

1987

# 1986-1987 Annual report of the Board of Trustees of Southern Illinois University

Southern Illinois University Board of Trustees

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# ANNUAL REPORT

of the Board of Trustees  
Southern Illinois University

1986-87





ANNUAL REPORT  
of the Board of Trustees  
Southern Illinois University

1986-87





Southern Illinois University - Board of Trustees  
CARBONDALE, ILLINOIS 62901



June 30, 1987

The Honorable James R. Thompson  
Governor of the State of Illinois  
Springfield, Illinois 62706

Dear Governor Thompson:

We have the honor to submit to you herewith, in compliance with the law, the thirty-eighth annual report of the Board of Trustees of Southern Illinois University for fiscal year July 1, 1986 to June 30, 1987.

Respectfully yours,

*Carol Kimmel*  
Carol Kimmel, Secretary  
Board of Trustees

CK:sh



BOARD OF TRUSTEES  
(as of June 30, 1987)

B. B. Birger  
Ivan A. Elliott, Jr.  
Carol Kimmel  
Edward G. Lance  
William R. Norwood  
Harris Rowe  
Debbie Schlautman  
A. D. Van Meter, Jr.  
George T. Wilkins, Jr.

Collinsville  
Carmi  
Moline  
Carbondale  
Rolling Meadows  
Jacksonville  
Edwardsville  
Springfield  
Edwardsville

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A. D. Van Meter, Jr., Vice-Chairman  
Carol Kimmel, Secretary  
Sharon Holmes, Executive Secretary  
C. Richard Gruny, Board Legal Counsel  
Donald W. Wilson, Board Treasurer and  
Vice-Chancellor for Financial Affairs

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Harris Rowe  
Debbie Schlautman

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B. B. Birger  
George T. Wilkins, Jr.

EXECUTIVE COMMITTEE

Harris Rowe, Chairman  
Carol Kimmel  
George T. Wilkins, Jr.

FINANCE COMMITTEE

Ivan A. Elliott, Jr., Chairman  
Edward G. Lance  
William R. Norwood



## CONTENTS

### Minutes of Meetings

July 10, 1986 (Special) . . . . .	3
July 10, 1986 . . . . .	5
September 11, 1986 . . . . .	50
October 8, 1986 (Special) . . . . .	93
October 9, 1986 . . . . .	95
November 13, 1986 (Special) . . . . .	115
November 13, 1986 . . . . .	116
December 10, 1986 (Special) . . . . .	130
December 11, 1986 . . . . .	131
February 11, 1987 (Special) . . . . .	168
February 12, 1987 . . . . .	169
March 12, 1987 . . . . .	226
April 9, 1987 (Special) . . . . .	262
April 9, 1987 . . . . .	264
May 14, 1987 . . . . .	293
June 11, 1987 (Special) . . . . .	316
June 11, 1987 . . . . .	317
Index . . . . .	339

NOTE: Copies of all matters furnished to the Board in connection with personnel transactions appear in the monthly minutes as approved by the Board of Trustees and are on file in the Office of the Board of Trustees.



July 10, 1986

1

CONTENTS

Minutes of Special Meeting held July 10, 1986 . . . . .	3
Roll Call . . . . .	5
Announcement of Appointments by the Chair . . . . .	5
Current and Pending Matter: Recognition of James M. Brown . . . . .	5
Trustee Reports . . . . .	6
Committee Reports . . . . .	8
Executive Committee . . . . .	8
Finance Committee . . . . .	8
Academic Matters Committee . . . . .	8
Architecture and Design Committee . . . . .	8
Reports of Purchase Orders and Contracts, May, 1986, SIUC and SIUE . . . . .	9
Information Report: Approval of Reasonable and Moderate Extensions . . . . .	9
Project Approval and Selection of Architect: Construct Training and Locker Room Facility, Abe Martin Field, SIUC . . . . .	11
Project Approval and Selection of Architect: Roof Repairs and Attic Insulation, Evergreen Terrace, SIUC (Revised) . . . . .	12
Resource Allocation and Management Program (RAMP) Submissions, Fiscal Year 1988: Capital Budget Requests . . . . .	14
Operating RAMP Guidelines for Fiscal Year 1988 . . . . .	21
Resource Allocation and Management Program (RAMP) Planning Documents, Fiscal Year 1988:	
Executive Summary . . . . .	25
Planning Statements, Program Reviews, New Program Requests and Expanded/Improved Program Requests, SIUC . . . . .	26
Planning Statements, Program Reviews, New Program Requests, Expanded/Improved Program Requests, and Special Analytical Study, SIU School of Medicine . . . . .	30
Planning Statements, Program Reviews, Expanded/Improved Program Requests, and Special Analytical Study, SIUE . . . . .	33



Approval of Minutes of the Meeting held June 12, 1986 . . . . .	38
Reports and Announcements by the President, SIUC . . . . .	38
Notice of Schedule of Meetings of the Board of Trustees for 1987 . . . . .	39
Salary Increases for the Presidents (Revised) . . . . .	41
Reports and Announcements by the Chancellor of the SIU System . . . . .	41
Project Approval, Recommendation of Architect, and Permission to Request Release of Funds: University Park Utilities Extension and Site Improvements, SIUE . . . . .	43
Reports and Announcements by the President, SIUE . . . . .	45
Presentation by Herbert Butts, Dean of the Southern Illinois University School of Dental Medicine . . . . .	45

July 10, 1986

3

MINUTES OF THE MEETING OF THE BOARD OF TRUSTEES  
SOUTHERN ILLINOIS UNIVERSITY

July 10, 1986

A special meeting of the Board of Trustees of Southern Illinois University convened at 7:45 a.m., Thursday, July 10, 1986, in Ballroom A of the Collinsville Hilton Inn, 1000 Eastport Plaza Drive, Collinsville, Illinois. The regular Chairman and Secretary being present, the meeting was called to order. The following members of the Board were present:

Mr. Barnard B. Birger  
Mr. Ivan A. Elliott, Jr.  
Mrs. Carol Kimmel, Secretary  
Mr. Edward G. Lance  
Mr. William R. Norwood  
Mr. Harris Rowe, Chairman  
Ms. Debbie Schlautman  
Mr. A. D. Van Meter, Jr., Vice-Chairman  
Dr. George T. Wilkins, Jr.

Executive Officers present were:

Dr. Earl E. Lazerson, President, SIUE  
Dr. Lawrence K. Pettit, Chancellor of the SIU System  
Dr. Albert Somit, President, SIUC

Also present was Mr. C. Richard Gruny, Board Legal Counsel.

The Secretary reported a quorum present.

Mr. Van Meter moved that the Board go into closed session to consider property acquisition, to adjourn directly from the closed session with no action having been taken, and with no further open meeting. The motion was duly seconded. Student Trustee opinion in regard to this motion was indicated as follows: Aye, Edward G. Lance, Debbie Schlautman; nay, none. The motion carried by the following recorded vote: Aye, Barnard B. Birger, Ivan A.

Elliott, Jr., Carol Kimmel, William R. Norwood, Harris Rowe, A. D. Van Meter, Jr., George T. Wilkins, Jr.; nay, none.

The meeting adjourned at 8:32 a.m.

  
Carol Kimmel, Secretary

July 10, 1986

5

The regular monthly meeting of the Board of Trustees of Southern Illinois University convened on Thursday, July 10, 1986, at 11:30 a.m., in the Auditorium of the Southern Illinois University School of Dental Medicine, Alton, Illinois. The regular Chairman and Secretary being present, the meeting was called to order. The following members of the Board were present:

Mr. Barnard B. Birger  
Mr. Ivan A. Elliott, Jr.  
Mrs. Carol Kimmel, Secretary  
Mr. Edward G. Lance  
Mr. William R. Norwood  
Mr. Harris Rowe, Chairman  
Ms. Debbie Schlautman  
Mr. A. D. Van Meter, Jr., Vice-Chairman  
Dr. George T. Wilkins, Jr.

Executive Officers present were:

Dr. Earl E. Lazerson, President, SIUE  
Dr. Lawrence K. Pettit, Chancellor of the SIU System  
Dr. Albert Somit, President, SIUC

Also present was Mrs. Sharon Holmes, Executive Secretary of the Board.

The Secretary reported a quorum present.

NOTE: Copies of all background documents furnished to the Board in connection with the following matters have been placed on file in the Office of the Board of Trustees.

The Chair announced that he had appointed Mr. Edward G. Lance, Student Trustee, SIUC, to serve on the Finance Committee and Ms. Debbie Schlautman, Student Trustee, SIUE, to serve on the Academic Matters Committee. He welcomed the Student Trustees to their first meeting as Board members.

The Chair stated that there was a Current and Pending matter, for consideration of which unanimous consent had to be given. Mrs. Kimmel moved that the Board consent to consider the matter. The motion was duly seconded, and after a voice vote the Chair declared that there had been unanimous consent to consider.

The following matter was presented:

RECOGNITION OF JAMES M. BROWN

Resolution

WHEREAS, James M. Brown has served Southern Illinois University in a variety of capacities for twenty-one years;

WHEREAS, For sixteen of those years he has worked directly for the Board of Trustees as Chief of Board Staff, General Secretary, and twice as Acting Chancellor;

WHEREAS, He has brought to this service dedication, diligence, patience, and perseverance, and has responded readily to every task the Board has given him, no matter how difficult;

WHEREAS, He has been ever mindful of the welfare and interests of the Board of Trustees and The Southern Illinois University System, and has counseled the Board judiciously and represented it and the System with distinction and wit; and

WHEREAS, As Acting Chancellor he has provided outstanding leadership to the System;

NOW, THEREFORE, BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That this formal recognition of his service and capability be extended to James M. Brown; and

BE IT FURTHER RESOLVED, That the enduring appreciation and gratitude of this Board for all he has accomplished are herewith expressed and recorded.

Mr. Norwood moved approval of the resolution. The motion was duly seconded. Student Trustee opinion in regard to this motion was indicated as follows: Aye, Edward G. Lance, Debbie Schlautman; nay, none. The motion carried by the following recorded vote: Aye, Barnard B. Birger, Ivan A. Elliott, Jr., Carol Kimmel, William R. Norwood, Harris Rowe, A. D. Van Meter, Jr., George T. Wilkins, Jr.; nay, none.

The Chair stated that the Board was expecting considerable activity in Dr. Brown's capacity as Vice-Chancellor and looked forward to continuing the privilege of working with him.

Under Trustee Reports, Mrs. Kimmel reported that she had attended the meeting of the Illinois Board of Higher Education Committee on the Study of Undergraduate Education and Symposium, "Undergraduate Education and the

Faculty," on June 13. She stated that the Committee has been studying undergraduate education in Illinois, that it had had its last meeting, and that its report was ready to present to the Illinois Board of Higher Education. She stated that she and President Lazerson were both on the Committee, and that the Committee owed a debt of gratitude to President Lazerson. She reported that Dr. Howard Webb, Vice-Chancellor for Academic Affairs, had attended all of the meetings and had sent recommendations to the Committee. She announced that Dr. Ernest Boyer, who was to receive an honorary doctorate at the SIUE commencement, had met with the Committee and had made several suggestions, most of which had been incorporated into the final draft of the report. She continued that the Committee was going to make a special effort to see that the report is disseminated, after approval by the IBHE, and will make a recommendation for follow-up of this through the years.

Mrs. Kimmel reported that she had attended the SIUE Commencement on June 14. She stated that the SIUE commencements were conducted with great dignity and exhibited a feeling of accomplishment by students, their families, and the faculty. She stated that SIUE should be complimented on its handling of graduation.

Mrs. Kimmel stated that she had attended the meeting of the Illinois Board of Higher Education on July 8. She stated that it was a routine meeting with the most time-consuming item being anticipation of a cut in final budgets. She announced that some interesting reports on minority and women involved in higher education had been given.

President Lazerson commented that the salary issue addressed two contingencies: a reduction of one percent and then possibly another two percent. He continued that there was some concern that at the two percent level, the 6½ percent increase could not necessarily be protected.



Under Committee Reports, Dr. Wilkins had no report for the Executive Committee.

Mr. Elliott, Chairman of the Finance Committee, said that the Committee had met this morning in the Auditorium of the Southern Illinois University School of Dental Medicine at 9:40 a.m. He gave the following report:

The Committee discussed Item L, Operating RAMP Guidelines for Fiscal Year 1988, and asks that it be placed on the Board's omnibus motion. I would call your attention to the fact that if the Governor changes the base in 1987 that this affects what we are able to do in 1988. These guidelines are not cast in concrete. We have to be realistic as to what the state does and whether or not we're able to fund these items. It's a target for the planning of Fiscal Year 1988 RAMP and also the Board's opinion that these are reasonable. The Committee had a presentation regarding the proposed new telephone system for SIUE. If anyone has additional items they want discussed in regard to purchasing of the telephone system, please let me or Don Wilson know. It will be discussed next month. The report on self-insurance was deferred until next month. An update was received on the state's procurement code. Revenue bond financing activities are still on hold. We started the discussion of the University purchasing activities and had considerable discussion on several questions. We covered the first two questions and will start with question three next month. A report from the System Internal Auditor, Elaine Hyden, was received and was very helpful in delineating the various items from the Auditor General and the Audit Commission.

Mrs. Kimmel, Chairperson of the Academic Matters Committee, stated that the Committee had met following the Finance Committee meeting. She gave the following report:

The Committee had only one action item, Item M, Resource Allocation and Management Program (RAMP) Planning Documents, Fiscal Year 1988: Executive Summary; Planning Statements, Program Reviews, New Program Requests and Expanded/Improved Program Requests, SIUC; Planning Statements, Program Reviews, New Program Requests, Expanded/Improved Program Requests, and Special Analytical Study, SIU School of Medicine; and Planning Statements, Program Reviews, Expanded/Improved Program Requests, and Special Analytical Study, SIUE. The Committee recommends that Item M be approved and placed on the omnibus motion.

Mr. Van Meter, Chairman of the Architecture and Design Committee, said that the Committee had met following the Academic Matters Committee, and he gave the following report:

The Committee discussed and recommends that Items H, Project Approval and Selection of Architect: Construct Training and Locker Room Facility, Abe

Martin Field, SIUC, and I, Project Approval and Selection of Architect: Roof Repairs and Attic Insulation, Evergreen Terrace, SIUC, as revised, be approved and placed on the omnibus motion. Regarding the Abe Martin Field matter, we had very nice comments in regard to the contributions of the unions and also that it's a testimonial to Coach Jones that this is being done under the procedures and by the support that it has received. We had considerable discussion in regard to Item K, Resource Allocation and Management Program (RAMP) Submissions, Fiscal Year 1988: Capital Budget Requests, and guidelines governing the formulation of procedures for developing an architect selection recommendation for Board consideration. Mr. Barnard Birger, a member of the Architecture and Design Committee, is going to review this and if he has items that he would like for us to consider further, he'll come forward with them.

The Chair explained the procedure for the Board's omnibus motion and he proposed that, after discussion, there would be taken up the following matters:

REPORTS OF PURCHASE ORDERS AND CONTRACTS,  
MAY, 1986, SIUC AND SIUE

In accordance with III Bylaws 1, and procedures effective April 1, 1980, summary reports of purchase orders and contracts awarded during the month of May, 1986, were mailed to the members of the Board in advance of this meeting, copies were placed on file in the Office of the Board of Trustees, and these reports are hereby submitted for information and entry upon the minutes of the Board with respect to the actions of the Executive Committee.

INFORMATION REPORT: APPROVAL OF REASONABLE AND  
MODERATE EXTENSIONS

This report contains information on all actions in the category of reasonable and moderate extensions since the last report of December 17, 1985.

1. Further information on the December 17, 1985, report:

Addition of a Specialization in Music Merchandising to the B.A. Degree Program in Music, SIUE. Accepted by the IBHE staff as a reasonable and moderate extension.

2. Reasonable and Moderate Extensions Approved by the Chancellor Since December 17, 1985:

Merger of the Department of Physiology and the Non-Clinical Tenure Unit Medical Physiology and Pharmacology, School of Medicine, SIUC.

Restructuring of the Undergraduate Major in Theater, SIUE.

Change of Departmental Title from Earth Science, Geography, and Planning to Geography and Earth Science, SIUE.



Merger of the Department of Educational Administration and Instructional Technology and the Department of Foundations of Education to Form a Department of Educational Leadership, SIUE.

Change in Title of A.A.S. Degree Program from Electronic Data Processing to Computer Information Processing, SIUC.

Abolition of the American Studies Specialization in the Master of Arts Degree Program in English, SIUE.

Merger of the Center for Urban and Environmental Research and Services and the Office of Area Development to Form Regional Research and Development Services, SIUE.

Addition of a Specialization in the Teaching of Writing in the Master of Arts Degree Program in English, SIUE.

Addition of a Specialization in Musical Theater to the Bachelor of Music Degree Program, SIUE.

All items except the abolition of the American Studies specialization have been accepted by the IBHE staff as reasonable and moderate extensions. The staff does not take any action on abolitions.

The following items have been approved and forwarded to the IBHE staff too recently for them to have responded as yet:

Abolition of the Administrative Services Specialization in the Bachelor of Science Degree Program in Business Administration, SIUE.

Abolition of the Business Data Processing Specialization in the Bachelor of Science Degree Program in Business Administration, SIUE.

Addition of a Specialization in Office Information Systems to the Bachelor of Science Degree Program in Business Administration, SIUE.

Addition of a Concentration in Aviation Administration to the Master of Public Affairs Degree Program, SIUC.

Change of Department Title from Government and Public Affairs to Political Science, SIUE.

Change of Title of Master of Science Degree Program from Urban Affairs and Policy Analysis to Policy Analysis, SIUE.

### 3. Actions of the Board of Trustees Assigned to the Reasonable and Moderate Extension Category by the IBHE Staff and Accepted As Such:

Reallocation of the Department of Mathematics from the College of Liberal Arts to the College of Science, SIUC.

Reallocation of the University Honors Program from Undergraduate Academic Services to the College of Liberal Arts, SIUC.

PROJECT APPROVAL AND SELECTION OF ARCHITECT:  
CONSTRUCT TRAINING AND LOCKER ROOM FACILITY,  
ABE MARTIN FIELD, SIUC

Summary

This matter seeks project and budget approval to construct a training and locker room facility at Abe Martin Field to be used by the intercollegiate baseball program.

The estimated total cost of the project is \$140,000. Funds will come from three sources: (1) approximately \$35,000 will come from student fees, (2) approximately \$65,000 will come from private contributions, and (3) donated labor by the various union crafts will be valued at approximately \$40,000.

In addition, this matter requests that the project be submitted to the Illinois Board of Higher Education (IBHE) for its review and approval of a noninstructional capital improvement.

This matter further requests authority for the plans and specifications for this project to be prepared by the Physical Plant Engineering Services.

Rationale for Adoption

Abe Martin Field was first opened in 1964. Since that time, it has been the home of the University's intercollegiate baseball team. Unfortunately, the field is located approximately one-third mile from the nearest campus building, the SIU Arena, and this distance to locker rooms and restrooms has been the major detraction from an otherwise excellent facility. In the early 1970s, a small building was constructed at the field for public restrooms and for storing equipment used for preparation and care of the field. All other services to the players, spectators, and staff must be extended to the field in an improvised manner.

In an effort to eliminate most of the handicaps of the present location, a plan for a new facility at the field has been developed by the University and is presented herein. The proposed building will have a masonry veneer and will contain approximately 3,000 square feet. It will be located at the present site of the third base dugout and will provide a locker and training room for the players and two offices for staff members.

The estimated value of the project is \$140,000. The sources of funds are approximately \$35,000 from student fees paid into the fund for the repair and replacement of athletic facilities, and approximately \$65,000 from private contributions. In addition, the Egyptian Building and Construction Trades Council has agreed to donate labor that is valued at approximately \$40,000.

The nature of this project, both the sources of funds and the intended use of the building, causes it to require the review and approval of the IBHE prior to the start of construction. The request for approval is made as a noninstructional capital improvement.

### Considerations Against Adoption

University officers are aware of none.

### Constituency Involvement

This matter has the involvement and recommendation of the Vice-President for Campus Services, the Director of Athletics, the Head Baseball Coach, the Director of the Physical Plant, and the Director of Facilities Planning, SIUC.

### Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That:

- (1) The project to construct a training and locker room facility at Abe Martin Field be and is hereby approved at an estimated total cost of \$140,000.
- (2) Funding for this project shall be from three sources: (1) approximately \$35,000 shall come from student fees through the repair and replacement fund for athletics facilities, (2) approximately \$65,000 shall come from private contributions paid into the fund for baseball facilities, and (3) approximately \$40,000 worth of donated labor shall be used.
- (3) Upon recommendation of the Architecture and Design Committee, the Physical Plant Engineering Services be and is hereby authorized to prepare the plans and specifications for this project.
- (4) This project and its sources of funding have been reviewed and approved and are recommended to the Illinois Board of Higher Education as a noninstructional capital improvement.
- (5) The President of Southern Illinois University at Carbondale be and is hereby authorized to take whatever action may be required in the execution of this resolution in accordance with established policies and procedures.

### PROJECT APPROVAL AND SELECTION OF ARCHITECT: ROOF REPAIRS AND ATTIC INSULATION, EVERGREEN TERRACE, SIUC

### Summary

This matter seeks project and budget approval to replace the roofing and to add attic insulation in all 39 buildings at Evergreen Terrace.

The estimated cost of this project is \$250,000. Funds will come from student housing fees through the repair and replacement reserve established for this purpose.

This matter further requests authority for the plans and specifications for the project to be prepared by Physical Plant Engineering Services.

#### Rationale for Adoption

Evergreen Terrace was opened in September, 1968, as housing for married students and their families. Funds for the construction of these buildings came from a federally sponsored loan program. Because of the complex nature of that loan program, it became necessary for the SIU Foundation to acquire title to the property and to assume the role of an intermediary. However, a major provision of the original management agreement between the Foundation and the University called for the University to operate and maintain the entire facility. Therefore, it is both fitting and proper for the Board of Trustees and the University to enter into any contracts that may be deemed necessary to adequately maintain the buildings.

Another provision of the management agreement called for mortgage and reserve payments to be made to the lender by the University in the name of the Foundation. Funding for this project will come from these reserves. Pending approval by the Board of Trustees, this project has received preliminary approval by each of the three parties concerned with these reserves, i.e., the commercial bank holding the funds, the federal housing agency, and the SIU Foundation.

Deterioration of the roofs and the need to improve heating and cooling efficiency have caused this project to become necessary. Adequate funds to do all parts of the project are not presently available. Consequently, this project will be phased over two and possibly three fiscal years.

#### Considerations Against Adoption

University officers are aware of none.

#### Constituency Involvement

Not pertinent to this matter.

#### Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That:

- (1) The project to replace the roofing and to add attic insulation in all buildings at Evergreen Terrace be and is hereby approved at an estimated total cost of \$250,000.
- (2) Funding for this project shall be from student housing fees through the repair and replacement reserves held for this purpose by the SIU Foundation.
- (3) Upon recommendation of the Architecture and Design Committee, permission is granted for the plans and specifications to be prepared by the Physical Plant Engineering Services.



- (4) The President of Southern Illinois University at Carbondale be and is hereby authorized to take whatever action may be required in the execution of this resolution in accordance with established policies and procedures.

RESOURCE ALLOCATION AND MANAGEMENT PROGRAM (RAMP) SUBMISSIONS,  
FISCAL YEAR 1988: CAPITAL BUDGET REQUESTS

Summary

The formal RAMP documents for Capital Budget Requests are hundreds of pages long, and are composed of many tables that must reconcile among themselves. To provide the Universities as much time as possible to complete the RAMP documents, these preliminary University priority listings are shared with the Board so that the Board may express itself on the various projects and the initial priorities established for each project.

Summary of Fiscal 1988 Capital Budget Requests  
(Thousands)

SIUE

Edwardsville (including School of Dental Medicine)	\$ 8,639.4
Build Illinois	<u>799.3</u>
SIUE Total	<u>\$ 9,438.7</u>

SIUC

Carbondale	\$61,209.0
School of Medicine	3,022.2
Carbondale Build Illinois	2,376.6
School of Medicine Build Illinois	<u>338.2</u>
SIUC Total	<u>\$66,946.0</u>
System Total	<u><u>\$76,384.7</u></u>

Incorporating any changes resulting from today's Board action on this item, a System-wide priority listing will be prepared for consideration at the Board's September meeting.

Background Information

When the Board initially considers the capital budget at each July meeting, the budget is based on the best information available on appropriation approvals and subsequent action by the Governor. As this year's legislative session draws to a close, many important issues remain unresolved. Funds to plan an Art and Design facility at Edwardsville and programs such as Build Illinois are at this writing undecided, and certain changes might be made to the project list in the final version submitted in September because of developments occurring after today's meeting. Other changes, technical in

nature, might reflect suggestions made by other state agencies to enhance the proposed budget. Changes will also be made to reflect the best available cost estimates.

Historically the pattern of capital budget requests and actual appropriations is as follows:

<u>Fiscal Year</u>	<u>Amount Requested</u> (Thousands)	<u>Amount Appropriated</u> (Thousands)	<u>Percent Realized</u>
1971	\$ 68,993.7	\$ 5,889.9	8.5
1972	106,155.0	5,111.0	4.8
1973	46,235.0	12,496.6	27.0
1974	36,007.3	475.0	1.3
1975	49,299.2	4,295.0	8.7
1976	49,036.6	10,574.6	21.6
1977	50,131.1	877.0	1.7
1978	97,988.0	5,378.0	5.5
1979	74,469.4	12,873.1	17.3
1980	48,836.9	7,877.5	16.1
1981	40,933.2	14,417.2	35.2
1982	23,113.2	1,092.8	4.7
1983	16,614.9	2,474.9	14.9
1984	12,477.3	5,863.6	47.0
1985	8,658.7	3,612.5	41.7
1986	15,949.3	6,147.5	38.5
1987	35,044.3	-	-
1988	76,384.7	-	-
Average	\$47,573.7	\$ 6,216.0	18.4

As in previous years, considerations which have prevailed in Springfield regarding capital matters include:

1. Major remodeling, utilities, and site improvement projects which help to maintain and support the State's investment in facilities.
2. Projects previously recommended that remain high on the governing board or institutional priority list.
3. Construction projects for which planning has been completed or for which planning funds have been appropriated.
4. Funds for the third year of the Build Illinois program consisting of a variety of minor remodeling and rehabilitation projects.

The anticipated capital appropriations for Fiscal Year 1987 reflect the above considerations. At the time of this writing, the capital appropriation picture is most confused, and little can be said with any certainty about how the legislative process will develop. By the time of the July Board meeting, however, some clarity should have emerged and some kind of informative report should be available.

Southern Illinois University at Edwardsville  
RAMP 1988: Proposed Capital Projects  
(In Priority Order)

REGULAR PROJECTS

- |    |   |              |
|----|---|--------------|
| 1. | <u>Art and Design Facility: Planning and Construction</u> | \$ 5,048,300 |
|----|---|--------------|

This project will provide funds to plan and construct a permanent facility on the Edwardsville campus for studios and offices for the Department of Art and Design. The planned facility will consist of 43,380 GSF (29,846 NASF) with approximately 90% of the space devoted to studios and the remainder to offices and service area. Construction of this building on the Edwardsville campus will remove the last major unit from the Wagner Center, allowing the University to avoid extensive renovation and substantial operating, maintenance, and utility costs at that site. The total cost for the new building, equipped, is estimated to be \$5.6 million.

