

1988

1987-1988 Annual Report of the Board of Trustees of Southern Illinois University

Southern Illinois University Board of Trustees

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ANNUAL REPORT

of the Board of Trustees
Southern Illinois University

1987-88



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of the Board of Trustees
Southern Illinois University

1987-88



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Southern Illinois University - Board of Trustees
CARBONDALE, ILLINOIS 62901



June 30, 1988

The Honorable James R. Thompson
Governor of the State of Illinois
Springfield, Illinois 62706

Dear Governor Thompson:

We have the honor to submit to you herewith, in compliance with the law, the thirty-ninth annual report of the Board of Trustees of Southern Illinois University for fiscal year July 1, 1987 to June 30, 1988.

Respectfully yours,

Carol Kimmel
Carol Kimmel, Secretary
Board of Trustees

CK:sh

BOARD OF TRUSTEES

(as of June 30, 1988)

B. B. Birger
Ivan A. Elliott, Jr.
Carol Kimmel
Phil Lyons
William R. Norwood
Harris Rowe
Terry Signorello
A. D. VanMeter, Jr.
George T. Wilkins, Jr.

Collinsville
Carmi
Moline
Carbondale
Rolling Meadows
Jacksonville
Edwardsville
Springfield
Edwardsville

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A. D. VanMeter, Jr., Vice-Chairman
Carol Kimmel, Secretary
Sharon Holmes, Executive Secretary
C. Richard Gruny, Board Legal Counsel
Donald W. Wilson, Board Treasurer and
Vice-Chancellor for Financial Affairs

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Harris Rowe
Phil Lyons

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B. B. Birger
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Carol Kimmel
George T. Wilkins, Jr.

FINANCE COMMITTEE

Ivan A. Elliott, Jr., Chairman
William R. Norwood
Terry Signorello

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July 3, 1987

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MINUTES OF THE SPECIAL MEETING OF THE BOARD OF TRUSTEES
SOUTHERN ILLINOIS UNIVERSITY
JULY 3, 1987

A special meeting of the Board of Trustees of Southern Illinois University convened at 11:01 a.m., Friday, July 3, 1987, in Room 2015 of the O'Hare Hilton Hotel, Chicago O'Hare International Airport, Chicago, Illinois. The Chairman and Secretary being present, the meeting was called to order. The following members of the Board were present:

Mr. Ivan A. Elliott, Jr.
Mrs. Carol Kimmel, Secretary
Mr. Phil Lyons
Mr. William R. Norwood
Mr. Harris Rowe, Chairman
Mr. Terry Signorello
Mr. A. D. VanMeter, Jr., Vice-Chairman
Dr. George T. Wilkins, Jr.

The following member was absent:

Mr. B. B. Birger

Also present were Dr. Lawrence K. Pettit, Chancellor of Southern Illinois University, and Mr. C. Richard Gruny, Board Legal Counsel. Dr. John C. Guyon joined the meeting from 11:43 a.m. until 12:43 p.m.

The Secretary reported a quorum present.

Mr. Norwood moved that the Board go into closed session to consider information regarding the appointment, employment or dismissal of employees or officers, to adjourn directly from the closed session with no action having been taken. The motion was duly seconded. Student Trustee opinion in regard to this motion was indicated as follows: Aye, Phil Lyons, Terry Signorello; nay, none. The motion carried by the following recorded vote: Aye, Ivan A. Elliott, Jr., Carol Kimmel, William R. Norwood, Harris Rowe, A. D. VanMeter, Jr., George T. Wilkins, Jr.; nay, none.

The meeting adjourned at 1:03 p.m.

Carol Kimmel

Carol Kimmel, Secretary

July 9, 1987

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MINUTES OF THE MEETING OF THE BOARD OF TRUSTEES
SOUTHERN ILLINOIS UNIVERSITY
JULY 9, 1987

The regular monthly meeting of the Board of Trustees of Southern Illinois University convened on Thursday, July 9, 1987, at 10:34 a.m., in the Ballroom of the University Center, Southern Illinois University at Edwardsville. The regular Chairman and Secretary being present, the meeting was called to order. The following members of the Board were present:

Mr. B. B. Birger
Mr. Ivan A. Elliott, Jr.
Mrs. Carol Kimmel, Secretary
Mr. Phil Lyons
Mr. William R. Norwood
Mr. Harris Rowe, Chairman
Mr. Terry Signorello
Mr. A. D. VanMeter, Jr., Vice-Chairman
Dr. George T. Wilkins, Jr.

Executive Officers present were:

Dr. Lawrence K. Pettit, Chancellor of Southern Illinois University
Dr. Earl E. Lazerson, President, SIUE
Dr. John C. Guyon, Acting President, SIUC

Also present was Mrs. Sharon Holmes, Executive Secretary of the Board.

The Secretary reported a quorum present.

NOTE: Copies of all background documents furnished to the Board in connection with the following matters have been placed on file in the Office of the Board of Trustees.

The Chair recognized Mr. Phil Lyons, SIUC Student Trustee, and Mr. Terry Signorello, SIUE Student Trustee, who had taken office on July 1, 1987. He announced that Mr. Lyons had been appointed to serve on the Academic Matters Committee and that Mr. Signorello had been appointed to serve on the Finance Committee.

The Chair introduced Mr. John Attard, President of the Undergraduate Student Organization, and Ms. Terri Abernathy, President of the Student Senate,

SIUE. He welcomed them to the constituency group and invited their participation.

The Chair announced that the Board had met at approximately 11:00 a.m., Friday, July 3, 1987, in Room 2015 of the O'Hare Hilton Hotel in Chicago, Illinois, and a motion had been made to adjourn into executive session to consider information regarding appointment, employment or dismissal of employees or officers. He stated that no other business had been discussed, and the meeting had adjourned with no action taken.

Under Trustee Reports, Dr. Wilkins reported that he had attended the meeting of the Joint Trustees Committee for Springfield Medical Education Programs on June 18. He stated that there had been discussion regarding earthquake problems and what the SIU School of Medicine was doing. He announced that the directory listing positions and various services provided by the medical center had been compiled and would be distributed and updated on a regular basis. He stated that it should be very well accepted by physicians in Illinois, and that it should be helpful to the two hospitals and the SIU School of Medicine. He stated that it was an excellent book and would be very helpful to physicians in knowing the type of referrals that can be made to the School of Medicine.

Mr. VanMeter commented that Dr. Wilkins had given the Joint Trustees Committee an insight into the workings of the legislature that they've never had.

Mrs. Kimmel reported that she had attended the meeting of the Illinois Board of Higher Education on July 7. She stated that almost everything at that meeting dealt with the budget problems. She commented that normally at this meeting the IBHE discusses salaries and employment problems and that little had been discussed except the fact that increases cannot be expected.

She reported that three of the senior people at IBHE are retiring or leaving their positions and there is no money to replace some of these people. She stated that Dr. Wagner had stated that jobs will be consolidated and that they will do the best they can to continue to provide all the services that are needed with no increased money. She stated that a very interesting report had been given on the great steps that had been made in library services for the state in the computer world. She continued that Ted Sanders, State Superintendent of Education, had given a report of the Blue Ribbon Committee on the teaching profession. She reported that there had been a report on the recruitment and retention of minority students and that a new task force had been appointed to study these problems. She announced that Mr. William R. Norwood and Dr. Keith Sanders, Dean of the College of Communications and Fine Arts, SIUC, will serve on that committee. She stated that there had been discussion about what the members of IBHE can do, both as a board and individually, between now and October and the problems of budget. She encouraged everyone to contact their legislators and express their concern and disappointment and urge their legislators to give serious consideration to this matter in the October session.

Under Committee Reports, Mr. Elliott, Chairman of the Finance Committee, said that the Committee had met this morning in the Mississippi-Illinois Room of the University Center, Southern Illinois University at Edwardsville, at 8:30 a.m. He gave the following report:

Item P, Salary Increase Plans for Fiscal Year 1988, was discussed and the Committee recommends that this matter be placed on the omnibus motion. We had previously heard a report on the Fiscal Year 1988 budget activities by the Chancellor indicating that the state had asked us to make projections for a 5% cut across-the-board and then yesterday had changed that to a request for a 4% cut across-the-board. It was indicated that because of this there would be no increases and that the budget would be trimmed in many areas. The Chancellor

indicated that they would not have to dismiss any tenured faculty, but that it would have a serious impact on new employment, new programs, repairs and maintenance, and this type of thing. The library would be able to maintain its collections, but there will be a serious impact on equipment and computer support in the libraries. It's not a catastrophe, but it's getting awful close. It would be a catastrophe if this is maintained for several years in a row because of the seriousness of the cuts. So with having heard the report on Fiscal Year 1988 budget activities, salary increase plans for Fiscal Year 1988 didn't really seem likely to be implemented. The plans are broad and similar to plans we've had in past years. If there is money for increases that is the plan that will be followed. If there is no money, of course the plan doesn't get implemented. Item M, Operating RAMP Guidelines for Fiscal Year 1989, was discussed and had been circulated to Board members for substantial review. The Committee recommends approval of Item M and that it be placed on the omnibus motion. The Committee heard a report from Don Wilson about the prepayment of bonds held by the United States government, that \$4.7 million worth of bonds had been sold, and it will give the University a savings of approximately \$175,000 to \$180,000. Our congratulations and appreciation to the financial people for the hard work done in putting this together. Funding level of the repair and replacement reserve was discussed. When it was discussed the last time, the Committee placed a \$3 million limit on that fund and that the matter be presented to the Committee before the limit was raised. We discussed that substantially. It was indicated that in the past the funding has been increased about \$300,000 a year which comes primarily from interest on the funds presently on hand. The fund is there for emergency and substantial renovation of buildings should this be required. \$3,000,000 is really not an adequate reserve for the substantial properties which are in the fund. The limit on the reserve is a little over \$13,000,000 by the bond covenants. After discussing how to handle this, the Committee decided that it would remove the \$3 million restriction so that the fund can grow up to the \$13,000,000 amount. At \$300,000 a year it's not realistic that it's going to get there but at least the fund can grow. In order to have control over the matter, the Committee has asked for annual reports on this repair and replacement reserve. It was also indicated that this will not be funded by raising rents. That's not to say that there may not be some reason rents have to be raised in the future for repairs or replacement or damages. Rents are subject to other inflationary pressures, but it's intended to continue funding it in a substantially similar manner as in the past. We had a report from Arthur Anderson on computing activities and substantial discussion which I think pointed out the Board's support of going to a new information system for the entire University. Both Presidents indicated that they are in favor of the system chosen and they want to get moving. Arthur Anderson indicated that they thought the system selected is an appropriate system. We heard the substantial amount of estimated funds that will be required. The Committee recommended to the Executive Committee the first expenditure which is the purchase of software and other items. We are on our way toward the establishment of a centralized and common data system for the two Universities. This is a real milestone. It represents not only a substantial outlay of future funds but also a lot of work for the people in the computing area. We appreciate in advance not only the work which has been done but is going to be done in implementing this system to give us the centralized and uniform data. The Executive Compensation Study is continuing. Three different reports have been passed out. Data is still being collected and analyzed. Since it appears we're not going to be having salary increases we're

not in a bind to complete this study. We will continue to study the matter for the September meeting.

Mrs. Kimmel, Chairperson of the Academic Matters Committee, stated that the Committee had met following the Finance Committee meeting. She gave the following report:

The Committee discussed Item N, Resource Allocation and Management Program (RAMP) Planning Documents, Fiscal Year 1989: Planning Statements, Program Reviews, New Program Requests, and Expanded/Improved Program Requests, SIUC; Planning Statements, Program Reviews, New Program Requests, Expanded/Improved Program Requests, and Special Analytical Study, SIU School of Medicine; and Planning Statements, Program Reviews, New Program Requests, Expanded/Improved Program Requests, and Special Analytical Study, SIUE, and recommends that the matter be approved and placed on the omnibus motion. Items R, Information Report: Approval of Reasonable and Moderate Extensions and Off-Campus Program Locations, and S, First Annual Report to the Southern Illinois University Board of Trustees on Institutional Goals and Plans to Improve the Participation and Success of Minority, Women, and Disabled Students in Academic Programs, were simply for information. The Illinois Board of Higher Education had requested the report presented in Item S.

Mr. VanMeter, Chairman of the Architecture and Design Committee, said that the Committee had met following the Academic Matters Committee, and he gave the following report:

We recommend the following matters for approval and that they be placed on the omnibus motion: Items I, Approval of Plans and Specifications and Award of Contract: Insulation Replacement, Grinnell Hall, SIUC; J, Proposal to Name Physical Component, SIUC; K, Project Approval and Selection of Engineers: Energy Conservation, Stone House, SIUC; L, Project Approval, Textbook Service Relocation Renovations, SIUE; O, Resource Allocation and Management Program (RAMP) Submissions, Fiscal Year 1989: Capital Budget Requests; and Q, Selection of Architect, Student Recreation Center Addition, SIUC. With regard to Item J, the University Press Building will now be named the Vernon A. Sternberg Building. We were very pleased to see Mr. Sternberg so honored. We also had information reports on the financial settlement on Davies Gym at SIUC and the laboratory improvements necessary at the School of Medicine. We discussed Stone House and at the request of the Chancellor, and with the concurrence of Mr. Elliott, have designated that Don Wilson will be the person who will handle Board matters regarding maintenance, renovation, et cetera at Stone House. The Committee reviewed the suggested renovation projects for Fiscal Year 1988 and 1989.

The Chair stated that in accordance with the new guidelines any item of \$2,500 or more would come back to the Architecture and Design Committee. Mr. VanMeter explained that items relating to Stone House would come to the

Architecture and Design Committee or the Finance Committee. He stated that operations, et cetera, would be in Mr. Elliott's budget procedures and the general budget procedures.

The Chair explained the procedure for the Board's omnibus motion and he proposed that, after discussion, there would be taken up the following matters:

REPORTS OF PURCHASE ORDERS AND CONTRACTS,
MAY, 1987, SIUC and SIUE

In accordance with III Bylaws 1 and 5 Policies of the Board C, summary reports of purchase orders and contracts awarded during the month of May, 1987, were mailed to the members of the Board in advance of this meeting, copies were placed on file in the Office of the Board of Trustees, and these reports are hereby submitted for information and entry upon the minutes of the Board with respect to the actions of the Executive Committee.

INFORMATION REPORT: APPROVAL OF REASONABLE AND
MODERATE EXTENSIONS AND OFF-CAMPUS PROGRAM LOCATIONS

This report contains information on all actions in the category of reasonable and moderate extensions and all requests for off-campus program locations since the last report of December 11, 1986.

1. Further information on the December 11, 1986, report:

Addition of a Concentration in Aviation Administration to the Master of Public Affairs Degree Program, SIUC. SIU has agreed to submit the concentration as a New Program Request; internally (in terms of catalog descriptions and listings on transcripts and diplomas), Aviation Administration will be treated as a concentration.

B.S. Degree Program in Industrial Technology, Manufacturing Specialization, in the Richard Community College District (#537), SIUC. Approved by the IBHE December 1986.

2. Reasonable and Moderate Extensions Approved by the Chancellor Since December 11, 1986:

Change of Department Title from Curriculum, Instruction and Media to Curriculum and Instruction, SIUC. Accepted by the IBHE staff as a reasonable and moderate extension.

Addition of Concentrations in International Business and Information Systems to the Master of Business Administration Degree Program, SIUC. Accepted by the IBHE staff as a reasonable and moderate extension.

Addition of Concentrations in Taxation and Information Systems to the Master of Accountancy Degree Program, SIUC. Accepted by the IBHE staff as a reasonable and moderate extension.

Abolition of the Specialization in Decision Sciences in the B.S. Degree Program in Management, SIUC. IBHE staff take no action on program or unit abolitions.

Change of Unit Title from Department of Accountancy to School of Accountancy, SIUC. SIUC is preparing responses to questions from the IBHE staff.

Establishment of a Technology Commercialization Center, SIUC. IBHE staff have not yet had time to respond.

3. Actions of the SIU Board of Trustees assigned to the Reasonable and Moderate Extension Category by the IBHE Staff and Accepted as Such:

Restructuring of Academic Programming within the Department of Vocational Education Studies (consolidation of three B.S. majors into a single major entitled Vocational Education Studies, with five specializations; consolidation of two concentrations in the M.S.Ed. degree program in Occupational Education into an M.S.Ed. degree program titled Vocational Education Studies; and change in title of a concentration in the Ph.D. program in Education from Occupational Education to Vocational Education Studies), SIUC.

FIRST ANNUAL REPORT TO THE SOUTHERN ILLINOIS UNIVERSITY
BOARD OF TRUSTEES ON INSTITUTIONAL PLANS AND GOALS TO
IMPROVE THE PARTICIPATION AND SUCCESS OF MINORITY,
WOMEN, AND DISABLED STUDENTS IN ACADEMIC PROGRAMS

This report is the first in response to Public Act 84-726, which calls for public higher education to develop methods for increasing the participation of minorities, women, and handicapped persons in educational programs where they have been traditionally underrepresented, and to a set of IBHE directives deriving from the Act. It is organized in the following manner:

- I. Introduction. Provides background on the steps leading to the report.
- II. Enrollment data.
- III. Current activities directed toward aiding minority, women, and disabled students. [The language of the Act refers to "handicapped" students; the standard term, however, which has been adopted by the IBHE, is "disabled."]
- IV. Goals and plans.
- V. Conclusion.

I. Introduction

Public Act 84-726 was passed and signed by the Governor in 1986. It amends the IBHE statute "To require public institutions of higher education to develop and implement methods and strategies to increase the participation of minorities, women, and handicapped individuals who are traditionally underrepresented in education programs and activities." It directs the IBHE to do the following:

- a) require all public institutions of higher education to develop and submit plans for the implementation of this Section;
- b) conduct periodic review of public institutions of higher education to determine compliance with this Section and if the Board finds that a public institution of higher education is not in compliance with this Section, they shall notify the institution of steps to take to attain compliance;
- c) provide advice and counsel pursuant to this Section;
- d) conduct studies of the effectiveness of methods and strategies designed to increase participation of students in education programs and activities in which minorities, women and handicapped individuals are traditionally underrepresented, and monitor the success of students in such education programs and activities; and
- e) mandate all public institutions of higher education to submit data and information essential to determine compliance with this Section. The Board shall prescribe the format and the date for submission of this data and any other education equity data.

In May 1986, the IBHE adopted resolutions to implement these directives:

1. The Board of Higher Education hereby resolves that public universities and community colleges should develop institutional plans and goals to improve the participation and success of minority, female, and handicapped students in academic programs. Such plans should be submitted to the appropriate governing or system board by July 1, 1987 for review and regular monitoring.
2. The Board of Higher Education further resolves that public university governing boards and the Illinois Community College Board should report periodically to the Board of Higher Education assessments of progress toward institutional goals. Such reports should also include information on institutional research findings about the reasons for the success or failure of minority, female, and handicapped students in academic programs.

Dr. Wagner communicated these resolutions to system heads and public campus presidents and chancellors in July 1986.

That same month SIU began planning its report, and final plans on the content and format of the report were set in April 1987. The information contained in

this report was provided by SIUE and SIUC. The report was prepared in the Office of the Chancellor.

II. Enrollment Data

The enrollment data presented below are headcount figures for Fall 1980 and Fall 1986. Percentages shown are based on the combined total for each of the three categories. Professional enrollments include the School of Law and the School of Medicine at SIUC and the School of Dental Medicine at SIUE. Between 1980 and 1986, SIUE developed techniques for sorting students identified as "Other or No Indication" into one of the other six categories. SIUC and SIUE do not collect data on the enrollment of disabled students, although at SIUC students may voluntarily indicate a disability on their admission application forms.

III. Current Activities

SIU has, of course, for a number of years given special attention to activities designed in whole or in part to enhance the participation and success of minorities, women, and disabled students in academic programs. Information presented here on minority and disabled students is adapted from reports sent to the IBHE staff in April 1987. Information on women was specifically developed for this report.

A. Units, programs, and activities designed to assist minority students.

SIUC

1. High schools with which SIUC is working to improve the graduation rate and the preparation of minority students for baccalaureate degree programs. All the schools listed are working directly with the federally funded Upward Bound Project:

School (location)

Cairo
 Carbondale Community
 Century (Ullin)
 Egyptian (Tamms)
 Meridian (Mounds)

2. Support units, programs, or activities that are designed wholly or in part to help minority students complete a baccalaureate degree program (further information is in Appendix A):

<u>Unit/Program/Activity</u>	<u>Number of Minority Students Served in Fall 1986</u>
Forestry, Department Internship	3
Minority Engineering Program	52
Project Upward Bound	44
Center for Basic Skills	325*

3. Support units, programs, or activities that are designed wholly or in part to help minority students prepare for and complete graduate or professional degree programs:

<u>Unit/Program/Activity</u>	<u>Number of Minority Students Served in Fall 1986</u>
Illinois Minority Graduate Incentive Program	9
Graduate Dean's Fellowship	14
Illinois Consortium for Equal Opportunity	2
Patricia Roberts-Harris Awards	10
School of Law Minority Fellowships	17
School of Law Tutorial Program	8
School of Medicine Medprep Program	54

*Includes tutorials, academic counseling, peer mentoring, and pre-major advisement. The figure includes duplicated headcount.

SIUE

1. High schools with which SIUE is working to improve the graduation rate and the preparation of minority students for baccalaureate degree programs:

School (location)

Althoff (Belleville)
 Alton
 Assumption (East St. Louis)
 Belleville Township
 Century (Cairo)
 East St. Louis Senior
 Edwardsville Senior
 Lincoln Senior (East St. Louis)
 Meridian (Mounds)

2. Support units, programs, or activities that are designed wholly or in part to help minority students complete a baccalaureate degree program:

<u>Unit/Program/Activity*</u>	<u>Number of Minority Students Served in Fall 1986</u>
Alton Minority Program	100
College Bound	50
Minority Engineering Program	45
Project GAIN (Nursing)	20
Project INROADS (Engineering)	35
Regional BETA Honorary	392
Upward Bound/Science Awareness	150

3. Support units, programs, or activities that are designed wholly or in part to help minority students prepare for and complete graduate or professional degree programs:

<u>Unit/Program/Activity*</u>	<u>Number of Minority Students Served in Fall 1986</u>
Minority Engineering Program	2
Graduate School Awards	2

*In connection with items #2 and #3, SIUE points out that significant help is provided by Student Work and Financial Assistance: 1,284 undergraduates and 197 graduate students receive aid through this office.

B. Units, programs, and activities designed to assist women students.

SIUC

<u>Unit/Program/Activity</u>	<u>Number of Women Students Served in Fall 1986</u>
Women's Studies Program. Assists in developing courses; sponsors colloquia; maintains a library; publishes a monthly newsletter, etc.	650
Women's Services. A counseling service and information source which targets the campus female population.	3,053*
Illinois State Board of Education Scholarships for Women in Administration Training Programs.	7
Women's Law Forum. Sponsors speakers, forums, etc., of particular interest to women law students.	32

*The figure includes duplicated headcount.

<u>Unit/Program/Activity (cont.)</u>	<u>Number of Women Students Served in Fall 1986</u>
Women's Introduction to Engineering. One-week summer program to give academically outstanding young women an opportunity to learn about engineering. To date, 66 women have participated.	10
Women in Communication. Journalism and Radio/TV women's professional organization for students.	206
Women in Art. Professional organization for women students in Art.	153
Graduate Dean's Fellowship Program. For students who have been educationally or economically disadvantaged because of race or gender.	13

SIUE

<u>Unit/Program/Activity</u>	<u>Number of Women Students Served in Fall 1986</u>
Planning Ahead for Science and Engineering Program (PASE). A pre-college program for minorities and women which includes a summer training program with follow-up preparatory activities during the succeeding academic year.	NA
Minority Engineering Program. Recruitment, advisement, tutoring, and other academic support activities; with a significant component directed toward minority women.	66
Project Get Ahead in Nursing (GAIN). Purpose is to increase nursing opportunities for academically or economically disadvantaged individuals; includes retirement, academic support, and other activities to help students persist through graduation.	26
Women's Studies Programs. An undergraduate minor and a specialization in the M.A. in Philosophy.	5/1

C. Units, programs, and activities designed wholly or in part to assist disabled students.

As indicated earlier, the Universities do not have enrollment data on disabled students. Drawing on information from its Disabled Student Services Office and Project Achieve and from self-identification on admission application forms, SIUC estimates that in Fall 1986 it enrolled between 400 to 600 disabled students. This matter is further complicated by some uncertainties in defining the term "disabled." See the discussion of this problem in Appendix B, developed by SIUC as part of its earlier report to the IBHE staff.

SIUC

Unit/Program/Activity

Disabled Student Services Office. In Fall 1986, the Office served 424 disabled students, including 95 who were temporarily disabled. The Office provides a full range of services, from pre-admission and pre-enrollment planning through wheelchair repair, academic support, and assistance specifically directed to the hearing and visually impaired.

Clinical Center Achieve Program. In Fall 1986, 121 students were in the program, which is specifically designed to serve SIUC learning disabled students who are eligible for the program and pay the application, diagnostic, and service fees assessed by the program.

Disabled Student Recreation Program. Fifty or more severely disabled students took part in this program, which is administered by the Office of Intramural Recreation Sports.

Handicapped Van Service. This service, designed specifically to transport students who use wheelchairs, provided assistance to over 45 students in Fall 1986.

Other Services. Many units, in the process of providing service for all students, also make special provision for disabled students. Among these units are University Housing, the Clinical Center, Morris Library, the Placement Center, and Testing Services.

SIUE

Unit/Program/Activity

Disabled Student Services Office. In Fall 1986, 48 students were registered with the Office.

Academic Advising. One advisor, in addition to regular duties, is responsible for implementation and coordination of a number of support services for disabled students.

Recreation Fitness Activities. Four disabled students used the recreational facilities in Fall 1986 with the help of a volunteer host student.

Accessible Housing. Three students used wheelchair accessible on-campus apartments.

Accessible Transportation. Five students used this service, available to students who live in on-campus housing.

Pre-registration Dates for Students with Disabilities. Sixteen students availed themselves of this opportunity.

Handicapable Student Association. Eleven students participated in activities to promote disability awareness.

Computer Accessibility Grant. Thirteen students met with a consultant to discuss their access problems. The program was funded by a University grant.

IV. Goals and Plans

Except for very minor editing, the materials in this section are presented as they were provided by the Universities.

SIUC Institutional Goals and Plan

1. Intensify recruitment efforts.
2. Develop special recruitment brochures in such areas as teacher education, engineering, business, and science where minorities, women, and disabled students are underrepresented.
3. Increase the number of tuition waivers specifically directed toward minorities, women, and disabled students.
4. Pay greater attention to retention of the three groups.
5. Implement a computer-monitored system for reporting: numbers, retention rate, and graduation rate for each group.
6. Increase the number of women graduate students in science, engineering, and technology.
7. Assess the General Education curriculum to determine what modification of either titles or content may be necessary to ensure that sexist impressions are not conveyed and that the content is relevant to our changing society.
8. Submit an Expanded/Improved Program Request proposing new state resources to enhance the recruitment of minority students.
9. Develop an Expanded/Improved Program Request proposing new state resources to enhance the retention of minority students.

10. Consider developing one or more Expanded/Improved Program requests targeting women and disabled students.

SIUE Undergraduate Institutional Goals

Minority Students

1. Continue articulation programs and activities with junior and senior high schools and community colleges within the region, with a significant component of those efforts directed to schools which traditionally enroll large numbers of minority students.
2. Continue to improve regular admission standards, but maintain an alternative procedure in order to provide access for applicants, including those from minority groups, who demonstrate the potential to pursue a baccalaureate program.
3. Continue to provide advising, counseling, and developmental instruction programs to assist minority students in their transition to higher education and in the formulation of their academic and career goals and plans.
4. Continue to develop the institutional research program in order to identify factors that result in the attrition and retention of minority students; and from the research findings, modify existing activities and initiate new actions that will contribute to the persistence of those students through completion of their baccalaureate degree.

Female Students

1. Continue articulation and recruitment efforts with high schools and community colleges in order to maintain the University's large enrollment of female students. These efforts will include encouraging and preparing female students to enroll in academic disciplines in which they do not traditionally participate.
2. Continue to provide advising, counseling, and developmental instruction programs to assist female students in their transition to higher education and in the formulation of their academic and career goals and plans. These activities will include efforts to assist female students who have entered the University beyond the traditional college entrance age.
3. Continue to develop the institutional research program in order to identify factors that result in the attrition and retention of female students; and from the research findings modify existing activities and initiate new actions that will contribute to the persistence of those students through completion of their baccalaureate degrees.

Disabled Students

1. Continue to provide special advising services for disabled students in order to facilitate their transition to and assimilation with the university community.
2. Continue to develop and initiate support services for disabled students to enable them to achieve their academic goals and plans.
3. Continue to identify and remove physical barriers that may limit access to and usage of academic services and extracurricula activities.
4. Attempt to identify factors that result in the attrition and retention of disabled students; and from those findings, initiate responsive actions that will contribute to the persistence of those students through completion of their baccalaureate degree.

SIUE Undergraduate Institutional Plans

Minority Students

1. Continue to initiate programs that are directed to minority high school and community college students to prepare them for entrance and transition to higher education. Examples of these programs include:
 - Upward Bound/Science Awareness Program (East St. Louis)
 - High school and community college recruitment visits
 - Formulation of SIUE-State Community College (East St. Louis) articulation agreement
 - Financial aid workshops (at East St. Louis)
 - Minority Engineering Program
 - Project GAIN (Get Ahead in Nursing)
 - Project Excel at State Community College (East St. Louis)
 - Special Services to Disadvantaged Students Program
 - PASE program for minority and female high school students in science and engineering
2. Continue the Admission Appeals Committee to consider applicants who do not meet regular admission standard. This committee performs a significant role in providing access for minority students.
3. Continue the developmental instruction program which includes courses and tutoring in English, reading, mathematics, chemistry, and computing.
4. Seek federal funding to continue the Special Services to Disadvantaged Students Program, which enrolls mostly minority students and provides them with special advising, tutoring, and developmental instruction.
5. Develop a retention model which will include a minority student component. The model will be a function of our institutional research and

enrollment management programs and will enable us to implement actions that are directed to helping minority students persist through graduation.

Female Students

1. Continue to initiate programs that are directed to recruiting female students to the University in general and to particular fields of study. Examples of these programs include:
 - PASE program for minority and female students in science and engineering
 - Project GAIN (Get Ahead in Nursing)
 - High school and community college recruitment visits
2. Continue to develop career planning services to assist female students in formulating career goals and plans. These services are offered through the Career Planning and Placement Office and include counseling, career planning courses, career workshops, and job placement services.
3. Continue the developmental instruction program, which includes courses and tutoring in English, reading, mathematics, chemistry, and computing. This program is of particular assistance to more mature female students who are initially entering or re-entering higher education.
4. Develop a retention model which will assess the progress of various student sub-populations including female students. The model will be a function of our institutional research and enrollment management programs, and will enable us to implement actions that are directed to helping female students persist through graduation.

Disabled Students

1. Continue to maintain a disabled student advisor who provides special advising services for disabled students. This advisor also identifies academic and extra-curricula support service needs for disabled students and coordinates the provision of such services to them.
2. Continue to implement programs directed to assisting disabled students in pursuing their academic and extra-curricula plans. Examples of these programs include:
 - Disabled student computer usage projects
 - Disabled student newsletter
 - Disabled students social and recreational programs
3. Attempt to collect data about the persistence of disabled students. Data identifying these students is not readily available. It is anticipated that the proposed Student Data System will enable us to improve disabled student data and analysis that will provide us with information on which to base actions aimed at improving their persistence through graduation.

SIUE Graduate Institutional Goals

Expand the pool of qualified minority, women, and disabled applicants for admission to graduate programs, with special emphasis on application and admission to those graduate degree programs in which minorities, women, and the disabled have been and are underrepresented.

Expand the pool of qualified minority, women, and disabled applicants for graduate assistantships.

Expand the pool of qualified minority, women, and disabled applicants for SIUE's competitive graduate awards and for awards and grants sponsored by external agencies.

Provide appropriate support activities that will contribute to the persistence of minority, women, and disabled students through completion of their graduate degrees.

Encourage the use by disabled students of special advisory and support services available to them, to enhance their full participation in the benefits intended by those services.

SIUE Graduate Institutional Plans

Continue to provide support for programs that target minority, women, and disabled populations, and that are designed to increase the likelihood of applying to, being accepted, and successfully completing graduate degree programs.

Continue to advertise in publications identified as having a high proportion of Black readership; and continue to include in advertisements those special features and services that indicate the University's supportive atmosphere for minority, women, and disabled students (e.g., Day Care Services; financial assistance).

Continue to participate as invited and seek additional opportunities to participate in career days and other activities aimed at recruiting members of minority, women, and disabled populations for study in graduate programs; in particular, emphasizing those programs in which members of these groups have been and are underrepresented.

Continue close liaison work with the University's Enrollment Management area, to promote efficient and effective support of minority, women and disabled undergraduate students in continuing their educational careers at the graduate level.

Continue to provide, within the limits of the student information system's capabilities, information to graduate program directors on prospective students who are members of the targeted populations (through the University's application/information mechanism and through institutional subscription to the Minority Graduate Student Locator Service). Within the limits of the student information system capabilities, provide mechanisms to alert graduate program directors that inquiries and applications for admission to graduate study have been received from minority, women, and disabled prospects. Continue to

encourage directors of graduate programs to vigorously pursue follow-up procedures designed to assure prompt response to inquiries, consideration of credentials, and notification of admission decisions.

Obtain and disseminate guides on preparing for standardized tests and applying for admission, financial aid based on need, and merit awards to support graduate study for minorities, women, and disabled students.

As the student information system and local resources permit, institute and maintain follow-up routines on inquiries and applicants who are identified as minorities, women, and disabled to encourage and assist them to persist through the admissions stage leading to graduate study.

Continue to provide specialized training for Graduate School staff that focuses on the needs, expectations and support services for minority, women, and disabled students and prospective students. Consider establishing a special staff position to provide Graduate School services directly to members of these groups as well as liaison with graduate programs at SIUE and with individuals in other sectors of the University who provide specialized services for minority, women, and disabled students and prospective students.

Improve quality and dissemination of information about graduate assistantships, with special emphasis on reaching minority, women, and disabled prospective applicants through publications and other media targeted to these populations.

Improve quality and dissemination of information about the competitive graduate award program, with special emphasis on reaching minority, women, and disabled prospective applicants for these awards. Identify and publicize accomplishments of recipients.

Continue to enhance ability of the Graduate School staff to provide assistance with identifying and making application to funding sources (both internal and external) that emphasize grants, scholarships and awards for minorities, women, and disabled students. Disseminate information on assistance that is available and highlight achievements of recipients of such awards.

Maintain library of directories, references and guides on applying for admission to graduate study and on availability of various kinds of awards, including financial assistance based upon need and upon special characteristics (ethnic identity, sex, disability). Provide counseling and assistance in use of these resources and in preparing applications for funding.

Continue to seek and apply to external programs (e.g., Patricia Roberts Harris Fellowship Program) for funding to support activities and programs that will help to identify, attract and support minorities, women and disabled students in graduate study. These activities will also include, but will not be limited to, efforts to increase the number of interested and qualified individuals from these populations "in the pipeline" leading to graduate study and professional careers.

V. Conclusion

This report reveals that SIU has in place programs and activities which are intended to contribute to the success of minority, women, and disabled students, both present and prospective. The same point also emerges from the institutional goals and plans SIUC and SIUE have set forth: the emphasis is as much on "continuing" as on "initiating."

At the same time, the Universities recognize the importance of new and special efforts. Both SIUC and SIUE indicate that significant emphasis will be given to factors influencing admission and retention. Indeed, SIUE is developing a meaningful attrition/retention reporting scheme for undergraduate students and will do the same for graduate students as resources become available.

Present plans are that future reports on the goals and plans of SIUC and SIUE to improve the participation and success of minority, women, and disabled students will be provided to the Chancellor in time for him to present them to the Board at its September meeting. During FY 1988, a separate report on minority, women, and disabled faculty and staff members will also be developed.

APPENDIX A

SOUTHERN ILLINOIS UNIVERSITY AT CARBONDALE

Undergraduate Activities to Improve Minority Student Achievement

The College of Agriculture

The College of Agriculture has begun efforts to recruit minority students enrolled at the Chicago High School for Agriculture Students. The College expects to begin enrolling students from this school in 1989.

The College of Communications and Fine Arts

This College currently has three activities designed to monitor and improve minority student achievement. They are as follows:

1. Black students interested in Communications and the Arts (BICA), a student organization.
2. A Freshman Monitoring Program which includes the College's minority students. This newly created monitoring system evaluates student's needs for assistance based on ACT score and semester Grade Point Averages. Tutorials and other campus support are prescribed as deemed appropriate.
3. The Department of Communication Disorders and Sciences has graduate fellows who are supported by the externally federally funded G-POP (Graduate and Professional Opportunities Program).

The College of Liberal Arts

The College of Liberal Arts promotes coordination between high schools and the University through the efforts of its academic advisors to improve the educational experiences of minority students in college. The advisors communicate to the high school counselors what SIUC expects in/of an adequately prepared prospective student. Upon being admitted and upon being advised, Liberal Arts students are apprised of their academic strengths and weaknesses and are advised to take certain sequences of courses to accommodate those strengths and weaknesses.

During the advisement stage the advisors also reinforce the essentials of successful college life to provide a systematic orientation for incoming minority students to ease the transition from high school to college. A similar presentation is made by the Dean of the College during his meeting with incoming freshmen and transfer students.

In the event that a student is placed on scholastic probation, the Dean's office requests that the student make an appointment with an Associate Dean to discuss the difficulties which led to probation and to plan a strategy to get the student back into academic good standing in a minimum of time. The rationale for this activity is to insure that fewer Liberal Arts students drop between the academic cracks and to insure that more students who are admitted are retained and are successfully matriculated.

Undergraduate Academic Services

This unit is the freshman home to the vast majority of the University's baccalaureate track minority students. While there is no formal "minority program" housed therein, because of its service mission and its commitment to improving minority retention, matriculation and graduation, there are several activities worthy of note.

1. The Center for Basic Skills

This program designed to primarily assist the Special Admission student provides specialized support services to include: selective academic advisement, academic counseling, peer mentoring, tutorials, and a special non-credit learning skills course--UNIV-100. The data indicate that minority students who participate in these "academic survival" activities have higher grade point averages than those who do not.

2. Pre-Major Advisement Center

This unit specializes in academic advisement and academic counseling, designed primarily for freshman and sophomore students, many of whom are minorities. Again, data show that students who participate in academic counseling are more successful in their matriculation at SIUC.

3. Peer Advocates

Specially trained graduate students (generally former UAS/CBS students) work directly out of the unit director's office to provide specialized

long-term academic counseling, tutoring, advisement, and referrals to those students who have a history of academic difficulties, e.g., academic suspension and probation. Some of these students are referred from the University's undergraduate colleges, others are from within Undergraduate Academic Services. The vast majority of these students are minorities.

Cooperative Efforts

Additionally, several colleges (Liberal Arts, Science, Education, Communications and Fine Arts) work in concert with Undergraduate Academic Services (Center for Basic Skills) to provide special restricted sections of English, Mathematics, Reading, UNIV-100, and Speech to the University's special admission population, a significant number of whom are minorities. Each of these special sections has accompanying support activities such as tutorials (mathematics and Basic Skills), the Writing Laboratory and a formal writing lab course (English 199), the Speech Communication Laboratory (housed in CBS), and the UNIV-100 Laboratory.

The Center for Basic Skills also offers workshops throughout the academic year in areas which include: time management; study skills; preparing for exams; test taking skills; studying for content areas.

The College of Engineering and Technology Minority Engineering Program

The Minority Engineering Program was established in 1985. It is designed to increase the representation of Blacks and Hispanics in the engineering professions. The major components are preparation, financial assistance, academic enrichment, and career counseling. The program also offers tutorial assistance and conducts an engineering learning skills course to freshmen. The enrollment of minority engineering students increased from 43 in the Fall Semester of 1985 to 52 in the Fall Semester of 1986. Over forty percent of these students received MEP scholarships or NACME grants.

Although the Minority Engineering Program recruits through the State of Illinois and in the St. Louis area, three out of four minority engineering students are from the Chicago area.

In the Summer of 1985, the Minority Engineering Program initiated a one-week Introduction to Engineering residential program for high school sophomores and juniors from throughout the State of Illinois. By Summer 1986, enrollment in this activity had increased from 19 to 34. The full-time staff of the Program consists of a director, an academic advisor, and a secretary.

A student organization, Blacks in Engineering & Allied Technology (BEAT) and the Minority Engineering Program co-sponsor student visits to plants and trips to student conferences.

Professional School Activities

Law School: The University's School of Law also has a Black Law Student Association (BLSA) which consists of 12 Black students.

In general, SIUC has done a reasonable job of being responsive to its minority students. There is still much to be done and initiatives have begun so as to be more sensitive to these students' specialized needs, thus better facilitating the improvement of minority student achievement.

APPENDIX B

Addendum to Report on Disabled Students, SIUC

Definition of Disabled Students

The SIUC Disabled Student Services (DSS) Office attempts to generally utilize the Section 504 definition of disabled person as meaning ". . .any person who (i) has a physical or mental impairment which substantially limits one or more major life activities, (ii) has a record of such an impairment, or (iii) is regarded as having such an impairment." The University has experienced few if any problems with the Section 504 definition since we find that the only students who request or use support services or accommodations are those who indeed need the accommodations.

The DSS Office has developed its own functional definitions which more clearly specify and communicate the disability areas served by SIUC. The table on the following page specifies the number of disabled students by functional nature of disability enrolled for Fall Semester, 1986.

The DSS Office only identifies severely disabled students since this is the population requiring the most intensive, frequent services from the DSS Office and other campus units. The table includes undergraduate and graduate students. The students are defined also as those (1) utilizing one or more services through the DSS Office on a regular basis, (2) who self-identify themselves. There are undoubtedly a larger number of students with permanent disabilities (as covered under Section 504 such as diabetes, other neurological conditions, skin conditions, etc.) who do not need services through DSS--they may utilize the Student Health Services, for example, and otherwise be fully independent.

Students are listed in the table by the primary nature of functional disability. A student with a spinal cord injury or with cerebral palsy, for example, having upper and lower extremity limitations using a power wheelchair is listed as functionally quadraplegic. A student with lower extremity limitations only who uses a manual wheelchair is listed as functionally paraplegic.

Learning disabled students are only those who have documented, diagnosed learning disabilities. "Other mobility impaired" students include those with amputations, short stature, or those using crutches or braces due to permanent disabilities, who have severe mobility or dexterity limitations.

SIUC Students With Severe Disabilities--Fall 1986¹

Number of Students by Primary Functional Disability

<u>Disability Area</u>	<u>Number</u>
Functionally quadraplegic (use power wheelchair)	47
Functionally paraplegic (use manual wheelchair)	29
Blind/visually impaired	25
Learning disabled ² (diagnosed)	56
Deaf/hearing impaired	11
Other mobility impaired (upper extremity or lower extremity needing use of braces or other prosthetic devices)	65
Chronic health problems (e.g., severe cardiac or respiratory)	90
Head injured	6
Temporarily disabled	<u>95</u>
Total	424 ³

¹Only indicates disabled students served by the DSS Office and who self-identify themselves.

²Does not include the 121 learning disabled students served by the Achieve Program.

³Does not include about 35 disabled faculty and staff who utilize DSS services.

APPROVAL OF PLANS AND SPECIFICATIONS AND AWARD OF CONTRACT: INSULATION REPLACEMENT, GRINNELL HALL, SIUC

Summary

This matter seeks the approval of plans and specifications and the award of contract to replace the insulation in the Grinnell Hall mechanical equipment room.

The estimated cost was \$135,000. The low bid was \$93,400. Funds will come from student housing revenues.

Rationale for Adoption

At its meeting on April 9, 1987, the Board of Trustees approved a project to replace the sprayed-on insulation in the mezzanine mechanical equipment room in Grinnell Hall. This insulation contains asbestos and it is appropriate that it be removed and replaced with insulation which does not contain asbestos.

The size of this project requires that it be done during the summer session. Favorable bids have been received and the award of contract is requested at this time.

Mr. Charles Pulley, AIA, has reviewed the plans and specifications and recommends their approval.

Considerations Against Adoption

University officers are aware of none.

Constituency Involvement

Not pertinent to this matter.

Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That:

- (1) The contract to remove and replace the insulation in Grinnell Hall be and is hereby awarded to United Thermal Industries, Inc., Marion, Illinois, in the amount of \$93,400.
- (2) Final plans and specifications for this project are hereby approved as forwarded to the Board of Trustees via the Architecture and Design Committee for review, and shall be placed on file in accordance with 1 Bylaws 9.
- (3) The Chancellor of Southern Illinois University be and is hereby authorized to take whatever action may be required in the execution of this resolution in accordance with established policies and procedures.

PROPOSAL TO NAME PHYSICAL COMPONENT, SIUC

Summary

This matter seeks approval to name the University Press building to honor Vernon A. Sternberg for his dedicated service and outstanding contributions to the University.

Rationale for Adoption

Vernon A. Sternberg joined the University in 1956 as the first director of the Southern Illinois University Press.

Mr. Sternberg came to the Carbondale campus from the University of Wisconsin where he served as associate director of the press from 1953 to 1956.

His tireless devotion to perfection as a publisher and as an academician was instrumental in the creation and subsequent emergence of the University Press into its own place of distinction and achievement in the world of scholarly publications. During his service, the Press published over 900 books. These books have been sold worldwide, and the reviews of these publications number in the thousands.

The Press began operations in a dilapidated one-story frame house, and it was later relocated into other houses as the campus expanded rapidly during the 1960s. These old facilities may have slowed the growth of the Press, but Mr. Sternberg was undaunted in his efforts. Through his courage and foresight, funding was obtained for the construction of a new spacious facility to house all operations and warehousing of the Press. His devotion to perfection in the publishing field was carried over into the planning, construction, and operation of the present facility. It was completed in 1971.

To commemorate Vernon Sternberg's devoted service to the University, and to fully recognize the credit brought to the University by his accomplishments, it is recommended that the University Press building be named in his honor.

Considerations Against Adoption

University officers are aware of none.

Constituency Involvement

These recommendations are the result of nominations received by the President's Advisory Committee on Naming University Facilities, SIUC, the committee having constituency representation. Pursuant to the rules of the advisory committee, these recommendations have the support of the groups which use the facilities to be named.

Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That in recognition of outstanding service to the University by Vernon A. Sternberg, the University Press building on the campus of Southern Illinois University at Carbondale be and is hereby named the Vernon A. Sternberg Building.

PROJECT APPROVAL AND SELECTION OF ENGINEERS: ENERGY CONSERVATION, STONE HOUSE, SIUC

Summary

This matter seeks project and budget approval to make modifications to the mechanical systems at Stone House for energy conservation purposes.

The estimated cost of this project is \$130,000. Funds for this project will come from state appropriations through the Physical Plant maintenance budget.

This matter further requests approval to commission a private engineering firm to prepare the plans and specifications for this project.

Rationale for Adoption

Stone House was constructed during the late 1960s at a time when operating costs for heating and air conditioning did not receive primary consideration. This low level of interest was due to the relatively low costs of the energy used. During the intervening years, fuel rates have climbed steadily so that these energy costs have now become the major part of annual budgets for operation and maintenance.

In an effort to lower the energy costs at Stone House, an energy audit of the facility was recently prepared by a mechanical engineering firm. This audit recommended certain modifications to the heating and air conditioning systems. These modifications would result in significant annual savings in fuel costs. It is estimated that the cost of the modifications requested in this project could be recovered in four years through lowered annual fuel costs. The estimated total cost of this project is \$130,000.

Considerations Against Adoption

University officers are aware of none.

Constituency Involvement

Not pertinent to this matter.

Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That:

- (1) The project to modify the mechanical systems at Stone House for energy conservation purposes be and is hereby approved at an estimated total cost of \$130,000.
- (2) Funding shall be from state appropriations in the Physical Plant maintenance budget.
- (3) Upon recommendation of the Architecture and Design Committee, authorization is granted for the plans and specifications to be prepared by Buchanan, Bellows and Associates, Bloomington, Illinois.
- (4) The Chancellor of Southern Illinois University be and is hereby authorized to take whatever action may be required in the execution of this resolution in accordance with established policies and procedures.

PROJECT APPROVAL, TEXTBOOK SERVICE RELOCATION RENOVATIONS, SIUE

Summary

This matter seeks project and budget approval for a capital project to renovate an area in the basement of the University Center for relocation of the University's Textbook Service.

The estimated total cost of the project is \$298,700. Funds for the project will be provided by Textbook Service revenues.

In addition, this matter requests that the project be submitted to the Illinois Board of Higher Education for its review and approval as a noninstructional capital improvement.

Rationale for Adoption

The proposed project developed as a result of a study of Department of Music facility needs. The study, begun in 1985, produced recommendations to relocate Textbook Service from Lovejoy Library, to relocate the Data Processing and Computing Center from the Communications Building to Lovejoy Library, to renovate the Communications Building space vacated by Data Processing to provide space for music programs, and to add a partial third floor to the Communications Building to provide the remaining space needed for music programs. A summary of the study, the recommendations, and the project proposed herein was discussed with the Architecture and Design Committee at its June, 1987 meeting.

Several reasons support the relocation of Textbook Service to the space recommended in the University Center. The Center's patio dining area, proposed for the renovation, normally is lightly used. Space in the quantity required for Textbook Service that is centrally located and convenient to students is not available elsewhere on the campus. Location of Textbook Service in the Center will permit efficiencies in management of the operation because the staff responsible for Textbook Service management are also responsible for managing the University Bookstore presently in the Center.

The project proposed will renovate 5,800 square feet in the University Center basement dining area. Work will include construction of a new entrance to the area, removal of an interior wall, replacement of exterior glass with a more durable surface, construction of office space, and installation of a receiving dock and an access road to the receiving area.

Funding for the project, in the amount of \$298,700, will be provided by revenues derived from the Textbook Service.

Considerations Against Adoption

University officers are aware of none.

Constituency Involvement

The project proposed resulted from recommendations of a study committee composed of representatives of all units involved in the relocations associated with the resolution of music facility needs.

Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That:

- (1) The capital project, Textbook Service Relocation Renovations, be and is hereby approved at an estimated cost of \$298,700, with funding for the project to be from SIUE Textbook Service revenues.
- (2) The project approved herein including the budget and funding source be recommended to the Illinois Board of Higher Education as a noninstructional capital improvement.
- (3) The Chancellor of Southern Illinois University be and is hereby authorized to take whatever action may be required in the execution of this resolution in accordance with established policies and procedures.

OPERATING RAMP GUIDELINES FOR FISCAL YEAR 1989

Guidelines necessary to develop the RAMP (Resource Allocation and Management Program) submission for Fiscal Year 1989 are herewith presented for Board review and approval. The guidelines include the percentage increments for salary and price increases. They specify the funding levels for operation and maintenance of new space and for new and expanded/improved program requests and other special items. At the September meeting of the Board of Trustees, the RAMP request will be submitted for approval in summary form, prior to submission October 1, 1987, to the Illinois Board of Higher Education.

The guidelines were developed concurrently with campus plans for new and expanded/improved programs and other special items. Members of the Chancellor's staff met separately with SIUC and SIUE officers to discuss budget guidelines and funding requests. In June, after further discussions and a review by the Chancellor and his staff of the various elements which make up the operating budget request, the Chancellor issued to the President, SIUE and Acting President, SIUC a set of decision rules and percentages or dollar amounts for each element in the request. These proposals were reviewed with the Board's Finance Committee at its June meeting. The decision rules are:

1. With respect to regular salary and general price increases, we should document inflation projections using the most reliable data available. Documentation for determining salary and general price requests will come from our analysis of inflation projections made by Wharton Econometrics, Data Resources Incorporated, and any other reliable projections we can obtain.

2. With respect to library materials and utilities, we should follow the same course, relying more heavily upon demonstrable University experience and written comments from suppliers and local utilities.
3. Any new request for operation and maintenance funds should be based on projected need.
4. The funding requested for the combination of new and expanded/improved programs and all other special items should be strongly documented and prioritized to reflect institutional needs and missions. The total funding requested in these categories should not exceed 3.0% of the previous year's total appropriated budget base (excluding retirement contributions).
5. From time to time, we may wish to make a sizable request which is not covered by the first four principles. Any such request must have a clear rationale and be fully documented.

Applying the decision rules results in a budget request for new operating funds for SIUC of \$21,095,500, or 14.83%; for SIUE of \$7,993,800, or 14.02%; and for central administration of \$232,700 or 13.45%; for a University total of \$32,122,000, or 15.48%. Of this total, \$1,800,000, or .9%, is for computing initiatives in both the administrative and academic areas and is not reflected in the increase for either campus or for the central administration. Each element of the request is discussed separately below and combined in tabular form in Exhibit A.

Salary Increases

Adequate salary increases for our faculty and staff should continue to be our top priority. Our request should include funds necessary to meet projected inflation for Fiscal Year 1989 and funds necessary to improve our faculty and staff salaries relative to their respective peer groups. Studies conducted by the IBHE, the campuses, and the Chancellor's staff indicate that sizable increases need to be provided if we are to compensate our faculty and staff at rates comparable to their respective counterparts at other universities and units of state government.

In summary, the recommendation is for salary increases (based on 95% of base) for Fiscal Year 1989 to be 13%. This percentage includes both regular and catch-up amounts and is directed toward covering inflation and achieving appropriate peer-group levels. The 13% would apply to all categories of faculty and staff except civil service employees at the School of Medicine. Because of local circumstances, the recommendation for this group is 16%.

These increases are large (13-16%), but they would not, if funded, solve all our problems.

Support Cost Increases

Based on a projected inflation rate of 5% and application of decision rule two, requests for support costs are as follows:

General Price Items	5%
Telecommunications	5%
Utilities:	
SIUC (including the School of Medicine)	5%
SIUE - natural gas	6%
electricity	20%
Library Materials	10%

Operation and Maintenance

Projected funding needed to operate and maintain new space is \$483,600 for SIUC, \$253,311 for the School of Medicine, and \$9,600 for SIUE.

New and Expanded/Improved Programs, Special Analytical Studies, and Institutional Support

Details of these requests, with the exception of the Institutional Support for the central administration, are set forth in the background material for Item N on today's agenda. Regular requests in this area comply with decision rule four, which limits these requests to not more than 3.0% of the previous year's appropriation base (excluding retirement). The Institutional Support request for the central administration is for office automation; details will be included in the request matter presented to the Board in September.

Special Requests

Decision rule five provides us an avenue to make special requests. A portion of our salary increase request has regularly been developed using the principles outlined in this decision rule. This year two other items have been placed in this category:

- a. The School of Medicine Phased Replacement of Equipment. The School of Medicine requests \$901,000 for each of the Fiscal Years 1989-1993 to replace outdated equipment. A large portion of the current equipment was installed at the time the Medical School was established and was purchased with non-recurring federal and state funds. This type of need is similar to a repair and replacement need recognized by the Build Illinois program.
- b. The next Long-Range Plan for Computing will propose initiatives in both the administrative and the academic computing areas. The first will be an integrated Management Information Systems strategy for Southern Illinois University. This strategy calls for common systems operational software and for integrated applications which share common data base management system software. In order to implement this strategy, funds are requested to support the purchase of application software, acquire new equipment, add personnel, and underwrite implementation costs. The project will be phased over three years, with \$1,800,000 requested for Fiscal Year 1989, \$800,000 for Fiscal Year 1990, and \$500,000 for Fiscal Year 1991.

In the second area, the plan will call for a new initiative in academic computing for SIUE. This initiative would consolidate existing facilities in order to provide a stronger and more effective instructional support resource. It focuses on five related areas: support staff, software funding, telecommunications, laboratory enhancement, and mainframe equipment.

Conclusion

The operating budget increase proposed here would result in approximately a 15.5% increase over our projected FY 1988 base, which is consistent with past requests. The magnitude of this increase should not give false hope to our University colleagues. Success in obtaining this level of funding will depend on a number of variables, including significant improvements in the projections of fiscal resources for the State of Illinois.

EXHIBIT A

SIUC FY 1989 OPERATING BUDGET REQUESTS PARAMETERS⁽¹⁾

(In Thousands of Dollars)

	SIUC	SIUE	Central Ad- ministration	Total
FY-88 Budget Base (Senate Level)	<u>\$142,251.9</u>	<u>\$57,001.9</u>	<u>\$1,730.5</u>	<u>\$200,984.3</u>
Requested Incremental Increases:				
Salary	13,340.8	5,245.6	161.5	18,747.9
General Price	1,170.6	497.6	19.9	1,688.1
Telecommunications	85.1	63.5	1.3	149.9
Utilities	368.1	411.5	--	779.6
Library Materials	295.0	55.0	--	350.0
Total Incremental Increases	<u>\$ 15,259.6</u>	<u>\$ 6,273.2</u>	<u>\$ 182.7</u>	<u>\$ 21,715.5</u>
O & M Needs	<u>\$ 736.9</u>	<u>\$ 9.6</u>	<u>\$ 0.0</u>	<u>\$ 746.5</u>
Programmatic and Other:				
New Programs	\$ 1,385.8	\$ 468.5	\$ --	\$ 1,854.3
Expanded/Improved Programs	2,497.7	1,128.8	--	3,626.5
Special Analytical Studies	314.5	113.7	--	428.2
Institutional Support	--	--	50.0	50.0
Total NEPRS and SAS	<u>\$ 4,198.0</u>	<u>\$ 1,711.0</u>	<u>\$ 50.0</u>	<u>\$ 5,959.0</u>
Percent of FY-88 Budget Base	2.95%	3.00%	2.89%	2.96%
Special Requests				
School of Medicine Equipment	\$ 901.0	\$ 0.0	\$ 0.0	\$ 901.0
Integrated Computing Application	-- ⁽²⁾	-- ⁽²⁾	-- ⁽²⁾	1,800.0
Total Programmatic and Other	<u>\$ 5,099.0</u>	<u>\$ 1,711.0</u>	<u>\$ 50.0</u>	<u>\$ 8,660.0</u>
Net Change	<u>\$ 21,095.5</u>	<u>\$ 7,993.8</u>	<u>\$ 232.7</u>	<u>\$ 31,122.0</u>
Percent Increase	<u>14.83%</u>	<u>14.02%</u>	<u>13.45%</u>	<u>15.48%</u>
Total FY-89 Operating Budget Request	<u>\$163,347.4</u>	<u>\$64,995.7</u>	<u>\$1,963.2</u>	<u>\$232,106.3</u>

The SIUC request includes the School of Medicine. The SIUE request includes the School of Dental Medicine.

(1) Does not include Retirement Contributions or Social Security Increases.

(2) Allocation of Computing Request to be determined at a later date.

RESOURCE ALLOCATION AND MANAGEMENT PROGRAM (RAMP)
PLANNING DOCUMENTS, FISCAL YEAR 1989: EXECUTIVE SUMMARY

The RAMP Planning Documents (from SIUC, the School of Medicine, and SIUE) set forth priorities, plans, and program and other resource needs for Fiscal Year 1989 and the short-range future.

The first section of each set of Documents, the Planning Statements, discusses issues, plans, and resource needs. Two parts of the SIUC Planning Statements deserve note: that on the aquaculture initiative and the mission statement for the School of Technical Careers. The aquaculture initiative is developing but by no means complete; SIUC has submitted a proposal to obtain federal support for an aquaculture center. The School of Technical Careers has the largest collegial enrollment on campus. For FY 1989, STC needs support for its allied health and applied technologies areas. In the long run, as the mission statement indicates, it plans to turn increasingly to the development of baccalaureate programming. The School of Medicine Planning Statements are tied to FY 1989 and future funding requests, and indicate also that plans for graduate-level programs are continuing. The SIUE Planning Statements are organized around five themes: enhancing the quality of undergraduate instruction, extending educational opportunity, advancing economic development, carrying out the regional commitment of the University, and enhancing the educational environment.

The Planning Statements are followed by a page listing potential future new program requests. SIUC is considering an M.S. program in Food and Nutrition and a Ph.D. program in Computer Science, as well as interdisciplinary doctoral programming in Psychology and Linguistics and in Philosophy and Education. The School of Medicine lists M.S. and Ph.D. programs in Anatomy and a possible joint Medicine and Law program. SIUE plans baccalaureate programs in Occupational Therapy and Archaeology; master's programs in Social Work, Accountancy, and Industrial Relations; and a Ph.D. program in Management Information Systems.

The sections on Program Review Procedures present the results of reviews completed during the past year of both academic and non-academic programs; other review information that has been requested by the IBHE staff or that has resulted from accreditation reviews; and the schedule for future reviews. SIUC, which reviews entire departments, provides information on a total of 11 departments with 37 baccalaureate programs, 20 master's programs, and 5 doctoral programs. Completion of the reviews of 5 other departments, with a total of 7 baccalaureate programs and 4 master's programs, is expected by this September. This year SIUC includes additional information on each department reviewed in an effort to provide the IBHE staff with more detail to assist it in its analysis of these reviews. The SIUC section on reviews concludes with a chart (p. 137 of the Planning Documents) showing the procedures involved in its academic program review process. Most of the School of Medicine academic reviewing is tied to accreditation by the Liaison Committee on Medical Education. SIUE reviews by program rather than by department and reports this year on 7 baccalaureate programs, 7 master's programs, and the Ed.D. program in Industrial Process.

Six new degree programs are being requested this year: a School/University Partnership program by SIUC; a Master of Physical Therapy (both a new degree title and a new program) by the School of Medicine and SIUC; and for SIUE baccalaureate programs in International Studies and Mechanical Engineering, a master's program in Engineering Management, and a Ph.D. program in Nursing (both a new degree title and a new program) for SIUE. In order to save space, the curriculum vitae for the School of Nursing faculty have not been included in the Planning Documents. They have been provided to the IBHE staff and copies are available on request from the Office of the Chancellor. In the New Program category, SIUC is also requesting funding for the Ph.D. program in Physics, which was proposed last year and is still under discussion with the IBHE staff.

The Expanded/Improved Requests this year are based on the presumption of level funding for FY 1988. Thus, this year's requests are a combination of unfunded high priorities from FY 1988 and new initiatives for FY 1989. The new initiatives for SIUC for FY 1989 are for expansions in the College of Business and Administration and the School of Technical Careers and for the recently-approved M.S. program in Manufacturing Systems; the ones carrying over from FY 1988 are for advancing minority participation, molecular biology, the Ph.D. program in Engineering, the Renewal Institute, and enhancing undergraduate program quality. The new initiatives for FY 1989 for SIUE are for a communications skill development program for Business students, the jazz and studio Music programs, and a weekend undergraduate program in Business; the ones carrying over from FY 1988 are for the School of Nursing, the undergraduate program in Computer Science, undergraduate laboratory instruction, the East St. Louis dental clinic, the outreach program for minorities, the Freshmen First activities, the Office Information Systems specialization in the undergraduate Business Administration program, and the Center for Advanced Manufacturing and Production. SIUE is also submitting a new Special Analytical Study on Hazardous Waste Substances Management. Because full narratives were provided in the FY 1988 SIUC and SIUE RAMP Planning Documents for the repeating requests, only summary information has been included in this year's Documents. For the School of Medicine, new FY 1989 initiatives involve Geriatric Medicine, a prematriculation program, and a support program for doctoral students in Reproductive Medicine. The request for the graduate programs in Pharmacology, which were not approved by the IBHE until May, and the request for an integrated library system are repeats from FY 1988, as is the Special Analytical Study on the phased replacement of equipment.

RESOURCE ALLOCATION AND MANAGEMENT PROGRAM (RAMP) PLANNING
DOCUMENTS, FISCAL YEAR 1989 (PLANNING STATEMENTS,
PROGRAM REVIEWS, NEW PROGRAM REQUESTS, AND
EXPANDED/IMPROVED PROGRAM REQUESTS), SIUC

Summary

The Fiscal Year 1989 RAMP Planning Documents summarized in this matter have been prepared in accordance with current guidelines promulgated by the Illinois Board of Higher Education and in conformity with the SIUC and University planning processes. They present the programmatic priorities and

goals of SIUC for Fiscal Year 1989 and a planned schedule of new initiatives for the short-range future.

Planning Statements which address the relationship of program requests to the IBHE funding themes; undergraduate and graduate enrollment; and new initiatives in the Graduate School, College of Business and Administration, the College of Education, and the School of Technical Careers for the budget year and short-range future are included among the Documents.

The status of academic and support function reviews conducted in Academic Year 1986-87 is reported. Review schedules for academic and support functions and for organized research and public service units are included.

New Program Requests for Fiscal Year 1989 include the following: School/University Partnership within the College of Education; a Master of Physical Therapy in the Graduate School and delivered by the School of Medicine in Springfield; and a revised funding request for the Ph.D. in Physics, which was originally proposed for Fiscal Year 1988 and is still under discussion with the IBHE staff.

Expanded/Improved Program Requests for Fiscal Year 1989 include the following: Advancing Minority Participation; College of Business and Administration Expansion; Molecular Biology; M.S., Manufacturing Systems; Ph.D., Engineering; Renewal Institute; School of Technical Careers; and Undergraduate Program Quality Parts I and II.

