale for Adoption

In an effort to improve the recruitment and retention of students at the Carbondale campus, University Housing and Information Technology have considered various options to provide direct access to the Campus Area Network and its associated services for students residing in University Housing. A multi-phase plan has been developed to extend fiber optics to the various on-campus residence halls. This plan is considered to be the most economical and efficient way to provide expanded computer access to students residing in on-campus housing.

The first phase of this project will occur this summer, with completion anticipated by the beginning of the Fall semester. The work will extend the fiber optic cabling that currently exists in Lentz Hall to Abbott, Bailey, Baldwin, Bowyer, Brown, Felts, Kellogg, Pierce, Smith, Steagall, and Warren Halls. Ethernet connections from each room will then allow student residents to access the Campus Area Network. This phase will also allow additional banks of modems to be set up for East Campus residence halls to assist with their dial-up access, until Fall 1999, when the second phase of this project can be completed.

In an effort to offer the advantages of this increased computer access to student residents this fall, Information Technology will incorporate the work for this project into the existing Central Management Services Contract #TCVS 0287 under which cabling work has been performed in the past.

Considerations Against Adoption

University officers are aware of none.

Constituency Involvement

The Computing Advisory Committee, which has constituency representation, as well as the Residence Hall Association has requested that this service be provided in the past.

Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, that:

(1) The project to extend fiber optic cabling within the Thompson Point Housing Area, and to provide additional modem access for the East Campus area at SIU, Carbondale be and is hereby approved at a total cost of \$310,000.

(2) The work to complete this project will be performed under the current Central Management Services Contract #TCVS 0287.

(3) Funding for this work shall be from Information Technology-Telephone Service revenue and from the University Housing Repair and Replacement Reserve.

(4) The President of Southern Illinois University be and is hereby authorized to take whatever action may be required in the execution of this resolution in accordance with established policies and procedures.

Mr. Rowe moved the reception of Reports of Purchase Orders and Contracts, April, 1998, SIUC and SIUE; the ratification of Changes in Faculty-Administrative Payroll, SIUC and SIUE; and the approval of the Minutes of the meeting held May 14, 1998; Approval of a Master of Science Degree Program, Major in Construction, School of Engineering, SIUE; Approval of a Bachelor of Science Degree Program, Major in Manufacturing Engineering, School of Engineering, SIUE; Resource Allocation and Management Program (RAMP) Planning Documents, Fiscal Year 2000: Executive Summary; Planning Statement, Program Reviews, New Program Requests, Program Priorities Requests, and Support Function Request, SIUE; Mission Statement, Focus Statement, Priorities Statement, Program Review Reports, New Program Requests, Program Priorities Requests, SIUC, including the School of Medicine; Approval of FY-99 Operating Budget; Selection of Architect: Altgeld Hall Renovations, SIUC; Naming of the College of Applied Sciences and Arts Building, SIUC; Approval of Plans and Specifications and Authority to Seek Bids, and Authority for Executive Committee to Award Contracts: Student Health and Fitness Center Weight Room Expansion, SIUE; Approval to

Acquire Real Property: 408, 412 West Calhoun Street and 417 West Hay Street, SIU Springfield Medical Campus; Proposal to Name and Rename Physical Components, SIUE, as revised; Approval to Exchange Real Property: Southern Illinois Airport, SIUC; naming of the Dorothy R. Davies Hall, SIUC; Naming of The Dorothy Morris Gardens, SIUC; Naming of The Kumakura Garden, SIUC; and Project Approval, Extension of Fiber Optics, Thompson Point Housing Area, SIUC. The motion was duly seconded. Student Trustee opinion in regard to the motion was indicated as follows: Aye, Joe Arana, Patrick Kelly; nay, none. The motion carried by the following recorded vote: John Brewster, Molly D'Esposito, William R. Norwood, Harris Rowe, Celeste M. Stiehl, A. D. VanMeter, Jr., George T. Wilkins, Jr.; nay, none.

The following matter was presented:

PROJECT APPROVAL AND SELECTION OF ARCHITECT:
EXPANSION OF PARKING LOT #45, SIUC

Summary

This matter seeks project and budget approval to expand parking lot #45 on the Carbondale campus. Parking lot #45 is located south of the Recreation Center on Grand Avenue.

The estimated cost of work to expand lot #45 is \$750,000 and will allow parking for approximately 500 additional vehicles. Funding for this work will come from the traffic and parking revenue.