- |    |  |              |
|----|--|--------------|
| 2. | <u>Remodeling for Music Facilities Consolidation</u> | \$ 3,591,100 |
|----|--|--------------|

This project will provide funds for major remodeling of the Communications Building and Lovejoy Library to provide consolidated and more functional facilities for the Department of Music. To accomplish this, the Communications Building will be completed by constructing a partial third floor, and the building's theater and part of its basement will be remodeled. In addition, part of the basement of Lovejoy Library will be remodeled to accommodate the Data Processing and Computing Center, which will be relocated from the Communications Building basement.

Total	\$ 8,639,400
-------	--------------

BUILD ILLINOIS PROJECTS

- |    |  |            |
|----|--|------------|
| 1. | <u>Central Campus Building Fixture Renovations and Replacement</u> | \$ 313,500 |
|----|--|------------|

This project will fund replacement and renovation of various fixed equipment (cabinets, cases, fume hoods, etc.) in the Science Laboratory Building and provide for replacement of worn door hardware, both exterior and interior, in all major buildings on the Edwardsville campus.

- |    |   |            |
|----|---|------------|
| 2. | <u>Alton Campus Minor Remodeling, Phase III</u> | \$ 285,600 |
|----|---|------------|

This project will fund the final phase of a three-phase remodeling plan for the Alton campus. Virtually every campus building will undergo some renovation, with emphasis on masonry sealing and carpet replacement.

3. Peck Classroom Building Elevator Installation \$ 126,200

This project will fund the installation of a second elevator in the Peck Classroom Building. The new installation will be in an existing shaft. It will fill a substantial need for increased ingress and egress capacity in this heavily-used building and will provide better access for handicapped students.

4. Edwardsville Campus Road Repairs \$ 74,000

This project will fund repairs to two badly-deteriorated components of the University's Edwardsville campus road system: the connector between University Drive Southbound and Bluff Road, and the University Drive North Connector at the point where one-way traffic merges to two-way.

Total \$ 799,300

TOTAL CAPITAL PROJECTS, SIUE \$ 9,438,700

Southern Illinois University at Carbondale  
RAMP 1988: Proposed Capital Projects  
(In Priority Order)

REGULAR PROJECTS

1. Pulliam Hall Remodeling, Phase III \$ 1,859,000

Total project cost is \$5,060,000. This phase will provide plumbing, ventilation, floor covering, painting, curtains, and window blinds.

2. Communications Building Remodeling \$ 1,300,000

Planning and construction to complete the interior of the second floor.

3. Purchase/Construct Art Facility \$ 300,000

Funds necessary to purchase or to construct a facility for instructional laboratories for the School of Art.

4. Biological Sciences Building \$17,000,000

A new building of approximately 35,000 net square feet for instructional and research laboratories for the Medical School and for the biological science departments in the College of Science.



5.	<u>Engineering Annex</u>	\$13,000,000
	An addition of approximately 31,000 net square feet is requested for housing the expanding areas of robotics, mining engineering, electrical engineering, computer assisted design and production.	
6.	<u>Underground Electric, Phase III</u>	\$ 1,000,000
	Replace major parts of feeder #4, which serves Morris Library and Lindegren Hall, and feeder #8, which serves Allyn, Quigley, Shryock, and Woody Hall.	
7.	<u>Morris Library Ventilation Rehab</u>	\$ 2,500,000
	Twelve separate fan systems and the associated temperature controls and cooling coils are more than 30 years old. Adequate maintenance is hampered by the unavailability of replacement parts.	
8.	<u>Steam Plant Addition</u>	\$16,000,000
	Add a fifth boiler having a capacity of 100,000 pounds per hour. The unit will provide the additional steam capacity required for placing new and existing buildings on the central supply of steam for heating and cooling purposes.	
9.	<u>Central Chiller Addition</u>	\$ 6,000,000
	Additional cooling unit of 3,500 tons for the central system at the Communications Building. This also includes a new steam line to the system site. This equipment is required before any other buildings can be added to the system.	
10.	<u>Faner Hall Mechanical Rehabilitation</u>	\$ 750,000
	The building contains 98 ceiling unit ventilators that have been seriously affected by repeated damper failures allowing sub-freezing temperatures to cause major water damage to the building's interior. These units would be removed and replaced with fan coil units.	
11.	<u>Personnel Building</u>	\$ 1,500,000
	This facility would house the several sections of the Personnel Office that are presently housed in six residential-type buildings.	
Total		\$61,209,000

Southern Illinois University School of Medicine  
RAMP 1988: Proposed Capital Projects  
(In Priority Order)

- |    |   |              |
|----|---|--------------|
| 1. | <u>Property Acquisition, Springfield</u>  | \$ 2,300,000 |
|    | Funds are requested to purchase the 1.7 acres of land and building north of the Springfield medical campus. This will facilitate the clearing of space in the Medical Instructional Facility for development of needed laboratories and laboratory support space. |              |
| 2. | <u>Laboratory Development, Phase II</u>   | \$ 600,000   |
|    | Funds are requested to support the remodeling and renovation of a portion of the fourth floor of the Medical Instructional Facility in Springfield to convert space from its current use as offices into research laboratories.                                   |              |
| 3. | <u>Wheeler Hall Renovations, Planning</u>   | \$ 122,200   |
|    | This building lacks modern plumbing, electrical, and environmental systems. Remodeling this building will reestablish this landmark as a functional campus facility.  |              |
|    | Total   | \$ 3,022,200 |

Southern Illinois University at Carbondale

BUILD ILLINOIS PROJECTS

- |    |   |            |
|----|---|------------|
| 1. | <u>Replace PCB Transformers</u>   | \$ 400,000 |
|    | The University has 70 major electric transformers, and testing is underway to determine which units contain the hazardous chemical known as polychlorinated biphenyl, or pcb. Approximately 20 units contain the pcb fluid, and they will be replaced with these funds. |            |
| 2. | <u>Library Insulation Replacement</u>   | \$ 250,000 |
|    | Remove and replace the sprayed-on insulation from five mechanical equipment rooms in Morris Library. This material contains asbestos and should be removed before excessive age causes it to start crumbling.   |            |
| 3. | <u>Faner Hall Roof Replacement</u>  | \$ 150,000 |
|    | Approximately 50,000 square feet of the existing built-up roof should be replaced with a single-ply membrane.   |            |

4.	<u>Fire Alarm, Phase III</u>	\$ 271,600
	Replace the annunciator panels, relay boxes, and heat and smoke detectors with the more reliable microelectronic equipment in Morris Library, laundry building, and the coal research facility.	
5.	<u>Colyer Hall Install Elevator</u>	\$ 200,000
	Construct exterior enclosure and install new elevator to serve three levels containing administrative offices of the Chancellor's Office.	
6.	<u>Miles Hall Install Elevator</u>	\$ 200,000
	Construct exterior enclosure and install new elevator to serve three levels containing the Purchasing Office, the Disbursements Office, and Payroll.	
7.	<u>Service Shop Rehab Electric Feeders</u>	\$ 150,000
	Replace approximately 450 electrical outlets with grounded service and replace the branch feeders in the building housing the Physical Plant shops and the Printing shop.	
8.	<u>Replace Storm Sewers</u>	\$ 150,000
	Approximately six runs of 25 to 50 feet each of clay tile storm sewer line have collapsed and should be replaced. Two new manholes will also be installed.	
9.	<u>Communications Building Electric Feeder</u>	\$ 140,000
	Replace the primary electric feeder from the substation and the loop within the building. Also install an emergency generator for the TV station.	
10.	<u>Replace Water Line Cross Connections</u>	\$ 105,000
	The domestic water lines are connected with various heating and/or cooling equipment at approximately 35 campus locations. Back-flow devices will be installed to prevent contamination of potable water.	
11.	<u>Quigley Convert Duct System to Vav</u>	\$ 225,000
12.	<u>Life Science Cooling Water Loop</u>	\$ 135,000
	Total	\$ 2,376,600

Southern Illinois University School of Medicine

BUILD ILLINOIS PROJECTS

1. <u>Lab Development, Phase I, Springfield</u>	\$ 180,000
The School of Medicine has initiated the development of six laboratories on the 4th floor of the MIF in Springfield. These funds will complete the casework, utility extensions, and equipment installation in three of the six research lab modules.	
2. <u>Replacement of Courtyard Windows</u>	\$ 76,400
3. <u>Repair of Courtyard</u>	\$ 81,800
Total	\$ 338,200
TOTAL CAPITAL PROJECTS, SIUC	\$66,946,000

OPERATING RAMP GUIDELINES FOR FISCAL YEAR 1988

Guidelines necessary to develop the RAMP (Resource Allocation and Management Program) submission for Fiscal Year 1988 are herewith presented for Board review and approval. The guidelines include the percentage increments for salary and price increases. They specify the funding levels for operation and maintenance of new space, and for new and expanded/improved program requests and other special items. At the Board's September meeting, the RAMP request will be submitted for approval in summary form, prior to its October 1, 1986, submission to the Illinois Board of Higher Education.

The guidelines were developed concurrently with University plans for new and expanded/improved programs and other special items. Building on the successful efforts employed in preparing previous requests, members of the Chancellor's staff met separately with SIUC and SIUE officers to discuss budget guidelines and funding requests for programs and other special items. In June, after further discussions and a review by the Acting Chancellor and his staff of the various elements which make up the operating budget request, the Acting Chancellor proposed to the Presidents a set of decision rules and percentages or dollar amounts for each element in the request. These proposals were reviewed with the Board's Finance Committee at its June meeting. The decision rules are:

1. With respect to regular salary and general price increases, we should document inflation projections using the most reliable data available. Documentation for determining salary and general price requests will come from our analysis of inflation projections made by Chase Econometrics, Data Resources Incorporated, and any other reliable projections we can obtain.
2. With respect to library materials and utilities, we should follow the same course, relying more heavily upon demonstrable University experience and written comments from suppliers and local utilities.

3. Any new request for operation and maintenance funds should be based on projected need.
4. The funding requested for the combination of new and expanded/improved programs and all other special items should be strongly documented and should not exceed 2.75% of the previous year's total appropriated budget base (excluding retirement and social security contributions).
5. From time to time, we may wish to make a sizable request which is not covered by the first four principles. Any such request must have a clear rationale and be fully documented.

Applying the decision rules results in a budget request for new operating funds for SIUC of \$18,862,400, or 13.11%; for SIUE of \$7,488,200, or 13.03%; and for the System Office of \$668,700 or 38.10% (9.61% excluding special requests); for a system total of \$27,019,300, or 13.30%. Each element of the request is discussed separately below and combined in tabular form in Exhibit A.

### Salary Increases

Adequate salary increases for our faculty and staff should continue to be our top priority. Our request should include funds necessary to meet projected inflation for Fiscal Year 1988 and funds necessary to improve our faculty and staff salaries relative to their respective peer groups. Studies conducted by the IBHE, the Universities, and the Chancellor's staff indicate that sizable increases need to be provided if we are to compensate our faculty and staff at rates comparable to their respective counterparts at other universities and units of state government.

In summary, our recommendations for salary increases (based on 95% of base) for Fiscal Year 1988 are as follows (in parentheses are totals needed, presuming inflation, to achieve peer-group levels for our faculty and staff):

#### Faculty:

SIUC - 13% (16%)  
 School of Medicine - 13% (17.3% M.D. and 15.6% non-M.D.)  
 SIUE - 13% (13%)

#### Professional Staff:

SIUC (including School of Medicine) - 12% (13.5%)  
 SIUE - 12% (12%)  
 Office of the Chancellor - 12% (17.9%)

#### Civil Service:

SIUC - 12% (12.3%)  
 School of Medicine - 16% (23.8%)  
 SIUE - 12% (13.2%)  
 Office of the Chancellor - 12% (12.3%)



RAMP-Defined Administrators:

SIUC (including School of Medicine) - 12% (13.5%)  
SIUE - 12% (12%)  
Office of the Chancellor - 12% (17.9%)

These increases are large (12-16%), but they would not, if funded, solve all our problems.

Support Cost Increase

Based on a projected inflation rate of 4% and application of decision rule two, requests for support costs are as follows:

General Price Items: 4%  
Telecommunications: 5%  
Utilities: 5%  
Library Materials: 12%

Operation and Maintenance

Projected funding needed to operate and maintain new space is \$667,900 for the School of Medicine, and \$77,900 for SIUE.

New, Expanded/Improved, and Special Analytical Studies

Details of these requests are set forth in the background material for Item M on today's agenda. Regular requests in this area comply almost completely with decision rule four, which limits these requests to not more than 2.75% of the previous year's appropriation base (excluding retirement and social security).

Special Requests

Decision rule five provides an avenue to make special requests. This year three items have been placed in this category:

1. The School of Medicine request for equipment funding of \$898,100 is directed toward replacement of outdated equipment. A large portion of the present equipment was installed at the time the Medical School was established, and was purchased with non-recurring federal and state funds. This type of need is similar to a repair and replacement need recognized by the Build Illinois Program.
2. The Office of the Chancellor (O/C) plans to move toward comprehensive office automation, which will include, among other things, inter-office communication within the O/C and the Universities. The request includes funds for training, equipment installation, and maintenance. The project would be phased over two years, with \$200,000 requested for Fiscal Year 1988 and \$125,000 to be requested for Fiscal Year 1989. Eighty percent of the total expenditures in the project would be one-time costs.

3. The next Long Range Plan for Computing Within The Southern Illinois University System will propose that the computing centers at SIUC, SIUE, and the School of Medicine move toward a common operating environment, according to guidelines to be promulgated by the Office of the Chancellor. The O/C will request funds to assist in offsetting any extraordinary costs incurred by the centers in achieving this goal. Funds would not, however, be made available for normal operating costs. The project would be phased over three years, with \$300,000 proposed for Fiscal Year 1988, \$200,000 for Fiscal Year 1989, and \$200,000 for Fiscal Year 1990. Eighty percent of the total would be one-time costs.

### Conclusion

The operating budget increase proposed here would result in approximately a 13.3% increase over our projected FY 1987 base, which is consistent with past requests. The magnitude of this increase should not give false hope to our University colleagues. Success in obtaining this level of funding will depend on a number of variables, including significant improvements in the projections of fiscal resources for the State of Illinois.

### EXHIBIT A

#### SIU FY 1988 OPERATING BUDGET REQUESTS PARAMETERS<sup>(1)</sup>

(In Thousands of Dollars)

	SIUC	SIUE	System Office	Total
FY-87 Budget Base (Senate Level)	<u>\$143,880.4</u>	<u>\$57,480.5</u>	<u>\$1,754.9</u>	<u>\$203,115.8</u>
Requested Incremental Increases:				
Salary				
Faculty	\$ 7,217.8	\$ 2,802.0	\$ --	\$ 10,019.8
Other Professionals	1,499.6	571.6	61.2	2,132.4
Civil Service	3,683.6	1,384.1	37.2	5,104.9
RAMP Administrators	198.7	144.0	50.4	393.1
Student Wages	367.6	213.1	1.4	582.1
Salary Sub-Total	<u>\$ 12,967.3</u>	<u>\$ 5,114.8</u>	<u>\$ 150.2</u>	<u>\$ 18,232.3</u>
General Price	993.2	383.5	16.3	1,393.0
Telecommunications	84.1	63.0	1.3	148.4
Utilities	384.3	150.6	--	534.9
Library Materials	335.2	70.3	--	405.5
Social Security	<u>75.0</u>	<u>28.8</u>	<u>0.9</u>	<u>104.7</u>
Total Incremental Increases	<u>\$ 14,839.1</u>	<u>\$ 5,811.0</u>	<u>\$ 168.7</u>	<u>\$ 20,818.8</u>
O & M Needs	<u>\$ 667.9</u>	<u>\$ 77.9</u>	<u>\$ --</u>	<u>\$ 745.8</u>

<sup>(1)</sup> Does not include Retirement Contributions.

(In Thousands of Dollars)

	SIUC	SIUE	System Office	Total
Programmatic and Other:				
New Programs	\$ 747.7	\$ --	\$ --	\$ 747.7
Expanded/Improved Programs	1,709.6	959.4	--	2,669.0
Special Analytical Studies	--	639.9	--	639.9
Total NEPRS and SAS	<u>\$ 2,457.3</u>	<u>\$ 1,599.3</u>	<u>\$ --</u>	<u>\$ 4,056.6</u>
Percent of FY-87 Budget Base	1.71%	2.78%	--	2.00%
Special Requests	<u>898.1</u>	<u>--</u>	<u>500.0</u>	<u>1,398.1</u>
Total Programmatic and Other	<u>\$ 3,355.4</u>	<u>\$ 1,599.3</u>	<u>\$ 500.0</u>	<u>\$ 5,454.7</u>
Net Change	<u>\$ 18,862.4</u>	<u>\$ 7,488.2</u>	<u>\$ 668.7</u>	<u>\$ 27,019.3</u>
Percent Increase	<u>13.11%</u>	<u>13.03%</u>	<u>38.10%</u> <sup>(2)</sup>	<u>13.30%</u>
Total FY-88 Operating Budget Request	<u>\$162,742.8</u>	<u>\$64,968.7</u>	<u>\$2,423.6</u>	<u>\$230,135.1</u>

(2) 9.61% excluding special requests.

RESOURCE ALLOCATION AND MANAGEMENT PROGRAM (RAMP) PLANNING  
DOCUMENTS, FISCAL YEAR 1988: EXECUTIVE SUMMARY

The RAMP Planning Documents (from SIUC, the School of Medicine, and SIUE) set forth priorities, plans, and program and other resource needs for Fiscal Year 1988 and the short-range future.

The first section of each set of Documents, the Planning Statements, discusses issues, plans, and resource needs that have been identified by the Universities and the School of Medicine. SIUC focuses principally on activities for which funding is being requested. One issue, however, "Graduate Programming and Participation by the School of Medicine," is important because it ties in with the central planning issue discussed by the School of Medicine: "Graduate Programs." This discussion deals primarily with plans for academic programs at the School of Medicine, the first of which (an M.S. and a Ph.D. in Pharmacology) are being requested for Fiscal Year 1988. A kind of short-hand phrase for these plans, "downstate academic medical center," appears several times in the School of Medicine Planning Documents. SIUE's Planning Statements are organized around four themes: improving the quality of undergraduate education, extending educational opportunity, carrying out the regional commitment of the University, and enhancing the educational environment.

The Planning Statements are followed by a page displaying plans for future new program requests. SIUC is considering doctorates in Computer Science, Criminal Justice, and Developmental Psycho-Linguistics and also a Center for International Economic Development, among others. The School of Medicine and SIUC are planning for a Master of Physical Therapy degree program



and an M.S. and Ph.D. in Anatomy. SIUE is considering baccalaureate programs in archaeology, geology, and international studies; master's-level programs in computer science, social work, and mechanical engineering; and a Ph.D. in Nursing.

The sections on Program Review Procedures present the results of reviews completed during the past year of both academic and nonacademic programs; other review information that may have been requested by IBHE staff or that has resulted from accreditation reviews; and the schedule for future reviews. Because the reports for the 1985-86 reviews of the Departments of Linguistics and Psychology have not yet been completed, that information will be incorporated in SIUC's Planning Documents by amendment, probably in September. SIUE reports this year on the reviews of 14 academic programs. Most of the School of Medicine reviewing is tied to accreditation by the Liaison Committee on Medical Education.

Five new degree programs are being requested this year: a B.S. in Dental Hygiene, a B.S. in Radiologic Sciences, and a Ph.D. in Physics by SIUC; and an M.S. and Ph.D. in Pharmacology by SIUC and the School of Medicine.

Two of SIUC's Expanded/Improved Requests, for Molecular Biology and Advancing Minority Participation, are follow-ups to requests made last year. Another, Undergraduate Program Quality, looks to fields different from those proposed last year; and still another, International Trade and Culture, repeats a request that was dropped out as our Fiscal Year 1987 legislation developed. The same situation obtains for the School of Medicine request for funding to develop a teaching model on Cognitive Dysfunction in the Elderly. The School of Medicine's phased request to replace equipment continues; the request for funds for a Medical Library Integrated Library System is new. SIUE has one special analytical study which seeks funds for a student information service. All other SIUE requests are in the Expanded/Improved category. Two of them involve recruitment and retention efforts directed toward minorities; one follows up on requests from the last two years for the Center for Advanced Manufacturing and Production; two involve health-related activities, the requests for the East St. Louis Dental Clinic and for the School of Nursing; and four are intended to improve the quality of education: the Beginning Education Support Teams, the Freshmen First program, funds for the B.A./B.S. in Computer Science, and funds for Office Information Systems, a new specialization in the undergraduate Business Administration program.

RESOURCE ALLOCATION AND MANAGEMENT PROGRAM (RAMP) PLANNING  
DOCUMENTS, FISCAL YEAR 1988 (PLANNING STATEMENTS, PROGRAM  
REVIEWS, NEW PROGRAM REQUESTS AND EXPANDED/IMPROVED PROGRAM  
REQUESTS), SIUC

Summary

The Fiscal Year 1988 RAMP Planning Documents summarized in this matter have been prepared in accordance with current guidelines promulgated by the Illinois Board of Higher Education, and in conformity with the University planning process. They present the programmatic priorities and goals of the

University for Fiscal Year 1988 and a planned schedule of new initiatives for the short-range future.

Planning Statements which address enrollment, the quality of undergraduate education, and new program initiatives in colleges and schools for the budget year and short-range future are included among the Documents.

The status of academic and nonacademic program reviews conducted in academic year 1985-86 is reported. Review schedules for academic and non-academic programs and for organized research and public service units are included.

New Program Requests for Fiscal Year 1988 include the following: a Bachelor of Science, major in Dental Hygiene and a Bachelor of Science, major in Radiologic Sciences, in the School of Technical Careers; a Master of Science and Ph.D., major in Pharmacology, in the Graduate School and School of Medicine; and a Ph.D. with a major in Physics, in the Graduate School and the Department of Physics within the College of Science.

Expanded/Improved Program Requests for Fiscal Year 1988 include the following: Molecular Biology; Undergraduate Program Quality; Advancing Minority Participation; and International Trade and Culture.

The new state resources requested for New Program Requests and Expanded/Improved Program Requests total \$1,859,800 for Fiscal Year 1988.

#### Rationale for Adoption

These documents provide a comprehensive and systematic plan for the utilization of resources and initiation of programming for Fiscal Year 1988 by SIUC. They are the official documents by which the University communicates its priorities, plans, and resource needs to the Office of the Chancellor, the Board of Trustees, and the IBHE. Finally, they provide evidence of an ongoing planning process which identifies new directions in which the University may move while assessing the current status of existing programs.

#### Considerations Against Adoption

University officials are aware of none.

#### Constituency Involvement

The Planning Statements, New Program Requests, and Expanded/Improved Program Requests have been developed with broad assistance from students, faculty, and staff within the respective academic units. In all instances, the documents carry the recommendation of the various program directors and deans. In preparing the various responses, University officials have followed the regular planning process of the University to identify priorities, and have sought the recommendations of the constituencies affected.

The New Program and Expanded/Improved Program Requests herewith submitted were proposed by appropriate faculty or staff in the respective

academic and service units. Academic program requests have been recommended by either the Graduate Council or the Faculty Senate.

### Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That, subject to authority reserved to this Board to make such modifications, changes, or refinements herein as it deems appropriate in reviewing RAMP Documents, the RAMP Planning Documents for Fiscal Year 1988 for Southern Illinois University at Carbondale be and are hereby approved as presented to the Board this date; and

BE IT FURTHER RESOLVED, That the Chancellor shall take appropriate steps to accomplish filing of the materials approved herein with the Illinois Board of Higher Education in accordance with policies of The Southern Illinois University System.

### SIUC NEW PROGRAM REQUESTS

#### B.S., Major in Dental Hygiene

\$ 328,000

This proposal builds upon the existing A.A.S. degree with the same major, and responds to the recommendation by the American Dental Hygienists' Association that entry level dental hygiene education should be at the baccalaureate level. The proposed program meets the guidelines for accreditation as proposed by the American Dental Hygienists' Association and can be completed in four years.

#### B.S., Major in Radiologic Sciences

\$ 191,200

The proposed program will provide the opportunity for SIU students to pursue a baccalaureate degree in addition to the existing Associate of Applied Science in Radiologic Technology. The program meets the standards set for national registration by the Committee on Allied Health Education and Accreditation of the American Medical Association. If approved, the program would become the first baccalaureate program in the state south of Chicago for radiographers.

#### M.S./Ph.D., Major in Pharmacology

\$ -0-\*

The major goal of this proposed pharmacology graduate program is to provide advanced research training in pharmacology to prepare pharmacologists for academic, health care and/or industrial careers. There is a growing need for research and development specialists with an emphasis on high technology in

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\*Resources in the amount of \$40,500 will be requested by the School of Medicine to support this request.

drug related industries and state laboratories in Illinois. This program will contribute an environment conducive to student and faculty growth.

Ph.D., Major in Physics

\$ 188,000

A doctoral program in physics which emphasizes physical phenomena related to materials science, coal, and coal related materials is proposed. The program would enhance existing scientific and engineering disciplines within the University and provide highly trained physicists to meet the increasing demand for these scientists.

TOTAL NEW PROGRAM REQUESTS

\$ 707,200

SIUC EXPANDED/IMPROVED PROGRAM REQUESTS

Molecular Biology

\$ 450,000

This request proposes the final installment of a Fiscal Year 1987 Expanded/Improved Program Request to upgrade gene molecular biology. The proposed program is interdisciplinary and involves faculty and students within the School of Agriculture, the College of Science, and the School of Medicine.

Undergraduate Program Quality

\$ 429,200

This request is a continuation of an initiative begun in Fiscal Year 1986. The current proposal is divided into two parts and addresses issues of undergraduate program quality in speech communication and electrical engineering.

Advancing Minority Participation

\$ 151,800

This request is a continuation of an FY-87 initiative aimed at institutionalizing a minority scholars program. The resources requested will support an Accelerated College Entry Program and academic year scholarships for undergraduate minorities.

International Trade and Culture

\$ 121,600

The request is a resubmission of an FY-87 proposal by the same title. The proposed program would coordinate ongoing and newly developed activities within the academic units of the University which focus on international trade and culture.

TOTAL EXPANDED/IMPROVED PROGRAM REQUESTS

\$1,152,600



TOTAL NEW STATE RESOURCES REQUESTED FOR PROGRAMS, FISCAL YEAR 1988, SIUC

<u>Program</u>	<u>Requested New State Appropriations</u>
<u>New Program Requests</u>	
B.S., Dental Hygiene	\$328,000
B.S., Radiologic Sciences	\$191,200
M.S./Ph.D., Pharmacology	-0-*
Ph.D., Physics	<u>\$188,000</u>
Total New Program Requests	\$ 707,200
<u>Expanded/Improved Program Requests</u>	
Molecular Biology	\$450,000
Undergraduate Program Quality	\$429,200
Advancing Minority Participation	\$151,800
International Trade and Culture	<u>\$121,600</u>
Total Expanded/Improved Program Requests	<u>\$1,152,600</u>
Total Program Requests, SIUC	<u>\$1,859,800</u>

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\*Resources in the amount of \$40,500 will be requested by the School of Medicine to support this request.

RESOURCE ALLOCATION AND MANAGEMENT PROGRAM (RAMP) PLANNING  
DOCUMENTS, FISCAL YEAR 1988 (PLANNING STATEMENTS, PROGRAM  
REVIEWS, NEW PROGRAM REQUESTS, EXPANDED/IMPROVED PROGRAM  
REQUESTS, AND SPECIAL ANALYTICAL STUDY), SIU SCHOOL OF MEDICINE

Summary

The Fiscal Year 1988 RAMP Planning Documents for the SIU School of Medicine have been prepared in accordance with the Illinois Board of Higher Education's guidelines. They describe the School of Medicine's priorities and goals and a planned schedule of new initiatives for the immediate and short-range future.