Rationale for Adoption

These documents provide a comprehensive and systematic plan for the utilization of resources and initiation of programming for Fiscal Year 1989 for SIUC. They are the official documents by which SIUC communicates its priorities, plans, and resource needs to the Chancellor, the Board of Trustees, and the IBHE. The Documents originate from an ongoing planning process which identifies new directions in which the institution may move while assessing the current status of existing programs.

Considerations Against Adoption

University officials are aware of none.

Constituency Involvement

The Planning Statements, New Program Requests, and Expanded/Improved Program Requests have been developed following broad input from students, faculty, and staff within the respective academic and support units. In all instances, the documents carry the recommendation of the various program directors and deans. In preparing the various requests, SIUC officials have followed the regular planning process to identify priorities and have sought the recommendations of the constituencies affected.

The New and Expanded/Improved Program Requests herewith submitted were proposed by appropriate faculty or staff in the respective academic and

support units. Academic program requests have been recommended either by the Graduate Council or the Faculty Senate.

Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That, subject to authority reserved to this Board to make such modifications, changes, or refinements herein as it deems appropriate in reviewing RAMP Documents, the RAMP Planning Documents for Fiscal Year 1989 for Southern Illinois University at Carbondale be and are hereby approved as presented to the Board this date; and

BE IT FURTHER RESOLVED, That the Chancellor shall take appropriate steps to accomplish filing of the materials approved herein with the Illinois Board of Higher Education in accordance with policies of Southern Illinois University.

SIUC NEW PROGRAM REQUESTS

A School/University Partnership \$ 548,680

This request proposes a New Program in the College of Education which would institutionalize a linkage between SIUC and the public school system in Southern Illinois. The program when implemented would: 1) support improvement of instruction in participating local school districts; 2) support collaboration between educators in the public school system and those in the University's Teacher Education Program; and 3) support development of updated instructional materials and ongoing professional development of teachers in the public schools as well as SIUC.

Master of Physical Therapy \$ -0-*

The objective of this proposed program is to establish a two-year master's level physical therapy training program, accredited through the American Physical Therapy Association. The program would seek to remedy the current shortage of physical therapy professionals in downstate Illinois. Appropriated resources would fund, in part, salaries of a director, faculty and support staff, equipment, supplies, and related travel.

Ph.D. in Physics \$ 363,000

The University proposed a Ph.D. program in Physics among its FY-88 RAMP Planning Documents. Review of that request indicated that the proposed program would be strengthened by the

*Resources needed to support this program will be requested by the School of Medicine.

addition of senior rather than junior faculty, and by the acquisition of additional equipment to support teaching and research. This request proposes amending the resource requirements of the FY-88 submission to allow SIUC to launch a high quality doctoral program in Physics once program approval has been granted.

TOTAL NEW PROGRAM REQUESTS \$ 911,680

SIUC EXPANDED/IMPROVED PROGRAM REQUESTS

Advancing Minority Participation \$ 329,000

This request seeks the funding necessary to implement Part I of two-part plan which addresses recruitment and retention of minority undergraduate students. The implementation of the present proposal will significantly increase SIUC's pool of high-quality minority students and provide an accelerated college entry program to college-bound high school juniors and seniors. Part II of the plan, which addresses retention of minority students, will be submitted among our FY-90 RAMP Planning Documents.

College of Business Administration \$ 298,700

This proposal seeks new State resources to support programmatic expansion of the Master of Business Administration and the Master of Accountancy programs. In addition, the undergraduate major in Management will be significantly strengthened as the College expands its efforts to facilitate research and economic development in the Southern Illinois region. The requested resources are vital if the College of Business and Administration is to meet adequately the teaching, research, and service needs of its student body and those of its clientele in the region.

Molecular Biology \$ 700,000

This proposal is to request new State resources necessary to improve the quality and expand and make more competitive SIUC's teaching, research, and service missions in basic biology, agriculture, and medicine. The new resources will strengthen and expand existing programs in the College of Science and the Schools of Agriculture and Medicine.

M.S. in Manufacturing Systems \$ 91,000

The College of Engineering and Technology as a portion of its education and research missions can benefit the State by the establishment of a Master of Science degree program in Manufacturing Systems. Support to this program will allow the

College to improve its present high performance and provide a path for graduate study and research in an important and needed area. In addition, the program will have a significant impact on the contribution by the College of Engineering and Technology to economic development in the region. The proposed program will focus on manufacturing through automation, and graduates will integrate computer-aided manufacturing/robotics, quality control, resource planning, automated factory technology, etc., into an effective system.

Ph.D. in Engineering Science

\$ 54,000

This request seeks the remainder of funding required to fully implement the Ph.D. in Engineering Science. The funds will be used to strengthen the teaching, research, and service efforts, and to accelerate industrial/commercial and economic development activities within the College of Engineering and Technology.

Interdisciplinary Renewal Institute

\$ 88,200

This request for program improvement seeks the completion of funding of the Renewal Institute for Practicing Educators included in the University's Resource Allocation Management Plan (RAMP) for Fiscal Year 1986. Consistent with the calls for educational reform heard nationally throughout the 1980s, and in support of goals for education articulated by the Illinois Board of Higher Education and the Illinois State Board of Education, the Renewal Institute has been implemented as a non-degree granting program whose overall mission is to facilitate the professional development of currently practicing elementary middle/junior high, and high school educators in the areas of science, mathematics, communications (writing), and advanced methodologies.

STC Expansion

\$ 275,000

The School of Technical Careers has grown to become the largest undergraduate collegial unit within the institution. This request seeks new State resources that would support: 1) improved quality of undergraduate instruction; and 2) an increased role by the School in regional and State economic development thrusts. Specifically, the new resources would be used to hire additional faculty and purchase equipment necessary to accommodate the increased enrollment demands and meet the accreditation requirements of several degree programs. The net effect of the additional funding would be improved quality of undergraduate instruction and increased research and public service efforts within the School.

Undergraduate Program Quality \$ 331,800

This request is a continuation of an initiative begun in Fiscal Year 1986. The current proposal is divided into two parts and addresses issues of undergraduate program quality in speech communication and electrical engineering.

TOTAL EXPANDED/IMPROVED PROGRAM REQUESTS \$2,167,700

TOTAL STATE RESOURCES REQUESTED, SIUC \$3,079,380

TOTAL NEW STATE RESOURCES REQUESTED FOR PROGRAMS, FISCAL YEAR 1989

SOUTHERN ILLINOIS UNIVERSITY AT CARBONDALE

<u>Program</u>	<u>Requested New State Appropriations</u>
<u>New Program Requests</u>	
School/University Partnership	\$548,680
Master of Physical Therapy*	-0-
Ph.D., Physics	<u>363,000</u>
Total New Program Request	\$ 911,680
<u>Expanded/Improved Program Requests**</u>	
Advancing Minority Participation**	\$329,000
College of Business and Administration-Expansion	298,700
Molecular Biology**	700,000
M.S., Manufacturing Systems	91,000
Ph.D., Engineering**	54,000
Renewal Institute**	88,200
School of Technical Careers-Expansion	275,000
Undergraduate Program Quality** (Communications Part I; Electrical Engineering Part II)	<u>331,800</u>
Total Expanded/Improved Program Requests	<u>\$2,167,700</u>
Total Program Requests, SIUC	<u><u>\$3,079,380</u></u>

*New State resources totaling \$447,100 will be requested by the School of Medicine.

**Originally submitted in FY-88 RAMP; resubmitted at the IBHE staff recommended level.

RESOURCE ALLOCATION AND MANAGEMENT PROGRAM (RAMP) PLANNING
DOCUMENTS, FISCAL YEAR 1989 (PLANNING STATEMENTS, PROGRAM
REVIEWS, NEW PROGRAM REQUESTS, EXPANDED/IMPROVED PROGRAM
REQUESTS, AND SPECIAL ANALYTICAL STUDY),
SIU SCHOOL OF MEDICINE

Summary

The Fiscal Year 1989 Planning Documents for the SIU School of Medicine have been prepared in accordance with Southern Illinois University and Illinois Board of Higher Education guidelines. They describe the School of Medicine's priorities and goals and a planned schedule of new initiatives for the immediate and short-range future.

The Planning Statements identify the School of Medicine's priority needs for Fiscal Year 1989 and the next three to five years and discuss the strategy and resource plan for meeting these needs. A five-year new program development schedule is included.

A summary of academic program review findings is reported, as well as findings of the review of support functions completed in Fiscal Year 1987. A schedule of future reviews is also included.

A New Program Request for Fiscal Year 1989 is the Master of Physical Therapy. Although administered by the School of Medicine, this program is under the authority of and the graduate degree will be conferred by the Graduate School, SIUC.

Expanded/Improved Program Requests for Fiscal Year 1989 include Geriatric Medicine, Prematriculation, Doctoral Student Support Program in Reproductive Biology, Pharmacology, and a Medical Library Integrated Library System.

An updated Special Analytical Study for the Phased Replacement of Equipment is also reported within the Planning Documents.

The new state resources requested for New and Expanded/Improved Programs and for the Special Analytical Studies total \$2,019,553 for Fiscal Year 1989.

Rationale for Adoption

The School of Medicine has developed according to schedule and has obtained the necessary accreditation from professional societies and degree approval from the Illinois Board of Higher Education. In order to fulfill its responsibility to assist in meeting health care needs and to ensure that its commitments in the three traditional areas of instruction, research, and public service are met, the School of Medicine must continue to be innovative in its approach to curriculum and academic program development and delivery, as well as strive to maintain state-of-the-art technology in academic and research areas. The appended documents provide the Chancellor, the Board of Trustees, and the IBHE with the information needed to carry out their continuing

responsibility for assessment of needs, planning, and program review for higher education in Illinois.

Considerations Against Adoption

University officials are aware of none.

Constituency Involvement

Various School of Medicine constituencies, including the faculty, have been involved in the preparation and review of this proposal.

Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That, subject to authority reserved to this Board to make such modifications, changes, or refinements herein as it deems appropriate in reviewing subsequent RAMP Documents, the RAMP Planning Documents for Fiscal Year 1989 for the Southern Illinois University School of Medicine be and are hereby approved as presented to the Board this date; and

BE IT FURTHER RESOLVED, That the Chancellor shall take appropriate steps to accomplish filing of the materials approved herein with the Illinois Board of Higher Education in accordance with policies of Southern Illinois University.

SIU SCHOOL OF MEDICINE

NEW PROGRAM REQUEST

Master of Physical Therapy

\$ 474,100

The objective of this proposed program is to establish a two-year master's level physical therapy training program, accredited through the American Physical Therapy Association. The program would seek to remedy the current shortage of physical therapy professionals in downstate Illinois. Appropriated resources would fund, in part, salaries of a Director, faculty and support staff, equipment, supplies, and related travel.

TOTAL NEW PROGRAM REQUEST

\$ 474,100

EXPANDED/IMPROVED PROGRAM REQUESTSGeriatric Medicine

\$ 171,810

The Departments of Internal Medicine and Family Practice are proposing a cooperative effort to expand the current program in the sub-specialty of geriatrics medicine. The proposal has three parts: 1) development and enhancement of the current curriculum of Geriatric Medicine; 2) promotion of research in the many areas involving the elderly population; and 3) appropriate and accessible medical service for the elderly population of central and southern Illinois.

An expanded effort in geriatric medicine would include School of Medicine undergraduates, graduates, residents, and fellows. Educational programs would also be provided for allied health schools, hospitals, referring agencies, and for continuing medical education. Research opportunities in the many delivery systems that serve the elderly would be offered to fellows and residents.

The Departments of Internal Medicine and Family Practice view themselves as the logical sources for a geriatric medicine program because they can provide continuity of care for existing patients as they age.

Pharmacology Graduate Program

\$ 40,500

The primary goal of the Pharmacology Graduate program is to provide advanced research training in pharmacology to prepare pharmacologists for academic, health care and/or industrial careers. There is a growing need for research and development specialists with an emphasis on high technology in drug-related industries and state laboratories in Illinois. This program will contribute an environment conducive to student and faculty growth, which is a crucial aspect of the educational mission of both Southern Illinois University and the School of Medicine. The Board of Higher Education approved the M.S. and Ph.D. in Pharmacology during the Fiscal Year 1988 planning cycle, but state resources were not appropriated. This request is for the resources required to conduct the program.

Prematriculation Program

\$ 86,843

Most medical schools successful in recruiting and retaining minority medical students have prematriculation programs. These programs, which usually begin the summer before expected fall enrollment, ease the transition to the rigors of medical school by early exposure to basic science coursework at the medical school level of presentation and by an introduction to medical school facilities and faculty. The School of Medicine MEDPREP unit proposes retention of its prematriculation program, now funded only through August 31, 1988, by a Health

Careers Opportunity Program (HCOP) grant, by means of an additional state appropriation.

The SIU School of Medicine Prematriculation Program is designed for 15 minority/disadvantaged matriculants. The Program is of eight weeks' duration, delivered during the summer preceding enrollment in medical school. The objective is to assist in the entry and retention of minority/disadvantaged SIU School of Medicine medical students.

Doctoral Student Support Program in Reproductive Biology

\$ 30,800

The Department of Physiology proposes to develop an inter-departmental doctoral student support program in reproductive biology with faculty from both the Physiology and the Anatomy units. Program elements would include research assistantships for participating Ph.D. students; sponsorship of student attendance at scientific meetings; development of additional graduate courses, seminars, and journal clubs; support for visits from prominent outside scholars; graduate student research funding; stipends for prospective students to attend an annual meeting of faculty, graduate students, and post-doctoral fellows--to be addressed by a prominent outside speaker; and maintaining shared equipment. This is not a new program, rather it is a substantial improvement of an existing effort to train superior young scientists in the field of reproductive biology.

Implementation of the proposed program would place the medical school in a more competitive position for attracting qualified Ph.D. students. Moreover, it would improve the research capabilities of graduate students by providing them with improved equipment, more laboratory experiences, and an educational opportunity to interact with scientists from other institutions. Such interaction with other scientists should further strengthen their opportunity to obtain postdoctoral positions.

Integrated Library System

\$ 314,500

The School of Medicine is including a special analytical study of library automation needs for state funding consideration in Fiscal Year 1989. The study describes the need for an integrated library system at the School of Medicine. An integrated library system would serve such library staff functions as acquisitions, cataloging, serials control, circulation, inter-library loan, and accounting, along with such library patron functions as access to an on-line public catalog and a health science journals data base.

Library automation would require an investment of \$314,500 to create an integrated library system serving patrons (primarily medical students and faculty) and staff. Continuing annual costs of \$89,100 after the first year are envisioned to

maintain the system. This investment would substantially improve patron access to the health sciences literature and also allow more effective control of library holdings.

TOTAL EXPANDED/IMPROVED PROGRAM REQUESTS \$ 644,453

SPECIAL ANALYTICAL STUDY REQUEST

Phased Replacement of Equipment, FY-89-FY-93 \$ 901,000

The School of Medicine is including an updated special analytical study of equipment replacement for consideration for state funding in Fiscal Year 1989. This study was originally submitted as part of the Fiscal Year 1986 RAMP Planning Documents and was updated for inclusion in subsequent RAMP Planning Documents.

The updated study of the equipment replacement needs of the School of Medicine indicates a funding need of approximately \$19.1 million. This study forms the basis for a request of \$901,000 each year from Fiscal Year 1989 through Fiscal Year 1993 that, together with previous appropriations and the School of Medicine's internal efforts, will help meet these replacement needs.

TOTAL SPECIAL ANALYTICAL STUDY REQUEST \$ 901,000

TOTAL NEW STATE RESOURCES REQUESTED FOR PROGRAMS, FISCAL YEAR 1989

SIU SCHOOL OF MEDICINE

<u>Program</u>	<u>Requested New State Appropriations</u>
<u>New Program Request</u>	
Master of Physical Therapy	<u>\$474,100</u>
Total New Program Request	\$ 474,100
<u>Expanded/Improved Program Requests</u>	
Geriatric Medicine	\$171,810
Pharmacology Graduate Program	40,500
Prematriculation Program	86,843
Doctoral Student Support Program in Reproductive Biology	30,800
Integrated Library System	<u>314,500</u>
Total Expanded/Improved Program Requests	\$ 644,453
<u>Special Analytical Study Request</u>	
Phased Replacement of Equipment, FY-89-FY-93	<u>\$901,000</u>
Total Special Analytical Study Request	<u>\$ 901,000</u>
Total Program Request, SIU School of Medicine	<u><u>\$2,019,553</u></u>

RESOURCE ALLOCATION AND MANAGEMENT PROGRAM (RAMP) PLANNING
DOCUMENTS, FISCAL YEAR 1989 (PLANNING STATEMENTS, PROGRAM
REVIEWS, NEW PROGRAM REQUESTS, EXPANDED/IMPROVED PROGRAM
REQUESTS, AND SPECIAL ANALYTICAL STUDY), SIUE

Summary

The University mission statement approved by the Chancellor and the Board of Trustees in 1985, and included in RAMP 1987, continues to reflect the University's purposes and directions. The Planning Statements describe the ways in which the University is fulfilling this mission through specific plans for FY 1989. The Statements contain five principal sections: Enhancing the Quality of Undergraduate Education, Extending Educational Opportunity, Advancing Economic Development, Carrying Out the Regional Commitment of the University, and Enhancing the Educational Environment.

The RAMP Program Review section includes a description of the review process, unchanged from that which was submitted in RAMP 1987, additional information about previous program reviews, the results of all program reviews

conducted in 1985-86, a report on external reviews, the results of reviews conducted for two research and public service units (The Center for Economic Education and the Rape and Sexual Abuse Care Center), a review schedule for research and public service units, the results of this year's support unit reviews, and a schedule for support unit reviews.

Four New Program Requests, eleven Expanded/Improved Program Requests, and one Special Analytical Study are presented and described. The New Program Requests are for an M.S.E. in Engineering Management, a B.A. in International Studies, a B.S.E. in Mechanical Engineering, and a Ph.D. in Nursing. In the case of the Ph.D. in Nursing, the University is requesting approval of one new degree, the Ph.D., and one new major at that level, Nursing. The Expanded/Improved Requests are for Communication Skill Development for Business Students, Jazz and Studio Music, the Weekend Undergraduate Program in Business, the School of Nursing Outreach Program at Olney/Effingham, the B.A./B.S. in Computer Science, Undergraduate Laboratory Instruction, the East St. Louis Dental Clinic, an Outreach Program for Minorities, Freshmen First, Office Information Systems, and the Center for Advanced Manufacturing and Production. All but three of the expansion requests, Communication Skill Development for Business Students, Jazz and Studio Music, and the Weekend Undergraduate Program in Business, are resubmissions of requests that were originally proposed in FY 1988. It is SIUE's recommendation to forward these again for consideration along with the two new expansion requests. The Special Analytical Study is for Hazardous Waste Substances Management.

Rationale for Adoption

The institutional mission statement continues to express the objectives of SIUE. The program evaluation procedures and results of all reviews respond to and reflect the needs of the institution and conform with Illinois Board of Higher Education requirements. The New Program Requests, the Expanded/Improved Requests, and the Special Analytical Study are appropriate to SIUE's instructional and service priorities, and the funding levels sought are appropriate to program needs.

Considerations Against Adoption

University officers are aware of none.

Constituency Involvement

The Planning Statements have been reviewed by the appropriate administrators and staff. Internal program evaluation information is the result of extensive committee involvement through the Graduate Council and the Curriculum Council of the Faculty Senate, as well as substantial administrative consideration. The New Program Requests, the Expanded/Improved Requests, and the Special Analytical Study were evaluated and ranked by the University Planning and Budget Council. The FY 1988 proposals being resubmitted for consideration were selected through review by the University Planning and Budget Council, the Vice-President and Provost, and the President, SIUE.

Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That, subject to authority reserved to this Board to make modifications, changes, or refinements herein as it deems appropriate in reviewing RAMP Documents, the RAMP Planning Documents for Fiscal Year 1989 for Southern Illinois University at Edwardsville be and are hereby approved as presented to the Board this date; and

BE IT FURTHER RESOLVED, That the Chancellor shall take appropriate steps to accomplish filing of the materials approved herein with the Illinois Board of Higher Education in accordance with prevailing practices of Southern Illinois University.

SIUE NEW PROGRAM REQUESTS

M.S.E., Engineering Management \$ 143,500

The proposed degree program will serve the needs of part-time students who are employed full-time as engineers. Funding is required for additional faculty and support.

B.A., International Studies \$ -0-

The International Studies degree program is proposed as a corollary major which would complement a student's primary area of study by providing courses in international topics and emphases. The coursework for the program will be drawn from existing courses. There are no new funds required to implement this program.

B.S.E., Mechanical Engineering \$ 200,000

This new degree program proposal will complement the existing undergraduate and graduate engineering major programs. Mechanical Engineering, as a professional discipline, is second in demand only to Electrical Engineering. The School of Engineering requests this program in order to meet the needs of engineers in the metropolitan region. Initial funding will expand the capabilities of current engineering faculty by the addition of two members. Additional funds will also provide required equipment in engineering laboratories.

Ph.D., Nursing \$ 125,000

The addition of this doctoral program will prepare graduates to contribute substantially to knowledge and research in the nursing field and to provide leadership in nursing and health care delivery. Except for two institutions in Chicago, there are no doctoral programs in nursing in the State of Illinois.

Nor are there similar programs in surrounding states. Funding is required for additional faculty, a program director, graduate assistant support, and equipment and instructional support necessary for training at the doctoral level.

TOTAL NEW PROGRAM REQUESTS \$ 468,500

SIUE EXPANDED/IMPROVED PROGRAM REQUESTS*

Communication Skill Development for Business Students \$ 117,000

The Department of Management in the School of Business proposes this expansion of instruction in communication among undergraduate business students. Particularly important is the need to include new technical aspects of communication in the School of Business' curricula. The necessity for communication improvement is widely documented in the industry and by business leaders. The budget expansion will provide additional faculty and graduate assistant time to devote to the project, as well as provide upgraded equipment and classroom needs.

Jazz and Studio Music \$ 100,000

This request will provide the Department of Music with additional faculty, call-staff, student and graduate assistant support, and equipment necessary for a sound recording facility. The request is occasioned by the pressures of expanding enrollments and the curricular need for sound recording experience.

Weekend Undergraduate Program in Business \$ 155,000

The proposal requests funding to expand the offering of the Bachelor of Science in Business Administration to Weekend University. Surveys indicate a high demand by students to have such a program available in a weekend format. Funding will provide for additional instructors, allow for tutorial sessions and advisement to be expanded to the weekend, provide secretarial assistance to support these activities, and add a modest amount of funding for supplies, contractual services, etc.

EXPANDED/IMPROVED PROGRAM REQUESTS \$ 372,000

*For a description of the FY 1988 expansion proposals being resubmitted for FY 1989, see the note on "Resubmission of FY 1988 Program Requests" below.

Resubmission of FY 1988 Program Requests

NOTE: Because of budget conditions, SIUE chooses to submit a combination of new FY 1989 budget proposals and selected proposals included in the

University's FY 1988 RAMP Planning Documents. In the case of the latter, the complete proposals are not being included in RAMP 1989. Readers are referred to the specific pages in the RAMP 1988 document where these proposals are described in detail. The following summaries describe briefly the funding requests being resubmitted and provide information for those which are included.

School of Nursing \$ 59,300

The complete text of this proposal is to be found on pp. 162-170 of the 1988 RAMP Document. It was originally submitted as a request for \$100,919 to support the continuation of the Medical-Surgical Nursing and the Community Health Nursing graduate programs and the continuation of the RN outreach program into Phase II at the Olney/Effingham sites. The amount requested for FY 1989 (\$59,300) is funding for the Olney/ Effingham portion only and asks \$56,900 in personnel support for additional faculty and civil service assistance and \$2,400 in support costs. Twenty-five students are currently enrolled in Phase II coursework. Forty students continue to be enrolled in Phase I.

B.A./B.S. Degree, Major in Computer Science \$ 49,700

The original proposal is found on pp. 136-141 of RAMP 1988. Funding is primarily for personnel and contractual services to support the expanded computer science laboratory and faculty. The amount requested in FY 1989 is the full funding request of the original proposal.

Undergraduate Laboratory Instruction \$ 281,000

This request was formally submitted as an addendum to the RAMP 1988 program requests and is identified in RAMP 1988 as "Attachment 1." It was originally submitted as a request for \$600,304 to expand the facilities of four existing laboratories: foreign languages, biological sciences, statistics, and business. The currently requested amount of \$281,000 will be used in foreign languages, business, and statistics only and provide for the purchase of equipment, maintenance of equipment, and some personnel support in order to manage the labs effectively and productively. Exact numbers of students who will be served through these laboratories are unavailable.

East St. Louis Dental Clinic \$ 63,800

This funding request represents the full amount submitted in RAMP 1988 which appears in that document on pp. 142-125. The request is for Phase I of a two-phase project to expand the existing nine operatory dental clinic to a total of twenty-four operatories. Phase I will add six additional operatories. This represents a continuing commitment on the part of the University to the East St. Louis campus and the East St. Louis community.

Outreach Program for Minorities \$ 125,000

This proposal was originally submitted as two separate requests. The first, in the amount of \$75,000 was for the Minority Engineering Program and is described on pp. 146-152 in RAMP 1988. The second, in the amount of \$75,000, was for three Minority Recruitment and Retention Directors, one each for the School of Dental Medicine, the School of Education, and the School of Fine Arts and Communications. It is to be found on pp. 158-161. The request for \$125,000 in FY 1989 will support these same objectives somewhat more modestly.

Freshmen First \$ 43,000

This program is an innovative academic orientation program for entering freshmen. It will strengthen retention rates in the institution and will encourage a sense of enthusiasm and learning in persons having their first experience on a college campus. The proposal originally requested \$300,000 and is found on pp. 153-157 of RAMP 1988. The \$43,000 being requested for FY 1989 will provide planning funds in the category of contractual services.

Office Information Systems \$ 60,000

This request is as it was originally submitted and is described on pp. 171-177 of RAMP 1988. It will enhance existing equipment and provide faculty retraining to support the Office Information Systems specialization in the undergraduate Business Administration program.

Center for Advanced Manufacturing and Production \$ 75,000

Originally submitted for an amount of \$135,000, this proposal appears on pp. 129-135 in RAMP 1988. The new funding level provides for \$70,000 in faculty and professional staff personnel and \$5,000 in support costs to support this expanding program.

FY 1988 REQUESTS BEING RESUBMITTED FOR FY 1989 \$ 756,800

TOTAL EXPANDED/IMPROVED PROGRAM REQUESTS \$1,128,800

SIUE SPECIAL ANALYTICAL STUDY

Hazardous Waste Substances Management \$ 113,700

This proposal requests funding for the implementation of a University-wide hazardous waste substances management program. The program will coordinate all programs and administrative units which use or generate hazardous materials. It will provide a system for collecting, deactivating, and removing such materials. In order to accomplish these ends, additional

personnel will be required, contractual services funding will be needed to dispose of waste and to repair and maintain equipment. Some equipment, commodities, and travel funds will also be necessary.

TOTAL SPECIAL ANALYTICAL STUDY REQUEST \$ 113,700

TOTAL NEW STATE RESOURCES REQUESTED FOR PROGRAMS, FISCAL YEAR 1989

SOUTHERN ILLINOIS UNIVERSITY AT EDWARDSVILLE

<u>Program</u>	<u>Requested New State Appropriations</u>
<u>New Program Requests</u>	
M.S.E., Engineering Management	\$143,500
B.A., International Studies	-0-
B.S.E., Mechanical Engineering	200,000
Ph.D., Nursing	<u>125,000</u>
Total New Program Requests	\$ 468,500
<u>Expanded/Improved Program Requests</u>	
Communication Skill Development for Business Students	\$117,000
Jazz and Studio Music	100,000
Weekend Undergraduate Program in Business	155,000
School of Nursing*	59,300*
B.A./B.S. Degree, Major in Computer Science*	49,700*
Undergraduate Laboratory Instruction*	281,000*
East St. Louis Dental Clinic*	63,800*
Outreach Program for Minorities*	125,000*
Freshmen First*	43,000*
Office Information Systems*	60,000*
Center for Advanced Manufacturing and Production*	<u>75,000*</u>
Total Expanded/Improved Program Requests	\$1,128,800
<u>Special Analytical Study Request</u>	
Hazardous Waste Substances Management	<u>\$113,700</u>
Total Special Analytical Study Request	<u>\$ 113,700</u>
Total Program Requests, SIUE	<u><u>\$1,711,000</u></u>

*These program requests represent FY 1988 proposals being resubmitted for FY 1989.

RESOURCE ALLOCATION AND MANAGEMENT PROGRAM (RAMP) SUBMISSIONS,
FISCAL YEAR 1989: CAPITAL BUDGET REQUESTS

Summary

The formal RAMP documents for Capital Budget Requests are hundreds of pages long, and are composed of many tables that must reconcile among themselves. To provide the institutions as much time as possible to complete the RAMP documents, these preliminary priority listings are shared with the Board so that the Board may express itself on the various projects and the initial priorities established for those projects.

Summary of Fiscal 1989 Capital Budget Requests
(Thousands)

SIUE

Edwardsville (including School of Dental Medicine)	\$11,542.1
Build Illinois	<u>799.3</u>
SIUE Total	<u>\$12,341.4</u>

SIUC

Carbondale	\$48,950.0
School of Medicine	2,656.2
Carbondale Build Illinois	1,652.2
School of Medicine Build Illinois	<u>694.4</u>
SIUC Total	<u>\$53,952.8</u>
System Total	<u><u>\$66,294.2</u></u>

Incorporating any changes resulting from today's Board action on this item, a University-wide priority listing will be prepared for consideration at the Board's September meeting.

Background Information

When the Board initially considers the capital budget at each July meeting, the budget is based on the best information available on appropriation approvals and subsequent action by the Governor. As this year's legislative session draws to a close, many important issues remain unresolved, including a proposed increase in state taxes to provide additional revenues. Regular capital program funds and programs such as Build Illinois are at this writing undecided, and certain changes might be made to the project list in the final version submitted in September because of developments occurring after today's meeting. Other changes, technical in nature, might reflect suggestions made by other state agencies to enhance the proposed budget. Changes will also be made to reflect the best available cost estimates.

Historically the pattern of capital budget requests and actual appropriations is as follows:

<u>Fiscal Year</u>	<u>Amount Requested</u> (Thousands)	<u>Amount Appropriated</u> (Thousands)	<u>Percent Realized</u>
1971	\$ 68,993.7	\$ 5,889.9	8.5
1972	106,155.0	5,111.0	4.8
1973	46,235.0	12,496.6	27.0
1974	36,007.3	475.0	1.3
1975	49,299.2	4,295.0	8.7
1976	49,036.6	10,574.6	21.6
1977	50,131.1	877.0	1.7
1978	97,988.0	5,378.0	5.5
1979	74,469.4	12,873.1	17.3
1980	48,836.9	7,877.5	16.1
1981	40,933.2	14,417.2	35.2
1982	23,113.2	1,092.8	4.7
1983	16,614.9	2,474.9	14.9
1984	12,477.3	5,863.6	47.0
1985	8,658.7	3,612.5	41.7
1986	15,949.3	7,197.5	45.1
1987	35,044.3	12,064.0	34.4
1988	76,384.7	-	-
1989	66,294.2	-	-
Average	\$48,559.0	\$ 6,621.8	19.7

As in previous years, considerations which have prevailed in Springfield regarding capital matters include:

1. Major remodeling, utilities, and site improvement projects which help to maintain and support the State's investment in facilities.
2. Projects previously recommended that remain high on the governing board or institutional priority list.
3. Construction projects for which planning has been completed or for which planning funds have been appropriated.
4. Equipment necessary for occupancy of newly constructed or renovated building facilities.
5. Funds for the fourth year of the Build Illinois program consisting of a variety of minor remodeling and rehabilitation projects.

The anticipated capital appropriations for Fiscal Year 1988 reflect the above considerations. At the time of this writing, the capital appropriation picture is most confused, and little can be said with any certainty about what the appropriation process will develop. By the time of the July Board meeting, however, some clarity should have emerged and some kind of informative report should be available.

Southern Illinois University at Edwardsville
RAMP 1989: Proposed Capital Projects
(In Priority Order)

REGULAR PROJECTS

- | | | |
|----|------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|--------------|
| 1. | <u>Remodeling for Music Facilities Consolidation</u> | \$ 3,376,800 |
| | <p>This project provides funds for major remodeling of the Communications Building and Lovejoy Library to provide consolidated and more functional facilities for the Department of Music. A third floor will be added to the Communications Building, and the building's theater and part of its basement will be remodeled. In addition, part of the first floor of Lovejoy Library will be remodeled to accommodate the Data Processing and Computing Center, which will be relocated from the basement of the Communications Building.</p> | |
| 2. | <u>Engineering Facility: Planning</u> | \$ 1,072,900 |
| | <p>This project provides funds for planning a facility to house laboratories, classrooms, and offices of the School of Engineering. The cost of planning and construction is expected to be \$16.2 million.</p> | |
| 3. | <u>Art and Design Facility: Equipment</u> | \$ 576,600 |
| | <p>This project provides durable, moveable equipment for the new Art and Design Facility. \$294,100 was appropriated in FY-87 for planning the facility, and an architectural and engineering firm has been recommended to the Capital Development Board. An appropriation of \$4,754,200 for construction funding is pending in the legislature.</p> | |
| 4. | <u>High Temperature Water Distribution System Renovation</u> | \$ 5,310,000 |
| | <p>This project calls for a major renovation of the high temperature water distribution system on the Edwardsville campus. The system, nearly 25 years old, poses increasingly severe maintenance problems. These cost estimates are preliminary, and will be refined prior to final consideration of the FY-89 capital budget.</p> | |
| 5. | <u>Lovejoy Library Compact Shelving System</u> | \$ 1,205,800 |
| | <p>This project will accomplish the installation of eight compact shelving units in the basement of Lovejoy Library. Use of compact shelving will accommodate sufficient volumes to free 14,400 square feet of space elsewhere in the Library and provide for ten years of growth in holdings.</p> | |
| | Total | \$11,542,100 |

BUILD ILLINOIS PROJECTS

1.	<u>Environmental Resources Training Center Roof Renovation</u>	\$ 165,400
	This project will replace the deteriorated roofing system on the Environmental Resources Training Center building with a single-ply membrane system which also incorporates insulation.	
2.	<u>Energy Conservation, Environmental Control System Replacement and Electrical Distribution System Renovation</u>	\$ 633,900
	This project will replace the exterior incandescent lighting at the Alton campus, renovate the exterior lighting distribution system on the Edwardsville campus, and replace the existing environmental control systems in central campus buildings on the Edwardsville campus.	
	Total	\$ 799,300
	TOTAL CAPITAL PROJECTS, SIUE	<u>\$12,341,400</u>

Southern Illinois University at Carbondale
RAMP 1989: Proposed Capital Projects
(In Priority Order)

REGULAR PROJECTS

1.	<u>Pulliam Hall Remodeling, Phase IV</u>	\$ 650,000
	Asbestos removal in the remodeling project has become a major problem, and it has caused other needed parts of the project to be cancelled. This is a supplement to the original budget of \$5,060,000.	
2.	<u>Communications Building Remodeling</u>	\$ 1,300,000
	Planning and construction to complete the interior of the second floor.	
3.	<u>Steam Plant Addition</u>	\$16,000,000
	Add a fifth boiler having a capacity of 100,000 lbs. per hour. The unit will provide the additional steam capacity required for placing new and existing buildings on the central supply of steam for heating and cooling purposes.	

4.	<u>Biological Sciences Building</u>	\$17,000,000
	A new building of approximately 35,000 net square feet for instructional and research laboratories for the Medical School and for the biological science departments in the College of Science.	
5.	<u>Engineering Annex</u>	\$13,000,000
	An addition of approximately 31,000 net square feet will house the expanding areas of robotics, mining engineering, electrical engineering, computer assisted design and production.	
6.	<u>Underground Electric, Phase III</u>	\$ 1,000,000
	Replace major parts of feeder #4, which serves Morris Library and Lindegren Hall, and feeder #8, which serves Allyn, Quigley, Shryock, and Woody Hall.	
	Total	\$48,950,000

Southern Illinois University School of Medicine
RAMP 1989: Proposed Capital Projects
(In Priority Order)

1.	<u>Property Acquisition - Rutledge Manor - Springfield</u>	\$ 2,530,000
	Funds are requested to purchase the 1.7 acres of land and building north of the Springfield medical campus. The acquisition of this property will facilitate the clearing of space in the Medical Instructional Facility for development of needed laboratories and laboratory support spaces.	
2.	<u>Planning - Wheeler Hall - Carbondale</u>	\$ 126,200
	Wheeler Hall is one of the oldest buildings on the Carbondale campus. Built shortly after the turn of the century, the facility lacks modern plumbing, electrical, and environmental systems. Remodeling this building will reestablish this landmark as a functional campus facility.	
	Total	\$ 2,656,200

Southern Illinois University at Carbondale

BUILD ILLINOIS PROJECTS

- 1. Asbestos Removal, Morris Library, Phase II \$ 350,000
 The sprayed-on insulation in many of the areas on the basement, first, and second floors will be removed on a scheduled basis with the most troublesome areas to be done in this phase.
 - 2. Renovate Wham Basement for Computing Affairs \$ 250,000
 Architectural renovation is necessary to provide work areas and office space in a more efficient and productive configuration.
 - 3. Replace PCB Transformers, Phase II \$ 300,000
 This phase of transformer removal will provide replacements for secondary transformers that exist in transformer vaults.
 - 4. Eliminate Potable Water Cross Connections \$ 100,000
 The domestic water lines are connected with various heating and/or cooling equipment at approximately 35 campus locations. Back-flow devices will be installed to prevent contamination of potable water.
 - 5. Studio Arts Rehabilitation, Phase III \$ 350,000
 Rehabilitation of the former Good Luck Glove building to comply with state and federal codes on health, safety, and accessibility.
 - 6. Energy Management Systems, Phase V \$ 185,000
 Upgrade existing controls of utility systems to provide remote monitoring and operations in Lindegren, Shryock, Altgeld, and Allyn Halls.
 - 7. Replace Library Freight Elevators \$ 117,200
 Advanced age and high traffic on the two freight elevators cause excessive maintenance costs, and repair parts are no longer available. Both cabs and controls will be replaced.
- Total \$ 1,652,200

Southern Illinois University School of Medicine

BUILD ILLINOIS PROJECTS

- | | | | |
|----|--------------------------------------------------|----|--------|
| 1. | <u>Window Wall Replacement MIF - Springfield</u> | \$ | 79,500 |
|----|--------------------------------------------------|----|--------|

A large portion of the thermopane mirrored windows on the courtyard of the Medical Instructional Facility have deteriorated and need replacement.

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|----|-------------------------------------------------------------------------------|----|--------|
| 2. | <u>Repair of the MIF Courtyard Pavers and Front Entry Steps - Springfield</u> | \$ | 84,900 |
|----|-------------------------------------------------------------------------------|----|--------|

The surface of the MIF courtyard is covered with paver bricks set in sand. The elements have washed away a portion of the sand making them uneven and hazardous. Weather has also deteriorated the front entry steps necessitating their replacement.

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|----|------------------------------------------|----|---------|
| 3. | <u>Vivarium Renovation - Springfield</u> | \$ | 380,000 |
|----|------------------------------------------|----|---------|

Renovations are necessary to resurface floors, adjust some wall structures and convert current storage space into usable animal holding areas in Laboratory Animal Resource space at Springfield.

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|----|--------------------------------------------|----|---------|
| 4. | <u>MIF Lighting Controls - Springfield</u> | \$ | 150,000 |
|----|--------------------------------------------|----|---------|

The Medical Instructional Facility at Springfield was designed before many of the energy technologies commonly used today were available. This project would install electrical devices to reduce the total consumption of electricity for lighting. Payback is estimated at four years.

Total	\$ 694,400
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TOTAL CAPITAL PROJECTS, SIUC	\$53,952,800
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SALARY INCREASE PLANS FOR FISCAL YEAR 1988

Summary

This matter presents for Board approval salary increase plans for Fiscal Year 1988. These plans do not intend to set forth specific salary recommendations for each employee, but rather to elucidate general policies and parameters within which employee salary increases will be made. A report of salary increases made will be submitted to the Board for its information.

Salary increase plans have been prepared by each institution and by central administration. They are attached for SIUE, SIUC, and central administration as Exhibits A, B, and C, respectively.

Rationale for Adoption

Board policy requires approval of salary increase plans for each institution and central administration.

Considerations Against Adoption

University officers are aware of none.

Constituency Involvement

At SIUE, guidelines for faculty employees are based on the faculty salary plan adopted in 1981. The plan was developed by the Faculty Senate, the Academic Deans, the Provost, and the President. Guidelines for professional staff and for civil service employees were developed by the University Staff Senate, the Vice-President for Administration, and the President.

At SIUC, guidelines have been developed in consultation with the appropriate constituency groups and, in each case, have been endorsed by the constituency groups.

At the School of Medicine, guidelines were approved by the School of Medicine's Executive Committee.

Constituency involvement for central administration is not applicable.

Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That the Salary Increase Plans for Fiscal Year 1988, as presented (attached as Exhibits A, B, and C), be approved; and

BE IT FURTHER RESOLVED, That the implementation date of these plans shall be consistent with the date indicated for salary increase allocations in the appropriation process.

EXHIBIT A

Salary Increase Plans for Fiscal Year 1988, SIUE

1. Guidelines for Faculty Employees

Salary increases for faculty employees shall be determined in accord with the Faculty Salary Plan approved by the President on March 13, 1981. The principal elements of the plan are the following:

- a. Of the full state allocation for salary increases for faculty, expressed as a percentage, 3% shall be allocated for merit increases and the remainder shall be allocated for "standard increment" (SI) increases. Each school or equivalent unit shall receive for

distribution a salary increase allocation proportionate to its salary base.

- b. The awarding of SI increases and the amount of individual merit increases shall be based upon an evaluation process in which each faculty member's performance is reviewed in accord with procedures adopted by each school or equivalent unit. The review process must include an evaluation by an elected peer review body. A statement of minimum performance expectations for its faculty members shall be approved by a majority vote of the faculty members of each school or equivalent unit.
- c. Each faculty member is responsible for providing materials to be used in the evaluation. The chairperson or other individuals responsible for the evaluation are obligated to make their recommendation on the basis of the evidence provided and other performance data and material routinely available to the school or unit.
- d. The SI increase shall be awarded as a percentage increase in the individual's monthly base salary for each faculty member performing at least at the minimum satisfactory level.
- e. Each school or equivalent unit shall define a policy and procedure, including an elected peer review body, to be used in the determination and distribution of merit increases. The policy must include a definition of the relative emphasis to be placed on teaching, research, University service, and public service for purposes of merit salary increases. There is no automatic right to a merit increase and, therefore, merit increases shall not be determined on an across-the-board basis.
- f. Since there are differing levels of performance, there should be differing levels of merit increase. The salary plan recommends that units establish at least three merit levels. Each school or equivalent unit shall place individuals performing above the minimum acceptable level into their respective merit categories using the unit's evaluation procedures. Each school or equivalent unit shall determine the relative weights for each of the merit categories.
- g. Insofar as possible, internal reallocations should be used to fund the merit portion of the salary plan by using money accruing from retirement of individuals at higher salary levels and hiring individuals at lower salary levels.
- h. The majority of the faculty of a school or equivalent unit may request from the Vice-President and Provost permission for the unit to be exempted from the University salary plan for faculty and to use a salary increase distribution system commensurate with the mission and goals of that unit, as well as with market value. Any such distribution system must demonstrate through a process and rationale that the unit's criteria and procedures are rigorous and demanding of faculty excellence.

2. Guidelines for Professional Staff Employees

- a. Salary increase monies equivalent to the approved percentage of increase applied against the total professional staff personal services appropriation shall be available for distribution to professional staff employees. Across-the-board increases of the approved percentage shall be distributed subject to the conditions of 2.b and 2.c below.
- b. Employees whose unsatisfactory job performance can be documented shall be excluded from receiving this increase.
- c. In accord with the professional staff rules and regulations, the supervisor of each professional staff employee must conduct, during the winter quarter, an oral and written performance evaluation based upon the individual's written job description and any mutually agreed upon developmental goals. If the employee's performance has been demonstrably unsatisfactory and the supervisor can document that it has not improved, the supervisor may recommend to the appropriate functional area head (with copies given to the employee) that no salary increase be awarded to the employee. In such a case, a second performance review shall be conducted during the summer quarter to determine whether the employee has overcome demonstrable deficiencies noted at the time of the winter quarter evaluation. If sufficient progress has been made, the supervisor may recommend to the appropriate functional area head that a salary increase in accordance with the original percentage basis become effective October 1, 1987.

3. Guidelines for Civil Service Open Range Employees and for Civil Service Employees Excluded from Bargaining Units as Confidential, Managerial, or Supervisory Employees

- a. Salary increase monies equivalent to the approved percentage of increase for civil service employees shall be available for distribution to civil service open range employees and to civil service employees excluded from bargaining units as confidential, managerial, or supervisory employees. Across-the-board increases of the approved percentage shall be distributed subject to the conditions of 3.b, 3.c, and 3.d below.
- b. Civil service employees with one year or more of continuous University service as of June 30, 1987, shall be eligible for the full across-the-board increase.
- c. Civil service employees with less than one year of continuous University service as of June 30, 1987, shall be eligible for the across-the-board increase, prorated at one-twelfth for each month of service during the period July 1, 1986 through June 30, 1987, with any part of a month being considered a full month.
- d. In accordance with civil service employee evaluation procedures at SIUE, the supervisor of each civil service open range employee must conduct annually an oral and written performance evaluation based on the individual employee's written job description and any mutually

agreed upon developmental goals. If an employee's performance was demonstrably unsatisfactory at the time of the evaluation and the supervisor documents that the employee's performance has not improved, the supervisor may recommend through channels to the appropriate functional area head (with copies to the employee) that no salary increase be granted to the employee. In such a case, a second performance evaluation will be conducted during the summer quarter to determine whether the employee has overcome the deficiencies noted at the time of the annual evaluation. If sufficient progress has been made, the supervisor may recommend, through channels to the appropriate functional area head, that a salary increase, in accordance with the foregoing provisions, become effective October 1, 1987.

EXHIBIT B

Salary Increase Plans for Fiscal Year 1988, SIUC

1. Guidelines for Faculty, except those at the School of Medicine

Funds for promotional increases shall be taken from the salary increase pool prior to any other salary increases. Funds totaling 0.5% shall be available to equity and market adjustments, and these funds shall be taken in advance of subsequent salary distribution considerations. At the end of the salary distribution cycle, the Vice-President for Academic Affairs shall make known the total amount and the procedures and criteria used for market and equity adjustments. The balance of the salary increase funds shall be distributed on the basis of merit defined as follows:

- a. If salary increase funds are appropriated, a baseline merit salary increment shall be provided to each faculty member. The first 3% (less the percentages allocated for promotional increases and market and equity adjustments) will be distributed based on the faculty member's salary from the previous year.
- b. All other salary increase monies shall be distributed on performance.

2. Administrative/Professional Staff, except those at the School of Medicine

- a. If the allocation for salary increases is 3% or less, the entire amount shall be distributed across-the-board.
- b. If the salary increase is greater than 3%, we recommend two-thirds of the amount shall be allocated by distribution across-the-board, and one-third of the amount be allocated as a merit increase.
- c. A fiscal officer may recommend that the across-the-board component be withheld from an employee whose performance has been documented as less than satisfactory if written justification is submitted through the appropriate responsibility head to the President for approval and if the employee is notified in writing.

3. Civil Service - Range, except the School of Medicine

All funds will be distributed across-the-board as a percentage of current salary. Ranges will be adjusted appropriately.

4. Faculty and Administrative/Professional Staff, School of Medicine

Salary increase funds allocated by the State will be distributed as follows:

- a. Up to 1% will be reserved for market and/or equity adjustments, promotions, and special merit for outstanding teaching.
- b. The remainder of the funds will be available in each responsibility area for distribution. The appropriate unit administrator will, in making his/her recommendation, utilize salary administration principles of merit, cost of living, internal equity, and market value.

All Faculty and Professional/Administrative Staff hired on or before March 31, 1987, will be eligible for an increase.

The Dean and Provost will review salary increase recommendations with unit administrators.

5. Civil Service, School of Medicine

Salary increase funds allocated by the State will be distributed as follows:

- a. If the average State funds available are 6% or greater, the funds will be supplemented by internal reallocation of School of Medicine resources to achieve a pool of approximately 8.9%. These funds will be used as follows:
 - 1) To provide a 4% across-the-board increase for all civil service employees, and
 - 2) To implement a new pay grade system and range adjustment, including a) an initial placement, based on time in class, of all current employees into appropriate levels within the new pay grades; and b) salary increases in addition to the 4% ATB if needed to raise employee salaries to the new level (an estimated additional 4.9% in increases distributed).
- b. If the average State funds available are less than 6%, the funds will be available in each responsibility area for distribution on the basis of merit. The appropriate unit administrator will, in making his/her recommendation, utilize salary administration principles of merit as reviewed in seminars conducted by the Personnel Department. All merit recommendations will be reviewed by the Director of Personnel to ensure that the performance evaluation supports the merit increase recommendation.

All civil service (except learner and trainee) employees will be eligible for salary increases.

EXHIBIT C

Salary Increase Plans for Fiscal Year 1988
Central Administration

1. Guidelines for Appointed Board Officers and Professional Staff, Central Administration
 - a. The Chancellor recommends that the full state allocation for salary increases, expressed as a percentage, be distributed to appointed Board officers and professional staff.
 - b. The Chancellor further recommends that this allocation be distributed on a merit basis.
2. Guidelines for Civil Service Range Employees, Central Administration
 - a. The Chancellor recommends that the full state allocation for salary increases, expressed as a percentage, be distributed to civil service range employees.
 - b. The Chancellor further recommends that this allocation be distributed on a merit basis.

SELECTION OF ARCHITECT, STUDENT RECREATION CENTER
ADDITION, SIUC

Summary

This matter requests approval to commission a private architectural firm to prepare the plans and specifications for the construction of an addition to the Student Recreation Center.

Rationale for Adoption

At its meeting on March 12, 1987, the Board of Trustees gave its approval to a project to construct an addition to the Student Recreation Center. It also approved an increase in the Student Recreation Fee for the purpose of funding the construction project.

The selection of an architectural firm for this project was started soon after that approval. The selection process has been conducted in accordance with the most recent guidelines established by the Board's Architecture and Design Committee. The preferred firm meets all of the qualifications of those guidelines and at the same time has a strong reputation in the design of athletic and recreation facilities.

This project and its method of funding were approved by the Illinois Board of Higher Education on May 5, 1987.

Considerations Against Adoption

University officers are aware of none.

Constituency Involvement

The architect selection committee included representatives from the various student constituencies. Some representatives were unable to participate in the interview and selection process because of scheduling conflicts.

Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That:

- (1) Upon recommendation of the Architecture and Design Committee, the firm of Hastings and Chivetta Architects, St. Louis, Missouri, be and is hereby commissioned to prepare the plans and specifications for this project.
- (2) The Chancellor of Southern Illinois University be and is hereby authorized to take whatever action may be required in the execution of this resolution in accordance with established policies and procedures.

Mr. Elliott moved the ratification of Changes in Faculty-Administrative Payroll, SIUC, SIUE, and Office of the Chancellor; the reception of Reports of Purchase Orders and Contracts, May, 1987, SIUC and SIUE, Information Report: Approval of Reasonable and Moderate Extensions and Off-Campus Program Locations, and First Annual Report to the Southern Illinois University Board of Trustees on Institutional Goals and Plans to Improve the Participation and Success of Minority, Women, and Disabled Students in Academic Programs; and the approval of the Minutes of the meetings held June 11, 1987; Approval of Plans and Specifications and Award of Contract: Insulation Replacement, Grinnell Hall, SIUC; Proposal to Name Physical Component, SIUC; Project Approval and Selection of Engineers: Energy Conservation, Stone House, SIUC; Project Approval, Textbook Service Relocation Renovations, SIUE; Operating RAMP

Guidelines for Fiscal Year 1989; Resource Allocation and Management Program (RAMP) Planning Documents, Fiscal Year 1989: Planning Statements, Program Reviews, New Program Requests, and Expanded/Improved Program Requests, SIUC; Planning Statements, Program Reviews, New Program Requests, Expanded/Improved Program Requests, and Special Analytical Study, SIU School of Medicine; Planning Statements, Program Reviews, New Program Requests, Expanded/Improved Program Requests, and Special Analytical Study, SIUE; Resource Allocation and Management Program (RAMP) Submissions, Fiscal Year 1989: Capital Budget Requests; Salary Increase Plans for Fiscal Year 1988; and Selection of Architect, Student Recreation Center Addition, SIUC. The motion was duly seconded. Student Trustee opinion in regard to this motion was indicated as follows: Aye, Phil Lyons, Terry Signorello; nay, none. The motion carried by the following recorded vote: Aye, B. B. Birger, Ivan A. Elliott, Jr., Carol Kimmel, William R. Norwood, Harris Rowe, A. D. VanMeter, Jr., George T. Wilkins, Jr.; nay, none.

The following matter was presented:

APPOINTMENT OF THE PRESIDENT OF SOUTHERN ILLINOIS
UNIVERSITY AT CARBONDALE

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That, upon the recommendation of the Chancellor, John C. Guyon be and is hereby appointed President of Southern Illinois University at Carbondale, effective July 9, 1987, to serve at the pleasure of the Chancellor and of a majority of the total Board membership, and his salary is fixed at \$106,000 per year with perquisites to be provided as specified in II Statutes of the Board 6.

Mr. Lyons moved approval of the resolution as presented. The motion was duly seconded.

The Chair reported that the Board of Trustees had received the Chancellor's evaluation of the search process as it progressed. He thanked the Presidential Search Committee for the tedious procedure they had experienced.

He stated he felt it gratifying to end up with an in-house person where the talent is within our own University to lead us to greater heights. He stated that the Board of Trustees looks forward to substantial progress at SIUC under the leadership of President Guyon.

Mr. Elliott stated that you don't realize what quality you have until somebody like Dr. Guyon submits himself to the search process wherein he's compared to others nationwide.

The motion being duly made and seconded, the Chair called for a roll call vote. Student Trustee opinion in regard to the motion was indicated as follows: Aye, Phil Lyons, Terry Signorello; nay, none. The motion carried by the following recorded vote: Aye, B. B. Birger, Ivan A. Elliott, Jr., Carol Kimmel, William R. Norwood, Harris Rowe, A. D. VanMeter, Jr., George T. Wilkins, Jr.; nay, none.

The Chair asked that Mrs. Joyce Guyon stand and be recognized.

Dr. Guyon stated that he has had a partner for 32 years in every enterprise. He continued that they promise their best efforts on behalf of Southern Illinois University at Carbondale. He stated that they have a loyalty and affection to the institution and that they appreciate the confidence that the Chancellor and the Board has placed in them and they will do their very best on their behalf.

The following matter was presented for notice only:

NOTICE OF
SCHEDULE OF MEETINGS OF THE BOARD OF TRUSTEES FOR 1988

As a traditional practice and for convenience in meeting certain provisions of the Open Meetings Act, Board meetings have been scheduled on an annual basis. Custom has called for scheduling alternate meetings on alternate campuses of the University, and recent practice has identified the second Thursday of each month as the regular meeting date. Approval is requested for the schedule listed below:

February 11, 1988	Southern Illinois University at Carbondale
March 10, 1988	Southern Illinois University at Edwardsville
April 14, 1988	Southern Illinois University School of Medicine, Springfield
May 12, 1988	Southern Illinois University at Edwardsville, School of Dental Medicine, Alton
June 9, 1988	Southern Illinois University at Carbondale
July 14, 1988	Southern Illinois University at Edwardsville
September 8, 1988	Southern Illinois University at Carbondale
October 13, 1988	Southern Illinois University at Edwardsville
November 10, 1988	Southern Illinois University at Carbondale
December 8, 1988	Southern Illinois University at Edwardsville

Southern Illinois University - Board of Trustees
CARBONDALE, ILLINOIS 62901



July 9, 1987

The following schedule reflects the second Thursday of each month for the meetings of the Board of Trustees for 1988:

<u>Deadline Dates for 1988 Receipt of Agenda Items</u> (Due by 4:30 p.m.)	<u>1988 Mailing Dates Agenda and Matters</u>	<u>1988 Meeting Dates Board of Trustees</u> (Thursday)
*Friday, January 15	Friday, January 29	SIUC - February 11
*Friday, February 12	Friday, February 26	SIUE - March 10
Monday, March 21	Friday, April 1	SIU School of Medicine Springfield - April 14
Monday, April 18	Friday, April 29	SIUE - School of Dental Medicine, Alton - May 12
Monday, May 16	Friday, May 27	SIUC - June 9
Monday, June 20	Friday, July 1	SIUE - July 14
Monday, August 15	Friday, August 26	SIUC - September 8
Monday, September 19	Friday, September 30	SIUE - October 13
Monday, October 17	Friday, October 28	SIUC - November 10
*Friday, November 11	Wednesday, November 23	SIUE - December 8

*Due to holidays.

Meetings have not been scheduled for the months of January and August.

Under Executive Officer Reports, President Guyon introduced Mr. Ed Jones, Director of Housing, SIUC. He stated that Mr. Jones joins SIUC from Illinois State University where he was Associate Director. He announced that within a few weeks the University will be losing a major asset. He continued that Bruce and Mary Lou Swinburne will be leaving SIUC after 17 years, 14 years as Vice-President for Student Affairs during which time they've built one of the finest Student Affairs organizations in the United States. He stated that they will be sorely missed as colleagues, as administrators, and more significantly as friends. He acknowledged that they will be missed but also that it was appropriate to celebrate in the sense that Dr. Swinburne is receiving the Presidency of Mitchell College in New London, Connecticut. He continued that it was a magnificent professional opportunity for him. He explained that SIUC's sadness is mixed with joy and wished to acknowledge the contributions that Dr. Swinburne has made to the University over a period of 17 years.

Mr. Lyons stated that he and the campus will miss Dr. Swinburne as a diligent worker, an excellent administrator, an inspiration to students, and a personal friend.

Mrs. Kimmel stated that everyone realized the real warmth and relationship with the students that Dr. Swinburne had. She explained that during the commencement exercises at SIUC a great number of students stopped to give Dr. Swinburne a kiss, a hug, or a word of thanks for what he had meant in their lives. She stated that she was told how dearly loved Dr. Swinburne was and how much he had been appreciated by the students. She wished the Swinburnes well.

The Chair stated that tough questions had been thrown at Dr. Swinburne as some of these students' issues came before the Board and he had never lost his good humor or balance, and that that was eloquent testimony

that he continues to be held in such high regard while being in such a tough job.

President Lazerson extended his congratulations to John and Joyce Guyon on behalf of the SIUE community and stated that they looked forward to working with them.

Chancellor Pettit reported that the legislature did not enact a tax increase which meant that the appropriation bill as passed was essentially a zero increase bill. He continued that subsequent to that the Governor and his budget people had determined that they were going to have to find another \$370,000,000 to \$400,000,000 to cut from all of state government including colleges and universities. He stated that SIU was asked to present a budget indicating a 5% cut and were called later indicating that it would only be a 4% cut. He reported that right now we are anticipating that we will have that magnitude of retrenchment from the current budget or at least from the bill that passed out of the legislature. He continued that the amount to be cut under the 4% projection is about \$6.2 million systemwide, and that it would have been \$7.8 million under the 5% reduction. He announced that more than the impact it has on SIU, which will be severe, was the impact it has on the part of the state that is to a large extent dependent on SIU for many services and for the economic impact which we have. He reported that figures have been calculated and submitted to local legislators indicating that cutting this much from the budget of SIU has the effect of pulling conservatively \$25 to \$30 million a year out of the economies of southwestern and southern Illinois. He explained that higher education needs to try to enlist allies from the corporate leadership of the state and from others who understand that in this new kind of economy we're in, where intelligence and information and knowledge are the new forms of capital, that education at all levels and particularly

colleges and universities is the most essential ingredient in the economic and industrial infrastructure and that the economies of the industrial nations are going to be driven by what goes on at colleges and universities. He continued that Illinois, as one of the most populous states, as a former industrial giant situated where it is, ought to have among the nation's best public colleges and universities and they ought to be supported on the level that a state like Illinois should support them if they're going to compete with other states. He explained that the Governor understood that, but the aid of others who will help explain that to other people in the political system needed to be enlisted. He reported that Representative Phelps was successful in getting House Bill 1995 enacted which would create an international commerce and development center at SIUC. He explained that no money had been appropriated for it. He continued that that bill had been amended in the Senate to include a provision for Medical School outreach in the under-served areas of the state which, if funded in the future, would be to our benefit. He announced that two bills linking SIU and the University of Illinois to provide services for the Rural Development and Medical Service Act and Aquaculture Development had been passed without funding. He reported that the Technology and Commercialization Centers, which are funded through the DCCA appropriation, were each cut by 25%.

The Chair pointed out the necessity of getting the message to legislators that we are being hurt. He continued that the Governor continues to indicate that education is number one priority and that he gave the legislature a broad spectrum of taxes that they could choose from to help finance us on a continuing basis. He emphasized the importance of getting this message across to the representatives in Springfield.

The Chair announced that the Board of Trustees does not normally meet in August. He announced that a news conference would immediately follow in the

International Room and that lunch would follow in the Oak-Hackberry Rooms. He stated that members of the Selection Advisory Committee for the Provost and Vice-President for Academic Affairs, SIUE, would be guests at the luncheon.

Mr. Norwood moved that the meeting be adjourned. The motion was duly seconded, and after a voice vote the Chair declared the motion to have passed.

The meeting adjourned at 11:15 a.m.


Sharon Holmes, Executive Secretary

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MINUTES OF THE MEETING OF THE BOARD OF TRUSTEES
SOUTHERN ILLINOIS UNIVERSITY
SEPTEMBER 10, 1987

The regular monthly meeting of the Board of Trustees of Southern Illinois University convened on Thursday, September 10, 1987, at 10:45 a.m., in Ballroom "B" of the Student Center, Southern Illinois University at Carbondale. The regular Chairman and Secretary being present, the meeting was called to order. The following members of the Board were present:

Mr. B. B. Birger
Mr. Ivan A. Elliott, Jr.
Mrs. Carol Kimmel, Secretary
Mr. Phil Lyons
Mr. William R. Norwood
Mr. Harris Rowe, Chairman
Mr. Terry Signorello
Dr. George T. Wilkins, Jr.

The following member was absent:

Mr. A. D. VanMeter, Jr., Vice-Chairman

Executive Officers present were:

Dr. Lawrence K. Pettit, Chancellor of Southern Illinois University
Dr. Earl E. Lazerson, President, SIUE
Dr. John C. Guyon, President, SIUC

Also present was Mrs. Sharon Holmes, Executive Secretary of the Board.

The Secretary reported a quorum present.

NOTE: Copies of all background documents furnished to the Board in connection with the following matters have been placed on file in the Office of the Board of Trustees.

The Chair announced that he had appointed Mr. Norwood to serve as a member of the Joint Committee on Minority Student Access to Higher Education.

Under Trustee Reports, Mr. Norwood reported that he had attended the SIUC commencement on August 8. He announced that Mr. Richard C. (Dick) Gregory had been awarded the Honorary Degree, Doctor of Humane Letters, at that commencement. He continued that he had received a card from Mr. Gregory asking

that Mr. Norwood convey his thanks to the University and the entire Carbondale community for all the support they had given him while a student here and in honoring him in this way. Mr. Norwood credited the University with recognizing one of its own for this honor. He stated that five of Mr. Gregory's children were in attendance at the commencement.

Mr. Rowe reported that he had attended the meeting of the Illinois Board of Higher Education on September 1 in Mrs. Kimmel's absence. He stated that the agenda was light and that there was really not a great deal to report on. He continued that there were two information reports presented: 1987 Report on Female Student Participation in Illinois Higher Education and 1987 Report on Disabled Students at Public Universities and Community Colleges. He announced that the SIUE matter on noninstructional capital improvement had been passed so that textbooks' funds can be retained by the University.

Mr. Elliott reported that he had attended the meeting of the Executive Committee of the Southern Illinois University Foundation on September 2. He announced that the fund balance as of June 30 had increased \$1.6 million, that a kick-off for a special drive sponsored by the School of Business will be held in October, and that the library will soon be receiving one million volumes and there will be a special fund-raising event in connection with that. He reported that the Executive Committee voted to recommend to the Foundation Board that the Foundation provide \$100,000 for academic scholarships for SIUC in 1988 and 1989.

He reported that he had attended a meeting of the Nominating Committee of the Southern Illinois University Foundation on September 9. He stated that it was an exploratory meeting and that the Foundation was beginning to accumulate names and seek information about potential Board members. He

announced that the Nominating Committee would be meeting in October to discuss specific nominees.