Drawings and specifications for the renovation will be prepared by the Physical Plant Engineering Services. Consulting services from Ross and Baruzzini for electrical engineering work associated with lighting is included.

Rationale for Adoption

In an effort to improve the recruitment and retention of students at the Carbondale campus, the Traffic and Parking Committee is currently considering a proposal to allow freshmen and sophomores who reside in university housing to

have personal vehicles on campus. However, a shortage of overnight parking near the university's residence halls is a concern that needs to be addressed.

The expansion of lot #45 into the area currently known as Rinella Field will greatly reduce the shortage of overnight parking near the University Park residence area. This addition of approximately 500 spaces will provide for safe, well lit parking in close proximity to the University Park residence halls and the Recreation Center. It is anticipated that the work would be completed prior to the end of the Fall 1998 semester.

The nature of this project and its source of funds cause it to be defined as a non-instructional capital improvement. Consequently, approval of the Illinois Board of Higher Education will be required prior to the commitment of funds.

Mr. Carl Bretscher, the Board's consulting architect, will be given the opportunity to review the drawings and specifications for this project.

Considerations Against Adoption

University officers are aware of none.

Constituency Involvement

The effort to provide overnight parking for students residing in University Housing has the recommendation of the Campus Traffic and Parking Committee, which has constituency representation.

Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That:

(1) The project to expand parking lot #45 at Southern Illinois University at Carbondale be and is hereby approved at a total cost of \$750,000.

(2) Funding for this work shall be from traffic and parking revenue.

(3) Upon recommendation of the Architecture and Design Committee, authorization be and is hereby granted for the drawings and specifications to be prepared by Physical Plant Engineering Services.

(4) This project be and is hereby recommended to the Illinois Board of Higher Education as a non-instructional capital improvement.

(5) The President of Southern Illinois University be and is hereby authorized to take whatever action may be required in the execution of this resolution in accordance with established policies and procedures.

Mr. Kelly stated that he wanted the concerns noted about the quality of the playing fields, either being the same or improved, with the expansion of the parking lot.

Mr. Norwood moved approval of the resolution. The motion was duly seconded. Student Trustee opinion in regard to the motion was indicated as follows: Aye, none; nay, none; abstain, Joe Arana, Patrick Kelly. The motion carried by the following recorded vote: Aye, John Brewster, Molly D'Esposito, William R. Norwood, Harris Rowe, Celeste M. Stiehl, A. D. VanMeter, Jr., George T. Wilkins, Jr.; nay, none.

Dr. Ted Sanders, President, Southern Illinois University, gave the following executive officer report:

I'm pleased to announce to you that the bargaining teams have reached tentative agreement on a contract between the University and the faculty association here at Carbondale. They did that last Saturday at 4:00 in the morning. The agreement is, I think, an extremely good agreement, a sound agreement, for the faculty, the administration, and for the Board. It results from a good faith effort by both of the parties to put issues on the table to discuss them vigorously and to, in many cases, reach a compromise. The contract will now go to the members of the faculty association for consideration and, hopefully, for ratification. Upon that ratification, it is my intent to recommend that you, too, approve or ratify the contract as proposed. As I mentioned, I believe it is a very good contract and it provides the basis for us to move forward working in a collegial manner with the faculty here in Carbondale and the best interest of the University. Hopefully, the tone and the relationship will reflect the effort in these last days of the two bargaining teams. I don't believe Kay Carr is in the audience today, but I was going to congratulate her on her election as President of the Faculty Association in Carbondale and to compliment her and members of her bargaining team. She actually was a member of the bargaining team as well. We look forward to working with Kay in her new responsibilities.

Let me report briefly on the legislative session, just completed. It seems longer ago, but on May 23 the General Assembly adjourned and went home