The Planning Statements identify the School of Medicine's priority needs for Fiscal Year 1988 and the next three to five years and discuss the strategy and resource plan for meeting these needs. A five-year new program development schedule is included.

A summary of academic program review findings is reported, as well as findings of the nonacademic program review completed in Fiscal Year 1986. A schedule of future reviews is also included.

New program requests for Fiscal Year 1988 include the Master of Science degree with a major in Pharmacology and the Doctor of Philosophy with a major in Pharmacology. Although administered by the School of Medicine, these graduate degrees will be conferred by the Graduate School, SIUC.

Expanded/Improved Program Requests for Fiscal Year 1988 include a Medical Library Integrated Library System and a model teaching program for Diagnosis and Management of Cognitive Dysfunction in the Elderly.

An updated Special Analytical Study for the Phased Replacement of Equipment is also presented.

The new state resources requested for new and expanded/improved programs and for the special analytical study for phased replacement of equipment total \$1,495,554 for Fiscal Year 1988.

#### Rationale for Adoption

The School of Medicine has developed according to schedule and has obtained the necessary accreditation from professional societies and degree approval from the Illinois Board of Higher Education. In order to fulfill its responsibility to assist in meeting health care needs and to ensure that its commitments in the three traditional areas of instruction, research, and public service are met, the School of Medicine must continue to be innovative in its approach to curriculum and academic program development and delivery, as well as strive to maintain state-of-the-art technology in academic and research areas. The appended documents provide the Office of the Chancellor, the Board of Trustees, and the IBHE with the information needed to carry out their continuing responsibility for assessment of needs, planning, and program review for higher education in Illinois.

#### Considerations Against Adoption

University officials are aware of none.

#### Constituency Involvement

Various School of Medicine constituencies, including the faculty, have been involved in the preparation and review of this proposal.

#### Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That, subject to authority reserved to this Board to make such modifications, changes, or refinements herein as it deems appropriate in reviewing subsequent RAMP Documents, the RAMP Planning Documents for Fiscal Year 1988 for the Southern Illinois University School of Medicine be and are hereby approved as presented to the Board this date; and

BE IT FURTHER RESOLVED, That the Chancellor shall take appropriate steps to accomplish filing of the materials approved herein with the Illinois Board of Higher Education in accordance with policies of The Southern Illinois University System.

SIU SCHOOL OF MEDICINE NEW PROGRAM REQUESTS

M.S. in Pharmacology, Ph.D. in Pharmacology \$ 40,500

The primary goal of this proposed Pharmacology Graduate Program is to provide advanced research training in pharmacology to prepare pharmacologists for academic, health care, and/or industrial careers. There is a growing need for research and development specialists with an emphasis on high technology in drug related industries and state laboratories in Illinois. This program will contribute an environment conducive to student and faculty growth.

TOTAL NEW PROGRAM REQUESTS \$ 40,500

SIU SCHOOL OF MEDICINE EXPANDED/IMPROVED PROGRAM REQUESTS

Medical Library Integrated Library System \$ 341,954

An integrated library system is considered essential to the effectiveness and operating efficiency of the medical library. The coordination of various interrelated library subsystems will improve access and speed of access for users, enable interface with other libraries' systems and allow full use of electronic products and services of the biomedical communications network. Operating functions will be simplified and duplication of staff effort eliminated.

Diagnosis and Management of Cognitive Dysfunction in the Elderly \$ 215,000

This program is intended to provide a model teaching program for medical students, residents, and practicing clinicians in the central and southern Illinois area relating to the problems of early diagnosis and effective intervention in Alzheimer's Disease and related primary dementias. Additionally, the program will develop applications to new research findings relevant to the diagnosis or care of Alzheimer's patients.

TOTAL EXPANDED/IMPROVED PROGRAM REQUESTS \$ 556,954

SIU SCHOOL OF MEDICINE SPECIAL ANALYTICAL STUDY REQUEST

Phased Replacement of Equipment FY-88 - FY-92 \$ 898,100

The School of Medicine has, since 1972, relied heavily on equipment purchased from capital appropriations to build and equip the Medical Instructional Facility. This equipment, excellent a decade or more ago, is now in many cases either technologically obsolete or simply worn out. If the School is to remain current in the high-technology field of medical education; is to attract quality medical practitioners, educators,

and research scientists; and is to compete effectively for external support for education and research; it is necessary to replace old equipment and acquire state-of-the-art equipment. A special analytical study of the equipment needs of the School of Medicine has indicated a total equipment replacement need of approximately \$17.9 million. This study forms the basis for a request of \$873,600 each year from FY-88 through FY-92 which, together with the School of Medicine's internal efforts, will help meet these replacement needs.

TOTAL SPECIAL ANALYTICAL STUDY REQUEST \$ 898,100

TOTAL NEW STATE RESOURCES REQUESTED FOR PROGRAMS, FISCAL YEAR 1988  
SIU SCHOOL OF MEDICINE

<u>Program</u>	<u>Requested New State Appropriations</u>
<u>New Program Requests</u>	
M.S. and Ph.D. in Pharmacology	\$ 40,500
Total New Program Requests	\$ 40,500
<u>Expanded/Improved Program Requests</u>	
Medical Library Integrated Library System	\$341,954
Cognitive Dysfunction in the Elderly	<u>215,000</u>
Total Expanded/Improved Program Requests	\$ 556,954
<u>Special Analytical Study Request</u>	
Phased Replacement of Equipment FY-88 - FY-92	\$898,100
Total Special Analytical Study Request	<u>\$ 898,100</u>
Total Program Requests, SIU School of Medicine	<u>\$1,495,554</u>

RESOURCE ALLOCATION AND MANAGEMENT PROGRAM (RAMP) PLANNING  
DOCUMENTS, FISCAL YEAR 1988 (PLANNING STATEMENTS, PROGRAM  
REVIEWS, EXPANDED/IMPROVED PROGRAM REQUESTS, AND SPECIAL  
ANALYTICAL STUDY), SIUE

Summary

The University mission statement approved by the Board of Trustees in 1985, and included in RAMP 1987, continues to reflect the University's purposes and directions. The Planning Statements describe the ways by which the University is fulfilling this mission through specific plans for FY 1988. The



Statements contain five principal sections: Improving the Quality of Undergraduate Education, Extending Educational Opportunity, Carrying Out the Regional Commitment of the University, Enhancing the Educational Environment, and Program Plans.

The RAMP Program Review section includes a description of the review process, unchanged from that which was submitted in RAMP 1987, additional information about previous program reviews, a schedule for academic programs to be reviewed over the next five years, the results of all program reviews conducted in 1984-85, a report on external reviews, the results of reviews conducted for two research and public service units (The Center for Management Studies and Papers on Language and Literature), a review schedule for research and public service units, the results of this year's support unit reviews, and a schedule for support unit reviews.

Nine program expansion requests and one special analytical study are presented and described. The expansion requests are for Beginning Educator Support Teams (BEST), the Center for Advanced Manufacturing and Production, the Bachelor of Arts/Bachelor of Science degree program in Computer Science, the East St. Louis Dental Clinic, the Minority Engineering Program, Freshmen First, a request for Minority Recruitment and Retention Directors, the School of Nursing proposal, and Office Information Systems. The special analytical study is for the Student Information System.

#### Rationale for Adoption

The institutional mission statement continues to express the objectives of SIUE. The program evaluation procedures and results of all reviews respond to and reflect the needs of the institution and conform with Illinois Board of Higher Education requirements. The program expansion requests and the special analytical study are appropriate to SIUE's instructional and service priorities, and the funding levels sought are appropriate to program needs.

#### Considerations Against Adoption

University officers are aware of none.

#### Constituency Involvement

The Planning Statements have been reviewed by the appropriate administrators and staff. Internal program evaluation information is the result of extensive committee involvement through the Graduate Council and Curriculum Council of the Faculty Senate, as well as substantial administrative consideration. The program expansion requests were evaluated and ranked by the University Planning and Budget Council. The special analytical study was developed and reviewed in appropriate administrative offices in conjunction with unit representatives. The President, SIUE, recommends adoption of the RAMP Planning Documents for Fiscal Year 1988.

#### Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That, subject to authority reserved to

this Board to make modifications, changes, or refinements herein as it deems appropriate in reviewing RAMP Documents, the RAMP Planning Documents for Fiscal Year 1988 for Southern Illinois University at Edwardsville be and are hereby approved as presented to the Board this date; and

BE IT FURTHER RESOLVED, That the Chancellor shall take appropriate steps to accomplish filing of the materials approved herein with the Illinois Board of Higher Education in accordance with prevailing practices of The Southern Illinois University System.

#### SIUE EXPANDED/IMPROVED PROGRAM REQUESTS

Beginning Educator Support Teams (BEST) \$ 100,000

Funds are requested for a program which provides consulting support to approximately 100 beginning teachers and administrators. Each beginning teacher will be served for one year by a three-person consulting team comprised of a University faculty member, the immediate school supervisor, and a peer colleague. The need for special professional support of beginning practitioners is universally and clearly documented in research literature and in the Illinois educational reform program.

Center for Advanced Manufacturing and Production \$ 135,000

This program request is for additional resources to continue development of the Center for Advanced Manufacturing and Production (CAMP). Through the Center, SIUE, the State of Illinois, and industry cooperate on the research, development, and application of advanced manufacturing and production technologies, including flexible automated systems. With the cumulative resources from this diverse and dynamic partnership, CAMP provides a significant means for the retention of existing industry and the attraction of new technology firms to Illinois.

B.A./B.S. Degree, Major in Computer Science \$ 49,700

This proposal requests funding, primarily for personnel and contractual services, to support the expanded computer science laboratory and faculty. The increased size and complexity of the laboratory facility has resulted in significantly greater demands on faculty time to manage the lab and effectively use it for instruction and research. The support personnel will free faculty from routine management tasks and add considerable value to the physical facilities because of the assistance they will provide to faculty and students who use the lab.

East St. Louis Dental Clinic

\$ 63,800

SIUE, as part of its continuing commitment to the East St. Louis Campus and the East St. Louis community, has requested and received funds appropriated under Senate Bill 453 for phase I of a two-phase project to expand the existing nine operatory dental clinic to a total of 24 operatories. The present clinic is staffed by one dental school faculty member who serves as director, one dental assistant, and two clerks. The expansion will require the addition of one faculty member, one dental assistant, and one clerk in order to function.

Minority Engineering Program

\$ 75,000

The Minority Engineering Program is a recruitment and retention program designed to educate and encourage minorities in the pursuit of undergraduate engineering careers. The program is established to serve Blacks, Hispanics, Native American Indians, and women. This funding request will expand services which will enhance opportunities for minority persons and women and will increase their chances for successful completion of engineering studies.

Freshmen First

\$ 300,000

"Freshmen First" is an academic orientation program for entering freshmen, offered one month prior to the beginning of the traditional fall quarter and, in a limited format, throughout the winter and spring quarters. It will provide, for approximately 1,100 entering freshmen, a one-hour Orientation to the University course, designed to provide a comprehensive introduction to the University, and a four-hour academic course to be taken concurrently. The total new resources required to initiate this innovative program are \$300,000. The new program will be mandatory and will strengthen retention rates in the institution and encourage a sense of enthusiasm and learning in persons having their first experience on a college campus. It will also increase faculty and staff sensitivity to the needs of freshmen.

Minority Recruitment and Retention Directors

\$ 75,000

This proposal requests funding to support the hiring of three minority recruitment and retention directors, one each for the Schools of Dental Medicine, Education, and Fine Arts and Communications.

School of Nursing

\$ 100,919

This request for state funding provides for 1) continuation of the Medical-Surgical Nursing and Community Health Nursing graduate programs, and 2) continuation of the RN outreach program into Phase II at the Olney/Effingham sites.

<u>Office Information Systems</u>	\$ 60,000
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This request is for equipment and faculty retraining necessary to support the Office Information Systems specialization in the undergraduate Business Administration program.

TOTAL EXPANDED/IMPROVED PROGRAM REQUESTS	\$ 959,419
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SIUE SPECIAL ANALYTICAL STUDY REQUEST

<u>Student Information System</u>	\$ 639,900
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This proposal requests funds for the implementation of a student information system. The system will allow the University to monitor student performance; to streamline administrative processes, making them more convenient for students; and to coordinate responses to potential students. The system implementation spans a three-year period beginning in FY 1987. This request is for resources to fund the second year.

TOTAL SPECIAL ANALYTICAL STUDY REQUEST	\$ 639,900
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TOTAL NEW STATE RESOURCES REQUESTED FOR PROGRAMS, FISCAL YEAR 1988, SIUE

<u>Program</u>	<u>Requested New State Appropriations</u>
<u>Expanded/Improved Program Requests</u>	
Beginning Educator Support Teams (BEST)	\$100,000
Center for Advanced Manufacturing and Production	\$135,000
B.A./B.S. Degree, Major in Computer Science	\$ 49,700
East St. Louis Dental Clinic	\$ 63,800
Minority Engineering Program	\$ 75,000
Freshmen First	\$300,000
Minority Recruitment and Retention Directors	\$ 75,000
School of Nursing	\$100,919
Office Information Systems	<u>\$ 60,000</u>
Total Expanded/Improved Program Requests	\$ 959,419
<u>Special Analytical Study Request</u>	
Student Information System	\$639,900
Total Special Analytical Study Request	<u>\$ 639,900</u>
Total Program Requests, SIUE	<u><u>\$1,599,319</u></u>



Mrs. Kimmel moved the reception of Reports of Purchase Orders and Contracts, May, 1986, SIUC and SIUE, and Information Report: Approval of Reasonable and Moderate Extensions; the ratification of Changes in Faculty-Administrative Payroll, SIUC, SIUE, and Office of the Chancellor; and the approval of the Minutes of the Meeting held June 12, 1986; Project Approval and Selection of Architect: Construct Training and Locker Room Facility, Abe Martin Field, SIUC; Project Approval and Selection of Architect: Roof Repairs and Attic Insulation, Evergreen Terrace, SIUC, as revised; Resource Allocation and Management Program (RAMP) Submissions, Fiscal Year 1988: Capital Budget Requests; Operating RAMP Guidelines for Fiscal Year 1988; Resource Allocation and Management Program (RAMP) Planning Documents, Fiscal Year 1988: Executive Summary, Planning Statements, Program Reviews, New Program Requests and Expanded/Improved Program Requests, SIUC; Planning Statements, Program Reviews, New Program Requests, Expanded/Improved Program Requests, and Special Analytical Study, SIU School of Medicine; and Planning Statements, Program Reviews, Expanded/Improved Program Requests, and Special Analytical Study, SIUE. The motion was duly seconded. Student Trustee opinion in regard to this motion was indicated as follows: Aye, Edward G. Lance, Debbie Schlautman; nay, none. The motion carried by the following recorded vote: Aye, Barnard B. Birger, Ivan A. Elliott, Jr., Carol Kimmel, William R. Norwood, Harris Rowe, A. D. Van Meter, Jr., George T. Wilkins, Jr.; nay, none.

Under Reports and Announcements by the President, SIUC, President Somit introduced Mr. David Saunders, representing the Civil Service Employees Council, SIUC, and Mr. Stephen Kirk, representing the Administrative and Professional Staff Council, SIUC. President Somit introduced Mr. James Livengood, Athletic Director, SIUC.

The following matter was presented:

NOTICE OF SCHEDULE OF MEETINGS OF THE BOARD OF TRUSTEES FOR 1987

As a traditional practice and for convenience in meeting certain provisions of the Open Meetings Act, Board meetings have been scheduled on an annual basis. Custom has called for scheduling alternate meetings on alternate campuses of the University, and recent practice has identified the second Thursday of each month as the regular meeting date. Approval is requested for the schedule listed below:

February 12, 1987	SIU at Carbondale
March 12, 1987	SIU at Edwardsville
April 9, 1987	SIU at Carbondale
May 14, 1987	East St. Louis Center
June 11, 1987	SIU at Edwardsville
July 9, 1987	SIU School of Medicine, Springfield
September 10, 1987	SIU at Edwardsville
October 8, 1987	SIU at Carbondale
November 12, 1987	SIU at Edwardsville
December 10, 1987	SIU at Carbondale

# Southern Illinois University - Board of Trustees

CARBONDALE, ILLINOIS 62901



July 10, 1986

The following schedule reflects the second Thursday of each month for the meetings of the Board of Trustees for 1987:

<u>Deadline Dates for 1987 Receipt of Agenda Items</u> (Due by 4:30 p.m.)	<u>1987 Mailing Dates Agenda and Matters</u>	<u>1987 Meeting Dates Board of Trustees</u> (Thursday)
*Friday, January 16	Friday, January 30	SIUC - February 12
*Friday, February 13	Friday, February 27	SIUE - March 12
Monday, March 16	Friday, March 27	SIUC - April 9
Monday, April 20	Friday, May 1	East St. Louis Center- May 14
Monday, May 18	Friday, May 29	SIUE - June 11
Monday, June 15	Friday, June 26	SIU School of Medicine Springfield - July 9
Monday, August 17	Friday, August 28	SIUE - September 10
Monday, September 14	Friday, September 25	SIUC - October 8
Monday, October 19	Friday, October 30	SIUE - November 12
*Friday, November 13	Wednesday, November 25	SIUC - December 10

\*Due to holidays.

Meetings have not been scheduled for the months of January and August.

The Chair explained that this matter was for notice only and would come back to the Board in September for approval.

The following matter was presented:

SALARY INCREASES FOR THE PRESIDENTS

At the June 12, 1986, meeting of the Board of Trustees, Salary Increase Plans for Fiscal Year 1987, including plans prepared by each University and the System Office, were approved by the Board. These plans did not include salary increase plans for the Presidents, which are herewith established by the following Resolution.

Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That the salary increase for FY 1987 for each President, be consistent with the salary increase percentage provided to Southern Illinois University through the appropriation process. This action is consistent with the recommendations of the Chancellor.

Chancellor Pettit commented that the recommendation for this year was that the Presidents' salaries be increased by the same percentage as the faculty salary increases. He strongly recommended that beginning with the following year a more systematic analysis of the total compensation package for the Presidents compared to peer institutions be done.

Mr. Van Meter moved approval of the resolution as presented. The motion was duly seconded. Student Trustee opinion in regard to this motion was indicated as follows: Aye, Edward G. Lance, Debbie Schlautman; nay, none. The motion carried by the following recorded vote: Aye, Barnard B. Birger, Ivan A. Elliott, Jr., Carol Kimmel, William R. Norwood, Harris Rowe, A. D. Van Meter, Jr., George T. Wilkins, Jr.; nay, none.

Under Reports and Announcements by the Chancellor of the SIU System, Chancellor Pettit gave the following report:

I call your attention to pending items at the federal level that will impact our institutions. When Congress reconvenes on the 14th, the Conference Committee on Tax Reform will begin its deliberations. There are several items of concern to higher education that will affect charitable contributions to higher education and other 501C3 organizations as well. The Association of



Governing Boards was particularly concerned with those having to do with gifts of appreciated property and the deduction for non-itemizers who contribute about 40% of all individual gifts to charity in the United States. SIU is planning to send some form of information to certain conferees giving the position of higher education on those two things. Another federal matter of importance was student aid. There was much news through the year about proposed cuts in student aid and that many people misunderstood. It is important to get the word out to prospective students that they should not change their mind about attending college because there is actually going to be more student aid than less, at least if the budget resolution just passed by Congress is effective.

Chancellor Pettit called on Vice-Chancellor Brown to make comments regarding legislative activity.

Vice-Chancellor Brown made the following comments:

I have been asked by Chancellor Pettit to comment on the status of the Higher Education Reauthorization Act. The House passed House Bill 3700 in December and the Senate passed Senate Bill 1965 in late June, which goes to the Conference Committee. The thirteen titles in the original Higher Education Authorization have been moved around; a few have been eliminated entirely and new ones have been introduced. The crucial title is student assistance. Last year the Higher Education Authorization Act appropriated \$8.65 billion. The House bill reauthorizing the act proposes an authorization of \$11.6 billion, some \$3 billion more. The Senate Bill proposes an authorization of \$9.5 billion, with \$9.168 billion for student aid. Of the \$11.6 billion in the House Bill, \$10.38 billion is in student aid. Things look pretty good for student assistance from the federal point of view. Regarding Illinois legislation, our appropriation bill, Senate Bill 1606, has been passed by both houses and was sent to the Governor on July 8. Senate Bill 1763, the CDB Capital Appropriations Bill, passed both houses on July 2, and Senate Bill 1841, the CDB Reappropriations Bill, was sent to the Governor on July 8. Senate Bill 1734, the Build Illinois Appropriations and Reappropriations, passed both Houses on July 2. All of the items directly concerning Southern Illinois University in this series of bills came through the legislative process without modification. House Bill 3267, which removed from us the requirement that we buy excess insurance, will considerably ease the kind of task facing the people who support and work with the self-insurance program of the University. On June 19, the legislature passed in both houses an oral English proficiency requirement which sets upon this Board the necessity of establishing a program to assure that all people who conduct classes, except those who are conducting classes in foreign languages, demonstrate oral proficiency in the English language. This is a matter that we'll be examining with the two institutions to see how we can meet that requirement. The bill regarding minimum admission requirements was originally introduced in the Senate and ended up stalled in committee. The Senate sponsor had it amended onto a House Bill which went through easily and passed through conference committee with no problem whatsoever.

Mr. Gruny, Board Legal Counsel, responded to a question from Mr. Rowe regarding supplemental Federal appropriations for Pell grants.

The following matter was presented:

PROJECT APPROVAL, RECOMMENDATION OF ARCHITECT, AND  
PERMISSION TO REQUEST RELEASE OF FUNDS: UNIVERSITY  
PARK UTILITIES EXTENSION AND SITE IMPROVEMENTS, SIUE

Summary

This matter seeks project approval for the capital project, University Park Utilities Extension and Site Improvements, at an estimated cost of \$1,600,000. Funds for the project in the amount of \$1,000,000 have been appropriated to the Capital Development Board for FY 1986. For FY 1987, legislation reappropriating these funds, and appropriating an additional \$600,000 for this project, has been introduced in the current legislative session.

This matter further proposes that the Board of Trustees recommend to the Capital Development Board the architectural and engineering firm to provide design and specification services for this project.

In addition, this matter requests permission to request the release of funds for the project.

Rationale for Adoption

At its meeting of September 12, 1985, the Board approved this project as a part of the FY-87 RAMP capital budget priorities with a budget of \$1,500,000. This matter reaffirms project approval and adjusts the project budget for cost escalation over time.

The University invited twenty-two architectural and engineering firms in the fourteen-county southwestern Illinois region to submit credentials if they were interested in the project. The listing of these firms and information concerning the screening committee and procedures were submitted to the Architecture and Design Committee for comment.

Twelve firms, all pre-qualified with the Capital Development Board, responded to the University's invitation. The screening committee reviewed qualifications of these firms and invited six for interviews. Following these meetings, three firms were recommended to the President, who advised the Architecture and Design Committee of the recommendation and invited Committee comments.

The three firms were invited to campus for second interviews. The recommendation made in this matter is based on information gathered in these interviews and subsequent discussions between the President and University officers.

Considerations Against Adoption

University officers are aware of none.

### Constituency Involvement

The selection committee included representatives from the Physical Facilities Committee of the University Planning and Budget Council, the University Park Program Committee, Plant Operations, the Office of the Vice-President and Provost, and the Office of Planning and Resource Management. This matter is recommended for adoption by the Vice-President and Provost, the Vice-President for Administration, and the President, SIUE.

### Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That:

1. The capital project, University Park Utilities Extension and Site Improvements, SIUE, be and is hereby approved at an estimated cost of \$1,600,000. The source of project funds is appropriations to the Capital Development Board in Fiscal Year 1986 and subsequent appropriations and reappropriations.
2. The firm of David A. Loyet and Associates, Incorporated, Highland, Illinois, be and is hereby recommended to the Capital Development Board to provide design and specification services for this project.
3. Permission be and is hereby granted to request the release of current and future capital appropriations for this project.
4. The President of Southern Illinois University at Edwardsville be and is hereby authorized to take whatever action may be required in the execution of this resolution in accordance with established policies and procedures.

Mr. Van Meter moved approval of the resolution as presented. The motion was duly seconded.

Mr. Birger stated he would retain his no vote because he would not feel comfortable with a Missouri firm.

The motion being duly made and seconded, the Chair called for a roll call vote. Student Trustee opinion in regard to the motion was indicated as follows: Aye, Edward G. Lance, Debbie Schlautman; nay, none. The motion carried by the following recorded vote: Aye, Ivan A. Elliott, Jr., Carol Kimmel, William R. Norwood, Harris Rowe, A. D. Van Meter, Jr., George T. Wilkins, Jr.; nay, Barnard B. Birger.

Mr. Birger asked for clarification of the requisition policy and procedure statement wherein it is stated that prior approval by the Board of Trustees is required before the commitment of funds can be made for a requisition for fixed improvements projects where the entire project cost exceeds \$100,000. Mr. Donald Wilson, Board Treasurer and System Financial Officer, stated that capital projects exceeding \$100,000 will come to the full Board for approval and not the Executive Committee. Mr. Birger cited the \$500,000 painting contract at SIUC. Mr. Wilson stated that the \$500,000 painting contract pertained to several hundred maintenance projects during the course of the year and it wasn't considered a capital project.

Mr. Rowe suggested that Mr. Birger bring the matter up in Committee for discussion.

Under Reports and Announcements by the President, SIUE, President Lazerson deferred to Herbert Butts, Dean of the Southern Illinois University School of Dental Medicine, who made the following presentation:

I have a prepared statement on our minority recruitment program that I will read to you and will give to the recorder later. If there are any questions, I'll be happy to try to answer them for you.

I am pleased to report to you on the School of Dental Medicine program for minority students, which is focused primarily on the needs of black minority students.

Within the past five years we have expanded considerably our efforts to recruit and retain black dental students. From 1981 to 1984 we enrolled 24 black students in our freshman classes. That was approximately 12 percent of the new students enrolled during those years. Along with the total pool of applicants to U.S. dental schools, the number of black applicants to study dentistry has decreased dramatically all over the country recently. Regrettably, we enrolled only two new black students in 1985. However, though the makeup of the 1986 freshman class is not yet complete, we have so far accepted four black students for this year's entering class and we anticipate that all will register. In 1986, the School of Dental Medicine graduated six black dentists and, in 1985, there were four black graduates. And I'll add that's out of a class of 48.

The School of Dental Medicine's program for minority students consists of three different functions. First, recruit and admissions; second,



retention or special academic help; and, third, assistance in establishing a practice after graduation.

In our recruitment of dental students, representatives of the dental school attend conferences and career days at universities and colleges around the state where they meet with career counselors and students who are seeking information on professional careers. The dental school representatives make every effort to encourage minority students to consider dentistry as a career and more specifically to consider the SIU School of Dental Medicine.

Once a student has joined us, we make a major effort to assist him or her in completing a program and becoming a practicing dentist. The progress of each student is monitored carefully by the Assistant Dean for Student Affairs. When a problem seems to be developing, the Assistant Dean confers with the Dean and they decide if any special action is appropriate at that time. A student having significant academic problems may be placed on a reduced load and be given special tutoring. This action has helped many School of Dental Medicine students complete the program successfully. In the past five years, only one student has been lost due to academic problems, and, in that case, the student did not properly utilize remedial assistance.

We put forth considerable effort to help all graduates find good practice locations. But this is especially true for our black graduates. We advise them on equipment needs, practice potential, contractual arrangements, and other similar issues related to private practice. Because there are many communities in central and southern Illinois without dentists, we have little problem in finding practice locations for our graduates. There appears to be no lack of opportunity for black graduates who usually have several acceptable practice locations from which they choose.

We feel that we have enjoyed some significant success in our program for minority students, but we realize that we must work hard to continue this pattern.