Under Committee Reports, Mr. Elliott, Chairman of the Finance Committee, said that the Committee had met this morning in Ballroom "A" of the Student Center, Southern Illinois University at Carbondale, at 8:45 a.m. He gave the following report:

The Committee reviewed and recommends approval of Items K, Annual Internal Budget for Operations, Fiscal Year 1988, and L, Resource Allocation and Management Program (RAMP) Submissions, Fiscal Year 1989: Operating Budget Request. We received Item M, Notice of Proposed Tuition Rate Increases. This is a notice item and is merely for discussion. The Committee spent some time discussing the matter. It will be up for discussion again this morning and will be discussed again at our next meeting where it will be an action item. Fund-raising priorities were presented, recommended for approval, and also recommended that it be placed on the Board's agenda for October for approval. We received a report on the new telecommunications system and the delay that has been caused. We hope the problems can be solved so that we can move along with that. The official residence operating budgets have been presented to the Committee. There has been a lot of work on this matter by the staff, the Chancellor, and President Lazerson. The Finance Committee took action and recommended approval of the FY 1988 Internal Budget for Operations with the inclusion of the operating budgets for official residences. A report has been received on the executive compensation study, but some work still needs to be done on it and it will be presented again in the future. We had a discussion on computing. A long-range plan for computing by the system and also the RAMP Special Analytical Study Request for computing for FY 1989 was presented. There was considerable discussion of this; the Committee asked a number of questions, and moved to endorse and approve this report for further use by the system in proceeding along in improvement in the computing and development lines. I would like to mention that we got special mention in the Legislative Audit Report which has been received recently. SIU compared favorably with other institutions covered in the review. Specifically, SIU was included in only three of seven recommendations made in the report. And, in addition, SIU was noted as being the only University that requires formal, documented justification on competitive bidding for computer equipment purchases. That and the report that we just received shows the tremendous work that has been done in the last eight years in the computing area. The report we had today on long-range planning is the most meaningful report that we have seen under that period of time. The quarterly audit reports have been received by the Committee. Comments were made about the good quality of work by the auditors and also the good quality of work by the administrative agencies and corrective action taken promptly in the follow-ups.

The Chair stated that Chancellor Pettit had indicated that he would like to make some comments regarding the Annual Internal Budget for Operations,

Fiscal Year 1988. He continued that since that was the subject of one of the items recommended by the Finance Committee it might be appropriate for Chancellor Pettit to make his comments now.

Chancellor Pettit made the following presentation:

The Annual Internal Budget for Operations is routinely presented to the Board for its approval each September. Circumstances surrounding the Fiscal Year 1988 budget we present to you today are not routine however, and in the process of commenting on it, I wish to review with you a number of considerations which affect our situation and relate to other decisions we must face after the budget itself is acted upon.

First, we should review the various kinds of funding which are used in the operation of the University. A significant percentage of the operational funds (40%) comes from non-appropriated sources and reflects functions like housing contracts, grant and contract activities, and other self-supporting activities which generate through various means the dollars used to pay for them. In addition, we have appropriated dollars, which come to us from two sources--General Revenue Funds, which are monies allocated from tax revenues, and Income Funds, which are mostly tuition payments made by students. General Revenue Funds will support 46% of our annual operating budget while Income Fund dollars provide the support for the remaining 14% of this budget. Thus the state, through its taxing authority, supports less than half (46%) of our annual operating budget.

Moreover, while the General Revenue support for higher education in Illinois over the past 15 years or so (since 1971) has shown what looks like an impressive growth in dollars (from about \$500 million in 1971 to about \$1.3 billion in 1987), in terms of constant 1986 dollars it has actually remained essentially unchanged from the 1971 funding level. We should also note that the portion of general revenue appropriated by the state for support of Higher Education has declined from 16.2% to 12.7% during this time period. By this measure--the share of general revenue allocated to higher education--Illinois ranks with the bottom tier of states, about 39th or 40th. If we factor out what is given to non-public colleges, and measure only what is spent on the state's own colleges and universities, we would rank even lower.

Another item that should be noted is that the general revenue dollar support per FTE student (when measured in 1986 dollars) has declined from \$3,604 to \$2,816.

Income fund money is almost totally derived from tuition. SIU tuition, traditionally low, remains as of this date the lowest among the public senior higher education institutions. These dollars are deposited into the SIU Income Fund, which is a state treasury account, and spent according to appropriation authority contained in the approval of our appropriations bill. In other words, while we collect the money on the campuses, we may not spend it except in such amounts as are appropriated to us by the state. This constrains us in our ability to respond in a timely manner to changing fiscal

circumstances, and it requires that any action affecting tuition be phased into the legislative cycle.

As you can see from these brief points, there are several trends which affect our approach to the situation presented by our current budget. I will return to these trends after a quick look at the history of our current appropriation legislation.

We presented to IBHE last October (1986) a well-ordered and to our eyes quite reasonable budget request amounting to a total of \$227.6 million in state funds. It included proposed salary increase levels of 13% and a new and expanded program list amounting to \$6.8 million.

In January, 1987, the IBHE adopted budget recommendations for higher education in Illinois. The SIU budget in these recommendations called for \$214.6 million, providing a 6% salary increase and \$5.9 million for new and expanded programs.

In March, Governor Thompson presented his budget to the legislature; it included a call for a significant tax increase and a total budget of \$212.8 million for SIU, with a salary increase of 6% and new and expanded program funds amounting to \$3.9 million. The Governor warned repeatedly that a tax increase would be necessary to fund even this modest increase in higher education budgets. You may recall that we organized a special campaign on behalf of a tax increase, financed out of personal contributions from university administrators in the Chancellor's office and on the campuses. We also advised the legislature repeatedly of what the consequences would be if we were not to receive the additional funding anticipated in the proposed tax increase.

During the legislative session, the Senate Appropriations II Committee reduced all university budgets even further, apparently in the conviction that without a tax increase the necessary funding to support the Governor's budget level was not available. We emerged from the General Assembly with an appropriation bill for FY 88 which was essentially at the level of the previous appropriation year (FY 1987). It was, in short, a zero increase appropriation, amounting to a total of some \$201 million, with no specific increase for salaries and none for new and expanded programs (except for whatever we could reallocate to such purposes).

Throughout the legislative session we were expecting that the worst possible outcome would be a zero increase appropriation. But in his executive review of all General Assembly appropriations, the Governor determined that funds to meet even the zero-increase appropriations defined by the legislature were, in fact, not available. By item veto he reduced many bills, including the SIU appropriation, by 4% of the General Revenue funding called for by the legislature, leaving a total appropriation amount for SIU of \$194.8 million. This resulted, of course, in no provision for salary increases or new and expanded program increases.

I should point out that throughout the process, from IBHE consideration to the Governor's reduction veto, all public universities suffered essentially the same magnitude of cuts. At this point all of us are struggling to recapture lost resources.

The proposed operating budget presented to the Board today is based upon the last (and the only official) appropriation that we have to work with. In the course of the evolution from our initial request, we have proceeded with monotonous regularity from a comfortable, balanced nutrition level to starvation rations.

Contained in the Board matter presented to you today is the summary information about how we propose to conduct our operations for this present year. We would recommend your approval of this budget.

At the same time, there are two major points I would like to make about the future. We have, I think, some responsibility to consider whether there are ways by which we can re-establish the position we had before the imposition of these starvation rations. Surely there are alternatives to our present situation which we should examine before we consider this budget chapter to be closed.

For instance, we can make a strong case for supporting the will of the General Assembly in regard to our FY 1988 budget. That's about a \$6.2 million case. We will suffer in many important ways if the loss inflicted by the Governor's item veto pen is not restored. And, not merely incidentally, the loss we suffer by veto amounts to a \$20 to \$25 million economic impact loss for the regions which are home to our institutions. A nominal increase in the state income tax, earmarked for education, would have averted this gigantic economic loss to Southern and Southwestern Illinois.

For ourselves, we have numerous unavoidable expenses which must be met, and the loss of \$6.2 million means that we must find ways to pay inflation increases, library acquisition increases, utility increases; to buy essential new equipment; and to meet necessary maintenance and repair expenses. A return to the General Assembly appropriation level would cover these costs. But even then we would still be losing ground on salaries and program improvements, and Illinois would continue to lose ground in its efforts to become economically competitive.

We basically have three possible strategies of action available to us. We can seek restoration of the funds lost in the veto action by supplemental appropriation action. We can seek an override of the veto action. Or we can increase tuition enough to provide the funds needed to get us back to a zero increase/zero loss condition. A fourth strategy may well be some combination of these three options.

Some factors related to these three options:

1. We have only a few weeks to decide upon a course of action. The coordination necessary to develop and launch a restoration appropriation effort will be demanding but perhaps politically worth the effort. An attempt to override the item veto action of the Governor would call for another kind of demanding political activity, would have a different probability of success, and seems basically a less desirable action to attempt.

2. A tuition increase. To be of real value to us, a tuition increase must be large enough to bring our budget back to the overall zero

increase level--and this means an increase of some \$100 per semester or \$67 per quarter for full-time undergraduates. Even with an increase of this size, the SIU tuition level would be lower than that at two other higher education systems, if the planned increases they have announced are in fact adopted by their Boards.

If additional tuition increases are approved, we will push vigorously for supplemental funding for the Illinois State Scholarship Commission in order to offset these tuition increases for financially needy Illinois State Scholarship Commission recipients.

3. But an increase in tuition alone cannot provide the funds we initially requested for faculty and staff salary increases or for program development desperately needed to focus University activities on the needs of the State of Illinois. We may wish to combine both the tuition increase approach and the effort for restoration legislation in order to support these priorities. We could combine an Income Fund appropriation with a request for sufficient General Revenue dollars to fund a realistic salary increase for University employees, and ideally, to follow up on at least some of the new and expanded programs which were present in even the Governor's initial budget for us.

Given these factors and circumstances, it is clear that Southern Illinois University should pursue both short- and long-term strategies which will restore lost Fiscal Year 1988 funding and which will recapture the priority for funding which public higher education once enjoyed and which it continues to deserve.

The short-term strategy combines the options which I described earlier. That is, we will seek a combination of tuition increases and legislative action which, if successful, will restore our budget to the General Assembly level and which will provide additional resources necessary for realistic salary increases and some new program support. With the Board's endorsement, pursuit of this strategy will be our highest priority in the weeks immediately ahead.

The long-term strategy involves generating support for a small tax increase--devoted exclusively to education--to help offset the long-term erosion of General Revenue funding for higher education. It is our sense that the recent trends in General Revenue funding do not genuinely reflect the importance of higher education in the eyes of the average Illinois citizen. It is also clear that the long-term economic health of our state depends on higher education receiving a higher priority than our recent funding suggests. With this Board's support, our efforts in the spring session of the General Assembly will attempt to send a positive and convincing message to that body and to the Governor regarding adequate and appropriate funding for senior public institutions of higher education in Illinois.

Granted, there are many pitfalls in pursuing such strategies, but the time has come for SIU to make its case and to secure, to the extent possible, adequate funding for the current and, just as importantly, for future years. With your support, with the support of our students, faculty and staff, and with the support of legislators and other friends of the University, I believe

that we can arrest an emerging cycle of decline in financial support for SIU, that we can overcome this period of uncertainty and frustration, and that we can position the University to look to the future with optimism.

The Chair stated that there was no formal resolution presented, but he suggested that options were there and clear, and he urged anyone having objections to the Chancellor pursuing the course of action described to forward them to him. He stated that it was important to talk to the legislature and the public about our needs because we cannot afford to have Illinois, and particularly SIU, slip as far as we could slip if in fact we do not get some of this money restored.

Mrs. Kimmel, Chairperson of the Academic Matters Committee, stated that the Committee had met following the Finance Committee meeting. She gave the following report:

The only item of business was notice of Amendment to Resource Allocation and Management Program (RAMP) Planning Documents, Fiscal Year 1989 (Program Reviews), SIUC. This is very routine, had been through the process, and will be on the October meeting agenda. The real high point of our meeting was a report by Dr. Donald Beggs, Dean, College of Education, SIUC, who is a member of the Blue Ribbon Committee on the Improvement of Teaching as a Profession. This committee came into being as a result of the Holmes Report and Carnegie Report. These reports pointed out lots of shortcomings of the training of teachers in the profession. This committee met for seven months, with about four months spent finding out what goes on in the State of Illinois. Many of the things that came out as recommendations of the Blue Ribbon Committee are already in place at SIUC and SIUE in the Schools of Education.

In the absence of Mr. VanMeter, Dr. Wilkins gave the following report for the Architecture and Design Committee:

The Architecture and Design Committee met this morning following the Academic Matters Committee. We recommend approval of the following agenda items and inclusion on the omnibus motion: Item H, Approval of Utility Easement, McLafferty Road Improvements, SIUC; Item I, Selection of Architect, Davies Gymnasium Roof Replacement, SIUC; and Item J, Resource Allocation and Management Program (RAMP) Submissions, Fiscal Year 1989: Capital Budget Priorities. We had a couple of other items for information only.

The Chair explained the procedure for the Board's omnibus motion and he proposed that, after discussion, there would be taken up the following matters:

REPORTS OF PURCHASE ORDERS AND CONTRACTS,
JUNE AND JULY, 1987, SIUC and SIUE

In accordance with III Bylaws 1 and 5 Policies of the Board C, summary reports of purchase orders and contracts awarded during the months of June and July, 1987, were mailed to the members of the Board in advance of this meeting, copies were placed on file in the Office of the Board of Trustees, and these reports are hereby submitted for information and entry upon the minutes of the Board with respect to the actions of the Executive Committee.

SCHEDULE OF MEETINGS OF THE BOARD OF TRUSTEES FOR 1988

As a traditional practice and for convenience in meeting certain provisions of the Open Meetings Act, Board meetings have been scheduled on an annual basis. Custom has called for scheduling alternate meetings on alternate campuses of the University, and recent practice has identified the second Thursday of each month as the regular meeting date. Approval is requested for the schedule listed below:

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Southern Illinois University - Board of Trustees

CARBONDALE, ILLINOIS 62901



September 10, 1987

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*Friday, February 12	Friday, February 26	SIUE - March 10
Monday, March 21	Friday, April 1	SIU School of Medicine Springfield - April 14
Monday, April 18	Friday, April 29	SIUE - School of Dental Medicine, Alton - May 12
Monday, May 16	Friday, May 27	SIUC - June 9
Monday, June 20	Friday, July 1	SIUE - July 14
Monday, August 15	Friday, August 26	SIUC - September 8
Monday, September 19	Friday, September 30	SIUE - October 13
Monday, October 17	Friday, October 28	SIUC - November 10
*Friday, November 11	Wednesday, November 23	SIUE - December 8

*Due to holidays.

Meetings have not been scheduled for the months of January and August.

APPROVAL OF UTILITY EASEMENT, McLAFFERTY ROAD
IMPROVEMENTS, SIUC

Summary

This matter seeks authority to grant a permanent easement to the General Telephone Company of Illinois for the purpose of relocating existing buried cables on the west side of McLafferty Road and the south side of Reservoir Road.

Rationale for Adoption

At its meeting of June 12, 1986, the Board of Trustees gave its approval to a proposal by the Jackson County Department of Highways to make certain improvements in the county roads commonly known as McLafferty Road and Reservoir Road. As part of the project, the Board transferred land to the county totaling 14.05 acres.

At the present time, the project is well underway. Extensive grading and other earth work have caused interference and disruptions with the buried telephone cables belonging to General Telephone Company of Illinois. These cables are on the land described above which formerly belonged to the University but is now part of the road right-of-way.

On November 20, 1968, the Board of Trustees granted an easement to the Company to bury the existing cables. The Company is presently requesting an easement to relocate their cables off the new right-of-way and onto University land. The new cable locations will be approximately 25 to 30 feet west of the McLafferty Road west right-of-way and 10 to 15 feet south of the Reservoir Road south right-of-way.

Considerations Against Adoption

University officers are aware of none.

Constituency Involvement

Not pertinent to this matter.

Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That:

- (1) The request to grant a permanent easement to the General Telephone Company of Illinois for the purpose of relocating buried telephone cables along McLafferty Road and Reservoir Road be and is hereby approved.
- (2) The easements given to the Company are described on the set of drawings on file in the Office of the Board of Trustees in accordance with I Bylaws 9.

- (3) The Chancellor of Southern Illinois University be and is hereby authorized to take whatever action may be required in the execution of this resolution in accordance with established policies and procedures.

SELECTION OF ARCHITECT, DAVIES GYMNASIUM ROOF
REPLACEMENT, SIUC

Summary

This matter requests approval to recommend an architectural firm to the Capital Development Board (CDB) for the replacement of the roof on Davies Gymnasium.

Rationale for Adoption

The Davies Gymnasium remodeling project was completed in 1982. Part of the project consisted of a new roof on the entire building. The particular brand of roofing system that was used has proven to be faulty in its design and has been withdrawn from the market. Subsequent negotiations between the CDB and the product manufacturer have resulted in a very favorable settlement. The total project cost is estimated to be \$87,000. The settlement is for \$59,200 and the University will fund the remaining \$27,800. The Architecture and Design Committee received a report on this matter at its meeting of July 9, 1987.

Immediately following that report, it was determined by the CDB that the original plan to use in-house architectural services was not practical due to the large number of similar projects throughout the state. It is therefore necessary to select an architectural firm for recommendation to the CDB.

The firm of LPS Associates, Carbondale, Illinois, is recommended for this project. This firm has been commissioned on past CDB roofing projects involving seven campus buildings, and their performance was very satisfactory. In addition, their close proximity to this project would ensure expeditious handling of field inspections and overall project coordination.

Considerations Against Adoption

University officers are aware of none.

Constituency Involvement

Not pertinent to this matter.

Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That:

- (1) Upon recommendation of the Architecture and Design Committee, the firm of LPS Associates, Carbondale, Illinois, be and is hereby recommended to the Capital Development Board to prepare the plans and specifications for this project.
- (2) The Chancellor of Southern Illinois University be and is hereby authorized to take whatever action may be required in the execution of this resolution in accordance with established policies and procedures.

RESOURCE ALLOCATION AND MANAGEMENT PROGRAM (RAMP) SUBMISSIONS,
FISCAL YEAR 1989: CAPITAL BUDGET PRIORITIES

Summary

Preliminary listings of Capital Budget Requests for each campus for Fiscal Year 1989 were presented to the Board at its July 9, 1987, meeting. Those lists were in the priority order established by each campus; with some revisions by the campuses they have been merged by the Chancellor's Office into a proposed University-wide Capital Budget priority list which is presented for the consideration and approval of the Board.

Rationale for Adoption

Projects proposed by the campuses are concerned with greatly needed permanent facilities for instructional and laboratory support space, and with remodeling and renovation to preserve existing facilities including energy conservation.

In reformulating the requests of both campuses into a single priority listing, the following project priority considerations were recognized:

- A. Projects of an emergency nature.
- B. Previous priority accorded to projects carried over from the past.
- C. Projects providing for accessibility for the handicapped and for rehabilitation, remodeling, and realignment of existing facilities, with special consideration given when preservation of the facility is a factor.

In summary, the only major change from the July listings was to reinstate the Art and Design Facility at SIUE as the number one campus and University-wide priority because of the building emergency situation which developed at the Wagner Complex during the fall 1984, recognizing that the minimum total time for major project completion from planning through opening is three years, and because funding through special legislation has not yet materialized.

Build Illinois program projects consisting of a variety of minor remodeling and rehabilitation projects are listed as a separate second category, need not be listed in priority order since funding is appropriated in a lump sum, and will be submitted in the RAMP document at the FY 1988 appropriation level.

Considerations Against Adoption

None is known.

Constituency Involvement

Each campus has worked with appropriate faculty groups within the administrative structure to develop its request for capital budget projects.

Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That subject to minor technical changes as may be deemed necessary by the Chancellor, the attached lists of Capital Projects totaling \$45,775,600 be approved as the University-wide Priority List for Southern Illinois University for Fiscal Year 1989.

Southern Illinois University
University-wide Capital Budget Priority List
Regular Capital Projects
Fiscal Year 1989

Priorities		<u>Project Description</u>	(Thousands)	
<u>By Campus</u>	<u>Univer- sity-wide</u>		<u>SIUC</u>	<u>SIUE</u>
1	1	<u>Art and Design Facility: Construction</u> This project will provide funds to construct a permanent facility on the Edwardsville campus for studios and offices for the Department of Art and Design. An appropriation of \$294,100 has been made to the Capital Development Board for planning the facility in FY-87. The planned facility will consist of 43,380 GSF (29,846 NASF) with approximately 90% of the space devoted to studios and the remainder to offices and service area. Construction of this building on the Edwardsville campus will remove the last major unit from the Wagner Center, allowing the University to avoid extensive renovation and substantial operating, maintenance, and utility costs at that site. The total cost for the new building, equipped, is estimated to be \$5.6 million.		\$ 4,754.2
1	2	<u>Pulliam Hall Remodeling, Phase IV</u> Asbestos removal in the remodeling project has become a major problem, and it has caused other needed parts of the project to be cancelled. This is a supplement to the original budget of \$5,060,000.	\$	650.0
2	3*	<u>Property Acquisition, Rutledge Manor - Springfield</u> Funds are requested to purchase the 1.7 acres of land and building north of the Springfield medical campus. The acquisition of this property will facilitate the clearing of space in the Medical Instructional Facility for development	\$	2,530.0

*Southern Illinois University School of Medicine project.

Priorities		<u>Project Description</u>	(Thousands)	
<u>By Campus</u>	<u>Univer- sity-wide</u>		<u>SIUC</u>	<u>SIUE</u>
		of needed laboratories and laboratory support spaces.		
3	4	<u>Steam Plant Addition</u>	\$18,830.4	
		Add a fifth boiler having a capacity of 100,000 pounds per hour. The unit will provide the additional steam capacity required for placing new and existing buildings on the central supply of steam for heating and cooling purposes. Planning funds were appropriated to the Department of Energy and Natural Resources in FY-87 in the amount of \$1.5 million.		
2	5	<u>Remodeling for Music Facilities Consolidation</u>		\$ 3,376.8
		This project provides funds for major remodeling of the Communications Building and Lovejoy Library to provide consolidated and more functional facilities for the Department of Music. A third floor will be added to the Communications Building, and the building's theater and part of its basement will be remodeled. In addition, part of the first floor of Lovejoy Library will be remodeled to accommodate the Data Processing and Computing Center, which will be relocated from the basement of the Communications Building.		
4	6*	<u>Planning - Wheeler Hall - Carbondale</u>	\$ 126.2	
		Wheeler Hall is one of the oldest buildings on the Carbondale campus. Built shortly after the turn of the century, the facility lacks modern plumbing, electrical, and environmental systems. Remodeling this building will reestablish this landmark as a functional campus facility. The cost of planning and construction is expected to be \$1.5 million.		

*Southern Illinois University School of Medicine project.

Priorities		<u>Project Description</u>	(Thousands)	
<u>By Campus</u>	<u>Univer- sity-wide</u>		<u>SIUC</u>	<u>SIUE</u>
5	7	<u>Communications Building Remodeling</u> Planning and construction to complete the interior of the second floor.	\$ 1,300.0	
6	8	<u>Engineering Annex: Planning</u> This project provides funds for planning an addition of approximately 31,000 net square feet to house the expanding areas of robotics, mining engineering, electrical engineering, computer assisted design and production for the School of Engineering. The cost of planning and construction is expected to be \$13 million.	\$ 1,073.4	
3	9	<u>Engineering Facility: Planning</u> This project provides funds for planning a facility to house laboratories, classrooms, and offices of the School of Engineering. The cost of planning and construction is expected to be \$16.2 million.		\$ 1,072.9
7	10	<u>Biological Sciences Building: Planning</u> This project provides funds for planning a new building of approximately 35,000 net square feet for instructional and research laboratories for the Medical School and for the biological science departments in the College of Science. The cost of planning and construction is expected to be \$17 million.	\$ 1,400.0	
4	11	<u>High Temperature Water Distribution System Renovation</u> This project calls for a major renovation of the high temperature water distribution system on the Edwardsville campus. The system, nearly 25 years old, poses increasingly severe maintenance problems.		\$ 5,310.0

Priorities			(Thousands)	
<u>By</u>	<u>Univer-</u>	<u>Project Description</u>	<u>SIUC</u>	<u>SIUE</u>
<u>Campus</u>	<u>sity-wide</u>			
8	12	<u>Underground Electric, Phase III</u>	\$ 1,000.0	
		Replace major parts of feeder #4, which serves Morris Library and Lindegren, and feeder #8, which serves Allyn, Quigley, Shryock, and Woody Hall.		
5	13	<u>Lovejoy Library Compact Shelving System</u>		\$ 1,205.8
		This project will accomplish the installation of eight compact shelving units in the basement of Lovejoy Library. Use of compact shelving will accommodate sufficient volumes to free 14,400 square feet of space elsewhere in the Library and provide for ten years of growth in holdings.		
			<hr/>	
Campus Totals			<u>\$26,910.0</u>	<u>\$15,719.7</u>
University-wide Total				<u>\$42,629.7</u>

Southern Illinois University
Build Illinois Projects
Fiscal Year 1989

SIUC

(Thousands)

Project DescriptionAsbestos Removal, Morris Library, Phase II

\$ 350.0

The sprayed-on insulation in many of the areas on the basement, first, and second floors will be removed on a scheduled basis with the most troublesome areas to be done in this phase.

Renovate Wham Basement for Computing Affairs

\$ 250.0

Architectural renovation is necessary to provide work areas and office space in a more efficient and productive configuration.

Replace PCB Transformers, Phase II

\$ 300.0

This phase of transformer removal will provide replacements for secondary transformers that exist in transformer vaults.

Eliminate Potable Water Cross Connections

\$ 100.0

The domestic water lines are connected with various heating and/or cooling equipment at approximately 35 campus locations. Back-flow devices will be installed to prevent contamination of potable water.

Studio Arts Rehabilitation, Phase III

\$ 350.0

Rehabilitation of the former Good Luck Glove building to comply with state and federal codes on health, safety, and accessibility.

Energy Management Systems, Phase V

\$ 185.0

Upgrade existing controls of utility systems to provide remote monitoring and operations in Lindegren, Shryock, Altgeld, and Allyn Halls.

Replace Library Freight Elevators

\$ 117.2

Advanced age and high traffic on the two freight elevators cause excessive maintenance costs, and repair parts are no longer available. Both cabs and controls will be replaced.

SIUC (continued) (Thousands)

Window Wall Replacement MIF - Springfield \$ 79.5

A large portion of the thermopane mirrored windows on the courtyard of the Medical Instructional Facility have deteriorated and need replacement.

Repair of the MIF Courtyard Pavers and Front Entry Steps - Springfield \$ 84.9

The surface of the MIF courtyard is covered with paver bricks set in sand. The elements have washed away a portion of the sand making them uneven and hazardous. Weather has also deteriorated the front entry steps necessitating their replacement.

Vivarium Renovation - Springfield \$ 380.0

Renovations are necessary to resurface floors, adjust some wall structures and convert current storage space into usable animal holding areas in Laboratory Animal Resource space at Springfield.

Subtotal SIUC* \$2,196.6

MIF Lighting Controls - Springfield \$ 150.0

The Medical Instructional Facility at Springfield was designed before many of the energy technologies commonly used today were available. This project would install electrical devices to reduce the total consumption of electricity for lighting. Payback is estimated at four years.

Total SIUC \$2,346.6

*Subtotal is same as FY 1988 appropriation level.

Southern Illinois University
Build Illinois Projects
Fiscal Year 1989

<u>SIUE</u>	(Thousands)
<u>Project Description</u>	
<u>Environmental Resources Training Center Roof Renovation</u>	\$ 165.4
<p>This project will replace the deteriorated roofing system on the Environmental Resources Training Center building with a single-ply membrane system which also incorporates insulation.</p>	
<u>Energy Conservation, Environmental Control System Replacement and Electrical Distribution System Renovation</u>	\$ 633.9
<p>This project will replace the exterior incandescent lighting at the Alton campus, renovate the exterior lighting distribution system on the Edwardsville campus, and replace the existing environmental control systems in central campus buildings on the Edwardsville campus.</p>	
Total SIUE*	\$ 799.3

*Total is same as FY 1988 appropriation level.

Mr. Norwood moved the ratification of Changes in Faculty-Administrative Payroll, SIUC and SIUE; the reception of Reports of Purchase Orders and Contracts, June and July, 1987, SIUC and SIUE; and the approval of the Minutes of the meetings held July 3 and July 9, 1987; Schedule of Meetings of the Board of Trustees for 1988; Approval of Utility Easement, McLafferty Road Improvements, SIUC; Selection of Architect, Davies Gymnasium Roof Replacement, SIUC; and Resource Allocation and Management Program (RAMP) Submissions, Fiscal Year 1989: Capital Budget Priorities. The motion was duly seconded. Student Trustee opinion in regard to this motion was indicated as follows: Aye, Phil Lyons, Terry Signorello; nay, none. The motion carried by the following

recorded vote: Aye, B. B. Birger, Ivan A. Elliott, Jr., Carol Kimmel, William R. Norwood, Harris Rowe, George T. Wilkins, Jr.; nay, none.

The following matter was presented:

ANNUAL INTERNAL BUDGET FOR OPERATIONS,
FISCAL YEAR 1988

Summary

This matter submits for approval the Annual Internal Budget for Operations, Fiscal Year 1988. The document includes estimates of all funds expected to be available during the fiscal year for Southern Illinois University and makes allocations for the use of these funds. A review describing the contents of the document in some detail is attached.

Submission of the Annual Internal Budget for Operations, Fiscal Year 1988, at this meeting is in accordance with the Board of Trustees schedule for budget matters. A printed and bound copy of the document was mailed to each member of the Board of Trustees in advance of this meeting and, upon approval by the Board, a copy will be placed on file in the Office of the Board of Trustees.

Rationale for Adoption

The Board of Trustees is the legal custodian for all funds belonging to and under the control of its Universities. As such, and in accordance with the Statutes of the Board of Trustees, approval of the Annual Internal Budget for Operations is a Board action necessary to meet established responsibilities.

Considerations Against Adoption

None is known to exist.

Constituency Involvement

Campus recommendations, as they were prepared for submission to Central Administration for approval, were developed in accordance with the intent of the appropriation act and the applicable policies of the Board of Trustees, as was the section for Central Administration. In addition, SIUC reviewed its proposed budget plans with the President's Budget Advisory Committee, and SIUE developed its budget plans with the participation of the University Planning and Budget Council.

Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That the Southern Illinois University Annual Internal Budget for Operations, Fiscal Year 1988, as presented and

described in the printed copy of the Internal Budget document in Schedules A-1 through A-5, be approved.

REVIEW OF ANNUAL INTERNAL BUDGET FOR OPERATIONS,
FISCAL YEAR 1988

The Annual Internal Budget for Operations describes the estimated total revenue sources and the spending plans of Southern Illinois University by major functions and activities for Fiscal Year 1988. The primary source of funding is appropriations from the State of Illinois. This source, excluding retirement, accounts for about 60.5% of the total operating budget. State appropriated funds consist of general revenue funds (tax dollars) and income fund collections (derived primarily from tuition and fees). General revenue funds will support about 46.3% of the projected Fiscal Year 1988 budget, while income fund collections are expected to support about 14.2%. The status of state appropriated funds has been reported to the Board at various times during the past legislative session. The remaining 39.5% of expected revenue comes from nonappropriated funds. These funds include revenues received in support of research and other programs sponsored by governmental entities and private foundations and corporations; revenues received as reimbursement of indirect costs on these sponsored programs; revenues received from operation of revenue bond financed auxiliary enterprises, principally housing and student and university center operations; and revenues received from other self-supporting auxiliary enterprises and activities which are funded primarily by student fees and operating charges.

The Southern Illinois University Internal Budget for Operations for Fiscal Year 1988 estimates revenue from all sources, except retirement contributions, to be \$321,857,495, an increase of \$6,503,626 or 2.1% over Fiscal Year 1987 budget revenues (retirement contributions are budgeted at \$9,174,700, a decrease of \$1,434,400 from 1987). Following is information for each campus and Central Administration which summarizes changes in budget levels for appropriated and nonappropriated funds:

(Dollars in Thousands)	<u>SIUC</u>	<u>SIUE</u>	<u>Central Ad- ministration</u>	<u>Total</u>
<u>State Appropriated Funds</u>				
<u>Operating Funds</u>				
FY 1988	\$137,929.6	\$55,164.3	\$1,676.3	\$194,770.2
FY 1987	141,480.3	56,506.6	1,718.0	199,704.9
Change	<u>\$ (3,550.7)</u>	<u>\$(1,342.3)</u>	<u>\$ (41.7)</u>	<u>\$ (4,934.7)</u>
% of Change	-2.51%	-2.38%	-2.43%	-2.47%
<u>Nonappropriated Funds</u>				
FY 1988	\$ 97,345.5	\$26,426.0	\$3,315.8	\$127,087.3
FY 1987	88,868.6	24,512.7	2,267.8	115,649.1
Change	<u>\$ 8,476.9</u>	<u>\$ 1,913.3</u>	<u>\$1,048.0</u>	<u>\$ 11,438.2</u>
% of Change	9.54%	7.81%	46.21%	9.89%

(Dollars in Thousands)

	<u>SIUC</u>	<u>SIUE</u>	<u>Central Ad- ministration</u>	<u>Total</u>
<u>Combined Funds</u>				
FY 1988	\$235,275.1	\$81,590.3	\$4,992.1	\$321,857.5
FY 1987	230,348.9	81,019.3	3,985.8	315,354.0
Change	\$ 4,926.2	\$ 571.0	\$1,006.3	\$ 6,503.5
% of Change	2.14%	0.70%	25.25%	2.06%
<u>Retirement</u>				
FY 1988				\$ 9,174.7
FY 1987				10,609.1
Change				\$ (1,434.4)
% of Change				-13.52%
<u>TOTAL</u>				
FY 1988	\$235,275.1	\$81,590.3	\$4,992.1	\$331,032.2
FY 1987	230,348.9	81,019.3	3,985.8	325,963.1
Change	\$ 4,926.2	\$ 571.0	\$1,006.3	\$ 5,069.1
% of Change	2.14%	0.70%	25.25%	1.56%

Appropriated Funds

Schedule A-1 of the 1987-1988 Internal Budget for Operations presents the income budget allocation of the state appropriation amount among SIUC, SIUE, and Central Administration. The following comments and attached Table 1 summarize the changes made in state appropriations:

ADJUSTMENTS TO THE FY 1987 APPROPRIATION BASE

Implementation of Financial Guidelines

These adjustments reflect changes in the scope of certain self-supporting university activities, such as instructional programs purchased by a corporation or offered on a military base. Since Fiscal Year 1980, such activities have been included in the appropriations process in order to implement the Financial Guidelines of the Legislative Audit Commission. Revenues from these activities are deposited into the appropriate University Income Fund and expenditures are made from appropriations passed by the General Assembly. Adjustments to the appropriations base and to the estimated revenues to be deposited into the Income Fund are frequently required when these programs become larger or smaller. SIUC and SIUE were recommended for negative base adjustments of \$4,300 and \$3,100, respectively.

Tuition Waiver Adjustment

A Board of Higher Education policy adopted in 1971 limits the amount of undergraduate institutional tuition waivers a campus may grant to 2% of undergraduate enrollment. Statutory waivers and waivers for Civil Service staff are excluded from this limitation. This budget includes a negative adjustment to the base totaling \$11,100 at SIUC in order to ensure that General Revenue Funds do not subsidize tuition waivers above the established limit.

Cost Recovery Instruction

For FY-88 a negative base adjustment of \$226,400 is required for cost and salary increases in cost recovery instructional programs offered by the Southern Illinois University campuses.

VARIOUS RECOMMENDED INCREASES

Salary Increases

The Illinois Board of Higher Education recommended that salary increases be funded at 6% on 95% of the FY-87 base. The Governor, in his budget message to the legislature, concurred in this recommendation. The action of the General Assembly, based on its estimates of projected revenues for FY 1988, eliminated funds for salary increases from the appropriation.

General Cost

The increase recommended for this portion of universities' budgets by the Illinois Board of Higher Education was 3% of the FY-87 base. The Governor concurred in this recommendation and the General Assembly appropriated funds for a 3% increase.

Utility Cost

This cost increase represents a weighted increase of 4% over the state funded Fiscal Year 1987 base. The cost increases recommended for specific campuses are based upon projected increases of 4.5% for electricity and 3% for all other utility expenditures. The weighted average utility increase recommended for each university varies depending on the mix of fuels used at each campus. These percentages were used by both the IBHE and the Governor in making their recommendations. The legislature appropriated about a weighted 3.5%.

Library Cost

In recent years costs for library materials have increased more rapidly than costs for other goods and services. In addition to inflationary costs there has been a significant expansion in the knowledge base required to keep university libraries abreast of research demands. The Illinois Board of Higher Education and the Governor recommended that universities receive an increase of 6% of the FY-87 base. The General Assembly appropriated an increase of 2.57%.

Program and Institutional Support

The Illinois Board of Higher Education recommended that SIU receive \$5.8 million in new state resources for Program and Institutional Support. Under the Governor's recommended funding level, the recommendation for SIU was set at \$3.9 million. The action of the General Assembly provided no new funds for Program and Institutional Support.

FUNDING FOR RECOMMENDED INCREASES

This past spring, both the Governor and the legislature reviewed revenue projections for FY-88. The recommendations made by the Governor were predicated on the legislative approval of a revenue enhancement proposal developed by the Governor. The legislature was not presented with a bill to enhance revenue and consequently was forced to reduce appropriation bills to a level which was within the limits of projected revenues. The Governor, using his projections of anticipated revenues for FY 1988, exercised his line item veto authority to reduce general revenue funding by 4% of that appropriated by the General Assembly. The net result of legislative and gubernatorial action is a budget reflecting a decrease in appropriations to SIU for FY 1988 from \$199,704,900 to \$194,770,200, a reduction of \$4,934,700 in state appropriated operating funds.

Certain increases were funded for FY 1988. Faculty promotional increases were funded at both SIUC and SIUE. In addition, faculty salary increases averaging 1.5% were built into the budget at SIUC. These increases were all funded through internal reallocation, by reduction in funding for utilities, equipment, and repair and maintenance activities.

Retirement Contributions

This appropriation reflects 44.2% of gross benefit payout requirements expected for Fiscal Year 1988.

Nonappropriated Funds

Nonappropriated funds estimated to be available in Fiscal Year 1988 amount to \$127,087,295, an increase of \$11,438,303 (9.9%) over such revenues budgeted in Fiscal Year 1987. Nonappropriated funds consist of four fund groups, the budgets for which are contained in Schedules A-2 through A-5 of the 1987-1988 Internal Budget for Operations. Schedule A-2 (Restricted Nonappropriated Funds) contains an estimate of revenues expected from governmental entities and private foundations and corporations for the support of various research, instructional, and other programs. The specific use of these funds is restricted by contractual agreement with the sponsoring agency. Schedule A-3 (Unrestricted Nonappropriated Funds) includes revenues received by the University for which no specific use is identified. Primarily, these revenues represent reimbursement of indirect costs of sponsored programs included in Schedule A-2. Schedule A-4 (Revenue Bond Auxiliary Enterprises) identifies estimated revenues from operation of revenue bond financed facilities, primarily housing and student center operations. Schedule A-5 (Other Auxiliary Enterprises and Activities) includes estimated revenues from other self-supporting auxiliary enterprises and activities which were funded primarily from student fees and/or operating charges. A summary of these funds by Schedule and by campus, along with comparison of budgets of the previous year, is shown below:

(Dollars in Thousands)	Budgeted FY 1988	Budgeted FY 1987	Change	% of Change
<u>SIUC</u>				
Restricted Nonappropriated Funds (Schedule A-2)	\$ 30,351.0	\$ 29,000.0	\$ 1,351.0	4.66
Unrestricted Nonappropriated Funds (Schedule A-3)	12,134.9	8,558.4	3,576.5	41.79
Revenue Bond Auxiliary Enterprises (Schedule A-4)	22,717.2	22,399.1	318.1	1.42
Other Auxiliary Enterprises and Activities (Schedule A-5)	<u>32,142.4</u>	<u>28,911.1</u>	<u>3,231.3</u>	<u>11.18</u>
Total - SIUC	\$ 97,345.5	\$ 88,868.6	\$ 8,476.9	9.54
<u>SIUE</u>				
Restricted Nonappropriated Funds (Schedule A-2)	\$ 11,500.0	\$ 10,500.0	\$ 1,000.0	9.52
Unrestricted Nonappropriated Funds (Schedule A-3)	739.0	620.6	118.4	19.08
Revenue Bond Auxiliary Enterprises (Schedule A-4)	7,654.6	6,994.4	660.2	9.44
Other Auxiliary Enterprises and Activities (Schedule A-5)	<u>6,532.4</u>	<u>6,397.7</u>	<u>134.7</u>	<u>2.11</u>
Total - SIUE	\$ 26,426.0	\$ 24,512.7	\$ 1,913.3	7.81
<u>Central Administration</u>				
Other Auxiliary Enterprises and Activities (Schedule A-5)	\$ 3,315.8	\$ 2,267.8	\$ 1,048.0	46.21
Total - SIU	\$127,087.3	\$115,649.1	\$11,438.2	9.89

Funds in Schedules A-3, A-4, and A-5 are those most affected by the Financial Guidelines of the Legislative Audit Commission. The guidelines include the requirements that these funds be budgeted in entities that are similar and rationally related; that funding of nonindentured reserves for equipment replacement and development be by plan and incorporated in each entity's budget; and that excess funds resulting from the operation of any auxiliary enterprise or activity shall be deposited in the SIU Income Fund in the State Treasury. Schedule A-5 was developed and first used in the Fiscal Year 1978 Internal Budget for Operations. The Schedule includes footnotes that describe all reserves for which a current allocation of revenue is proposed. The beginning balance of each entity reported in Schedule A-5, when such balance exists, has been examined by the campus to which it belongs for the existence of excess funds and for compliance with other guidelines. On the basis of this examination, these balances represent funds that may appropriately be rebudgeted.

Table 1

SUMMARY OF FY-88 OPERATING BUDGET FOR SOUTHERN ILLINOIS UNIVERSITY*

(In thousands of dollars)

	<u>SIUC</u>	<u>SIUE</u>	<u>Central Ad- ministration</u>	<u>Total</u>
FY-87 General Revenue	\$107,558.5	\$45,332.0	\$1,718.0	\$154,608.5
FY-87 Income Fund	33,921.8	11,174.6	0.0	45,096.4
FY-87 Appropriations	<u>\$141,480.3</u>	<u>\$56,506.6</u>	<u>\$1,718.0</u>	<u>\$199,704.9</u>
Adjustments to FY-87 Appropriations				
Implementation of Financial Guidelines	(4.3)	(3.1)		(7.4)
Tuition Waiver Adjustment	(11.1)			(11.1)
Cost Recovery Instruction	(226.4)			(226.4)
Stone House Support	(15.0)		15.0	0.0
Total Adjustments	<u>\$ (256.8)</u>	<u>\$ (3.1)</u>	<u>\$ 15.0</u>	<u>\$ (244.9)</u>
Percent of Adjustments	-0.18%	-0.01%	0.87%	-0.12%
Increases				
Salary	\$ 0.0	\$ 0.0	\$ 0.0	\$ 0.0
Social Security (Medicare)	0.0	0.0	0.0	0.0
General Cost	0.0	0.0	0.0	0.0
Utility Cost	0.0	0.0		0.0
Library Cost	0.0	0.0		0.0
O & M for New Buildings	0.0	0.0		0.0
Program and Institutional Support	0.0	0.0	0.0	0.0
Total Increases	<u>\$ 0.0</u>	<u>\$ 0.0</u>	<u>\$ 0.0</u>	<u>\$ 0.0</u>
Percent of Increases	0.00%	0.00%	0.00%	0.00%
General Budget Reduction	<u>\$ (3,293.9)</u>	<u>\$(1,339.2)</u>	<u>\$ (56.7)</u>	<u>\$ (4,689.8)</u>
Net Change from FY-87	<u>\$ (3,550.7)</u>	<u>\$(1,342.3)</u>	<u>\$ (41.7)</u>	<u>\$ (4,934.7)</u>
Percent of Net Change	-2.51%	-2.38%	-2.43%	-2.47%
FY-88 Appropriation	<u><u>\$137,929.6</u></u>	<u><u>\$55,164.3</u></u>	<u><u>\$1,676.3</u></u>	<u><u>\$194,770.2</u></u>
Source of Appropriated Funds				
General Revenue	\$103,359.7	\$44,102.0	\$1,676.3	\$149,138.0
Income Fund	34,569.9	11,062.3	0.0	45,632.2
Total	<u>\$137,929.6</u>	<u>\$55,164.3</u>	<u>\$1,676.3</u>	<u>\$194,770.2</u>

*Excludes Retirement Contributions.

Mr. Elliott stated that this morning the Finance Committee took action and recommended approval of the FY 1988 Internal Budget for Operations. He continued that the Committee also took action and was recommending approval

of operating budgets for official residences. He reported that the Board had approved a policy which called for the Finance Committee to approve such budgets. He moved the adoption of the Annual Internal Budget for Operations, Fiscal Year 1988, with the inclusion of the operating budgets for official residences. The motion was duly seconded. Student Trustee opinion in regard to this motion was indicated as follows: Aye, Phil Lyons, Terry Signorello; nay, none. The motion carried by the following recorded vote: Aye, B. B. Birger, Ivan A. Elliott, Jr., Carol Kimmel, William R. Norwood, Harris Rowe, George T. Wilkins, Jr.; nay, none.

The following matter was presented:

RESOURCE ALLOCATION AND MANAGEMENT PROGRAM (RAMP)
SUBMISSIONS, FISCAL YEAR 1989: OPERATING BUDGET REQUEST

Summary

This matter presents the Southern Illinois University Fiscal Year 1989 operating budget requests in summary form. The summaries will provide the basis for preparation of a voluminous set of Resource Allocation and Management Program (RAMP) forms to be submitted to the Illinois Board of Higher Education by October 1, 1987. Separate sets of RAMP forms for the operating budget requests will be submitted for Central Administration; Southern Illinois University at Carbondale; Southern Illinois University School of Medicine; Southern Illinois University at Edwardsville; and School of Dental Medicine, Southern Illinois University at Edwardsville in accordance with instructions issued by the Illinois Board of Higher Education. The respective summaries are included in Table A. Because of the uncertainty associated with the FY-88 budget, the table presented is the same as the one presented in July (based on legislative level).

The guidelines used in preparation of these operating requests were approved by this Board at its July 9, 1987, meeting. Following is a review of those guidelines:

Incremental Increase Guidelines

General Price: 5%

Utilities: SIUC (Including School of Medicine) - 5%
SIUE - natural gas - 6%; electricity - 20%

Telecommunications: 5%

Library Materials: 10%

Salaries: Faculty - All - 13%
Professional Staff - All - 13%
Civil Service - All except School of Medicine at
Springfield - 13%
SIU School of Medicine at Springfield -
16%
RAMP-Defined Administrators - All - 13%

Other Increases

Operation and Maintenance: SIUC, \$483,600; School of Medicine, \$253,311; and SIUE, \$9,600 to operate new space in FY-89.

Programmatic and Other: Carbondale - \$3,079,380
SIU School of Medicine - \$2,019,533
Edwardsville - \$1,711,000
Central Administration - \$50,000

General Comments

With the exception of Integrated Computing Application (see footnote 2 to Table A) and institutional support for Central Administration presented below, details relating to the above requests were set forth in back-up materials to Items M and N on the July 9, 1987, agenda.

Office Support for Central Administration

This request represents the continuation of the phased process of automating the offices of Central Administration. In Fiscal Year 1987, funds were committed to beginning the process of automating the Colyer Hall offices. Funds to continue this process were requested for FY-88 and recommended by the IBHE and were included in the allocation of the Governor's recommended budget. Legislative and gubernatorial actions necessitated delaying the process because of the lack of funds.

The Central Administration is asking that funds be made available to support the completion of the first phase of this automation process. The greater portion of the \$50,000 requested will support the purchase of equipment and necessary software.

Other Comments

The requests for employer retirement contributions, Social Security, and Financial Guidelines Programs adjustments are not included in the attached summary. These requests will be included in the final RAMP documents, based upon guidelines provided by the State Universities Retirement System of Illinois and IBHE guidelines, respectively.

Rationale for Adoption

The RAMP Operating Budget submission is the document required by the IBHE for communicating the University's planning decisions and resource requirements for Fiscal Year 1989. One condition of its acceptance by the IBHE is its approval by the SIU Board of Trustees.

Considerations Against Adoption

None are known.

Constituency Involvement

Our request was developed using the Guidelines approved by the Board of Trustees at the July 9, 1987 meeting. These guidelines have been reviewed by various constituency groups at both SIUC and SIUE.

Resolution

WHEREAS, The Illinois Board of Higher Education requires the annual submission of the Resource Allocation and Management Program Operating Budget Request;

NOW, THEREFORE, BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That the Resource Allocation and Management Program Operating Budget Request of Southern Illinois University for Fiscal Year 1989 as summarized and presented herewith in Table A be and is hereby approved and is to be transmitted to the Illinois Board of Higher Education; and

BE IT FURTHER RESOLVED, That the Chancellor be and is hereby authorized to adjust this Budget Request to include funding for employer retirement contributions based upon guidelines provided by the State Universities Retirement System of Illinois, and to make such adjustments as are necessary for Financial Guidelines Programs and Social Security as per Board policy and Illinois Board of Higher Education guidelines, and to make such other adjustments as are necessary to adjust the budget bases to reflect actions of this Board, the General Assembly, and the Governor of the State of Illinois.

TABLE A
SIU FY 1989 OPERATING BUDGET REQUESTS⁽¹⁾

(In Thousands of Dollars)

	<u>SIUC</u>	<u>SIUE</u>	Central Ad- ministration	<u>Total</u>
FY-88 Budget Base (Legislative Level)	<u>\$142,251.9</u>	<u>\$57,001.9</u>	<u>\$1,730.5</u>	<u>\$200,984.3</u>
Requested Incremental Increases:				
Salary	13,340.8	5,245.6	161.5	18,747.9
General Price	1,170.6	497.6	19.9	1,688.1
Telecommunications	85.1	63.5	1.3	149.9
Utilities	368.1	411.5	--	779.6
Library Materials	295.0	55.0	--	350.0
Total Incremental Increases	<u>\$ 15,259.6</u>	<u>\$ 6,273.2</u>	<u>\$ 182.7</u>	<u>\$ 21,715.5</u>
O & M Needs	<u>\$ 736.9</u>	<u>\$ 9.6</u>	<u>\$ 0.0</u>	<u>\$ 746.5</u>
Programmatic and Other:				
New Programs	\$ 1,385.8	\$ 468.5	\$ --	\$ 1,854.3
Expanded/Improved Programs	2,497.7	1,128.8	--	3,626.5
Special Analytical Studies	314.5	113.7	--	428.2
Institutional Support	--	--	50.0	50.0
Total NEPRS and SAS	<u>\$ 4,198.0</u>	<u>\$ 1,711.0</u>	<u>\$ 50.0</u>	<u>\$ 5,959.0</u>
Percent of FY-88 Budget Base	2.95%	3.00%	2.89%	2.96%
Special Requests				
School of Medicine Equipment	\$ 901.0	\$ 0.0	\$ 0.0	\$ 901.0
Integrated Computing Application	--	--	--	1,800.0 ⁽²⁾
Total Programmatic and Other	<u>\$ 5,099.0</u>	<u>\$ 1,711.0</u>	<u>\$ 50.0</u>	<u>\$ 8,660.0</u>
Net Change	<u>\$ 21,095.5</u>	<u>\$ 7,993.8</u>	<u>\$ 232.7</u>	<u>\$ 31,122.0</u>
Percent Increase	<u>14.83%</u>	<u>14.02%</u>	<u>13.45%</u>	<u>15.48%</u>
Total FY-89 Operating Budget Request	<u>\$163,347.4</u>	<u>\$64,995.7</u>	<u>\$1,963.2</u>	<u>\$232,106.3</u>

The SIUC request includes the School of Medicine; the SIUE request includes the School of Dental Medicine.

(1) Does not include Retirement Contributions or Social Security Increases.

(2) This unallocated amount was an estimate for only one portion of the overall request for computing for FY-89. It was noted at the Finance Committee meeting in July that a more comprehensive request, adjusted for any veto action which the Governor might take, would be forthcoming. An executive summary of that request will be mailed under separate cover.

Mr. Elliott moved approval of the resolution as presented. The motion was duly seconded, and after a voice vote the Chair declared the motion to have passed.

The following matter was presented:

NOTICE OF PROPOSED TUITION RATE INCREASES

This matter proposes that the Board of Trustees of Southern Illinois University, upon recommendation by the Chancellor, consider at its next meeting establishing adjusted tuition rates for Fiscal Year 1988.

Rationale

In March, 1987, the Board of Trustees of Southern Illinois University established tuition rates for FY 1988. These rates were consistent with the recommendation of the Illinois Board of Higher Education and were sufficient to meet the needs of the University as recommended by the IBHE in an amount of \$214,638,500. In June, 1987, the General Assembly of the State of Illinois appropriated to SIU \$200,984,300 for ordinary and contingent operating expenses. Included in these funds were the revenues to be generated by the approved tuition increase. Subsequent gubernatorial action reduced the appropriated operating budget to \$194,770,200, a reduction of \$6,214,100.

To restore these funds an increase in tuition for full-time undergraduate students of approximately 18% (approximately \$100 per semester at SIUC and \$67 per quarter at SIUE) will be required. The tuition rates at this level, when annualized, would restore the Southern Illinois University budget to the level appropriated by the General Assembly.

The funds generated by this tuition increase would be used to restore budget reductions necessitated by the Governor's veto action: general price increases, library increases, operation and maintenance funds for new buildings, utility increases, equipment purchases, and funding for repair and maintenance activities.

Statewide efforts will be made to obtain a supplemental general revenue appropriation to the ISSC for funds to offset tuition increases for ISSC scholarship recipients.

Efforts will also be made statewide to obtain additional general revenue funds for higher education through the restoration of funds lost during the budget process. The first priority for the use of funds above the \$201 million level appropriated by the General Assembly for SIU will be faculty and staff salary increases.

The Board of Governors, the Board of Regents, and the Board of Trustees of the University of Illinois are considering tuition increases for their respective institutions.

The welfare of SIU will best be served by a tuition increase level which supplies needed funds. A tuition increase is one way Southern Illinois University can retrieve the resources necessary to meet its responsibilities to the state, to its faculty and staff, and to its students.

The Chair stated that this matter had been discussed at some length in the Finance Committee meeting this morning. He opened the subject by saying he didn't know of anyone that was happy with the matter especially with the emphasis this Board has placed on keeping tuition at the lowest possible rate. He stated that the best reading is that funds are not likely to be restored in the veto session.

Mr. Elliott thanked those people who had raised questions in the Finance Committee meeting. He stated that additional information on this matter will be presented next month. He explained that SIU is in an unfortunate situation in that if tuition increases are adopted by the other systems and not SIU, the Illinois Board of Higher Education will assume that SIU has enough money in its budget not to need the additional funds and therefore our base will be reduced. He continued that SIU would not only lose the money, but it would get a reduction in its base forevermore. He explained that in theory the Board of Trustees has the power to control tuition, but in practice it doesn't have that power. He stated that both the tuition area and the operating budget guidelines can be changed as the financial situation develops. He encouraged those interested in the matter to attend the Finance Committee meeting next month wherein a detailed discussion on the matter of tuition will occur.

Mr. Norwood stated that the SIU Board of Trustees has tried to keep tuition the lowest of the four major systems in Illinois. He suggested that the Chancellor and the Presidents look at what product we want to deliver, what the cost of that product is, and how tuition ties into it.

The Chair stated that this matter holds over automatically under the rules.

Under Executive Officer Reports, Chancellor Pettit stated that this was the first Board meeting scheduled more than ten days after the receipt of his report on the Application for Appeal of Kevin Mitchell, SIUC, for which his recommendation was that the Application for Appeal be denied. He explained that for such cases VI Bylaws 2-F provided that unless a majority vote to override his recommendation was enacted at this meeting, the Application for Appeal would be deemed to have been denied, and that the action which was the subject of the grievance would stand. He said that no motion to concur in his recommendation was necessary, but that if any Board member desired to grant the appeal notwithstanding his recommendation, this was the meeting at which such a motion would need to be made.

Mr. Norwood commented that he thought the appeals process should not only be a fair process, but that it must appear to be a totally fair process.

The Chair stated that after reading the record he did not feel that School of Medicine personnel in question showed any prejudice even though it had been alleged. He agreed with Mr. Norwood that the appeals procedures should be tight and firm so that there could be no questions raised.

The Chair asked if there was such a motion to grant the appeal; hearing none, the Chair declared that the Chancellor's decision would stand.

Chancellor Pettit stated that this was the first Board meeting scheduled more than ten days after the receipt of his report on the Application for Appeal of Janet Fauke, SIUC, for which his recommendation was that the Application for Appeal be refused. He stated that the same caveats apply; unless a majority vote to override his recommendation was enacted at this

meeting the Application would be deemed to have been denied, and that the action which was the subject of the grievance would stand. He said that no motion to concur in his recommendation was necessary, but that if any Board member desired to grant the appeal notwithstanding his recommendation, this was the meeting at which such a motion would need to be made.

The Chair asked if there was such a motion; hearing none, the Chair declared that the Chancellor's decision would stand.

Chancellor Pettit stated that this was the first Board meeting scheduled more than ten days after the receipt of his report on the Application for Appeal of Norman Johnsen, SIUE, for which his recommendation was that the Application for Appeal be refused. He stated that this appeal carries the same comments as the two previous appeals.

The Chair asked if there was such a motion; hearing none, the Chair declared that the Chancellor's decision would stand.

With regard to the appeals procedures, Chancellor Pettit explained that Board members receive the materials in advance of the meeting, have read the records, and by the time they attend the Board meeting usually know whether or not they want to deny or grant the appeal.

The Chair stated that the matter of appeals was not considered lightly. He explained that Board members review the materials completely so that a fair decision can be made.

Mr. Elliott commented that the procedure of granting an appeal would not be a reversal of the administrative decision. He continued that a motion to grant an appeal would mean that the record and entire matter would be discussed and that arguments could be heard prior to a decision. He reported that the Board reviews the record at this time, and has the right, in granting

the appeal, to hear the matter. He stated that he thought the appeals procedures worked very well.

The Chair announced that a news conference had been scheduled immediately following the regular meeting in the Mississippi Room and that lunch would follow in the Fourth Floor Video Lounge.

Dr. Wilkins moved that the meeting be adjourned. The motion was duly seconded, and after a voice vote the Chair declared the motion to have passed unanimously.

The meeting adjourned at 11:27 a.m.



Sharon Holmes, Executive Secretary

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MINUTES OF THE MEETING OF THE BOARD OF TRUSTEES
SOUTHERN ILLINOIS UNIVERSITY
OCTOBER 8, 1987

The regular monthly meeting of the Board of Trustees of Southern Illinois University convened on Thursday, October 8, 1987, at 10:57 a.m., in the Ballroom of the University Center, Southern Illinois University at Edwardsville. The regular Chairman and Secretary being present, the meeting was called to order. The following members of the Board were present:

Mr. B. B. Birger
Mr. Ivan A. Elliott, Jr.
Mrs. Carol Kimmel, Secretary
Mr. Phil Lyons
Mr. Harris Rowe, Chairman
Mr. Terry Signorello
Mr. A. D. VanMeter, Jr., Vice-Chairman
Dr. George T. Wilkins, Jr.

The following member was absent:

Mr. William R. Norwood

Executive Officers present were:

Dr. Lawrence K. Pettit, Chancellor of Southern Illinois University
Dr. Earl E. Lazerson, President, SIUE
Dr. John C. Guyon, President, SIUC

Also present was Mrs. Sharon Holmes, Executive Secretary of the Board.

The Secretary reported a quorum present.

NOTE: Copies of all background documents furnished to the Board in connection with the following matters have been placed on file in the Office of the Board of Trustees.

Under Trustee Reports, Mr. Elliott reported that he had attended the meeting of the Administrative Advisory Committee of the State Universities Civil Service System on September 14 and a meeting of the Merit Board of the State Universities Civil Service System on September 23.

The Chair stated that Mr. Norwood had attended the quarterly meeting of the State Universities Retirement System on September 18 and 19, and that he would report on that meeting next month.

Mrs. Kimmel reported that she had attended the meeting of the Illinois Board of Higher Education on October 6. She stated that there had been a report regarding the learning outcomes for college bound students and public university admission requirements. She reported that there was concern about tuition increases, salaries, and the loss of revenue. She continued that there was not a great deal of optimism at this point for anything coming out of the October session of the legislature and urged everyone to talk with legislators to provide more money for education. She reported that SIUE's request for an off-campus nursing program had been approved.

Under Committee Reports, Mr. Elliott, Chairman of the Finance Committee, said that the Committee had met this morning in the Mississippi-Illinois Rooms of the University Center, at 8:00 a.m. He gave the following report:

Item G, Adjusted Tuition Rate Increases for Fiscal Year 1988 [Amendment to 4 Policies of the Board B and C], was discussed. Since only two members of the Committee were present and the votes were split, the matter is submitted to the Board without recommendation. Item H, Fund-Raising Goals and Priorities, was reviewed together with a request of the Chairman of the Finance Committee that the Board and Finance Committee be given information concerning budgeting and expenditures and the process for deciding how it should be handled in relationship to the Chancellor and the Board. We look forward to the fund-raising goals and priorities meeting coming up in December, as well as the controls and information about expenditures and budgeting. I think this will be a good move for the entire system. In addition, it was pointed out that \$13,000 remains unexpended in the allocated funds for use in refurbishing Stone House. Since these funds are available from the Foundation and earmarked for the use of Stone House, the Committee raised the budget for Stone House in that amount. It was hoped that the Architecture and Design Committee would give strong consideration to using those funds for replacement of several items in the kitchen that are unworkable and unrepairable. The Finance Committee did approve the change in budget. Mr. VanMeter will report further on this matter. This was an information item, and does not need Board action.

Mrs. Kimmel, Chairperson of the Academic Matters Committee, stated that the Committee had met following the Finance Committee meeting. She gave the following report:

Item I, Amendment to Resource Allocation and Management Program (RAMP) Planning Documents, Fiscal Year 1989 (Program Reviews), SIUC, was discussed and the Committee recommends that the matter be approved and placed on the omnibus motion.

Mr. VanMeter, Chairman of the Architecture and Design Committee, stated that the Committee had met following the Academic Matters Committee meeting. He gave the following report:

The Committee met, discussed, and recommends that the following matters be placed on the omnibus motion: Items J, Approval of Highway Easement, Mill Street and South Illinois Avenue Improvements, SIUC; K, Approval of Water Main Easements, Springfield Medical Campus, SIUC; and L, Project Approval, Selection of Engineer, Approval of Plans and Specifications, and Authority for Award of Contracts: Student Housing Furnace Replacement, SIUE. We had a presentation by the architects for the preliminary design for the Student Recreation Center Addition, SIUC, which is in keeping with Committee guidelines that preliminary plans be presented before they are finalized so that we have an opportunity to ask questions. The Committee was pleased with what was presented. The matter on repair and maintenance guidelines for official residences was presented. The Committee had asked the staff to prepare the guidelines which were submitted to members of the Committee as well as members of the Board. The Committee adopted the guidelines as presented. The guidelines are excellent and fulfill our purpose in attempting to make certain that we have a plan and responsibility for the maintenance, et cetera of the public areas. In accordance with that, the Committee approved the expenditures authorized by the Finance Committee which totaled \$32,350. These items had been previously reviewed and were determined to be in accordance with the guidelines as set out. I would propose that these matters be reported to the full Board as they are approved so that there will be complete disclosure of the matters that are going forward. Mr. Elliott indicated that the Finance Committee had increased the budget for Stone House by approximately \$13,000. These were unexpended funds from the Foundation and it was suggested that they be used for very much needed appliances in the kitchen. Accordingly, our Committee unanimously approved a procedure asking the administration to go forward in allocating the use of these funds for the appliances and installation and that the administration report back to the Committee in accordance with the guidelines. If the Committee finds the specific proposed expenditures to be satisfactory after its review it will authorize the installation of these appliances to go forward. If not, the Committee will hold them for a future meeting.

The Chair explained the procedure for the Board's omnibus motion and he proposed that, after discussion, there would be taken up the following matters:

REPORTS OF PURCHASE ORDERS AND CONTRACTS,
AUGUST, 1987, SIUC and SIUE

In accordance with III Bylaws 1 and 5 Policies of the Board C, summary reports of purchase orders and contracts awarded during the month of August, 1987, were mailed to the members of the Board in advance of this meeting, copies were placed on file in the Office of the Board of Trustees, and these reports are hereby submitted for information and entry upon the minutes of the Board with respect to the actions of the Executive Committee.

FUND-RAISING GOALS AND PRIORITIES

Summary

This matter directs the Chancellor to establish guidelines for the annual preparation of fund-raising goals and fund-raising priorities for SIU consonant with University missions and goals.

Rationale for Adoption

Historically, fund-raising goals and priorities have been established on an informal basis by the various entities involved either directly or indirectly in fund-raising efforts undertaken on behalf of the University. While this informal process has worked well, a formal process for establishing goals and priorities could result in clarity of direction of efforts and activities, improvement in consistency of objectives, and an increase in ability to take advantage of opportunities.

A formal process would also ensure that all levels of approval have been met before campus priorities are transmitted to the Foundation boards. During the past several months, Chancellor Pettit has worked with the leadership of the Foundations, our Board of Trustees' representatives on the Foundation boards, and the Presidents to develop guidelines which outline the steps necessary to establish priorities. Those guidelines are attached, along with a current listing of goals and priorities.

In order to formalize the practice of regularly reviewing and establishing fund-raising goals and priorities, the following resolution is offered.

Considerations Against Adoption

University officials are aware of none.

Constituency Involvement

This matter concerns an area in which constituency involvement has not customarily been sought.

Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That:

- (1) The Chancellor of Southern Illinois University be and is hereby directed to establish a procedure which results in the annual preparation of fund-raising goals and priorities for the University.
- (2) Such goals and priorities so prepared be presented to the Board through its Finance Committee for information and discussion.
- (3) As a part of a general update of Board Legislation the preceding directive be incorporated therein.

Proposed Chancellor Guidelines for Preparation of Annual SIU Fund-Raising Goals

By July 15 each year the Presidents will submit to the Chancellor their proposed priorities for fund-raising for the next calendar year.

The Chancellor will consult with the chairmen of the Foundation and Alumni boards before formulating his response to the Presidents' suggested fund-raising priorities.

After the Chancellor has approved campus priorities for both SIUC and SIUE, he will submit them as SIU priorities for information and discussion before the Finance Committee of the Board of Trustees in September.

The Chancellor will then transmit the University priorities to the Foundations and Alumni associations.

In December there will be an annual meeting of the SIU Development Committee to discuss the priorities and strategies for solicitation of funds. Participants will be: Trustee representative on SIUC Foundation Board, Trustee representative on SIUE Foundation Board, Chancellor, Presidents, Chairmen of the two Foundation boards, Executive officers of the two Foundations, Chairmen of the two Alumni associations, Executive officers of the two Alumni associations, Board Treasurer, and Board Legal Counsel.

SIU Fund-Raising Priorities, 1988

Scholarships--both endowment and annual funds, at both SIUC and SIUE.

Faculty support at both institutions in the form of endowed positions and funds for faculty development.

Equipment, SIUC.

Library materials, SIUC.

Special research project support, SIUC.

Service and outreach programming, SIUC.

Foundation operating funds.

AMENDMENT TO RESOURCE ALLOCATION AND MANAGEMENT
PROGRAM (RAMP) PLANNING DOCUMENTS, FISCAL YEAR
1989 (PROGRAM REVIEWS), SIUC

Summary

On July 9, 1987, the SIU Board of Trustees approved FY 1989 RAMP Planning Documents for SIUC. Within those Documents, the section on Review of Academic Programs was incomplete, lacking reports on the review of academic programs within the Departments of Physiology, Radio-Television, Religious Studies, Engineering Technology, Industrial Technology, and Zoology. The faculties within those departments have now had an opportunity to respond to the findings of those reviews.

This matter proposes approval of the final recommendations by the Acting Vice-President for Academic Affairs and Research in response to the academic program reviews of the programs instanced above as an amendment to the FY 1989 RAMP Planning Documents for SIUC.

Rationale for Adoption

In July, the Executive Summary of the RAMP Planning Documents indicated that the reviews here appended would not be completed until September. These reviews have been concluded, and they need now to be amended into the SIUC RAMP Planning Documents for FY 1989.

Considerations Against Adoption

University officers are aware of none.

Constituency Involvement

The program review process allows for participation by undergraduate and graduate students, faculty, staff, and administrators. In addition, each review involves participation by disciplinary consultants external to the campus. Faculty and staff within these departments, the academic deans and the Graduate Dean, the Acting Vice-President for Academic Affairs and Research, and the President, SIUC, have been involved in completing the reports herewith presented. The recommendations were made by the Acting Vice-President for Academic Affairs and Research and have been approved by the President.

Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That, subject to authority reserved to this Board to make modifications, changes, or refinements herein as it deems appropriate, the Board approves the amendment to the RAMP Planing Documents, FY 1989, SIUC, as set forth on the pages appended to this matter, and the inclusion of these pages (91A-91Z) in the Documents; and

BE IT FURTHER RESOLVED, That the Chancellor shall take appropriate steps to accomplish filing of the materials approved herein with the Illinois Board of Higher Education in accordance with policies of Southern Illinois University.

APPROVAL OF HIGHWAY EASEMENT, MILL STREET AND SOUTH
ILLINOIS AVENUE IMPROVEMENTS, SIUC

Summary

This matter seeks authority to grant a permanent easement to the State of Illinois Department of Transportation for the purpose of placing traffic signals on University-owned land at the intersection of Mill Street and South Illinois Avenue in Carbondale.

Rationale for Adoption

The Department of Transportation has initiated a project to place traffic signals at the intersection of Mill Street and South Illinois Avenue. This intersection merges the southbound traffic from Route 51/South University Avenue into the northbound traffic on Route 51/South Illinois Avenue. It also carries east-west traffic on Mill Street. The installation of traffic signals is necessary to correct problems of long delays of traffic and an increased number of accidents.

Part of the project involves the placement of an overhead support and a ground level handhole on University-owned land. A permanent easement is necessary for this part of the project. This easement and the traffic signal apparatus will have no impact upon University programs or facilities. The tract numbers are 95-G, 95-H, and 95-J.

Considerations Against Adoption

University officers are aware of none.

Constituency Involvement

Not pertinent to this matter.

Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That:

- (1) The request to grant a permanent easement to the State of Illinois Department of Transportation for the purpose of installing traffic signals at Mill Street and South Illinois Avenue be and is hereby approved.
- (2) The easement given to the Department of Transportation involves University tract numbers 95-G, 95-H, and 95-J, and is described in detail on the set of drawings on file in the Office of the Board of Trustees in accordance with I Bylaws 9.
- (3) The Chancellor of Southern Illinois University be and is hereby authorized to take whatever action may be required in the execution of this resolution in accordance with established policies and procedures.

APPROVAL OF WATER MAIN EASEMENTS, SPRINGFIELD
MEDICAL CAMPUS, STUC

Summary

This matter proposes the grant of permanent water main easements through and alongside current parking facilities on the Springfield Medical Campus to the City of Springfield.

Rationale for Adoption

The State of Illinois has funded the construction of the Springfield Combined Laboratory Facility (SCLF) on University property. The Capital Development Board worked with the City of Springfield to have a water supply main installed through University-owned property to serve the new facilities and to adjust existing water mains to facilitate the construction of the SCLF. The City has requested an easement across University property to permit them to maintain the water mains they have installed.

The legal description and easement agreement have been reviewed by University officers and by University and Board Legal Counsel. All University concerns respecting the easements have been resolved satisfactorily.

Considerations Against Adoption

University officers are aware of none.

Constituency Involvement

Not pertinent to this matter.

Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That:

- (1) Subject to the provisions of the Water Main Easement Agreement between the University and the City of Springfield, water main easements across the University property described below is granted to the City of Springfield.

A twenty foot permanent water line easement being the East 20' of the North 384' of lot 2 of Herndon and Edwards Addition of Outlots to the City of Springfield. Also, permanent water line easements, being part of the East half of the Northeast Quarter of Section 28, Township 16 North, Range 5 West of the Third Principal Meridian in Sangamon County, Illinois, said permanent easement being a strip of land twenty (20) feet in width lying 10.0 feet on each side of the following described centerline:

Easement Number 1: Part of Lot 1 of Herndon and Edwards Addition of Outlots to the City of Springfield; Beginning at a point on the West line of said Lot 1, 384 feet South of the Northwest corner; Thence East a distance of sixty-three (63) feet; Thence deflecting to the right 45° for a distance of one hundred and twenty-five (125) feet.

Easement Number 2: Part of Lot 2 of the Herndon and Edwards Addition of Outlots to the City of Springfield; Beginning at a point on the east line of said Lot 2, 384 feet South of the northeast corner; Thence West a distance of one hundred and fifty-four (154) feet; Thence South a distance of one hundred and ninety-three (193) feet.

- (2) The Chancellor of Southern Illinois University be and is hereby authorized to take whatever action may be required in the execution of this resolution in accordance with established policies and procedures.

PROJECT APPROVAL, SELECTION OF ENGINEER, APPROVAL OF
PLANS AND SPECIFICATIONS, AND AUTHORITY FOR AWARD OF
CONTRACTS: STUDENT HOUSING FURNACE REPLACEMENT, SIUE

Summary

This matter requests project and budget approval for the Student Housing Furnace Replacement, SIUE, project which replaces the furnaces and condenser coils in 205 of the apartments of the 7400 series of buildings at Tower Lake Apartments. The estimated cost of the project is \$307,500. Funding would be from SIUE student housing revenues.

This matter further requests permission and approval of the project plans and specifications prepared by Plant Operations, SIUE, and developed in the preparation of this proposal.

Authority for members of the Executive Committee of the Board to award contracts in connection with the project is requested to expedite the project for possible completion before winter.

Rationale for Adoption

This project replaces the furnaces and condenser coils in 205 of SIUE's Tower Lake Apartments. The units are approximately eighteen years old and the condition of the heat exchangers is poor. Replacement of the condenser coils is necessary because they are an integral part of the furnace.

Replacement with more energy efficient units will lower the utility costs of the housing operation. The units proposed for use would increase the energy efficiency of the furnaces from approximately 65% to approximately 85%. Existing condenser coils have an energy efficiency rating of 6.5 while the proposed coil units have a rating exceeding 9.

The cost of the project is estimated at \$307,500. Funds for the project would be provided from SIUE student housing revenues.

In developing the project proposal, Plant Operations personnel determined that plans and specifications for the project would not require outside assistance. Plans and specifications were developed in the course of preparing this proposal.

Mr. Charles Pulley, AIA, has reviewed the plans and specifications and recommends their approval.

Authority for members of the Executive Committee of the Board to award contracts in connection with the project is sought to expedite initiation and completion of the project.

Considerations Against Adoption

University officers are aware of none.

Constituency Involvement

Not pertinent to this matter.

Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That:

- (1) The project, Student Housing Furnace Replacement, SIUE, be and is hereby approved, at an estimated cost of \$307,500, to be funded from SIUE student housing revenues.
- (2) Plant Operations, SIUE, be and is hereby approved to provide engineering and design services in connection with the project herein approved.
- (3) Final plans and specifications for this project are hereby approved as forwarded to the Board of Trustees via the Architecture and Design Committee for review, and shall be placed on file in accordance with I Bylaws 9.
- (4) The members of the Executive Committee of the Board be and are hereby authorized to award contracts in connection with the project herein approved.
- (5) The Chancellor of Southern Illinois University be and is hereby authorized to take whatever action may be required in the execution of this resolution in accordance with established policies and procedures.

Mr. VanMeter moved the ratification of Changes in Faculty-Administrative Payroll, SIUC and SIUE; the reception of Reports of Purchase Orders and Contracts, August, 1987, SIUC and SIUE; and the approval of the Minutes of the Meeting held September 10, 1987; Fund-Raising Goals and Priorities; Amendment to Resource Allocation and Management Program (RAMP) Planning Documents, Fiscal Year 1989 (Program Reviews), SIUC; Approval of Highway Easement, Mill Street and South Illinois Avenue Improvements, SIUC; Approval of Water Main Easements, Springfield Medical Campus, SIUC; and Project Approval, Selection of Engineer, Approval of Plans and Specifications, and Authority for Award of Contracts: Student Housing Furnace Replacement, SIUE. The motion was duly seconded.

Student Trustee opinion in regard to this motion was indicated as follows: Aye, Phil Lyons, Terry Signorello; nay, none. The motion carried by the following recorded vote: Aye, B. B. Birger, Ivan A. Elliott, Jr., Carol Kimmel, Harris Rowe, A. D. VanMeter, Jr., George T. Wilkins, Jr.; nay, none.

The following matter was presented:

ADJUSTED TUITION RATE INCREASES FOR FISCAL YEAR 1988
[AMENDMENT TO 4 POLICIES OF THE BOARD B AND C]

Summary

This matter proposes, upon the review and recommendation of the Chancellor, that adjusted tuition rates for Fiscal Year 1988 be established as specified in Table I.

Rationale for Adoption

In March, 1987, the Board of Trustees of Southern Illinois University established tuition rates for FY 1988. These rates were consistent with the recommendation of the Illinois Board of Higher Education and were sufficient to meet the needs of the University as recommended by the IBHE in an amount of \$214,638,500. In June, 1987, the General Assembly of the State of Illinois appropriated to SIU \$200,984,300 for ordinary and contingent operating expenses. Included in these funds were the revenues to be generated by the approved tuition increase. Subsequent gubernatorial action reduced the appropriated operating budget to \$194,770,200, a reduction of \$6,214,100.

One method of restoring these funds would be an increase in tuition as specified in Table I. These tuition rates, when annualized, would restore the Southern Illinois University budget to the level appropriated by the General Assembly. But our annualized funding level would still be \$13,650,000 below the level recommended by IBHE.

The funds generated by this tuition increase would be used to restore budget reductions necessitated by the Governor's veto action: general price increases, library increases, operation and maintenance funds for new buildings, utility increases, equipment purchases, and funding for repair and maintenance activities.

Statewide efforts will be made to obtain a supplemental general revenue appropriation to the ISSC for funds to offset tuition increases for ISSC scholarship recipients.

Efforts will also be made statewide to obtain additional general revenue funds for higher education through the restoration of funds lost during the budget process. The first priority for the use of any funds above the \$201 million level appropriated by the General Assembly for SIU will be faculty and staff salary increases.

This matter is presented at this time because the authority to spend funds generated through increased tuition must be appropriated to the University by the legislature, which could act on this increase during the Fall "veto" session. Waiting for action by the legislature in the Spring of 1988 would not allow sufficient time to secure the necessary spending authority from the legislature.

The Board of Governors, the Board of Regents, and the Board of Trustees of the University of Illinois have all taken similar action for their respective institutions.

These considerations lead to the conclusion that the welfare of SIU will best be served by a tuition increase level which supplies needed funds. A tuition increase is one way Southern Illinois University can retrieve the resources necessary to meet its responsibilities to the state, to its faculty and staff, and to its students.

Considerations Against Adoption

The SIU Board has over the years been the leading advocate in Illinois for low tuition, and it deserves much credit for keeping tuition rates low. Access to higher education, long a major goal of the state, surely is increasingly limited by repeated tuition increases. In addition, the proposal to make available to the ISSC additional general revenue funds to offset the impact of proposed tuition increases will not benefit all of our students.

Constituency Involvement

Although constituency groups have not been specifically or systematically asked for their recommendations, the Board's procedure of receiving a tuition or fee increase for notice one month and action in subsequent months has presented an opportunity for constituency review of this matter.

Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That tuition be increased to the level shown in Table I of this matter for specified classification of students and that the appropriate change be reflected in 4 Policies of the Board B for SIUC and 4 Policies of the Board C for SIUE, effective with the collection of tuition for terms beginning in January 1988; and

BE IT FURTHER RESOLVED, That the Chancellor will direct that appropriate amendments to Policies of the Board be incorporated without further action by this Board.

Table I

Southern Illinois University
Current and Projected Academic Year Tuition Rates

	<u>Current FY-88 Rate</u>	<u>Recommended Increase</u>	<u>Projected FY-88 Rate</u>
Full-Time Resident Students ^(a)			
SIUC			
Undergraduate and Graduate	\$1,112.40	\$206.40	\$1,318.80
Law	1,310.40	243.60	1,554.00
Medicine ^(b)	4,587.00	400.00	4,987.00
SIUE			
Undergraduate	1,087.50	191.40	1,278.90
Graduate	1,165.20	205.05	1,370.25
Dental	2,140.35	376.80	2,517.15

(a) Non-resident students are charged three times the relevant resident rate.

(b) The academic year for the SIU School of Medicine consists of three semesters. Each medical student pays nine semesters of tuition before receiving an M.D. degree.

The Chair stated that this matter comes to the full Board without a recommendation by the Finance Committee because of the absence of one Committee member and the split vote.

Mr. Elliott explained that Mr. Norwood had asked that the announcement be made that he reluctantly would be in favor of the matter. Mr. Elliott moved approval of the matter. The motion was duly seconded.

Chancellor Pettit explained that this recommendation was being made with the greatest of reluctance and that a tuition increase was recommended as a last resort. He stated that the impact this was going to have on many of SIU's students was understood and that bothered SIU a great deal. He explained that because of the succession of reductions in appropriations there was simply no alternative but to raise tuition to recapture enough money to bring the

budget back to the zero base. He continued that SIU cannot simply increase tuition, collect the money, and spend it, but has to have legislative authority to spend it; the tuition money collected became state money in the income fund which required appropriation back to SIU by the legislature. He explained that in order to have a mid-year tuition increase in January action had to be taken in advance of the fall veto session so the legislature can then appropriate it for the University's use. He reported that the University of Illinois and the Board of Regents were asking for a much larger increase and that the Board of Governors may ask for a slightly lower increase than SIU. He stated that SIU will continue to work, as it has over the last several months, to get more income appropriated to the Illinois State Scholarship Commission to try and soften the blow for the truly needy students, and will pursue that as a priority. He continued that a very important political agenda for everyone would be to pursue an income tax or some other tax increase for education at all levels so that revenue can be generated sufficient to allow the state to support public higher education in the manner that the state ought to, and so that SIU is not forced to impose these kinds of tuition increases on its students. He explained that the matter was simply a proposal to balance the budget, to recapture the funds that have been lost for equipment and repairs and renovations and general operations, and to generate the kind of revenue needed to get back to the zero point. He continued that if state money can be recaptured in addition to tuition, then the first priority would be salary increases.

Mr. Lyons stated that no student wanted to pay a hundred dollars more a semester. He continued that if the money was for the improvement of programs maybe that's where it should go.

The Chair stated that presumably under the enabling statute for SIU, the Trustees have the sole authority in fixing tuition and yet year after year as we go through the process the Illinois Board of Higher Education effectively fixes tuition. He continued that if SIU doesn't raise tuition then it comes out of our hide, out of the hide of the quality of programs our students are going to receive, and out of the hide of the faculty and staff in salaries. He explained that the blame doesn't fall on the IBHE this time, but on the legislature's inability to foresee that there was really a shortfall and a real need for tax increases of varying sizes. He stated that everyone should continue to get the message across that it is the legislature's responsibility to get back to the drawing boards for funding higher education and some of the other necessary state functions. He explained that he would reluctantly support the motion to approve the matter.

Mr. Darrell Johnson, President, Graduate and Professional Student Council, SIUC, reported that the GPSC passed the following resolution at its September 16 meeting: "The Graduate and Professional Student Council is opposed to the proposed tuition increases on the grounds that students simply cannot afford it." He stated that the tuition increase should not be regarded as a permanent funding base.

Mr. VanMeter reported that this Board was one of the first to support the Governor's position on the tax increase and was very far sighted in knowing what was ahead if the tax increase did not pass. He explained that he didn't want that fact to go unnoticed at this particular time with this matter before the Board.

Mr. John Attard, President, Undergraduate Student Organization, SIUC, stated that the Student Senate supported the following resolution in opposition to the tuition increase at its meeting last night: "Whereas, the SIUC

administration is considering a \$100 per semester tuition increase to take effect spring semester 1988; and, Whereas, this proposed tuition increase threatens some students' access to higher education at SIUC; Therefore, be it enacted that the Undergraduate Student Organization Student Senate at SIUC express its opposition to this proposed increase; Therefore, be it finally enacted that a copy of this resolution be sent to Chancellor Lawrence K. Pettit, Student Trustee Phil Lyons, and Chairman of the Board of Trustees Harris Rowe." He continued that the Undergraduate Student Organization was far sighted in this problem when it passed a resolution in support of a tax increase last April. He stated that that resolution was sent to all legislators in the state and the response back was that they did not want to support the Governor's deficit spending. He explained that the USO was looking at strategies to lobby the legislature and one strategy was a day of action, October 21, for which a program has been coordinated with eleven other universities to hold simultaneous rallies at campuses plus sending students to the legislature to lobby for a tax increase for higher education.

The Chair stated that he had been confronted by someone in Springfield asking why SIU and the Chancellor was pushing so hard for a tax increase and contacting so many legislators. He responded that the answer was very simple: that the quality of education may suffer, and the students are going to suffer if a tuition increase becomes necessary.

The motion having been made and duly seconded to approve the resolution as presented, the Chair called for a roll call vote. Student Trustee opinion in regard to the motion was indicated as follows: Aye, none; nay, Phil Lyons, Terry Signorello. The motion carried by the following recorded vote: Aye, B. B. Birger, Ivan A. Elliott, Jr., Carol Kimmel, Harris Rowe, A. D. VanMeter, Jr., George T. Wilkins, Jr.; nay, none.

Under Executive Officer Reports, President Guyon indicated that in the first quarter of FY-88 the generated grant and contract income in Carbondale was \$15½ million, which represents an 87% increase over the same quarter the previous year. He continued that it further represented a 200% increase over the generated income from that source ten years ago for the whole fiscal year. He stated Carbondale was doing some things very well thanks to the efforts of the faculty, staff, and students, and that SIUC needed the recognition that this was going on at a quality university.

President Lazerson reported that the on-campus enrollment for SIUE this fall quarter is 10,785 which was an increase of about 2½% over last year or some 300 students. He continued that that represented the high point of enrollment at SIUE over the course of the last ten years. He stated that the important thing, not simply the numbers, was that the student profile reflected a very important change in that decade. He explained that there was a time when students came here and voiced their reasons as being two in number: the proximity of the university and the relative costs that were established. He stated that what was being seen today were students saying that they were here because of the quality of the programs and the work of the faculty.

Chancellor Pettit announced that Dr. Nathaniel Felder had been appointed to the editorial committee for CAUSE, a professional association for development, use, and management of information systems in higher education. He congratulated Dr. Felder for assuming this national leadership position among people whose role it is to oversee computing in higher education. He reported on strategic planning that has been underway for almost a year. He stated that there will be an annual conference on planning of administration which involves everybody at the level of dean and above from both campuses in

an effort to put together a process which will combine, in some kind of meaningful way, the various elements of planning engaged in now. He continued that this will steer SIU into a posture of being more strategic in its thinking, more deliberate in what it's doing, more exact in defining its competitive position within Illinois and the nation; and of determining its strengths and weaknesses, how SIU will capitalize on its strengths in forcing some priority decisions on where it's going to build peaks of excellence and of trying to interrelate the various things it does. He distributed to the Board the materials furnished to the participants at the first annual conference on September 23. He invited comments from the Board members with regard to these materials. He reported that the Governor had completed his action on all legislation passed during the regular session and stated that he would distribute an analysis to Board members by mail.

Mr. Elliott announced that on September 28th the 1986-87 Annual Report of the Board of Trustees had been received. He stated that the Annual Report had been put into final, printed form and distributed in three months, which was a new record. He stated that he appreciated the work done by Sharon Holmes in this regard. He stated that the Annual Report is very useful, especially with the index.

In response to a question from Mr. VanMeter, President Guyon reported that total enrollment on- and off-campus at SIUC was 24,160, which constituted a 4.6% increase. He announced that enrollment was up in every category except transfer students with transfer students being down less than a hundred. He stated that grant awards were getting larger individually and in the month of September, which was a typical month, there had been 64 separate awards totaling \$4 million.

The Chair asked the Board to consider a motion to adjourn from this open meeting into closed session. He continued that the exception for the closed session will be to discuss litigation which had been filed and was pending in an administrative tribunal. He reminded the Board that following such closed session the Board will reconvene in the Ballroom to adjourn the open meeting.

Dr. Wilkins moved that the Board go into closed session to consider litigation which had been filed and was pending in an administrative tribunal. The motion was duly seconded. Student Trustee opinion in regard to this motion was indicated as follows: Aye, Phil Lyons, Terry Signorello; nay, none. The motion carried by the following recorded vote: Aye, B. B. Birger, Ivan A. Elliott, Jr., Carol Kimmel, Harris Rowe, A. D. VanMeter, Jr., George T. Wilkins, Jr.; nay, none.

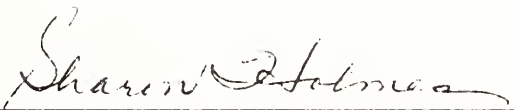
The regularly scheduled meeting recessed at 10:40 a.m.

At 11:02 a.m., the October 8, 1987 meeting of the Board of Trustees reconvened in the Ballroom of the University Center, Southern Illinois University at Edwardsville. The Chair announced that the Board had met in closed session in the International Room to discuss litigation which had been filed and was pending in an administrative tribunal, with no action taken.

The Chair announced that a news conference had been scheduled immediately following the regular meeting in the International Room.

Mr. VanMeter moved that the meeting be adjourned. The motion was duly seconded, and after a voice vote the Chair declared the motion to have passed unanimously.

The meeting adjourned at 11:05 a.m.



Sharon Holmes, Executive Secretary

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MINUTES OF THE SPECIAL MEETING OF THE BOARD OF TRUSTEES
SOUTHERN ILLINOIS UNIVERSITY
NOVEMBER 12, 1987

A special meeting of the Board of Trustees of Southern Illinois University convened at 8:05 a.m., Thursday, November 12, 1987, in the Wabash Room of the Student Center, Southern Illinois University at Carbondale, Carbondale, Illinois. The Chairman and Secretary being present, the meeting was called to order. The following members of the Board were present:

Mr. B. B. Birger
Mr. Ivan A. Elliott, Jr.
Mrs. Carol Kimmel, Secretary
Mr. Phil Lyons
Mr. William R. Norwood
Mr. Harris Rowe, Chairman
Mr. Terry Signorello
Mr. A. D. VanMeter, Jr., Vice-Chairman

The following member was absent:

Dr. George T. Wilkins, Jr.

Also present were Dr. Lawrence K. Pettit, Chancellor of Southern Illinois University, and Mr. C. Richard Gruny, Board Legal Counsel.

The Secretary reported a quorum present.

Mr. Norwood moved that the Board go into closed session to consider information regarding the appointment, employment or dismissal of employees or officers, to adjourn directly from the closed session with no action having been taken. The motion was duly seconded. Student Trustee opinion in regard to this motion was indicated as follows: Aye, Phil Lyons, Terry Signorello; nay, none. The motion carried by the following recorded vote: Aye, B. B. Birger, Ivan A. Elliott, Jr., Carol Kimmel, William R. Norwood, Harris Rowe, A. D. VanMeter, Jr.; nay, none.

The meeting adjourned at 9:32 a.m.

Carol Kimmel

Carol Kimmel, Secretary

MINUTES OF THE MEETING OF THE BOARD OF TRUSTEES
SOUTHERN ILLINOIS UNIVERSITY
NOVEMBER 12, 1987

The regular monthly meeting of the Board of Trustees of Southern Illinois University convened on Thursday, November 12, 1987, at 10:25 a.m., in Ballroom "B" of the Student Center, Southern Illinois University at Carbondale, Carbondale, Illinois. The regular Chairman and Secretary being present, the meeting was called to order. The following members of the Board were present:

Mr. B. B. Birger
Mr. Ivan A. Elliott, Jr.
Mrs. Carol Kimmel, Secretary
Mr. Phil Lyons
Mr. William R. Norwood
Mr. Harris Rowe, Chairman
Mr. Terry Signorello
Mr. A. D. VanMeter, Jr., Vice-Chairman

The following member was absent:

Dr. George T. Wilkins, Jr.

Executive Officers present were:

Dr. Lawrence K. Pettit, Chancellor of Southern Illinois University
Dr. Earl E. Lazerson, President, SIUE
Dr. Charles Hindersman, Vice-President for Financial Affairs, SIUC

Also present was Mrs. Sharon Holmes, Executive Secretary of the Board.

The Secretary reported a quorum present.

NOTE: Copies of all background documents furnished to the Board in connection with the following matters have been placed on file in the Office of the Board of Trustees.

The Chair announced that the Board had met this morning at approximately 8:00 a.m. in the Wabash Room of the Student Center, and a motion had been made to adjourn into executive session to consider information regarding appointment, employment or dismissal of employees or officers, namely the annual evaluation of the Chancellor. He stated that no other business had been discussed, and the meeting had adjourned with no action taken. He announced

that the Board reserves the right to reconvene on this matter after the annual evaluation of the two Presidents which will take place in succeeding months.

Mr. Phil Lyons welcomed Dr. Arthur Casebeer's higher education policies and procedures class of which he is a member.

Under Trustee Reports, Mr. Norwood reported that he had attended the quarterly meeting of the State Universities Retirement System on September 18 and 19. He stated that because of his absence from the October Board of Trustees meeting he was unable to report on this meeting then. He announced that prior to October 19 the total market value had been \$2.97 billion, and after that date it had slipped about \$300 million. He stated that he and the retirement system office had received several calls after the stock market dropped on October 19. He compared the loss of \$300 million to the unfunded liability in state funds of \$2.2 billion. He announced that the retirement system's fiscal year has changed to coincide with the fiscal year of the universities, July 1 through June 30. He continued that the next meeting is scheduled for December 10 in Chicago. In response to a question from Mr. VanMeter, Mr. Norwood stated that real estate investments by the retirement system are not limited to Illinois.

Mr. Norwood reported that he had attended the October 16th meeting of the Board of Directors of The Association of Alumni, Former Students, and Friends of Southern Illinois University, Incorporated. He stated that the most important thing that is happening is the cooperation between the University and the Association.

Mr. Norwood reported that he had attended the SIUC Homecoming on October 17. He continued that the weather was great, everyone had a good time, but the results of the football game weren't to SIU's liking.

Mr. Norwood reported that he had attended the Joint Committee on Minority Student Access to Higher Education hearing on November 10 in Chicago. He explained that this committee differs from the IBHE committee on minority concerns. He stated that this committee is composed of about 50% legislators, system representatives, and people appointed from the general public. He continued that there were 30 witnesses at this meeting, it started at 10:20 a.m., and the first witness finished at 11:00 a.m. He stated that the following information was being requested: (1) how many minority students does each university have and what percent is that of the overall population; (2) how many dollars and what percent of the budget is put into admission recruitment and retention of minority students; and (3) since everyone is talking about how they planned in the future to request new funding for these programs, if this funding were not forthcoming, what plans did these universities have for possibly reallocating or making these programs a reality?

Mr. Elliott reported that he had attended the SIU Foundation Board of Directors' Meeting on October 15-17. He stated that the Foundation Executive Committee and the Alumni Executive Committee were guests of Chancellor and Mrs. Pettit for a joint meeting. He stated it was really encouraging to see the work that the Foundation has been doing with the Alumni Association in the last couple of years. He stated that the School of Business campaign started off with a million dollar gift by Kenneth N. Pontikes. He reported that a fund for the College of Communications and Fine Arts had been established by a \$3 million gift by Ralph Becker. He reported that actual gifts and the President's Club are up, and that the Foundation's gift program is really improving. He announced that Dr. Rex Ball had accepted the position of Vice-President for Development at the Carbondale Office beginning December 1, and Dr. James Hill had accepted the position of Vice-President for Development in the Springfield

Office. He reported that Anne Carman, President of the Foundation, has accepted a position in Washington, D.C. with an organization known as CASE, the Council for the Advancement of Support of Education. She has delayed her starting date until January 1 which will allow her time to work with the people coming on board, and also the School of Business campaign should be well underway and hopefully a substantial amount of its goal will be reached by that time. He stated that Anne Carman's resignation was announced at a special meeting of the Executive Committee on November 6.

Mr. Birger reported that he was unable to attend the SIUE Foundation Board of Directors' Meeting on October 22 due to other commitments.

President Lazerson reported that the SIUE Foundation Board of Directors' Meeting took place at the School of Dental Medicine which provided an opportunity for members of the Foundation Board to become acquainted with that facility. He continued that they had had an extended, positive report on the current status of the Foundation in terms of various giving campaigns.

Under Committee Reports, Mrs. Kimmel submitted the following Executive Committee Report:

EXECUTIVE COMMITTEE REPORT

By action at the October 8, 1987 meeting of the Board of Trustees, the Board authorized the members of the Executive Committee of the Board to award contracts in connection with the capital project, Student Housing Furnace Replacement, SIUE. The following matter was so approved and is reported to the Board at this time pursuant to III Bylaws 1:

AWARD OF CONTRACT: STUDENT HOUSING FURNACE REPLACEMENT, SIUE

Summary

This matter awards the contract in connection with the capital project, Student Housing Furnace Replacement, SIUE. The project will replace the furnaces and evaporator coils in 205 of the apartments of the 7400 series of buildings at Tower Lake Apartments. Funding for this project, in the amount of \$307,500, would be from Tower Lake housing revenues.

Rationale for Adoption

At its meeting of October 8, 1987, the Board approved the project, the project budget, and the plans and specifications for the project, and authorized the members of the Executive Committee of the Board to award contracts in connection with the project.

The amount of the contract proposed for award on the project is within the approved budget. A summary of bids received is attached for information. The award of the contract for the project is now timely.

Considerations Against Adoption

University officers are aware of none.

Constituency Involvement

Not pertinent to this matter.

Resolution

BE IT RESOLVED, By the members of the Executive Committee of the Board of Trustees of Southern Illinois University, That:

- (1) A contract in the amount of \$163,400 be awarded to Kane Mechanical, Incorporated, Wood River, Illinois, for all work in connection with the project.
- (2) The Chancellor of Southern Illinois University be and is hereby authorized to take whatever action may be required in the execution of this resolution in accordance with established policies and procedures.

Under Committee Reports, Mr. Elliott, Chairman of the Finance Committee, said that the Committee had met this morning in Ballroom "A" of the Student Center, Southern Illinois University at Carbondale, at 9:35 a.m. He gave the following report:

We received copies of the cash and investment and quarterly audit reports. These audit reports are sent to members of the Finance Committee. We received an excellent update on computing and the long-range plan on computing which had been sent to all members of the Board for information. It shows the need for the expenditure of lots of money, but it also shows tremendous progress in computing at the University and in computing planning. We congratulate Dr. Felder, Mr. Britton, and others who have worked on this. The expanded/improved program requests for Family Practice Residency Centers at the School of Medicine were discussed. The Chancellor stated that we're not going to get any more ISSC funds and some actions the University can take in this regard.

The Chair announced that the Academic Matters Committee had not met this morning.

Mr. VanMeter, Chairman of the Architecture and Design Committee, said that the Committee had met following the Finance Committee, and he gave the following report:

All items for the Architecture and Design Committee were informational. We received information on roof replacement, Springfield Medical Instructional Facility, Phase II; the FAA grant to construct the classroom facility; the FY 1989 capital priorities Physical Plant expansion modification at SIUC, which has gone to the IBHE for approval; flex subsidy funding at Evergreen Terrace, SIUC; and the present status of the Student Recreation Center Addition. Hopefully we will see the finals of the plan for the Student Recreation Center Addition with the price tag on it at our December meeting. If the Architecture and Design Committee approves the final plan then the Finance Committee can take under consideration the matter of authorizing the necessary financing at that time.

The Chair explained the procedure for the Board's omnibus motion and he proposed that, after discussion, there would be taken up the following matters:

REPORTS OF PURCHASE ORDERS AND CONTRACTS,
SEPTEMBER, 1987, SIUC and SIUE

In accordance with III Bylaws 1 and 5 Policies of the Board C, summary reports of purchase orders and contracts awarded during the month of September, 1987, were mailed to the members of the Board in advance of this meeting, copies were placed on file in the Office of the Board of Trustees, and these reports are hereby submitted for information and entry upon the minutes of the Board with respect to the actions of the Executive Committee.

Mr. Lyons moved the ratification of Changes in Faculty-Administrative Payroll, SIUC and SIUE; the reception of Reports of Purchase Orders and Contracts, September, 1987, SIUC and SIUE; and the approval of Minutes of the meeting held October 8, 1987. The motion was duly seconded. Student Trustee opinion in regard to this motion was indicated as follows: Aye, Phil Lyons, Terry Signorello; nay, none. The motion carried by the following recorded

vote: Aye, B. B. Birger, Ivan A. Elliott, Jr., Carol Kimmel, William R. Norwood, Harris Rowe, A. D. VanMeter, Jr.; nay, none.

The Chair announced that President Guyon was unable to attend today's meeting due to the snow in Washington, D.C., and Dr. Charles Hindersman, Vice-President for Financial Affairs, SIUC, was representing him.

Under Executive Officer Reports, Dr. Hindersman stated that the Board had ratified the Changes in Faculty-Administrative Payroll, SIUC, which included the appointment of Harvey Welch as Vice-President of Student Affairs. He asked that Vice-President Welch stand and be recognized.

Chancellor Pettit made the following comments with regard to the Application for Appeal of William Hammond, SIUC:

This is the first Board meeting scheduled more than ten days after the receipt of his report dated October 28 on the Application for Appeal of William Hammond, SIUC. This appeal merits more comment than is normally the case in such matters. He regarded as a side issue that had emerged in this particular case the question of whether collegiality, however that be defined, is or should or will become a criterion or standard in matters of promotion and tenure. No action that you would take today whether the appeal is granted or denied would have any effect at all in changing the standards of criteria for tenure. Those standards, now in Board policy, are three: teaching, research, and service. Collegiality has been mentioned in this case, but not applied as a separate standard or criterion for tenure. As Chief Executive Officer of the University he was not recommending nor did he intend to recommend that collegiality become a new standard or an additional standard for tenure. It is not now a part of the Board policy, not a part of the University policy for tenure, and that will not change regardless of the action taken here today. Collegiality as a trait is something that could affect, in some circumstances, someone's ability or lack of ability to meet one of the criteria or one of the standards for tenure, just as a lot of other personality or character traits could affect the degree to which one is able to meet the standards or criteria of tenure, promotion or anything else. It becomes relevant then only as it impairs one's ability to meet the stated standards. In this particular case, the Hammond case, what is at issue really is the integrity of the peer review process, and a question you must consider or one question is what exactly is required in order for the President or the Chancellor or the Board to overturn a faculty vote against tenure. What is required is that the procedures be followed and that no discrimination take place. It is our conclusion in examining the written submissions and the record that there was no evidence that discrimination took place or that the standards of procedures were not followed. This is the first Board meeting scheduled more than ten days after the Board's receipt of the full report on the application for appeal. My

recommendation as read is that the application be denied. In these cases, the Bylaws provide that unless a majority vote to override my recommendation is enacted at this meeting, the application for appeal shall be deemed to have been denied and the action which is the subject of the grievance shall stand. No motion to concur in my recommendation is necessary, but if any Board member desires to grant the appeal notwithstanding my recommendation, then this is the meeting at which such a motion must be made.

The Chair announced that he would grant Dr. Herbert Donow time to make a brief statement in this regard.

Dr. Donow made the following remarks:

It's been about three and one-half years since I've had an opportunity to address the Board as a Board and I'm happy to have the opportunity today. I also have noticed that you've been getting through the agenda real fast lately and I wonder if that has anything to do with it. I'm here partly because my union is representing Dr. Hammond, but I'm also here partly because of some history that I have with some of the policies that are now involved. The grievance policy for one; the tenure policy for another. Both of those happened to be developed when I was President of the Faculty Senate on two different occasions. When we adopted the grievance procedure we never thought that a person who was being dismissed or who was being denied tenure had a trivial case, and if you are familiar with the language and the grievance procedures you know that one of the standards by which the judicial review board panel acts is to determine whether a case coming before them is trivial. I guess we sort of assumed that in cases of dismissal and denial of tenure that those were sufficiently serious. That people like that would have grievances and indeed the arguments that they would be making would in all likelihood be based on the contention that their departments, if it was the department that was recommending against the tenure or anybody else was not applying standards properly. With all due respect to Chancellor Pettit, it would be difficult to prove that the department had not properly applied standards if the individual had not had a hearing to so prove it. And indeed, why this item is on the agenda is because the system stumbled. It was a considerable surprise to me when I found that Mr. Hammond, whom I had advised about a year ago and on whose behalf I talked to then Vice-President Guyon. It was a considerable surprise to me to find that he had been denied a hearing and indeed what he is appealing at the present time is the failure of the system to give him a hearing. That and nothing more. I can only say that the intention of those drafters of the tenure document and of the grievance document did not really think that people who were being dismissed or denied tenure would have difficulty in getting heard even if their cases were somewhat weak. We were concerned about a proliferation of grievances on trivial issues or on issues that were perhaps best not subjected or sent through the grievance process. So that's what I'm here for. I'm asking that the Board simply turn the clock back in an effort to correct this defect ordering a hearing in accordance with regulations and policies that are already in place and let Mr. Hammond take his chances through that process.

The Chair stated that the question is not being raised as to whether the strict letter of the procedures were in fact followed, but apparently that some of those that were involved in the drafting clearly contemplated a hearing. He continued that there seemed to be some disagreement as to whether or not the circumstances that call for a hearing were met. He agreed that the matter must be carefully considered, but that the Board did not draw these rules itself. He stated that the faculty may want to take another look at this procedure if in fact it was deemed to be defective.

Mr. Elliott stated that he had reviewed the procedures, which are University procedures and not Board procedures. He stated that the procedures state that the JRB shall have the power to decide whether any request is the proper subject for review by the JRB panel. He continued that it goes ahead and it provides then that the administrators shall have the right to submit to the JRB panel a request that the appeal or charge be dismissed as failing to meet the above criteria, and that there are, therefore, insufficient grounds for proceeding to a hearing of the evidence. He cited that if the JRB panel decides that the appeal or charge is not actionable, it shall dismiss the appeal or charge. He stated that on the face of it, it appeared to him that they complied with the procedure as set forth in the documents. He continued that whether that procedure is wise or adequate, nevertheless that's the procedure that is in effect and has been in effect for some years, and that he didn't think that we changed procedures in regard to a case which is already decided under those procedures. He stated that the procedures may need to be reviewed. He explained that tenure is an important point to the faculty and that perhaps the Faculty Senate would be one of those groups that ought to examine the procedures and some of the definitions and see if something needs

to be done in changing the procedure. He stated that he didn't find the term "trivial," used by Mr. Donow, applicable. He understood the procedure to state that grounds for JRB review were failure to settle a grievance through administrative channels. He stated that the grievance had been settled, maybe not satisfactory to the applicant, but it was settled through administrative channels. He stated that there was also a grounds of violation of the Code of Ethics, but no charge of such a violation as he read the record. He continued that if other issues are to go through the JRB, these would have to be set forth in the documents.

Mr. VanMeter stated that he had had the same concern. He stated that the procedures were followed, and that they were the procedures set out by the University. He agreed with Mr. Elliott that as far as this matter was concerned the procedures were followed.

The Chair explained that no motion means that the appeal is denied. The Chair asked if there was a motion to grant the appeal; hearing none, the Chair declared that the appeal was deemed denied.

The Chancellor reported on the veto session of the legislature. He stated that SIU's first priority for the veto session was a supplemental for the ISSC in order that the neediest students would be given additional grants to help them in the face of the necessary tuition increase. He reported that that effort had failed and in the final supplemental bill that the legislature passed there was no supplement for ISSC. He stated that the only thing SIU received was the authority to spend the tuition revenue which we anticipate collecting. He continued that the question now, of course, is what we do in order to hold harmless or at least reduce the pain for the needy students and still realize enough income to do us any good. He reported that under the fee

waiver authority of the Chancellor and Presidents, a method of achieving these two ends, if possible, will be devised and reported back to the Finance Committee at the December meeting.

Mr. VanMeter moved that the Board go into closed session to discuss litigation in that an action affecting the Board has been filed and is pending in an administrative tribunal. The motion was duly seconded. The motion being duly made and seconded, after a voice vote the Chair declared the motion to have passed unanimously.

The Chair stated that the Board would meet in the Vermillion Room and that the open meeting would resume in Ballroom "B" of the Student Center. He stated that the news conference would be held in the Mississippi Room immediately following the regular meeting. He apologized to the press for the delay.

The regularly scheduled meeting recessed at 11:00 a.m.

At 12:20 p.m., the November 12, 1987 meeting of the Board of Trustees reconvened in Ballroom "B" of the Student Center, Southern Illinois University at Carbondale. The Chair announced that the Board had met in closed session to discuss litigation in that an action affecting the Board has been filed and is pending in an administrative tribunal, with no action taken.


The Chair stated that there was a Current and Pending matter, for consideration of which unanimous consent had to be given. Mr. Elliott moved that the Board consent to consider the matter. The motion was duly seconded, and after a voice vote the Chair declared that there had been unanimous consent to consider.

Mr. Norwood moved that the Board directs the Chancellor to appeal the recommendations of the hearing officer on the department chair and geographic

scope issues and advance the Board position that: (1) Department chairpersons are supervisory and/or managerial employees appropriately excluded from any election/bargaining units; (2) Except as otherwise stipulated, elections/bargaining units for faculty and administrative/professional staff should be structured on a University-wide rather than a campus-by-campus basis. The motion was duly seconded. The motion being duly made and seconded, after a voice vote the Chair declared the motion to have passed unanimously.

Mr. Norwood moved that the meeting be adjourned. The motion was duly seconded, and after a voice vote the Chair declared the motion to have passed.

The meeting adjourned at 12:24 p.m.


Sharon Holmes, Executive Secretary

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MINUTES OF THE SPECIAL MEETING OF THE BOARD OF TRUSTEES
SOUTHERN ILLINOIS UNIVERSITY
DECEMBER 9, 1987

A special meeting of the Board of Trustees of Southern Illinois University convened at 7:44 p.m., Wednesday, December 9, 1987, in the Randolph Room of the Collinsville Hilton Inn, 1000 Eastport Plaza Drive, Collinsville, Illinois. The Chairman and Secretary being present, the meeting was called to order. The following members of the Board were present:

Mr. B. B. Birger
Mr. Ivan A. Elliott, Jr.
Mrs. Carol Kimmel, Secretary
Mr. Phil Lyons
Mr. William R. Norwood
Mr. Harris Rowe, Chairman
Mr. Terry Signorello

The following members were absent:

Mr. A. D. VanMeter, Jr., Vice-Chairman
Dr. George T. Wilkins, Jr.

Also present were Dr. Lawrence K. Pettit, Chancellor of Southern Illinois University, Mr. C. Richard Gruny, Board Legal Counsel, and Dr. Earl E. Lazerson, President, SIUE.

The Secretary reported a quorum present.

Mr. Elliott moved that the Board go into closed session to consider information regarding the appointment, employment or dismissal of employees or officers, to adjourn directly from the closed session with no action having been taken. The motion was duly seconded. Student Trustee opinion in regard to this motion was indicated as follows: Aye, Phil Lyons, Terry Signorello; nay, none. The motion carried by the following recorded vote: Aye, B. B. Birger, Ivan A. Elliott, Jr., Carol Kimmel, William R. Norwood, Harris Rowe; nay, none.

The meeting adjourned at 9:27 p.m.

Carol Kimmel
Carol Kimmel, Secretary

MINUTES OF THE MEETING OF THE BOARD OF TRUSTEES
SOUTHERN ILLINOIS UNIVERSITY
DECEMBER 10, 1987

The regular monthly meeting of the Board of Trustees of Southern Illinois University convened on Thursday, December 10, 1987, at 10:15 a.m., in the Ballroom of the University Center, Southern Illinois University at Edwardsville. The regular Chairman and Secretary being present, the meeting was called to order. The following members of the Board were present:

Mr. B. B. Birger
Mr. Ivan A. Elliott, Jr.
Mrs. Carol Kimmel, Secretary
Mr. Phil Lyons
Mr. William R. Norwood
Mr. Harris Rowe, Chairman
Mr. Terry Signorello

The following members were absent:

Mr. A. D. VanMeter, Jr., Vice-Chairman
Dr. George T. Wilkins, Jr.

Executive Officers present were:

Dr. Lawrence K. Pettit, Chancellor of Southern Illinois University
Dr. Earl E. Lazerson, President, SIUE
Dr. John C. Guyon, President, SIUC

Also present was Mrs. Sharon Holmes, Executive Secretary of the Board.

The Secretary reported a quorum present.

NOTE: Copies of all background documents furnished to the Board in connection with the following matters have been placed on file in the Office of the Board of Trustees.

The Chair announced that the Board had met last evening at 7:44 p.m. in the Randolph Room of the Collinsville Hilton Inn, and a motion had been made to adjourn into executive session to consider information regarding appointment, employment or dismissal of employees or officers, namely the annual evaluation

of President Earl Lazerson. He stated that no other business had been discussed, and the meeting had adjourned with no action taken. He announced that it was a very informative and effective session and that the Board expresses its continued confidence in the outstanding leadership given by President Lazerson. He wished President Lazerson a happy birthday.

The Chair congratulated Mr. Terry Signorello on his appointment as secretary of the Public Relations Student Society of America. He announced that Mr. Ivan A. Elliott, Jr. had been selected as an honorary initiate of the Southern Illinois University at Carbondale Chapter of the Golden Key National Honor Society. He stated that Mr. Elliott had been selected from a list of over thirty nominees.

Under Trustee Reports, Mrs. Kimmel stated that both she and Chancellor Pettit were unable to attend the meeting of the Illinois Board of Higher Education on December 4 due to weather conditions. She reported that there was to be discussion on the proposed budget, and Dr. Pettit had had copies of his remarks distributed at the meeting.

Mr. Elliott reported that he had attended the December 8 meeting of the Administrative Advisory Committee of the State Universities Civil Service System along with Tom Britton. He stated that the Administrative Advisory Committee is a group of people designated by the systems heads at a high enough level to give the administrative view on civil service programs. He reported that the Committee had had a full and worthwhile discussion.

Under Committee Reports, Mr. Elliott, Chairman of the Finance Committee, said that the Committee had met this morning in the Mississippi-Illinois Rooms of the University Center, Southern Illinois University at Edwardsville, at 8:30 a.m. He gave the following report:

Item G, Authorization for the Sale of Bonds: Addition to the Student Recreation Center, SIUC, was discussed and recommended for approval. We ask that it not be placed on the omnibus motion. Item J, FY 1988 Partial Tuition Waiver for ISSC Recipients, was discussed. It was pointed out that the tuition waiver action would cost SIUC \$530,000 and SIUE \$180,000 and that it would provide tuition waivers for those students who are granted ISSC awards. This is in line with what other universities are doing and we don't anticipate being singled out for any particular penalty because we're doing this. We received an update on computing. The Committee gave its informal approval to go ahead and receive bids to upgrade the 3081GX by the purchase of an IBM 3090 which will work hand in hand in helping us to meet the expected expansion of the need of the University for computing. SIUC computers will probably exceed capacity by the middle of next year. This matter will come back to the Board for further discussion and approval. We received a report and update on Evergreen Terrace.

With regard to the tuition waiver matter, the Chair stated that the state universities had acted responsibly in connection with a tuition increase, but that the legislature obviously did not respond in any shape or form. He reported that the common schools of Illinois had gotten some additional funds in the special session, but higher education had not. He stated that he was delighted that tuition waivers could be accomplished, but that it pointed up the absolute necessity of communicating to legislators about additional funding for higher education.

Mrs. Kimmel, Chairperson of the Academic Matters Committee, stated that the Committee had met following the Finance Committee meeting. She gave the following report:

The Committee recommends approval of Item I, Amendment to Resource Allocation and Management Program (RAMP) Planning Documents, Fiscal Year 1989 (Expanded/Improved Program Requests), SIU School of Medicine, and that it be placed on the omnibus motion. Item K, Information Report: Approval of Reasonable and Moderate Extensions and Off-Campus Program Locations, was presented. Our planned program this morning dealt with the fund for excellence in undergraduate education at SIUE. We were all amazed and gratified with what's happening in this program. In January, 1986, President Lazerson announced in his state of the University address that he intended to make \$1 million available through reallocations for the purpose of more fully achieving excellence in undergraduate education at SIUE. He then asked the Faculty Senate to work with him to devise the process by which this would take place. This was done and the money was made available on a competitive basis. We were very pleased this morning to hear from three of the programs; one from the Department of English Language and Literature, the Department of Foreign

Languages and Literature, and the Department of Music. We had a performance on the harpsichord and the soprano saxophone. It was the money from this project that made it possible to purchase the harpsichord. We were so pleased to have these presentations. It was evidence of Dr. Lazerson's emphasis on making SIUE the best undergraduate University in the country. We had a very brief report from President Guyon regarding a project between the Mid-America State University Association and Japan, with SIUC giving the leadership to the project working with the English language the first year there.

In the absence of Mr. VanMeter and Dr. Wilkins, the Chair appointed Mr. Elliott as a member pro tempore of the Architecture and Design Committee. Mr. Birger gave the following report for the Architecture and Design Committee:

The Architecture and Design Committee met following the Academic Matters Committee meeting. The Committee approved Item H, Project Approval: Student Housing Lighting Replacement, SIUE, and recommends that the matter be placed on the omnibus motion. We had information items regarding the Student Recreation Center Addition, SIUC, and Evergreen Terrace.

The Chair explained the procedure for the Board's omnibus motion and he proposed that, after discussion, there would be taken up the following matters:

REPORTS OF PURCHASE ORDERS AND CONTRACTS,
OCTOBER, 1987, SIUC and SIUE

In accordance with III Bylaws 1 and 5 Policies of the Board C, summary reports of purchase orders and contracts awarded during the month of October, 1987, were mailed to the members of the Board in advance of this meeting, copies were placed on file in the Office of the Board of Trustees, and these reports are hereby submitted for information and entry upon the minutes of the Board with respect to the actions of the Executive Committee.

INFORMATION REPORT: APPROVAL OF REASONABLE AND
MODERATE EXTENSIONS AND OFF-CAMPUS PROGRAM LOCATIONS

This report contains information on all actions in the category of reasonable and moderate extensions and all requests for off-campus program locations since the report of July 9, 1987.

1. Further information on matters listed in the July 9, 1987, report:

Establishment of a Technology Commercialization Center, SIUC. Accepted by the IBHE staff as a reasonable and moderate extension.

2. Reasonable and Moderate Extensions Approved Before July 9, 1987:

Change of Title of Undergraduate Major and Minor: Early Childhood Education to Early Childhood, SIUC. Accepted by the IBHE staff as a reasonable and moderate extension.

Addition of a Specialization in Child and Family Services to the B.S. Degree Program in Early Childhood, SIUC. Accepted by the IBHE staff as a reasonable and moderate extension.

These matters were approved in May 1985, but confusion about curricular changes delayed their acceptance.

3. Reasonable and Moderate Extensions Approved by the Chancellor Since July 9, 1987:

Abolition of Joint Certification Specialization in Special Education and Physical Education in the B.S. Degree Program in Special Education, SIUC. IBHE staff take no action on program or unit abolitions.

Abolition of Specializations in Dance Pedagogy, Dance Performance/Choreography, and Physical Education and Special Education in the B.S. Degree Program in Physical Education, SIUC. IBHE staff take no action on program or unit abolitions.

Change of Unit Title: School of Technical Careers to College of Technical Careers, SIUC. Accepted by the IBHE staff as a reasonable and moderate extension.

Change of Unit Title: Department of Accountancy to School of Accountancy, SIUC. Accepted by the IBHE staff as a reasonable and moderate extension.

Change of Unit Title: School of Agriculture to College of Agriculture, SIUC. Accepted by the IBHE staff as a reasonable and moderate extension.

4. Requests for Approval of Off-Campus Program Locations Approved by the Chancellor Since July 9, 1987:

B.S. Degree Program in Nursing in the Lake Land Community College District (#517), SIUE. Consideration of this request by the IBHE is pending.

PROJECT APPROVAL: STUDENT HOUSING LIGHTING
REPLACEMENT, SIUE

Summary

This matter requests project and budget approval for the capital project, Student Housing Lighting Replacement, SIUE. The project would renovate the lighting system serving the parking lots and part of the grounds at Tower Lake apartments, SIUE. The estimated cost of the project is \$190,000. Funding would be from SIUE student housing revenues budgeted for maintenance projects.

Rationale for Adoption

This project would replace the lighting in the parking lots and the grounds lighting on the perimeter of buildings at SIUE's Tower Lake apartments. Grounds lighting within building clusters would not be replaced. Single and family housing areas would be covered by the project.

The renovated system would provide more light to enhance the safety and security of residents and facilities. Maintenance costs of the lighting system would be reduced by using standards that do not require painting and conduit-shielded wiring. The new lighting would also reduce utility costs.

The project provides for removal of approximately 150 existing light standards and replacement with taller, low-maintenance standards with vandal-proof light fixtures. High pressure sodium lights would be used which, combined with the taller light standards, would increase the level of illumination produced. Wiring for the new system would be installed in buried conduit to help minimize maintenance costs.

The cost of the project is estimated at \$190,000. Funds for the project would be provided from SIUE student housing revenues budgeted for maintenance projects.

Considerations Against Adoption

University officers are aware of none.

Constituency Involvement

Not pertinent to this matter.

Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That:

- (1) The capital project, Student Housing Lighting Replacement, SIUE, be and is hereby approved, at an estimated cost of \$190,000, to be funded from SIUE student housing maintenance budget monies.
- (2) The Chancellor of Southern Illinois University be and is hereby authorized to take whatever action may be required in the execution of this resolution in accordance with established policies and procedures.

AMENDMENT TO RESOURCE ALLOCATION AND MANAGEMENT
PROGRAM (RAMP) PLANNING DOCUMENTS, FISCAL YEAR
1989 (EXPANDED/IMPROVED PROGRAM REQUESTS),
SIU SCHOOL OF MEDICINE

Summary

The Fiscal Year 1989 Planning Documents for the SIU School of Medicine were approved at the July meeting of the Southern Illinois University Board of Trustees and submitted to the Illinois Board of Higher Education. This matter proposes an amendment to those Planning Documents. The School of Medicine has prepared and is requesting approval of an Expanded/Improved Program Request for \$1,201,800 to maintain stable operational funding for the Family Practice Satellite Residency Programs.

Rationale for Adoption

A combination of circumstances surrounding the FY 1988 operating budget has been such that in order to continue adequate support for the Family Practice Satellite Residency Programs an additional Expanded/Improved Program Request must be submitted for funding.

The School of Medicine has established satellite Family Practice Residency Programs in Belleville, Decatur, and Quincy. The Family Practice Residency Act of 1977 envisioned State of Illinois funding for these programs through the Illinois Department of Public Health (IDPH). The three residency programs were established in FY 1979 on this funding base. IDPH and local funding have been augmented over the years by federal grant income from the practice of medicine and reallocation of School of Medicine funds. Even though the programs have been successful, severe losses in IDPH and federal funding, along with the inability of local hospitals to sustain current levels of program support, for which they were not originally responsible, have threatened the existence of the centers.

Without stable, continuing state resources in support of the Belleville, Decatur, and Quincy Satellite Family Practice Centers, the future of these programs remains tenuous.

Considerations Against Adoption

University officers are aware of none.

Constituency Involvement

This request has been developed with the involvement of the Department of Family Practice, the Executive Committee, the Associate Deans, and the Dean and Provost of the SIU School of Medicine.

Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That, subject to authority reserved to

this Board to make modifications, changes, or refinements herein as it deems appropriate, the amendment to the RAMP Planning Documents for Fiscal Year 1989 for the Southern Illinois University School of Medicine, as set forth on the pages appended to this matter (185A-185N), be and is hereby approved this date; and

BE IT FURTHER RESOLVED, That the Chancellor shall take appropriate steps to accomplish filing of the materials approved herein with the Illinois Board of Higher Education in accordance with policies of Southern Illinois University.

EXPANDED/IMPROVED PROGRAM REQUEST

Family Practice Satellite Residency Programs

\$1,201,800

The Belleville, Decatur, and Quincy Family Practice Residency Programs were developed with the objective of providing primary care physicians who would locate their practices in downstate Illinois, a region without an adequate supply of practicing physicians. These programs directly address the School of Medicine's purpose of "assisting in meeting the health care needs of the citizens of central and southern Illinois." All three centers provide both high quality residency training in primary care and needed medical services in the communities in which they operate.

The Department of Family Practice now requires a stable state-appropriated funding base to continue operation of these satellite residency programs.

TOTAL NEW STATE RESOURCES REQUESTED FOR PROGRAMS, FISCAL YEAR 1989SIU SCHOOL OF MEDICINE

<u>Program</u>	<u>Requested New State Appropriations</u>
<u>New Program Request</u>	
Master of Physical Therapy	<u>\$ 474,100</u>
Total New Program Request	\$ 474,100
<u>Expanded/Improved Program Requests</u>	
Geriatric Medicine	\$ 171,810
Pharmacology Graduate Program	40,500
Prematriculation Program	86,843
Doctoral Student Support Program in Reproductive Biology	30,800
Integrated Library System	314,500
Family Practice Satellite Residency Programs	<u>1,201,800</u>
Total Expanded/Improved Program Requests	\$1,846,253
<u>Special Analytical Study Request</u>	
Phased Replacement of Equipment, FY-89-FY-93	<u>\$ 901,000</u>
Total Special Analytical Study Request	<u>\$ 901,000</u>
Total Program Request, SIU School of Medicine	<u><u>\$3,221,353</u></u>

FY 1988 PARTIAL TUITION WAIVER FOR ISSC RECIPIENTSSummary

This matter requests authorization to waive mid-year FY 1988 tuition increase charges for students who receive ISSC awards for tuition charges related to FY 1988 only. The mid-year FY 1988 tuition increases will apply to all students beginning with terms (semester or quarters) in which the tuition revenue is applicable to our FY 1989 income fund appropriations.

Rationale for Adoption

The mid-year FY 1988 tuition increases approved by the Southern Illinois University Board of Trustees in October were designed, when annualized, to restore the SIU budget to the FY 1988 level appropriated by the General Assembly. Thus, it was understood that this objective would not be fully met until FY 1989 and that during FY 1988 only partial restoration of these funds would be achieved. It was also indicated at that time that statewide efforts

would be made to obtain a supplemental general revenue appropriation to the ISSC for funds to offset these mid-year tuition increases for ISSC scholarship recipients. Unfortunately, these efforts failed.

This proposed action would be consistent with past SIU Board actions related to tuition increases. The SIU Board has over the years been a leading advocate in Illinois for low tuition and student access to higher education.

The action proposed is similar to FY 1988 tuition waiver actions at the other public university systems in Illinois.

Considerations Against Adoption

This waiver action will reduce SIU FY 1988 resources by approximately \$710,000 (SIUC-\$530,000; SIUE-\$180,000). These funds would have been used for general support cost, equipment purchases, and for repair and maintenance activities.

Constituency Involvement

Although constituency groups have not been specifically or systematically asked for their reactions to this proposal, during the Board's previous deliberations on mid-year tuition increase action various student representatives indicated their concern for the impact of tuition increases on students receiving ISSC awards.

Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That the mid-year FY 1988 tuition increases approved by this Board in October are hereby waived for students who receive ISSC awards for tuition charges related to FY 1988 only; and

BE IT FURTHER RESOLVED, That the Chancellor is hereby authorized to take the actions necessary to implement this resolution.

Mr. Norwood moved the ratification of Changes in Faculty-Administrative Payroll, SIUC and SIUE; the reception of Reports of Purchase Orders and Contracts, October, 1987, SIUC and SIUE, and Information Report: Approval of Reasonable and Moderate Extensions and Off-Campus Program Locations; and the approval of the Minutes of the meetings held November 12, 1987; Project Approval: Student Housing Lighting Replacement, SIUE; Amendment to Resource Allocation and Management Program (RAMP) Planning Documents, Fiscal Year 1989 (Expanded/Improved Program Requests), SIU School of Medicine; and FY 1988

Partial Tuition Waiver for ISSC Recipients. The motion was duly seconded. Student Trustee opinion in regard to this motion was indicated as follows: Aye, Phil Lyons, Terry Signorello; nay, none. The motion carried by the following recorded vote: Aye, B. B. Birger, Ivan A. Elliott, Jr., Carol Kimmel, William R. Norwood, Harris Rowe; nay, none.

The following matter was presented:

AUTHORIZATION FOR THE SALE OF BONDS: ADDITION
TO THE STUDENT RECREATION CENTER, SIUC

Summary

This matter requests Board authorization to issue new bonds; select Bond Counsel; select Managing Underwriter; select bond registrar and paying agent; issue Preliminary and Official Statements for bonds; and for the Treasurer and authorized officers to take actions necessary to complete this proposed bond sale.

Rationale for Adoption

At its March 12, 1987 meeting, this Board approved construction of a fitness center addition to the Student Recreation Center, SIUC. The total estimated construction cost of this project is \$5,775,000.

The funding for this project will come from the sale of revenue bonds in the estimated sum of \$6,500,000; such sum to include allowable amounts for the cost of bond sales and the establishment of a debt service reserve. Funds to repay the bonds will come from previously approved student fees, usage fees, and interest earnings.

The selection of a Bond Counsel, a Managing Underwriter, and a bond registrar and paying agent is to be made without financial obligation should bonds not be sold.

Considerations Against Adoption

University officers are aware of and are concerned about the continuing increase in the cost of education and related activities.

Constituency Involvement

The Student Recreation Advisory Board has studied this matter and has voted support for this project. Presentations have been made in depth to both student constituencies with extended opportunities for discussion. This matter has also been shared with the other constituency groups.

The Undergraduate Student Organization voted strong support for the proposed addition and the proposed fee increases.

The Graduate and Professional Student Council voted not to support the proposed fee increases to construct the fitness center addition, citing less use by graduate students and an opposition to using student fees to construct facilities.

Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That:

Section 1. It is hereby determined to be desirable that this Board of Trustees of Southern Illinois University (the "Board") construct an addition to the Student Recreation Center at the Carbondale campus.

Section 2. In order to provide for the payment of the costs of the project, the creation of reserves, and the payment of expenses, it is necessary that this Board authorize the issuance of revenue bonds of the Board in an amount not in excess of six and one-half million dollars (\$6,500,000) (the "Bonds"), such Bonds being payable from student fees, usage fees, and earned interest.

Section 3. The firm of Chapman and Cutler, Chicago, Illinois, be and is hereby retained as Bond Counsel for the issuance of the Bonds, with such fees for such services to be in accord with standards of the profession, contingent upon the actual sale of bonds.