after conducting, from higher education's perspective, a very productive spring legislative session. Members passed a balanced budget. It was, I believe, generous to Southern Illinois University. It was the opportunity for our new Public Policy Institute, and particularly for Paul Simon and Mike Lawrence, to have their first major success. John Jackson has very nicely addressed that earlier in his comments. I don't know about you, but I took a great deal of pride as we read about their activities and then saw the results of what it was they were able to produce in the General Assembly, and I concur with John Jackson. It's highly likely that that bill would not have been drafted or passed had it not been for their efforts in that regard. I was not in the state, as I've mentioned to you before, but I was watching from another post when Governor Edgar took office about seven years ago. I know from talking with him the kind of condition that he found the state in when he assumed the mantle of Governor of the State of Illinois. He found the state financially strapped, late in its payments, major problems, difficult choices, mid-year cutbacks, they were as he describes them and as anyone who has lived those kinds of things, tough times requiring tough decisions. Since then, by setting priorities and by living within the state's means, the state has been able to work its way out of these financial woes. Our economic condition today is very different than what it was seven years ago, and, in fact, for the past five years the Governor has been extremely supportive of the Board of Higher Education and its requests to the General Assembly. I know of no other state where a Governor has embraced to the penny the State Board of Higher Education's budget recommendations. That just seldom happens to you even in a single year and to have that experience five years running speaks well, Molly, both for the Board of Higher Education, and for the Governor as well. Again, this year the Governor's budget request was embraced by the members of the General Assembly so that the IBHE and the Governor's proposal to the General Assembly now arrives back to us as it was proposed without a single change in that budget. There were a couple of minor changes last year; this year absolutely none. I think we have more to thank than just the Governor and the members of the Board of Higher Education. The realities are that members of our local legislative team have been of extreme value to the University and advocating for its needs. Here in the Carbondale area, Senators Luechtenfeld and Rea, Representatives Bost, Wright, Woolard, and Phelps have been very, very helpful and supportive of the University. In Edwardsville, we can say the same for Senators Bowles, Clayborne, Watson, and DeMuzio, as well as for Representatives Hoffman, Hannig, Ryder, Holbrook, and Davis. In Springfield, the same message for Senator Bomke, and Representatives Poe, and Klinger. I believe we have a strong relationship with our legislators across both parties than we have ever had. They work individually and together on behalf of the University and you can see the results in this year's budget particularly. In pointing that out, let me highlight just some of the accomplishments. This is a \$2.2 billion higher education budget. For Southern Illinois University, the General Revenue fund appropriation \$208,750,000 approved for our operations and that \$10.1 million or 5.1% more than Fiscal 98. The Governor's capital budget was enacted during this legislative session. We were concerned most of the way through the legislative session that we might fall off track again with the capital appropriations and the raising of the bond levels by the state. Indeed we now have a capital bill at the

close of the session. It will equip the new engineering building at the Edwardsville campus. That's over \$6 million in funding there. It will continue the planning for the replacement of the East St. Louis Center. That's roughly another \$1.25 million. It will begin to fix the ceiling that is falling on Don Beggs over in Anthony Hall; a \$3.1 million project. This was truly an unusual year. Ever once in a while an occasion arises in the legislative process when one's able to get a project or two accomplished that's beyond that which was recommended by the Governor. This has been one of those years. We have some 12 additional projects that we saw funded in the budget for Southern Illinois University and particular thanks goes to that legislative team that I mentioned earlier. We were able to see the \$400,000 that we already had for this year in planning for the replacement of the East St. Louis Center reappropriated. We would have lost those funds had the legislature not done so. We were able to see a million dollar restoration for the Alzheimer's Disease Centers in the state which will mean another \$400,000 for the School of Medicine or at least will assure the continuation of an additional \$400,000 that we were able to secure the previous year. We were able to see the doubling of the excellence in academic medicine budget from \$13.6 million which means over \$.5 million next year to the School of Medicine. SIU played a significant role in the appropriation of those funds. An increase of \$3 million in the C-FAR program which means over \$300,000 more for the College of Agriculture. At Carbondale, some other special projects: \$250,000 to construct a pathology incinerator, \$175,000 to purchase an atomic force microscope for the Electron Microscopy Center, \$190,000 to build a storage facility for the Soybean Research Center; another \$294,800 to renovate Camp 1 at the Touch of Nature. At Edwardsville, \$300,000 to renovate the Cycle Motor Skills Lab in Nursing. Another \$250,000 to complete the Olympic Stadium, \$712,000 for planning for renovation in the Science Building, which is desperately needed; \$300,000 to renovate the Computing Laboratory, and \$250,000 so that David has neon signs as you enter the campus; actually, electronic entry signs. There are other items in the budget that impact us and that are extremely important to us. For example, Amtrak is secured in this budget as well and Amtrak is extremely important to the Carbondale campus. All in all, if you sum up these additional projects you will eventually find your way somewhere approximating \$3.5 million more than what the Governor had recommended. I was able to join David and Governor Edgar at the Edwardsville campus Tuesday, June 2, for the groundbreaking for the new Engineering facility. Kind of a nice wrap-up experience and an opportunity to say thank you to the Governor because he was instrumental in breaking loose the capital bill that allowed us to get the front line funding for that Engineering Building. That's one of the first things you asked us to go to work on because that capital bill and that project was in serious jeopardy three years ago and now you can see because we've turned the dirt, the contract's let, the construction is underway, and the money is there for equipping the facility and now we have new programs that will come to be in that facility. All in all a pretty good year for Southern Illinois University.