I thank you for the opportunity to make this brief report on minority students. I would be happy to answer any questions that you might have.

Dean Butts commented that the completion of the new building was on schedule and it should be finished in January or February. He continued that after two or three months of getting new equipment in it and checking it all out the Summer Clinical Program should be held in the new building in July or August of 1987.

In response to a question from Mrs. Kimmel, Dean Butts stated that most of the School of Dental Medicine students are from Illinois, with probably four or five from out-of-state. He stated the School of Dental Medicine tries

to give special consideration to the needs of the State of Illinois. Regarding locations of students after graduation, Dean Butts reported that about seventy percent locate in the state. He continued that a major part of that percent locate within 100 or 200 miles of the dental school. He reported that the School of Dental Medicine was operating at capacity.

Mr. Lance asked how the percentage of minority students at the School of Dental Medicine compares with percentages of other comparable dental schools. Dean Butts responded that the school has a very good record with four or five black students in each class, considering it is a small dental school of 48. He continued that SIUE was getting more than its share, but that it works hard to do that. Dean Butts explained that some schools were having difficulty filling their classes, but the School of Dental Medicine works at filling the classes and has been very successful at it so far. He also stated that there's quite a big difference in cost.

Mr. Norwood commended the School of Dental Medicine for the uptrend in black student enrollment and expressed his hope that it continues and improves.


In response to a question from Mr. Rowe, Dean Butts stated that the clinic in East St. Louis might have some minimal effect on recruitment. He stated that the clinic was a good service program and good training for the dental students.

The Chair extended the Board's thanks to President Lazerson and the Southern Illinois University School of Dental Medicine for their hospitality.

The Chair announced that a news conference would immediately follow and that lunch would be served in the Faculty/Staff Lounge, Building 273.

Mr. Norwood moved that the meeting be adjourned. The motion was duly seconded, and after a voice vote the Chair declared the motion to have passed.

The meeting adjourned at 12:15 p.m.

  
Sharon Holmes, Executive Secretary



September 11, 1986

## CONTENTS

Roll Call . . . . .	50
Trustee Reports . . . . .	50
Employment of Counsel . . . . .	52
Committee Reports . . . . .	55
Executive Committee . . . . .	55
Finance Committee . . . . .	55
Academic Matters Committee . . . . .	55
Architecture and Design Committee . . . . .	56
Reports of Purchase Orders and Contracts, June and July, 1986, SIUC and SIUE . . . . .	56
Election of Directors, IEC . . . . .	56
Resource Allocation and Management Program (RAMP) Submissions, Fiscal Year 1988: Capital Budget Priorities . . . . .	57
Annual Internal Budget for Operations, Fiscal Year 1987 . . . . .	65
Response to the Illinois Board of Higher Education Report of Public University Program Reviews (July 13, 1982): Master of Arts, Major in Philosophy, School of Humanities, SIUE . . . . .	74
Project Approval, Recommendation of Design Services, and Permission to Request Release of Funds: Lovejoy Library Carpet Replacement, Phase II, SIUE . . . . .	80
Approval of Minutes of the Meetings held July 10, 1986 . . . . .	81
Schedule of Meetings of the Board of Trustees for 1987 (deferred) . . . . .	81
Special Report on Economic Development Activities . . . . .	81
Resource Allocation and Management Program (RAMP) Submissions, Fiscal Year 1988: Operating Budget Request . . . . .	84
Reports and Announcements by the Chancellor of the SIU System . . . . .	88
Presentation of the Seventh Lindell W. Sturgis Memorial Public Service Award . . . . .	89

The regular monthly meeting of the Board of Trustees of Southern Illinois University convened on Thursday, September 11, 1986, at 10:45 a.m., in Ballroom "B" of the Student Center, Southern Illinois University at Carbondale. The regular Chairman and Secretary being present, the meeting was called to order. The following members of the Board were present:

Mr. Barnard B. Birger  
 Mr. Ivan A. Elliott, Jr.  
 Mrs. Carol Kimmel, Secretary  
 Mr. Edward G. Lance  
 Mr. William R. Norwood  
 Mr. Harris Rowe, Chairman  
 Ms. Debbie Schlautman  
 Mr. A. D. Van Meter, Jr., Vice-Chairman  
 Dr. George T. Wilkins, Jr.

Executive Officers present were:

Dr. Lawrence K. Pettit, Chancellor of the SIU System  
 Dr. Earl E. Lazerson, President, SIUE  
 Dr. Albert Somit, President, SIUC

Also present was Mrs. Sharon Holmes, Executive Secretary of the Board.

The Secretary reported a quorum present.

NOTE: Copies of all background documents furnished to the Board in connection with the following matters have been placed on file in the Office of the Board of Trustees.

The Chair welcomed the constituency heads to the meeting. He recognized Dr. Browning Carrott representing the Faculty Senate, SIUC.

Under Trustee Reports, Mr. Elliott reported that he had attended an Executive Committee meeting of the SIU Foundation on July 10, for which the host was Harry Crisp, Chairman of the SIU Foundation Board of Directors. He reported that he had attended a Nominating Committee meeting and Executive Committee meeting of the SIU Foundation on September 5. He stated that the Nominating Committee is working on guidelines and soliciting names from alumni and others who will be good Foundation members. He explained that it was looking for people with a geographic, age, sex, and interest spread, and people

who have money they would like to donate to the University, all of which qualifications are needed for the Foundation to have a good board. He asked that names of people who would make a good Foundation board member be given to Anne Carman, Anne Lindsey, or him. He expressed pleasure with the progress being made by the Nominating Committee to try and spread the responsibility and interest of the Foundation in broader directions. He stated that the Executive Committee is working out better procedures for financial management and is actively exploring possibilities of some major fund drives in the future.

Mr. Elliott reported that he had attended the SIUC Commencement on August 2. He explained that the entire commencement was held in the Arena with everyone together rather than the decentralized commencements necessary in the Spring.

Mr. Elliott continued that he had attended a meeting of the Administrative Advisory Committee of the State Universities Civil Service System on September 4. He explained that the Merit Board has three advisory committees: the employee's committee, a personnel directors' committee, and the administrative advisory committee. He stated that there is a case pending before the Educational Labor Board in which the Board of Governors has been faced with a disturbing decision of a hearing officer: the hearing officer decision has said that a negotiated labor contract provides in it for the settlement of grievances by arbitration, and the decision thereafter struggles hard to try to define grievance to include the procedure for discharge of employees; having searched out language in the contract to say that a discharge is a grievance which is subject to arbitration, the hearing officer has then concluded that this is a second remedy for the employee: that the employee can either go the appeal route with the Merit Board or he can go the arbitration route under the labor contract. Mr. Elliott explained that the Merit Board statute provides,

and this is a state statute and not Merit Board rules, that any employee who is discharged from the university has a right to appeal to the Merit Board the grounds of the discharge. He stated that this was a substantial part of the Merit Board's business to protect the employees, the Merit Board, and the universities on these hearings. He continued that it also provides that if no appeal is taken from an order of discharge by the university then the discharge is final, so the decision of this arbitrator flies in the face of the Merit Board statute. He stated that questions are unanswered: what happens if the employee seeks both reviews, the review by arbitration and the review to the Merit Board? He continued that if the state legislature wants to take that power away from the Merit Board and give that to the Educational Labor Relations Board, it should be done by statute. He explained that the Education and Labor Relations Act has in it a specific paragraph that says that it is not repealing or contradicting any part of the Merit Board statute.

Mr. Elliott made a motion to authorize the Chancellor to employ counsel and ask counsel to file an amicus brief or memorandum on behalf of the Board of Governors' opposition to this position by the Labor Board. The motion was duly seconded. Student Trustee opinion in regard to this motion was indicated as follows: Aye, Edward G. Lance, Debbie Schlautman; nay, none. The motion carried by the following recorded vote: Aye, Barnard B. Birger, Ivan A. Elliott, Jr., Carol Kimmel, William R. Norwood, Harris Rowe, A. D. Van Meter, Jr., George T. Wilkins, Jr.; nay, none.

Mrs. Kimmel reported that she had attended the meeting of the Illinois Board of Higher Education on September 3. She stated that the Director had given a report on the IBHE budget and the fact that it had been decreased 3% from what was expected due to the anticipated fall in revenue. She announced that Chancellor Pettit had given a concise report on what this

will mean to SIU and others. She stated that the Academic Matters Committee had had an interesting discussion on the Report of the Study on Undergraduate Education in the State of Illinois this morning. She stated that it was a good report that will require quite a bit of follow-up. She reported that there were 24 recommendations from the committee, 11 of which dealt a great deal with remedial education, the problems of provisional admission for students who do not meet the general requirements, and educating the public in preparing secondary school students. She stated that she felt there had been a particular effort on the part of this committee to see that access was not denied to potential students who had the potential to enter college level courses. She continued that a great deal of attention was given to providing ways that this can be accomplished: that faculty should have opportunity for development programs and that people in administrative capacities should have some experience in the classroom. She announced that members of the Board of Trustees will be given a copy of the complete report and anyone else wanting a copy of the report should call or write the Board of Higher Education. She stated that a report on university presidents' and chancellors' residences had been submitted to the legislature by the Board of Higher Education. She stated that the report generally reaffirms that the primary purpose for chancellors' and presidents' homes was to provide a university setting conducive to cultural, social, and educational interchange important to students, faculty, university-related organizations, and dignitaries. She continued that, as such, the residences serve as a primary resource for fulfilling the public and ceremonial and social functions of the offices of the chief executives. She stated that it had been recommended that each university governing board should adopt a policy, if it doesn't already have one, relating to limitations on construction, remodeling, furnishing, and so forth, and governing board approval



for these budgets. She stated that at the Board of Higher Education meeting it was made clear that the Board of Higher Education is a coordinating board and not a governing board and that the governing boards must assume the responsibility for the residences under their jurisdiction.

Mr. Van Meter asked whether the Chancellor will review the findings of the recommendations of the Board of Higher Education and make certain that we have procedures set up to be in compliance. Chancellor Pettit responded that the task had already been assigned to staff to assess the current policy in relation to what the Board of Higher Education had just adopted to see whether our policy needed to be changed or modified in any way. He continued that he is in the process of evaluating the use of the residences and the cost effectiveness of their use, and added that whatever was reported to the Board of Trustees would incorporate the necessity of treating executive residences the same as all other non-instructional facilities in terms of the levels of approval that are required for any kind of renovations.

Mr. Rowe reported that he had attended the Joint Trustees Committee for Springfield Medical Education Programs meeting on September 4 along with Chancellor Pettit. He announced that a status report had been received concerning the Academic Medical Directory, which will be a publication available to physicians throughout Illinois acquainting them with the broad variety of services and specialties that are available through the medical center. He stated that there had been discussion of the Liaison Committee on Medical Education Report, the accrediting body for the medical school. He continued that apparently there is somewhat of a nationwide problem pertaining to the limited applicant pool in medicine. He stated that Dean Moy had announced two outstanding appointments: Chairman of Family Practice and Chairman of Obstetrics and Gynecology.

Under Committee Reports, Dr. Wilkins had no report for the Executive Committee.

Mr. Elliott, Chairman of the Finance Committee, said that the Committee had met this morning in the Illinois Room of the Student Center, Southern Illinois University at Carbondale, at 8:00 a.m. He gave the following report:

The Committee considered Item L, Annual Internal Budget for Operations, Fiscal Year 1987, and recommends that it be adopted and placed on the omnibus motion. The Committee considered Item M, Resource Allocation and Management Program (RAMP) Submissions, Fiscal Year 1988: Operating Budget Request, and recommends approval. We do not recommend that it be placed on the omnibus motion. We received a report on bond refinancing activities which is primarily on hold. We received a report from President Lazerson concerning the possibilities of a new telephone system at Edwardsville. The report was very thorough and we had some discussion about it. This matter will come back to the Board with recommendations when more investigation is made. We understand that SIUC is pursuing the same type of an activity which we'll have in the next month or so. The Board has received a number of audits from the internal auditors and those are not discussed by the Committee unless some Committee member asks them to be discussed. There was no request for discussion so the audits were received. We've had a long review of university purchasing activities which has been very illuminating for all of us. There was considerable information presented and discussion. The discussion will continue next month. Recommendations are being received and will be worked on by the Chancellor's staff for any suggested changes in the requisition policy. Any Board member or member of the administration who has changes which appear to be desirable should get those to Don Wilson. The Chancellor's staff will then work on them and it will be presented next month or the following month. The discussion will continue next month.

Mrs. Kimmel, Chairperson of the Academic Matters Committee, stated that the Committee had met following the Finance Committee meeting. She gave the following report:

The Committee only had one item of business on the agenda, Item O, Response to the Illinois Board of Higher Education Report of Public University Program Reviews (July 13, 1982): Master of Arts, Major in Philosophy, School of Humanities, SIUE. There was a question as to why the great lag, and the only answer was that it had seemed to have gotten lost someplace in the shuffle. SIUE has responded to this report. There has never been any discussion or doubt as to whether the program was of high quality. The only question was whether it was serving a great enough number of students to be practical. At this time it was felt that it is an excellent program, is serving the students well, and is within cost relationship parameters. It is the recommendation of the school that this program be continued and we



discussed the fact that while it is the responsibility of the Board of Higher Education to review these programs, it rests with the governing board to make the decision as to whether to delete or to continue. The recommendation is to continue and the Committee recommends approval and asks that it be placed on the omnibus motion.

Mr. Van Meter, Chairman of the Architecture and Design Committee, said that the Committee had met following the Academic Matters Committee, and he gave the following report:

The Committee recommends that Item K, Resource Allocation and Management Program (RAMP) Submissions, Fiscal Year 1988: Capital Budget Priorities, be approved and placed on the omnibus motion. This document had been given to the members of the Committee last month, they've had an opportunity to review it, and we heard some comments from the Universities and the Chancellor. The Committee recommends that Item P, Project Approval, Recommendation of Design Services, and Permission to Request Release of Funds: Lovejoy Library Carpet Replacement, Phase II, SIUE, be approved and placed on the omnibus motion. The Committee acknowledged receipt of the task force report on the Studio Arts Facility, SIUC, which has been sent to all members of the Board. This matter was discussed at some length at the last Committee meeting and will be taken up again at the next meeting.

The Chair explained the procedure for the Board's omnibus motion and he proposed that, after discussion, there would be taken up the following matters:

#### REPORTS OF PURCHASE ORDERS AND CONTRACTS, JUNE AND JULY, 1986, SIUC AND SIUE

In accordance with III Bylaws 1, and procedures effective April 1, 1980, summary reports of purchase orders and contracts awarded during the months of June and July, 1986, were mailed to the members of the Board in advance of this meeting, copies were placed on file in the Office of the Board of Trustees, and these reports are hereby submitted for information and entry upon the minutes of the Board with respect to the actions of the Executive Committee.

#### ELECTION OF DIRECTORS, IEC

##### Summary

On March 13, 1986, the Board of Trustees approved a resolution for waiver of annual meeting and election of IEC Directors pursuant to the request from the Illinois Educational Consortium. The Board selected James M. Brown, Acting Chancellor, and Albert Somit, President, SIUC, as the two nominees from this System and delegated to the Acting Chancellor the power to file written unanimous consent to their election, and the election of the nominees of the other three Systems, at such time as the identities of the latter became known.

Following the appointment of Lawrence K. Pettit as the Chancellor of The Southern Illinois University System, it is appropriate for the Board of Trustees to change the composition of the Directors representing this Board on the IEC Board.

Rationale for Adoption

To accomplish necessary business of the IEC.

Considerations Against Adoption

None is known.

Constituency Involvement

After consultation with the Presidents, the Chancellor recommends this item.

Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That Lawrence K. Pettit and Albert Somit be and are hereby selected to serve as Directors of said Consortium representing this Board.

RESOURCE ALLOCATION AND MANAGEMENT PROGRAM (RAMP) SUBMISSIONS,  
FISCAL YEAR 1988: CAPITAL BUDGET PRIORITIES

Summary

Preliminary listings of Capital Budget Requests for each University for Fiscal Year 1988 were presented to the Board at its July 10, 1986, meeting. Those lists were in the priority order established by each University; with minor revisions by the campuses they have been merged by the Chancellor's Office into a proposed System Capital Budget priority list which is presented for the consideration and approval of the Board.

Rationale for Adoption

Projects proposed by the System institutions are concerned with greatly needed permanent facilities for instructional and laboratory support space, and with remodeling and renovation to preserve existing facilities including energy conservation.

In merging the requests of both Universities into a single priority listing, the following project priority considerations were recognized:

- A. Projects of an emergency nature.
- B. Previous priority accorded to projects carried over from the past.

- C. Projects providing for accessibility for the handicapped and for rehabilitation, remodeling, and realignment of existing facilities, with special consideration given when preservation of the facility is a factor.

In summary, the Art and Design Facility at SIUE is the number one system priority because of the building emergency situation which developed at the Wagner Complex during the fall 1984, recognizing that the minimum total time for major project completion from planning through opening is three years.

Following in second priority is the final phase of the current renovation of Pulliam Hall at SIUC to permit effective utilization of a major building whose function has undergone major change.

The third priority is acquisition of property adjoining the SIU School of Medicine facility in Springfield.

Funds necessary to construct or purchase suitable permanent space for art students and faculty at SIUC is the fourth priority.

And a fifth priority is the planning and construction to complete the interior of the second floor of the Communications Building at SIUC.

Major remodeling of the Communications Building and Lovejoy Library to provide consolidated and more functional facilities for the SIUE Department of Music is the sixth priority.

The seventh priority is planning for the remodeling of Wheeler Hall to reestablish this landmark as a functional campus facility at SIUC.

Additional projects in the priority list for SIUC consist of a steam plant addition required before any other new or existing buildings can be added to the system, a new building for instructional and research laboratories for the Schools of Medicine and Science, a new engineering annex, replacement of underground electric feeders #4 and #8, Morris Library ventilation rehabilitation, a central chiller addition at the Communications Building, rehabilitation of the Faner Hall mechanical unit ventilators, and a new building to house all of the personnel operations at SIUC.

Build Illinois program projects consisting of a variety of minor remodeling and rehabilitation projects are listed as a separate second category, need not be listed in priority order since funding is appropriated in a lump sum, and will be submitted in the RAMP document at the FY 1987 appropriation level.

#### Considerations Against Adoption

None is known.

#### Constituency Involvement

Each University has worked with appropriate faculty groups within the administrative structure to develop its request for capital budget projects.

Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That subject to minor technical changes as may be deemed necessary by the Chancellor, the attached list of Capital Projects totaling \$75,103,100 be approved as the System Priority List for The Southern Illinois University System for Fiscal Year 1988.

Southern Illinois University  
System Capital Budget Priority List  
Regular Capital Projects  
Fiscal Year 1988

Priorities		(Thousands)		
<u>By Uni-</u> <u>versity</u>	<u>By</u> <u>System</u>	<u>Project Description</u>	<u>SIUC</u>	<u>SIUE</u>
1	1	<u>Art and Design Facility: Construction</u>  This project will provide funds to construct a permanent facility on the Edwardsville Campus for studios and offices for the Department of Art and Design. An appropriation of \$294,100 has been made to the Capital Development Board for planning the facility in FY-87. The planned facility will consist of 43,380 GSF (29,846 NASF) with approximately 90% of the space devoted to studios and the remainder to offices and service area. Construction of this building on the Edwardsville Campus will remove the last major unit from the Wagner Center, allowing the University to avoid extensive renovation and substantial operating, maintenance, and utility costs at that site. The total cost for the new building, equipped, is estimated to be \$5.6 million.		\$ 4,754.2
1	2	<u>Pulliam Hall Remodeling, Phase III</u>  Total project cost is \$5,060,000. This phase will provide plumbing, ventilation, floor covering, painting, curtains, and window blinds.	\$ 1,859.0	

Priorities		(Thousands)		
<u>By Uni-</u> <u>versity</u>	<u>By</u> <u>System</u>	<u>Project Description</u>	<u>SIUC</u>	<u>SIUE</u>
2	3*	<u>Property Acquisition, Springfield</u>  Funds are requested to purchase the 1.7 acres of land and building north of the Springfield medical campus. This will facilitate the clearing of space in the Medical Instructional Facility for development of needed laboratories and laboratory support space.	\$ 2,300.0	
3	4	<u>Purchase/Construct Art Facility</u>  Funds necessary to purchase or to construct a facility for instructional laboratories for the School of Art.	\$ 300.0	
4	5	<u>Communications Building Remodeling</u>  Planning and construction to complete the interior of the second floor.	\$ 1,300.0	
2	6	<u>Remodeling for Music Facilities Consolidation</u>  This project will provide funds for major remodeling of the Communications Building and Lovejoy Library to provide consolidated and more functional facilities for the Department of Music. To accomplish this, the Communications Building will be completed by constructing a partial third floor, and the building's theater and part of its basement will be remodeled. In addition, part of the basement of Lovejoy Library will be remodeled to accommodate the Data Processing and Computing Center, which will be relocated from the Communications Building basement.		\$ 3,285.4

\*Southern Illinois University School of Medicine project.



Priorities		(Thousands)		
<u>By Uni-</u> <u>versity</u>	<u>By</u> <u>System</u>	<u>Project Description</u>	<u>SIUC</u>	<u>SIUE</u>
5	7*	<u>Wheeler Hall Renovations, Planning</u>  This building lacks modern plumbing, electrical, and environmental systems. Remodeling this building will re-establish this landmark as a functional campus facility.	\$ 122.2	
6	8	<u>Steam Plant Addition</u>  Add a fifth boiler having a capacity of 100,000 pounds per hour. The unit will provide the additional steam capacity required for placing new and existing buildings on the central supply of steam for heating and cooling purposes.	\$16,000.0	
7	9	<u>Biological Sciences Building</u>  A new building of approximately 35,000 net square feet for instructional and research laboratories for the Medical School and for the biological science departments in the College of Science.	\$17,000.0	
8	10	<u>Engineering Annex</u>  An addition of approximately 31,000 net square feet is requested for housing the expanding areas of robotics, mining engineering, electrical engineering, computer assisted design and production.	\$13,000.0	
9	11	<u>Underground Electric, Phase III</u>  Replace major parts of feeder #4, which serves Morris Library and Lindegren Hall, and feeder #8, which serves Allyn, Quigley, Shryock, and Woody Hall.	\$ 1,000.0	

\*Southern Illinois University School of Medicine project.



Priorities		(Thousands)		
<u>By Uni-</u> <u>versity</u>	<u>By</u> <u>System</u>	<u>Project Description</u>	<u>SIUC</u>	<u>SIUE</u>
10	12	<u>Morris Library Ventilation Rehabilitation</u>  Twelve separate fan systems and the associated temperature controls and cooling coils are more than 30 years old. Adequate maintenance is hampered by the unavailability of replacement parts.	\$ 2,500.0	
11	13	<u>Central Chiller Addition</u>  Additional cooling unit of 3,500 tons for the central system at the Communications Building. This also includes a new steam line to the system site. This equipment is required before any other buildings can be added to the system.	\$ 6,000.0	
12	14	<u>Faner Hall Mechanical Rehabilitation</u>  The building contains 98 ceiling unit ventilators that have been seriously affected by repeated damper facilities allowing sub-freezing temperatures to cause major water damage to the building's interior. These units would be removed and replaced with fan coil units.	\$ 750.0	
13	15	<u>Personnel Building</u>  This facility would house the several sections of the Personnel Office that are presently housed in six residential-type buildings.	\$ 1,500.0	
University Totals			<u>\$63,631.2</u>	<u>\$ 8,039.6</u>
System Total				<u>\$71,670.8</u>

Southern Illinois University  
Build Illinois Projects  
Fiscal Year 1988

<u>SIUE</u>	(Thousands)
<u>Project Description</u>	
<u>Central Campus Building Fixture Renovations and Replacement</u>	\$ 313.5
This project will fund replacement and renovation of various fixed equipment (cabinets, cases, fume hoods, etc.) in the Science Laboratory Building and provide for replacement of worn door hardware, both exterior and interior, in all major buildings on the Edwardsville Campus.	
<u>Alton Campus Minor Remodeling, Phase III</u>	\$ 285.6
This project will fund the third phase of a remodeling plan for the Alton Campus. Projects included are to be developed in such a way as to preserve the optimum function of the School of Dental Medicine on the Alton Campus after the new clinic is opened.	
<u>Peck Classroom Building Elevator Installation</u>	\$ 126.2
This project will fund the installation of a second elevator in the Peck Classroom Building. The new installation will be in an existing shaft. It will fill a substantial need for increased ingress and egress capacity in this heavily-used building and will provide better access for handicapped students.	
<u>Edwardsville Campus Road Repairs</u>	\$ 74.0
This project will fund repairs to two badly-deteriorated components of the University's Edwardsville Campus road system: the connector between University Drive Southbound and Bluff Road, and the University Drive North Connector at the point where one-way traffic merges to two-way.	
Total SIUE*	<u>\$ 799.3</u>

\*Total is same as FY 1987 appropriation level.

Southern Illinois University  
Build Illinois Projects  
Fiscal Year 1988

SIUC

(Thousands)

Project DescriptionReplace PCB Transformers

\$ 400.0

The University has 70 major electric transformers, and testing is underway to determine which units contain the hazardous chemical known as polychlorinated biphenyl, or PCB. Approximately 20 units contain the PCB fluid, and they will be replaced with these funds.

Library Insulation Replacement

\$ 250.0

Remove and replace the sprayed-on insulation from five mechanical equipment rooms in Morris Library. This material contains asbestos and should be removed before excessive age causes it to start crumbling.

Faner Hall Roof Replacement

\$ 150.0

Approximately 50,000 square feet of the existing built-up roof should be replaced with a single-ply membrane.

Fire Alarm, Phase III

\$ 271.6

Replace the annunciator panels, relay boxes, and heat and smoke detectors with the more reliable microelectronic equipment in Morris Library, laundry building, and the coal research facility.

Colyer Hall Install Elevator

\$ 200.0

Construct exterior enclosure and install new elevator to serve three levels containing administrative offices of the Chancellor's Office.

Miles Hall Install Elevator

\$ 200.0

Construct exterior enclosure and install new elevator to serve three levels containing the Purchasing Office, the Disbursements Office, and Payroll.

Rehabilitate Heating Systems - Washington Square

\$ 217.0

Inadequate and aged equipment causes many maintenance problems and frequent personnel discomfort.

(Thousands)

## Studio Art Facility, Repair and Renovate

Exterior work, masonry repairs, tuckpointing, new roof, and window replacements.

\$ 180.0

The School of Medicine has initiated the development of six laboratories on the 4th floor of the MIF in Springfield. These funds will complete the casework, utility extensions, and equipment installation in three of the six research lab modules.

\$2,196.6

\$ 76.4

Thermopane mirrored windows on the courtyard of the Medical Instructional Facility have deteriorated and need replacement.

\$ 225.0

\$ 135.0

\$2,633.0

ANNUAL INTERNAL BUDGET FOR OPERATIONS, FISCAL YEAR 1987

This matter submits for approval the Annual Internal Budget for Operations, Fiscal Year 1987. The document includes estimates of all funds expected to be available during the fiscal year for Southern Illinois University at Carbondale, Southern Illinois University at Edwardsville, and the Office of the Chancellor, and makes allocations for the use of these funds. A review describing the contents of the document in some detail is attached.

Submission of the Annual Internal Budget for Operations, Fiscal Year 1987, at this meeting is in accordance with the Board of Trustees' schedule for budget matters. A printed and bound copy of the document was mailed to each member of the Board of Trustees in advance of this meeting and, upon approval

by the Board, a copy will be placed on file in the Office of the Board of Trustees.