Section 4. The firm of Drexel Burnham Lambert Incorporated, Chicago, Illinois, be and is hereby retained as Managing Underwriter for the issuance of the Bonds, with fees for such services to be in accord with standards of the profession, contingent upon the actual sale of bonds.

Section 5. In order to offer the Bonds for sale, the Board Treasurer and the firm of Drexel Burnham Lambert Incorporated be and are hereby authorized to prepare and distribute a Preliminary Official Statement and an Official Statement as shall be hereafter adopted by this Board of Trustees.

Section 6. The LaSalle National Bank of Chicago is hereby authorized to serve as bond registrar and paying agent for the Bonds.

Section 7. The Treasurer of this Board is hereby authorized to enter into a Purchase Contract with Drexel Burnham Lambert Incorporated for the sale of the Bonds pursuant to a bond resolution to be hereafter adopted by this Board.

Section 8. The members, officers, agents, and employees of this Board are hereby authorized and directed to do all such acts and to execute all such documents as may be necessary to carry out and comply with the provisions of these resolutions and all the acts and doings of the members, officers,

agents, and employees of this Board which are in conformity with the intent and purposes of these resolutions, whether heretofore or hereafter taken or done, shall be and are ratified, confirmed, and approved.

Mr. Elliott moved approval of the resolution as presented. The motion was duly seconded. Student Trustee opinion in regard to this motion was indicated as follows: Aye, Phil Lyons, Terry Signorello; nay, none. The motion carried by the following recorded vote: Aye, B. B. Birger, Ivan A. Elliott, Jr., Carol Kimmel, William R. Norwood, Harris Rowe; nay, none.

Under Executive Officer Reports, President Lazerson introduced Dr. Patrick Ferrillo, Dean of the School of Dental Medicine, whose appointment had just been ratified by the Board of Trustees. He also acknowledged the work of the Friends of Lovejoy Library in building up an endowment fund of over \$200,000 and contributing \$25,000 to \$50,000 annually in terms of operating resources. He cited this as an example of what enlightened civic responsibility means in relation to the University.

Chancellor Pettit announced that the Faculty Senates on both campuses are currently reviewing the campus grievance procedures, paying particular attention to the hearing process. He gave a status report of the FY 1989 budget process. He stated that the IBHE's staff was in the process of formulating its recommendations to its board and the Governor. He continued that this year the IBHE had a preliminary discussion budget, SIU has met with its representatives on that, and we have to submit in writing our reactions to the preliminary discussion budget. He stated that SIU has had its last discussions and are now awaiting their response to see what kind of recommendations result; these will presumably be presented to the IBHE at the January meeting and after that go to the Governor. He reported that the Governor will deliver his budget message this year about March 3. He stated that there was a

possibility that the IBHE and the State Board of Education would meet jointly at the regular February IBHE meeting to use that opportunity to proclaim some kind of an education agenda for the state. He stated that SIU was still trying to organize grassroots efforts on behalf of a tax increase campaign and that Vice-Chancellor Brown was continually working with the various constituency heads and organizations. He explained that it was absolutely essential that disinterested citizens help in the campaign for a tax increase effort; it's incumbent on us to get parents, alumni, and private citizens who are not readily identifiable as higher education spokesmen to help us to make it politically possible for enough legislators to vote in favor of a tax increase in the next session. He continued that some circumstances have changed in that the focus now will be on education in a way that it was not before, and it may be possible to target a particular tax increase for education at all levels, and perhaps be more successful than in the past. He explained that in the absence of increased revenue from a tax increase SIU will be facing certain retrenchment in the years ahead. He stated that planning should begin on that now, since there was no certainty that the political system was going to be adequately responsive to the needs of higher education in this state.

The Chair reminded those in attendance that the SIU Board of Trustees does not meet in January.

Mr. Elliott cited the effectiveness of the committee structure used by the Board since its inauguration by Chairman Rowe. He extended an invitation to those in the audience who had not attended Committee meetings to attend. He explained that the committee structure had allowed matters to be discussed more informally and that discussion was welcomed from people in the audience, committee members, and other Board members.

Mr. Norwood commented that Dr. Pettit was trying to establish some priority for higher education in the State of Illinois, that he supported that, and that he thought it was important that the populace of the state understand how important higher education is to our economic well-being. He continued that one of the goals should be to get some kind of commitment that higher education is going to get a good part of the money from a tax increase.


Chancellor Pettit stated that what was needed was to enlarge the pie since higher education was not going to get a large share. He continued that it was important that higher education be given a little help now so that it doesn't lose the momentum to perform a variety of economic development activities for the state. He explained that without higher education there isn't the trained manpower to perform all the other services in society. He continued that you don't have the kind of research that's necessary to improve health, to improve the economy; that it's even more critical now because we are no longer in the old-fashioned kind of manufacturing economy where cheap labor and low taxes are the incentives or the lubrication for the economy. He stated that we're in an information-based, global, highly competitive economy where the new forms of capital are knowledge, information, and intelligence, i.e., the very things that higher education generate for society. He explained that some enlightened governors and legislatures have established a greater investment in higher education as a priority and those are the states that are surging ahead. He stated that Illinois has the population, the potential wealth, and the infrastructure, but no strategic decision-making that would allocate to higher education the kind of priority that it really needs to have if the state is going to be competitive. He stated that that's the message that has to be gotten across.

Mrs. Kimmel invited suggestions of possible items for the Academic Matters Committee's agenda.

The Chair announced that a news conference had been scheduled immediately following the regular meeting in the International Room and that lunch would follow in the Oak-Hackberry Rooms. He stated that members of the SIU Development Committee would be guests at the luncheon.

Mrs. Kimmel moved that the meeting be adjourned. The motion was duly seconded, and after a voice vote the Chair declared the motion to have passed unanimously.

The meeting adjourned at 10:50 a.m.



Sharon Holmes, Executive Secretary

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MINUTES OF THE SPECIAL MEETING OF THE BOARD OF TRUSTEES
SOUTHERN ILLINOIS UNIVERSITY
FEBRUARY 10, 1988

A special meeting of the Board of Trustees of Southern Illinois University convened at 9:13 p.m., Wednesday, February 10, 1988, at the W. Clement and Jessie V. Stone University House, Carbondale, Illinois. The Chairman and Secretary being present, the meeting was called to order. The following members of the Board were present:

Mr. Ivan A. Elliott, Jr.
Mrs. Carol Kimmel, Secretary
Mr. Phil Lyons
Mr. William R. Norwood
Mr. Harris Rowe, Chairman
Mr. Terry Signorello
Mr. A. D. VanMeter, Jr., Vice-Chairman

The following members were absent:


Mr. B. B. Birger
Dr. George T. Wilkins, Jr.

Also present were Dr. Lawrence K. Pettit, Chancellor of Southern Illinois University, Mr. C. Richard Gruny, Board Legal Counsel, and Dr. John C. Guyon, President, SIUC.

The Secretary reported a quorum present.

Mr. VanMeter moved that the Board go into closed session to consider information regarding the appointment, employment or dismissal of employees or officers, to adjourn directly from the closed session with no action having been taken. The motion was duly seconded. Student Trustee opinion in regard to this motion was indicated as follows: Aye, Phil Lyons, Terry Signorello; nay, none. The motion carried by the following recorded vote: Aye, Ivan A. Elliott, Jr., Carol Kimmel, William R. Norwood, Harris Rowe, A. D. VanMeter, Jr.; nay, none.

The meeting adjourned at 11:16 p.m.



Carol Kimmel, Secretary

MINUTES OF THE MEETING OF THE BOARD OF TRUSTEES
SOUTHERN ILLINOIS UNIVERSITY
FEBRUARY 11, 1988

The regular monthly meeting of the Board of Trustees of Southern Illinois University convened on Thursday, February 11, 1988, at 10:40 a.m., in Ballroom "B" of the Student Center, Southern Illinois University at Carbondale. The regular Chairman and Secretary being present, the meeting was called to order. The following members of the Board were present:

Mr. Ivan A. Elliott, Jr.
Mrs. Carol Kimmel, Secretary
Mr. Phil Lyons
Mr. William R. Norwood
Mr. Harris Rowe, Chairman
Mr. Terry Signorello
Mr. A. D. VanMeter, Jr., Vice-Chairman

The following members were absent:

Mr. B. B. Birger
Dr. George T. Wilkins, Jr.

Executive Officers present were:

Dr. Lawrence K. Pettit, Chancellor of Southern Illinois University
Dr. Earl E. Lazerson, President, SIUE
Dr. John C. Guyon, President, SIUC

Also present was Mrs. Sharon Holmes, Executive Secretary of the Board.

The Secretary reported a quorum present.

NOTE: Copies of all background documents furnished to the Board in connection with the following matters have been placed on file in the Office of the Board of Trustees.

The Chair announced that the Board had met last evening at 9:13 p.m. at Stone House, and a motion had been made to adjourn into executive session to consider information regarding appointment, employment or dismissal of employees or officers, namely the annual evaluation of President John C. Guyon. He stated that no other business had been discussed, and the meeting had

adjourned with no action taken. He stated that since President Guyon had not enjoyed a full year in the presidency the executive session was somewhat abbreviated. He stated that the Board reaffirms its support for the strength President Guyon is bringing to SIUC and looked forward to working with him in the year ahead.

The Chair announced that at the November 12, 1987 meeting of the Board of Trustees he had stated that the Board had met in executive session for the annual evaluation of the Chancellor and that the Board reserved the right to reconvene on that matter after the annual evaluation of the two presidents which would take place in succeeding months. He continued that pursuant to that announcement the Board of Trustees will reconvene on that matter in March and possibly determine at that time whether the Chancellor's evaluation should come first, should follow the Presidential evaluations, or possibly both. He stated that the matter would be left for the Board to decide in the future.

The Chair acknowledged Dr. John Verduin as the representative of the Graduate Council, SIUC, in Dr. Radtke's absence.

The Chair announced that the first order of business was the annual election of officers, Executive Committee, and Board representatives, and annual appointments by the Chairman. He explained that the annual election was mandated by the Bylaws of the Board and that a Chairperson, Vice-Chairperson, and Secretary would be elected by secret ballot from its own membership and by a majority vote of those voting members present. He stated that the Student Trustees were invited to cast an advisory vote.

The Chair recognized Mr. VanMeter who nominated Harris Rowe as Chairman of the Board of Trustees. No further nominations being heard, Mr. Elliott moved that nominations be closed. The motion was duly seconded,

and after a voice vote the Chair declared the motion to have passed. By secret written ballot, Mr. Rowe was re-elected Chairman.

The Chair recognized Mr. Norwood who nominated A. D. VanMeter, Jr. as Vice-Chairman of the Board of Trustees. No further nominations being heard, Mr. Elliott moved that nominations be closed. The motion was duly seconded, and after a voice vote the Chair declared the motion to have passed. By secret written ballot, Mr. VanMeter was re-elected Vice-Chairman.

The Chair recognized Mr. VanMeter who nominated Carol Kimmel as Secretary of the Board of Trustees. No further nominations being heard, Mr. Elliott moved that nominations be closed. The motion was duly seconded, and after a voice vote the Chair declared the motion to have passed. By secret written ballot, Mrs. Kimmel was re-elected Secretary.

The Chair stated that the Bylaws provide that the Chairman serves as one member of the Executive Committee. He stated that at present Mrs. Kimmel and Dr. Wilkins are serving as members of the Executive Committee.

The Chair recognized Mr. Norwood who nominated Carol Kimmel and George T. Wilkins, Jr. as members of the Executive Committee of the Board of Trustees. The motion was duly seconded, and after a voice vote the Chair declared that Carol Kimmel and George T. Wilkins, Jr. had been re-elected to serve with Harris Rowe as members of the Executive Committee.

The Chair stated that Mr. Norwood is serving as the Board's representative to the State Universities Retirement System.

The Chair recognized Mr. Elliott who nominated William R. Norwood to the Board of Trustees of the State Universities Retirement System. The motion was duly seconded, and after a voice vote the Chair declared that Mr. Norwood had been unanimously re-elected.

The Chair stated that at present Mr. Elliott is serving as the Board's representative to the Merit Board of the State Universities Civil Service System.

The Chair recognized Mr. VanMeter who nominated Ivan A. Elliott, Jr. to the Merit Board of the State Universities Civil Service System. The motion was duly seconded, and after a voice vote the Chair declared that Mr. Elliott had been unanimously re-elected.

Without objection, the Chairman of the Board made the following appointments:

ACADEMIC MATTERS COMMITTEE

Carol Kimmel, Chairperson
Phil Lyons
Harris Rowe

ARCHITECTURE AND DESIGN COMMITTEE

A. D. VanMeter, Jr., Chairperson
B. B. Birger
George T. Wilkins, Jr.

FINANCE COMMITTEE

Ivan A. Elliott, Jr., Chairperson
William R. Norwood
Terry Signorello

BOARD OF DIRECTORS, SOUTHERN ILLINOIS UNIVERSITY FOUNDATION

Ivan A. Elliott, Jr.
Carol Kimmel, Alternate

BOARD OF DIRECTORS, SOUTHERN ILLINOIS UNIVERSITY AT EDWARDSVILLE FOUNDATION

B. B. Birger
George T. Wilkins, Jr., Alternate

JOINT TRUSTEES COMMITTEE FOR SPRINGFIELD MEDICAL EDUCATION PROGRAMS

George T. Wilkins, Jr.
B. B. Birger, Alternate

ILLINOIS BOARD OF HIGHER EDUCATION

Harris Rowe
Carol Kimmel, Alternate

BOARD OF DIRECTORS, THE ASSOCIATION OF ALUMNI, FORMER STUDENTS AND
FRIENDS OF SOUTHERN ILLINOIS UNIVERSITY, INCORPORATED

William R. Norwood

Ivan A. Elliott, Jr., Alternate

Mr. VanMeter moved ratification of the appointments pursuant to the Chair's request. The motion was duly seconded, and after a voice vote the Chair declared the appointments ratified.

Under Trustee Reports, Mr. Elliott reported that he had attended a meeting of the Merit Board of the State Universities Civil Service System on January 7. He outlined the structure of the Merit Board and its committees. He reported that he had been invited to meet with the Personnel Advisory Committee of the State Universities Civil Service System on February 5. He explained that input can be gained to the Merit Board through these advisory systems.

Mr. Elliott reported that he had attended a meeting of the Nominating Committee of the Southern Illinois University Foundation on February 10. He stated that the Nominating Committee will be making recommendations of people to join the Board of Directors at its annual meeting. He explained that the Nominating Committee has restructured its work in the last couple of years to try to broaden the base of the Foundation Board and to consider the desirability of bringing people on the Board who will help in fund-raising.

Mr. Norwood reported that he was unable to attend the December 11 meeting of the State Universities Retirement System. He announced that Mr. G. William Howard III, president and member of the Retirement System Board, has elected to resign from the Retirement System Board and does not intend to run for re-election as a trustee at the University of Illinois. He stated that the new President of the State Universities Retirement System Board of Trustees is Professor James Gentry, business professor at the University of Illinois.

The Chair reported that Dr. Wilkins had attended a meeting of the Joint Trustees Committee for Springfield Medical Education Programs on January 13. He stated that those meetings serve as a good liaison between the Board of Trustees and the two hospital boards.

Mrs. Kimmel reported that she attended two meetings of the Illinois Board of Higher Education. She stated that at the January meeting the budget, as presented by the Board of Higher Education, was reviewed. She reported that the IBHE recommended that no tuition increase be anticipated for next year and that a part of that discussion concerned the many problems facing the changing complexion of the student body at universities.

She reported that the February 2 meeting was a first, in that the IBHE and the State Board of Education had held a joint meeting. She stated that the Governor had joined the meeting. She continued that the Governor's budget, which will be presented to the legislature, does not include any increases over what was received this year which gives a very bleak picture for the future. She read the following resolution which was passed at that meeting:

JOINT RESOLUTION ON FUNDING FOR ELEMENTARY,
SECONDARY, AND HIGHER EDUCATION

WHEREAS, the state's economic prosperity and quality of life are directly dependent upon maintaining and improving the Illinois educational system from preschool through the graduate level; and

WHEREAS, state appropriations for education in Fiscal Year 1987 began a process of declining state commitment which culminated in Fiscal Year 1988 with a reduction of more than \$190 million for all levels of education; and

WHEREAS, inadequate funding has prevented the implementation of essential school improvement initiatives, lowered the percentage of state reimbursement for mandated programs, and resulted in wide-ranging cutbacks in basic elementary and secondary educational services; and

WHEREAS, such funding has curtailed the development of important higher education programs in the areas of economic development and instructional improvement, restricted student financial aid, and precipitated cuts in core activities in instruction, research, and public service; and

WHEREAS, in the absence of an increase in state taxes, funding for Fiscal Year 1989 is likely to result in even further erosion of the state's support for elementary, secondary, and higher education;

THEREFORE, BE IT RESOLVED, that the Illinois State Board of Education and the Board of Higher Education acting in joint session now call upon the Governor and the members of the General Assembly to enact tax legislation to address the pressing financial needs of the state's educational system;

AND BE IT FURTHER RESOLVED, that suitable copies of this resolution be presented to the Governor, the members of the General Assembly, the education community, and the public of the State of Illinois.

Mrs. Kimmel explained that last year the SIU Board of Trustees had approved a statement supporting a tax increase in the state to support higher education and other needs. She moved that a motion on this subject be accepted as a current and pending matter for which unanimous consent to consider is needed. The motion was duly seconded, and after a voice vote the Chair declared that there had been unanimous consent to consider a motion on the subject.

Mrs. Kimmel moved that the Board of Trustees of Southern Illinois University endorse and support the resolution as presented by the Joint Committees of the Illinois State Board of Education and the Illinois Board of Higher Education. The motion was duly seconded, and after a voice vote the Chair declared that the motion was carried unanimously.

The Chair explained that SIU and the other systems in the state are working feverishly on this effort, which is being coordinated by Dr. Keith Sanders, Dean of the College of Communications and Fine Arts, SIUC. He stated that it was highly important that the Board of Trustees be on record as officially supporting this effort.

Mrs. Kimmel commented that everyone was pleased that Dr. Sanders is heading up this joint effort for all the universities and colleges in the state. She continued that passing the resolution and loaning Dr. Sanders to this effort will not produce the results needed unless each and every one of us work in this regard.

Mr. Norwood explained that in order to try and persuade someone else to get on the band wagon you have to make the effort yourself.

The Chair stated that he didn't feel there was a problem communicating with the Governor on this matter; the Governor feels that the ball is in the legislative court. He stated that it was important to keep the Governor's office informed on what was being done in this effort.

Under Committee Reports, Mr. Elliott, Chairman of the Finance Committee, said that the Committee had met this morning in Ballroom "A" of the Student Center, Southern Illinois University at Carbondale, at 8:30 a.m. He gave the following report:

The Committee discussed and recommends that Item R (1), Summary of the IBHE Operating Budget Recommendations for Fiscal Year 1989, be approved. We had four notice items: L, Notice of Proposed Fee Increase: Student Welfare and Activity Fee, SIUE [Amendment to 4 Policies of the Board C-5]; M, Notice of Proposed Fee Increase: Textbook Rental Fee, SIUE [Amendment to 4 Policies of the Board C-5 and C-6]; N, Notice of Proposed Fee Increase: University Center Fee, SIUE [Amendment to 4 Policies of the Board C-5 and C-6]; and O, Notice of Proposed Fee Increase: University Housing Rental Rates, SIUE [Amendment to 4 Policies of the Board C-13]. These notice items hold over until next month when they will be items for action. We received a report on the SIU School of Medicine's proposal to upgrade its computers. The matter was discussed and at a later time a matter will come to the Board for approval of the purchase of the hardware required for that program. Mr. Wilson presented a report on the possibility of the sale of bonds for the Student Recreation Center. We hope that that matter will be presented next month. We received quarterly audit reports which had been circulated to committee members. None were assigned for discussion before the committee. We also received a report from the Auditor General. We had an audit of the SIUC Foundation Revenue Bonds of 1966, the SIUC Alumni Association Financial Statements, and the SIUC Alumni Association Compliance Audit. Those were circulated for review. A draft of the internal audit charter was circulated and discussed. This item will be presented next month for action. A matter on equal opportunity and affirmative

action was distributed and discussed. It will probably come back next month for action. We had a report on the SIUE telephone system and some problems that have been created in the construction of that system. This was merely an information item. We also had an information item submitted adequately in advance on the Fiscal 1990 budget. I pointed out that we adopted the guidelines for the 1989 budget, but now we're beginning to move on the 1990 budget, and it has to be that far ahead of time. This will be up for action in late spring or early summer, but it's given to the Board members in advance for reactions and impact before the work goes into developing these guidelines into the massive RAMP document.

Mrs. Kimmel, Chairperson of the Academic Matters Committee, stated that the Committee had met following the Finance Committee meeting. She gave the following report:

We had two notice matters on the agenda. The matter on Equal Opportunity and Affirmative Action [Amendment to Article VII Statutes of the Board] was discussed, a question was raised, and this matter will be presented next month. We had a notice item regarding Abolition of Degree Programs: Master of Science in Education, Major in Counselor Education, and Specialist Degree, Major in Counselor Education, School of Education, SIUE. President Lazerson gave us information on this. This matter will be presented next month. The Committee recommends approval of item G, Recommendation for Honorary Degree, SIUE [Kenneth Bancroft Clark] and that it be placed on the omnibus motion. We had a presentation from the Department of Radio-Television, SIUC. We had excellent material from the department and they presented us with a video of their activities and the projects they are involved in. This was one of the first radio-television departments in the country. We are very grateful to the people who put this presentation together for us.

Mr. VanMeter, Chairman of the Architecture and Design Committee, said that the Committee had met following the Academic Matters Committee, and he gave the following report:

Mr. Elliott was appointed as a member pro tempore of our Committee. The Committee discussed, approved, and asks that the following matters be placed on the omnibus motion: H, Project Approval, Recommendation of Architectural and Engineering Firm, and Permission to Request Release of Funds: Edwardsville Campus FY-88 Build Illinois Projects, SIUE; I, Project Approvals and Selection of Architects and Engineers: FY 1988 Build Illinois Projects, SIUC; J, Approval of Plans and Specifications and Award of Contract: Energy Conservation, Stone House, SIUC; and K, Project Approval and Selection of Architect: Building Addition, College of Technical Careers, SIUC. With regard to Item J, it's meeting all of our guidelines and the bid came in about \$20,000 lower than what we had anticipated. As Mr. Elliott pointed out, we ought to recoup within a shorter period of time since the bid was lower. With regard to Item K, the actual funds for that are coming from outside the University with only \$10,000 coming from within. We got to see a rendering of the proposed addition which I think is just excellent and fits in very well with the rest of

the building. We received the Land Use Plan, SIUC, which is excellent. Our only comment in regard to that is we hope the University will use this plan as a guideline as building and uses of the land are developed. We reviewed the capital budget recommendations and I think on the whole we probably came out very, very well. We had three items in the top ten which is probably as far as the legislature will go, if they go that far. I think we're extremely pleased with that and all those were in accordance with the same priority that we gave to them.

The Chair explained the procedure for the Board's omnibus motion and he proposed that, after discussion, there would be taken up the following matters:

REPORTS OF PURCHASE ORDERS AND CONTRACTS,
NOVEMBER AND DECEMBER, 1987, SIUC AND SIUE

In accordance with III Bylaws 1 and 5 Policies of the Board C, summary reports of purchase orders and contracts awarded during the months of November and December, 1987, were mailed to the members of the Board in advance of this meeting, copies were placed on file in the Office of the Board of Trustees, and these reports are hereby submitted for information and entry upon the minutes of the Board with respect to the actions of the Executive Committee.

RECOMMENDATION FOR HONORARY DEGREE, SIUE

Summary

The Chancellor, on the recommendation of the President of Southern Illinois University at Edwardsville, presents to the Board of Trustees a resolution recommending the presentation of the honorary degree of Doctor of Humane Letters to Kenneth Bancroft Clark at an early commencement of Southern Illinois University at Edwardsville.

Rationale for Adoption

Kenneth B. Clark was born July 24, 1914, in the Panama Canal Zone. He was educated in the public schools of New York City. He received his baccalaureate degree in 1935, and the Master of Science degree in 1936 from Howard University. In 1940, he received the Doctor of Philosophy degree in experimental psychology from Columbia University.

For fifty years, Kenneth B. Clark has worked to achieve racial understanding and equality, to dispel the myths underlying racism, to assure equal opportunity and delivery of education and social services, and to educate several generations of psychologists and social scientists. He was a pioneer in the civil rights movement and, as a psychologist, educator, and author, he pressed tirelessly for the realization of genuine equality for all people.

Dr. Clark began his career as an educator at Howard University where he accepted a teaching position in 1937. In 1940, he accepted an assistant professorship at the Hampton Institute in Virginia. During 1941-42, he assisted the Office of War Information as a social science analyst. Returning to academe in 1942, he began a distinguished career at the College of the City of New York as an instructor in psychology. He was appointed assistant professor in 1949, appointed professor in 1960, appointed Distinguished University Professor in 1970, and has served as professor emeritus since 1975. Sharing his talents with other institutions, he was a visiting professor at Columbia University in the summer of 1955, at the University of California at Berkeley in the summer of 1958, and at Harvard University in the summer of 1965.

Active in social research, Dr. Clark participated from 1939 to 1941 in a Carnegie Corporation study, headed by Swedish economist Gunnar Myrdal, of what was termed the "American Negro problem." He was on the fact-finding staff of the Mid-Century White House Conference on Children and Youth in 1950. A psychological report he prepared in 1950 showed school segregation damaged the development of white and black children alike. He presented his views the following year during federal desegregation hearings in South Carolina, and, in 1954 the United States Supreme Court cited his report in its landmark decision in the Brown vs. Board of Education case.

As a community leader and activist, Kenneth Clark has put his findings and ideas directly to work. In 1946, he and his wife, Dr. Mamie Phipps Clark, founded the Northside Testing and Consultation Center which later became the Northside Center for Child Development. The Center, located in Manhattan, treats children with personality disturbances. In 1954, he charged the New York City School System with permitted de facto segregation. Though opposed by school officials, he continued to press the case and, in 1956, he gained some success when the Board of Education's Commission on Integration in the Schools unanimously accepted the report of his subcommission on educational standards and curriculum. The report called for many things educators still seek--an enriched curriculum, smaller classes and better teaching, and better facilities in underprivileged neighborhoods. To help reduce youth unemployment, school dropout rates, and juvenile delinquency, he organized Harlem Youth Opportunities Unlimited in 1962.

Since 1950 Dr. Clark has served as a consultant to the National Association for the Advancement of Colored People. He has consulted with the personnel division of the U.S. Department of State, and served as a member of the Department's Committee on Foreign Affairs Personnel. From 1966 to 1968 he was a member of the Board of Regents of the State of New York. He is a trustee of the University of Chicago and of the Woodrow Wilson International Center for Scholars. Active in his profession, Dr. Clark is a fellow in the American Psychological Association, and has served as a director, and as president of the Association in 1970-71. A member of the Society for the Psychological Study of Social Issues, he has served on the Society's Council since 1954 and as its president in 1959-60.

Widely recognized for his contributions, Kenneth Clark received the Springarn Medal from the NAACP in 1961. He received the Kurt Lewin Award and the Sidney Hillman Prize Book Award, both in 1965. In 1980, the College Board

honored him with its Medal for Distinguished Service to Education. He received the Franklin Delano Roosevelt Four Freedoms Award in 1985.

Kenneth Bancroft Clark has devoted his life to the quest for equality for all people. His devotion to this cause has influenced government policy, legal standards, and educational policy and programs for the better. Despite setbacks, he has never lost faith in the ideal, nor the determination to continue pressing for it. It is for these reasons that this recommendation for an honorary degree is presented.

Considerations Against Adoption

University officers are aware of none.

Constituency Involvement

The University Committee for Honorary Degrees and Distinguished Service Awards and the President of Southern Illinois University at Edwardsville have recommended this award.

Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That the honorary degree of Doctor of Humane Letters be awarded to Dr. Kenneth Bancroft Clark at the June 11, 1988 commencement or some commencement thereafter of Southern Illinois University at Edwardsville.

PROJECT APPROVAL, RECOMMENDATION OF ARCHITECTURAL AND ENGINEERING FIRM, AND PERMISSION TO REQUEST RELEASE OF FUNDS: EDWARDSVILLE CAMPUS FY-88 BUILD ILLINOIS PROJECTS, SIUE

Summary

This matter seeks approval for three SIUE capital projects: Central Campus Building Fixtures Renovations and Replacement, Peck Classroom Building Elevator Installation, and Edwardsville Campus Road Repairs, Phase I. It also proposes that the Board recommend to the Capital Development Board the architectural and engineering firm to provide planning services for the projects. Finally, this matter seeks permission to request the release of funds for the projects.

Funds for the projects, in the total amount of \$513,700, are included in appropriations of \$799,300 made to the Capital Development Board for Build Illinois repair and renovation projects at SIUE.

Rationale for Adoption

These projects will address three repair and renovation needs. The project, Central Campus Building Fixtures Renovations and Replacement, involves

remodeling and replacement of worn-out or obsolete fixtures in the Science Laboratory Building and replacement of various door fixtures throughout the campus. The project, Peck Classroom Building Elevator Installation, will install a second elevator in the Peck Classroom Building to provide improved access to upper floors for handicapped students, and to preserve access for all users when the existing elevator is out of service for maintenance or repairs. The project, Edwardsville Campus Road Repairs, Phase I, will repair two small sections of campus roadway: the connector road between University Drive and Bluff Road, and the University Drive North Connector Road at the point where one-way traffic merges to two-way traffic.

The University invited four pre-qualified architectural and engineering firms in the southwestern Illinois area to submit letters of interest. Three firms expressed an interest in the projects. The University selection committee reviewed the qualifications of three firms and recommended two of them to the President. The President provided the Chancellor with the names of these two firms, the names of the three firms originally expressing interest in the projects, the projects' scope statements, and the names of the members of the University selection committee. Comments were solicited from the Architecture and Design Committee before the final step of the selection process.

The two finalist firms were invited to campus for second interviews. The recommendation made here is based on these interviews and subsequent discussion.

Considerations Against Adoption

University officers are aware of none.

Constituency Involvement

The selection committee included a member of the Physical Facilities Committee of the University Planning and Budget Council, the Dean of the School of Sciences, a representative of the Office of the Vice-President for Administration, and a staff member of the University's Plant Operations unit.

Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That:

- (1) The SIUE capital projects, "Central Campus Building Fixtures Renovations and Replacement," "Peck Classroom Building Elevator Installation," and "Edwardsville Campus Road Repairs, Phase I," be and are hereby approved at an estimated cost of \$313,500, \$126,200, and \$74,000, respectively. Funding for the projects will be from appropriations to the Capital Development Board as part of the Build Illinois Program.
- (2) The firm of Rhutasel and Associates, Incorporated, Freeburg, Illinois, be and is hereby recommended to the Capital Development Board to provide planning services for the projects.

- (3) Permission be and is hereby granted to request the release of capital funds for the projects.
- (4) The Chancellor of Southern Illinois University be and is hereby authorized to take whatever action may be required in the execution of this resolution in accordance with established policies and procedures.

PROJECT APPROVALS AND SELECTION OF ARCHITECTS AND ENGINEERS: FY 1988 BUILD ILLINOIS PROJECTS, SIUC

Summary

This matter seeks approval of projects and approval of recommendations of architects and engineers for all FY 1988 Build Illinois projects.

Rationale for Adoption

Build Illinois projects for FY 1988 for the Carbondale campus originally totaled \$2,016,600 and consisted of eight separate projects. Four of those projects are subsequent phases of projects approved in FY 1986 and FY 1987. Because the architectural and engineering firms that were approved for the initial phases have performed in a satisfactory manner, they are being recommended for the four later phases in FY 1988.

The four remaining projects are new and require the selection of architects and engineers in the approved manner.

This matter now identifies all eight projects and the preferred architectural or engineering firm for each project and requests the approval of each project and the recommended firm.

Considerations Against Adoption

University officers are aware of none.

Constituency Involvement

Not pertinent to this matter.

Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That:

- (1) The new project to replace PCB transformers be and is hereby approved at a revised estimated cost of \$300,000, and the firm of Asaturian Eaton & Associates, Carbondale, Illinois, be and is hereby recommended to the Capital Development Board to provide the engineering services.

- (2) The continuing project to replace the insulation in the Morris Library refrigeration plant equipment room be and is hereby approved at an estimated cost of \$250,000, and the firm of Robert Burkhardt and Associates, Chicago, Illinois, be and is hereby recommended to the Capital Development Board to provide the engineering services.
- (3) The continuing project to replace the Faner Hall roof be and is hereby approved at an estimated cost of \$150,000, and the firm of LPS Associates, Carbondale, Illinois, be and is hereby recommended to the Capital Development Board to provide the engineering services.
- (4) The continuing project to rehabilitate the central fire alarm system, Phase III, be and is hereby approved at an estimated cost of \$271,600, and the firm of Buchanan and Bellows, Bloomington, Illinois, be and is hereby recommended to the Capital Development Board to provide the engineering services.
- (5) The new project to install an elevator in Colyer Hall be and is hereby approved at an estimated cost of \$200,000, and the firm of Swenson Kaha Architects, Carbondale, Illinois, be and is hereby recommended to the Capital Development Board to provide the architectural services.
- (6) The new project to install an elevator in Miles Hall be and is hereby approved at an estimated cost of \$200,000, and the firm of Swenson Kaha Architects, Carbondale, Illinois, be and is hereby recommended to the Capital Development Board to provide the architectural services.
- (7) The new project to rehabilitate the heating and air conditioning systems in Washington Square be and is hereby approved at an estimated cost of \$217,000, and the firm of McCoy & Howard, Mt. Vernon, Illinois, be and is hereby recommended to the Capital Development Board to provide the engineering services.
- (8) The continuing project to rehabilitate the studio arts facility be and is hereby approved at an estimated cost of \$328,000, and the firm of White and Borgognoni, Carbondale, Illinois, be and is hereby recommended to the Capital Development Board to provide the architectural services.
- (9) The Chancellor of Southern Illinois University be and is hereby authorized to take whatever action may be required in the execution of this resolution in accordance with established policies and procedures.

APPROVAL OF PLANS AND SPECIFICATIONS AND AWARD OF CONTRACT:
ENERGY CONSERVATION, STONE HOUSE, SIUC

Summary

This matter seeks approval of plans and specifications and award of contract to modify the mechanical systems at Stone House for energy conservation purposes.

The estimated cost was \$130,000. The low bid was \$110,200. Funds will come from state appropriations through the Physical Plant Maintenance budget.

Rationale for Adoption

The Board of Trustees gave its approval on July 9, 1987 to a project to modify the heating and air conditioning systems in Stone House for purposes of energy conservation. The estimated annual savings in fuel costs will allow the cost of this project to be recovered in approximately four years.

Mr. Charles Pulley, AIA, has reviewed the plans and specifications and recommends their approval.

Considerations Against Adoption

University officers are aware of none.

Constituency Involvement

Not pertinent to this matter.

Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That:

- (1) The contract to modify the mechanical systems in Stone House be and is hereby awarded to Quality Sheet Metal, Carbondale, Illinois, in the amount of \$110,200.
- (2) Final plans and specifications for this project are hereby approved as forwarded to the Board of Trustees via the Architecture and Design Committee for review, and shall be placed on file in accordance with 1 Bylaws 9.
- (3) The Chancellor of Southern Illinois University be and is hereby authorized to take whatever action may be required in the execution of this resolution in accordance with established policies and procedures.

PROJECT APPROVAL AND SELECTION OF ARCHITECT: BUILDING
ADDITION, COLLEGE OF TECHNICAL CAREERS, SIUC

Summary

This matter seeks project and budget approval to construct an addition to the main College of Technical Careers building at an estimated total cost of \$323,500. The principal source of funds is a grant through the Federal Aviation Administration (FAA), with limited matching funds coming from the University.

This matter further requests approval for the plans and specifications to be prepared by the Physical Plant Engineering Services.

Rationale for Adoption

The Board of Trustees approved of changes in the degree program of the College of Technical Careers in 1984. One of those changes created the B.S. degree in Aviation Management. Since its beginning, enrollment has outgrown available instructional facilities thereby causing limits to be placed on the enrollment. A proposed addition to the existing building will relieve many of the present problems. The Architecture and Design Committee received a preliminary status report in May, 1987 regarding the submission of a request for a federal grant for the proposed construction and another report in November, 1987 regarding the award of that grant.

A revised project budget has been prepared to include construction at approximately \$160,000, flight simulator equipment at approximately \$100,000, and necessary furniture, carpet, and other equipment at approximately \$53,000.

The main source of funds is the grant from the FAA. The University will also provide limited matching funds of \$10,500 for travel, library materials, and software.

This addition will contain 1,700 square feet and it will provide an instructional laboratory, a library, and faculty offices.

Considerations Against Adoption

University officers are aware of none.

Constituency Involvement

Not pertinent to this matter.

Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That:

- (1) The project to construct an addition to the College of Technical Careers building be and is hereby approved at an estimated total cost of \$323,500.

- (2) Funding shall be from a grant from the Federal Aviation Administration and from limited matching University funds.
- (3) Upon recommendation of the Architecture and Design Committee, authorization is granted for the plans and specifications to be prepared by the Physical Plant Engineering Services.
- (4) The Chancellor of Southern Illinois University be and is hereby authorized to take whatever action may be required in the execution of this resolution in accordance with established policies and procedures.

Mr. VanMeter moved the ratification of Changes in Faculty-Administrative Payroll, SIUC and SIUE; the reception of Reports of Purchase Orders and Contracts, November and December, 1987, SIUC and SIUE; and the approval of the Minutes of the meetings held December 9 and 10, 1987; Recommendation for Honorary Degree, SIUE [Kenneth Bancroft Clark]; Project Approval, Recommendation of Architectural and Engineering Firm, and Permission to Request Release of Funds: Edwardsville Campus FY-88 Build Illinois Projects, SIUE; Project Approvals and Selection of Architects and Engineers: FY 1988 Build Illinois Projects, SIUC; Approval of Plans and Specifications and Award of Contract: Energy Conservation, Stone House, SIUC; and Project Approval and Selection of Architect: Building Addition, College of Technical Careers, SIUC. The motion was duly seconded. Student Trustee opinion in regard to this motion was indicated as follows: Aye, Phil Lyons, Terry Signorello; nay, none. The motion carried by the following recorded vote: Aye, Ivan A. Elliott, Jr., Carol Kimmel, William R. Norwood, Harris Rowe, A. D. VanMeter, Jr.; nay, none.

The following matters were presented for notice only:

NOTICE OF PROPOSED FEE INCREASE: STUDENT WELFARE AND
ACTIVITY FEE, SIUE
[AMENDMENT TO 4 POLICIES OF THE BOARD C-5]

Summary

This matter proposes a 45¢ increase in the Student Medical Benefit (SMB) subfee from the present full-time rate of \$5.00 per quarter to a proposed rate of \$5.45 per quarter, effective with the collection of fees for Summer Quarter, 1988. The SMB subfee is a component of the Student Welfare and Activity Fee (SWAF). This proposal would increase the SWAF from the present full-time rate of \$20.40 per quarter to a rate of \$20.85 per quarter. In addition, the SMB subfee would be assessed as a flat-rate fee across all hour categories of enrollment, in place of the current prorated subfee. The changes that would be affected in the SMB subfee and the total SWAF are shown in an attachment.

Rationale for Adoption

Student Medical Benefit subfee revenues are the principal source of support for SIUE's Health Service. Health Service also generates revenue from pharmacy sales and from fees assessed for tests and for services provided to students, faculty, and staff.

Since FY-86, services provided through Health Service have expanded through the development of the University Wellness Program, the Drug and Alcohol Abuse Program, and additional health awareness programs. These education, preventive health, counseling, and treatment services require additional staff and support resources. Further service expansions are planned including extended services for evening students beginning in Winter Quarter, 1988.

The SMB subfee was last increased effective Fall Quarter, 1980. Through FY-87, available resources supported Health Service operations and services and provided adequate year-end reserves. The expansion of Health Service programs will produce an FY-88 operational deficit of \$52,437 which will be offset by reserves. This offset will reduce the ending FY-88 reserve balance by 58% from the FY-87 level. Without an increase in the SMB subfee, at the end of FY-89 the Health Service would show a deficit of \$7,246 with no reserve funds remaining to offset it.

The fee increase proposed would generate approximately \$26,519. Much of the additional revenue would derive from part-time students. The same health services are available to part-time and full-time students alike. Part-time student use of Health Service increased 30% in FY-87. Increases in part-time student use are expected to continue over the next several years. Because of increased part-time student use of Health Service, the Student Welfare and Activity Fee Advisory Board, the designated advisory body for the SMB subfee, recommended that the subfee be assessed on a flat-rate basis and not be prorated.

Considerations Against Adoption

The proposal would increase mandatory student fees which could affect student access to the University. University officers considered the possible impact on access in arriving at the proposal submitted.

Constituency Involvement

The Student Welfare and Activity Fee Advisory Board recommended the fee increase proposed. The Advisory Board's recommendation was approved by the Student Senate, SIUE.

Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That, effective with the collection of fees for Summer Quarter, ~~1987~~ 1988, 4 Policies of the Board C-5 be amended to read as follows:

5. General student fee schedule for Southern Illinois University at Edwardsville in effect Summer Quarter, ~~1987~~ 1988:

<u>Quarter Hours</u>	<u>Student Welfare and Activity Fee</u>	
1	\$-3.00	\$ 7.20
2	6.00	<u>8.95</u>
3	9.00	<u>10.70</u>
4	12.00	<u>12.45</u>
5	15.00	<u>15.45</u>
6-11	20.40	<u>20.85</u>
12-18	20.40	<u>20.85</u>
19 and over	23.40	<u>22.60</u>

NOTICE OF PROPOSED FEE INCREASE: TEXTBOOK RENTAL FEE, SIUE
[AMENDMENT TO 4 POLICIES OF THE BOARD C-5 AND C-6]

Summary

This matter proposes a \$3.00 increase in the Textbook Rental Fee from the present full-time rate of \$20.00 per quarter to a proposed rate of \$23.00 per quarter, effective with the collection of fees for Summer Quarter, 1988.

Rationale for Adoption

The University's Textbook Rental is operated as a cost-saving service to students. If students were required to purchase books rather than rent them, the quarterly cost would average several times the current fee of \$20.00 per quarter. Resources to operate Textbook Rental are derived from the Textbook Rental Fee, late return penalties, revenue from book sales, and interest earnings. The last increase in the Textbook Rental Fee was effective Summer Quarter, 1983.

A major difficulty in budgeting for the Textbook Rental Service has been the variable and somewhat unpredictable expenditure for textbooks. The cost of textbooks purchased was \$321,441 in FY-85, \$459,591 in FY-86, and \$577,832 in FY-87. Projected costs for FY-88 are \$480,300. Textbook expenditures are affected by academic unit decisions on text changes, by development of new courses, by curricular modification of existing courses, by shifts in enrollment, and so forth.

Textbook Rental operations produced net income of \$175,271 in FY-85 and \$75,931 in FY-86. Following the Legislative Audit Commission's refusal to allow these amounts as reserves against future purchases, the University planned to apply the funds against the cost of relocating the Textbook Rental Service to the University Center. However, the substantially increased cost of book purchases since FY-85 will reduce the fund balance. In FY-87 Textbook Rental operated with a deficit of \$137,364. A deficit of \$136,300 is projected for FY-88. The deficits are offset by the net revenues from prior years.

Additional revenues are needed to maintain adequate reserves for Textbook Rental operations and for the costs of the planned renovation and relocation of the service to the University Center. The fee increase proposed will generate approximately \$68,400 annually.

Considerations Against Adoption

This proposal would increase mandatory student fees which could affect student access to the University. University officers considered the possible impact on access in arriving at the proposal submitted.

Constituency Involvement

The Textbook Services Advisory Committee recommended a \$4.50 per quarter increase in the fee for full-time students. The Student Senate concurred with that recommendation. The Vice-President for Administration reviewed the committee's proposal and recommended the \$3.00 per quarter increase proposed herein.

Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That, effective with the collection of fees for Summer Quarter, 1988, 4 Policies of the Board C-5 and C-6 be amended to read as follows:

5. General student fee schedule for Southern Illinois University at Edwardsville in effect Summer Quarter, ~~1987~~ 1988:

<u>Quarter Hours</u>	<u>Textbook Rental Fee</u>	
1	\$-1.85	\$ 2.10
2	3.70	4.30
3	5.55	6.40
4	7.40	<u>8.50</u>

<u>Quarter Hours</u>	<u>Textbook Rental Fee</u>	
5	9.25	10.65
6-11	14.00	16.10
12-18	20.00	23.00
19 and over	21.85	25.15

6. Fees at the Scott Air Force Base Resident Center, the Cooperative Graduate Center at Greenville College, and the Litchfield Resident Center shall be as follows, effective Summer Quarter, 1987 1988:

<u>Quarter Hours</u>	<u>Textbook Rental Fee</u>	
1	\$-1.85	\$ 2.10
2	3.70	4.30
3	5.55	6.40
4	7.40	8.50
5	9.25	10.65
6-11	14.00	16.10
12-18	20.00	23.00
19 and over	21.85	25.15

NOTICE OF PROPOSED FEE INCREASE: UNIVERSITY CENTER FEE, SIUE
[AMENDMENT TO 4 POLICIES OF THE BOARD C-5 AND C-6]

Summary

This matter proposes a \$5.00 increase in the University Center Fee from the present full-time rate of \$43.00 per quarter to a proposed rate of \$48.00 per quarter, effective with the collection of fees for Summer Quarter, 1988.

Rationale for Adoption

University Center operations and services were reviewed by the University Center Board, the designated fee advisory body for the University Center Fee. The board is composed of student, faculty, staff, and alumni representatives. In its review, the board concluded that University Center operations and services are appropriate to the needs of the University community.

The University Center operates on resources derived from sales of goods and services, rental income, and student fees. Since the 1986-87 review of the University Center Fee, several factors have changed. Projected interest income has declined due to market conditions and a reduced amount of cash to invest. Utility costs are expected to increase more rapidly than in past years because of requested rate increases. Food service sales revenues have been below projections because new business expected from new food service operations was not realized. Personnel costs have risen faster than expected because of accumulated vacation and sick leave liabilities.

To help balance income and expenses, University officers will defer renovations that had been budgeted at \$72,000 in FY-88 and \$50,000 in FY-89. In addition, increased revenue will be needed to balance the Center's budget and provide an acceptable ending cash balance. Revenue and expenditure projections indicate that, with no fee increase, the Center's cash balance would decline \$149,250 during FY-89; dropping from \$220,676 at the end of FY-88 to \$71,426 at the end of FY-89.

The fee increase proposed would generate approximately \$160,000 during FY-89. This would balance University Center revenues and expenditures during the year and project a cash balance of \$231,426 at the close of FY-89.

Considerations Against Adoption

The proposal would increase mandatory student fees which could affect student access to the University. University officers considered the possible impact on access in arriving at the proposal submitted.

Constituency Involvement

The University Center Board recommended an \$8.00 per quarter increase for full-time students. The Student Senate concurred with that recommendation. The Vice-President for Administration reviewed the initial proposal and recommended that University Center expenses be reduced by deferring renovation projects in FY-88 and FY-89, and that a \$5.00 per quarter fee increase be requested.

Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That, effective with the collection of fees for Summer Quarter, 1988, 4 Policies of the Board C-5 and C-6 be amended to read as follows:

5. General student fee schedule for Southern Illinois University at Edwardsville in effect Summer Quarter, ~~1987~~ 1988:

<u>Quarter Hours</u>	<u>University Center Fee</u>	
1	\$-8.80	\$ 9.80
2	17.60	<u>19.65</u>
3	26.50	<u>29.60</u>
4	35.30	<u>39.40</u>
5	35.30	<u>39.40</u>
6-11	39.20	<u>43.75</u>
12-18	43.00	<u>48.00</u>
19 and over	51.80	<u>57.80</u>

6. Fees at the Scott Air Force Base Resident Center, the Cooperative Graduate Center at Greenville College, and the Litchfield Resident Center shall be as follows, effective Summer Quarter, ~~1987~~ 1988:

<u>Quarter Hours</u>	<u>University Center Fee</u>	
1	\$-8.80	\$ 9.80
2	17.60	19.65
3	26.50	29.60
4	35.30	39.40
5	35.30	39.40
6-11	39.20	43.75
12-18	43.00	48.00
19 and over	51.80	57.80

NOTICE OF PROPOSED FEE INCREASE: UNIVERSITY HOUSING
RENTAL RATES, SIUE
[AMENDMENT TO 4 POLICIES OF THE BOARD C-13]

Summary

This matter proposes a 5% increase in rental rates for single student and family housing to be effective September 1, 1988.

Rationale for Adoption

Rental rates for the University's Tower Lake Apartments were last increased effective September 1, 1984. In FY-86, FY-87, and FY-88, revenues were increased primarily by converting apartments from family to single student use. The additional revenue helped offset salary and cost increases affecting University housing operations. Between FY-85 and FY-88, utility rates increased approximately 18%. Costs paid for utilities remained relatively constant during these years due to energy conservation improvements and educational programs for residents about energy conservation.

Additional revenue increases from conversion of apartments to single student use are not expected. Other increases in revenues will be necessary in FY-89 to offset increased operating costs and to provide for maintenance projects. The rental rate increase proposed resulted from a review of housing operations by the Tower Lake Residents Association. The Residents Association recommended that revenues be increased by a combination of a 5% increase in rental rates and other measures intended to increase revenue by 2%. The other measures include a 25% increase in rates for conference housing, establishing a housing application fee, and increasing damage charges, late payment penalties, and user fees.

The revenue increase measures proposed are intended to maintain current housing operations and reasonable reserve levels and to provide funds for maintenance and repair projects. The rental rate increase proposed would generate approximately \$111,650.

As the housing facilities age, half of the units being eighteen years old and half being twelve years old, maintenance and repair needs have grown. The Residents Association and housing management have developed a schedule of maintenance and repair projects to be undertaken over the next several years.

Currently, the estimated cost of the projects totals \$2,514,000. The increases in rental rates and other revenues recommended for FY-89 would provide \$291,000 to be budgeted for maintenance and repair, independent of repair and replacement reserve monies.

Considerations Against Adoption

The rental rate increase proposed would increase the cost of attendance for on-campus resident students. Increases in the cost of attendance can affect access to the University. University officers considered the possible impact on access in arriving at the proposal submitted.

Constituency Involvement

The Tower Lake Residents Association, the designated advisory body for Tower Lake rental rates, recommended the rate increase proposed. The Residents Association recommendation was approved by the Student Senate, SIUE.

Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That, effective September 1, 1988, 4 Policies of the Board C-13 be amended to read as follows:

13. Rental rates for the use and occupancy of University Housing on the campus of Southern Illinois University at Edwardsville effective September 1, 1984 1988, are as follows:

FAMILY HOUSING I

\$315	\$331	per month - two-bedroom, unfurnished apartment
\$365	\$383	per month - two-bedroom, furnished apartment
\$355	\$373	per month - three-bedroom, unfurnished apartment
\$410	\$431	per month - three-bedroom, furnished apartment

As a service to incoming Faculty/Staff, housing facilities will be available to them while they secure permanent housing. Faculty/Staff shall be limited to a six-month contract at a rate which is, as to each type of unit, \$100.00 higher than above.

SINGLE STUDENT HOUSING I

\$122	\$128	per month per student - two-bedroom, 4-student unit
\$244	\$256	per month per student - two-bedroom, 2-student unit
\$103	\$108	per month per student - three-bedroom, 6-student unit
\$205	\$215	per month per student - three-bedroom, 3-student unit
\$122	\$128	per month per student in double - two-bedroom, 3-student unit
\$184	\$193	per month per student in single - two-bedroom, 3-student unit

The Chair explained that under the rules of the Board of Trustees these matters hold over until next month at which time there will be full discussion.

Under Executive Officer Reports, President Lazerson commended the SIUE constituency groups' involvement in the campaign to secure additional resources for education.

President Guyon commented that enrollment for this spring semester compared to the same period of time for spring 1987 is up about 2% in total enrollment and up 3% for on-campus enrollment. He continued that SIUC is moving toward a plan to close first-time freshmen enrollment about April 1.

In response to a question from Mr. VanMeter, President Guyon stated that total enrollment is 23,277; on-campus enrollment is 20,302.

Chancellor Pettit presented the following report to the Board for information:

SUMMARY OF THE IBHE OPERATING BUDGET RECOMMENDATIONS
FOR FISCAL YEAR 1989

The Illinois Board of Higher Education, at its January 5, 1988 meeting, approved a FY-89 operations and grants budget recommendation of \$1.8 billion for higher education. This is an increase of \$258.5 million, or 16.7% over FY-88 appropriations. Of this increase, \$134.0 million is recommended for universities, an increase of 12.1% over the previous year. Attached as Table I is a summary of the recommended increases for all components of higher education.

Major features of the recommendations for universities include:

ADJUSTMENTS TO THE FY-89 APPROPRIATION BASE

Tuition Rates

During the fall term of the 1987-88 academic year, the governing boards of the senior public universities took action which resulted in a mid-year tuition increase ranging upward from \$100 a semester. The IBHE's budget recommendations annualize these increases. The result of this decision, plus technical adjustments, is an increase in the income funds of \$14.2 million for all universities. For SIUC and SIUE, the increases are approximately \$4.6 million and \$0.7 million, respectively.

The IBHE and the universities agreed that because of the mid-year increase in FY-88 there should be no additional tuition increase recommended at this time for FY-89.

Comparative Cost Analysis

On the basis of an IBHE analysis of instructional costs, a negative adjustment to the budget base is recommended for each university showing an overfunding exceeding 5% of that university's adjusted instructional cost base. The adjustment equals one-third of the overfunding amount indicated by the IBHE cost analysis. The four universities negatively affected were Chicago State University, Western Illinois University, Southern Illinois University at Edwardsville (\$230,800), and the University of Illinois/Chicago.

Institutions whose costs are below the statewide average cost will move closer to the average through control of enrollments and/or funding increases. Two universities, Eastern Illinois University and Governors State University, are recommended for positive adjustments equaling one-third of the amount of underfunding.

Implementation of Financial Guidelines

These adjustments reflect changes in the scope of certain self-supporting university activities, such as instructional programs purchased by a corporation or offered on a military base. Since FY-80, such activities have been included in the appropriations process in order to implement the Financial Guidelines of the Legislative Audit Commission. Revenues from these activities are deposited into the appropriate university Income Fund and expenditures are made from appropriations passed by the General Assembly. Adjustments to the appropriations base and to the estimated revenues to be deposited in the Income Fund are frequently required when these programs become larger or smaller. SIUC is recommended for a positive adjustment of \$600.

Tuition Waiver Adjustments

A Board of Higher Education policy adopted in 1971 limits the amount of undergraduate institutional tuition waivers a campus may grant to 2% of undergraduate enrollment. Statutory waivers and waivers for civil service staff are excluded from this limitation. Six institutions, including SIUE, were given negative adjustments in order to ensure that General Revenue Funds do not subsidize tuition waivers above the IBHE established limit. The negative adjustment recommended for SIUE is \$117,000.

Cost Recovery Instruction

For FY-89 a positive base adjustment of \$683,500 is recommended for SIU to reflect cost and salary increases in cost recovery programs offered by the University. The distribution of these adjustments shows \$647,000 for SIUC and \$36,500 for SIUE.

Other Adjustments

The other adjustments reflected in the IBHE recommendations are all to the University of Illinois budget. They are: negative adjustments to reflect enrollment losses in FY-88 (\$302,700) and FY-89 (\$123,800) and the reappropriation of Value Added Agriculture funds (\$500,000) and Solid Waste Management funds (\$700,000); and a positive adjustment of \$650,000 to upgrade the Library Computer System which serves 29 participating libraries.

RECOMMENDED INCREASES

Salary Increases

The progress made in restoring faculty and staff salary competitiveness from FY-84 to FY-87 was, essentially, erased by the absence of appropriated funds for salary increases in FY-88. The 10% (on 95% of base) being recommended will only partially restore the levels of salary competitiveness achieved in the 1970's.

Other Payroll Cost Increases

Included in this category are funds to cover the employer's share of the hospital portion of the Federal Insurance Contribution Act tax for Medicare coverage for employees hired since April 1, 1986. Also included are funds to cover the projected costs of accrued unused sick leave for FY-88 and FY-89. For SIU this recommended increase is \$513,200.

General Cost Increase

The increase recommended for this portion of the universities' budgets is 5%. This percent should be sufficient to meet projected increases for FY-89, but does not address some accumulated deficiencies.

Utility Cost Increases

An increase of 5% is projected by IBHE to be sufficient for all utility expenditures.

Library Cost Increases

The costs of library materials, particularly the cost of foreign materials and periodicals, continue to increase at a rate higher than general costs. This rate of increase, coupled with expansion in the volume of published materials, has made it difficult for university libraries to keep up with the research and instructional demands placed upon them. To address these factors, the budget recommendation includes a 9% increase for libraries.

Operation and Maintenance for New Buildings

These funds are established each year. For succeeding years, funds so established become part of the base. For FY-89 SIU will receive \$394,100 for the operation and maintenance of new buildings. Buildings and the amount

recommended for each are as follows: Alton Dental Medicine Facility, \$60,800; East St. Louis Dental Medicine Clinic, \$15,200; Library Storage Facility, SIUC, \$122,700; Studio Arts Facility, SIUC, \$41,900; Combined Laboratory, Phase II, Springfield, \$18,200; and St. John's Ambulatory Care Facility, Springfield, \$135,300.

Program and Institutional Support

A total of \$35.0 million in new resources is recommended to improve the quality of academic programs and improve the support services at public universities. Of this total, \$5,225,100 is being recommended for SIU. Table IV details the distribution of these funds.

Four major areas have been identified for special attention. They are: 1) advancing economic development in Illinois, 2) enhancing the quality of undergraduate education, 3) working with elementary and secondary schools to improve the quality of education at all instructional levels, and (4) improving access to and completion of academic and professional programs for minority students.

SUMMARY TABLES

The attached Table II summarizes the IBHE FY-89 operating budget recommendations for each university system; Table III summarizes these recommendations for SIUC, SIUE, and Central Administration.

It should be noted that the recommended funding level for Retirement (Table I) is 60% of the gross payout level.

TABLE I

SUMMARY OF IBHE FY-89 OPERATING BUDGET RECOMMENDATIONS FOR HIGHER EDUCATION

(in thousands of dollars)

Resource Requirements	FY-88		FY-89		Recommended Increases	
	Appropriations		Recommendations	Dollar	Percentage	
Universities	\$1,107,016.0		\$1,241,061.3	\$134,045.3	12.11	
Community Colleges	187,767.7		220,615.9	32,848.2	17.49	
Illinois State Scholarship Commission	147,025.7		181,693.4	34,667.7	23.58	
Financial Assistance to Private Institutions	13,104.0		25,904.0	12,800.0	97.68	
Health Education Grants	18,089.6		22,039.1	3,949.5	21.83	
Institutional Grants Program	5,952.1		9,992.5	4,040.4	67.88	
Board of Higher Education	1,859.4		2,113.3	253.9	13.65	
State Universities Civil Service System	731.3		839.0	107.7	14.73	
Retirement	69,642.0		105,406.4	35,764.4	51.35	
TOTAL - OPERATIONS AND GRANTS	\$1,551,187.8		\$1,809,664.9	\$258,477.1	16.66	
<u>Revolving Funds</u>						
Cooperative Computer Center	5,459.3		6,252.3	793.0	14.53	
Loan Reimbursements	178,067.8		152,914.7	(25,153.1)	-14.13	
TOTAL	\$1,734,714.9		\$1,968,831.9	\$234,117.0	13.50	
<u>Source of Appropriated Funds</u>						
General Revenue Fund	\$1,267,561.3		\$1,510,924.0	\$243,362.7	19.20	
Universities Income Fund	259,456.8		273,628.4	14,171.6	5.46	
Student Loan Fund - Reimbursements	178,067.8		152,914.7	(25,153.1)	-14.13	
Other	29,629.0		31,364.8	1,735.8	5.86	
TOTAL	\$1,734,714.9		\$1,968,831.9	\$234,117.0	13.50	

TABLE II

SUMMARY OF IBHE FY-89 OPERATING BUDGET RECOMMENDATIONS BY UNIVERSITY SYSTEM

(in thousands of dollars)

	Board of Governors	Board of Regents	Southern Illinois University	University of Illinois	Total
FY-88 Appropriations	\$182,113.2	\$196,732.8	\$198,175.9	\$535,453.4	\$1,112,475.3
Adjustments to FY-88 Appropriations					
Implementation of Financial Guidelines	34.6	78.4	0.6	269.1	382.7
Comparative Cost Adjustment	21.1		(230.8)	(179.8)	(389.5)
Tuition Waiver Adjustment	(187.1)	(39.4)	(117.3)	(114.2)	(458.0)
Cost Recovery Instruction			683.5		683.5
FY-88 Enrollment Loss				(302.7)	(302.7)
FY-89 Enrollment Loss				(123.8)	(123.8)
Value-Added Agriculture Reappropriation				(500.0)	(500.0)
Library Computer System				650.0	650.0
Solid Waste Management Reappropriation				(700.0)	(700.0)
Total Adjustments	(131.4)	39.0	336.0	(1,001.4)	(757.8)
Percent of Recommended Adjustments	-0.07%	0.02%	0.17%	-0.19%	-0.07%
Recommended Increase	\$ 13,222.4	\$ 14,431.6	\$ 13,687.2	\$ 39,507.2	\$ 80,848.4
Salary Increase	411.1	428.8	513.2	1,260.9	2,614.0
Other Payroll Cost Increases	1,326.3	1,554.0	1,606.1	3,214.1	7,700.5
General Cost Increase	408.0	439.5	513.2	1,703.8	3,064.5
Utility Cost Increase	273.3	358.6	303.7	632.1	1,567.7
Shared Computing Cost Increase	307.8				307.8
O & M for New Buildings	0.0	275.9	394.1	3,815.7	4,485.7
Program and Institutional Support	7,464.5	6,963.5	5,225.1	15,354.4	35,007.5
Total Increases	\$ 23,413.4	\$ 24,451.9	\$ 22,242.6	\$ 65,488.2	\$ 135,596.1
Percent of Recommended Increases	12.86%	12.43%	11.22%	12.23%	12.19%
Net Change from FY-88	23,282.0	24,490.9	22,578.6	64,486.8	134,838.3
Percent of Net Change	12.78%	12.45%	11.39%	12.04%	12.12%
FY-89 Appropriation Recommendation	\$205,395.2	\$221,223.7	\$220,754.5	\$599,940.2	\$1,247,313.6

TABLE III

SUMMARY OF IBHE FY-89 OPERATING BUDGET RECOMMENDATIONS FOR SOUTHERN ILLINOIS UNIVERSITY

(in thousands of dollars)	<u>SIUC</u>	<u>SIUE</u>	<u>Central Administration</u>	<u>Total</u>
FY-88 Appropriations	\$140,323.2	\$56,176.4	\$1,676.3	\$198,175.9
Adjustments to FY-88 Appropriations				
Comparative Cost Adjustment	0.6	(230.8)		(230.8)
Implementation of Financial Guidelines	0.0	0.0	0.0	0.6
Tuition Waiver Adjustment	0.0	(117.3)	0.0	(117.3)
Cost Recovery Instruction	647.0	36.5	0.0	683.5
Total Adjustments	<u>647.6</u>	<u>(311.6)</u>	<u>0.0</u>	<u>336.0</u>
Percent of Recommended Adjustments	0.46%	-0.55%	0.00%	0.17%
Recommended Increases				
Salary Increase	\$ 9,543.2	\$ 4,022.7	\$ 121.3	\$ 13,687.2
Other Payroll Cost Increases	370.8	135.4	7.0	513.2
General Cost Increase	1,090.5	496.1	19.5	1,606.1
Utility Cost Increase	346.7	166.5	0.0	513.2
Library Cost Increase	261.1	42.6	0.0	303.7
O & M for New Buildings	318.1	76.0	0.0	394.1
Program and Institutional Support	3,396.3	1,688.8	140.0	5,225.1
Total Increases	<u>15,326.7</u>	<u>6,628.1</u>	<u>287.8</u>	<u>22,242.6</u>
Percent of Recommended Increases	10.92%	11.80%	17.17%	11.22%
Net Change from FY-88	\$ 15,974.3	\$ 6,316.5	\$ 287.8	\$ 22,578.6
Percent of Net Change	11.38%	11.24%	17.17%	11.39%
FY-89 Appropriation Recommendation	<u>\$156,297.5</u>	<u>\$62,492.9</u>	<u>\$1,964.1</u>	<u>\$220,754.5</u>
Source of Appropriated Funds				
General Revenue	\$114,773.4	\$49,721.6	\$1,964.1	\$166,459.1
Income Fund	41,524.1	12,771.3	0.0	54,295.4
Total	<u>\$156,297.5</u>	<u>\$62,492.9</u>	<u>\$1,964.1</u>	<u>\$220,754.5</u>

TABLE IV
SUMMARY OF IBHE FY-89 PROGRAM AND INSTITUTIONAL SUPPORT RECOMMENDATIONS
FOR SOUTHERN ILLINOIS UNIVERSITY

(in thousands of dollars)	
<u>SIU at Carbondale</u>	
College of Technical Careers	\$ 150.0
Ph.D. in Engineering	54.0
Molecular Biology	700.0
Renewal Institute	88.2
Undergraduate Program Quality:	
Communication Skills	206.2
Undergraduate Program Quality:	
Electrical Engineering	125.6
Minority Accelerated College Entry Program	329.0
M.S. in Manufacturing Systems	91.0
Computing Resources	700.0
M.S. and Ph.D. in Pharmacology	40.5
Family Practice Satellite Residency Programs	721.8
Equipment Replacement - School of Medicine	150.0
Undergraduate Review and Assessment	40.0
Subtotal - SIUC	\$3,396.3
<u>SIU at Edwardsville</u>	
B.A./B.S. in Computer Science	\$ 49.7
Freshmen First	43.0
Outreach Programs for Minorities	125.0
School of Nursing	59.3
Instructional Program in Office Information Systems	60.0
Undergraduate Laboratories	281.0
Excellence in Undergraduate Teaching	312.0
Undergraduate Review and Assessment	20.0
Computing Facilities Improvement	675.0
East St. Louis Dental Clinic	63.8
Subtotal - SIUE	\$1,688.8
<u>Central Administration</u>	
Office Support	\$ 40.0
Information Processing Architecture	100.0
Subtotal - Central Administration	\$ 140.0
TOTAL	<u>\$5,225.1</u>

Chancellor Pettit stated that the IBHE recommended budget for higher education recommended an increase of \$134 million, 12.1% for public universities in the state. He continued that that translates into a recommendation of \$221 million in state-appropriated funds for Southern Illinois University, which is only a portion of SIU's total operating budget. He stated that for SIUC the figure would move from \$140 to \$156 million; for SIUE from \$56 to \$62 million; and for the central administration, from \$1.7 to \$1.9 million. He reported that the IBHE budget called for a 10% salary increase which is less than the 13% SIU had asked for. He explained that if this is the budget, it was not that significant for SIU staff and faculty who have had to forego an increase for a year. He stated that there was no certainty that this budget would see the light of day unless the efforts to bring about a tax increase are successful.