The last thing I'd like to do, Mr. Chairman, is to acknowledge that this will be the last meeting when Don Beggs will sit over in that chair to our left and symbolize the leadership of the Carbondale campus. It seems like it was only

yesterday that Don and I first talked about the possibilities of his assuming this leadership post and the time has really gone very, very fast. Though as I reflect on the things that Don has been able to accomplish they seem to mark longer than two years. In fact, Don has done a marvelous job. There is no question, when you talk to Don Beggs, about his love for this University and his unwavering commitment to it and you see that unwavering commitment reflected during his tenure. He has reinstated and re-energized some of the traditions of the Carbondale campus. He has reached back into his own experiences and the things that were important to him as a student here three or four decades earlier and made them a real part of the life of our current student body. He has reconnected the campus to this region that we call Southern Illinois between the two great rivers. He has actively pursued addressing the enrollment issues that we were facing when he began his tenure and you saw yesterday clear evidence of the results of his and his colleagues' efforts when you see a reversal in the trend. He has reconnected us and in some ways connected us in some very new ways to our alums. I could go on and on about the specifics about what Don has accomplished. I'd make only one other comment though. Don has had the best of partners in doing this. If there's any one better than Don Beggs it's Shirley. We got quite a bargain whenever Don assumed this role in the fact that Shirley joined in this partnership and she, too, contributed so very much to her university as Don's partner and we deeply appreciate what she's done. I bring to you today, Mr. Chairman and members of the Board, a resolution to honor Don and Shirley Beggs for their contributions these past two years. I would ask Mr. Chairman that the Board consider this matter as a current and pending item.

The Chair said that the Bylaws stated that the Board may consider matters not previously on the agenda by unanimous vote the Board members present. He asked for a motion to consider this Current and Pending matter.

Mr. Rowe moved to consider the matter. The motion was duly seconded and after a voice vote, the Chair declared the matter to have passed unanimously.

Recognition of

DONALD L. BEGGS

Resolution

WHEREAS, Donald L. Beggs, of Southern Illinois University at Carbondale, has elected to retire after more than thirty-eight years of outstanding service to the institution, including two years of active and effective leadership as chief executive officer; fifteen years as Dean of the College of Education; and his many, many years as a professor in the College of Education—as well as his student years, when he arrived as a freshman in 1959 and left with a master's degree in 1964;

WHEREAS, Dr. Beggs embodies SIU's purpose for being—the creation of a citizen scholar who, through his actions, leads by example, and, in so doing, encourages generations of students and scholars to follow;

WHEREAS, Dr. Beggs, as a southern Illinois native son with a career and life investment in this institution; as a person of great integrity, energy, and commitment who earned the respect of not only his colleagues, but also the larger community, who studied, worked, and, after completing his Ph.D. at the University of Iowa in 1966, returned to his alma mater to instruct and to mentor generations of southern Illinois youth;

WHEREAS, Dr. Beggs, in all his various capacities from Associate Dean of the Graduate School (1970-71); Assistant Dean, College of Education (1973-1975); acting Assistant Vice President for Academic Affairs (1975-76); acting Dean of University Programs (1975); Dean, College of Education (1981-1996); to his present position as SIUC Chancellor, has maintained an unswerving commitment to SIU pride and academic excellence;

WHEREAS, Under his direction, the campus has renewed its commitment to its traditions, to its students, to diversity, and to the region; it has embraced the University's rich tradition of undergraduate and graduate education by encouraging exposure by both undergraduate and graduate students to current, on-going research studies; it has renewed its commitment to regional service; it has begun to address enrollment issues and to implement a new budget and planning process; it has renewed its commitment to international students and to its branch campus in Japan; it has renewed its commitment to outreach activities including a continued tradition to link off-campus students with SIU services at regional community colleges and military bases to extend higher education opportunities to non-traditional students unable to attend on campus;

WHEREAS, Under his leadership the University continued its commitment to its alumni by advancing the importance and inclusiveness of our SIU family; first, through the support of current and the advancement of new alumni clubs and chapters; second, through the development of a continued, working

relationship between its alumni and their University; and, third, through the advancement of current students as active supporters of their alma mater as alumni;