#### Rationale for Adoption

The Board of Trustees is the legal custodian for all funds belonging to and under the control of its Universities. As such, and in accordance with the Statutes of the Board of Trustees, approval of the Annual Internal Budget for Operations is a Board action necessary to meet established responsibilities.

#### Considerations Against Adoption

None is known to exist.

#### Constituency Involvement

There is no unique System constituency involved with this matter. Each University and the Office of the Chancellor developed its respective section of the document in accordance with the intent of the appropriation act and the applicable policies of the Board of Trustees. SIUC has reviewed its proposed budget plans with the President's Budget Advisory Committee. SIUE developed its budget plans with the participation of the University Planning and Budget Council.

#### Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That the Southern Illinois University Annual Internal Budget for Operations, Fiscal Year 1987, as presented and described in the printed copy of the Internal Budget document in Schedules A-1 through A-5, be approved.

#### REVIEW OF ANNUAL INTERNAL BUDGET FOR OPERATIONS FISCAL YEAR 1987

The Annual Internal Budget for Operations describes the estimated total revenue sources and the spending plans of The Southern Illinois University System by major functions and activities for Fiscal Year 1987. The primary source of funding is appropriations from the State of Illinois. This source accounts for about 65% of the total operating budget. State appropriated funds consist of general revenue funds (tax dollars) and income fund collections (derived primarily from tuition and fees). General revenue funds will support about 51.1% of the projected Fiscal Year 1987 budget, while income fund collections are expected to support about 13.9%. The status of state appropriated funds has been reported to the Board at various times during the past legislative session. The remaining 35% of expected revenue comes from nonappropriated funds. These funds include revenues received in support of research and other programs sponsored by governmental entities and private foundations and corporations; revenues received as reimbursement of indirect costs on these sponsored programs; revenues received from operation of revenue

bond financed auxiliary enterprises, principally housing and student and university center operations; and revenues received from other self-supporting auxiliary enterprises and activities which are funded primarily by student fees and operating charges.

The Southern Illinois University Internal Budget for Operations for Fiscal Year 1987 estimates revenue from all sources to be \$323,695,138, an increase of \$13,285,159 or 4.3% over Fiscal Year 1986 budgeted revenues. Following is information for each University and the Office of the Chancellor which summarizes changes in budget levels for appropriated and nonappropriated funds:

(Dollars in Thousands)				
	<u>SIUC</u>	<u>SIUE</u>	<u>Office of Chancellor</u>	<u>System Total</u>
<u>State Appropriated Funds</u>				
Operating Funds				
FY 1987	\$141,480.3	\$56,506.6	\$1,718.0	\$199,704.9
FY 1986	134,034.3	53,924.7	1,547.4	189,506.4
Change	\$ 7,446.0	\$ 2,581.9	\$ 170.6	\$ 10,198.5
% of Change	5.56%	4.79%	11.02%	5.38%
<u>Retirement</u>				
FY 1987				\$ 10,609.1
FY 1986				\$ 10,232.9
Change				\$ 376.2
% of Change				3.68%
<u>Nonappropriated Funds</u>				
FY 1987	\$ 88,868.6	\$24,512.7	\$ ---	\$113,381.3
FY 1986	87,079.1	23,591.7	---	110,670.8
Change	\$ 1,789.5	\$ 921.0	\$ ---	\$ 2,710.5
% of Change	2.06%	3.90%	---	2.45%
<u>Combined Funds</u>				
FY 1987	\$230,348.9	\$81,019.3	\$1,718.0	\$323,695.3
FY 1986	221,113.4	77,516.4	1,547.4	310,410.1
Change	\$ 9,235.5	\$ 3,502.9	\$ 170.6	\$ 13,285.2
% of Change	4.18%	4.52%	11.02%	4.28%

#### Appropriated Funds

Schedule A-1 of the 1986-1987 Internal Budget for Operations presents the income budget allocation of the state appropriation amount among SIUC, SIUE, and the Office of the Chancellor. The following comments and attached Table 1 summarize the changes made in state appropriations:



## ADJUSTMENTS TO THE FY 1986 APPROPRIATION BASE

Implementation of Financial Guidelines

These adjustments reflect changes in the scope of certain self-supporting university activities, such as instructional programs purchased by a corporation or offered on a military base. Since Fiscal Year 1980, such activities have been included in the appropriations process in order to implement the Financial Guidelines of the Legislative Audit Commission. Revenues from these activities are deposited into the appropriate University Income Fund and expenditures are made from appropriations passed by the General Assembly. Adjustments to the appropriations base and to the estimated revenues to be deposited into the Income Fund are frequently required when these programs become larger or smaller. SIUC and SIUE were recommended for negative base adjustments of \$13,500 and \$15,900, respectively.

Tuition Waiver Adjustment

A Board of Higher Education policy adopted in 1971 limits the amount of undergraduate institutional tuition waivers a campus may grant to 2% of undergraduate enrollment. Statutory waivers and waivers for Civil Service staff are excluded from this limitation. This budget includes a negative adjustment to the base totaling \$123,700 at SIUC in order to ensure that General Revenue Funds do not subsidize tuition waivers above the established limit.

Cost Recovery Instruction

For FY-87 a positive base adjustment of \$169,100 is required for cost and salary increases in cost recovery instructional programs offered by the Southern Illinois University campuses. SIUC received a positive recommended adjustment of \$449,400 and SIUE a negative recommended adjustment of \$330,300, resulting in a net positive adjustment of \$169,100 for the SIU System.

## VARIOUS RECOMMENDED INCREASES

Salary Increases

The Illinois Board of Higher Education recommended that salary increases be funded at 8% on 95% of the FY-86 base. The Governor, in his budget message to the legislature, recommended that increases be funded at 6.5% on 92.5% of the FY-86 base.

General Cost

The increase recommended for this portion of universities' budgets by the Illinois Board of Higher Education was 5% of the FY-86 base. The Governor's original recommendation was 4%.

### Utility Cost

This cost increase represents a weighted increase of 6.4% over the state funded Fiscal Year 1986 base. The cost increases recommended for specific campuses are based upon projected increases of 9% for electricity and 4% for natural gas and all other utility expenditures. The weighted average utility rate increase recommended for each university varies depending on the mix of fuels used at each campus. These percentages were used by both the IBHE and the Governor in establishing their recommendations.

### Library Cost

In recent years costs for library materials have increased more rapidly than costs for other goods and services. In addition to inflationary costs there has been a significant expansion in the knowledge base required to keep university libraries abreast of research demands. The Illinois Board of Higher Education recommended that universities receive an increase of 8% of the FY-86 base while the Governor recommended an increase of 7%.

### Program and Institutional Support

The Illinois Board of Higher Education recommended a total of \$33.1 million in new state resources be allocated to the four university systems for Program and Institutional Support. SIU was recommended to receive \$5.7 million. Under the Governor's recommended funding level, universities would have received \$26.3 million for program support of which SIU was recommended for \$4.3 million.

Four major goals have been established for FY 1987 program and institutional support recommendations. They are: (1) improving the quality of undergraduate instruction; (2) direct contributions to economic development in Illinois; (3) advancing minority educational achievement; and (4) initiatives for improving elementary and secondary schools.

This past spring, both the Governor and the legislature reviewed revenue projects for FY-87 and determined that previous projections were too optimistic and revised them downward. As a result of these downward projections, state agencies were asked by the legislature to reduce their General Revenue appropriations requests by 1%. The Governor, after reviewing all bills authorizing expenditure of state funds, used his line item veto authority and reduced General Revenue spending authority by an additional 2%. This 3% reduction in General Revenue Funds from the Governor's original recommended funding level lowered the SIU budget by \$4,781,700. Universities were given the freedom to determine what areas would be affected by these reductions. The following increases reflect our funding priorities.

## IMPLEMENTED INCREASES

### Salary Increases

The 6% increase on 92.5% of base (except for SIUC faculty which received an average of 7.5%--the additional 1.5% funded through the internal

reallocation of \$532,000--and the School of Medicine which received an average of 5%) being recommended will continue to offset the difference between increases and inflation experienced during the mid-1970s and early-1980s. Erosion of Illinois faculty and staff salaries was essentially halted in FY 1984, but in FY 1986 these salaries were still below the median provided by comparable institutions in other states. This increase reflects SIU's priority to improve salaries.

### Social Security

In April, President Reagan signed into law a measure which required all employers to withhold from new employees wages 1.45% of the first \$42,000 in earnings for the calendar year. Employers are required to contribute an amount matching that of the employee. For SIU this amount was calculated to be \$257,000.

### General Cost

The increase for this portion of universities' budgets is 4% for SIUE and the Office of the Chancellor and 1.6% for SIUC. This percent should be sufficient to meet projected increases for Fiscal Year 1987. It will not, however, reduce accumulated deficiencies in the categories of equipment, supplies, and the repair and maintenance of physical facilities.

### Utility Cost

After a careful review of past years' expenditures and priorities for FY-87, utility cost increases for SIU are as follows: SIUC will receive an increase of 1.4%; no increase is recommended for SIUE.

### Library Cost

For SIUE a 7% increase above FY-86 budget is to help restore some of the purchasing power lost in recent years due to rapid cost increases for library materials. This will mean an increase of \$35,300. No increase is provided at SIUC.

### Operation and Maintenance for New Buildings

These funds are established each year. For succeeding years, funds so established become part of the base. For FY-87 SIUC will receive \$196,200 to operate the Combined Laboratory Facility for the School of Medicine at Springfield. SIUE will receive \$81,200 to operate the new Dental Medicine Clinic in Alton. The combined total to operate new facilities for the SIU System is \$277,400.

### Program and Institutional Support

A total of \$10,487,300 to improve the quality of academic programs at public universities is included in appropriations approved by the Governor. Of this total, \$2,274,800 is being recommended for SIU. Table 2 details the distribution of these funds. We gave priority to funds for this purpose.

To implement the above increases will require a reallocation totaling \$1.6 million, which includes the \$1.1 million shown on Table 1 plus the \$532,000 for faculty salary increases at SIUC, part of a five year plan to raise faculty salaries. This reallocation is necessary to provide funds for the two top priorities of SIU: salaries and programs.

#### Retirement Contributions

This appropriation reflects 58.2% of gross benefit payout requirements expected for Fiscal Year 1987.

#### Nonappropriated Funds

Nonappropriated funds estimated to be available in Fiscal Year 1987 amount to \$113,381,161, an increase of \$2,710,482 (2.4%) over such revenues budgeted in Fiscal Year 1986. Nonappropriated funds consist of four fund groups, the budgets for which are contained in Schedules A-2 through A-5 of the 1986-1987 Internal Budget for Operations. Schedule A-2 (Restricted Nonappropriated Funds) contains an estimate of revenues expected from governmental entities and private foundations and corporations for the support of various research, instructional, and other programs. The specific use of these funds is restricted by contractual agreement with the sponsoring agency. Schedule A-3 (Unrestricted Nonappropriated Funds) includes revenues received by the University for which no specific use is identified. Primarily, these revenues represent reimbursement of indirect costs of sponsored programs included in Schedule A-2. Schedule A-4 (Revenue Bond Auxiliary Enterprises) identifies estimated revenues from operation of revenue bond financed facilities, primarily housing and student center operations. Schedule A-5 (Other Auxiliary Enterprises and Activities) includes estimated revenues from other self-supporting auxiliary enterprises and activities which were funded primarily from student fees and/or operating charges. A summary of these funds by Schedule and by University, along with comparison of budgets of the previous year, is shown below:



(Dollars in Thousands)	Budgeted <u>FY 1987</u>	Budgeted <u>FY 1986</u>	<u>Change</u>	<u>% of Change</u>
<u>SIUC</u>				
Restricted Nonappropriated Funds (Schedule A-2)	\$ 29,000.0	\$ 27,955.0	\$1,045.0	3.74
Unrestricted Nonappropriated Funds (Schedule A-3)	8,558.4	8,008.5	549.9	6.87
Revenue Bond Auxiliary Enterprises (Schedule A-4)	22,399.1	21,995.6	403.5	1.83
Other Auxiliary Enterprises and Activities (Schedule A-5)	<u>28,911.1</u>	<u>29,120.0</u>	<u>(208.9)</u>	<u>-0.72</u>
Total - SIUC	\$ 88,868.6	\$ 87,079.1	\$1,789.5	2.06
<u>SIUE</u>				
Restricted Nonappropriated Funds (Schedule A-2)	\$ 10,500.0	\$ 9,833.8	\$ 666.2	6.77
Unrestricted Nonappropriated Funds (Schedule A-3)	620.6	664.0	(43.4)	-6.54
Revenue Bond Auxiliary Enterprises (Schedule A-4)	6,994.4	6,792.0	202.4	2.98
Other Auxiliary Enterprises and Activities (Schedule A-5)	<u>6,397.7</u>	<u>6,301.9</u>	<u>95.8</u>	<u>1.52</u>
Total - SIUE	\$ 24,512.7	\$ 23,591.7	\$ 921.0	3.90
Total - SIU System	\$113,381.3	\$110,670.8	\$2,710.5	2.45

Funds in Schedules A-3, A-4, and A-5 are those most affected by the Financial Guidelines of the Legislative Audit Commission. The guidelines include the requirements that these funds be budgeted in entities that are similar and rationally related; that funding of nonindented reserves for equipment replacement and development be by plan and incorporated in each entity's budget; and that excess funds resulting from the operation of any auxiliary enterprise or activity shall be deposited in the SIU Income Fund in the State Treasury. Schedule A-5 was developed and first used in the Fiscal Year 1978 Internal Budget for Operations. The Schedule includes footnotes that describe all reserves for which a current allocation of revenue is proposed. The beginning balance of each entity reported in Schedule A-5, when such balance exists, has been examined by the University to which it belongs for the existence of excess funds and for compliance with other guidelines. On the basis of this examination, these balances represent funds that may appropriately be rebudgeted.

Table 1

## SUMMARY OF FY-87 OPERATING BUDGET FOR SOUTHERN ILLINOIS UNIVERSITY\*

(In thousands of dollars)	SIUC	SIUE	Office of the Chancellor	Total
FY-86 General Revenue	\$101,497.0	\$43,538.3	\$1,547.4	\$146,582.7
FY-86 Income Fund	32,537.3	10,386.4	0.0	42,923.7
FY-86 Appropriations	<u>\$134,034.3</u>	<u>\$53,924.7</u>	<u>\$1,547.4</u>	<u>\$189,506.4</u>
Adjustments to FY-86 Appropriations				
Implementation of Financial Guidelines	(13.5)	(15.9)		(29.4)
Tuition Waiver Adjustment	(123.7)			(123.7)
Cost Recovery Instruction	499.4	(330.3)		169.1
Total Adjustments	<u>\$ 362.2</u>	<u>\$ (346.2)</u>	<u>\$ 0.0</u>	<u>\$ 16.0</u>
Percent of Recommended Adjustments	0.27%	-0.64%	0.00%	0.01%
Recommended Increases				
Salary Increase	\$ 5,363.2	\$ 2,212.7	\$ 65.2	\$ 7,641.1
Social Security (Medicare)	194.1	57.9	5.0	257.0
General Cost Increase	359.3	388.2	14.9	762.4
Utility Cost Increase	98.8	0.0		98.8
Library Cost Increase	0.0	35.3		35.3
O & M for New Buildings	196.2	81.2		277.4
Program and Institutional Support	1,233.5	942.3	99.0	2,274.8
	<u>\$ 7,445.1</u>	<u>\$ 3,717.6</u>	<u>\$ 184.1</u>	<u>\$ 11,346.8</u>
Less Internal Reallo- cation	(361.3)	(789.5)	(13.5)	(1,164.3)
Total Increases	<u>\$ 7,083.8</u>	<u>\$ 2,928.1</u>	<u>\$ 170.6</u>	<u>\$ 10,182.5</u>
Percent of Recommended Increases	5.29%	5.43%	11.02%**	5.37%
Net Change from FY-86	\$ 7,446.0	\$ 2,581.9	\$ 170.6	\$ 10,198.5
Percent of Net Change	5.56%	4.79%	11.02%	5.38%
FY-87 Appropriation Recommendation	<u>\$141,480.3</u>	<u>\$56,506.6</u>	<u>\$1,718.0</u>	<u>\$199,704.9</u>
Source of Appropriated Funds				
General Revenue	\$107,558.5	\$45,332.0	\$1,718.0	\$154,608.5
Income Fund	33,921.8	11,174.6	0.0	45,096.4
Total	<u>\$141,480.3</u>	<u>\$56,506.6</u>	<u>\$1,718.0</u>	<u>\$199,704.9</u>

\*Excludes Retirement Contributions.

\*\*4.63% excluding special requests.



Table 2

SUMMARY OF FY-87 PROGRAM AND INSTITUTIONAL SUPPORT  
INCREASES FOR SOUTHERN ILLINOIS UNIVERSITY

(In thousands of dollars)

SIUC

Undergraduate Program Quality	\$ 319.7
Ph.D. in Engineering	146.0
Laboratory and Instructional Equipment	150.0
High Technology Equipment	153.0
Southern Illinois Collegiate Common Market	32.0
Equipment Replacement	39.8
Undergraduate Instructional Resources	212.0
Family Practice Residencies	151.0
Technology Resource Sharing	30.0
	<u>\$1,233.5</u>

SIUE

Master of Marketing Research	\$ 94.3
Math, Science Support for Schools	21.8
B.S. in Engineering	189.4
Center for Advanced Manufacturing and Production	120.0
M.B.A. at Rend Lake	36.7
Minority Preparation and Retention	148.3
Undergraduate Instructional Resources	76.3
Laboratory and Instructional Equipment	136.0
High Technology Equipment	89.5
Technology Resource Sharing	30.0
	<u>\$ 942.3</u>

Office of the Chancellor

Employee Relations	\$ 54.0
Computing Support Costs	45.0
	<u>\$ 99.0</u>

Total \$2,274.8

RESPONSE TO THE ILLINOIS BOARD OF HIGHER EDUCATION  
REPORT OF PUBLIC UNIVERSITY PROGRAM REVIEWS  
(JULY 13, 1982): MASTER OF ARTS, MAJOR IN  
PHILOSOPHY, SCHOOL OF HUMANITIES, SIUE

Summary

On July 13, 1982, the Illinois Board of Higher Education approved a recommendation by its staff that the Master of Arts degree, major in Philosophy, School of Humanities, SIUE, was "no longer . . . educationally and economically justified."

The IBHE report stated:

Over the past four years, the M.A. in Philosophy program has averaged nine majors and fewer than two graduates per year--less than any of the other four master's philosophy programs in the public universities. The program is also one of the smallest master's level programs at Southern Illinois University at Edwardsville, and does not appear to have much prospect for growth: the University's B.A. in Philosophy program enrolled only five students in FY 1982 and experienced a decline in program major student credit hours of over seventy percent between FY 1978 and FY 1981. Nor does the addition of specializations, such as the recently added Women's Studies specialization, constitute a viable long-term strategy for sustaining enrollments. Such a strategy would fragment an already small program and may call into question the quality of the program given that the faculty resources are not adequate to cover a broad range of specializations. The M.A. in Philosophy program has a cost per student hour for program majors of \$171.36, which is 40 percent higher than the average cost per graduate I student credit hour at the University. The program's cost per credit hour is also higher than the cost per credit hour of three of the four master's-level philosophy programs in public universities. Elimination of the master's program would allow the Philosophy Department to have as its highest graduate-level priority the development of service courses for majors in graduate programs outside of philosophy.

This matter presents SIUE's conclusions, after a careful review of the program; proposes that the Board of Trustees of Southern Illinois University affirm continuation of the Master of Arts degree program in Philosophy; and further proposes that this decision, together with the report on the program which is appended to this matter, be conveyed to the Illinois Board of Higher Education for information.

#### Rationale for Adoption

SIUE believes that retention of the M.A. in Philosophy is academically and economically sound.

Both applications to the program and number of majors enrolled have risen since 1980. There were six applications in FY 1980. For the years 1981 through 1985, this number has averaged over thirteen. At present, there are 23 new applicants for the program for Fall 1986. There were eight majors in the program in Fall 1980. Fall enrollments for the years 1981 through 1985 have averaged over eleven. In the number of student credit hours generated by majors in the program, the department has averaged 426 per academic year between 1980 and 1985. Enrollment and credit hour production figures have exceeded the University's performance indicator measurements for the period under consideration. The number of graduates in the program continues to be

low, averaging only a little more than three for each of the years FY 1980 through FY 1985. The appended report addresses this concern in greater detail and indicates that eight students are expected to have completed their studies in FY 1987. Department/college costs for FY 1985 stand at \$216.36 which produces a ratio of 1.01 when compared to state normative cost data.

After several years of observation, the University concludes that the Women's Studies specialization has not fragmented the program, and has, in fact, enriched it. Of the fourteen students enrolled as majors in the program in Fall 1985, five are Women's Studies students. The department continues to improve its programmatic and scholarship activities, especially through the Mark Twain Project for Philosophy for Children, a cooperative agreement with the doctoral program at Carbondale, and the addition of graduate courses to expand its offerings in the subject of death and dying.

That the program is of high quality has never been questioned. The University recognizes the importance of enrollment and costs and believes that there is no compelling reason to curtail or abolish the program. Careful reassessment of all relevant issues confirms this conclusion.

#### Considerations Against Adoption

University officers are aware of none.

#### Constituency Involvement

The Long Range Planning Committee of the SIUE University Planning and Budget Council, in its report of November 1983 on all undergraduate and graduate programs, recommended that the M.A. in Philosophy budget allocation be maintained. The report agreed with an earlier Graduate School assessment that the program represented a fundamental discipline, was making excellent progress in lowering its costs, and that its educational quality was sound. Both the Long Range Planning Committee and the Graduate School recognized the enrollment and graduation problem and recommended that this be monitored. In the period of time the program has been studied, the department, the School of Humanities, and the Office of the Vice-President and Provost have worked closely to establish and maintain targets for addressing these concerns. The attached report was prepared by the department chairperson in close cooperation with the faculty, the Dean of the School of Humanities, and the Vice-President and Provost, and with the assistance of the Office of Institutional Research. The report has the full support of the University administration.

#### Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That the Master of Arts with a major in Philosophy, SIUE, is a program which meets the needs of its students in an academically and economically sound fashion; and

BE IT FURTHER RESOLVED, That the Board of Trustees, Southern Illinois University, wishes to retain this program at SIUE and conveys this decision, together with the appended report, to the Illinois Board of Higher Education.

REPORT TO THE BOARD OF TRUSTEES, SOUTHERN ILLINOIS  
UNIVERSITY, ON THE MASTER OF ARTS DEGREE, MAJOR IN  
PHILOSOPHY, SIUE

On July 7, 1981, the Illinois Board of Higher Education received a staff report on public university program reviews. Among the programs that the IBHE indicated should be given additional examination in the subsequent year was the Master of Arts degree with a major in Philosophy. The IBHE concerns were the comparative cost of the program and the decline in enrollments.

On July 13, 1982, the IBHE approved a recommendation by its staff stating that the M.A. in Philosophy was "no longer . . . educationally and economically justified." Its report alleged that the program "does not appear to have much prospect for growth," based partly on the small enrollment in the B.A. program in Philosophy at SIUE. It held further that the addition of the Specialization in Women's Studies did not "constitute a viable long-term strategy for sustaining enrollments," since it "would fragment an already small program and may call into question the quality of the program given that the faculty resources are not adequate to cover a broad range of specializations." The report called attention to the cost per student credit hour for program majors, which was at that time higher than three of the other four master's-level philosophy programs in public universities.

At no time was the quality of the program or of its faculty in question. The faculty is active in research relative to their graduate teaching areas, and their scholarly productivity has resulted in a consistent record of publications, presentations, and other recognitions by peers in their field. Moreover, program reviews have consistently revealed a high degree of student satisfaction with the graduate instruction they encounter in the program.

A report made to the Board of Trustees in its March, 1982, meeting described improvements made in the program and promised a further report to the Board in March of 1984. As that time approached, recommendations regarding degree programs were due to President Lazerson from the Long Range Planning Committee, and it was felt wise to delay recommendations on programs until the Committee report had been received. Moreover, it had become clear that it might well take longer than two years to recognize and assess changes in the program. Enrollment trends could be surveyed only over a period of several years. Moreover, a number of initiatives had been undertaken by the department, involving especially advertising and recruitment, the full effects of which could not be expected to become apparent in two years. The University is now in a better position to assess the progress made in addressing the issues raised by the IBHE.

Relevant data concerning the program are presented in two tables below. The subsequent discussion of their contents reveals the extent to which IBHE concerns about the program have been addressed. Applications, new admissions/enrollments, Fall enrollments, and graduations from the M.A. program in Philosophy are shown in the first table. Figures are by fiscal year, so that, for example, the FY 1984 Fall enrollments figure is the ten-day enrollment figure for Fall, 1983.



<u>Fiscal Year</u>	<u>1980</u>	<u>1981</u>	<u>1982</u>	<u>1983</u>	<u>1984</u>	<u>1985</u>	<u>1986</u>
Applications	6	12	6	15	20	13	9*
Newly Admitted and Enrolled	2	6	3	9	10	7	4
Fall Enrollments	8	9	10	13	15	9	14
Graduations	2	0	2	6	6	3	1*

\*Through Fall, 1985

For the same period (excluding FY 1986, which is not complete), the following table shows graduate credit hours generated by courses in the program, the Department, and College Cost/SCH and the ratio to that year's state mean, and the Total Cost/SCH and the ratio to that year's state mean.

<u>Fiscal Year</u>	<u>Dept. Credit Hours</u>	<u>Major Credit Hours</u>	<u>DEPARTMENT</u> <u>SIUE</u>	<u>Cost/SCH*</u> <u>Ratio:</u> <u>SIUE/State</u>	<u>TOTAL</u> <u>SIUE</u>	<u>Cost/SCH</u> <u>Ratio:</u> <u>SIUE/State</u>
1980	234	354	211.49	1.50	363.99	1.46
1981	367	432	171.36	1.05	284.60	1.11
1982	367	481	196.08	.90	332.11	.94
1983	429	540	176.95	.88	298.81	.92
1984	452	373	189.57	.96	330.98	1.03
1985	443	378	216.36	1.01	373.04	1.09

\*DEPARTMENT & COLLEGE Cost/SCH after 1980

These tables demonstrate considerable improvement in most of the factors cited by the IBHE. The capacity of the program to sustain an enrollment in the teens has been established (the figure in 1985 resulted from technical problems that kept three students out of the 10-day count). This period has also shown the ability of the program to draw students from a national and international audience, which allays the fear that fluctuations in the undergraduate program's major enrollment might have an adverse impact on the graduate program enrollment. (In Fall of 1983, only 2 of 17 active students had done undergraduate work at SIUE. In Fall of 1984, the figure was 5 of 12, and in 1985, the figure was 4 of 14.)

Numbers of applications to the program have also shown marked improvement. As of this writing, there have been 22 new applicants for Graduate Assistantships for the 1986-87 academic year, and 23 new applications for admission to the program. Student quality also remains high. Four students admitted to the M.A. in Philosophy were offered Competitive Graduate Awards by the Graduate School for the coming year (there are 25 such awards among about 1600 eligible graduate students). Three of these students have accepted the award.

There has been some fluctuation in the number of graduates of the program, and this seems to be a pattern that will continue. After totals of 6 graduates in both FY 1983 and 1984, there were 3 graduates in FY 1985. In FY 1986, the department expects only one or two graduates. However, in FY 1987, the department expects 8 students now in progress to finish their degrees. The department has been able to do a good deal toward insuring that students finish, but cannot control when they finish. The department expects to maintain an average of 4-5 graduates per year, but expects considerable yearly variation in the actual number.