Chancellor Pettit stated that Professor Charles Goben, SIUC, has requested grievance arbitration. He reported that the SIUC grievance procedure, for the last seven or eight years, has contained a provision which allows a grievant to request the Board of Trustees at this stage to consent to arbitration. He continued that this is the first such request for arbitration and that there weren't really any ground rules or guidelines for processing. He asked the Board's pleasure on the matter.

Mr. Elliott stated that Professor Goben has requested the Board to consent to arbitration of his grievance, and that he has also filed documents for an Application for Appeal to the Board of Trustees. He explained that the Board has the application for arbitration, but it does not have the documents regarding his Application for Appeal. He continued that the Board of Trustees

should be fully informed before making a decision in the matter and he moved the following resolution: That the consideration of the Request for Arbitration by Professor Goben be postponed to the time at which the Application for Appeal is before the Board, that the schedule of submission of the Application for Appeal by Professor Goben be resumed as of this date, and that both the request for arbitration and the Application for Appeal by Professor Goben be considered by the Board and acted upon at the same time and place. The motion was duly seconded.

The Chair reminded the Board that in the past he had ruled against oral presentation on these matters. He continued that that ruling is always subject to being overruled by the Board. He explained that a request was made for a verbal presentation in this matter, but until he knew whether the Board was going to consider it at all, he had not responded. He stated that unless there was some guidance to the contrary, his inclination would be to treat this matter in the same manner as prior ones; simply, to make a decision based on the documentation. He stated that that would give Professor Goben or his attorney the opportunity to get any materials they might want to the Board before it is heard.

Mr. Elliott encouraged anyone who has a written presentation to forward it to the Chancellor's Office so it can be circulated to the Board. He continued that he personally preferred written materials so the members have a chance to study and consider them in detail prior to the Board meeting, rather than trying to listen to an oral presentation and not have a chance to reflect on the matters presented.


The motion being duly made and seconded, after a voice vote the Chair declared the motion to have passed unanimously.

Mrs. Kimmel explained that last year the students at SIUC did a Mother's March for the March of Dimes. She stated that this was the idea of the people of the Student Health Center who were working on a program with the March of Dimes to develop a model program that could be used in other universities in the education of young men and women as to the responsibility of any children in their future. She reported that Libby Pettit is the Chairperson this year and this is the 50th Anniversary of the March of Dimes. She stated that parties in celebration of the 50th Anniversary will be going on all over the country and that SIU will be having its own party. She announced that Libby Pettit threw out the challenge to everyone when she gave a check for \$50 and said I challenge you to meet this. She continued that some have already met this challenge and she offered the opportunity to the Trustees, faculty, and everyone to join in this challenge. She announced that on March 1 there will be a birthday party at Stone House for the 50th Anniversary of the March of Dimes with some national March of Dimes people attending. She reported that SIU is the only place in the country where the march is done by a university campus. She stated that the students at SIU have been very responsive to community needs through the years.

The Chair announced that a news conference would immediately follow in the Mississippi Room and that lunch would follow in Ballroom "C."

Mr. VanMeter moved that the meeting be adjourned. The motion was duly seconded, and after a voice vote the Chair declared the motion to have passed.

The meeting adjourned at 11:35 a.m.



Sharon Holmes, Executive Secretary

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MINUTES OF THE SPECIAL MEETING OF THE BOARD OF TRUSTEES
SOUTHERN ILLINOIS UNIVERSITY
MARCH 9, 1988

A special meeting of the Board of Trustees of Southern Illinois University convened at 7:59 p.m., Wednesday, March 9, 1988, in the Clinton Room of the Collinsville Hilton Inn, 1000 Eastport Plaza Drive, Collinsville, Illinois. The Chairman and Secretary being present, the meeting was called to order. The following members of the Board were present:

Mr. B. B. Birger
Mr. Ivan A. Elliott, Jr.
Mrs. Carol Kimmel, Secretary
Mr. Phil Lyons
Mr. William R. Norwood
Mr. Harris Rowe, Chairman
Mr. A. D. VanMeter, Jr., Vice-Chairman
Dr. George T. Wilkins, Jr.

The following member was absent:

Mr. Terry Signorello

Also present were Dr. Lawrence K. Pettit, Chancellor of Southern Illinois University, and Mr. C. Richard Gruny, Board Legal Counsel.


The Secretary reported a quorum present.

Dr. Wilkins moved that the Board go into closed session to consider information regarding the appointment, employment or dismissal of employees or officers and pending litigation, to adjourn directly from the closed session with no action having been taken. The motion was duly seconded. Student Trustee opinion in regard to this motion was indicated as follows: Aye, Phil Lyons; nay, none. The motion carried by the following recorded vote: Aye, B. B. Birger, Ivan A. Elliott, Jr., Carol Kimmel, William R. Norwood, Harris Rowe, A. D. VanMeter, Jr., George T. Wilkins, Jr.; nay, none.

March 9, 1988

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The meeting adjourned at 10:22 p.m.



Carol Kimmel, Secretary

MINUTES OF THE MEETING OF THE BOARD OF TRUSTEES
SOUTHERN ILLINOIS UNIVERSITY
MARCH 10, 1988

The regular monthly meeting of the Board of Trustees of Southern Illinois University convened on Thursday, March 10, 1988, at 10:35 a.m., in the Ballroom of the University Center, Southern Illinois University at Edwardsville. The regular Chairman and Secretary being present, the meeting was called to order. The following members of the Board were present:

Mr. B. B. Birger
Mr. Ivan A. Elliott, Jr.
Mrs. Carol Kimmel, Secretary
Mr. Phil Lyons
Mr. William R. Norwood
Mr. Harris Rowe, Chairman
Mr. A. D. VanMeter, Jr., Vice-Chairman
Dr. George T. Wilkins, Jr.

The following member was absent:

Mr. Terry Signorello

Executive Officers present were:

Dr. Lawrence K. Pettit, Chancellor of Southern Illinois University
Dr. Earl E. Lazerson, President, SIUE
Dr. John C. Guyon, President, SIUC

Also present was Mrs. Sharon Holmes, Executive Secretary of the Board.

The Secretary reported a quorum present.

NOTE: Copies of all background documents furnished to the Board in connection with the following matters have been placed on file in the Office of the Board of Trustees.

The Chair announced that the Board had met last evening at 7:59 p.m. in the Clinton Room of the Collinsville Hilton Inn, and a motion had been made to adjourn into executive session to consider information regarding appointment, employment or dismissal of employees or officers, namely the reconvened evaluation of Chancellor Pettit, and pending litigation. He stated that no other business had been discussed, and the meeting had adjourned with

no action taken. He announced that the evaluation was extremely positive and that the Board had reaffirmed its complete confidence in the Chancellor and his activities.

The Chair announced that because of the late arrival of two Trustees last month the evaluation session of President Guyon had been shortened. He stated that that evaluation session would be reconvened at a time scheduled by President Guyon and Chancellor Pettit.

Under Trustee Reports, Mrs. Kimmel reported that she had attended the meeting of the Illinois Board of Higher Education on March 1. She stated that that was the most frustrating, saddest, and depressing meeting she had ever attended. With regard to the budget, she stated that there was good news and bad news; the good news is that there is a budget, the bad news is that there isn't as much in it for higher education as had been anticipated. She reported that each of the system heads had made a presentation. She stated that Governor Thompson had attended the February IBHE meeting which had been well covered by the news media; but at this IBHE meeting, for the allocation of the budget, no news media had attended. She explained that that represented that the news media didn't think the general public was interested in the critical situation facing higher education. She stated that in this budget there will be no money for salary increases and no money to meet increased costs that go up every year over which there is no control. She explained that instead of the IBHE approving the usual resolution for allocation, it amended its resolution to read as follows: "The Board of Higher Education strongly affirms its Fiscal Year 1989 budget recommendations for higher education operations and grants. The Board of Higher Education strongly urges the General Assembly and the Governor to enact increased taxation legislation to provide critically needed support for education. The Board of Higher Education

hereby as required by the statute of Illinois allocates Governor James R. Thompson's woefully inadequate Fiscal Year 1989 budget for higher education operations and grants as presented and requests that each higher education system and agency provide by March 25, 1988, a line item object classification distribution of the amounts allocated." She explained that the IBHE wasn't taking a poke at the Governor because the Governor himself had called this a woefully inadequate budget. She continued that every legislator will receive a copy of this resolution and a summary of the remarks made by the systems heads and others who spoke at the meeting. She stated that unless the people are willing to make the effort for an increase in the income tax there was little chance of getting it.

The Chair urged everyone to remind the legislature that an increase is needed. He continued that Illinois' status, compared to other states across the nation, was slipping and it is terribly hard to play catchup.

Mr. Elliott reported that he had attended the meeting of the SIU Foundation Executive Committee on March 2. He announced that the year-to-date giving was \$2,600,000, up almost \$400,000 this year, not counting funds raised through the capital campaign. He stated that a number of reports had been received about the progress of the Foundation. He reported that the two-for-two campaign for the library has raised \$112,000 and that the students at SIUC were expecting to raise \$10,000 of that. He announced that Mrs. Patricia Arey had been employed as Director of Special Gifts for the Foundation. He reported that the Ibendahl farm had been resold for \$700,100. He announced that Mr. Kenneth Pontikes will be making office space available, free of charge, to the Foundation in Rosemont, Illinois, which is about ten minutes from O'Hare Airport. He explained that the Foundation Executive Committee had reviewed the audit done by the outside auditors and since the scope of the two audits

conducted by the state and the independent auditors were about the same and overlapped it had been decided to discontinue the independent audit of the Foundation.

Mr. Elliott reported that he had attended the meeting of the Administrative Advisory Committee of the State Universities Civil Service System on March 8. He explained that that committee is composed of administrators who advise the Merit Board on policy matters having to do with Merit Board employees. He stated that a slide presentation on the financial plight of higher education had been given by Craig Bazzani from the University of Illinois.

Under Committee Reports, Mr. Elliott, Chairman of the Finance Committee, said that the Committee had met this morning in the Mississippi-Illinois Rooms of the University Center, Southern Illinois University at Edwardsville, at 8:30 a.m. He gave the following report:

The Committee discussed and recommends approval of the following items on the Board's agenda: Items F, Increase in Student Welfare and Activity Fee, SIUE [Amendment to 4 Policies of the Board C-5]; G, Increase in Textbook Rental Fee, SIUE [Amendment to 4 Policies of the Board C-5 and C-6]; H, Increase in University Center Fee, SIUE [Amendment to 4 Policies of the Board C-5 and C-6]; and I, Increase in University Housing Rental Rates, SIUE [Amendment to 4 Policies of the Board C-13]. In order that there could be discussion at the Board meeting, we do not recommend that any of these be placed on the omnibus agenda. We received a report concerning Item J, Authorization for the Sale of Bonds: Addition to the Student Recreation Center, SIUC. The Treasurer indicated at the Finance Committee meeting that adding a pledge of tuition not to exceed the maximum annual debt service is about \$650,000 annually. That pledge to this system would help to achieve a more favorable bond rating. The Finance Committee recommends that the Board give its approval to the bond resolution of the SIU Recreational Facilities System Revenue Bonds, Series 1988, by adding the pledge of tuition. I would point out that we've done this many times in the past because it helps our ratings and we get a better price on bonds when they sell them. Although this has been done for years, never has tuition money been paid to pay a bond issue, and I assume that it will not happen in the future. The Committee recommends approval of Item J with the change of adding a pledge of tuition. Item K, Charter for Internal Auditing [Amendments to 5 Policies of the Board E] was discussed in more detail last month. There was no discussion on it today. It's a good move giving a procedure for audits and starting them off in job descriptions, et cetera. It

has the provision in it for the place where the Board and the Finance Committee fit in that regard. We recommend approval and it be placed on the omnibus motion. Item L, Equal Opportunity and Affirmative Action [Amendment to Article VII Statutes of the Board of Trustees] was presented. Phil Lyons had suggested a small change and it has been added to improve the language. The change was primarily editorial, but important. The Committee recommends approval of that item and that it be placed on the omnibus motion. We received notice of the following items which will be held over until next month: Items T, Notice of Proposed Increase: Students' Attorney Program Fee, SIUC [Amendment to 4 Policies of the Board B-6 and B-17]; U, Notice of Proposed Partial Refund of the Student Medical Benefit Fee for Medical Students on the Springfield Campus, SIUC; and V, Notice of Proposed Change: Student Medical Insurance Premium, SIUC [Amendment to 4 Policies of the Board B-2-b, B-6, and B-12-b]. We received an update of the Fiscal Year 1989 budget from Chancellor Pettit and an update on computing activities from Tom Britton. Next month we will probably have a report on the proposed purchase of a mainframe acquisition. A number of audits have been presented which were detailed at the meeting. If any member of the Board or the Committee desires to have these placed on the agenda for discussion at later times, let me know.

Mrs. Kimmel, Chairperson of the Academic Matters Committee, stated that the Committee had met following the Finance Committee meeting. She gave the following report:

The Academic Matters Committee approved the matter on Equal Opportunity and Affirmative Action along with the Finance Committee. The Committee discussed, recommends approval, and asks that the following matters be placed on the omnibus motion: Items M, Abolition of Degree Programs: Master of Science in Education, Major in Counselor Education, and Specialist Degree, Major in Counselor Education, School of Education, SIUE; N, Recommendation for Honorary Degree, SIUC [Mordecai Gorelik]; and O, Recommendation for Honorary Degree, SIUC [Ronald E. Hall]. We had notice of the following two matters which will be presented to the Board for action in April: New Educational Unit: Department of Industrial Engineering, School of Engineering, SIUE, and New Educational Unit: Department of Construction, School of Engineering, SIUE. Dr. Guyon brought us up-to-date on the off-campus program in Japan. They are now recruiting teachers and staff to teach English in Japan. The Japanese are providing the facilities and the money for this program. We are the front-runners in this program. There will be other universities involved later on, but we are the first University in this project. We were very pleased to hear that this is moving forward so rapidly. We had a program brought to us about the library services in our system. Library services have changed and are progressing so rapidly. There are many new facets of lending and borrowing. It is a whole new world in the library science, but we have our problems like everyone else. More space and facilities are needed. There was a discussion of collections and the increased costs of publications. We were very grateful to Dr. Kenneth Peterson and the others who took the time to present this program. After the meeting, John Attard, President of the Undergraduate Student Organization, SIUC, told me that the students are trying to raise \$10,000 for the two-for-two project for the library. I'm always so pleased to

know that the students are involved because we forget that the students are putting an awful lot of time, effort, and money into the programs on our campus as well as taking out.

Mr. VanMeter, Chairman of the Architecture and Design Committee, said that the Committee had met following the Academic Matters Committee, and he gave the following report:

The Committee approved the following items and asks that they be placed on the omnibus motion: Items P, Approval of 1987 Land Use Plan, SIUC; Q, Selection of Architect, FY 1987 Build Illinois Projects, SIUC; R, Project Approval and Selection of Architect, Evergreen Terrace Renovations, SIUC; and S, Proposal to Name Physical Component, SIUC. The Committee had previously adopted a land use plan for the Edwardsville campus and it is very pleased to have the opportunity to adopt the plan for SIUC. We adopted the plan with the same cautionary remarks to the President and the Chancellor that were made previously with regard to the Edwardsville plan and that is that we expect it to be followed and if it is not followed that any deviation be brought to the attention of the Architecture and Design Committee. The Committee heard two information items: 1) that there is going to be an opportunity to use remaining funds, with pledges by other users, to go out for bid for an addition to the Springfield Combined Laboratory Facility. The Capital Development Board is being most cooperative in attempting to use those funds. We will be hearing more about that at later meetings. And 2), a report by Chancellor Pettit that the funds for the SIUC incubator, approximately \$6 million, have now been released.

The Chair explained the procedure for the Board's omnibus motion and he proposed that, after discussion, there would be taken up the following matters:

REPORTS OF PURCHASE ORDERS AND CONTRACTS,
JANUARY, 1988, SIUC AND SIUE

In accordance with III Bylaws 1 and 5 Policies of the Board C, summary reports of purchase orders and contracts awarded during the month of January, 1988, were mailed to the members of the Board in advance of this meeting, copies were placed on file in the Office of the Board of Trustees, and these reports are hereby submitted for information and entry upon the minutes of the Board with respect to the actions of the Executive Committee.

CHARTER FOR INTERNAL AUDITING
[AMENDMENTS TO 5 POLICIES OF THE BOARD E]

Summary

This matter proposes the addition of an "Internal Audit Charter" to the Board of Trustees' internal audit policy. The charter specifies the purpose, authority, and responsibility of the internal audit function at Southern Illinois University.

Rationale for Adoption

The Board of Trustees first adopted a policy statement regarding the internal audit function in December, 1979. That policy established, in very general terms, the Chancellor's responsibility for the development and implementation of a program of internal audit. Subsequent to that action, the Board directed the administrative centralization of the audit function under the authority of a system internal auditor. The Chancellor also promulgated guidelines which gave further direction to the overall internal audit function and which specified various administrative reporting relationships. Since those guidelines were last amended in late 1983, it has come to the attention of the Central Administration that the "Standards for the Professional Practice of Internal Auditing" recommend that, "The purpose, authority, and responsibility of the internal auditing department should be defined in a formal written document (charter)." The "Standards for the Professional Practice," developed and published by the Institute of Internal Auditors (IIA), are the standards against which the practice of internal auditing within a particular organization is measured.

Within the scheme of IIA Standards, the purpose of a charter is to ensure that the organizational independence of the internal auditing department facilitates the accomplishment of that department's audit responsibilities. Independence from operational responsibilities and unfettered access to information within the larger organization are the hallmarks of the recommended organizational independence.

While existing Chancellor guidelines might satisfy the IIA Standards, the Board of Trustees' adoption of an "Internal Audit Charter" as a part of its policies ensures compliance. Additionally, the Board's action reinforces the notion of independence of our internal audit function throughout the organization of Southern Illinois University.

The development and consideration of this matter has also provided the Chancellor with an opportunity to review existing guidelines on internal audit. Assuming the Board's approval of the amendments to Board policy, adjustments to the Chancellor's guidelines will be made. Those adjustments are highlighted in the attached draft guidelines (see Attachment A).

Considerations Against Adoption

University officers are aware of none.

Constituency Involvement

This matter presents a policy action in an area in which constituency reactions are not ordinarily sought.

Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That 5 Policies of the Board E be amended to read as follows:

E. Internal Audit Policy

1. The Chancellor, as the chief executive officer of Southern Illinois University, is responsible for the development and implementation of a program of internal audit.
2. The Chancellor will promulgate guidelines which give direction to the overall internal audit function of the University; these guidelines, as they are developed and amended, will be transmitted to members of the Board of Trustees.
3. Internal Audit Charter.

This charter identifies the purpose, authority, and responsibility of the Internal Audit Office at Southern Illinois University.

a. Purpose.

The Internal Audit Office was established within Southern Illinois University to conduct reviews of operations and procedures and to report findings and recommendations to the Institution's administration and to the Board of Trustees. All Internal Audit endeavors are to be conducted in accordance with applicable law, institutional objectives and policies, as well as professional ethics and standards.

b. Authority.

- 1) Since its organizational status and the support accorded to it by senior administration are major determinants of its range and value, the Internal Audit Office reports administratively to the Chancellor, whose authority as the chief executive officer is sufficient to assure a broad range of audit coverage and adequate consideration of effective action on internal audit findings and recommendations. The Internal Audit Office has an independent, functional responsibility to the Finance Committee of the Board of Trustees for reporting on the adequacy and effectiveness of internal controls.

- 2) While the Internal Audit Office is an integral part of Southern Illinois University and functions in accordance with the policies established by its central administration and the Board of Trustees, it is essential for internal auditors to be independent of the activities audited. To enhance and ensure this independence, and with strict accountability for safe-keeping and confidentiality, internal audit staff are authorized unlimited access to all records, personnel, and physical properties which the Executive Director of Audits has determined to be relevant to the performance of assigned audits.
- 3) In performing its work, the Internal Audit Office shall assert no direct responsibility nor authority over activities reviewed. Therefore, its appraisal of activities does not relieve other persons in the organization of any responsibilities assigned to them.

c. Responsibility.

- 1) The Internal Audit Office is responsible for providing Southern Illinois University's administrators and Board members with information about the adequacy and the effectiveness of its system of internal controls and quality of operating performance. To accomplish this responsibility, all institutional activities are subject to audit.
- 2) The scope of internal auditing encompasses examining and evaluating the adequacy and effectiveness of Southern Illinois University's systems of internal control and the quality of operating performance against established standards in carrying out assigned responsibilities. Areas of review include:
 - a) reliability and integrity of financial and operating information;
 - b) compliance with policies, plans, procedures, laws, and regulations;
 - c) safeguarding assets;
 - d) economy and efficiency with which resources are employed;
 - e) accomplishment of institutional goals and objectives.
- 3) The Executive Director of Audits is generally responsible for the administration of this policy and for functionally directing internal audit activities throughout Southern Illinois University.

- 4) Southern Illinois University administrators are responsible for providing internal auditors with timely access to records, personnel, and physical properties which the Executive Director of Audits has determined to be relevant and for making sure that prompt, pertinent, and comprehensive responses are made to audit recommendations.

Attachment A
FA1

Proposed Changes to
GUIDELINES FOR THE INTERNAL AUDIT FUNCTION
Southern Illinois University

The following guidelines, promulgated by the Chancellor pursuant to 5 Policies of the Board E-2, govern the internal audit function of Southern Illinois University:

- A. Internal Audit Plan. The scheduled program of internal audits will be specified annually in an Internal Audit Plan approved by the Chancellor. The Executive Director of Audits will develop a proposed schedule of internal audits to be completed during the following fiscal year. The plan will include an allocation of time for special assignments. The proposed schedule will be transmitted to the Presidents for their reactions. Following Presidential reactions, the schedules will be forwarded to the Chancellor for review. After Chancellor review, the plan will be presented to members of the Board of Trustees' Finance Committee for reactions. Once such reactions have been received, the Chancellor will finalize and approve the Internal Audit Plan for the following fiscal year. A copy of that plan will be transmitted by the Chancellor to all members of the Board of Trustees and the Presidents. During the course of the year, amendments to the plan may be made, after appropriate consultation with the Presidents and the Chancellor; the Finance Committee will be apprised of significant changes. Special audits, not included in the plan, may be initiated by the Finance Committee, as specified in III Bylaws 3-F, by the Chancellor, or by a President. When the Executive Director of Audits becomes aware of occurrences or activities believed to constitute possible material violations of law, institutional policy, or generally accepted accounting practices, that Officer will report that awareness to the appropriate President and the Chancellor. In addition, when a possible material violation of law is involved, it will be reported to the Chairman of the Board and the Chairman of the Finance Committee by the Chancellor, or, when appropriate, by the Executive Director of Audits.

B. Internal Audit Report Distribution.

1. Preliminary Report. The Executive Director of Audits will be responsible for reporting in writing on audit findings. Upon completion of the audit a preliminary report will be prepared and reviewed with the audited department in an exit conference. The purpose of this review will be to resolve any questions of fact and to assure a mutual understanding of the findings and recommendations.
 2. Final Report. Following the preliminary audit report review, a final audit report for each audited function will be prepared. A copy of the final report will be distributed to the head of the audited department, his or her supervisors, other departments affected by the recommendations, and the President. The Executive Director of Audits will request a response to the audit recommendations from the appropriate President or that officer's designee and will include in the request a proposed date for completion. Upon receipt of the response, the Executive Director of Audits will forward a copy of the final report and a copy of the response to the Chancellor. The Executive Director of Audits will comment as to the adequacy of the response and will indicate an appropriate period of time for follow-up on the response. The follow-up will be to determine if the necessary action as indicated by the response has been taken on the audit recommendations. The Executive Director of Audits will report in writing the results of these follow-up activities to the Chancellor, appropriate President, and others involved in the audit process.
 3. Information contained in internal audit communications is exempt under the Illinois Freedom of Information Act and is for the exclusive use of University-related persons who need the information in order to discharge their institutional administrative or policy-making duties. No use of audit information for other than that exclusive purpose is authorized.
- C. Quarterly Audit Progress Reports. The Executive Director of Audits will prepare a quarterly report reflecting the progress made toward accomplishment of the Internal Audit Plan. The report shall include a summary for each internal audit report and the affected units' responses. Copies of the quarterly report will be transmitted to the Chancellor, the Presidents, and to members of the Finance Committee.
- D. Contracted Audits and Audits by Other Agencies. The President of each University will be responsible for advising the Executive Director of Audits of any audits, other than the routine annual external audit, being conducted at his or her University by any external agency. In addition, the Presidents will be responsible for advising the Executive Director of Audits of any requests for contracted audit services and will be responsible for forwarding a copy of such requests and the resulting audit reports to the Executive Director of Audits.
- E. Finance Committee Involvement. Finance Committee involvement in the internal audit function is specified in III Bylaws 3.

EQUAL OPPORTUNITY AND AFFIRMATIVE ACTION
[AMENDMENT TO ARTICLE VII STATUTES OF THE BOARD OF TRUSTEES]

Summary

This matter reaffirms the Board's commitment to equal opportunity and affirmative action in all phases of the University's activities including employment, educational programs, choice of contractors, and relationships with employee organizations. Further, it proposes minor adjustments to the Board's "Policy on Nondiscrimination."

Rationale for Adoption

The Board of Trustees first adopted a formal policy on nondiscrimination in late 1970. Since that time, the Board's commitment to equal opportunity for all persons has been reaffirmed on a number of occasions. The existing statement to this effect was adopted by the Board in March, 1978.

In July 1987, Chancellor Pettit sponsored an executive focused meeting on affirmative action. At least four outcomes from that meeting can be documented. First, there was strong agreement that the issue of affirmative action deserved renewed effort and attention by the University. Second was the decision that a clear-cut policy on affirmative action, as distinguished from "nondiscrimination," should be developed for presentation to the Board of Trustees. Third, once that policy was in place, the Chancellor would promulgate University guidelines for implementation of the policy through the University. And, finally, once the policy and guidelines were established, the Chancellor and the Presidents would seek to insure that the policy statement and guidelines are kept visible and that the principles expressed in those statements are periodically reaffirmed.

This matter deals with the second outcome of that meeting.

Considerations Against Adoption

The adoption of policy amendments at this time might appear to some to represent an entirely new commitment, rather than the reaffirmation of existing policy and practice. This action should not detract from the long tradition of equal opportunity and affirmative action at Southern Illinois University, nor should it call into question the multitude of on-going efforts at the University to secure the maximum opportunities for our students, faculty, and staff.

Constituency Involvement

Chancellor's staff will seek involvement of the various constituency groups at SIUC and SIUE in the development and review of University Guidelines relating to the implementation of this policy.

Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That Article VII Statutes of the Board of Trustees be amended to read as follows:

ARTICLE VII. POLICY ON EQUAL OPPORTUNITY AND AFFIRMATIVE ACTION

In accordance with the laws of the State of Illinois and the United States, the Board of Trustees of Southern Illinois University is committed to a policy of equal opportunity for all persons, and is committed to taking affirmative steps aimed at overcoming historical patterns of discrimination in our society. The Board of Trustees directs that all elements of Southern Illinois University adhere to procedures which promote this policy in all phases of University activities including employment, educational programs, choice of contractors, and relationships with employee organizations.

BE IT FURTHER RESOLVED, That the Chancellor of Southern Illinois University be and is hereby directed to take those steps necessary to insure the implementation of and compliance with this policy.

ABOLITION OF DEGREE PROGRAMS: MASTER OF SCIENCE IN EDUCATION, MAJOR IN COUNSELOR EDUCATION, AND SPECIALIST DEGREE, MAJOR IN COUNSELOR EDUCATION, SCHOOL OF EDUCATION, SIUE

Summary

This matter proposes the abolition of two degree programs: the Master of Science in Education, major in Counselor Education (and its two specializations, Community Counseling and School Counseling), and the Specialist Degree, major in Counselor Education, School of Education, SIUE, effective December 18, 1989. Students currently enrolled in the programs will have adequate time and course offerings in order to complete their program of study. Voluntary retirement decisions have been made by several faculty in the Department of Counselor Education in the School of Education, the unit immediately responsible for these programs. Those faculty who will remain following the termination of the programs will continue to teach counselor education courses in support of other existing programs. Upon completion of a self study currently being conducted by the SIUE School of Education, SIUE will determine whether any organizational change affecting the Department of Counselor Education will take place.

Rationale for Adoption

Since 1982, a number of programmatic, enrollment, and quality concerns about the graduate programs in Counselor Education have been identified by SIUE through its program review process. These concerns, also recognized by the Illinois Board of Higher Education (IBHE), have been a topic of discussion within SIUE and between SIUE and the IBHE over a period of time. The concerns called into question the viability of the programs and they included the following issues: (1) enrollment declines have been serious;

(2) program objectives appeared unclear; (3) admission and retention standards were not of sufficient rigor; (4) there was no proof that students were finding appropriate positions of employment after graduation; (5) there was a lack of research and other scholarly activity among the faculty; and (6) costs were the highest of all such programs in the state. Adequate resolution of these problems has not been achieved.

In March 1986, SIUE initiated a three-phase Needs Assessment. Phase A assessed potential demand for post-baccalaureate Counselor Education programs, identified local demand, and established the relative demand for each specialization. Phase B assessed the consistency between academic preparation and employment positions of recent Counselor Education graduates. Phase C assessed current and projected employer demand.

The Needs Assessment, completed in December 1986, presented mixed results. Among the conclusions regarding the master's program's two specializations were: (1) "An aggressive marketing strategy based on meeting a diverse set of needs with high quality instruction will be necessary to compete with other advanced degrees and ensure the success of any Counselor Education school counseling graduate program" (Needs Assessment, p. ii); and (2) "A successful community counseling program must address the changing areas of specialization and need within community agencies and provide the program structure necessary for licensing and certification if employment prospects are to be maximized in the future" (Needs Assessment, p. ii). Only 3.2% of teachers surveyed in the assessment study (those holding post-graduate degrees) expressed an interest in the specialist degree. A substantial minority of Counselor Education graduates surveyed indicated that a graduate degree in an allied field would be equally useful in meeting their career goals. Finally, the Needs Assessment provided the following observation: "[C]onsistent with the competition from allied fields seen in national studies, and in our assessment of local employment demand, the degree faces competition from other degrees which may be equally useful to many students' career and employment goals" (p. iii).

In May 1987, the Illinois Board of Higher Education reiterated its concerns about the programs and advised the SIU Board of Trustees of the conclusion that the programs were no longer educationally and economically justified and recommended that the programs be terminated.

Current program enrollments are significantly below what they were several years ago (see Attachments A and B). Normative costs in the program continue to be high (see Attachment C). Termination of the degree programs will enable SIUE to concentrate its efforts on more economical and more clearly justified offerings. On the basis of these concerns and justifications, termination of the degree programs is now recommended.

No new students are currently being admitted to the programs and the requested termination date will allow sufficient time for those presently enrolled to complete their studies. The termination will also affect the program being offered at the Scott Air Force Base Resident Center and arrangements are being made to permit students there to continue until completion. Existing faculty have either made arrangements for normal or early retirement or will be retained by SIUE and will continue to teach counselor

education courses in support of other existing programs. There are, therefore, no significant personnel implications in this action.

Considerations Against Adoption

Abolition of these degree programs will result in there being no programs in this discipline in the immediate region served by SIUE. The nearest programs are offered at several Missouri universities in the St. Louis area and at Southern Illinois University at Carbondale. Although it has been alleged that this circumstance will create an absence of opportunities for students who wish to be trained in community or school counseling, SIUE officers believe that demand from students and potential employers is not sufficient to cause undue hardship by the elimination of these programs. SIUE currently offers the Master of Science in Education degree in Secondary Education, as well as a graduate degree with several specializations in Psychology. In addition, SIUE is currently reviewing the possibility of requesting a new graduate degree program in Social Work. Within at least the near term, these opportunities should satisfy both student career interests and the needs of schools and community agencies. Finally, courses in counselor education will continue to be offered by SIUE, thereby affording advanced training in this field for those who will find it valuable.

Constituency Involvement

This proposal was initiated by the Provost and Vice-President for Academic Affairs, SIUE. It has been reviewed and endorsed by the Graduate Council and by the Graduate School, SIUE, and by a special committee on human services programming established by the SIUE University Planning and Budget Council.

Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That the Master of Science in Education degree program, major in Counselor Education, and the Specialist degree program, major in Counselor Education, School of Education, SIUE, be and are hereby abolished effective December 18, 1989; and

BE IT FURTHER RESOLVED, That the Chancellor shall take appropriate steps to accomplish filing of the materials approved herein with the Illinois Board of Higher Education in accordance with prevailing practices of Southern Illinois University.

ATTACHMENT A

**MASTER OF SCIENCE IN EDUCATION DEGREE
MAJOR IN COUNSELOR EDUCATION
(with specializations in Community Counseling and in School Counseling)**

Headcount Majors, Fall Term

	<u>1979</u>	<u>1980</u>	<u>1981</u>	<u>1982</u>	<u>1983</u>	<u>1984</u>	<u>1985</u>	<u>1986</u>	<u>1987</u>
Specialization in Community Counseling*	96	78	69	42	41	35	42	49	45
Specialization in School Counseling**	51	57	50	26	20	18	23	36	38
TOTALS for Counselor Education	147	135	119	68	61	53	65	85	83

Degrees Granted, Fiscal Year

	<u>1979</u>	<u>1980</u>	<u>1981</u>	<u>1982</u>	<u>1983</u>	<u>1984</u>	<u>1985</u>	<u>1986</u>	<u>1987</u>
Specialization in Community Counseling*	76	89	61	56	32	25	30	22	28
Specialization in School Counseling**	28	6	9	5	10	14	6	13	12
TOTALS for Counselor Education	104	95	70	61	42	39	36	35	40

*Prior to 1984, this was called the "Non-certificate" specialization.

**Prior to 1984, this was called the "Certificate" specialization.

ATTACHMENT B

SPECIALIST DEGREE
MAJOR IN COUNSELOR EDUCATIONHeadcount Majors, Fall Term

<u>1979</u>	<u>1980</u>	<u>1981</u>	<u>1982</u>	<u>1983</u>	<u>1984</u>	<u>1985</u>	<u>1986</u>	<u>1987</u>
21	14	19	21	8	9	12	7	14

Degrees Granted, Fiscal Year

<u>1979</u>	<u>1980</u>	<u>1981</u>	<u>1982</u>	<u>1983</u>	<u>1984</u>	<u>1985</u>	<u>1986</u>	<u>1987</u>
12	7	6	5	10	2	2	5	4

ATTACHMENT C

Normative Instructional Unit Cost Ratios*

(Adjusted Instructional Expenditures/Normative Expenditures)

	<u>FY79</u>	<u>FY80</u>	<u>FY81</u>	<u>FY82</u>	<u>FY83</u>	<u>FY84</u>	<u>FY85</u>	<u>FY86</u>	<u>FY87</u>
Counselor Education	132%	158%	142%	141%	133%	171%	169%	151%	NA
School of Education	117%	132%	128%	132%	122%	113%	105%	107%	NA

*The normative cost ratios represent SIUE expenditures required to produce credit hours in counselor education courses compared to the average cost to produce credit hours in counselor education courses statewide. For example, the SIUE Department of Counselor Education costs for FY 1986 are 51% higher than the state average. In order to show the costs of the Counselor Education Department in relation to those for the entire SIUE School of Education, normative cost data for the latter are also displayed.

ABOLITION OF DEGREE PROGRAMS: MASTER OF SCIENCE IN
EDUCATION, MAJOR IN COUNSELOR EDUCATION, AND
SPECIALIST DEGREE, MAJOR IN COUNSELOR EDUCATION,
SCHOOL OF EDUCATION, SIUE

I. Program Inventory Data:

<u>CIPS CODE</u>	<u>MAJOR</u>	<u>SPECIALIZATIONS/ CONCENTRATIONS</u>	<u>DEGREE</u>	<u>DEPARTMENT/ SCHOOL</u>
13.1101	Counselor Education	Community Counseling and School Counseling	Master of Science in Education	Counselor Education/ Education
13.1101	Counselor Education		Specialist	Counselor Education/ Education

II. Reason for Proposed Action:

Enrollment declines, unclear program objectives, modest employment opportunities, a lack of research and other scholarly activities among the faculty, and high costs have resulted in serious problems within the Counselor Education graduate programs. After several years of attempts to remedy these problems, no substantial progress has been made. Abolition of these degree programs will enable SIUE to concentrate its efforts on more economical, more concentrated, and more clearly justified offerings.

III. Anticipated Budgetary Effects:

The financial effect on the Department of Counselor Education would be a reduction of support and personnel costs. Any such reductions will result in reallocation according to demonstrated need and institutional priorities.

IV. Arrangements to be Made for Affected Faculty, Staff, and Students, and for Affected Equipment and Physical Facilities:

Five faculty members currently support the program, although not all of them are full-time in the program. Early retirement agreements have been arranged for three of these individuals. One retired in August 1987, one will retire in December 1988, and one will retire in June 1990. It is expected that this staggered retirement plan will allow sufficient faculty support to provide courses necessary for students currently in the program to complete it within the time frame proposed. Faculty who are currently in the program and who have not arranged for a retirement agreement will be retained by SIUE and will continue to teach counselor education courses in support of other existing programs. An effective termination date of December 18, 1989, will allow sufficient time for currently enrolled students to complete the program, including the time

required for the practicum experience. Sufficient staff will be available to teach the courses necessary during this phase out period. Any affected equipment and physical facilities will be utilized elsewhere in the School of Education or in SIUE as is prudent and appropriate.

V. Other Educational Units, Curricula, or Degrees Affected by this Action:

Students who would normally choose the program may enter another existing graduate program, the M.S.Ed. in Secondary Education or Psychology, for example, or the master's program in Social Work currently being proposed, if that program receives approval. No other effects on other programs are anticipated.

VI. Catalog Copy to be Deleted:

See attachments.

VII. Requested Effective Date of Implementation:

December 18, 1989.

COUNSELOR EDUCATION

MASTER OF SCIENCE IN EDUCATION

The Department of Counselor Education offers graduate programs leading to the Master of Science in Education degree and to the Specialist degree. A description of the master's degree program follows. Description of the specialist's degree is presented below.

Two specializations are available within the Master of Science in Education degree program in counselor education. The *school counseling* specialization offers options designed for: (1) students seeking a master's degree and (2) students wishing to qualify for Illinois guidance certification. Students may take *some* courses toward Missouri guidance certification in this program. The *community counseling* specialization prepares students for counseling positions in community agencies and organizations.

ADMISSION

Applicants must have an undergraduate grade-point average of 3.75 or better (A=5.0), submit scores for the Miller Analogies Test (MAT), and complete the process of admission to both the Graduate School and the Department of Counselor Education. In addition, applicants seeking certification as school counselors must hold a teaching certificate or be certifiable. Special attention will be given to the required position paper. A personal interview may be requested by the Admission and Retention Committee before admission is completed. Final admission is by recommendation of the departmental Admission and Retention Committee. Departmental admission forms are available through the Office of the Associate Dean, School of Education.

PROGRAM OF STUDY

General requirements for the two specializations and for Illinois certification are outlined below. Detailed advisement sheets listing specific course requirements for both specializations are available in the Counselor Education office.

Requirements for the school counseling course of study leading to certification are:

- A. General professional core (12 hours):
Education 501, 515, Foundations of Education 509a or b.
 - B. Common counselor education core (12 hours):
Counselor Education 502, 530, 536.
 - C. Specialized courses in school counseling (32-44 hours):
including practicum.
- Total (56 hours). See Illinois requirements.

Illinois certification requires 56 hours, including 4 hours of practicum. Students not wishing state certification may substitute one elective course in place of the practicum. They must complete 56 hours.

Requirements for the community counseling course of study are:

- A. General professional core (12 hours):
Education 501, 515, Foundations of Education 509a or b.
 - B. Common counselor education core (12 hours):
Counselor Education 502, 530, 536.
 - C. Specialized courses in community counseling (16 hours).
 - D. Electives (12 hours).
- Total (52 hours).

EXAMINATION

Competencies of students are evaluated in each class by means of a written exam or by demonstration of acquired skills. A *final* written examination, covering the specialization courses, is required of each candidate in counselor education. Details of such examination will be determined by the faculty for each specialization and will be administered by at least three members of the graduate faculty.

COUNSELOR EDUCATION

SPECIALIST

The Specialist degree program in counselor education prepares trained counselors for positions at coordinating and supervisory levels of guidance and counseling services. It is intended to intensify skill training and provide greater practicum experience, while bringing the counselor's training up-to-date on current developments in the field. Students with the specialist's degree are normally employable as coordinators or supervisors of guidance services for large schools or school districts. The specialist with emphasis in psychology-related courses is employable in junior college counseling centers. Specialists without school certification may prepare for coordinating and supervisory positions in other community agencies and organizations.

ADMISSION

General requirements include: (1) a master's degree, preferably in counselor education; (2) master's degree grade-point average of 4.25 (A=5.0); (3) Miller Analogies Test; (4) evidence of motivation toward and experience in the helping professions as reflected in the departmental application containing a position paper; and (5) recommendation of admission by the departmental Admission and Retention Committee. A personal interview may be requested by the committee before admission is completed. An academic advisory committee consisting of at least three members of the graduate faculty is assigned by the Department Chairperson upon final admission.

PROGRAM OF STUDY

The program requires a minimum of 48 quarter hours. Each student's course of study is planned to meet the individual student's professional objectives. Typically, this program includes a minimum of 8 hours of practicum or internship. Specific courses and the sequence in which they are to be taken must be approved by the student's advisory committee. A core curriculum of 24 hours in specified courses is required: Counselor Education 531, 532, 537, 552, and 8 hours of practicum (592 or 593 or 594 or 595). A student whose master's degree program was in counselor education may have completed one or more of these core courses. These students have a wide latitude in planning a program to enrich and broaden their training by taking recently-developed courses in counselor education and in related areas of psychology, special education, educational administration, and other pertinent disciplines. A student whose master's degree is in an area other than counselor education is normally required to make up deficiencies, usually entailing a minimum program of approximately 60 quarter hours. All specialist's degree students must complete or have completed Counselor Education 501 or 502, 530, 536, 561 or 562, and 565.

FINAL PAPER AND EXAMINATION

The program requires a research component in the form of a research paper. Candidates who have not had a research course at the master's degree level will include such a course at the specialist's level as part of the prerequisite studies. The final paper is to be written under supervision and direction of the chairperson of the advisory committee. The candidate is required to present an oral defense of the paper before the advisory committee. This defense is the final requirement of the program.

RECOMMENDATION FOR HONORARY DEGREE, SIUCSummary

The Chancellor, on the recommendation of the Honorary Degrees and Distinguished Service Awards Committee and the President of Southern Illinois University at Carbondale, presents to the Board of Trustees a resolution recommending that Mr. Mordecai Gorelik be awarded the honorary degree Doctor of Humane Letters to be presented at the May 14, 1988, commencement of the College of Communications and Fine Arts of Southern Illinois University at Carbondale.

Rationale for Adoption

Mr. Mordecai Gorelik is as well known to American universities and dramatic schools as he is to the American professional theatre, where he worked for over 40 years. While most of his career was devoted to scene design, he also wrote and directed plays, lectured, and taught in the U.S. and Europe. Professor Gorelik, an Emeritus Professor of the Department of Theater at SIUC, spent 12 years in Carbondale, from 1960 to 1972.

A premiere of his play Rainbow Terrace opened the theatre of the new School of Communications Building in 1966. While at SIUC, he directed the production of The Annotated Hamlet. This historic experiment in epic style successfully merged the technique of drama with that of the lecture demonstration, creating a fresh approach to the staging of the classics in the University.

As a film production designer, he was responsible for the settings for R.K.O.'s "None But The Lonely Heart" and other U.S. and foreign screen plays. At the age of 26, he designed his first Broadway show, Lawson's Processional for the Theatre Guild. Five years later he became the principal designer for the Group Theatre. A graduate of the Art School of Pratt Institute, Brooklyn, he taught scene design and stage history at the Cornish School, the American Academy of Dramatic Arts, Pratt Institute, Bard College, New York University, and the University of Hawaii. He also taught and directed at Southern Illinois University at Carbondale, Brigham Young University, and the University of Toledo. Mr. Gorelik twice carried out research in stage production abroad on grants from the Guggenheim and Rockefeller Foundations.

His scholarly publications are widely acclaimed. New Theatres for Old, his best known work, is a scholarly examination of new trends in twentieth-century theatre which aroused discussion throughout the American profession and non-professional theatres as well as in academic circles. A classic in its field, New Theatres for Old, in its sixth reprint, remains one of the most important sources for the study of the American theatre. Mr. Gorelik worked extensively with such great names in theatre as Bertolt Brecht, Erwin Piscator, and Robert Edmund Jones. As a member and co-founder of the Group Theatre, one of the most significant American theatre organizations yet assembled, he worked with Harold Clurman, Elia Kazan, Robert Lewis, and Molly Thatcher.

In recognition of the vast contributions which Mr. Mordecai Gorelik has made to the world of theatre and of the distinction he has received in his

research and publication, this recommendation is presented for the award of the honorary degree Doctor of Humane Letters to Mr. Mordecai Gorelik.

Considerations Against Adoption

None are known.

Constituency Involvement

The Honorary Degrees and Distinguished Service Awards Committee of Southern Illinois University at Carbondale is composed of members from appropriate faculty and student constituency groups. The President reviewed the recommendation of the committee and, in consultation with the Acting Vice-President for Academic Affairs and Research, recommends this honorary degree.

Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That the honorary degree Doctor of Humane Letters be awarded to Mr. Mordecai Gorelik at the May 14, 1988, commencement of the College of Communications and Fine Arts of Southern Illinois University at Carbondale.

RECOMMENDATION FOR HONORARY DEGREE, SIUC

Summary

The Chancellor, on the recommendation of the Honorary Degrees and Distinguished Service Awards Committee and the President of Southern Illinois University at Carbondale, presents to the Board of Trustees a resolution recommending that Mr. Ronald E. Hall be awarded the honorary degree Doctor of Commercial Science to be presented at the May 14, 1988, commencement of the College of Business and Administration of Southern Illinois University at Carbondale.

Rationale for Adoption

A native of Johnston City, Mr. Hall received a Bachelor of Science degree in Education from Bradley University in 1953, and was awarded a Master of Science in Business Administration from Columbia University in 1971.

Today, Mr. Hall is President and Chief Executive Officer of the Citgo Petroleum Corporation, a privately-held, \$4 billion corporation engaged in refining, marketing, and transporting petroleum products. Mr. Hall's business stature and reputation as a person of superior quality, integrity, and wisdom have evolved over a 30 year time span. He began his business career in 1956 as a sales trainee with the Shell Oil Company. During his 26 years with Shell, he held various sales and marketing positions throughout the United States and in London before being assigned to Shell's Houston headquarters in 1973. In Houston, he first served as Manager for Real Estate and Market Development, then General Manager of the Oil Products Business Centers, and finally Vice President of the Base Chemicals Business Centers, Shell Chemical Company.

In 1982, Mr. Hall joined the Gulf Oil Corporation in Houston as Senior Vice President of Refined Products, a position he held until 1985. He joined Citgo Petroleum Corporation, a wholly-owned subsidiary of The Southland Corporation, as President and Chief Executive Officer in 1985, and, the following year, was elected Senior Vice President of Southland.

In the fall of 1986, Mr. Hall achieved a major international highlight in his career when he finalized negotiations for Southland to sell 50% of its equity in Citgo Petroleum to Petroleos de Venezuela, S.A. (PDVSA), Venezuela's state-owned oil company. The action positioned Citgo as a private, stand alone company, and has been cited in numerous publications as an important prototype for the world oil market.

In addition to the stature associated with being a key, senior executive in a major industry, Mr. Hall's creativity, innovation, and business acumen have been nationally recognized. Throughout his career, Mr. Hall has produced a variety of technical reports and research studies. Although much of his scholarly productivity has been practitioner oriented and company specific, Mr. Hall was awarded the coveted "Franz Edelman Award" in 1986 by the Institute of Management Sciences for his outstanding contribution to the practice of management science. This award, presented to Mr. Hall and Citgo, is based on the organizational impact of management science applications and was earned in competition with over one hundred U.S. business firms.

Mr. Hall is a regular contributor at conferences and professional meetings in the petroleum industry. He has been called upon regularly to testify before various U.S. Senate and Congressional committee hearings on the formulation of U.S. energy policy. His accomplishments have been cited in numerous magazine and newspaper articles ranging from the National Petroleum News to The Wall Street Journal.

Not only is Mr. Hall a recognized industry leader, both in the United States and abroad, he has also been actively involved with various civic and charitable organizations. Currently, he serves as a director of the Thomas Gilcrease Museum Association, a director of the Saint Francis Hospital of Tulsa, advisory director of the Tulsa Ballet Theatre, and formerly served as a director of the Metropolitan Tulsa Chamber of Commerce. He was Vice Chairman of the Oil Division for the Tulsa Area United Way in 1985 and 1986 and is a long-standing, active member of the American Petroleum Institute. He was appointed in 1986 to the prestigious National Petroleum Council where he currently serves as a member of the Committee on Petroleum Storage in Transportation.

Mr. Hall was responsible for Citgo's joining the Muscular Dystrophy Association and the "Jerry Lewis Labor Day Telethon" as a national sponsor, the only oil company to do so. A Vice President of MDA, his fund-raising guidance has generated over \$1.2 million for "Jerry's Kids" in the two years of sponsorship.

Finally, Mr. Hall has been a good friend to the College of Business and Administration and Southern Illinois University at Carbondale. He has served as both Executive of the Day and commencement speaker for the College and has recently joined the COBA Advisory Board.

All in all, Mr. Hall is not only an individual of considerable accomplishments and reputation in his professional field, but he is also a person of high personal character who possesses a sensitivity to the needs of others. In recognition of the significant distinction he has achieved in his field and within the business world and his many public service contributions, this recommendation is presented for the award of the honorary degree Doctor of Commercial Science to Mr. Ronald E. Hall.

Considerations Against Adoption

None are known.

Constituency Involvement

The Honorary Degrees and Distinguished Service Awards Committee of Southern Illinois University at Carbondale is composed of members from appropriate faculty and student constituency groups. The President reviewed the recommendation of the committee and, in consultation with the Acting Vice-President for Academic Affairs and Research, recommends this honorary degree.

Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That the Honorary Degree Doctor of Commercial Science be awarded to Mr. Ronald E. Hall at the May 14, 1988, commencement of the College of Business and Administration of Southern Illinois University at Carbondale.

APPROVAL OF 1987 LAND USE PLAN, SIUC

Summary

This matter seeks approval of the 1987 Land Use Plan for the Carbondale and Springfield Medical campuses, SIUC.

Rationale for Adoption

General plans for the Carbondale campus have played a major role in guiding the physical development of the institution since the earliest known plan was prepared in 1942. In the intervening years, a total of approximately thirty-five sketches, studies, master plans, and land use plans have been prepared for the purpose of guiding the University's growth. Some of these plans were approved by the Board of Trustees, but many were not.

The most recent plan approved by the Board was prepared in 1970 and a partial modification was approved in 1973. Several major developments have occurred in that time, viz., the opening of the Springfield Medical campus, the planned depression of the Illinois Central Gulf Railroad tracks through Carbondale, the development of the College of Technical Careers on the main campus, and the withdrawal of the proposed bypass of Route 51 around Carbondale. These and other changes have caused the 1970 plan to become ineffective as a guide

for the future. Consequently, the plan has been revised to reflect these most recent developments and the desired directions of future development and it is presented herewith for approval.

Considerations Against Adoption

University officers are aware of none.

Constituency Involvement

Not pertinent to this matter.

Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That the 1987 Land Use Plan for the Carbondale and Springfield Medical campuses, SIUC, be and is hereby approved.

SOUTHERN ILLINOIS UNIVERSITY AT CARBONDALE
LAND USE PLAN
1987

Section A

GENERAL INFORMATION

Introduction

Southern Illinois University was started in 1869 on 20.10 acres of land located at the southern edge of the town of Carbondale. That original tract of land represented the total campus for forty years and today it is commonly known as the "old campus." In the time period from 1911 to 1917, additional land totaling 111.44 acres was acquired immediately to the south and adjacent to the Illinois Central Railroad. Land purchases were resumed in 1940, primarily into the residential areas surrounding the campus. These purchases totaled 993 acres to bring the central campus to its present size of 1,124 acres. In addition, purchases of land for agricultural research, the Springfield Medical campus, and the Touch of Nature facility at Little Grassy Lake, plus gifts of land to the University and to the SIU Foundation have resulted in present total land holdings of 7,180 acres that are located in eleven counties of central and southern Illinois.

It is appropriate that land holdings of such diverse size, function, and location should be used to the maximum benefit of all members of the University community and the citizens of the State of Illinois. It is equally appropriate that such usage should be guided by a plan that is at once definitive and usable by the University as a tool for decision-making and planning consistent with the mission and goals of the University, while at the same time maintaining flexibility to accommodate change.

Such a plan does exist. The most recent Land Use Plan for the Carbondale campus was approved by the Board of Trustees in August, 1970. Upon examination, it is evident that the 1970 Plan should be revised to more accurately reflect the current thinking that has been tempered by the realities of the intervening years. There are four issues of sufficient importance to cause this 1987 revision of the Plan.

The first and most noteworthy change from 1970 is in the enrollment projections. The 1970 Plan was significantly influenced by enrollment projections that exceeded 30,000 students. The more current demographic studies of the student population suggest enrollments will remain stable in the range of 20,000 to 21,000 students.

Next, the 1970 Plan reflected the thinking of the Illinois Division of Highways to construct a bypass of U.S. Highway 51 completely around the City of Carbondale. This proposed bypass would have been constructed mostly on land owned by the University. This proposal is now inactive and the prospects for its reappearance are negligible.

Third, the School of Medicine was only a concept in 1970, and its subsequent creation and continued growth have had an impact on land owned in Springfield and Carbondale and on leased facilities in Springfield, Carbondale, Decatur, Quincy, and Belleville.

Fourth, the recent emergence of research parks and facilities for incubating small businesses was not anticipated when the 1970 Plan was developed. This relatively new activity has led to the identification of University land for such a facility and the formal dedication of a ten-acre tract by the Board of Trustees.

Last, the 1970 Land Use Plan omitted several tracts of land that were in outlying areas and that did not support any academic research activities. This current document includes all land owned by the University as well as three tracts owned by the Foundation but used by the University. In addition, facilities leased by the School of Medicine are included.

Goals

The first goal of this document is to identify all land owned by the University. The official records of the University list 624 separate tracts of land in eleven counties. They range in size from .02 acres up to 270 acres. The first purchase was in 1869 and the most recent was in 1986. For purposes of clarity, these tracts have been grouped by their geographic location on separate land maps and are shown on pages 11 through 25.

The second goal is to identify the uses of the land. Generally speaking, the use of land is self-evident and requires no detailed explanation. However, some of the outlying tracts are not routinely in the public view and their use has been appropriately noted on the following land maps.

The third goal is to identify the most recent Land Use Plan approved by the Board of Trustees. The most recent Plan was reviewed by the Board and approved on August 21, 1970. A copy of that Plan appears on page 27.

The fourth goal is to identify the natural and human factors that are determinants of land use. The potential for major development is limited in environmentally sensitive areas such as flood plains, and in natural areas which provide scenic easements such as lakes and woods. The human factors most frequently have a dramatic impact upon the cost of any major development. Accessibility, traffic volume, and proximity to complementary developments such as roads and utilities must be given careful attention. Also, shifts in populations and their preferences affect the development of academic programs within short periods of time.

The fifth and most important goal is to prepare a revised and up-to-date land use plan of the Carbondale campus that will provide guidance in establishing a cohesive and accessible physical setting within which the long-term educational goals of the University may be realized. The 1987 Land Use Plan is attached.

Recommendations

Natural areas are free of major development. Thompson Woods is one such area. It is located in the midst of the Carbondale campus, and its very presence is voluntary and not protected by any legal considerations. It is an important environmental resource for its aesthetic and ecological value, and it should be preserved as a natural area. It should be maintained in such a manner that its long-range life receives primary consideration in planning for its continued use.

The Campus Lake, sometimes known as Thompson Lake, is another natural area that is free of major development. It provides a welcome visual relief as well as opportunities for recreation. It is a man-made resource, and, as such, its future usefulness and beauty are dependent upon decisions concerning its present use as well as the use of the surrounding land. It is recommended that the lake be preserved in its present form and that decisions concerning the use of any land within its immediate vicinity be made with the continued life of the lake as a prime consideration. In addition, the lake itself should continue to receive the proper levels of maintenance and care to ensure its optimum usefulness and beauty.

The main campus area has been developed around a 45-year-old Plan that placed the site of Morris Library at the center of campus. There have been modest incremental changes in the intervening years, but that central theme has been retained by placing the Library at the physical center of the campus as well as the symbolic center. Pedestrian traffic capabilities to and from the Library location were used to determine the proximity of actual building sites. The Plan was also directed toward a placement of female-oriented programs in the north part of campus and male-oriented programs in the south part. While the north-south orientation has mostly disappeared, the student and faculty pedestrian traffic patterns have retained their original importance. The underground utility systems and other complementary services have been developed and put into place as very costly capital improvements in support of that original Plan. For these reasons, it is recommended that the use of the land within the central campus area be retained for only those major developments of academic functions.

The planned site for the small business incubator facility is located at the south edge of the campus adjacent to U.S. Highway 51. A ten-acre tract has been formally established by the Board of Trustees from a thirty-acre tract located between the highway and the Illinois Central Gulf Railroad. It is recommended that the remaining twenty acres be reserved for expansion of the incubator project and for similar support functions of an ancillary nature such as industrial and research parks.

The pressures to provide on-campus housing for students have been eased significantly by several factors. Stable enrollments, the private development of adequate off-campus housing, and the ever-increasing use of automobiles have reduced the shortage of suitable housing. Adequate land is available on the east side of campus within close proximity of the main academic area and it is recommended that any future development of such facilities take place in that area.

The School of Agriculture has extensive instructional and research programs in livestock and in crops. In addition, most of the livestock feed is grown on University land. These programs require the sizable acreage that is located at the southwest periphery of the main campus and at the southwest farm acreage in St. Clair County. It is recommended that these tracts remain in their present form and use.

The availability of support space is necessary to ensure that new and increased services to the students and faculty can be expediently put into operation. Land for support functions will be necessary for such proposed facilities as an on-campus child day-care center, a central location for personnel services, and a central location for a parking division building. Adequate land for these facilities is available in the northwest corner and the northeast corner of the main campus. It is recommended that the proposed support functions be located in those areas.

Adequate parking for automobiles is a very complicated and sensitive issue that must be faced when any type of land use plan is reviewed. All of the several types of land use have their own accompanying requirements for parking while at the same time these parking needs are in direct conflict with the very land use they support. In essence, it becomes a necessary evil. Three major factors directly affecting parking problems have developed since the 1970 Land Use Plan was approved. In May, 1971, the plans for a new building for the School of Technical Careers were modified by relocating the site from the campus near Carterville to the main Carbondale campus. That relocation brought approximately 2,200 students and 200 faculty and staff to the main campus when it opened in 1980. The second major development was the opening of Faner Hall in 1974. It concentrated approximately 3,000 students and 1,000 faculty and staff into the very center of the campus from numerous off-campus and peripheral locations. The last development involves the student enrollment and the changes that have occurred within the total. The on-campus enrollment was at its peak of 23,843 in the Fall, 1970. Of that total, 12,500 were permitted to have automobiles. Total on-campus enrollment declined to 20,012 in the Fall, 1985, but the number permitted to have automobiles was virtually unchanged at 12,300. Actual decal sales for 1970-71 were 14,874, and they have remained stable in 1985-86 at 15,272. These numbers appear to illustrate the continued presence of a parking problem on the main campus.

Therefore, it is recommended that a plan for additional parking within the central campus be implemented.

The School of Medicine, Springfield campus, is located in an urban environment that has very intensive land use. The availability of land for growth and development is restricted on all sides. The pressures for adequate space for medical instruction and research have led to major capital improvements at the adjacent Memorial Hospital and at the nearby St. John's Hospital. In addition, the pressures for support space and offices have caused the acquisition of leased space in five facilities within the northwest part of the city. One of those leased facilities, known as Rutledge Manor, adjoins the owned property. The purchase of the Rutledge Manor facility is recommended to allow consolidation of the support functions and for further development and expansion of medical research facilities.

The School of Medicine operates residency programs in family practice in four satellite facilities in the cities of Quincy, Decatur, Carbondale, and Belleville. The programs in Carbondale and in Belleville are located in leased space that was appropriately planned and constructed within the affiliated hospitals. It is recommended that sites be identified in Quincy and in Decatur to permanently house those operations in appropriately designed facilities.

Adequate facilities for intercollegiate athletics and student recreation have become an integral part of any university campus. While some of these activities require very little in the way of developed facilities, other forms require extensive capital development. It is recommended that facilities which have been developed for athletics and recreation be maintained at levels commensurate with the interest and activity demonstrated through the use of these facilities by the students and the campus community. As it becomes necessary for the campus to expand its development of academic and other major functions, it is recommended that any loss of playfields and other forms of undeveloped athletics facilities be carefully considered to ensure the suitable relocation of these facilities.

SELECTION OF ARCHITECT, FY 1987 BUILD ILLINOIS PROJECTS, SIUC

Summary

This matter requests the recommendation of an additional architectural firm for the two FY 1987 Build Illinois projects: the rehabilitation and replacement of various underground steam lines, \$250,000; and replacement of steam lines to Thompson Point, \$80,000.

Rationale for Adoption

At its meeting on April 9, 1987, the Board of Trustees approved five Build Illinois projects and also recommended specific architectural and engineering firms to the Capital Development Board (CDB) for each of the projects. Two of those projects involved the rehabilitation and replacement of underground steam lines. Each project was concerned with steam line insulation which contained asbestos. The engineering firm that was approved for these projects was not prequalified for work involving asbestos and therefore

followed the common practice of subcontracting with a prequalified firm for the asbestos abatement portion of the work.

It has now become known to the parties involved that subcontracts for asbestos abatement do not comply with CDB procedures, and it is therefore desirable for the Board of Trustees to make this supplemental recommendation of a prequalified architectural firm in order for this matter to be resolved and to keep both projects on a reasonable schedule. The selection of the particular subcontracting firm and this present resolution by the Board of Trustees are being requested by and have the concurrence of the CDB staff.

Considerations Against Adoption

University officers are aware of none.

Constituency Involvement

Not pertinent to this matter.

Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That:

- (1) The firm of Meyer and Peter Architects, Quincy, Illinois, be and is hereby recommended to the Capital Development Board to provide design and engineering services for asbestos abatement on the underground steam line projects.
- (2) The Chancellor of Southern Illinois University be and is hereby authorized to take whatever action may be required in the execution of this resolution in accordance with established policies and procedures.

PROJECT APPROVAL AND SELECTION OF ARCHITECT, EVERGREEN TERRACE RENOVATIONS, SIUC

Summary

This matter seeks project and budget approval to make certain renovations to the buildings and to the parking lots and drives of the Evergreen Terrace residential area.

The estimated cost of the building repairs is \$1,500,000. Funding for the work will come from a federal loan. The estimated cost of the parking lot repairs is \$205,000. Funding for this work will come from traffic and parking fees.

This matter further requests approval for the plans and specifications for this project to be prepared by Physical Plant Engineering Services.