WHEREAS, SIU is a family tradition for Dr. Beggs. His grandmother, Laura Webb, attended SINU in the late 1870s; his mother, Mary Fitzgerald Beggs, was the first in his family to complete a degree; Beggs himself earned two SIU degrees as did his wife, Shirley—SIU students when they met. Both of their children, Brent and Pamela, hold SIU degrees;

WHEREAS, Numerous and prestigious awards and honors received by Dr. Beggs during his tenure at SIU reflect great distinction upon the University;

NOW, THEREFORE, BE IT RESOLVED, By the Board of Trustees in regular meeting assembled, That, the Board expresses its profound gratitude and appreciation to Donald L. Beggs for his many years of distinguished and invaluable services and contributions to Southern Illinois University at Carbondale, to its constituents and to its students;

BE IT FURTHER RESOLVED, That the title of Chancellor Emeritus be conferred upon Donald L. Beggs effective with his retirement on June 30, 1998; and

BE IT FURTHER RESOLVED, That the members of this Board, individually and as a group, offer Donald L. Beggs and his wife, Shirley, their best wishes for happiness and success in all endeavors in the years ahead and their sincere hope that those years be productive and fulfilling.

Board members made the following comments:

Mr. Norwood: I would just like to say having been down here in school with Don I can understand where his loyalty, where his understanding, where his tradition of the institution comes from. As I said a few meetings ago, we appreciate it. You turned this big ship around and it wasn't easy to do. It was a difficult task and you did an outstanding job. We are indebted to you for all that you have done, and also what Shirley has done. Shirley has been outstanding in spearheading the efforts in support of Don and in support of her university. Thank you so much for what you've done for us.

Mr. Brewster: I would echo Bill's comments. Don, you're one of our native sons. Not only from the region, but from this great University and your tenure here in everything that you've done represents truly the best that Southern Illinois and this University has to offer. For that we will be forever grateful. You have set an example for all of us to follow. We would be honored to try to achieve the standard you've set for us. You and your wife have given your full measure at every opportunity, and as you have listened to the comments and the expression of gratitude that memory will carry forward, hopefully, for you and I know for us and

this institution because it's a much better place because Don and Shirley Beggs have been here and have served as you have. Thank you very much.

Mrs. Stiehl: I, too, would just like to thank you for your leadership these past two years. I want you to know it has been a real honor and a privilege to have been able to have worked with you and with Shirley.

Dr. Wilkins: I'm especially proud because I have a daughter that graduated here with her Ph.D. in Education. Don was the Dean and between Dr. Joyce Killian and Don and Shirley she wouldn't have made it. I'm especially fond of Don. When somebody helps your family, you never forget it.

Mr. Kelly: Unlike most of you, I have only had the pleasure of working with Chancellor Beggs for the last year. But as a nearly professional trustee, I've had the opportunity of working with many administrators and I have found any as cooperative or listening to the students as Don Beggs. If you had heard the comments of both the USG and GPSC Presidents last year, they have had a strong, positive working relationship with the Chancellor and I know his open door policy is true. I've used it many times and I'm proud of that.

Mr. VanMeter: I would just like to second everything that has been said. I would like to comment particularly that I know the comments made by President Sanders, which I thought were very beautiful, came from the heart because he's had many conversations with me along this same line. I would like to only emphasize one particular thing that he had to say and that is the obvious love that you and Shirley have for this University. It shows in all that you have done and all that you have touched and all that you have been to the University. The Board sincerely appreciates it.


Mr. Kelly moved approval of the resolution. The motion was duly seconded. Student Trustee opinion in regard to the motion was indicated as follows: Aye, Joe Arana, Patrick Kelly; nay, none. The motion carried by the following recorded vote: Aye, John Brewster, Molly D'Esposito, William R. Norwood, Harris Rowe, Celeste M. Stiehl, A. D. VanMeter, Jr., George T. Wilkins, Jr.; nay, none.

The Chair asked that the record show that there was a standing, voluntary, very great round of applause.

The Chair announced that a news conference would immediately follow. He stated that the next meeting is scheduled for July 9 on the Edwardsville campus.

Mr. Brewster moved that the meeting be adjourned. The motion was duly seconded, and after a voice vote the Chair declared the motion to have carried unanimously.

The meeting adjourned at 11:30 a.m.



Sharon Holmes, Executive Secretary

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