The IBHE also expressed doubt about the Specialization in Women's Studies. The Specialization has not fragmented the program, since students in it have the same core philosophy requirements as students not in the Specialization, but has in fact enriched the number and quality of enrollees in the program. The department is conducting its own internal five-year review of the Specialization, and interviews with current students reveal that they appreciate the Specialization and value the opportunities that it has made available to them. Their suggestions will help to strengthen it further. Five of the 14 students in the current year have been enrolled in the Specialization. In FY 1987, the Department expects 2 or 3 active Women's Studies students in a total enrollment of about 14.

An internal target of 360 Departmental Credit Hours per fiscal year has been exceeded in every year since its adoption. Moreover, Major Credit Hours show the contribution to the University of the presence of philosophy graduate students in its classes. (The decline in the last two fiscal years of record may well be due to a larger proportion of part-time graduate students.) Even more important is the fact that the comparative costs of the program--both Departmental/College and Total--have been brought well into line. The new higher levels of enrollments in the program will assure the continued containment of these costs, although their yearly comparison with fluctuating state norms is to a large extent out of the department's control.

The department has solidified its commitment to the Mark Twain Project for Philosophy for Children, offering graduate courses and workshops on- and off-campus. A cooperative agreement with the philosophy Ph.D. program on the Carbondale campus has been established, allowing for sharing of faculty and courses for Ph.D. candidates who wish to specialize in Philosophy for Children. The department has also proposed additional courses to expand its graduate-level offerings in Death and Dying, and continues to offer courses and workshops on campus and in the Metro-East area.

The M.A. program in philosophy utilizes very few resources beyond those that would be utilized in the offering of graduate-level service courses. In the 1984-85 academic year, teaching and advisement functions amounted to one F.T.E. faculty member; in the 1985-86 academic year, they amounted to 8/9 F.T.E. faculty member. The program requires no special equipment or laboratory space. Its uniqueness in the Metro-East area, its ability to attract excellent students nationally and internationally, and its services to the University and to the surrounding community, are ample compensation for the program's very modest costs.



PROJECT APPROVAL, RECOMMENDATION OF DESIGN SERVICES,  
AND PERMISSION TO REQUEST RELEASE OF FUNDS: LOVEJOY  
LIBRARY CARPET REPLACEMENT, PHASE II, SIUE

Summary

This matter seeks project approval and authority to recommend to the Capital Development Board the method by which design and specification services would be provided for the capital project, Lovejoy Library Carpet Replacement, Phase II, SIUE. This project is one of the four SIUE components of the capital improvements comprising the FY 1987 Build Illinois program. Funds for this project are included in appropriations of \$799,300 made to the Capital Development Board for Build Illinois repair and renovation projects at SIUE. This matter also seeks permission to request the release of funds for the project.

Rationale for Adoption

Build Illinois funds designated for SIUE projects and appropriated to the Capital Development Board include this project. Although the Capital Development Board is the contracting agency for the project, the University is encouraged by that board to recommend appropriate architectural and engineering firms for such projects.

The scope of the work required for the project is such that the University's Plant Operations staff can provide the necessary planning, design, and specification services. Performance of the work by SIUE personnel is recommended to the Capital Development Board as a cost saving measure, and because of the familiarity of University personnel with the facilities and project requirements.

Considerations Against Adoption

University officers are aware of none.

Constituency Involvement

Not pertinent to this matter.

Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That:

- (1) The capital project, "Lovejoy Library Carpet Replacement, Phase II, SIUE," be and is hereby approved at an estimated cost of \$108,000. Funding for the project will be from appropriations to the Capital Development Board as part of the Build Illinois program.
- (2) SIUE Plant Operations be recommended to the Capital Development Board as the source of design and specification services for the project.

- (3) Permission be and is hereby granted to request the release of capital funds for this project.
- (4) The President of Southern Illinois University at Edwardsville be and is hereby authorized to take whatever action may be required in the execution of this resolution in accordance with established policies and procedures.

Mr. Elliott moved the reception of Reports of Purchase Orders and Contracts, June and July, 1986, SIUC and SIUE; the ratification of Changes in Faculty-Administrative Payroll, SIUC, SIUE, and Office of the Chancellor; and the approval of the Minutes of the Meetings Held July 10, 1986; Election of Directors, IEC; Resource Allocation and Management Program (RAMP) Submissions, Fiscal Year 1988: Capital Budget Priorities; Annual Internal Budget for Operations, Fiscal Year 1987; Response to the Illinois Board of Higher Education Report of Public University Program Reviews (July 13, 1982): Master of Arts, Major in Philosophy, School of Humanities, SIUE; and Project Approval, Recommendation of Design Services, and Permission to Request Release of Funds: Lovejoy Library Carpet Replacement, Phase II, SIUE. The motion was duly seconded. Student Trustee opinion in regard to this motion was indicated as follows: Aye, Edward G. Lance, Debbie Schlautman; nay, none. The motion carried by the following recorded vote: Aye, Barnard B. Birger, Ivan A. Elliott, Jr., Carol Kimmel, William R. Norwood, Harris Rowe, A. D. Van Meter, Jr., George T. Wilkins, Jr.; nay, none.

In response to questions from Board members, the Chair announced that the matter entitled Schedule of Meetings of the Board of Trustees for 1987 would be reviewed and presented to the Board of Trustees at its October 9, 1986 meeting.

Chancellor Pettit explained that in the process of scheduling briefings for himself to get better acquainted with the System and the two Universities, it had occurred to him that certain topics might be brought to

the Board as informational reports of some of the good and noteworthy things happening on the campuses. He continued that a report on economic development activities from the two Presidents would be an appropriate kind of report for the Board to receive at this time. He explained that President Somit had been scheduled to report at this meeting on his campus and that President Lazerson would give his report at Edwardsville next month. Chancellor Pettit stated that a public university is a public resource and that its research and service missions are as important as its teaching mission. He continued that in the present economy we have a responsibility to help the state and its industries, labor, and agriculture, all sectors of the economy to develop and diversify in order to make the state competitive within the global economy, not only with other states but with foreign countries; and in order to help it establish these kinds of linkages universities do many things such as technology transfer, basic research, applied research, and certain kinds of educational programs, all of which contribute to economic development. He stated that he was amazed when he learned of the activities which these Universities were engaged in which are of tremendous service to their areas and to the state as a whole. He continued that with this in mind he had asked President Somit to report today on SIUC's activities.

President Somit gave the following special report on economic development activities:

I've been asked to talk about those university activities which fall under the rubric of economic development and I welcome the opportunity as we're very proud of what we're doing. My comments will be limited to those activities and offices whose sole or major mission is economic development. To stop or to start there would be to give a very partial and misleading impression of SIUC's role in the economic life of Southern Illinois. Three points should be made here: first, the vast expansion of the University which took place in the 1950s, 1960s, and 1970s was a major economic development program and was conceived as such by those who built the University. Just the normal functioning of the University with a payroll of almost \$100,000,000, thousands of

employees, and 20,000 students each spending an average of about \$6,000 a year remains by far the single biggest factor today in the life of the region and the economic development of the region. A second related point that should be made is that several administrative and academic components of the University were established long before the term economic development became fashionable originally and continue to have economic development as a primary objective. A partial listing of these units would include our coal research center, materials technology center, cooperative fisheries research lab, cooperative wildlife research lab, and certainly the entire School of Agriculture and second and obvious example would be the School of Technical and Vocational Careers. Third, it's important to realize that many University events or activities which take place as a matter of routine and are hardly noticed make significant contributions to the economic growth of the region. The University sponsors dozens of conferences which bring literally thousands of people from around the nation and the state to Southern Illinois. Commencement, Homecoming, Parents' Day, motels are sold out for a radius of fifty miles. I won't mention Halloween which also brings a considerable number of individuals to the area, considerable revenue, and a surely financial if not invariably an artistic success. The University sponsors plays, shows, basketball, volleyball games, all of these bring people in from 25, 30, or 40 miles around. In short, the University itself has been and continues to be a major factor in the region's economic development.

Those points made, let me now turn to the University offices and other units whose specific mission, possibly sole mission, is that of furthering the economic development of the region and in fact of the state. We begin with the Office of Economic Development. The office which bears that title is located in the Office of the Vice-President for Academic Affairs and Research. Dr. Rhonda Vinson is the Director and this office is concerned with international, national, and regional economic development. The office played a very important part in the efforts to persuade Japanese and Korean business firms to relocate in or to open offices in Southern Illinois. We will be getting visits from those business firms and are providing a good deal of research and the liaison for that.

The Office of Economic Development conducted in association with Washington University a national innovation workshop with the U.S. Department of Energy. It was this office which took on the primary responsibility for developing the plan for the projected \$6,000,000 small business incubator building. It is this office which represents the University in the Southern Illinois coalition. It is this office which is the key University contact with DCCA, and DCCA, as you know, is the lead state agency for economic development.

The second office to be identified is the Technology Commercialization Center and Ms. Martha Cropper is the Acting Director. This is a subset or sub-unit of the Office of Economic Development. As the name indicates, the mission of TCC is to work with individuals and businesses who have potentially promising technological ideas and to assist them in turning those ideas into successful business enterprises. Funding comes from DCCA and TCC will have approximately \$300,000 to administer for that purpose this year. This agency worked with about 100 clients during 1986 and was able to assist 60 of these clients in securing business grants ranging from \$1,000 to \$25,000. It provided funds for two in-depth studies of the commercialization of the forestry



industry in Illinois, a major potential for this region. It provided assistance for five outreach seminars which were conducted in cooperation with the Small Business Development Center.

That, of course, brings me to the Small Business Development Center which is located in the College of Business and Administration and Mrs. Irene Carlton is the Director. And as the name indicates, the mission of this office is to provide counsel, advice, and guidance to small businesses. During the past year it has served more than 200 on-going clients and initiated counseling for another 100 existing or prospective businesses; conducted some 25 workshops at which there were more than 500 business sector participants on financing, budgeting, export planning, and minority contracting. The office informs me that its minimum assessment is that its activities led to the creation of at least 60 jobs over the course of the year.

The fourth unit I'd like to mention is the College of Engineering and Technology's Applied Research Center. Professor Fred Meyers is the Acting Director. It is the mission of this office to take University expertise in the form of both faculty and students out into industry. The Office has now established relationships with Allen Industries, Turco, Diagraph Bradley, and Penn Aluminum. Probably the most striking relationship is that with Allen Industries where faculty and some 20 students are working on site to help solve Allen's production problems. This, I think, is a classic example of a relationship from which both industry and the University benefit. Allen's has the advantage of expert consulting skills. The students, as well as the faculty, get hands-on experience, and the University has received from Allen's a noise measurement facility which will enable us to do future research on work, site, and product noise reduction. We have several of these relationships going on and we hope to expand them through the region. Time has permitted only a partial list of offices, activities, and accomplishments of the University units which are operative in this area.

I would like to introduce the heads of the units mentioned: Dr. Rhonda Vinson, Ms. Martha Cropper, Mrs. Irene Carlton, and Professor Fred Meyers. I'm introducing them on the possibility that you might have additional questions.

The following matter was presented:

RESOURCE ALLOCATION AND MANAGEMENT PROGRAM (RAMP)  
SUBMISSIONS, FISCAL YEAR 1988: OPERATING BUDGET REQUEST

Summary

This matter presents The Southern Illinois University System Fiscal Year 1988 operating budget requests in summary form. The summaries will provide the basis for preparation of a voluminous set of Resource Allocation and Management Program (RAMP) forms to be submitted to the Illinois Board of Higher Education by October 1, 1986. Separate sets of RAMP forms for the operating budget requests will be submitted for the Office of the Chancellor; Southern Illinois University at Carbondale; Southern Illinois University



School of Medicine; Southern Illinois University at Edwardsville; and School of Dental Medicine, Southern Illinois University at Edwardsville in accordance with instructions issued by the Illinois Board of Higher Education. The respective summaries are included in Table A, which is appended to this matter.

The guidelines used in preparation of these operating requests were approved by this Board at its July 10, 1986, meeting. Following is a review of those guidelines:

#### Incremental Increase Guidelines

General Price: 4%

Utilities: 5%

Library Materials: 12%

Telecommunications: 5% plus \$165,000 for SIUC Phone System

Social Security: 1.45% of 5% of FY-86 Personal Services base  
excluding student wages

Salary: Faculty - All - 13%

Professional Staff - All - 12%

Civil Service - Carbondale - 12%  
SIU School of Medicine - 16%  
Edwardsville - 12%  
System Office - 12%

RAMP-Defined Administrators - All - 12%

#### Other Increases

Operation and Maintenance: SIU School of Medicine \$667,900 and SIUE \$77,900 to operate and maintain new space in FY-88.

Programmatic and Other: Carbondale - \$1,859,800  
SIU School of Medicine - \$1,495,600  
Edwardsville - \$1,599,300  
System Office - \$500,000

#### General Comments

Details relating to the above requests were set forth in back-up materials to Items L and M on the July 10, 1986, agenda.

This request differs from Board Agenda Item L, Exhibit A, July 10, 1986 by \$146.5 thousand in increases. The budget base figures used at that time to compute increases were our distribution of S.B. 1606 as amended and approved by the legislature but not signed by the Governor. Subsequent line

item vetoes by the Governor reduced the appropriation on which our formal requests are based.

Our telecommunications request reflects not only a 5% general increase but also includes \$165,000 for costs for FY-88 associated with the replacement of the SIUC phone system. These additional funds are based on estimates provided by the Department of Central Management Services of the State of Illinois which provided assistance in reviewing our needs related to this request.

The requests for employer retirement contributions and Financial Guidelines Programs adjustments are not included in the attached summary. These requests will be included in the final RAMP documents, based upon guidelines provided by the State Universities Retirement System of Illinois and IBHE guidelines, respectively.

#### Rationale for Adoption

The RAMP Operating Budget submission is the document required by the IBHE for communicating the University's planning decisions and resource requirements for Fiscal Year 1988. One condition of its acceptance by the IBHE is its approval by the SIU Board of Trustees.

#### Considerations Against Adoption

None are known.

#### Constituency Involvement

There is no unique System constituency involved with this matter. Our request was developed using the Guidelines approved by the Board of Trustees at the July 10, 1986 meeting.

#### Resolution

WHEREAS, The Illinois Board of Higher Education requires the annual submission of the Resource Allocation and Management Program Operating Budget Request;

NOW, THEREFORE, BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That the Resource Allocation and Management Program Operating Budget Request of The Southern Illinois University System for Fiscal Year 1988 as summarized and presented herewith in Table A be and is hereby approved and is to be transmitted to the Illinois Board of Higher Education; and

BE IT FURTHER RESOLVED, That the Chancellor be and is hereby authorized to adjust this Budget Request to include funding for employer retirement contributions based upon guidelines provided by the State Universities Retirement System of Illinois, and to make such adjustments as are necessary for Financial Guidelines Programs as per Board policy and Illinois Board of Higher Education guidelines.

TABLE A  
SIU FY 1988 OPERATING BUDGET REQUESTS<sup>(1)</sup>

(In Thousands of Dollars)	SIUC	SIUE	System Office	Total
FY-87 Budget Base (Senate Level)	<u>\$141,480.3</u>	<u>\$56,506.6</u>	<u>\$1,718.0</u>	<u>\$199,704.9</u>
Requested Incremental Increases:				
Salary				
Faculty	\$ 7,151.9	\$ 2,735.3	\$ --	\$ 9,887.2
Other Professionals	1,496.3	559.5	58.1	2,113.9
Civil Service	3,628.5	1,348.5	35.9	5,012.9
RAMP Administrators	196.7	138.7	52.3	387.7
Student Wages	384.7	210.4	1.4	596.5
Salary Sub-Total	<u>\$ 12,858.1</u>	<u>\$ 4,992.4</u>	<u>\$ 147.7</u>	<u>\$ 17,998.2</u>
General Price	932.9	386.6	15.7	1,335.2
Telecommunications	254.4	61.8	1.3	317.5
Utilities	362.0	150.6	--	512.6
Library Materials	335.2	70.3	--	405.5
Social Security	<u>74.3</u>	<u>28.1</u>	<u>0.9</u>	<u>103.3</u>
Total Incremental Increases	<u>\$ 14,816.9</u>	<u>\$ 5,689.8</u>	<u>\$ 165.6</u>	<u>\$ 20,672.3</u>
O & M Needs	<u>\$ 667.9</u>	<u>\$ 77.9</u>	<u>\$ --</u>	<u>\$ 745.8</u>
Programmatic and Other:				
New Programs	\$ 747.7	\$ --	\$ --	\$ 747.7
Expanded/Improved Programs	1,709.6	959.4	--	2,669.0
Special Analytical Studies	<u>--</u>	<u>639.9</u>	<u>--</u>	<u>639.9</u>
Total NEPRS and SAS	<u>\$ 2,457.3</u>	<u>\$ 1,599.3</u>	<u>\$ --</u>	<u>\$ 4,056.6</u>
Percent of FY-87 Budget Base	1.74%	2.83%	--	2.03%
Special Requests	<u>898.1</u>	<u>--</u>	<u>500.0</u>	<u>1,398.1</u>
Total Programmatic and Other	<u>\$ 3,355.4</u>	<u>\$ 1,599.3</u>	<u>\$ 500.0</u>	<u>\$ 5,454.7</u>
Net Change	<u>\$ 18,840.2</u>	<u>\$ 7,367.0</u>	<u>\$ 665.6</u>	<u>\$ 26,872.8</u>
Percent Increase	<u>13.32%</u>	<u>13.04%</u>	<u>38.74%</u> <sup>(2)</sup>	<u>13.46%</u>
Total FY-88 Operating Budget Request	<u><u>\$160,320.5</u></u>	<u><u>\$63,873.6</u></u>	<u><u>\$2,383.6</u></u>	<u><u>\$226,577.7</u></u>

(1) Does not include Retirement Contributions.

(2) 9.64% excluding special requests.

Chancellor Pettit reminded the Board that this matter had been discussed in June and July and had been prepared in terms of the guidelines adopted in July. He stated that salary increases for faculty and staff were again being given top priority in this budget and closely following that are needs for adequate funding for new program support and operational needs. He pointed out that some modifications to the program requests for Fiscal Year 1988, resulting from the reduced funding base for Fiscal Year 1986, will be presented in October.

Mrs. Kimmel moved approval of the resolution. The motion was duly seconded, and after a voice vote the Chair declared the motion to have passed.

Under Reports and Announcements by the Chancellor of The Southern Illinois University System, Dr. Pettit announced that the Office of the Chancellor was in the process of searching for a new Governmental Relations Officer for the System, and the cut-off date for applications is September 15th. He continued that after that date dossiers will be evaluated, finalists determined, and interviews arranged.

With regard to the IBHE meeting, Dr. Pettit mentioned that as far as can be determined in terms of the budget salary increases will average 6%, 7.5% in the case of faculty at SIUC with the other 1.5% coming from internal reallocations that had been planned over a three year period. With regard to the report on executive housing adopted by the IBHE, he stated that that will serve as a stimulus for us to continue the examination of our policy and implementation with respect to housing.

Dr. Pettit mentioned that he had given the Board a report on his first 60 days in office and that he didn't ever recall having had such a schedule and talking to so many people, editorial boards, et al., since he ran for Congress.

Dr. Pettit mentioned that the Board of Trustees had previously adopted a very good mission statement for SIUE and reconsideration of a mission statement for SIUC is in process. He reported that he had talked with the SIUC Faculty Senate concerning a revised mission statement to be forwarded through the Chancellor to the Board for recommendation. He continued that the mission statement should contain a more focused sense of where we want the System and Universities to go, and how we define them within their competitive environments. He continued that SIU should begin doing some sort of strategic planning where competitive advantages and disadvantages are assessed, monitor the economic and demographic environments in which it functions so that priorities can more easily be set, and do the kind of decision-making that will help us protect our positions in the academic pecking order: protect or enhance them within Illinois, and with respect to our peer institutions elsewhere.

Mr. Rowe acknowledged President Somit's invitation to tour the Student Recruitment Center, but stated that the Board would try and visit the center in November because of today's worsening weather conditions.

The Chair stated that it was a pleasure to make the presentation of the seventh Lindell W. Sturgis Memorial Public Service Award. He called on Mr. Elliott to make the presentation.

Mr. Elliott made the following statement:

The Board has received the committee's recommendation for the seventh award of this honor memorializing Lindell W. Sturgis and his signal service which he gave to this institution. Mr. Sturgis served with distinction on the governing boards of Southern Illinois University for nearly 30 years; 20 of those years were on the Board of Trustees. He accepted further responsibilities by serving as Chairman for two years, and as Vice-Chairman for several years preceding. His dedication and commitment to Southern Illinois University still stands as a model for all of us to emulate. In his memory his relatives and friends have created this Lindell W. Sturgis Memorial Public Service Award.



The award shall be given annually to an employee of Southern Illinois University at Carbondale. This employee shall be recognized for his or her contribution to the community, area, state, or nation and shall be based on non-job related activities. The award has been given several times in the past and before I move the award, I would like to have some of the past recipients of the award who are here to stand and come forward, and please stand just behind me here, and we will recognize the recipient of the award when he or she is named. So, if the first recipient, Dr. Bill O'Brien, will come forward. The second recipient is Dr. John Fohr. The third recipient is Dr. David Christensen. The fourth is Carol McDermott. The fifth is Betty Mitchell. The first recipient of the Lindell W. Sturgis Professional Achievement Award is Rex Karnes. The sixth recipient is Dr. Ed Shea. Dr. Shea is in Washington, D.C. as one of the ten outstanding physical fitness leaders in the United States, so he can't be with us today. So, it's a pleasure to have these recipients here with us today and I would ask them to help us receive and I'm pleased to move that this Board present the seventh Lindell W. Sturgis Public Service Award to Dr. Randall H. Nelson.

The motion was duly seconded, and after a voice vote the Chair declared the motion to have passed unanimously.

Mr. Elliott recognized Dr. Randall Nelson and outlined for the Board the wide variety of activities which he is currently and has been involved regarding community service. He presented Dr. Nelson with a plaque and a check for \$500.

Dr. Nelson made the following statement:

It is always very difficult to express full appreciation for an award such as this. There are always high moments in a professional career such as the completion of graduate work which everyone can recall, I think, with some relief. First job and in my own career, the receipt of the SIU Great Teacher Award from the Alumni Association which touched me very deeply because I felt that that was the supreme accolade to receive such an award on the recommendation of students. And this award comes to me near the end of a career and it came as a surprise; it is most deeply appreciated. I want to express my appreciation to Mr. and Mrs. Easley, to the Board, and to those who recommended me for this award. I am certain that they exaggerated at least a little bit in their recommendation. It has been a privilege to be associated with Southern Illinois University for more than thirty years, and to witness the development of this school into a great university with an international reputation. That has been a great privilege. I am honored and humbled by this award, and I think I must also say a word of appreciation to my wife, Mae, without whom this accomplishment would not have been possible. I thank you all. This is a very signal day in my life and I shall not forget it. Thank you very much.

Mr. Elliott introduced Dr. Nelson to the other recipients of the award. He asked that John and Jean Easley come forward and congratulate

Dr. Nelson. He explained that Jean is the daughter of Lindell W. Sturgis and that they have been as dedicated to Southern Illinois University as Lindell was, and they have attended as many of these occasions as possible. Mr. Elliott recognized the committee members: Jack Dyer, Chairman, Dave Grobe, Rex Karnes, Marianne Osberg, Loretta Ott, Susan Rehwaladt, Ben Shepherd, and Mike Williams. He also recognized J. C. Garavalia who had designed the original award. He thanked all of them for their help and the great job done in the selection.

Mr. Rowe thanked Dr. Nelson and the other recipients for their services to this great University and the community. He stated that Dr. Nelson has honored SIU through the years by his presence.

The Chair announced that a news conference would immediately follow and that lunch would be served in Ballroom "A" at 12:00 noon.

Mr. Norwood moved that the meeting be adjourned. The motion was duly seconded, and after a voice vote the Chair declared the motion to have passed.

The meeting adjourned at 11:50 a.m.

  
Sharon Holmes, Executive Secretary

Minutes of Special Meeting held October 8, 1986 . . . . . 93

October 9, 1986

CONTENTS

Roll Call . . . . . 95

Announcements by the Chair . . . . . 95

Trustee Reports . . . . . 96

Committee Reports . . . . . 97

    Executive Committee . . . . . 97

    Finance Committee . . . . . 97

    Academic Matters Committee . . . . . 97

    Architecture and Design Committee . . . . . 98

Reports of Purchase Orders and Contracts, August, 1986, SIUC and SIUE . . . 98

Designation of "Bob Guelker Field," SIUE . . . . . 98

Approval of Minutes of the Meeting held September 11, 1986 . . . . . 100

Schedule of Meetings of the Board of Trustees for 1987 . . . . . 101

Amendment to Resource Allocation and Management Program (RAMP)  
Submissions, Fiscal Year 1988: Operating Budget Request . . . . . 103

Special Report on Economic Development Activities . . . . . 108

Executive Officer Reports . . . . . 112

MINUTES OF THE MEETING OF THE BOARD OF TRUSTEES  
SOUTHERN ILLINOIS UNIVERSITY  
OCTOBER 8, 1986

A special meeting of the Board of Trustees of Southern Illinois University convened at 7:44 p.m., Wednesday, October 8, 1986, in St. Clair A of the Collinsville Hilton Inn, 1000 Eastport Plaza Drive, Collinsville, Illinois. The regular Chairman being present, the meeting was called to order. In the absence of the regular Secretary, with consent of the Board, the Chair appointed Trustee Ivan A. Elliott, Jr., to serve as Secretary pro tem. The following members of the Board were present:

Mr. Barnard B. Birger  
Mr. Ivan A. Elliott, Jr., Secretary pro tem  
Mr. Edward G. Lance  
Mr. William R. Norwood  
Mr. Harris Rowe, Chairman  
Ms. Debbie Schlautman  
Mr. A. D. Van Meter, Jr., Vice-Chairman  
Dr. George T. Wilkins, Jr.

The following member was absent:

Mrs. Carol Kimmel, Secretary

Also present were Dr. Lawrence K. Pettit, Chancellor of the SIU System, and Mr. C. Richard Gruny, Board Legal Counsel.

The Secretary reported a quorum present.

Mr. Elliott moved that the Board go into closed session to consider the appointment, employment or dismissal of employees or officers, to adjourn directly from the closed session with no action having been taken, and with no further open meeting. The motion was duly seconded. Student Trustee opinion in regard to this motion was indicated as follows: Aye, Edward G. Lance, Debbie Schlautman; nay, none. The motion was carried by the following recorded

vote: Aye, Barnard B. Birger, Ivan A. Elliott, Jr., William R. Norwood, Harris Rowe, A. D. Van Meter, Jr., George T. Wilkins, Jr.; nay, none.

The meeting adjourned at 9:06 p.m.

Ivan A. Elliott, Jr.  
Ivan A. Elliott, Jr., Secretary pro tem



The regular monthly meeting of the Board of Trustees of Southern Illinois University convened on Thursday, October 9, 1986, at 10:15 a.m., in the Ballroom of the University Center, Southern Illinois University at Edwardsville. The regular Chairman being present, the meeting was called to order. In the absence of the regular Secretary, with consent of the Board, the Chair appointed Mrs. Sharon Holmes to serve as Secretary pro tem. The following members of the Board were present:

Mr. Barnard B. Birger  
Mr. Ivan A. Elliott, Jr.  
Mr. Edward G. Lance  
Mr. Harris Rowe, Chairman  
Ms. Debbie Schlautman  
Mr. A. D. Van Meter, Jr., Vice-Chairman  
Dr. George T. Wilkins, Jr.

The following members were absent:

Mrs. Carol Kimmel, Secretary  
Mr. William R. Norwood

Executive Officers present were:

Dr. Lawrence K. Pettit, Chancellor of the SIU System  
Dr. Earl E. Lazerson, President, SIUE  
Dr. Albert Somit, President, SIUC

Also present was Mrs. Sharon Holmes, Executive Secretary of the Board and Secretary pro tem.