Rationale for Adoption

The Evergreen Terrace residential area for married students was opened in fall 1968. Ordinary wear and tear and the weather have caused the need for many repairs to the interior and exterior of the buildings and to the surrounding grounds, parking lots and drives. During the summer, 1987, the University learned of a capital improvement federal loan program at 1% interest administered by the Housing and Urban Development (HUD) Agency. The University's application was submitted on September 16, 1987. The application originally requested \$1,500,000 for repairs to buildings and grounds with a \$165,000 copayment pledged by the University for repairs to parking lots and drives. The parking lot portion of the project was subsequently increased to \$205,000. At the present time, the final details of the federal financing package and the method of repayment are being negotiated between the Board Treasurer and Legal Counsel, the SIU Foundation staff, the Legislative Audit Commission staff, HUD staff, and the University Housing staff.

It is now appropriate to request project and budget approval in order to take advantage of the summer construction season.

Considerations Against Adoption

University officers are aware of none.

Constituency Involvement

Not pertinent to this matter.

Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That:

- (1) The project to renovate and repair the buildings and grounds at Evergreen Terrace be and is hereby approved at an estimated cost of \$1,500,000.
- (2) The project to renovate and repair the parking lots and drives at Evergreen Terrace be and is hereby approved at an estimated cost of \$205,000.
- (3) Funding for the renovations to the buildings and grounds shall come from a federal loan through the Housing and Urban Development Agency.
- (4) Funding for the renovations to the parking lots and drives shall come from traffic and parking fees.
- (5) Upon recommendation of the Architecture and Design Committee, authorization is granted for the plans and specifications to be prepared by the Physical Plant Engineering Services.

- (6) The Chancellor of Southern Illinois University be and is hereby authorized to take whatever action may be required in the execution of this resolution in accordance with established policies and procedures.

PROPOSAL TO NAME PHYSICAL COMPONENT, SIUC

Summary

The Chancellor, on the recommendation of the Committee on Naming University Facilities and the President of Southern Illinois University at Carbondale, presents to the Board of Trustees a resolution recommending that Room 101 in Quigley Hall, Southern Illinois University at Carbondale, be named the "Faye Minor Magill Family Food and Learning Center."

Rationale for Adoption

Faye Minor Magill, a resident of Carbondale, Illinois, has an intense and devoted interest in human nutrition, has devised and invented numerous recipes, and has written many newspaper columns concerning recipes, nutrition, and food for human beings.

Ms. Magill has made a generous cash gift to the Southern Illinois University Foundation and at her death the proceeds of this gift are to be used for the benefit of the Animal Science, Food and Nutrition Department in the College of Agriculture.

As a condition of the gift, Ms. Magill has requested that the funds be used to support teaching and research in nutrition. More specifically, the funds will be used to purchase additional equipment and provide construction for a family food and learning center to be called the "Faye Minor Magill Family Food and Learning Center," which will be located in Room 101 in Quigley Hall on the campus of Southern Illinois University at Carbondale.

The faculty in Food and Nutrition in the Department of Animal Science, Food and Nutrition have unanimously recommended that the laboratory be named in honor of Ms. Magill. The Chairman of the Department of Animal Science, Food and Nutrition and the Dean of the College of Agriculture concur with the faculty on this recommendation.

In recognition of Faye Minor Magill's devoted interest in human nutrition and in appreciation of her generous gift to the Southern Illinois University Foundation to support teaching and research in human nutrition, this recommendation is presented to name Room 101 in Quigley Hall, Southern Illinois University at Carbondale, the "Faye Minor Magill Family Food and Learning Center."

Considerations Against Adoption

None are known.

Constituency Involvement

The Committee on Naming University Facilities is composed of members from appropriate constituency groups. The President reviewed the recommendation of the committee and, in consultation with the Acting Vice-President for Academic Affairs and Research, recommends that the laboratory be named in honor of Faye Minor Magill.

Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That Room 101 in Quigley Hall, Southern Illinois University at Carbondale, be named the "Faye Minor Magill Family Food and Learning Center" and that a bronze plaque bearing this inscription be placed at the entrance.

Mr. Norwood moved the ratification of Changes in Faculty-Administrative Payroll, SIUC; the reception of Reports of Purchase Orders and Contracts, January, 1988, SIUC and SIUE; and the approval of the Minutes of the meetings held February 10 and 11, 1988; Charter for Internal Auditing [Amendments to 5 Policies of the Board E]; Equal Opportunity and Affirmative Action [Amendment to Article VII Statutes of the Board of Trustees]; Abolition of Degree Programs: Master of Science in Education, Major in Counselor Education, and Specialist Degree, Major in Counselor Education, School of Education, SIUE; Recommendation for Honorary Degree, SIUC [Mordecai Gorelik]; Recommendation for Honorary Degree, SIUC [Ronald E. Hall]; Approval of 1987 Land Use Plan, SIUE; Selection of Architect, FY 1987 Build Illinois Projects, SIUC; Project Approval and Selection of Architect, Evergreen Terrace Renovations, SIUC; and Proposal to Name Physical Component, SIUC. The motion was duly seconded. Student Trustee opinion in regard to this motion was indicated as follows: Aye, Phil Lyons; nay, none. The motion carried by the following recorded vote: Aye, B. B. Birger, Ivan A. Elliott, Jr., Carol Kimmel, William R. Norwood, Harris Rowe, A. D. VanMeter, Jr., George T. Wilkins, Jr.; nay, none.

The following matter was presented:

INCREASE IN STUDENT WELFARE AND ACTIVITY FEE, SIUE
[AMENDMENT TO 4 POLICIES OF THE BOARD C-5]

Summary

This matter proposes a 45¢ increase in the Student Medical Benefit (SMB) subfee from the present full-time rate of \$5.00 per quarter to a proposed rate of \$5.45 per quarter, effective with the collection of fees for Summer Quarter, 1988. The SMB subfee is a component of the Student Welfare and Activity Fee (SWAF). This proposal would increase the SWAF from the present full-time rate of \$20.40 per quarter to a rate of \$20.85 per quarter. In addition, the SMB subfee would be assessed as a flat-rate fee across all hour categories of enrollment, in place of the current prorated subfee. The changes that would be affected in the SMB subfee and the total SWAF are shown in an attachment.

Rationale for Adoption

Student Medical Benefit subfee revenues are the principal source of support for SIUE's Health Service. Health Service also generates revenue from pharmacy sales and from fees assessed for tests and for services provided to students, faculty, and staff.

Since FY-86, services provided through Health Service have expanded through the development of the University Wellness Program, the Drug and Alcohol Abuse Program, and additional health awareness programs. These education, preventive health, counseling, and treatment services require additional staff and support resources. Further service expansions are planned including extended services for evening students beginning in Winter Quarter, 1988.

The SMB subfee was last increased effective Fall Quarter, 1980. Through FY-87, available resources supported Health Service operations and services and provided adequate year-end reserves. The expansion of Health Service programs will produce an FY-88 operational deficit of \$52,437 which will be offset by reserves. This offset will reduce the ending FY-88 reserve balance by 58% from the FY-87 level. Without an increase in the SMB subfee, at the end of FY-89 the Health Service would show a deficit of \$7,246 with no reserve funds remaining to offset it.

The fee increase proposed would generate approximately \$26,519. Much of the additional revenue would derive from part-time students. The same health services are available to part-time and full-time students alike. Part-time student use of Health Service increased 30% in FY-87. Increases in part-time student use are expected to continue over the next several years. Because of increased part-time student use of Health Service, the Student Welfare and Activity Fee Advisory Board, the designated advisory body for the SMB subfee, recommended that the subfee be assessed on a flat-rate basis and not be prorated.

Considerations Against Adoption

The proposal would increase mandatory student fees which could affect student access to the University. University officers considered the possible impact on access in arriving at the proposal submitted.

Constituency Involvement

The Student Welfare and Activity Fee Advisory Board recommended the fee increase proposed. The Advisory Board's recommendation was approved by the Student Senate, SIUE.

Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That, effective with the collection of fees for Summer Quarter, 1988, 4 Policies of the Board C-5 be amended to read as follows:

5. General student fee schedule for Southern Illinois University at Edwardsville in effect Summer Quarter, 1988:

<u>Quarter Hours</u>	<u>Student Welfare and Activity Fee</u>
1	\$ 7.20
2	8.95
3	10.70
4	12.45
5	15.45
6-11	20.85
12-18	20.85
19 and over	22.60

UNIVERSITY HEALTH SERVICE
COMPARATIVE STATEMENT OF ACTUAL AND ESTIMATED
INCOME AND EXPENSES

	ACTUAL FY85	ACTUAL FY86	ACTUAL FY87	PROJECTED FY88	PROPOSED FY89
CASH CARRYOVER	\$ 46,439	\$ 72,961	\$ 84,683	\$ 90,819	\$ 38,382
INCOME					
Sales	39,271	32,100	65,984	43,500	60,000
Fees	7,985	8,918	12,893	12,000	12,000
Refunds	343	1,089	807	0	0
Student Fee Allocation	<u>149,952</u>	<u>150,617</u>	<u>158,756</u>	<u>166,893</u>	<u>164,035</u>
TOTAL INCOME	\$243,990	\$265,685	\$323,123	\$313,212	\$274,417
EXPENSES					
Salaries	\$104,141	\$107,519	\$135,740	\$168,330	\$175,063
Wages	3,660	4,028	2,371	3,250	3,000
Contractual					
Services	33,815	43,879	61,957	64,000	66,000
Travel	0	286	1,791	1,800	1,800
Commodities	8,909	7,226	10,103	10,000	10,500
Telephone	4,123	3,826	5,373	10,000	8,500
Equipment	4,611	2,520	5,461	6,500	6,000
Merchandise for					
Resale	11,770	11,629	9,463	10,800	10,500
Transportation	<u>0</u>	<u>89</u>	<u>45</u>	<u>150</u>	<u>300</u>
TOTAL EXPENDITURES	\$171,029	\$181,002	\$232,304	\$274,830	\$281,663
NET INCOME/(LOSS)	<u>\$ 72,961</u>	<u>\$ 84,683</u>	<u>\$ 90,819</u>	<u>\$ 38,382</u>	<u>\$ (7,246)</u>
USE OF REVENUE FROM PROPOSED INCREASE					\$ 26,519

STUDENT MEDICAL BENEFIT SUBFEE

<u>1 Hour</u>	<u>2 Hours</u>	<u>3 Hours</u>	<u>4 Hours</u>	<u>5 Hours</u>	<u>6-11 Hours</u>	<u>12-18 Hours</u>	<u>19+ Hours</u>				
<u>Curr.</u>	<u>Prop.</u>	<u>Curr.</u>	<u>Prop.</u>	<u>Curr.</u>	<u>Prop.</u>	<u>Curr.</u>	<u>Prop.</u>				
1.25	5.45	2.50	5.45	3.75	5.45	5.00	5.45	5.00	5.45	6.25	5.45

STUDENT WELFARE AND ACTIVITY FEE TOTAL

<u>1 Hour</u>	<u>2 Hours</u>	<u>3 Hours</u>	<u>4 Hours</u>	<u>5 Hours</u>	<u>6-11 Hours</u>	<u>12-18 Hours</u>	<u>19+ Hours</u>								
<u>Curr.</u>	<u>Prop.</u>	<u>Curr.</u>	<u>Prop.</u>	<u>Curr.</u>	<u>Prop.</u>	<u>Curr.</u>	<u>Prop.</u>								
3.00	7.20	6.00	8.95	9.00	10.70	12.00	12.45	15.00	15.45	20.40	20.85	20.40	20.85	23.40	22.60

Mr. Elliott moved approval of the resolution as presented. The motion was duly seconded, and after a voice vote the Chair declared the motion to have passed unanimously.

The following matter was presented:

INCREASE IN TEXTBOOK RENTAL FEE, SIUE
[AMENDMENT TO 4 POLICIES OF THE BOARD C-5 AND C-6]

Summary

This matter proposes a \$3.00 increase in the Textbook Rental Fee from the present full-time rate of \$20.00 per quarter to a proposed rate of \$23.00 per quarter, effective with the collection of fees for Summer Quarter, 1988.

Rationale for Adoption

The University's Textbook Rental is operated as a cost-saving service to students. If students were required to purchase books rather than rent them, the quarterly cost would average several times the current fee of \$20.00 per quarter. Resources to operate Textbook Rental are derived from the Textbook Rental Fee, late return penalties, revenue from book sales, and interest earnings. The last increase in the Textbook Rental Fee was effective Summer Quarter, 1983.

A major difficulty in budgeting for the Textbook Rental Service has been the variable and somewhat unpredictable expenditure for textbooks. The cost of textbooks purchased was \$321,441 in FY-85, \$459,591 in FY-86, and \$577,832 in FY-87. Projected costs for FY-88 are \$480,300. Textbook expenditures are affected by academic unit decisions on text changes, by development of new courses, by curricular modification of existing courses, by shifts in enrollment, and so forth.

Textbook Rental operations produced net income of \$175,271 in FY-85 and \$75,931 in FY-86. Following the Legislative Audit Commission's refusal to allow these amounts as reserves against future purchases, the University planned to apply the funds against the cost of relocating the Textbook Rental Service to the University Center. However, the substantially increased cost of book purchases since FY-85 will reduce the fund balance. In FY-87 Textbook Rental operated with a deficit of \$137,364. A deficit of \$136,300 is projected for FY-88. The deficits are offset by the net revenues from prior years.

Additional revenues are needed to maintain adequate reserves for Textbook Rental operations and for the costs of the planned renovation and relocation of the service to the University Center. The fee increase proposed will generate approximately \$68,400 annually.

Considerations Against Adoption

This proposal would increase mandatory student fees which could affect student access to the University. University officers considered the possible impact on access in arriving at the proposal submitted.

Constituency Involvement

The Textbook Services Advisory Committee recommended a \$4.50 per quarter increase in the fee for full-time students. The Student Senate concurred with that recommendation. The Vice-President for Administration reviewed the committee's proposal and recommended the \$3.00 per quarter increase proposed herein.

Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That, effective with the collection of fees for Summer Quarter, 1988, 4 Policies of the Board C-5 and C-6 be amended to read as follows:

5. General student fee schedule for Southern Illinois University at Edwardsville in effect Summer Quarter, 1988:

<u>Quarter Hours</u>	<u>Textbook Rental Fee</u>
1	\$ 2.10
2	4.20
3	6.30
4	8.40
5	10.50
6-11	16.10
12-18	23.00
19 and over	25.15

6. Fees at the Scott Air Force Base Resident Center, the Cooperative Graduate Center at Greenville College, and the Litchfield Resident Center shall be as follows, effective Summer Quarter, 1988:

<u>Quarter Hours</u>	<u>Textbook Rental Fee</u>
1	\$ 2.10
2	4.20
3	6.30
4	8.40
5	10.50
6-11	16.10
12-18	23.00
19 and over	25.15

Mr. Elliott moved approval of the resolution as presented. The motion was duly seconded, and after a voice vote the Chair declared the motion to have passed unanimously.

The following matter was presented:

INCREASE IN UNIVERSITY CENTER FEE, SIUE
[AMENDMENT TO 4 POLICIES OF THE BOARD C-5 AND C-6]

Summary

This matter proposes a \$5.00 increase in the University Center Fee from the present full-time rate of \$43.00 per quarter to a proposed rate of \$48.00 per quarter, effective with the collection of fees for Summer Quarter, 1988.

Rationale for Adoption

University Center operations and services were reviewed by the University Center Board, the designated fee advisory body for the University Center Fee. The board is composed of student, faculty, staff, and alumni representatives. In its review, the board concluded that University Center operations and services are appropriate to the needs of the University community.

The University Center operates on resources derived from sales of goods and services, rental income, and student fees. Since the 1986-87 review of the University Center Fee, several factors have changed. Projected interest income has declined due to market conditions and a reduced amount of cash to invest. Utility costs are expected to increase more rapidly than in past years because of requested rate increases. Food service sales revenues have been below projections because new business expected from new food service operations was not realized. Personnel costs have risen faster than expected because of accumulated vacation and sick leave liabilities.

To help balance income and expenses, University officers will defer renovations that had been budgeted at \$72,000 in FY-88 and \$50,000 in FY-89. In addition, increased revenue will be needed to balance the Center's budget and provide an acceptable ending cash balance. Revenue and expenditure projections indicate that, with no fee increase, the Center's cash balance would decline \$149,250 during FY-89; dropping from \$220,676 at the end of FY-88 to \$71,426 at the end of FY-89.

The fee increase proposed would generate approximately \$160,000 during FY-89. This would balance University Center revenues and expenditures during the year and project a cash balance of \$231,426 at the close of FY-89.

Considerations Against Adoption

The proposal would increase mandatory student fees which could affect student access to the University. University officers considered the possible impact on access in arriving at the proposal submitted.

Constituency Involvement

The University Center Board recommended an \$8.00 per quarter increase for full-time students. The Student Senate concurred with that recommendation. The Vice-President for Administration reviewed the initial proposal and recommended that University Center expenses be reduced by deferring renovation projects in FY-88 and FY-89, and that a \$5.00 per quarter fee increase be requested.

Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That, effective with the collection of fees for Summer Quarter, 1988, 4 Policies of the Board C-5 and C-6 be amended to read as follows:

- 5. General student fee schedule for Southern Illinois University at Edwardsville in effect Summer Quarter, 1988:

<u>Quarter Hours</u>	<u>University Center Fee</u>
1	\$ 9.80
2	19.60
3	29.40
4	39.20
5	39.20
6-11	43.75
12-18	48.00
19 and over	57.80

- 6. Fees at the Scott Air Force Base Resident Center, the Cooperative Graduate Center at Greenville College, and the Litchfield Resident Center shall be as follows, effective Summer Quarter, 1988:

<u>Quarter Hours</u>	<u>University Center Fee</u>
1	\$ 9.80
2	19.60
3	29.40
4	39.20
5	39.20
6-11	43.75
12-18	48.00
19 and over	57.80

**SIUE - UNIVERSITY CENTER - FUNDED DEBT
COMPARATIVE STATEMENT OF ACTUAL AND ESTIMATED
INCOME AND EXPENSE (ACCRUAL BASIS)**

	Actual FY83	Actual FY84	Actual FY85	Actual FY86	Actual FY87	Projected FY88	Proposed FY89
INCOME:							
Sales	2,529,550	2,787,760	2,929,560	3,056,315	3,272,950	3,501,800	3,740,100
Investments	49,855	66,833	69,182	42,488	21,209	12,000	6,000
Student Fees	1,260,967	1,303,212	1,274,559	1,262,785	1,284,798	1,415,000	1,415,000
Total Income	3,840,372	4,157,805	4,273,301	4,361,588	4,578,957	4,928,800	5,161,100
EXPENSE:							
Salaries, wages, fringe benefits	1,238,421	1,235,244	1,323,027	1,356,978	1,466,361	1,465,600	1,554,700
Merchandise for resale	1,052,669	1,241,386	1,312,151	1,359,865	1,509,515	1,601,700	1,713,000
Utilities	477,628	560,001	566,692	534,529	513,099	524,900	556,000
Maintenance-Bldg. & Equip.	229,642	264,123	282,002	350,323	428,952	395,600	437,000
Supplies	115,745	121,882	142,525	170,395	162,187	176,200	183,200
Equipment	35,130	49,394	65,587	35,736	37,807	36,100	37,500
Sales Tax	77,484	97,233	108,459	111,275	125,111	133,100	142,100
Other Operational Expenses	83,951	76,251	81,675	87,170	94,660	102,250	106,300
Administration	256,583	257,104	278,129	322,366	364,166	391,000	412,300
Total Operating Expenses	3,567,253	3,902,618	4,160,247	4,328,637	4,701,858	4,826,450	5,142,100
Debt Service	182,137	187,008	180,401	175,440	169,854	168,250	168,250
Total Expenses	3,749,390	4,089,626	4,340,648	4,504,077	4,871,712	4,994,700	5,310,350
Use of retained tuition	161,550	80,700					
Net Income (Deficit)	252,532	148,879	-67,347	-142,489	-292,755	-65,900	-149,250
Use of Cash (Add to Cash)			67,347	142,489	292,755	65,900	-10,750
Use of revenue from proposed increase							160,000

Mr. Elliott moved approval of the resolution as presented. The motion was duly seconded, and after a voice vote the Chair declared the motion to have passed unanimously.

The following matter was presented:

INCREASE IN UNIVERSITY HOUSING RENTAL RATES, SIUE
[AMENDMENT TO 4 POLICIES OF THE BOARD C-13]

Summary

This matter proposes a 5% increase in rental rates for single student and family housing to be effective September 1, 1988.

Rationale for Adoption

Rental rates for the University's Tower Lake Apartments were last increased effective September 1, 1984. In FY-86, FY-87, and FY-88, revenues were increased primarily by converting apartments from family to single student use. The additional revenue helped offset salary and cost increases affecting University housing operations. Between FY-85 and FY-88, utility rates increased approximately 18%. Costs paid for utilities remained relatively constant during these years due to energy conservation improvements and educational programs for residents about energy conservation.

Additional revenue increases from conversion of apartments to single student use are not expected. Other increases in revenues will be necessary in FY-89 to offset increased operating costs and to provide for maintenance projects. The rental rate increase proposed resulted from a review of housing operations by the Tower Lake Residents Association. The Residents Association recommended that revenues be increased by a combination of a 5% increase in rental rates and other measures intended to increase revenue by 2%. The other measures include a 25% increase in rates for conference housing, establishing a housing application fee, and increasing damage charges, late payment penalties, and user fees.

The revenue increase measures proposed are intended to maintain current housing operations and reasonable reserve levels and to provide funds for maintenance and repair projects. The rental rate increase proposed would generate approximately \$111,650.

As the housing facilities age, half of the units being eighteen years old and half being twelve years old, maintenance and repair needs have grown. The Residents Association and housing management have developed a schedule of maintenance and repair projects to be undertaken over the next several years. Currently, the estimated cost of the projects totals \$2,514,000. The increases in rental rates and other revenues recommended for FY-89 would provide \$291,000 to be budgeted for maintenance and repair, independent of repair and replacement reserve monies.

Considerations Against Adoption

The rental rate increase proposed would increase the cost of attendance for on-campus resident students. Increases in the cost of attendance can affect access to the University. University officers considered the possible impact on access in arriving at the proposal submitted.

Constituency Involvement

The Tower Lake Residents Association, the designated advisory body for Tower Lake rental rates, recommended the rate increase proposed. The Residents Association recommendation was approved by the Student Senate, SIUE.

Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That, effective September 1, 1988, 4 Policies of the Board C-13 be amended to read as follows:

13. Rental rates for the use and occupancy of University Housing on the campus of Southern Illinois University at Edwardsville effective September 1, 1988, are as follows:

FAMILY HOUSING I

- \$331 per month - two-bedroom, unfurnished apartment
- \$383 per month - two-bedroom, furnished apartment
- \$373 per month - three-bedroom, unfurnished apartment
- \$431 per month - three-bedroom, furnished apartment

As a service to incoming Faculty/Staff, housing facilities will be available to them while they secure permanent housing. Faculty/Staff shall be limited to a six-month contract at a rate which is, as to each type of unit, \$100.00 higher than above.

SINGLE STUDENT HOUSING I

- \$128 per month per student - two-bedroom, 4-student unit
- \$256 per month per student - two-bedroom, 2-student unit
- \$108 per month per student - three-bedroom, 6-student unit
- \$215 per month per student - three-bedroom, 3-student unit
- \$128 per month per student in double - two-bedroom, 3-student unit
- \$193 per month per student in single - two-bedroom, 3-student unit

SIUE - UNIVERSITY HOUSING - FUNDED DEBT
COMPARATIVE STATEMENT OF ACTUAL AND ESTIMATED
INCOME AND EXPENSE

	Actual FY85	Actual FY86	Actual FY87	Projected FY88	Projected FY89
INCOME:					
Rental	\$1,983,651	\$2,087,197	\$2,150,673	\$2,233,000	\$2,270,350
Conference Housing	22,813	32,506	40,075	40,000	50,000
Interest	39,279	39,724	41,135	33,000	33,000
Vending	51,374	49,107	48,717	49,000	49,000
Total Income	\$2,097,117	\$2,208,534	\$2,280,600	\$2,355,000	\$2,402,350
EXPENSE:					
Salaries	\$ 423,737	\$ 432,378	\$ 630,973	\$ 713,032	\$ 749,000
Wages	173,886	167,376	166,727	168,005	167,800
Travel	2,851	1,808	873	5,022	2,800
Commodities	60,110	40,025	49,693	75,794	121,500
Utilities	453,956	408,216	453,816	494,860	593,832
Contractual Services	423,166	546,257	479,555	293,501	258,168
Replacement Projects				400,000	291,000
Telecommunications	12,686	11,674	10,735	11,263	12,200
Automotive	11,042	11,697	11,663	11,523	11,500
Total Operating Expenses	\$1,561,434	\$1,619,431	\$1,804,035	\$2,173,000	\$2,207,800
Debt Service	454,781	466,635	484,243	454,040	450,000
Total Expenses	\$2,016,215	\$2,086,066	\$2,288,278	\$2,627,040	\$2,657,800
SURPLUS (DEFICIT)	\$ 80,902	\$ 122,468	\$ (7,678)	(272,040)	(255,450)
Use of Repair and Replacement				\$130,040	\$110,000
Use of Surplus			\$7,678	\$142,000	\$33,800
Use of Revenue from Proposed Rental Rate Increase					\$111,650

Mr. Elliott moved approval of the resolution as presented. The motion was duly seconded, and after a voice vote the Chair declared the motion to have passed unanimously.

The following revised matter was presented:

AUTHORIZATION FOR THE SALE OF BONDS: ADDITION TO
THE STUDENT RECREATION CENTER, SIUC

Summary

This matter requests Board approval of the Bond Resolution necessary for the sale of bonds to support an addition to the Student Recreation Center at SIUC and for the Treasurer and authorized officers to take actions necessary to complete the proposed bond sale.

Rationale for Adoption

At its March 12, 1987 meeting, this Board approved construction of a fitness center addition to the Student Recreation Center, SIUC. At its April 9, 1987 meeting, this Board authorized the issuance of revenue bonds not in excess of six and one-half million dollars (\$6,500,000) to be payable from student fees, usage fees, and earned interest.

Considerations Against Adoption

University officers are aware of and are concerned about the continuing increase in the cost of education and related activities.

Constituency Involvement

The Student Recreation Advisory Board has studied this matter and has voted support for this project. Presentations have been made in depth to both student constituencies with extended opportunities for discussion. This matter has also been shared with the other constituency groups.

The Undergraduate Student Organization voted strong support for the addition and the associated fee increases.

The Graduate and Professional Student Council voted not to support the fee increases to construct the fitness center addition, citing less use by graduate students and an opposition to using student fees to construct facilities.

Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That:

Section 1. It is hereby determined to be desirable that this Board of Trustees of Southern Illinois University (the "Board") construct an addition to the Student Recreation Center at the Carbondale campus.

Section 2. In order to provide for the payment of the costs of the project, the creation of reserves, and the payment of expenses, it is necessary that this Board authorize the issuance of its Southern Illinois University Recreational Facilities System Revenue Bonds, Series 1988. The Board hereby approves the Bond Resolution in substantially the form hereto attached as Exhibit A, or with such necessary changes as shall be approved by the Board Treasurer.

Section 3. The members, officers, agents, and employees of this Board are hereby authorized and directed to do all such acts and things and to execute all such documents as may be necessary to carry out and comply with the provisions of this Resolution and all of the acts and doings of the members, officers, agents, and employees of this Board which are in conformity with the intent and purposes of this Resolution, whether heretofore or hereafter taken or done, shall be and are hereby ratified, confirmed, and approved.

Mr. Elliott moved approval of the resolution with the addition of the Board authorizing the Board Treasurer to add as security a pledge of tuition revenue in an amount not to exceed Maximum Annual Debt Service. The motion was duly seconded. Student Trustee opinion in regard to this motion was indicated as follows: Aye, Phil Lyons; nay, none. The motion carried by the following recorded vote: Aye, B. B. Birger, Ivan A. Elliott, Jr., Carol Kimmel, William R. Norwood, Harris Rowe, A. D. VanMeter, Jr., George T. Wilkins, Jr.; nay, none.

The following matters were presented for notice only:

NOTICE OF PROPOSED INCREASE: STUDENTS' ATTORNEY
PROGRAM FEE, SIUC
[AMENDMENT TO 4 POLICIES OF THE BOARD B-6 AND B-17]

Summary

This matter proposes a fee increase of 35¢ per semester in the Students' Attorney Program Fee, effective Fall Semester, 1988.

Rationale for Adoption

This program has not had a fee increase since Fall, 1984, when the fee was increased by 25¢ to its current level of \$2.00. The primary need for an increase is to provide for adequate staffing.

The program employs two full-time attorneys by contractual agreement, a full-time secretary, three part-time graduate assistants, and three part-time student workers. It is desired to add 11.5 months of additional graduate assistant staffing to cover the current workload of cases. A 10% salary increase is projected for the non-attorney staff with increases of 6% and 10%, respectively, for the two attorneys. Should increases for FY-89 be less than that amount, the difference would be carried forward to the FY-90 budget.

Considerations Against Adoption

The alternative to a fee increase would be to reduce the program costs and services.

Constituency Involvement

This matter was proposed to the administration by the Students' Attorney Program Board. Both the Undergraduate Student Organization and the Graduate and Professional Student Council have taken action in support of this proposed fee increase.

Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That effective with the collection of fees for Fall Semester, 1988, 4 Policies of the Board B-6 and B-17 be amended to read as follows:

6. General student fee schedule approved by the Board for Southern Illinois University at Carbondale in effect ~~Summer-Session, 1987~~ Fall Semester, 1988.

<u>Hours</u>	<u>Students' Attorney Program Fee</u>	
1	\$2.00	\$2.35
2	2.00	<u>2.35</u>
3	2.00	<u>2.35</u>
4	2.00	<u>2.35</u>
5	2.00	<u>2.35</u>
6	2.00	<u>2.35</u>
7	2.00	<u>2.35</u>
8	2.00	<u>2.35</u>
9	2.00	<u>2.35</u>
10	2.00	<u>2.35</u>
11	2.00	<u>2.35</u>
12 or more	2.00	<u>2.35</u>

17. Students' Attorney Program Fee. Commencing with the Fall Semester, ~~1984~~ 1988, a Students' Attorney Program Fee of ~~\$2.00~~ \$2.35 shall be collected from each student to support the budget of the Students' Attorney Program.

NOTICE OF PROPOSED PARTIAL REFUND OF THE STUDENT MEDICAL
BENEFIT FEE FOR MEDICAL STUDENTS ON THE SPRINGFIELD
CAMPUS, SIUC

Summary

This matter seeks to refund a portion of the Student Medical Benefit Fee assessed to students attending the Springfield Medical Facility. The proposed change corrects an oversight which resulted from the change from a partially self-insured program to the current contract with Blue Cross. The approval of this matter would authorize a partial refund of the fee charged to these students from Fall Semester 1986 to Spring Semester 1988.

Rationale for Adoption

Prior to the current contract with Blue Cross, the Student Health program was self-insured through contracts with local health providers. A limited insurance package was used to cover students when they were away from the Carbondale area, including those enrolled at Springfield.

Two factors were considered in setting the fee for medical students. First, their primary care was provided through the Medical School. Second, while first-year medical students were based at Carbondale and could use the self-insured program of local providers of services beyond primary care, those at the Springfield Facility had to be served through the out-of-area insurance coverage. Weighing these factors, two fee amounts were determined for medical students based at Carbondale and at Springfield, respectively, and were approved by the Board.

When the decision was made to enter into the current contract with Blue Cross, the Student Medical Benefit Fee was split into two components--the Student Health Fee and the Student Medical Insurance Premium. At that time, through an oversight, the fees assessed to the medical students were not reviewed and adjusted to reflect the new circumstances.

Currently, primary health care, emergency dental care, and wellness, laboratory, and X-ray services are provided through the Student Health Fee component. Specialty care and hospitalization benefits are provided through the Student Medical Insurance Premium component (Blue Cross). After careful review, it was determined that the medical students based at Carbondale should pay the Student Medical Insurance Premium plus a portion of the Student Health Fee since they are able to benefit from the dental, wellness, laboratory, and X-ray services. The total fee for these students should remain at the current level of \$50.00 for each semester and \$30.00 for the Summer Session.

The medical students based at Springfield should have paid only the Student Medical Insurance Premium component. That amount was \$30.50 per semester and \$18.25 for the Summer Session, a reduction from their assessments of \$50.00 and \$30.00, respectively.

Since the change to the current structure of benefits and fees was instituted for the Fall of 1986, it is proposed that refunds of this reduction be granted to those medical students based at Springfield who were charged an inappropriate fee from that date through the current semester.

Considerations Against Adoption

This matter would slightly reduce the funding of the Student Health Program.

Constituency Involvement

This matter has been shared with the student constituencies.

Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That:

- (1) Southern Illinois University medical students based at Springfield are authorized to receive a refund of the Student Medical Insurance Premium they paid to reflect the difference between \$50.00 and \$30.50 per semester and \$30.00 and \$18.25 per Summer Session from Fall Semester 1986 to Spring Semester 1988.
- (2) The Chancellor of Southern Illinois University be and is hereby authorized to take whatever action may be required in the execution of this resolution in accordance with established policies and procedures.

NOTICE OF PROPOSED CHANGE: STUDENT MEDICAL
INSURANCE PREMIUM, SIUC
[AMENDMENT TO 4 POLICIES OF THE BOARD B-2-b, B-6, and B-12-b]

Summary

This matter seeks a \$9.00 increase in the Student Medical Insurance Premium except for medical students based in Springfield. This change is in response to announced increases in the Blue Cross contract premium supported by this fee. A reduction from \$50.00 to \$30.50 per semester in this fee is being recommended for medical students based in Springfield.

Rationale for Adoption

The Student Medical Benefit Fee comprises two components: the Student Medical Insurance Premium and the Student Health Fee. The latter fee supports the on-campus program of primary care, wellness, X-ray, and laboratory

services. Since there was no salary increase for FY-88, that savings is being carried forward to fund salary increases for FY-89. No increase is being sought in the Student Health Fee.

The Student Medical Insurance Premium component funds the contract premium to Blue Cross and the administrative cost of processing the claims. (By processing the claims itself, the University was able to obtain a cost containment reduction in the Blue Cross contract.) The contract calls for the premium to be based on the previous year's actual experience. The contract year ends on August 15. Several months are allowed to accrue outstanding claims for the year, then the University is informed of the adjusted premium which is retroactive to August 15. This process was the source for the 14% increase put into effect for the current year, which will be paid by the fund balance carried forward for FY-88 and by funds generated in this fiscal year from the proposed increase for Summer, 1988.

Since there will be no fund balance to carry forward into FY-89 as a reserve against the next increase, it is necessary to increase the fee by an additional amount beyond the 14% increase now in effect. Blue Cross currently estimates the next increase to be at 20%. The proposed increase of \$9.00 for the Fall and Spring semesters and \$5.50 for Summer is calculated to cover the 14% premium increase for FY-88 and the projected 20% increase for FY-89.

The recommended reduction for medical students based in Springfield is detailed in another Board matter being considered today.

Considerations Against Adoption

Reductions in the insurance coverage could partially offset the projected increase; however, at the current level of coverage, coverage reduction would seem to defeat the purpose of the insurance to protect any one student from large medical expense. The coverage provided in the present contract is the result of careful planning and student involvement at the time the contract was initiated.

Constituency Involvement

This matter has been shared and discussed with the Student Health Advisory Board and the two student constituencies: the Undergraduate Student Organization and the Graduate and Professional Student Council.

Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, that effective with the collection of fees for Summer Session, 1988, 4 Policies of the Board B be amended to read as follows:

2. SIUC School of Medicine

- b. General Fees. Students enrolled in the School of Medicine shall pay the general student fees approved by the Board (4 Policies of the Board B-6) with the following exceptions:

- 1) Effective ~~Fall-Semester, -1984~~ Summer Session, 1988, students attending the Carbondale campus shall pay a Student Medical Benefit Fee of ~~\$50.00~~ \$59.00 for the Fall Semester, ~~\$50.00~~ \$59.00 for the Spring Semester, and ~~\$30.00~~ \$35.50 for the Summer Session.
- 2) Effective ~~Fall-Semester, -1984~~ Summer Session, 1988, students attending the Springfield Medical Facility shall pay a Student Medical ~~Benefit-Fee~~ Insurance Premium of ~~\$50.00~~ \$39.50 for the Fall Semester, ~~\$50.00~~ \$39.50 for the Spring Semester, and ~~\$30.00~~ \$23.75 for the Summer Session, and shall be exempt from paying:
 - a) Student Recreation Fee
 - b) Student Center Fee
 - c) Athletic Fee
 - d) Revenue Bond Fee
 - e) Students' Attorney Program Fee

6. General student fee schedule approved by the Board for Southern Illinois University at Carbondale in effect Summer Session, 1987 1988.

<u>Hours</u>	<u>Student Medical Insurance Premium⁵</u>	
1	\$30.50	<u>\$39.50</u>
2	30.50	<u>39.50</u>
3	30.50	<u>39.50</u>
4	30.50	<u>39.50</u>
5	30.50	<u>39.50</u>
6	30.50	<u>39.50</u>
7	30.50	<u>39.50</u>
8	30.50	<u>39.50</u>
9	30.50	<u>39.50</u>
10	30.50	<u>39.50</u>
11	30.50	<u>39.50</u>
12 or more	30.50	<u>39.50</u>

12. b. Student Medical Insurance Premium. Commencing with the Summer Session, ~~1986~~ 1988, a Student Medical Insurance Premium of ~~\$30.50~~ \$39.50 for Fall Semester, ~~\$30.50~~ \$39.50 for Spring Semester, and ~~\$18.25~~ \$23.75 for Summer Session shall be collected from each student. Subsequent rates are subject to change in accordance with the terms of the contract with the insurance supplier.

⁵Rate shown applies to Fall and Spring Semesters only; Summer Session rate is ~~\$18.25~~ \$23.75. Subsequent rates are subject to change in accordance with the terms of the contract with the insurance supplier.

The Chair explained that the notice matters will hold over until the next meeting when they will be presented for action.

Under Executive Officer Reports, President Guyon announced that in 1974 the State of Illinois had established a Coal Research Center in Carbondale and that SIUC has been building on that establishment for the 14-year-period of its existence. He stated that he was proud to announce that SIUC has been named as a member of the National Mine Land Consortium in conjunction with the University of West Virginia, Penn State University, and the University of North Dakota. He continued that this was an additional building block that will continue to establish SIUC as a leader in coal research in the nation.

Chancellor Pettit made a few comments about the current budget situation and the impact it was having. He presented a table which indicated the differences in dollar amounts under the request, IBHE's recommended budget, and the Governor's allocation. He reported that he had been meeting with department chairmen and deans on all the campuses to elicit concrete examples of the kind of impact they were suffering under the current 4% cutback and to anticipate some further erosions of quality and services that would be experienced if the tax increase failed and SIU had to endure another so-called no increase budget. He stated that SIU was having to forego repairs and improvements in equipment, the purchase of new equipment for instruction and research, and the purchase of very inexpensive kinds of elements required for students to conduct experiments in laboratories. He stated that faculty and staff had had to go a year without salary increases and the prospect of having to go another year without a salary increase was having a negative impact on morale. He explained that SIU's most talented faculty members were getting offers from other universities and that SIU was having difficulty attracting

talented faculty. He reported that support services for faculty were dwindling away and some departments midway through the fiscal year had exhausted travel money, telephone money, or photocopying money which added to the impact of losing ground comparatively in salaries. He stated that all this impacts on the quality of instruction. He reported that there were early indications of SIU having to constrict the opportunity for Illinois students of higher education because at the same time SIU was having to increase tuition in an effort to try to recapture some of what's lost by the state's failure to meet its obligation SIU was also reducing its capacity to handle new students, controlling and curtailing enrollments at the same time tuition was going up. He continued that services to minority and other disadvantaged citizens and public schools, K through 12, will have to be cut back if there is a zero increase budget. He explained that the research programs have been significantly impacted by the current cutback and the anticipation of another cutback. He cited the SIU School of Medicine as being one of the nation's top groups in Alzheimer's disease and the establishment of Springfield as one of the top neuro-science centers in the country. He explained that SIU was going to lose the stars recruited there if the tax increase fails and SIU has to endure another budget cutback. He cited the difficulty in recruiting a Director of the Coal Research Lab at SIUC. He stated that good people would not make a commitment to come to Illinois when they saw that the state was not making a commitment to support higher education. He explained that activities performed by SIU on behalf of economic development were in jeopardy because of the prospect of another cutback. He stated that Illinois was failing to take the initiative in developing human capital and was sitting back while its intellectual infrastructure was crumbling. He explained that other states have made the effort and the commitment and that other state Governors had taken

similar initiatives to what has been taken by Governor Thompson, but that the difference was they had been joined by their legislatures regardless of political party control. He stated that the Governor of Oregon had recently said that when corporations were looking for places to relocate they had three things in mind: education, education, and education. He stated that if Illinois denied the need for a tax increase for education for a second year the message it would be sending to the outside world is that here is a state that has the inability to put together the political consensus necessary to capitalize on its great historical advantages and that it is paralyzed or immobilized, unable to act in its own best interest. He explained that as many specific examples need to be communicated to others around the state that those who are dedicated, committed, and providing educational research and services to this state are hurting.

With regard to the Application for Appeal of Charles Goblen, SIUC, Chancellor Pettit stated that this case has been in progress for about three years and has involved a good number of meetings by the faculty ombudsman and internal review boards. He stated that the issue was Professor Goblen's salary increase in Fiscal Years 1985 and 86, which was below the departmental average, although it was a 7.12% increase. He continued that it was Professor Goblen's contention that he was not given proper credit for his achievements and that was the matter of fact at issue. He stated that the two sides were unable to agree on that issue. He stated that Professor Goblen, and those representing him, were interpreting Board Bylaws as directing a decision on the integrity or correctness of the decision itself and the fairness of the conclusion reached. He continued that no flaw in the process used to arrive at the decision, not in the appointment or membership of the judicial review panel, nor in how it held a hearing, nor in the evidence it considered, had been cited. He reported that

the University argued that the recordation of academic achievements and the estimation of salary rewards were matters of discretionary managerial judgment or matters of expert academic judgment which were not usually even reviewed by this Board, let alone any kind of outside party. He continued that in this particular case the Board was being requested to entertain the appeal and also give consent to binding arbitration. He explained that the cost of arbitration, if it were entered into, would be borne wholly by the University. He stated that the dollar amount at issue in the case was a portion of a merit increase. He continued that conceivably there could be litigation which arbitration otherwise could forestall, but it was SIU's belief that no cause of action brought by the litigant would likely survive the motion phase and therefore there would be little risk of cost to the University through that route. He explained that arbitration would involve a party outside of the University making a decision on a matter upon which the Board of Trustees itself often does not make a decision. He stated that countless hours of faculty and staff time had already been expended over a period exceeding more than three years on what now has resolved itself into a judgment call on a single merit salary increase. He stated that his recommendations to the Board of Trustees of February 26 were: 1) that the Board deny the application for appeal and 2) that the Board withhold its consent to arbitration.

The Chair explained that the Board's rules provide that, hearing no motion to hear the appeal, it was deemed denied. He continued that this was the first time the Board had been requested to grant arbitration. He explained that there were two separate items to discuss; the application for appeal and the request to consent to arbitration. The Chair asked if there was any discussion on the application for appeal. He asked if there was a motion to grant the appeal. Hearing none, the Chair declared that the appeal was deemed

denied. He asked that the Board consider the matter of the request for consent to arbitration.

Mr. Elliott stated that at the last Board meeting he had asked that materials on both issues be submitted to the Board at the same time. He stated that he had read the record, as well as the Chancellor's recommendations. He explained that there had been no allegation of any fault in the process and that it was his contention that the Board shouldn't interpose itself, in the appeal or in the arbitration, in making a substantive judgment for the judgments that had already been made clearly by groups through the normal process. He stated that the Judicial Review Boards, the Ombudsman, and the administration had reviewed the matter carefully and it was clearly a matter of administrative judgment. He continued that the people on the boards and the administration have had experience in these matters and are much more knowledgeable than any group of arbitrators would be concerning the way the institution works. He stated that he thought there was no reason to arbitrate in this particular case and moved that the right to arbitrate be denied. The motion was duly seconded.

The Chair stated that he had read the material in its entirety and he didn't see how an issue could have been discussed more fully, with more appropriate opportunities for hearing than this, and to substitute some outside party's judgment in this case would be strangely amiss. The Chair explained that a "yea" vote meant a vote for denial of arbitration. He asked for a roll call vote. Student Trustee opinion in regard to the motion was indicated as follows: Aye, Phil Lyons; nay, none. The motion carried by the following recorded vote: Aye, B. B. Birger, Ivan A. Elliott, Jr., Carol Kimmel, William R. Norwood, Harris Rowe, A. D. VanMeter, Jr., George T. Wilkins, Jr.; nay, none.

The Chair stated that the motion carried and arbitration was denied.


Mr. VanMeter announced that the SIU School of Medicine had been mentioned in an editorial in The Wall Street Journal on March 3 in that it was hosting 100 international Alzheimer's specialists on March 19 and 20. He commented that he was proud of the work being done in this area by the SIU School of Medicine.

Mrs. Kimmel thanked the people on the Carbondale campus for the huge success of their project for the March of Dimes. She stated that the goal was \$10,000 and more than that had been raised.

The Chair announced that a news conference would immediately follow in the International Room and that lunch would follow in the Oak-Hackberry Rooms. He stated that guests at the luncheon would include the Academic Program Committee for University Park.

Mr. VanMeter moved that the meeting be adjourned. The motion was duly seconded, and after a voice vote the Chair declared the motion to have passed.

The meeting adjourned at 11:30 a.m.



Sharon Holmes, Executive Secretary

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MINUTES OF THE SPECIAL MEETING OF THE BOARD OF TRUSTEES
SOUTHERN ILLINOIS UNIVERSITY
APRIL 13, 1988

A special meeting of the Board of Trustees of Southern Illinois University convened at 7:20 p.m., Wednesday, April 13, 1988, in the Governor's Cabinet Room of the Ramada Renaissance Hotel, 701 East Adams Street, Springfield, Illinois. The Chairman and Secretary being present, the meeting was called to order. The following members of the Board were present:

Mr. B. B. Birger
Mr. Ivan A. Elliott, Jr.
Mrs. Carol Kimmel, Secretary
Mr. Phil Lyons
Mr. William R. Norwood
Mr. Harris Rowe, Chairman
Dr. George T. Wilkins, Jr.

The following member was absent:

Mr. A. D. VanMeter, Jr., Vice-Chairman

Also present were Dr. Lawrence K. Pettit, Chancellor of Southern Illinois University, and Mr. C. Richard Gruny, Board Legal Counsel. Mr. Terry Signorello joined the meeting at 7:37 p.m.

The Secretary reported a quorum present.

Mr. Elliott moved that the Board go into closed session to consider information regarding the appointment, employment or dismissal of employees or officers, to adjourn directly from the closed session with no action having been taken. The motion was duly seconded. Student Trustee opinion in regard to this motion was indicated as follows: Aye, Phil Lyons; nay, none. The motion carried by the following recorded vote: Aye, B. B. Birger, Ivan A. Elliott, Jr., Carol Kimmel, William R. Norwood, Harris Rowe, George T. Wilkins, Jr.; nay, none.

The meeting adjourned at 9:23 p.m.

Carol Kimmel
Carol Kimmel, Secretary

MINUTES OF THE MEETING OF THE BOARD OF TRUSTEES
SOUTHERN ILLINOIS UNIVERSITY
APRIL 14, 1988

The regular monthly meeting of the Board of Trustees of Southern Illinois University convened on Thursday, April 14, 1988, at 10:45 a.m., in the Auditorium of the SIU School of Medicine, 801 North Rutledge, Springfield, Illinois. The regular Chairman and Secretary being present, the meeting was called to order. The following members of the Board were present:

Mr. B. B. Birger
Mr. Ivan A. Elliott, Jr.
Mrs. Carol Kimmel, Secretary
Mr. Phil Lyons
Mr. William R. Norwood
Mr. Harris Rowe, Chairman
Mr. Terry Signorello
Dr. George T. Wilkins, Jr.

The following member was absent:

Mr. A. D. VanMeter, Jr., Vice-Chairman

Executive Officers present were:

Dr. Lawrence K. Pettit, Chancellor of Southern Illinois University
Dr. Earl E. Lazerson, President, SIUE
Dr. John C. Guyon, President, SIUC

Also present was Mrs. Sharon Holmes, Executive Secretary of the Board.

The Secretary reported a quorum present.

NOTE: Copies of all background documents furnished to the Board in connection with the following matters have been placed on file in the Office of the Board of Trustees.

The Chair explained that Mr. VanMeter was absent due to a meeting he had to attend out-of-state. He stated that Mr. VanMeter regretted having to miss the meeting scheduled in his home town of Springfield.

The Chair announced that the Board had met last evening at approximately 7:30 p.m. in the Governor's Cabinet Room of the Ramada Renaissance, and a motion had been made to adjourn into executive session to consider

information regarding appointment, employment or dismissal of employees or officers, namely the reconvened evaluation of President Guyon. He stated that no other business had been discussed, and the meeting had adjourned with no action taken. He added that the session was very informative and thanked Dr. Guyon for sharing his insights.

The Chair reported that this was Dr. Elaine Alden's last meeting as President of the SIUC Faculty Senate. He thanked her for her participation.

Under Trustee Reports, Mr. Norwood reported that he had attended the quarterly meeting of the State Universities Retirement System on March 10 and 11. He announced that employer contributions were down about 13% to \$35 million which didn't bode well for the future of the system. He explained that even with the problem of the stock market on October 19 the State Universities Retirement System fund had had a 9% increase over last year, going from \$2.37 billion to \$2.59 billion. He announced that a comparison study had been made between the State Universities Retirement System, the employees', and the teachers' systems and that the SURS average over the last one, three, and five years had had a better return than the other two. He explained that the SURS was adjusting when to credit new interest rates to employee accounts and the final adjustment was done at this meeting. He explained that the retirement system had been phasing out of its fiscal year, September 1 through August 31, to coincide with the July 1 through June 30 fiscal years at other university systems. He stated that there had been a re-balancing in the fund to make movements from one particular type of investment to another.

Mr. Elliott reported that he had attended a meeting of the Merit Board of the State Universities Civil Service System on March 21.

The Chair reported that he had attended a luncheon on April 13 with the Chancellor, the two Presidents, Dean Moy, and a group of civic and business

leaders in Springfield. He stated that presentations had been made to this group to keep them informed about what SIU and the Medical School were doing in Springfield. He explained that it was a very good idea to do this periodically with the leadership in Springfield.

Under Committee Reports, Mr. Elliott, Chairman of the Finance Committee, said that the Committee had met this morning in the Auditorium of the SIU School of Medicine, at 9:00 a.m. He gave the following report:

The Committee considered, recommends approval, and asks that the following items be placed on the omnibus motion: Item G, Increase in Students' Attorney Program Fee, SIUC [Amendment to 4 Policies of the Board B-6 and B-17]; Item H, Partial Refund of the Student Medical Benefit Fee for Medical Students on the Springfield Campus, SIUC; Item I, Change in Student Medical Insurance Premium, SIUC [Amendment to 4 Policies of the Board B-2-b, B-6, and B-12-b]; and Item J, Computer System Upgrade, SIUC. He commended the people working with the Computer System Upgrade for their careful planning and reports. The Finance Committee favorably reviewed and approved the SIU School of Medicine proposal regarding computing. The Committee received notice of Item O, Notice of Proposed Increase: Flight Training Charges, SIUC [Amendment to 4 Policies of the Board B-4]. This matter will be placed on the Board's agenda next month as an action item. We received a report from Don Wilson concerning the bond sale for the Student Recreation Center, SIUC. We congratulate him for his work in this regard. We received quarterly audit reports. We received and acknowledge the information forwarded on the possibility of expanding the SIUC physical plant capacity through an innovative fluidized bed combustor. This would involve a major project with funds available from the state, the federal government, and outside firms. This is an exciting project which would be of help not only to the University in having additional steam plant and electrical capacity, but it would be of great interest and benefit to the coal industry, particularly in terms of the environmental impact and studies being done on use of high sulfur coal. It's a project that has to be approved at many levels and we're hopeful that the administration's efforts in going forward with the project will be fruitful. The Chairman, with the consent of the Committee, has asked the Chancellor and the Board Treasurer to work on an update to Board policy with regard to banking relations and investments and purchasing. This will be developed by the administration and will come back to the Finance Committee at a later time.

Mrs. Kimmel, Chairperson of the Academic Matters Committee, stated that the Committee had met following the Finance Committee meeting. She gave the following report:

The Committee discussed, recommends approval, and asks that the following items be placed on the omnibus motion: Items K, New Educational Unit: Department of Industrial Engineering, School of Engineering, SIUE; and

L, New Educational Unit: Department of Construction, School of Engineering, SIUE. We had a most interesting report on assessment which is a very timely item. This morning we heard the history of assessments and next month we will hear about implementing assessments. I would like to remind the Board members that you have in your hands a draft of the mission statement for SIUC and this will be on our agenda next month. I would suggest that all of you read it carefully, make any comments that you have prior to next month's meeting, and come to that meeting well-prepared to discuss the mission statement. It will still be in draft form.

Dr. Wilkins, in the absence of Mr. VanMeter, stated that the Architecture and Design Committee had met following the Academic Matters Committee meeting. He gave the following report:

It was moved that Board agenda Item M, Supplemental Funding, Springfield Combined Laboratory Facility, Phase II, Springfield Medical Campus, SIUC, as amended be approved and included in the omnibus motion. We heard a status report on the SIUE University Park project, which was quite excellent, and we had an update and timetable on the Student Recreation Center, SIUC.

The Chair explained the procedure for the Board's omnibus motion and he proposed that, after discussion, there would be taken up the following matters:

REPORTS OF PURCHASE ORDERS AND CONTRACTS,
FEBRUARY, 1988, SIUC AND SIUE

In accordance with III Bylaws 1 and 5 Policies of the Board C, summary reports of purchase orders and contracts awarded during the month of February, 1988, were mailed to the members of the Board in advance of this meeting, copies were placed on file in the Office of the Board of Trustees, and these reports are hereby submitted for information and entry upon the minutes of the Board with respect to the actions of the Executive Committee.

INCREASE IN STUDENTS' ATTORNEY PROGRAM FEE, SIUC
[AMENDMENT TO 4 POLICIES OF THE BOARD B-6 AND B-17]

Summary

This matter proposes a fee increase of 35¢ per semester in the Students' Attorney Program Fee, effective Fall Semester, 1988.

Rationale for Adoption

This program has not had a fee increase since Fall, 1984, when the fee was increased by 25¢ to its current level of \$2.00. The primary need for an increase is to provide for adequate staffing.

The program employs two full-time attorneys by contractual agreement, a full-time secretary, three part-time graduate assistants, and three part-time student workers. It is desired to add 11.5 months of additional graduate assistant staffing to cover the current workload of cases. A 10% salary increase is projected for the non-attorney staff with increases of 6% and 10%, respectively, for the two attorneys. Should increases for FY-89 be less than that amount, the difference would be carried forward to the FY-90 budget.

Considerations Against Adoption

The alternative to a fee increase would be to reduce the program costs and services.

Constituency Involvement

This matter was proposed to the administration by the Students' Attorney Program Board. Both the Undergraduate Student Organization and the Graduate and Professional Student Council have taken action in support of this proposed fee increase.

Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That effective with the collection of fees for Fall Semester, 1988, 4 Policies of the Board B-6 and B-17 be amended to read as follows:

- 6. General student fee schedule approved by the Board for Southern Illinois University at Carbondale in effect Fall Semester, 1988.

<u>Hours</u>	<u>Students' Attorney Program Fee</u>
1	\$2.35
2	2.35
3	2.35
4	2.35
5	2.35
6	2.35
7	2.35
8	2.35
9	2.35
10	2.35
11	2.35
12 or more	2.35

- 17. Students' Attorney Program Fee. Commencing with the Fall Semester, 1988, a Students' Attorney Program Fee of \$2.35 shall be collected from each student to support the budget of the Students' Attorney Program.

STUDENTS' ATTORNEY PROGRAM, SIUC
Comparative Statement of Income and Expense

	FY-85 Actual	FY-86 Actual	FY-87 Actual	FY-88 Budget	FY-89 Projected
REVENUE:					
Fee Collections	\$82,331	\$88,158	\$90,702	\$93,423	\$ 96,226 A
Other	0	18	115	100	100
Interest	902	1,438	690	700	700
Transfer In	<u>6,047</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>
TOTAL REVENUE	\$89,280	\$89,615	\$91,507	\$94,223	\$ 97,026
EXPENSE:					
Salaries	\$23,028	\$28,979	\$27,021	\$26,553	\$ 37,198 B
Wages	2,586	3,483	5,168	3,600	4,500
Equipment	850	5,776	1,209	1,200	3,000 C
Commodities	906	563	399	850	1,000
Contractual Service:					
Attorneys	46,790	50,790	53,805	56,120	59,379 D
Other	896	2,176	901	2,670	5,370 E
Op. Auto.	50	50	41	68	75
Telecommunications	1,988	2,396	2,286	2,500	2,600
Transfer Out	<u>1,600</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>
TOTAL EXPENSE	\$78,693	\$94,214	\$90,828	\$93,561	\$113,482
Revenue Over Expense	\$10,587	\$(4,600)	\$ 678	\$ 662	\$(16,456)
ENDING CASH BALANCE	\$12,025	\$ 7,426	\$ 8,104	\$ 8,766	\$ (7,690)
Revenue from Proposed 35¢ Fee Increase					\$ 16,840

^A Assumes 3% increase in on-campus enrollment.

^B Assumes an increase of 11.5 months of graduate assistantship at 50% time, plus 10% salary increases.

^C Assumes an increase of \$800 for law books and \$1,000 for a typewriter.

^D Assumes increases of 6% and 10% respectively for the two attorneys, plus fringe benefit increases of \$1,800 (tuition reimbursement).

^E Increase of \$750 for attorneys to attend conferences. Printing increased by \$1,150 for program brochures.

PARTIAL REFUND OF THE STUDENT MEDICAL BENEFIT FEE FOR
MEDICAL STUDENTS ON THE SPRINGFIELD CAMPUS, SIUC

Summary

This matter seeks to refund a portion of the Student Medical Benefit Fee assessed to students attending the Springfield Medical Facility. The proposed change corrects an oversight which resulted from the change from a partially self-insured program to the current contract with Blue Cross. The approval of this matter would authorize a partial refund of the fee charged to these students from Fall Semester 1986 to Spring Semester 1988.

Rationale for Adoption

Prior to the current contract with Blue Cross, the Student Health program was self-insured through contracts with local health providers. A limited insurance package was used to cover students when they were away from the Carbondale area, including those enrolled at Springfield.

Two factors were considered in setting the fee for medical students. First, their primary care was provided through the Medical School. Second, while first-year medical students were based at Carbondale and could use the self-insured program of local providers of services beyond primary care, those at the Springfield Facility had to be served through the out-of-area insurance coverage. Weighing these factors, two fee amounts were determined for medical students based at Carbondale and at Springfield, respectively, and were approved by the Board.

When the decision was made to enter into the current contract with Blue Cross, the Student Medical Benefit Fee was split into two components--the Student Health Fee and the Student Medical Insurance Premium. At that time, through an oversight, the fees assessed to the medical students were not reviewed and adjusted to reflect the new circumstances.

Currently, primary health care, emergency dental care, and wellness, laboratory, and X-ray services are provided through the Student Health Fee component. Specialty care and hospitalization benefits are provided through the Student Medical Insurance Premium component (Blue Cross). After careful review, it was determined that the medical students based at Carbondale should pay the Student Medical Insurance Premium plus a portion of the Student Health Fee since they are able to benefit from the dental, wellness, laboratory, and X-ray services. The total fee for these students should remain at the current level of \$50.00 for each semester and \$30.00 for the Summer Session.

The medical students based at Springfield should have paid only the Student Medical Insurance Premium component. That amount was \$30.50 per semester and \$18.25 for the Summer Session, a reduction from their assessments of \$50.00 and \$30.00, respectively.

Since the change to the current structure of benefits and fees was instituted for the Fall of 1986, it is proposed that refunds of this reduction be granted to those medical students based at Springfield who were charged an inappropriate fee from that date through the current semester.

Considerations Against Adoption

This matter would slightly reduce the funding of the Student Health Program.

Constituency Involvement

The Undergraduate Student Organization and the Graduate and Professional Student Council have each taken action in support of this matter.

Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That:

- (1) Southern Illinois University medical students based at Springfield are authorized to receive a refund of the Student Medical Insurance Premium they paid to reflect the difference between \$50.00 and \$30.50 per semester and \$30.00 and \$18.25 per Summer Session from Fall Semester 1986 to Spring Semester 1988.
- (2) The Chancellor of Southern Illinois University be and is hereby authorized to take whatever action may be required in the execution of this resolution in accordance with established policies and procedures.

CHANGE IN STUDENT MEDICAL INSURANCE PREMIUM, SIUC
[AMENDMENT TO 4 POLICIES OF THE BOARD B-2-b, B-6, and B-12-b]

Summary

This matter seeks a \$9.00 increase in the Student Medical Insurance Premium except for medical students based in Springfield. This change is in response to announced increases in the Blue Cross contract premium supported by this fee. A reduction from \$50.00 to \$30.50 per semester in this fee is being recommended for medical students based in Springfield.

Rationale for Adoption

The Student Medical Benefit Fee comprises two components: the Student Medical Insurance Premium and the Student Health Fee. The latter fee supports the on-campus program of primary care, wellness, X-ray, and laboratory services. Since there was no salary increase for FY-88, that savings is being carried forward to fund salary increases for FY-89. No increase is being sought in the Student Health Fee.

The Student Medical Insurance Premium component funds the contract premium to Blue Cross and the administrative cost of processing the claims. (By processing the claims itself, the University was able to obtain a cost containment reduction in the Blue Cross contract.) The contract calls for the premium to be based on the previous year's actual experience. The contract

year ends on August 15. Several months are allowed to accrue outstanding claims for the year, then the University is informed of the adjusted premium which is retroactive to August 15. This process was the source for the 14% increase put into effect for the current year, which will be paid by the fund balance carried forward for FY-88 and by funds generated in this fiscal year from the proposed increase for Summer, 1988.

Since there will be no fund balance to carry forward into FY-89 as a reserve against the next increase, it is necessary to increase the fee by an additional amount beyond the 14% increase now in effect. Blue Cross currently estimates the next increase to be at 20%. The proposed increase of \$9.00 for the Fall and Spring semesters and \$5.50 for Summer is calculated to cover the 14% premium increase for FY-88 and the projected 20% increase for FY-89.

The recommended reduction for medical students based in Springfield is detailed in another Board matter being considered today.

Considerations Against Adoption

Reductions in the insurance coverage could partially offset the projected increase; however, at the current level of coverage, coverage reduction would seem to defeat the purpose of the insurance to protect any one student from large medical expense. The coverage provided in the present contract is the result of careful planning and student involvement at the time the contract was initiated.

Constituency Involvement

The Undergraduate Student Organization and the Graduate and Professional Student Council have each taken action in support of this matter.

Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, that effective with the collection of fees for Summer Session, 1988, 4 Policies of the Board B be amended to read as follows:

2. SIUC School of Medicine

- b. General Fees. Students enrolled in the School of Medicine shall pay the general student fees approved by the Board (4 Policies of the Board B-6) with the following exceptions:
 - 1) Effective Summer Session, 1988, students attending the Carbondale campus shall pay a Student Medical Benefit Fee of \$59.00 for the Fall Semester, \$59.00 for the Spring Semester, and \$35.50 for the Summer Session.
 - 2) Effective Summer Session, 1988, students attending the Springfield Medical Facility shall pay a Student Medical Insurance Premium of \$39.50 for the Fall Semester, \$39.50 for the Spring Semester, and \$23.75 for the Summer Session, and shall be exempt from paying:

- a) Student Recreation Fee
- b) Student Center Fee
- c) Athletic Fee
- d) Revenue Bond Fee
- e) Students' Attorney Program Fee

6. General student fee schedule approved by the Board for Southern Illinois University at Carbondale in effect Summer Session, 1988.

<u>Hours</u>	<u>Student Medical Insurance Premium</u> ⁵
1	\$39.50
2	39.50
3	39.50
4	39.50
5	39.50
6	39.50
7	39.50
8	39.50
9	39.50
10	39.50
11	39.50
12 or more	39.50

12. b. Student Medical Insurance Premium. Commencing with the Summer Session, 1988, a Student Medical Insurance Premium of \$39.50 for Fall Semester, \$39.50 for Spring Semester, and \$23.75 for Summer Session shall be collected from each student. Subsequent rates are subject to change in accordance with the terms of the contract with the insurance supplier.

⁵Rate shown applies to Fall and Spring Semesters only; Summer Session rate is \$23.75. Subsequent rates are subject to change in accordance with the terms of the contract with the insurance supplier.