The Secretary reported a quorum present.

NOTE: Copies of all background documents furnished to the Board in connection with the following matters have been placed on file in the Office of the Board of Trustees.

The Chair announced that the Board had met at approximately 7:44 p.m., Wednesday, October 8, 1986, in St. Clair A of the Collinsville Hilton Inn, Collinsville, Illinois, and a motion had been made to adjourn into executive session to consider information regarding appointment, employment or dismissal of employees or officers. He stated that no other business had been discussed and the meeting adjourned with no action taken.

The Chair announced that this was the last Board meeting for Mrs. Charlena Bitting, President of the Administrative and Professional Staff Council, SIUC. He stated that Mrs. Bitting had served as President of that constituency group last year. He explained that Mrs. Bitting was leaving SIU to begin work in a program for dislocated farmers at John A. Logan College. He commented that the Board had enjoyed and benefitted from her participation and he wished her well in her new endeavor.

Under Trustee Reports, Mr. Elliott reported that he had attended the meeting of the Merit Board of the State Universities Civil Service System on September 16 at which there were a number of hearings to decide. He stated that he had attended a reception for Chancellor and Mrs. Pettit on October 1 in Carbondale.

In the absence of Mrs. Kimmel, Chancellor Pettit reported on the meeting of the Illinois Board of Higher Education on October 7. He stated that there had been some very important reports issued at that meeting which will have some consequences. He reported that the IBHE staff had prepared a very good planning and budget document which contained a lot of good data. He highlighted the following things contained in the document: demographic trends, reflecting predicted decline in enrollments generally by 1995 with over 50% of the students in Illinois older than 25 years; organized research at various universities, with SIUC being third behind the two University of Illinois campuses; and the state's general revenue as it is allocated and has its impact on higher education, Illinois ranks about 38th among the states in the proportion of its general revenue that it apportions to higher education. He continued that a second major report had to do with faculty salaries. He explained that faculty salaries hit their nadir in 1983, i.e., converting to 1986 dollars, with a predicted level in Fiscal 1987 assuming a 6% rise back up

to the 1975 purchasing power level. He explained that while that may sound good, it was still not adequate simply to be back where we were in 1975, but the IBHE staff has projected that that will happen in Fiscal 1987. He stated that another item incorporated in the IBHE report was the urging of the University of Illinois that the state focus on fringe benefits rather than cash salaries because the University of Illinois ranks second or third in the Big Ten in faculty cash salaries, but ranks last in fringe benefits. He explained that the relative position of SIUC and SIUE in average salaries changed from 1975 to 1986 for the better. He reported that SIUC had moved from ninth to fifth and SIUE had moved from fifth to third in overall average faculty salaries among the twelve senior universities in the state. He reported that many of the Presidents and Chancellors were unable to attend the IBHE meeting because of the American Council on Education's meeting which was being held at the same time.

Under Committee Reports, Dr. Wilkins had no report for the Executive Committee.

Mr. Elliott, Chairman of the Finance Committee, said that the Committee had met this morning in the Mississippi Room of the University Center, Southern Illinois University at Edwardsville, at 9:00 a.m. He gave the following report:

The Committee considered Item H, Amendment to Resource Allocation and Management Program (RAMP) Submissions, Fiscal Year 1988: Operating Budget Request, and recommends approval. It should not be placed on the omnibus motion. The Committee continued its review of purchasing and had a review of the time and materials requisitions process. At the next meeting, a suggested revision to the purchasing process will be presented for discussion.

Mr. Rowe, in the absence of Mrs. Kimmel, stated that the Academic Matters Committee had met following the Finance Committee meeting. He gave the following report:

The Committee considered Item H, Amendment to Resource Allocation and Management Program (RAMP) Submissions, Fiscal Year 1988: Operating Budget Request, and in particular the \$600,304 for SIUE to improve undergraduate instruction. This matter is recommended for approval. The Committee also had a brief discussion on an information item, Amendment to Resource Allocation and Management Program (RAMP) Planning Documents, Fiscal Year 1988 (Program Reviews), SIUC, which will be on the November agenda.

Mr. Van Meter, Chairman of the Architecture and Design Committee, said that the Committee had met following the Academic Matters Committee, and he gave the following report:

The Committee discussed Item I, Designation of "Bob Guelker Field," SIUE, and recommends approval and that it be placed on the omnibus motion. The Committee approved and accepted the task force report on the Studio Arts Facility, SIUC, and agreed that the Chancellor and the University may go forward using the guidelines as set forth in that report. He stated that it was an excellent report and commended all those who participated in the preparation and submission of the report to the Committee.

The Chair explained the procedure for the Board's omnibus motion and he proposed that, after discussion, there would be taken up the following matters:

#### REPORTS OF PURCHASE ORDERS AND CONTRACTS, AUGUST, 1986, SIUC AND SIUE

In accordance with III Bylaws 1, and procedures effective April 1, 1980, summary reports of purchase orders and contracts awarded during the month of August, 1986, were mailed to the members of the Board in advance of this meeting, copies were placed on file in the Office of the Board of Trustees, and these reports are hereby submitted for information and entry upon the minutes of the Board with respect to the actions of the Executive Committee.

#### DESIGNATION OF "BOB GUELKER FIELD," SIUE

##### Summary

This matter proposes that the soccer field of Southern Illinois University at Edwardsville be designated as "Bob Guelker Field."

##### Rationale for Adoption

Robert M. "Bob" Guelker guided development of SIUE's soccer program from its inception until his death on February 22, 1986. His leadership and coaching skill produced a soccer program that brought national and international recognition to the University.



Coach Guelker joined the University in 1967 as an instructor in the Department of Health, Recreation, and Physical Education and as soccer coach. He had coached for more than twenty years previously at the Boy's Club of St. Louis, with the St. Louis Catholic Youth Council, at the St. Louis Preparatory Seminary, and at St. Louis University. As soccer coach at St. Louis University, he established a national reputation for the success of his teams.

Coach Guelker applied his winning style at SIUE. In 1972, he led SIUE to the national title in the first NCAA Division II soccer championships. SIUE won the NCAA Division I soccer title in 1979. He thus became the first coach in collegiate soccer history to have won national championships in both NCAA Division I and Division II.

On September 3, 1985, Bob Guelker became the third coach in collegiate soccer history to win 300 games. His career record was 311-76-26. As a mark of his consistency, every collegiate team he coached from 1959 to 1983 received an invitation to the NCAA post-season tournament.

In addition to serving as head soccer coach, from 1968 to 1978 he helped develop the University's recreational intramural programs as Coordinator of Intramurals. Many SIUE students enjoy and participate in these sports programs. As Director of Men's Athletics from 1972 until 1978, Coach Guelker applied his talents to building a strong, well-rounded intercollegiate athletic program. Many of the University's recent athletic achievements are based on the foundation established through his efforts.

Bob Guelker's contributions to the University were not limited to intercollegiate athletics. Throughout his career he contributed to the University's academic programs and public service activities. He served successively as an instructor, assistant professor, associate professor, and professor in the Department of Health, Recreation, and Physical Education in the School of Education. He took a strong interest in the academic performance of his students and emphasized academic achievement by athletes. He encouraged development of summer camps to serve the region's young people, and sought ways to more actively engage the community and the University through sports and recreation programs.

As a good will ambassador of the University, Bob Guelker applied his skills to benefit his country and to further the sport he loved. He coached the United States 1964 National Youth Team, the 1971 United States team at the Pan-American Games, and the United States 1972 Olympic soccer team. He served as President of the U.S. Soccer Football Association in 1968, and in 1976 he served on the President's Commission for Olympic Sports. In recognition of his achievements, he was selected as a member of the Soccer Hall of Fame, and was honored by his peers as national Coach of the Year in 1959, 1974, and 1979.

It is because of Bob Guelker's many achievements and his contributions to the University that this recognition of him is proposed.

#### Considerations Against Adoption

University officers are aware of none.



Constituency Involvement

This action was recommended by the Student Government and the University Building and Facility Naming Committee, and the President, SIUE. It is recommended for adoption by the Chancellor.

Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That the soccer field on the campus of Southern Illinois University at Edwardsville be and is hereby designated "Bob Guelker Field," in recognition of the many accomplishments and contributions of Coach Robert M. "Bob" Guelker.

Mr. Lance moved the ratification of Changes in Faculty-Administrative Payroll, SIUC and SIUE; the reception of Reports of Purchase Orders and Contracts, August, 1986, SIUC and SIUE; and the approval of the Minutes of the Meeting held September 11, 1986 and Designation of "Bob Guelker Field," SIUE. The motion was duly seconded. Student Trustee opinion in regard to this motion was indicated as follows: Aye, Edward G. Lance, Debbie Schlautman; nay, none. The motion carried by the following recorded vote: Aye, Barnard B. Birger, Ivan A. Elliott, Jr., Harris Rowe, A. D. Van Meter, Jr., George T. Wilkins, Jr.; nay, none.

The following matter was presented:

SCHEDULE OF MEETINGS OF THE BOARD OF TRUSTEES FOR 1987

As a traditional practice and for convenience in meeting certain provisions of the Open Meetings Act, Board meetings have been scheduled on an annual basis. Custom has called for scheduling alternate meetings on alternate campuses of the University, and recent practice has identified the second Thursday of each month as the regular meeting date. Approval is requested for the schedule listed below:

February 12, 1987	Southern Illinois University at Carbondale
March 12, 1987	Southern Illinois University at Edwardsville
April 9, 1987	Southern Illinois University School of Medicine, Springfield
May 14, 1987	Southern Illinois University at Edwardsville, East St. Louis Center
June 11, 1987	Southern Illinois University at Carbondale
July 9, 1987	Southern Illinois University at Edwardsville
September 10, 1987	Southern Illinois University at Carbondale
October 8, 1987	Southern Illinois University at Edwardsville
November 12, 1987	Southern Illinois University at Carbondale
December 10, 1987	Southern Illinois University at Edwardsville

# Southern Illinois University - Board of Trustees

CARBONDALE, ILLINOIS 62901



October 9, 1986

The following schedule reflects the second Thursday of each month for the meetings of the Board of Trustees for 1987:

<u>Deadline Dates for 1987 Receipt of Agenda Items</u> (Due by 4:30 p.m.)	<u>1987 Mailing Dates Agenda and Matters</u>	<u>1987 Meeting Dates Board of Trustees</u> (Thursday)
*Friday, January 16	Friday, January 30	SIUC - February 12
*Friday, February 13	Friday, February 27	SIUE - March 12
Monday, March 16	Friday, March 27	SIU School of Medicine Springfield - April 9
Monday, April 20	Friday, May 1	SIUE - East St. Louis Center - May 14
Monday, May 18	Friday, May 29	SIUC - June 11
Monday, June 15	Friday, June 26	SIUE - July 9
Monday, August 17	Friday, August 28	SIUC - September 10
Monday, September 14	Friday, September 25	SIUE - October 8
Monday, October 19	Friday, October 30	SIUC - November 12
*Friday, November 13	Wednesday, November 25	SIUE - December 10

\*Due to holidays.

Meetings have not been scheduled for the months of January and August.

The Chair explained that the Schedule of Meetings of the Board of Trustees for 1987 had been revised because it had left a long span of time between meetings on the Carbondale campus.

Chancellor Pettit stated that this schedule would serve as a standard for future meetings in that every February the Board would meet on the Carbondale campus and so on. He explained that the only change would occur at the May meeting when the Board will alternate between the East St. Louis Center and the School of Dental Medicine in Alton. He reported that this standard would make it easier on the Presidents, their staffs, and the Centers to schedule the meetings.

Mr. Van Meter moved approval of the Schedule of Meetings of the Board of Trustees for 1987. The motion was duly seconded, and after a voice vote the Chair declared the motion to have passed.

The following matter was presented:

AMENDMENT TO RESOURCE ALLOCATION AND MANAGEMENT  
PROGRAM (RAMP) SUBMISSIONS, FISCAL YEAR 1988:  
OPERATING BUDGET REQUEST

Summary

This matter presents an amended SIU Fiscal Year 1988 Operating Budget Request in summary form. Chancellor Pettit indicated to the Board of Trustees at its September 11, 1986 meeting that he would be presenting recommended adjustments for program funding to the Board at its October meeting. This matter proposes additional funding of \$605,400 for SIUC: additions to the original FY-88 requests for Molecular Biology and Minority Participation and replacements for FY-87 funds allocated away from the Ph.D. in Engineering Science and the Interdisciplinary Renewal Institute. This matter further proposes expanded/improved funding of \$600,300 for SIUE to improve undergraduate instruction, a continuing priority for the University (see Attachment I). The requested increases for incremental purposes and O & M needs are consistent with those approved by the Board of Trustees at its September 11, 1986 meeting (see Table A).

### Rationale for Adoption

The original programmatic request, special analytical studies, and special needs requests portions of our FY-88 Operating Budget Request were prepared with the assumption that we would be receiving a higher level of funding than was provided by the state for FY-87. Our final FY-87 general revenue appropriation was reduced by 3% from the amount originally recommended and initially supported in the General Assembly. Our decision to maintain salary increases at the highest possible level, even with this reduced funding, had a severe negative impact on our ability to provide program and other support increases during FY-87.

The requested additional increases in program support for FY-88 are consistent with previous program approvals made by the Board of Trustees. They are as follows:

#### SIUC

Ph.D. in Engineering Science	\$ 54,000
Molecular Biology	250,000
Interdisciplinary Renewal Institute	88,200
Advancing Minority Participation	213,200
Total SIUC	\$ 605,400

#### SIUE

Improvement of Undergraduate Laboratory Instruction	\$ 600,304
Foreign Languages	\$252,844
Biological Sciences	89,200
Statistics	120,260
Business	138,000
Total SIUE	\$ 600,304
Total	\$1,205,704

The attached Table B provides revised FY-88 requests for program and other funding.

### Considerations Against Adoption

None are known.

### Constituency Involvement

There is no unique System constituency involved with this matter. Our request was developed using the Guidelines approved by the Board of Trustees at the July 10, 1986 meeting.

### Resolution

WHEREAS, The Illinois Board of Higher Education requires the annual submission of the Resource Allocation and Management Program Operating Budget Request;



NOW, THEREFORE, BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That the amendment to the Resource Allocation and Management Program Operating Budget Request of The Southern Illinois University System for Fiscal Year 1988 as summarized and presented herewith in Tables A and B be and is hereby approved and is to be transmitted to the Illinois Board of Higher Education; and

BE IT FURTHER RESOLVED, That the Chancellor be and is hereby authorized to adjust this Budget Request to include funding for employer retirement contributions based upon guidelines provided by the State Universities Retirement System of Illinois, and to make such adjustments as are necessary for Financial Guidelines Programs as per Board policy and Illinois Board of Higher Education guidelines.

TABLE A  
SIU FY 1988 OPERATING BUDGET REQUESTS<sup>(1)</sup>

(In Thousands of Dollars)

	SIUC	SIUE	Office of the Chancellor	Total
FY-87 Appropriated Budget Base	<u>\$141,480.3</u>	<u>\$56,506.6</u>	<u>\$1,718.0</u>	<u>\$199,704.9</u>
Requested Incremental Increases:				
Salary				
Faculty	\$ 7,151.9	\$ 2,735.3	\$ --	\$ 9,887.2
Other Professionals	1,496.3	559.5	58.1	2,113.9
Civil Service	3,628.5	1,348.5	35.9	5,012.9
RAMP Administrators	196.7	138.7	52.3	387.7
Student Wages	384.7	210.4	1.4	596.5
Salary Sub-Total	<u>\$ 12,858.1</u>	<u>\$ 4,992.4</u>	<u>\$ 147.7</u>	<u>\$ 17,998.2</u>
General Price	932.9	386.6	15.7	1,335.2
Telecommunications	254.4	61.8	1.3	317.5
Utilities	362.0	150.6	--	512.6
Library Materials	335.2	70.3	--	405.5
Social Security	<u>74.3</u>	<u>28.1</u>	<u>0.9</u>	<u>103.3</u>
Total Incremental Increases	<u>\$ 14,816.9</u>	<u>\$ 5,689.8</u>	<u>\$ 165.6</u>	<u>\$ 20,672.3</u>
O & M Needs	<u>\$ 667.9</u>	<u>\$ 77.9</u>	<u>\$ --</u>	<u>\$ 745.8</u>
Programmatic and Other:				
New Programs	\$ 747.7	\$ --	\$ --	\$ 747.7
Expanded/Improved Programs	<u>2,315.0</u>	<u>1,559.7</u>	<u>--</u>	<u>3,874.7</u>
Total NEPRS	<u>\$ 3,062.7</u>	<u>\$ 1,559.7</u>	<u>\$ --</u>	<u>\$ 4,622.4</u>
Percent of FY-87 Budget Base	2.16%	2.76%	--	2.31%
Special Requests	<u>898.1</u>	<u>639.9</u>	<u>500.0</u>	<u>2,038.0</u>
Total Programmatic and Other	<u>\$ 3,960.8</u>	<u>\$ 2,199.6</u>	<u>\$ 500.0</u>	<u>\$ 6,660.4</u>
Net Change	<u>\$ 19,445.6</u>	<u>\$ 7,967.3</u>	<u>\$ 665.6</u>	<u>\$ 28,078.5</u>
Percent Increase	<u>13.74%</u>	<u>14.10%</u>	<u>38.74%<sup>(2)</sup></u>	<u>14.06%</u>
Total FY-88 Operating Budget Request-Appropriated Funds	<u><u>\$160,925.9</u></u>	<u><u>\$64,473.9</u></u>	<u><u>\$2,383.6</u></u>	<u><u>\$227,783.4</u></u>

(1) Does not include Retirement Contributions.

(2) 9.64% excluding special requests.

TABLE B

TOTAL NEW STATE RESOURCES REQUESTED FOR PROGRAMS  
FISCAL YEAR 1988New Program Requests

SIUC (Excluding Medicine)		
B.S., Dental Hygiene	\$328,000	
B.S., Radiologic Sciences	191,200	
Ph.D., Physics	<u>188,000</u>	
Total SIUC (Excluding Medicine)		\$ 707,200
SIU School of Medicine		
M.S./Ph.D. in Pharmacology	<u>\$ 40,500</u>	
Total SIU School of Medicine		<u>40,500</u>
Total New Program Requests		<u>\$ 747,700</u>

Expanded/Improved Program Requests

SIUC (Excluding Medicine)		
Ph.D., Engineering Science	\$ 54,000	
Molecular Biology	700,000	
Interdisciplinary Renewal Institute	88,200	
Undergraduate Program Quality	429,200	
Advancing Minority Participation	365,000	
International Trade and Culture	<u>121,600</u>	
Total SIUC (Excluding Medicine)		<u>\$1,758,000</u>
SIU School of Medicine		
Medical Library Integrated Library System	\$341,954	
Cognitive Dysfunction in the Elderly	<u>215,000</u>	
Total SIU School of Medicine		\$ 556,954
SIUE		
Beginning Educator Support Teams (BEST)	\$100,000	
Center for Advanced Manufacturing and Production	135,000	
B.A./B.S. Degree, Major in Computer Science	49,700	
East St. Louis Dental Clinic	63,800	
Minority Engineering Program	75,000	
Freshmen First	300,000	
Minority Recruitment and Retention Directors	75,000	
School of Nursing	100,919	
Office Information Systems	60,000	
Improvement of Undergraduate Laboratory		
Instruction	<u>600,304</u>	
Total SIUE		<u>\$1,559,723</u>
Total Expanded/Improved Program Requests		<u>\$3,874,677</u>

Special Requests

SIU School of Medicine		
Phased Replacement of Equipment FY-88 - FY-92		\$ 898,100
SIUE		
Student Information System		639,900
Office of the Chancellor		
Coherent Management Information Structure		
for the SIU System	\$300,000	
Office Automation	<u>200,000</u>	
Total Office of the Chancellor		<u>500,000</u>
Total Special Requests		<u>\$2,038,000</u>
TOTAL FISCAL YEAR 1988 PROGRAM REQUEST		<u>\$6,660,377</u>

Chancellor Pettit explained that this matter was an amendment to action taken by the Board in September; amendment is indicated as a result of the loss of about \$5 million during the final stages of the appropriations process as state revenue diminished and the Governor, through his amendatory veto powers, reduced the amount that had been expected. He continued that his recommended increases were: \$605,400 for SIUC for molecular biology, advancing minority participation, and to replace FY 1987 funds that had to be allocated away from the Ph.D. in Engineering Science and the Interdisciplinary Renewal Institute; and an additional \$600,300 for SIUE to improve undergraduate laboratory instruction.

Mr. Elliott moved approval of the resolution. The motion was duly seconded, and after a voice vote the Chair declared the motion to have passed.

Chancellor Pettit explained that at the last meeting President Somit reported on economic activities coordinated and conducted through SIUC and that President Lazerson would do the same today with respect to SIUE. Chancellor Pettit stated that copies of President Somit and Lazerson's report will be distributed.

President Lazerson gave the following special report on economic development activities:

I would like to begin by putting the issue of economic development into the University context, and I think the first and foremost item that one must remember with regard to economic development is that it's part of a larger activity that the University engages in which has to do with improving the quality of life in the community. Economic development is one such action, but there are numerous others including working with the common school system and the provision of cultural resources to the larger community. Economic development then is tied into improvement of quality of life and has been mandated for this institution through a number of articles: (1) the master plan at the Illinois Board of Higher Education, and it might be more importantly (2) the Mission Statement for this University that you approved a year ago September. They clearly spell out the fact that SIUE has a major role to play in improving the quality of life in Southwestern Illinois and the general St. Louis metropolitan area. Economic development then is one particular associated with that mandate.

I think one begins by making the observation that the single most important thing that any university does in terms of economic development is the effective instruction of its students to the extent that they are or become creative and productive members of society. Then the University is discharging its initial obligation with regard to improving the quality of life. But our charge goes beyond that and has deepened over the years. I think that if one looks historically at the situation, the university or college tie into economic development began with the formation of Harvard College three hundred and fifty years ago which after all stressed very heavily the vocational training of its students. In a broader sense, economic development became conceptualized late in the nineteenth century with the passage of the Morrill Act and the creation of the land-grant universities. The application of scientific expertise, particularly in biology and chemistry and to questions of agriculture and agronomy, was probably the first high-tech revolution and the results moved America into the position of primacy with regard to agricultural production.

Now in more recent times shifts in the global economy, the reactions of state legislatures and governors, particularly in the northern tier of industrial states in the Midwest, has led to an increased sensitivity on the role of higher education institutions with regard to the particularities of economic development, and Southern Illinois University at Edwardsville keenly feels the responsibility in this area. We feel it in direct proportion to the faculty and staff expertise that we have in those areas that impact on economic development. Now I think it would be useful for me to tell you what I mean by that phrase. I don't view it in terms of the earlier model of industrial development which was very narrowly drawn. I view it, however, as being the maintenance, the selective attraction, and creation of businesses and industries in a given region with the bottom line being the general improvement of the quality of life in that area through increased economic power. Now, given that as a definition, there are a number of components that go to make up



the economic development process. First, the community has to set what its goals are. What kind of development does it want? It has to make an evaluation of its strengths and weaknesses. For example, are cultural amenities present? Is the school system in appropriate shape? Is the physical infrastructure in place? Having made those determinations, it has to select some sort of administrative mode for a program of economic development and then it has to put in place financing and marketing mechanisms that will see to it that the goals are met. And then finally, it has to ask the question of evaluation. Would this have occurred even without our program?

Now, this preamble of enumeration of the components of the process of economic development is simply to give you some sense of where a higher education institution might interact, and indeed this university has interacted in all the components that I've mentioned. We have aided local municipalities and communities in getting a clear idea of what their goals are. We have aided them in the evaluation of their strengths and weaknesses. We've done land inventories, prepared card graphics that will enable them to display to prospective investors what their situations are like. We've aided them in setting up the implementation programs with regard to finance and marketing and we are prepared and have helped them in the evaluation process. So that the role of the University is very broad gauged and in my view impacts, and appropriately so, on all components of the process. Now, do we do it alone? The answer is a resounding no. Economic development requires the interfacing and cooperation of numerous agencies, institutions, and individuals, both in the private sector through business and industry, through government in terms of local municipalities and the state, through the labor unions, through educational institutions. But it is absurd for any single institution to claim that it is the engine that makes the mechanism run. The University has a primary responsibility in terms of bringing its technical expertise and using its good offices to insure that to the extent possible that coordinated activities and appropriate planning mechanisms are put in place, and I think that we have done all of those things.

Now, in the summary report that the Chancellor has alluded to, we list specifically those units that carry out the main work of economic development for the institution and the community at the University, and I would simply briefly put those in evidence. First and foremost would be our Office of Area Development. That office is headed up by Robert Koepke, who has established himself as not only a regional authority but a national authority in this field. We have a Small Business Development Center in conjunction with the Department of Commerce and Community Affairs headed by Arnold Franke that operates out of the School of Business. Our Center for Advanced Manufacturing and Production is headed by Jerry Brapsch who came to us from Monsanto just about a year ago. In the School of Business we have an Office of Economic Education and an Office of Management Studies, both of which have impact with regard to the issue of economic development. There are numerous other units connected with engineering and other schools throughout the institutions.

Now, how are we doing? Have we made a difference? I think that the answer is a resounding yes. And, as for evidence, I'm going to do two things. I want to make just a few brief comments and then I want to call upon somebody in the audience to respond to this. It seems to me that over the past years in

particular, let's say the two years that we have complete information on, 1984 and 1985, we have seen a very dramatic turn around in Southwestern Illinois. We've seen it first in terms of the spirit of cooperation that the area has evidenced with regard to economic development activities. We are no longer functioning as a series of petty principalities. We have come together, in my view that's long overdue, and it has made a dramatic difference. There has been about \$630,000,000 in private sector investment in Madison and St. Clair Counties in the past two years and something on the order of \$200,000,000 in terms of public sector investment, primarily in terms of transportation. That is a vote of confidence in Southwestern Illinois and you see it expressed in a variety of ways. There are new plants coming into the region. We see expansion of existing facilities. Some of the older ones, in particular, have taken a new lease on life. Monsanto, Shell, Jefferson-Smurfit, the old Alton Boxboard Company, are all heavily investing; Granite City Steel, in terms of upgrading facilities. So I think that if you look at the primary indicators, Southwestern Illinois is on a move and I feel that the University has played an appropriate partnership role in moving forward on this issue.

Now, one final comment. We've got a long way to go. One of the things that, as a University concerned for the region, we must pay particular attention to is to see to it that this area maintains a standard of living for all of its citizens. All of its citizens. And that is going to take some work. We know that there are going to be structural changes in the economy in Southwestern Illinois. We've seen a lot of it. The truth of the matter is that, and we might as well face it, the Japanese can do a lot of things better than we can right now, and the Taiwanese and Koreans can do it better than the Japanese. America's strength has always been in terms of the creation and the application of knowledge. And it strikes me that this region can, with the renewed sense of cooperation that I see developing, take every advantage of the interface with the University to move ahead. Now, to give you a more objective view, I want to call on Mr. Bob Mathias, Chairman of the Bi-State Development Corporation and Chairman of the Leadership Council of Southwestern Illinois.