STUDENT HEALTH INSURANCE PROGRAM
Statement of Revenue and Expense
(Modified Accrual Basis)

	FY-86 Actual	FY-87 Actual	FY-88 Projected	FY-89 Budget
Beginning Fund Balance	0	50,509	81,287	(38,407)
Revenue				
Insurance Premium Fee	<u>1,037,754</u>	<u>1,194,556</u>	<u>1,239,949</u>	<u>1,277,148^A</u>
Total Revenue	1,037,754	1,194,556	1,239,949	1,277,148
Expense				
Blue Cross Premium	929,830	1,093,972	1,281,600	1,584,058 ^B
Claims Administration:				
Salaries	43,074	52,073	57,589	60,468 ^C
Wages	8,567	12,613	11,255	11,076
Less use of F.W.S.	(1,402)	(1,027)	(1,103)	(1,100)
Other Current Expenses	6,781	5,703	9,550	7,785
Telecommunications	395	444	752	750
Total Expense	<u>987,245</u>	<u>1,163,778</u>	<u>1,359,643</u>	<u>1,663,037</u>
Revenue Over Expense	50,509	30,778	(119,694)	(385,889)
Ending Fund Balance	50,509	81,287	(38,407)	(424,296)
Proposed Increase:				
Summer 1988			38,484	376,863
Projected Fund Balance			77	(8,950) ^D

NOTES:

^AAssumes a 3% enrollment increase.

^BAssumes a 20% premium rate increase, plus the 3% enrollment increase.

^CAssumes a 10% salary increase; savings from a smaller increase will be applied to the fund balance.

^DA Blue Cross rate increase of 19%, rather than 20%, and salary increases of 5%, rather than 10%, would result in a positive fund balance of \$4,251. Any actual deficit would be covered by Health Service working cash or by a fee increase for FY-90.

COMPUTER SYSTEM UPGRADE, SIUC

Summary

This matter seeks Board of Trustees authorization to proceed with the acquisition of an IBM 3090-150E computer, three associated disk units, and fourteen software packages for the Computing Center at Carbondale. The new computer would replace a NAS 7000 and increase overall computer capacity at Carbondale.

The equipment and software would be purchased from one source over a five-year period at a cost of \$4,447,090.30 including finance charges. Payments will be \$889,418.06 per year, beginning September 1988 and ending September 1992. This payment level is within the amount budgeted in the SIUC Financial Plan for Computing.

Rationale for Adoption

Background

The Long-Range Plan for Computing (Fiscal Years 1988-1992) presented to the Board of Trustees in the fall of 1987 called for an upgrading of computing at SIUC to include a processor with the functional capability of the IBM 3090 family to supplement the 3081-GX which is now in operation. A proposal and justification document was presented to the Finance Committee of the Board of Trustees at the December 1987 meeting. Permission was granted to obtain vendor proposals and financing bids.

The results of the Request for Proposals were presented to the Finance Committee at the March 1988 meeting. The best proposal was for an IBM 3090-150E, three IBM 3380-BE4 disk units, an IBM 8232 control unit, and fourteen software packages. Based on the quoted price and the refinancing of the remaining portion of Finance Contract 5515, a finance bid was solicited.

Basis for Recommendation

As discussed at the December 1987 Finance Committee meeting, the IBM 3090 Model "E" family is the technology currently on the market. It provides increased capability and efficient full function use of the current operating systems software. The 150E model has six levels of upgradability before exhausting the capacity of the largest member of the processor family.

Requests for Proposals were opened on February 25, 1988 with 10 vendors providing 16 proposals. The best proposal for the package was for \$2,817,058. A five-year cost analysis, including operation and maintenance costs, was completed which indicated that the selected proposal was the best alternative. The proposal plus contract 5515 refinancing was put to a financing bid. The interest rate for the refinancing dropped from 11% to 6.848%. The total cost over five years is \$4,447,090.30. The annual payments are \$889,418.06 which is within budget plans for SIUC.

Conclusion

The selection of the IBM 3090-150E, three IBM 3380-BE4 disk units, and fourteen software products represents the maximum capacity available for the funds available in the Financial Plan. Future upgrading capability is present, should usage demand require it, whenever funds are available.

Considerations Against Adoption

New models of the 3090 family are being mentioned by the experts in the current literature. However, these models are anticipated to carry a 15% to 20% price increase and will not be available until 1989. Waiting for the new 3090 model would require the use of an over-saturated computing resource during the 1988-89 academic year. In addition, the additional cost would place the annual payments beyond the current financial plan. If a capacity upgrade is required in the future, it could include a model upgrade as well.

Constituency Involvement

The upgrade plans have been shared with the Computing Advisory Committee at SIUC.

Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That the acquisition of a computer system upgrade as described in Requisition Number 10087-4313 to include an IBM 3090-150E, three IBM 3380-BE4 disk units, an IBM 8232 control unit, and fourteen software packages, be and is hereby approved.

NEW EDUCATIONAL UNIT: DEPARTMENT OF INDUSTRIAL ENGINEERING, SCHOOL OF ENGINEERING, SIUE

Summary

This matter proposes establishing a Department of Industrial Engineering in the School of Engineering, SIUE. The new Department will encompass one existing undergraduate degree program, the Bachelor of Science in Engineering, major in Industrial Engineering. The Department will be administered by its own chairperson and will report to the Dean of the School of Engineering. Detailed information about the proposal is appended to this matter as Attachment A.

No new degree or program is created by this action.

Rationale for Adoption

It is proposed that a Department of Industrial Engineering be created in the School of Engineering, SIUE, in order to provide more effective administration and more appropriate visibility for the existing undergraduate industrial engineering program. This program of study is a professional program leading to the degree Bachelor of Science in Engineering with a major

in Industrial Engineering. The program was originally approved by the SIU Board of Trustees in 1974 and was approved by the Illinois Board of Higher Education in that same year. Administering this strong, viable program through a discrete department will provide visibility similar to that enjoyed by two other engineering programs in the School of Engineering, Civil Engineering and Electrical Engineering.

Creation of the Department of Industrial Engineering will have no direct or indirect influence upon the other programs in the School of Engineering or at SIUE. Establishment of the new Department has been anticipated from the time of the creation of the School of Engineering in 1983. This action will clarify the issue of locus of tenure for the program faculty as well as the status of the administration of the program. The program is currently administered by a program coordinator who has been on a fiscal appointment for the past two years. The formalization of a department will necessitate the appointment of a chairperson.

No changes will be necessary in functional, day-to-day operations of the program as a result of this action. No changes in curriculum or in the academic policies which govern the program will result. Equipment, library holdings, and other support for the Industrial Engineering program are adequate. No additional support services or funds will be necessary.

Considerations Against Adoption

SIUE officers are aware of none.

Constituency Involvement

This matter was initiated by the Dean of the School of Engineering, SIUE. It has been reviewed and approved by the SIUE Faculty Senate.

Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That establishment of a Department of Industrial Engineering in the School of Engineering, SIUE, be and is hereby approved as presented to the Board this date, to be effective July 1, 1988, or as soon as possible thereafter; and

BE IT FURTHER RESOLVED, That the Chancellor shall take appropriate steps in forwarding this action to the Illinois Board of Higher Education in accordance with prevailing practices of Southern Illinois University.

NEW EDUCATIONAL UNIT: DEPARTMENT OF CONSTRUCTION,
SCHOOL OF ENGINEERING, SIUE

Summary

This matter proposes establishing a Department of Construction in the School of Engineering, SIUE. The new Department will encompass one existing undergraduate degree program, the Bachelor of Science, major in Construction.

The Department will be administered by its own chairperson and will report to the Dean of the School of Engineering. Detailed information about the proposal is appended to this matter as Attachment A.

No new degree or program is created by this action.

Rationale for Adoption

It is proposed that a Department of Construction be created in the School of Engineering, SIUE, in order to provide more effective administration and more appropriate visibility for the existing undergraduate construction program. This program of study is a professional program leading to the degree Bachelor of Science. The program was originally approved by the SIU Board of Trustees in 1978 and was approved by the Illinois Board of Higher Education in that same year. Administering this viable program through a discrete department will provide visibility similar to that enjoyed by two other engineering programs in the School of Engineering, Civil Engineering and Electrical Engineering.

Creation of the Department of Construction will have no direct or indirect influence upon the other programs in the School of Engineering or at SIUE. Establishment of the new Department has been anticipated from the time of the creation of the School of Engineering in 1983. This action will clarify the issue of locus of tenure for the program faculty as well as the status of the administration of the program. The program is currently administered by a program coordinator who has been on a fiscal appointment for the past two years. The formalization of a department will necessitate the appointment of a chairperson.

No changes will be necessary in functional, day-to-day operations of the program as a result of this action. No changes in curriculum or in the academic policies which govern the program will result. Equipment, library holdings, and other support for the Construction program are adequate. No additional support services or funds will be necessary.

Considerations Against Adoption

SIUE officers are aware of none.

Constituency Involvement

This matter was initiated by the Dean of the School of Engineering, SIUE. It has been reviewed and approved by the SIUE Faculty Senate.

Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That establishment of a Department of Construction in the School of Engineering, SIUE, be and is hereby approved as presented to the Board this date, to be effective July 1, 1988, or as soon as possible thereafter; and

BE IT FURTHER RESOLVED, That the Chancellor shall take appropriate steps in forwarding this action to the Illinois Board of Higher Education in accordance with prevailing practices of Southern Illinois University.

SUPPLEMENTAL FUNDING, SPRINGFIELD COMBINED LABORATORY FACILITY, PHASE II, SPRINGFIELD MEDICAL CAMPUS, SIUC

Summary

This matter seeks budgetary approval for supplemental funding to support construction of a 21,631 gross square foot addition to the Springfield Combined Laboratory Facility (SCLF). The amount of supplemental funding suggested by this matter is \$350,000 and represents a portion of the funding necessary to support the total project cost of approximately \$3,800,781.

Rationale for Adoption

When the original bids were received for the Springfield Combined Laboratory Facility, they were almost 30% under the architect's estimate of the cost for the facility. Shortly after bids were opened, the School of Medicine requested and received approval to plan an addition to the SCLF. The School of Medicine has been working with representatives of the Capital Development Board, the Environmental Protection Agency, and the Illinois Department of Public Health and has developed plans for a Phase II addition which, with proper funding, could be bid in May or June of 1988.

The architect has estimated the total cost of the Phase II addition, including casework, hoods, and contingency funds, to be \$3,800,781. Representatives of the CDB have indicated that upon final completion of the SCLF approximately \$2.6 million will be available to apply toward construction of the Phase II addition. The estimated budget is thus approximately \$1.2 million greater than the anticipated available funding.

The CDB has suggested that the total budget can be reduced by \$500,000 by removing hoods and casework from the bid. The users can provide these items from available equipment or from alternative funds at the time of occupancy. The CDB has indicated that the balance of approximately \$700,000 must come from funding provided by the user agencies. Since the School of Medicine will occupy 50% of the space within the Phase II addition, it must supply 50% of the supplemental funding or \$350,000.

The School of Medicine has identified the supplemental funding required because the almost 10,000 gross square feet of laboratory and laboratory support space that the School of Medicine obtains through completion of the project is necessary to its educational and research programs. Funding for the project will be provided from Build Illinois funds available to the School of Medicine.

Considerations Against Adoption

University officers are aware of none.

Constituency Involvement

The construction proposed was designed in concert with faculty who will be housed in the facility.

Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That:

- (1) Supplemental funding for the Springfield Combined Laboratory Facility, Phase II, project be and is hereby approved at an estimated cost not to exceed \$350,000. Funding for the project will be provided from Build Illinois funds available to the School of Medicine.
- (2) The Chancellor of Southern Illinois University be and is hereby authorized to take whatever action may be required in the execution of this resolution in accordance with established policies and procedures.

WAIVER OF ANNUAL MEETING AND ELECTION OF DIRECTORS, IEC

Summary

The Board of Trustees has been asked by the Illinois Educational Consortium to approve a resolution for waiver of annual meeting and election of IEC Directors. Similar action was approved by the Board at its March 12, 1987 meeting.

Each year the IEC requests a waiver of notice of the IEC annual meeting and the holding of such a meeting for the purpose of election of Directors for the ensuing year. Under the cumulative voting provision of IEC Bylaws, each System can cast eight votes for each of its own nominees and assure their election. Such a meeting would therefore be perfunctory only. The Board may grant the waivers at this time, but it cannot consent to unanimous election of Directors since the slate is not yet known. The Board is therefore asked to select two nominees from this System and delegate to the Chancellor the power to file written unanimous consent to their election, and the election of the nominees of the other three Systems, at such time as the identities of the latter become known.

Rationale for Adoption

To accomplish necessary business of the IEC.

Considerations Against Adoption

None is known.

Constituency Involvement

Not applicable.

Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That:

Both notice and the holding of the annual meeting of members of the Illinois Educational Consortium be and are hereby waived;

Lawrence K. Pettit and Earl Lazerson be and are hereby selected to serve as Directors of said Consortium representing this Board; and

Lawrence K. Pettit be and is hereby authorized to consent and agree to the election of the above-named Directors together with two Directors named by each other member of the said Consortium as the act of and on behalf of this Board, and to do so in writing and in lieu of election at a meeting of members.

Mrs. Kimmel moved the ratification of Changes in Faculty-Administrative Payroll, SIUC and SIUE; the reception of Reports of Purchase Orders and Contracts, February, 1988, SIUC and SIUE; and the approval of the Minutes of the Meetings held March 9 and 10, 1988; Increase in Students' Attorney Program Fee, SIUC [Amendment to 4 Policies of the Board B-6 and B-17]; Partial Refund of the Student Medical Benefit Fee for Medical Students on the Springfield Campus, SIUC; Change in Student Medical Insurance Premium, SIUC [Amendment to 4 Policies of the Board B-2-b, B-6, and B-12-b]; Computer System Upgrade, SIUC; New Educational Unit: Department of Industrial Engineering, School of Engineering, SIUE; New Educational Unit: Department of Construction, School of Engineering, SIUE; Supplemental Funding, Springfield Combined Laboratory Facility, Phase II, Springfield Medical Campus, SIUC, as amended; and Waiver of Annual Meeting and Election of Directors, IEC. The motion was duly seconded. Student Trustee opinion in regard to this motion was indicated as follows: Aye, Phil Lyons, Terry Signorello; nay, none. The motion carried by the

following recorded vote: Aye, B. B. Birger, Ivan A. Elliott, Jr., Carol Kimmel, William R. Norwood, Harris Rowe, George T. Wilkins, Jr.; nay, none.

The following matter was presented for notice only:

NOTICE OF PROPOSED INCREASE: FLIGHT TRAINING CHARGES, SIUC
[AMENDMENT TO 4 POLICIES OF THE BOARD B-4]

Summary

This matter proposes increases in the fees for Flight Training courses offered by the College of Technical Careers, SIUC, through Air Institute and Service at Southern Illinois Airport.

Rationale for Adoption

The Aviation Flight Program is supported by aviation flight fees. According to the Legislative Audit Commission guidelines, recognized by the Board of Trustees, the operation, maintenance, and replacement of aircraft by the Air Institute and Service must function on a cost recovery basis. Since the Board last approved increases in fees for flight training in June, 1986, costs have risen significantly. Those costs include insurance, building rents, salaries, and lease payments on training aircraft. Increased fees for flight training are necessary to meet increased costs of operation and maintenance of the required number of aircraft in the safest manner possible. At the levels proposed, the fees charged by SIUC will be comparable to, or less than, those charged by other universities with similar programs.

Considerations Against Adoption

University officers are aware of, and are concerned about, the continuing increase in the cost of education and related activities.

Constituency Involvement

The rates proposed were developed by administrative staff of the College of Technical Careers Aviation Flight Program. They have been approved by the Dean of the College, the Acting Vice-President for Academic Affairs and Research, and the President, SIUC. No other constituency involvement has been sought.

Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That 4 Policies of the Board B-4 be amended to set forth flight training charges as follows:

4. Charges for flight training, SIUC, effective Fall Semester, ~~1986~~, and Spring-Semester, ~~1987~~ 1988:

<u>Course</u>	<u>Current Rates</u>	<u>Proposed Rates</u>
STG AF 201 - Primary	\$1,999.00	\$ 2,605.00
STG AF 203 - Basic	2,064.00	2,400.00
STG AF 204 - Intermediate	2,064.00	2,400.00
STG AF 206 - Instrument & Advanced	2,826.00	3,050.00
STG AF 207 - Multi-Engine	1,342.00	1,580.00
STG AF 300 - Flight Instructor	1,290.00	1,380.00
STG AF 301 - Flight Instructor/Multi-Engine	750.00	890.00
STG AF 302 - Flight Instructor/Instrument	745.00	815.00

The Chair stated that this notice matter would hold over until the next meeting when it will be presented for action.

The Chair commented that the listing of announcements from SIUE that he had received was very informative and he thanked President Lazerson for them.

Under Executive Officer Reports, President Guyon announced that the SIUC debate team had won the national championship for the third consecutive year. He stated that they had won the regular season championship and the national tournament, Mr. Mark West was the number one debater in the country, Mr. Mark West and Mr. John Lapham was the top individual two-person team, the debate team coach, Jeff Bile, had been named coach of the year, and SIUC had received a special commendation for consistency in cross-examination debate.

The Chair commended the debate team on its outstanding record and asked that the Board's compliments be given to the team.

Chancellor Pettit cited figures concerning the internal operating budgets for Southern Illinois University and some trends for the last ten years. He stated that the mix of funds had changed dramatically. He continued that in 1978 general revenue funding comprised over 59% of SIU's total operating budget and the income fund was only 9.3% at that time. He reported that in 1988 the percentage of SIU's operating budget, supported by the state

through general revenue funding, had decreased from 59.2% to 47.3%. He continued that the amount coming from the income fund had increased from 9.3% to 14.7% and non-appropriated from 31.5% to 38%. He explained that what had happened was a gradual erosion in state support of higher education and particularly in the operating budget for SIU as a percentage of the overall operating budget. He stated that the total growth in the budget in this period had been an increase of 102% while the increase in general revenue had been only 62%. He continued that the increase in the income fund had been 218% and in non-appropriated funds 144%. He explained that there will be a more dramatic mixture if the tax increase does not pass.

The Chair stated that students and the University, through research and outside funding, had done their part by increasing funding, but now the state legislature must do its part. He stated that the Board of Trustees had reluctantly increased tuition, but that there had been no additional funding on the part of the state legislature.


Chancellor Pettit stated that this was the first Board meeting scheduled more than ten days after the receipt of his report on the Application for Appeal of Fannie Jones, SIUE, for which his recommendation was that the Application for Appeal be denied. He explained that for such cases VI Bylaws 2-F provided that unless a majority vote to override his recommendation was enacted at this meeting, the Application for Appeal would be deemed to have been denied, and that the action which was the subject of the grievance would stand. He said that no motion to concur in his recommendation was necessary, but that if any Board member desired to grant the appeal notwithstanding his recommendation, this was the meeting at which such a motion would need to be made.

The Chair asked if there was such a motion. He stated that the record in this matter was voluminous and that there had been a number of outside communications. He repeated that if any Board member desired to grant the appeal this was the meeting at which a motion had to be made. Hearing no motion, the Chair declared that the Application for Appeal of Fannie Jones, SIUE, was deemed denied.

The Chair announced that a news conference had been scheduled immediately following the regular meeting in the Lincoln Conference Room and that lunch would follow in the Pearson Museum.

Mr. Norwood moved that the meeting be adjourned. The motion was duly seconded, and after a voice vote the Chair declared the motion to have passed unanimously.

The meeting adjourned at 11:07 a.m.



Sharon Holmes, Executive Secretary

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MINUTES OF THE MEETING OF THE BOARD OF TRUSTEES
SOUTHERN ILLINOIS UNIVERSITY
MAY 12, 1988

The regular monthly meeting of the Board of Trustees of Southern Illinois University convened on Thursday, May 12, 1988, at 10:50 a.m., in the Auditorium of the Southern Illinois University School of Dental Medicine, Alton, Illinois. In the absence of the Chairman, the Vice-Chairman called the meeting to order. The regular Secretary and the following members of the Board were present:

Mr. Ivan A. Elliott, Jr.
Mrs. Carol Kimmel, Secretary
Mr. Phil Lyons
Mr. Terry Signorello
Mr. A. D. VanMeter, Jr., Vice-Chairman
Dr. George T. Wilkins, Jr.

The following members were absent:

Mr. B. B. Birger
Mr. William R. Norwood
Mr. Harris Rowe, Chairman

Executive Officers present were:

Dr. Lawrence K. Pettit, Chancellor of Southern Illinois University
Dr. Earl E. Lazerson, President, SIUE
Dr. John C. Guyon, President, SIUC

Also present was Mrs. Sharon Holmes, Executive Secretary of the Board.

The Secretary reported a quorum present.

NOTE: Copies of all background documents furnished to the Board in connection with the following matters have been placed on file in the Office of the Board of Trustees.

The Chair thanked Dean Ferrillo and the School of Dental Medicine for hosting this meeting. He thanked him for the tour of the new building and for the information on the next phase.

The Chair introduced Dr. Donald Paige, President of the SIUC Faculty Senate, and recognized Mr. Tom Busch, representing the SIUC Administrative and Professional Staff Council.

Under Trustee Reports, the Chair stated that Mr. Norwood's report on the meeting of the Illinois Committee for Black Concerns in Higher Education would be deferred until the next meeting.

Mrs. Kimmel reported that she had attended the meeting of the Illinois Board of Higher Education on May 3. She stated that quite a bit of discussion related to the part of a report on minority student achievement which is of great concern in Illinois. She continued that at the first grade level 36% of the students are Black and Hispanic; by the 12th grade, 22% of the students are minority; at the Bachelor's degree level, 12% are minority, and at the Ph.D. level, 9% are minority. She reported that in 1970 minorities numbered 14 out of 100 people, and by 1985 minorities had increased to 24 out of every 100 people. She commented that the one problem that was most acute was the attrition rate for minority high school students. She stated that when comparing public high school graduates to four years earlier, 15 out of every 100 white ninth graders in 1983 did not graduate; 46 out of every 100 Hispanic ninth graders did not graduate; and further, among the male students in these groups, the attrition rate was even greater: as many as 48 out of every 100 Black males and 50 of every 100 Hispanic males did not graduate from high school. She explained the resolution passed by the Illinois Board of Higher Education and the State Board of Education. She stated that there had also been a report on student aid in Illinois; that the population on college campuses was changing which affects the problems of student aid. She reported that the IBHE budget includes over \$13,000,000 of state money to be allocated among private colleges and universities in Illinois.

Mr. Elliott reported that he had attended the meeting of the Southern Illinois University Foundation on May 6 and 7 in Springfield. He reported that Mr. Harry Crisp had finished his two annual terms as Chairman of the SIU Foundation Board, and had done a marvelous job during that time. He explained that the Foundation had made major changes in reorganizing its staff and its processes. He announced that Mr. Rex Ball was the new President of the Foundation and that Dr. Earl Walker, from Harrisburg, was the new Chairman of the SIU Foundation Board. He reported that there had been discussion concerning five-year plans, major campaigns, and the result of the COBA campaign. He stated that a lot of thanks was owed to Harry Crisp for the things that had happened the last few years. He expressed appreciation for the courtesy extended by the SIU School of Medicine by acting as host for this meeting of the Foundation.

Under Committee Reports, Mr. Elliott, Chairman of the Finance Committee, said that the Committee had met this morning in Room 1500 of Building 263 of the SIU School of Dental Medicine, at 9:30 a.m. He gave the following report:

The Committee considered Items G, Increase in Flight Training Charges, SIUC [Amendment to 4 Policies of the Board B-4], and H, Resident Tuition for Undocumented Aliens [Amendment to 3 Policies of the Board A-1-g], recommends approval, and that these matters be placed on the omnibus motion. The Committee received a report of banking activities and a report that a bank account had been opened in Japan. The new bank account will be established and maintained according to customary guidelines.

Mrs. Kimmel, Chairperson of the Academic Matters Committee, stated that the Committee had met following the Finance Committee meeting. She gave the following report:

The Committee recommends approval and asks that Item I, Recommendation for Distinguished Service Award, SIUE (Ralph F. Korte) be placed on the omnibus motion. The Committee heard part two of the report on assessments. We had some discussion following that concerning the fact that this was mandated as a result of the study on undergraduate education in the universities. The

assessment process will continue until the report is made to the Illinois Board of Higher Education.

Mr. VanMeter, Chairman of the Architecture and Design Committee, said that the Committee had met following the Academic Matters Committee, and he gave the following report:

The Committee approved and recommends that Item J, Approval of Plans and Specifications and Award of Contract: Evergreen Terrace Renovations, Parking Lots and Drives, SIUC, be placed on the omnibus motion. The Committee heard suggestions on the renovation of the former Alton Dental Clinic and had an opportunity to take a look at the building and learn of planned suggestions for the building. Progress on these planned suggestions will probably be reported at the June meeting. We enjoyed a tour of the Dental Clinic and were very pleased to hear the Dean comment that there were very few changes or even suggestions that they would make about the building's design.

The Chair explained the procedure for the Board's omnibus motion and he proposed that, after discussion, there would be taken up the following matters:

REPORTS OF PURCHASE ORDERS AND CONTRACTS,
MARCH, 1988, SIUC AND SIUE

In accordance with III Bylaws 1 and 5 Policies of the Board C, summary reports of purchase orders and contracts awarded during the month of March, 1988, were mailed to the members of the Board in advance of this meeting, copies were placed on file in the Office of the Board of Trustees, and these reports are hereby submitted for information and entry upon the minutes of the Board with respect to the actions of the Executive Committee.

INCREASE IN FLIGHT TRAINING CHARGES, SIUC
[AMENDMENT TO 4 POLICIES OF THE BOARD B-4]

Summary

This matter proposes increases in the fees for Flight Training courses offered by the College of Technical Careers, SIUC, through Air Institute and Service at Southern Illinois Airport.

Rationale for Adoption

The Aviation Flight Program is supported by aviation flight fees. According to the Legislative Audit Commission guidelines, recognized by the Board of Trustees, the operation, maintenance, and replacement of aircraft by the Air Institute and Service must function on a cost recovery basis. Since

the Board last approved increases in fees for flight training in June, 1986, costs have risen significantly. Those costs include insurance, building rents, salaries, and lease payments on training aircraft. Increased fees for flight training are necessary to meet increased costs of operation and maintenance of the required number of aircraft in the safest manner possible. At the levels proposed, the fees charged by SIUC will be comparable to, or less than, those charged by other universities with similar programs.

Considerations Against Adoption

University officers are aware of, and are concerned about, the continuing increase in the cost of education and related activities.

Constituency Involvement

The rates proposed were developed by administrative staff of the College of Technical Careers Aviation Flight Program. They have been approved by the Dean of the College, the Acting Vice-President for Academic Affairs and Research, and the President, SIUC. No other constituency involvement has been sought.

Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That 4 Policies of the Board B-4 be amended to set forth flight training charges as follows:

4. Charges for flight training, SIUC, effective Fall Semester, 1988:

<u>Course</u>	<u>Rates</u>
AF 201 - Primary	\$ 2,605.00
AF 203 - Basic	2,400.00
AF 204 - Intermediate	2,400.00
AF 206 - Instrument & Advanced	3,050.00
AF 207 - Multi-Engine	1,580.00
AF 300 - Flight Instructor	1,380.00
AF 301 - Flight Instructor/Multi-Engine	890.00
AF 302 - Flight Instructor/Instrument	815.00

RESIDENT TUITION FOR UNDOCUMENTED ALIENS [AMENDMENT TO 3 POLICIES OF THE BOARD A-1-g]

Summary

This item proposes to amend 3 Policies of the Board A-1-g. That section now requires non-citizens to be certified as permanent residents by the U.S. Immigration and Naturalization Service before they can qualify as Illinois residents for tuition purposes. Pursuant to a stipulated settlement in a lawsuit against the University of Illinois and the Board of Governors, both systems have altered their residency provisions, which were similar to the current SIU policy. This proposed amendment would make a similar alteration to

SIU policy by providing that any non-citizen may qualify as a resident for tuition purposes exactly the same as any other non-Illinois resident unless that non-citizen holds a visa (such as Exchange Student) which precludes residential intent.

Rationale for Adoption

The lawsuit against the University of Illinois and the Board of Governors by the Mexican-American Legal Defense and Education Fund pointed out that Hispanic children brought here by undocumented alien parents could not equitably be held to the original provisions. There were many INS regulations incorporated into the previous University of Illinois/Board of Governors residency policies which are irrelevant to Illinois residency; thus, as written, these policies were overbroad. For instance, the three plaintiffs in the MALDEF case had each lived in Illinois for 13 years, and all could lawfully reside and work here, but none had achieved technical permanent residency status under INS regulations. We believe that their legal point is well taken and that our residency rules should be conformed to the law.

Considerations Against Adoption

Some non-resident tuition increments may be lost to our Income Fund.

Constituency Involvement

As a matter of law, the proposal probably is not appropriate for constituency involvement.

Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That 3 Policies of the Board A-1-g, be and is hereby amended as follows:

- g. Persons without United States citizenship. A person who is not a citizen of the United States of America who meets and complies with all of the other applicable requirements of these regulations may establish residence status unless the person holds a visa which on its face precludes an intent to reside in the United States.

RECOMMENDATION FOR DISTINGUISHED SERVICE AWARD; SIUE

Summary

The Chancellor, on the recommendation of the President of Southern Illinois University at Edwardsville, presents to the Board of Trustees a resolution recommending the presentation of the Distinguished Service Award to Mr. Ralph F. Korte at an early commencement of Southern Illinois University at Edwardsville.

Rationale for Adoption

Ralph F. Korte was born November 10, 1934, in Pierron, Illinois. He received his Associate in Business in 1965 and his baccalaureate degree in 1968 from SIUE.

In 1958, Ralph Korte founded Korte Construction Company in Highland, Illinois. Under his guidance, the company has developed into one of the largest construction firms in the St. Louis metropolitan area. Korte Construction is a leader in several areas of the construction industry including office, retail, health care, and industrial facilities. Now headquartered in St. Louis, Missouri, Korte Construction is celebrating its thirtieth year of service to the region.

Active in improving the construction industry, Mr. Korte is a member of the Central Illinois Builders Association, a chapter of the Associated General Contractors of America. He has served as chair of the Association's Construction Education Committee.

Mr. Korte was instrumental in bringing to the attention of the University the need for a Construction program in SIUE's School of Engineering. He was a catalyst in the program's creation and has aided its development by advising on industry needs and program curriculum, by serving as a guest lecturer, and by donating and loaning needed equipment. He makes internships available to Construction students, and is a major contributor to the scholarship fund for the program. He chaired the Advisory Committee to the program from 1979 to 1985, and he continues to serve as a member of the Committee.

Ralph Korte exemplifies the successful businessman dedicated to civic improvement and regional development. He serves on the Economic Development Committee and the Downtown Development Task Force of Belleville Economic Progress, Incorporated. He chairs the Surface Transportation Committee of the St. Louis Regional Commerce and Growth Association. Mr. Korte is a member of the Executive Committee of the Leadership Council Southwestern Illinois, and serves on the boards of directors of Deaconess Health Services Corporation, of Mark Twain Bank in St. Louis, and of the Civic Entrepreneurs Organization of St. Louis.

Mr. Korte gives unselfishly of his time and talents to help public service organizations. A supporter for many years of the Boy Scouts of America, he currently serves as President of the Mighty Rivers Area Council of the Scouts. As a member of the boards of directors, he works with the College for Living in St. Louis, and with the Kilo Diabetes and Vascular Research Foundation. As a board member of the Transport Museum Association, Ralph Korte supports the development of the National Museum of Transport located in St. Louis.

An ardent supporter of SIUE, Ralph Korte serves on the SIUE Foundation Board of Directors, and has served as President of the Board. Recognizing his community service and his success in business, in 1978 the SIUE Alumni Association honored Mr. Korte with its Alumnus of the Year Award.

It is for Ralph Korte's dedication and service to improving the quality of life and to promoting the development of southwestern Illinois, and for his commitment to helping SIUE, that this recommendation for the Distinguished Service Award is presented.

Considerations Against Adoption

University officers are aware of none.

Constituency Involvement

The University Committee for Honorary Degrees and Distinguished Service Awards and the President of Southern Illinois University at Edwardsville have recommended this recognition in honor of Mr. Ralph F. Korte.

Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That the Distinguished Service Award, SIUE, be presented to Mr. Ralph F. Korte at the June 11, 1988, commencement or some commencement thereafter of Southern Illinois University at Edwardsville.

APPROVAL OF PLANS AND SPECIFICATIONS AND AWARD OF
CONTRACT: EVERGREEN TERRACE RENOVATIONS, PARKING
LOTS AND DRIVES, SIUC

Summary

This matter seeks the approval of plans and specifications and the award of contract to renovate the parking lots and drives at the Evergreen Terrace married student housing area.

The estimated cost was \$205,000. The only bid was \$202,573. Funds will come from traffic and parking revenue.

Rationale for Adoption

The Board of Trustees approved a project to make renovations to the Evergreen Terrace buildings and parking lots and drives at its meeting on March 10, 1988. A pending federal loan will provide funds for the building renovations, and a requirement of that loan agreement is a copayment pledge by the University for certain renovations to the parking lots and drives.

One bid was received for the parking lot work. It is very desirable to award the contract at this time to take advantage of the construction season and the time of lower occupancy in the married student apartments.

Mr. Charles Pulley, AIA, has reviewed the plans and specifications and recommends their approval.

Considerations Against Adoption

University officers are aware of none.

Constituency Involvement

This project was reviewed and approved by the campus Traffic and Parking Committee which has constituency representation.

Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That:

- (1) The contract to renovate the parking lots and drives at Evergreen Terrace be and is hereby awarded to the E. T. Simonds Construction Co., Carbondale, Illinois, in the amount of \$202,573.
- (2) Final plans and specifications for this project are hereby approved as forwarded to the Board of Trustees via the Architecture and Design Committee for review, and shall be placed on file in accordance with I Bylaws 9.
- (3) The Chancellor of Southern Illinois University be and is hereby authorized to take whatever action may be required in the execution of this resolution in accordance with established policies and procedures.

Mrs. Kimmel moved the ratification of Changes in Faculty-Administrative Payroll, SIUC and SIUE; the reception of Reports of Purchase Orders and Contracts, March, 1988, SIUC and SIUE; and the approval of the Minutes of the Meetings held April 13 and 14, 1988; Increase in Flight Training Charges, SIUC [Amendment to 4 Policies of the Board B-4]; Resident Tuition for Undocumented Aliens [Amendment to 3 Policies of the Board A-1-g]; Recommendation for Distinguished Service Award, SIUE (Ralph F. Korte); and Approval of Plans and Specifications and Award of Contract: Evergreen Terrace Renovations, Parking Lots and Drives, SIUC. The motion was duly seconded. Student Trustee opinion in regard to this motion was indicated as follows: Aye, Phil Lyons, Terry

Signorello; nay, none. The motion carried by the following recorded vote: Aye, Ivan A. Elliott, Jr., Carol Kimmel, A. D. VanMeter, Jr., George T. Wilkins, Jr.; nay, none.

The Chair announced that Dr. Wilkins had been appointed to the Illinois Comprehensive Health Insurance Board. He reported that President Lazerson had been elected Chairman of the Southwestern Illinois Development Authority. He commented on the directory presented to Board members by Mr. C. Thomas Busch, Executive Director of the SIU Alumni Association. In response to a question from Mrs. Kimmel, Mr. Busch responded that the directory had been done as a no-cost activity in an attempt to improve the quality of the data base and the ability to communicate with alumni. Mr. Busch stated that copies had been made available to the Deans, Board members, and the library, but that additional copies were available for purchase.

Under Executive Officer Reports, President Guyon commented that Clarence "Doc" Dougherty, Vice President for Campus Services, SIUC, was back after a successful recuperation from open heart surgery.

President Lazerson thanked the SIUE constituency heads, Sid Denny, Irv Hudlin, and Terri Abernathy, for carrying out their roles in a way that was extraordinarily constructive both for those that they represented and for the University as a whole. He announced that Dr. Earl Beard, Vice-President for Administration, SIUE, was retiring as of July 1. He stated that Dr. Beard had been an outstanding member of the University community for 20 years. He continued that Dr. Beard had served as Dean of the School of Social Sciences, Director of Personnel, and most recently as Vice-President for Administration, and that he had greatly aided the efforts in strengthening SIUE. Dr. Beard was recognized. President Lazerson recognized Dr. Benjamin Quillian, whose

appointment as Vice-President for Administration had been ratified by the Board of Trustees this morning.

President Lazerson called upon Dr. Patrick J. Ferrillo, Jr., Dean of the School of Dental Medicine, to address the Board.

Dean Ferrillo made the following presentation:

I want to thank you for the opportunity to make a few comments today on behalf of the faculty, staff, and students of the School of Dental Medicine. A most likely theme for my remarks would be to address the negative impact on the School of Dental Medicine due to the lack of no new money for Fiscal 1988 and 1989. You have already heard this issue discussed probably many times over. Rather, I would like to discuss the present and future positive aspects of the School of Dental Medicine. However, I do need to state that the budget situation is causing problems for us.

The physical plant has greatly improved during the past year with the opening of the new clinical facility. It has provided an excellent environment for meeting our educational goals and objectives and has allowed us to provide patient care in the most technically advanced dental clinic in the country. Additionally it has helped us in recruiting students.

Expansion of our clinical facilities at the East St. Louis Clinic will permit us to provide additional care to the people of East St. Louis. The dental needs of the people in this area are great. I hope that in the future we will be able to expand our present postdoctorate program and include a geriatrics component in our teaching program at that facility.

A dental school, while having a modern facility and an excellent faculty, support staff, and student body, is not complete without a vision to carry out its mission. In spite of the fact that the faculty and staff may not receive an increase in pay for a second year in a row, they continue to work vigorously to provide an outstanding dental educational program and dental care to the people in the area.

Our mission has been and will continue to be to provide for the dental health care needs of the people of southern Illinois by graduating qualified dentists. It is our belief that the dental needs of the people have changed. The faculty will begin a comprehensive review of these needs and recommend changes in our curriculum in order to prepare our graduates to meet these new challenges.

We have already recognized that there will be a great need to expand our graduates' knowledge and experiences in the area of geriatric dentistry. The average age of the population is increasing. The medical histories of these patients are more complicated, and the dental needs and problems are changing as they are keeping their teeth longer. We will be proposing a five-year selective dental curriculum with a major concentration in geriatric dentistry. Several members of the faculty are interested in expanding their

knowledge in this area. There are very few dental educators in the country trained in geriatric dentistry. I am committed to help provide them the opportunities to become proficient in this field. We will continue to seek grants for funding this ambitious program.

The quality of our dental students remains excellent. As verification of this statement, this year's senior class averaged above the national average on all sections of the National Boards Part II. However, we must actively recruit, especially minority students. The President has been most supportive of a recruitment and retention program for the School of Dental Medicine. The goal of this program is to increase the number of qualified students seeking a career in dentistry, especially minorities. This process must begin at the high school level.

Once again, I want to thank you for the opportunity to make a few comments. I feel very positive about the future of the School of Dental Medicine because of the support I have received from everyone during the past year. It is my belief that we will be nationally recognized as one of the best dental institutions in the country, serving well the people of southern Illinois.

In response to a question from Mr. VanMeter, Dean Ferrillo stated the School of Dental Medicine kept a tight record on monitoring where its students practice and for the most part they stay in southern Illinois. He continued that that record is also used as a tool to help advise graduates of the best opportunities. Dean Ferrillo stated that, while there was currently no program in continuing education for the graduates, Dr. Eleanor Bushee, Assistant Dean, had been asked to begin the process of providing a continuing education program which he hoped would be initiated sometime in September or October of this year. He stated that the program would be directed toward the graduates and practitioners in southern Illinois.

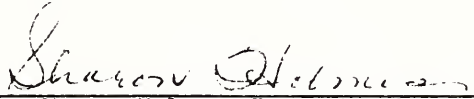
Chancellor Pettit reported that this week the legislature was primarily amending bills to meet the May 20 deadline by which the originating house has to complete its action. He stated that there was a possibility that there would be a floor amendment to divide SIU's appropriation bill into three parts, for SIUC, SIUE, and central administration. He reported that the Senate Committee had amended the bills to give higher education a 7% salary increase

based on 95% of base. He continued that this was probably done with the understanding that it would require reallocation from the code departments and elsewhere. He reported that nothing was provided for programs or anything else. He continued that while we're grateful for giving higher education priority, it doesn't begin to meet the minimal needs, and second, in the absence of a tax increase, the 7% salary increase probably wouldn't survive the whole process or the veto stage. He stated that SIU was adamantly supporting a tax increase. He reported that several bills were being followed. He stated that H.B. 3159 provides for a non-voting faculty member on the SIU Board of Trustees and the Board of Regents; H.B. 3751 provides that the SIU Board of Trustees be removed and that there would be a new elected Board; and H.B. 3619 would require that appropriations for the IBHE and higher education boards set forth program data by a separate line item and identify institution and campus. He continued that this would affect SIU and the University of Illinois. He stated that under the law SIU and the University of Illinois were created as multi-campus universities with one lump appropriation going to the Board, whereas Regents and Governors were treated as systems with the appropriation of the line item by campus. He reported that H.B. 4074 would standardize University Civil Service compensation with the state personnel code and compensation. He stated that this bill would bring SIU Civil Service employees up to par with their state counterparts and may cost something like \$30,000,000. With regard to the tax campaign, he announced that a new group had been formed called the Citizens for an Educated Illinois in hopes that private contributions would be brought in to support an educational function, primarily to produce media ads.

The Chair announced that a news conference would immediately follow in this room and that lunch would follow in the Faculty/Staff Lounge, Building 273.

Dr. Wilkins moved that the meeting be adjourned. The motion was duly seconded, and after a voice vote the Chair declared the motion to have passed.

The meeting adjourned at 11:35 a.m.



Sharon Holmes, Executive Secretary

June 9, 1988

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MINUTES OF THE MEETING OF THE BOARD OF TRUSTEES
SOUTHERN ILLINOIS UNIVERSITY
JUNE 9, 1988

The regular monthly meeting of the Board of Trustees of Southern Illinois University convened on Thursday, June 9, 1988, at 9:55 a.m., in Ballroom "B" of the Student Center, Southern Illinois University at Carbondale. The regular Chairman and Secretary being present, the meeting was called to order. The following members of the Board were present:

Mr. Ivan A. Elliott, Jr.
Mrs. Carol Kimmel, Secretary
Mr. Phil Lyons
Mr. William R. Norwood
Mr. Harris Rowe, Chairman
Mr. Terry Signorello
Mr. A. D. VanMeter, Jr., Vice-Chairman
Dr. George T. Wilkins, Jr.

The following member was absent:

Mr. B. B. Birger

Executive Officers present were:

Dr. Lawrence K. Pettit, Chancellor of Southern Illinois University
Dr. Earl E. Lazerson, President, SIUE
Dr. John C. Guyon, President, SIUC

Also present was Mrs. Sharon Holmes, Executive Secretary of the Board.

The Secretary reported a quorum present.

NOTE: Copies of all background documents furnished to the Board in connection with the following matters have been placed on file in the Office of the Board of Trustees.

The Chair welcomed the following constituency heads for 1988-89:
Mr. John T. Williams, President, SIUC Administrative and Professional Staff Council; Mr. David Saunders, Chairperson, SIUC Civil Service Employees Council; Dr. Donald Paige, President, SIUC Faculty Senate; Dr. Anthony Cuvo, Interim Chairman, SIUC Graduate Council; Ms. Trudy Hale, President, SIUC Graduate and

Professional Student Council; Mr. Bill Hall, President, SIUC Undergraduate Student Government; Dr. Martha Welch, President, SIUE Faculty Senate; Mr. Terry Signorello, President, SIUE Student Senate; and Mrs. Carol Wright, President, SIUE University Staff Senate. He announced that Mr. Bill Hall had also been elected to serve on the Board of Higher Education. He stated that Ms. Teri Abernathy was representing the SIUE Student Senate today.

The Chair also introduced Ms. Kim Blankenship, the newly-elected Student Trustee from SIUE, and Mr. Darrell Johnson, the newly-elected Student Trustee from SIUC.

Under Trustee Reports, Mr. Norwood reported that he had attended three separate SIUC commencements on May 13 and 14. He stated that he was a commencement speaker for the College of Technical Careers.

Mr. Norwood reported that he had attended a meeting of the Illinois Committee for Black Concerns in Higher Education on April 14 and 15 at SIUC. He explained that the committee began about four years ago and was a prelude to some of the current concerns regarding minority students, faculty retention, et cetera. He stated that Dr. Charles Morris, Illinois State University, was president of the committee, and that he had written a letter thanking President and Mrs. Guyon and SIUC for the encouragement, endorsement, and support of the committee's efforts.

Under Committee Reports, Mr. Elliott, Chairman of the Finance Committee, said that the Committee had met this morning in Ballroom "A" of the Student Center, Southern Illinois University at Carbondale, at 8:30 a.m. He gave the following report:

The Finance Committee recommends approval of Item G, Temporary Financial Arrangements for Fiscal Year 1989, and that it be placed on the omnibus motion. The Finance Committee received a cash investment report, a proposed audit plan for FY-89 which was discussed and approved, and FY-90 Operating Budget Request Guidelines.

Mrs. Kimmel, Chairperson of the Academic Matters Committee, stated that the Committee had met following the Finance Committee meeting. She gave the following report:

The Committee discussed the drafts of the Resource Allocation and Management Program (RAMP) Planning Documents for Fiscal Year 1990 for SIUC, the SIU School of Medicine, and SIUE. The Committee heard a report from Phil Lyons on his trip to Japan.

Mr. Lyons reported on the trip to Nakajo, Japan, and the ceremonies which launched the first class at the Japanese campus of SIUC. Dr. Charles Klasek, Associate Vice-President for Academic Affairs, SIUC, outlined the program in Japan and responded to questions from members of the Board of Trustees.

Mr. VanMeter, Chairman of the Architecture and Design Committee, said that the Committee had met following the Academic Matters Committee, and he gave the following report:

The Committee discussed, recommends approval of Items H, Selection of Engineering Firm: Student Housing Lighting Replacement, SIUE; I, Project Approval: Renovation of Former Dental Clinic, SIUE; J, Approval of Plans and Specifications and Award of Contracts, Vivarium Renovations, SIUC; and K, Approval of Plans and Specifications and Award of Contracts: Evergreen Terrace Renovations, Buildings and Grounds, SIUC, and recommends that they be placed on the omnibus motion. The Committee discussed a proposed amendment to a land use agreement between SIUE and Norman Brothers, Inc.

The Chair explained the procedure for the Board's omnibus motion and he proposed that, after discussion, there would be taken up the following matters:

REPORTS OF PURCHASE ORDERS AND CONTRACTS,
APRIL, 1988, SIUC and SIUE

In accordance with III Bylaws 1 and 5 Policies of the Board C, summary reports of purchase orders and contracts awarded during the month of April, 1988, were mailed to the members of the Board in advance of this meeting, copies were placed on file in the Office of the Board of Trustees, and these reports are hereby submitted for information and entry upon the minutes of the Board with respect to the actions of the Executive Committee.

TEMPORARY FINANCIAL ARRANGEMENTS FOR FISCAL YEAR 1989

As of this date, Southern Illinois University's appropriation bill for Fiscal Year 1989 has not been enacted. Since it is essential to maintain the operation of the University between the beginning of Fiscal Year 1989 and that time at which the appropriation bill is enacted and an Internal Budget for Operations is approved by the Board of Trustees, Board approval of the following resolution is recommended:

Resolution

WHEREAS, Southern Illinois University's appropriation bill for Fiscal Year 1989 has not been enacted; and

WHEREAS, This meeting of the Southern Illinois University Board of Trustees is the last regular meeting prior to the beginning of Fiscal Year 1989;

NOW, THEREFORE, BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That subject to the availability of funds, the Chancellor of Southern Illinois University is authorized to make, and to authorize the President of Southern Illinois University at Carbondale and the President of Southern Illinois University at Edwardsville to make, expenditures necessary for operations until such date as a completed Internal Budget for Operations for Fiscal Year 1989 is approved by the Southern Illinois University Board of Trustees.

SELECTION OF ENGINEERING FIRM: STUDENT HOUSING
LIGHTING REPLACEMENT, SIUE

Summary

This matter seeks approval for retention of an engineering firm to provide design services for the capital project, Student Housing Lighting Replacement, SIUE.

The project, expected to cost \$190,000, will be funded from SIUE student housing revenues budgeted for maintenance projects. The project will renovate the lighting system serving the parking lots and part of the grounds at Tower Lake apartments.

Rationale for Adoption

At its December 10, 1987 meeting, the Board approved the lighting replacement project. The University invited seven CDB pre-qualified engineering firms in the southwestern Illinois area to submit letters of interest. At the same time, the Architecture and Design Committee was provided with the project Scope Statement, a list of the seven firms contacted, and the names of the members of the University's selection committee, and was invited to comment.

Five firms expressed an interest in the project. The University selection committee reviewed the qualifications of the firms and invited three of the firms for on-campus interviews. Based on the interviews, the committee recommended two of them to the Vice-President for Administration. Comments were solicited from the Architecture and Design Committee before the final step of the selection process.

The credentials of the two finalist firms were examined further by the Vice-President for Administration. The recommendation made here is based on the committee recommendation, the Vice-President's review, and subsequent report to the President. The Chancellor endorses the President's recommendation.

Considerations Against Adoption

University officers are aware of none.

Constituency Involvement

The selection committee included a staff member of the University's Plant Operations unit, a representative of the Office of the Vice-President for Administration, and the Acting Director of University Housing.

Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That:

- (1) The firm of Buchanan, Bellows and Associates, Ltd., Collinsville, Illinois, be and is hereby approved for retention to provide engineering services in connection with the capital project, Student Housing Lighting Replacement, SIUE.
- (2) The Chancellor of Southern Illinois University be and is hereby authorized to take whatever action may be required in the execution of this resolution in accordance with established policies and procedures.

PROJECT APPROVAL: RENOVATION OF FORMER DENTAL CLINIC, SIUE

Summary

This matter seeks project and budget approval for a capital project to renovate the former dental clinic structure at the Alton campus to provide classroom, preclinical laboratory, and office facilities for the School of Dental Medicine.

The estimated total cost of the project is \$926,500. The first phase of the project will be funded by Build Illinois appropriations of \$663,300 realized by combining allocations originally appropriated for School of Dental Medicine repair and renovation initiatives in FY-86 (\$148,200), FY-87

(\$229,500), and FY-88 (\$285,600). Remaining work will be funded either from future appropriations to the Build Illinois program or from University operating funds (\$263,200).

Rationale for Adoption

The proposed project is the result of a planning effort begun in early FY-87, shortly after original Build Illinois guidelines were changed to allow funding of planning activities and to remove a \$500,000 single project ceiling. The project plan was developed to address several important facilities needs of the School of Dental Medicine: dedicated preclinical laboratories, a new classroom, centrally-located offices for clinical faculty, and locker and service areas.

The new laboratories will accommodate preclinical training activities that now are conducted in a laboratory that was designed for instruction in basic sciences rather than clinical skills. The classroom will permit all four DMD classes to meet at one time (which is not currently possible due to classroom limitations), will allow split lecture/laboratory classes, and will provide appropriate seating for examinations. The offices will accommodate 31 clinical faculty members currently housed in scattered former residences. This will allow easier access to the new clinic and increased faculty interaction and availability to students. The office consolidation also will allow the University to eliminate four former residences presently used as offices, which will result in maintenance, utility, and security savings. The student locker area will allow convenient storage of instruments and supplies for use in the preclinical laboratories.

The project will be pursued in two or more phases, and will encompass approximately 11,000 square feet of usable space. Work will demolish a number of existing walls; make several structural changes; install new walls and laboratory casework; patch and paint all walls; install new floor covering, lighting, and ceiling grid modifications; install new suspended ceiling panels; and provide required mechanical, electrical, and plumbing systems.

A summary of the project background and project components was discussed with the Architecture and Design Committee at its May, 1988 meeting.

Considerations Against Adoption

University officers are aware of none.

Constituency Involvement

Project planning involved participants from the School of Dental Medicine, University Plant Operations, Planning and Resource Management, the Office of the Vice-President for Administration, and the Office of the Provost and Vice-President for Academic Affairs.

Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That:

- (1) The capital project, Renovation of Former Dental Clinic, SIUE, be and is hereby approved at an estimated cost of \$926,500, with funding for the first phase of the project (\$663,300) to come from Build Illinois funds originally appropriated for repair and renovation projects in FY-86, FY-87, and FY-88, and with funding for the second or subsequent phases (\$263,200) to come either from future Build Illinois appropriations or from University operating funds.
- (2) The Chancellor of Southern Illinois University be and is hereby authorized to take whatever action may be required in the execution of this resolution in accordance with established policies and procedures.

APPROVAL OF PLANS AND SPECIFICATIONS AND AWARD OF
CONTRACTS, VIVARIUM RENOVATIONS, SIUC

Summary

This matter seeks the approval of plans and specifications and the award of contracts to renovate the Vivarium in the Life Science Building.

The estimated cost was \$257,000. The low bids totaled \$255,151. Funds will come from a federal grant in the amount of \$157,000 and from state appropriations through the Academic Affairs area in the amount of \$100,000.

Rationale for Adoption

The Board of Trustees gave its approval to a project to renovate the Vivarium (live animal quarters) at its meeting on March 12, 1987. This project was brought about primarily because of recent changes in the regulations regarding the care and safety of live animals. A federal grant by the Public Health Service in the amount of \$157,000 will provide part of the funds, and matching University funds in the amount of \$100,000 will come from state appropriations through the Academic Affairs area over a period of three or four fiscal years.

Mr. Charles Pulley, AIA, has reviewed the plans and specifications and recommends their approval.

Considerations Against Adoption

University officers are aware of none.

Constituency Involvement

Not pertinent to this matter.

Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That:

- (1) The contract to do the general work for the Vivarium renovations project be and is hereby awarded to Schwartz Construction Co., Makanda, Illinois, in the amount of \$93,312.
- (2) The contract to do the electrical work be and is hereby awarded to Highway Electric, Anna, Illinois, in the amount of \$70,600.
- (3) The contract to do the ventilation work be and is hereby awarded to Quality Sheet Metal, Inc., Carbondale, Illinois, in the amount of \$47,249.
- (4) The contract to do the mechanical work be and is hereby awarded to Wellers, Inc., Carbondale, Illinois, in the amount of \$43,990.
- (5) Final plans and specifications for this project are hereby approved as forwarded to the Board of Trustees via the Architecture and Design Committee for review, and shall be placed on file in accordance with I Bylaws 9.
- (6) The Chancellor of Southern Illinois University be and is hereby authorized to take whatever action may be required in the execution of this resolution in accordance with established policies and procedures.

APPROVAL OF PLANS AND SPECIFICATIONS AND AWARD OF
CONTRACTS: EVERGREEN TERRACE RENOVATIONS,
BUILDINGS AND GROUNDS, SIUC

Summary

This matter seeks approval of plans and specifications and award of contracts to renovate the buildings and grounds at the Evergreen Terrace married student housing area.

The estimated cost of this work was \$984,000. The low bids totaled \$898,437.46. Funds for this work will come from a federal grant.

Rationale for Adoption

The Board of Trustees gave project and budget approval to a project to make certain renovations to the Evergreen Terrace buildings and parking lots at its meeting on March 10, 1988. The award of contract for the parking lot work was approved at the Board's meeting on May 12, 1988. Favorable bids for the building renovations work have been received and the federal grant money is now available for use. The award of contracts is requested at this time.

The federal grant is in the amount of \$1,271,933. The three contracts to be presently awarded total \$898,437.46. In addition to these three contracts, eight other contracts are to be awarded by way of conventional

purchase orders. These purchase orders range in size from \$3,565 for top soil up to \$92,474 for painting, and they total \$373,481, which is the balance of the available funds.

Mr. Charles Pulley, AIA, is reviewing the plans and specifications for the project and his report will be available before the Board meeting date.

Considerations Against Adoption

University officers are aware of none.

Constituency Involvement

Not pertinent to this matter.

Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That:

- (1) The contract to do the general work on the Evergreen Terrace renovations be and is hereby awarded to the Bearden Construction Co., Marion, Illinois, in the amount of \$667,915.04.
- (2) The contract to do the mechanical work be and is hereby awarded to H & H Plumbing and Heating, Carbondale, Illinois, in the amount of \$126,199.50.
- (3) The contract to do the heating and air conditioning work be and is hereby awarded to Voss Heating and Air Conditioning Co., Murphysboro, Illinois, in the amount of \$104,322.92.
- (4) Final plans and specifications for this project are hereby approved as forwarded to the Board of Trustees via the Architecture and Design Committee for review, and shall be placed on file in accordance with I Bylaws 9.
- (5) The Chancellor of Southern Illinois University be and is hereby authorized to take whatever action may be required in the execution of this resolution in accordance with established policies and procedures.

Mr. Norwood moved the ratification of Changes in Faculty-Administrative Payroll, SIUC and SIUE; the reception of Purchase Orders and Contracts, April, 1988, SIUC and SIUE; and the approval of the Minutes of the Meeting held May 12, 1988; Temporary Financial Arrangements for Fiscal Year 1989; Selection of Engineering Firm: Student Housing Lighting Replacement, SIUE; Project

Approval: Renovation of Former Dental Clinic, SIUE; Approval of Plans and Specifications and Award of Contracts, Vivarium Renovations, SIUC; and Approval of Plans and Specifications and Award of Contracts: Evergreen Terrace Renovations, Buildings and Grounds, SIUC. The motion was duly seconded. Student Trustee opinion in regard to this motion was indicated as follows: Aye, Phil Lyons, Terry Signorello; nay, none. The motion carried by the following recorded vote: Aye, Ivan A. Elliott, Jr., Carol Kimmel, William R. Norwood, Harris Rowe, A. D. VanMeter, Jr., George T. Wilkins, Jr.; nay, none.

Under Executive Officer Reports, President Guyon reported that the appointment of Dr. Benjamin Shepherd, Vice-President for Academic Affairs and Research, SIUC, had been ratified by the Board today. President Guyon introduced Dr. Shepherd and his wife, Anmarie.

Chancellor Pettit gave a brief legislative report. He stated that Governor Thompson was to address a joint session at noon today. In response to a question from Mr. Rowe, Dr. Pettit responded that the status of the bill to elect a Board of Trustees for SIU was effectively dead.

The Chair stated that it was a pleasure to make the presentation of the ninth Lindell W. Sturgis Memorial Public Service Award. He called on Mr. Elliott to make the presentation.

Mr. Elliott made the following statement:

It's been a pleasure to be able to make this award every year since Lindell and I were good friends and served on the Board for several years together. The criterion for the award is that it is awarded to an employee of SIUC, not for work with the University, but for public service work in general. This is a really fine memorial to Lindell because he was active in all kinds of things in Southern Illinois and Illinois in general. Although the Board of Trustees awards it, we need cooperation from others. Last week I was in Metropolis and I visited with Vi Sturgis. She said to tell you all hello and that she's sorry she can't make the trip this far. She is enthusiastic about SIU and particularly this award. She is represented today by Mr. and Mrs. John Easley, a daughter and son-in-law, and Mrs. Sue Wetherington, a daughter. I'd like to have John, Jean, and Sue come up and help us in making the award.

We're always glad to have them come and represent the Sturgis family. I'd like members of the committee that makes this award to join them. Committee members are: Nancy Bowden, Dave Grobe, Mary Lou Higgerson, Rex Karnes, Pat McNeil, Marianne Osberg, Loretta Ott, and Jack Dyer. Nancy Bowden and Dave Grobe were unable to attend. This committee reviews nominations and seeks information to help them in making the award. J. C. Garavalia was instrumental at the beginning of the award in shaping its conduct and helping line things up. Rex Ball, President of the SIU Foundation, administers the funds and provides the money that will be part of the award. I'd like to recognize the past recipients: Dr. Bill O'Brien, first recipient of the award; Dr. John Fohr, second recipient; Dr. David Christensen, third recipient; Mrs. Carol McDermott, fourth recipient; Mrs. Betty Mitchell, fifth recipient; Mr. Rex Karnes, first recipient of the Lindell W. Sturgis Professional Achievement Award; Dr. Ed Shea, sixth recipient; Dr. Randall Nelson, seventh recipient; and Mr. Erv Coppi, eighth recipient.

The Board has received the committee's recommendations for the ninth award of this honor memorializing Lindell W. Sturgis and his signal service which he gave to this institution. Mr. Sturgis served with distinction on the governing boards of Southern Illinois University for nearly 30 years; 20 of those years were on the Board of Trustees. He accepted further responsibilities by serving as Chairman for two years, and as Vice-Chairman for several years preceding. His dedication and commitment to Southern Illinois University still stands as a model for all of us to emulate. In his memory his relatives and friends have created this Lindell W. Sturgis Public Service Award. In his memory, I am pleased to move that this Board present the ninth Lindell W. Sturgis Public Service Award to Dr. Arthur Aikman.

The motion was duly seconded, and after a voice vote the Chair declared the motion to have passed unanimously.

Mr. Elliott recognized Dr. and Mrs. Aikman and outlined for the Board the wide variety of activities which he is currently and has been involved regarding community service. He presented Dr. Aikman with a plaque and a check for \$500.

Mr. Aikman made the following remarks:

I'm in awe in this distinguished company. I'd like to thank certainly the family of Lindell W. Sturgis, the selection committee who are represented here today, the Board of Trustees, Chancellor Pettit, President Guyon, and my friends who nominated me for this highest honor. The name and reputation of Lindell W. Sturgis will be forever important to this University. The current Board members are to be congratulated for continuing the tradition of selfless service exemplified by the life of Mr. Sturgis in his untiring efforts to make this University great. Sunday is my birthday and I can't think of a nicer present. Thank you all.

The Chair stated that there was a Current and Pending matter, for consideration of which unanimous consent had to be given. Mr. VanMeter moved that the Board consent to consider the matter. The motion was duly seconded, and after a voice vote the Chair declared that there had been unanimous consent to consider.

The following matter was presented:

Recognition of
CHARLES D. BUTLER

Resolution

WHEREAS, Charles Dale Butler has been associated with Southern Illinois University since the Summer Session of 1947, when he enrolled as a transfer student, receiving the Bachelor of Science degree with a major in Business in August, 1950;

WHEREAS, He has served as an employee of Southern Illinois University with dedication and skill for over thirty-eight years, having held titles ranging from Student Worker in the Office of the President in the spring of 1950 through assignments as Faculty Assistant, Clerk Stenographer II, Recorder, Executive Aide, Administrative Aide to President Delyte Morris, and finally as Administrative Aide for the Board of Trustees for the last eighteen years;

WHEREAS, He expertly and diligently directed the efforts of numerous workers in the Office of the President in the crucial, formative years of President Delyte Morris' administration;

WHEREAS, He served as the mainstay and principal employee in the Office of the President at Edwardsville from 1962 to 1971, when he joined the staff of the Office of the Board of Trustees;

WHEREAS, He has regularly and consistently demonstrated his capacity for detailed, accurate, thoughtful, and timely support of the functions of the Office of the Board of Trustees at Carbondale for fourteen years in a full-time assignment and another four years in a part-time assignment;

WHEREAS, His prodigious and detailed knowledge of the people, events, and history of the University at both SIUC and SIUE has been invaluable in interpreting current actions and in establishing perspective in Board records;

WHEREAS, His dependability and energy have been exceeded only by his meticulous care and constant concern in supporting and recording the actions of the Board of Trustees and in staging its meetings;

WHEREAS, Charles Dale Butler has devoted his truly unique and impressive career to the support and welfare of Southern Illinois University in all its complex activities; and

WHEREAS, He has now chosen to retire completely from his position with the University;

NOW, THEREFORE, BE IT RESOLVED, By the Board of Trustees in regular meeting assembled, That the truly meritorious lifetime service to the University provided by Charles Dale Butler be formally recognized as an inspiring example to those who value the institution; and

BE IT FURTHER RESOLVED, That the occasion of his retirement be noted publicly and in the records of this Board as a loss to the University and the Board of Trustees, which herewith declares with great regret that it despairs of ever finding another person to do what he has so skillfully and expertly done, since it is plain that no such person exists.

Mr. Elliott moved approval of the resolution. The motion was duly seconded, and after a voice vote the Chair declared the motion to have passed unanimously.

The Chair added that anyone who can put up with the Board of Trustees for 18 years has to have a certain quality that very few of us have. He asked Mr. Butler to come forward. He presented him with two envelopes representing a small token of their appreciation and wished him the best of luck.

The Chair stated that this was the last meeting for the two Student Trustees, Phil Lyons and Terry Signorello, and presented each with a Certificate of Appreciation for their service.

Mr. Lyons stated that his service on the Board had been a very rewarding and educational experience. He commented that he had learned a lot from the Board members and that it was quite a combination of personalities.

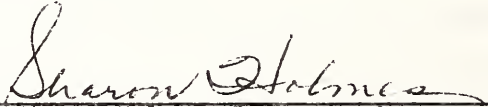
Mr. Signorello thanked the Board for its hospitality and the leadership opportunity and education. He stated that he had taken great pride in being able to contribute not only to SIUE campus activities, but the system as a whole.

The Chair thanked them for their meaningful service to the Board and helping to keep the Board in touch with the student viewpoint and expressing their views which was certainly the name of the game.

The Chair announced that a news conference had been scheduled immediately following the regular meeting in the Mississippi Room and that lunch would follow in the Old Main Room.

Mr. Norwood moved that the meeting be adjourned. The motion was duly seconded, and after a voice vote the Chair declared the motion to have passed unanimously.

The meeting adjourned at 10:50 a.m.



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