Mr. Bob Mathias made the following comments:

I'd like to think that I have made a contribution in this area during the past 25 years in economic development. I do think that without the University there is little doubt in my mind that it would still be a great frustration to taking the community, Madison and St. Clair Counties, to what I believe is a new plateau. There is still a lot to be done. But during the past three years, and with great effort on the part of the University in establishing leadership, I think we've made major progress. The numbers are impressive, but it's only the beginning. I believe there is recognition on the part of the state government, the Department of Community Affairs, and leaders in the St. Louis metropolitan area that this part of Southwestern Illinois is ready and willing to move on to greater things. I truly believe you're going to see this particular region similar to that you see now in West County in the metropolitan area. I am pleased to be able to make those comments and I urge you to do what you can to keep the University heavily involved in economic development. Leadership is so important and the University has the talent and leadership needed to guide others in furthering this economic development question.

The Chair thanked President Lazerson and Mr. Mathias for their remarks. He continued that since reports have been made by Carbondale and Edwardsville there may be further discussion.

The Chair introduced the Chancellor's wife, Libby, and daughter, Allison.

Under Executive Officer Reports, President Somit announced that fall enrollments were up, both above last year and even more above predictions for this year. He expressed his thanks to the student recruitment staff for an outstanding performance.

President Lazerson reported that the tenth day, head count figures, with regard to on-campus registration and including the Dental School, for SIUE is 10,505 students. He explained that this was the highest number enrolled at the University since 1978. He stated that there were two issues involved in this: a more active and vigorous recruitment effort on the part of the campus as a whole, and, even more importantly, holding on the retention issue.

Chancellor Pettit gave a brief update on collective bargaining. He reported that during the second week of September a post-hearing brief was filed on behalf of the University with a hearing officer involving a case of faculty and professional staff bargaining. He continued that the brief summarizes facts that were elicited in forty-one days of hearings during Fiscal Year 1986. He stated that a recommendation will be made by the hearing officer and forwarded to the Labor Relations Board. He explained that the best guess would be elections could be held as early as the spring, but more likely in the fall. He commented on the status of collective bargaining for other systems in the state.

October 9, 1986

113

The Chair announced that a news conference would immediately follow and that the reception for Chancellor and Mrs. Pettit would begin at 12:00 noon in the Conference Center.

Mr. Van Meter moved that the meeting be adjourned. The motion was duly seconded, and after a voice vote the Chair declared the motion to have passed.

The meeting adjourned at 11:02 a.m.

  
Sharon Holmes, Executive Secretary

November 13, 1986

CONTENTS

Minutes of Special Meeting held November 13, 1986 . . . . .	115
Roll Call . . . . .	116
Trustee Reports . . . . .	117
Committee Reports . . . . .	117
Executive Committee . . . . .	117
Finance Committee . . . . .	117
Academic Matters Committee . . . . .	118
Architecture and Design Committee . . . . .	118
Reports of Purchase Orders and Contracts, September, 1986, SIUC and SIUE .	119
Amendment to Resource Allocation and Management Program (RAMP) Planning Documents, Fiscal Year 1988 (Program Reviews), SIUC . . . . .	119
Approval of Plans and Specifications and Award of Contract: Roof Repairs, Evergreen Terrace, SIUC . . . . .	120
Approval of Minutes of the Meetings held October 8 & 9, 1986 . . . . .	121
Revenue Refunding Bonds, Series 1986A . . . . .	122
Reassignment of Dr. Albert Somit . . . . .	124
Executive Officer Reports . . . . .	126



MINUTES OF THE MEETING OF THE BOARD OF TRUSTEES

SOUTHERN ILLINOIS UNIVERSITY

NOVEMBER 13, 1986

A special meeting of the Board of Trustees of Southern Illinois University convened at 7:52 a.m., Thursday, November 13, 1986, in the Vermilion Room of the Student Center, Southern Illinois University at Carbondale. The regular Chairman and Secretary being present, the meeting was called to order.

The following members of the Board were present:

Mr. Barnard B. Birger  
Mr. Ivan A. Elliott, Jr.  
Mrs. Carol Kimmel, Secretary  
Mr. Edward G. Lance  
Mr. William R. Norwood  
Mr. Harris Rowe, Chairman  
Ms. Debbie Schlautman  
Mr. A. D. Van Meter, Jr., Vice-Chairman  
Dr. George T. Wilkins, Jr.

Also present were Dr. Lawrence K. Pettit, Chancellor of the SIU System, and Mr. C. Richard Gruny, Board Legal Counsel.

The Secretary reported a quorum present.

Mr. Elliott moved that the Board go into closed session to consider information regarding the appointment, employment or dismissal of employees or officers, to adjourn directly from the closed session with no action having been taken, and with no further open meeting. The motion was duly seconded. Student Trustee opinion in regard to this motion was indicated as follows: Aye, Edward G. Lance, Debbie Schlautman; nay, none. The motion was carried by the following recorded vote: Aye, Barnard B. Birger, Ivan A. Elliott, Jr., Carol Kimmel, William R. Norwood, Harris Rowe, A. D. Van Meter, Jr., George T. Wilkins, Jr.; nay, none.

The meeting adjourned at 8:49 a.m.

  
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Carol Kimmel, Secretary

The regular monthly meeting of the Board of Trustees of Southern Illinois University convened on Thursday, November 13, 1986, at 10:28 a.m., in Ballroom "B" of the Student Center, Southern Illinois University at Carbondale. The regular Chairman and Secretary being present, the meeting was called to order. The following members of the Board were present:

Mr. Barnard B. Birger  
 Mr. Ivan A. Elliott, Jr.  
 Mrs. Carol Kimmel, Secretary  
 Mr. Edward G. Lance  
 Mr. William R. Norwood  
 Mr. Harris Rowe, Chairman  
 Ms. Debbie Schlautman  
 Mr. A. D. Van Meter, Jr., Vice-Chairman  
 Dr. George T. Wilkins, Jr.

Executive Officers present were:

Dr. Lawrence K. Pettit, Chancellor of the SIU System  
 Dr. Earl E. Lazerson, President, SIUE  
 Dr. Albert Somit, President, SIUC

Also present was Mrs. Sharon Holmes, Executive Secretary of the Board.

The Secretary reported a quorum present.

NOTE: Copies of all background documents furnished to the Board in connection with the following matters have been placed on file in the Office of the Board of Trustees.

The Chair announced that the Board had met at approximately 7:52 a.m., Thursday, November 13, 1986, in the Vermilion Room of the Student Center, Southern Illinois University at Carbondale, and a motion had been made to adjourn into executive session to consider information regarding appointment, employment or dismissal of employees or officers. He stated that no other business had been discussed and the meeting adjourned with no action taken.

The Chair introduced Mr. Steve Kirk, Chair of the Administrative and Professional Staff Council, SIUC. He recognized Mr. Dave Saunders, representing the Civil Service Employees Council, SIUC, and Dr. Robert Radtke, representing the Graduate Council, SIUC.

The Chair announced that members of the Board of Trustees and members of the Executive Committee of the Foundation were guests at a dinner hosted by Mr. and Mrs. Harry Crisp. He explained that Mr. Crisp is Chairman of the SIU Foundation Board of Directors. Mr. Van Meter commented that he was very much impressed with the report given by Mr. Crisp regarding the success of the SIU Foundation during the last several months.

Mr. Van Meter announced that the School of Medicine in Springfield had hosted a reception for Chancellor and Mrs. Pettit on November 3. He stated that it was very successful. Dr. Pettit thanked Dean Moy, his staff, and everyone involved with the reception.

Under Trustee Reports, Mr. Elliott reported that he had attended a meeting of the Board of Directors of the SIU Foundation on October 11 and a joint meeting of the Executive Committees of the SIU Foundation and Alumni Association on October 16. He stated that the Foundation had been working very hard to have excellent relations with the Alumni Association and the Board of Trustees. He announced that Mr. Harry Crisp is the Chairman of the Board of the SIU Foundation. He introduced Anne Carman, President of the SIU Foundation.

Under Committee Reports, Dr. Wilkins had no report for the Executive Committee.

Mr. Elliott, Chairman of the Finance Committee, said that the Committee had met this morning in the Illinois Room of the Student Center,

Southern Illinois University at Carbondale, at 9:00 a.m. He gave the following report:

The Finance Committee received a report from SIUC on the new communications system. SIUE's new communications systems is progressing and there will probably be a report on that in December. Item I, Revenue Refunding Bonds, Series 1986A, was presented. Only bonds due after April 1, 1996 will be refunded. More recent bonds will not be refunded. There will be about \$20 million of bonds refinanced of the \$25 million that are outstanding. It is hoped that we can save somewhere in the neighborhood of a million and a quarter over the term of the bonds by this refunding. It is recommended that the matter be adopted by the Board. Board Legal Counsel has asked that we have a separate resolution on that. Proposed purchasing policy revisions have been received and were discussed. A number of revisions have been discussed which will raise the level of approvals for the Board. It will also make some other changes which were discussed. That will be an action item in December. We had a report on computing activities. This continues to be an expensive and hard to understand item, but a very important item. The goal is to have a commonality of communicating ability and a commonality of software and definition so that units of the System can communicate back and forth to each other and provide information in the easiest manner. There will be further reports on this matter. Cash and investments report was received. The quarterly audit reports were received and discussed.

Mrs. Kimmel, Chairperson of the Academic Matters Committee, stated that the Committee had met following the Finance Committee meeting. She gave the following report:

The Committee had only one item of business, Item G, Amendment to Resource Allocation and Management Program (RAMP) Planning Documents, Fiscal Year 1988 (Program Reviews), SIUC. This item had been discussed at the October meeting. There was no further discussion and it is recommended that this item be approved and placed on the omnibus motion. The Committee also heard plans for further activities in the coming year. This does not preclude anyone from sending suggestions as to things they would like for the Committee to hear.

Mr. Van Meter, Chairman of the Architecture and Design Committee, said that the Committee had met following the Academic Matters Committee, and he gave the following report:

The Committee recommends that Item H, Approval of Plans and Specifications and Award of Contract: Roof Repairs, Evergreen Terrace, SIUC, be placed on the omnibus motion. The Committee had several reports including an update of the task force report on the Studio Arts Facility, SIUC. We spent considerable time reviewing some new possible amendments to the guidelines governing the formulation of procedures for development of architectural selection recommendations for Board consideration. There were some questions

in regard to that matter and we have asked other members of the Board, as well as members of the Committee, staff, and both campuses to review the matter and make suggestions. This matter will continue on our Committee agenda.

The Chair explained the procedure for the Board's omnibus motion and he proposed that, after discussion, there would be taken up the following matters:

REPORTS OF PURCHASE ORDERS AND CONTRACTS,  
SEPTEMBER, 1986, SIUC and SIUE

In accordance with III Bylaws 1 and 5 Policies of the Board C, summary reports of purchase orders and contracts awarded during the month of September, 1986, were mailed to the members of the Board in advance of this meeting, copies were placed on file in the Office of the Board of Trustees, and these reports are hereby submitted for information and entry upon the minutes of the Board with respect to the actions of the Executive Committee.

AMENDMENT TO RESOURCE ALLOCATION AND MANAGEMENT PROGRAM  
(RAMP) PLANNING DOCUMENTS, FISCAL YEAR 1988 (PROGRAM  
REVIEWS), SIUC

Summary

On July 10, 1986, the SIU Board of Trustees approved FY 1988 RAMP Planning Documents for SIUC. Among those Documents were incomplete reports on the review of academic programs within the Departments of Linguistics and Psychology. The faculties within those departments have now had an opportunity to respond to the findings of that review, and the campus wishes to submit supplemental information necessary to complete the reviews.

This matter proposes approval of the final recommendations by the Vice-President for Academic Affairs and Research in response to the academic program review of programs within the Departments of Linguistics and Psychology (appended) as an amendment to the FY 1988 RAMP Planning Documents for SIUC.

Rationale for Adoption

Program review findings are reported to the IBHE among the University's annual RAMP Planning Documents. In order to allow ample time for the faculty to respond to the review findings, these reviews could not be completed in time for inclusion in SIUC's FY 1988 RAMP submissions. Further, completion of the reviews will facilitate program review considerations by the IBHE staff.

Considerations Against Adoption

University officers are aware of none.



### Constituency Involvement

The program review process allows for participation by undergraduate and graduate students, faculty, staff, and administrators. In addition, each review involves participation by consultants within the discipline external to the campus. Faculty and staff within the two departments, the Dean of the College of Liberal Arts and the Graduate Dean, the Vice-President for Academic Affairs and Research, and the President, SIUC, have been involved in completing the reports herewith presented. The recommendations were made by the Vice-President for Academic Affairs and Research and have been approved by the President. This amendment is recommended for approval by the Chancellor.

### Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That, subject to authority reserved to this Board to make modifications, changes, or refinements herein as it deems appropriate, the Board approves the amendment to the RAMP Planning Documents, FY 1988, SIUC, as set forth on the pages appended to this matter and the inclusion of these pages (12a and 16a) in the Documents; and

BE IT FURTHER RESOLVED, That this amendment be transmitted by the central administration to the Illinois Board of Higher Education for its consideration.

### APPROVAL OF PLANS AND SPECIFICATIONS AND AWARD OF CONTRACT: ROOF REPAIRS, EVERGREEN TERRACE, SIUC

### Summary

This matter seeks the approval of plans and specifications and the award of a contract to replace the roofs on 28 buildings at Evergreen Terrace.

The estimated cost of this work was \$163,000. The low bid was \$179,140. Funds for this work will come from student housing fees through the repair and replacement reserve fund and from housing operating funds.

### Rationale for Adoption

At its meeting on July 10, 1986, the Board of Trustees gave project and budget approval to replace the roofing and to add attic insulation in all 39 buildings of the Evergreen Terrace housing for married students. The project was to be phased over two to three fiscal years depending upon the availability of adequate funding in the repair and replacement reserves.

Favorable bids for the first phase of this project have been received and the award of a contract is requested at this time. This phase replaces the roofs on 28 buildings. Funds from the reserves total approximately \$165,000 and funds from current housing operations of approximately \$14,000 will provide the balance needed.

Mr. Charles Pulley, AIA, has reviewed the plans and specifications and recommends their approval.

Considerations Against Adoption

University officers are aware of none.

Constituency Involvement

Not pertinent to this matter.

Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That:

- (1) The contract to replace the roofing on 28 buildings in Evergreen Terrace be and is hereby awarded to Fager Builders, Inc., Murphysboro, Illinois, in the amount of \$179,140.
- (2) Final plans and specifications for the first phase of this project are hereby approved as submitted to the Board of Trustees for review, and shall be placed on file in accordance with I Bylaws 9, contingent upon favorable recommendation of the Architecture and Design Committee.
- (3) The Chancellor of Southern Illinois University be and is hereby authorized to take whatever action may be required in the execution of this resolution in accordance with established policies and procedures.

Mr. Norwood moved the ratification of Changes in Faculty-Administrative Payroll, SIUC and SIUE; the reception of Reports of Purchase Orders and Contracts, September, 1986, SIUC and SIUE; and the approval of the Minutes of the meetings held October 8 & 9, 1986; Amendment to Resource Allocation and Management Program (RAMP) Planning Documents, Fiscal Year 1988 (Program Reviews), SIUC; and Approval of Plans and Specifications and Award of Contract: Roof Repairs, Evergreen Terrace, SIUC. The motion was duly seconded. Student Trustee opinion in regard to this motion was indicated as follows: Aye, Edward G. Lance, Debbie Schlautman; nay, none. The motion carried by the

following recorded vote: Aye, Barnard B. Birger, Ivan A. Elliott, Jr., Carol Kimmel, William R. Norwood, Harris Rowe, A. D. Van Meter, Jr., George T. Wilkins, Jr.; nay, none.

The following matter was presented:

#### REVENUE REFUNDING BONDS, SERIES 1986A

##### Summary

This matter requests Board authorization to issue new bonds; select Bond Counsel; issue Preliminary and Official Statements for bonds; select Managing Underwriter; execute a bond purchase contract; execute an escrow agreement; and subscribe for United States Treasury Securities, State and Local Government Series; and for the Treasurer and other authorized officers to take actions necessary to complete the proposed 1986 Series A refunding.

##### Rationale for Adoption

A preliminary review indicates that an opportunity for financial savings exists through a refunding in advance of their maturity certain outstanding Revenue Bonds, Series 1985A, maturing on or after April 1, 1996. Any savings that can be achieved will help to keep the cost to students for room and board and student center activities as low as possible.

The selection of a Managing Underwriter, a Bond Counsel, and a firm to serve as registrar, trustee, and paying agent is to be made without financial obligation should bonds not be sold for refunding. Changes in government regulations, the bond market, the yield on government securities, or legal problems could at any time suggest or mandate changes in the refunding proposal. We have been pleased in our association with the firms of Drexel Burnham Lambert Incorporated as Managing Underwriter, Chapman and Cutler as Bond Counsel, and the LaSalle National Bank of Chicago as registrar, trustee, and paying agent and would propose obtaining their services again because of the peculiarities of refunding issues.

##### Considerations Against Adoption

University officers are aware of none.

##### Constituency Involvement

Not pertinent to this matter.

##### Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That:

Section 1. It is hereby determined to be desirable that this Board of Trustees of Southern Illinois University (the "Board") refund in advance of their maturity certain of its outstanding revenue bonds, entitled Board of Trustees of Southern Illinois University Housing and Auxiliary Facilities System Revenue Refunding Bonds, Series 1985A and maturing on or after April 1, 1996 (the "Outstanding Revenue Bonds").

Section 2. In order to provide for the payment of the "Outstanding Revenue Bonds" it is necessary that this Board authorize the issuance of its Southern Illinois University Housing and Auxiliary Facilities System Revenue Refunding Bonds, Series 1986A (the "Series 1986A Bonds"). The Board hereby approves the Bond Resolution in substantially the form hereto attached as Exhibit A or with such necessary changes as shall be approved by the Board Treasurer.

Section 3. The firm of Chapman and Cutler, Chicago, Illinois, be and is hereby retained as Bond Counsel for the issuance of the "Series 1986A Bonds," with such fees for such services to be in accord with standards of the profession, contingent upon the actual sale of bonds.

Section 4. The firm of Drexel Burnham Lambert Incorporated, Chicago, Illinois, be and is hereby retained as Managing Underwriter for the issuance of the "Series 1986A Bonds," with fees for such services to be in accord with the standards of the profession, contingent upon the actual sale of bonds.

Section 5. In order to offer such Series 1986A Bonds for sale the firm of Drexel Burnham Lambert Incorporated be and is hereby authorized to prepare and distribute a Preliminary Official Statement and an Official Statement in substantially the form thereof attached hereto as Exhibit B or with such changes therein as shall be approved by the Treasurer of this Board of Trustees.

Section 6. The Treasurer of this Board of Trustees be and is hereby authorized to enter into a Purchase Contract with Drexel Burnham Lambert Incorporated for the sale of such Series 1986A Bonds, in substantially the form hereto attached as Exhibit C or with such changes therein as shall be approved by such officer, in an amount not exceeding \$30,000,000, at an interest rate per annum not exceeding the maximum rate authorized by law at the time the Series 1986A Bonds are sold, at a price not less than the par amount of Series 1986A Bonds issued and providing for maturities not in excess of 30 years and with substantially level debt service in the years during which principal will be repaid.

Section 7. The Treasurer of this Board be and is hereby authorized to enter into the Escrow Agreement with the Escrow Agent in substantially the form attached hereto as Exhibit D or with such changes as shall be approved by such officer.

Section 8. The LaSalle National Bank, as Escrow Agent, Drexel Burnham Lambert Incorporated, as Managing Underwriter, and Chapman and Cutler, as Bond Counsel, be and are hereby authorized to act on behalf of this Board in connection with the subscription for United States Treasury Securities, State and Local Government Series, in connection with such refunding.



Section 9. The Treasurer, other officers, and agents of this Board be and are hereby authorized and directed to do all such acts and things and to execute all such documents as may be necessary to carry out and comply with the provisions of these resolutions and the documents attached hereto as Exhibits A through D, and all of the acts and doings of the Treasurer, other officers, and agents of this Board which are in conformity with the intent and purposes of these resolutions, whether heretofore or hereafter taken or done, shall be and are hereby ratified, confirmed, and approved.

Mr. Elliott explained that the refunding of bonds has to do with buildings and things available for student services and when money is saved in the long term on bonds the savings are passed along to the students in fee reductions.

Mr. Elliott moved approval of the resolution. The motion was duly seconded. Student Trustee opinion in regard to this motion was indicated as follows: Aye, Edward G. Lance, Debbie Schlautman; nay, none. The motion carried by the following recorded vote: Aye, Barnard B. Birger, Ivan A. Elliott, Jr., Carol Kimmel, William R. Norwood, Harris Rowe, A. D. Van Meter, Jr., George T. Wilkins, Jr.; nay, none.

Mr. Elliott expressed appreciation to Don Wilson, Board Treasurer and System Financial Officer, his staff, and others who worked on this project.

The following matter was presented:

#### REASSIGNMENT OF DR. ALBERT SOMIT

##### Summary

This matter presents for Board concurrence the naming of Albert Somit as Distinguished Service Professor at SIUC, and ratifies the terms of his reassignment to professorial duties.

##### Rationale for Adoption

Albert Somit has served the University both as President of Southern Illinois University at Carbondale and as a Professor of Political Science since August, 1980. On October 13, 1986, President Somit submitted his resignation as President, effective January 10, 1987, to Chancellor Lawrence K. Pettit and asked for reassignment to professorial duties. Following a professional development leave, Dr. Somit will return to traditional academic duties on January 10, 1988.



In recognition of Dr. Somit's record of outstanding service and his many contributions to Southern Illinois University at Carbondale over the past six years, the Chancellor recommends that Dr. Somit be named a Distinguished Service Professor.

As President, Dr. Somit's leadership guided the University through difficult budgetary periods and positioned SIUC to handle better the major enrollment and fiscal challenges it would face in the years ahead. When Dr. Somit arrived at SIUC, his immediate concerns were to identify the academic and non-academic priorities of the University and to overhaul the University's budgetary system--implementing a position control feature to account better for personnel expenditures. Early in his tenure, he also launched three major initiatives: the revitalization of the student recruitment program, the improvement of the level of external funding, and the restructuring of the University's fundraising effort. His success in these areas can be measured by increases in both enrollment and external sources of funding.

Dr. Somit also addressed a number of problems considerably more complex. They included the quality of SIUC's student body, the pressing need for more academic scholarships, the growing disparity between faculty resources and students' programmatic preferences, and the need to strengthen the undergraduate educational curriculum. During the past six years, the number of national merit scholars at SIUC has increased dramatically; the number of academic scholarships has risen to its highest level ever; general education courses have been carefully reduced in number; the Honors Program has been substantially strengthened; and the recently created Morris Fellowships have succeeded in attracting top quality graduate students to SIUC.

During his service as President, Dr. Somit continued to be an active scholar. He conducted seminars in the Department of Political Science and has taught students in special individualized readings courses. His extensive research activity in the area of bio-politics has continued, bringing him international recognition from his colleagues in political science. Since 1980, Dr. Somit has published over fifteen articles and chapters in scholarly works, and he has delivered numerous scholarly papers. He has also continued his active participation in many national and international political science conferences.

In every respect, Dr. Somit has served the University in an exemplary fashion as a leader and as a scholar. He has won the respect and admiration of both the University and the Carbondale community. The title "Distinguished Service Professor" is an appropriate means of recognizing his many accomplishments and his many exceptional contributions, both academic and administrative.

The title of "Distinguished Service Professor" has been used previously only once, to honor Hiram H. Lesar for his exceptional service to SIUC.

#### Considerations Against Adoption

The University knows of no such considerations.

### Constituency Involvement

This action is taken without the formal reaction of the constituency bodies at SIUC.

### Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That the Board of Trustees concurs in the naming of Dr. Albert Somit as a Distinguished Service Professor at Southern Illinois University at Carbondale;

BE IT FURTHER RESOLVED, That Dr. Albert Somit be granted a professional development leave beginning on January 10, 1987 and ending on January 9, 1988;

BE IT FURTHER RESOLVED, That on January 10, 1988, Dr. Albert Somit will undertake academic duties as a Distinguished Service Professor in the Department of Political Science at Southern Illinois University at Carbondale at the salary rate of \$6,600 per month on a fiscal year basis; and

BE IT FURTHER RESOLVED, That the Chancellor is authorized to take those actions necessary to name Dr. Somit a Distinguished Service Professor and to implement the terms of his reassignment to professorial duties without further action by this Board.

The Chair stated that SIU should feel fortunate that President Somit had consented to employment as Distinguished Service Professor at SIUC. He stated that this was the second such designation of this title.

Mr. Lance moved approval of the resolution. The motion was duly seconded. Student Trustee opinion in regard to this motion was indicated as follows: Aye, Edward G. Lance, Debbie Schlautman; nay, none. The motion carried by the following recorded vote: Aye, Barnard B. Birger, Ivan A. Elliott, Jr., Carol Kimmel, William R. Norwood, Harris Rowe, A. D. Van Meter, Jr., George T. Wilkins, Jr.; nay, none.

President Somit's service was recognized by a standing ovation.

Under Executive Officer Reports, President Lazerson commended Amy Henninger, President of the Student Body, SIUE, and Constance Rockingham, Dean of Students, SIUE, for organizing a fund and resource drive for the City of East St. Louis which had been hit very hard by flooding along the Mississippi.

He announced that the drive had netted well over \$2,000 in cash and about 200 boxes of clothing, food, and other resources for the citizens. He reported that the damage to the East St. Louis Center will cost the University in the neighborhood of \$100,000. He stated that the building is fully usable at this point and that he will keep the Board informed.

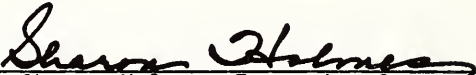
President Somit thanked the Board for passage of the resolution. He stated that modesty led him to protest, and honesty led him to accept. He reported that SIUC had received the 1986 Educational Facilities Award of Merit from the Red Cross for performance in the blood drive. He continued that SIUC was the leading institution in the country for which many people deserve credit. He recognized Mrs. Vivien Nugent, Coordinator of the American Red Cross Blood Drive, and her assistant for organizing and carrying out the effort at SIUC.

Dr. Wilkins commented that the students, faculty, and entire campus should be complimented on this honor due to the fact that the collection of blood is falling around the country.

Chancellor Pettit announced that Dr. John Guyon, Vice President for Academic Affairs and Research, SIUC, had been asked to serve as Acting President until a new president comes on board and has agreed to serve, subject to formal confirmation by the Board of Trustees at its December meeting. He continued that the details and arrangements of the Acting Presidency are yet to be worked out.

The Chair announced that a news conference would immediately follow in the Mississippi Room and that lunch would follow in Ballroom "A." He stated that a tour of the Admissions Reception Center would be conducted after lunch.

Mr. Norwood moved that the meeting be adjourned. The motion was duly seconded, and after a voice vote the Chair declared the motion to have passed. The meeting adjourned at 10:52 a.m.

  
Sharon Holmes, Executive Secretary

The regular monthly meeting of the Board of Trustees of Southern Illinois University convened on Thursday, December 11, 1986, at 11:00 a.m., in the Ballroom of the University Center, Southern Illinois University at Edwardsville. The regular Chairman and Secretary being present, the meeting was called to order. The following members of the Board were present:

Mr. Barnard B. Birger  
Mr. Ivan A. Elliott, Jr.  
Mrs. Carol Kimmel, Secretary  
Mr. Edward G. Lance  
Mr. William R. Norwood  
Mr. Harris Rowe, Chairman  
Ms. Debbie Schlautman  
Mr. A. D. Van Meter, Jr., Vice-Chairman  
Dr. George T. Wilkins, Jr.

Executive Officers present were:

Dr. Lawrence K. Pettit, Chancellor of the SIU System  
Dr. Earl E. Lazerson, President, SIUE  
Dr. John C. Guyon, Acting President, SIUC

Also present was Mrs. Sharon Holmes, Executive Secretary of the Board.

The Secretary reported a quorum present.

NOTE: Copies of all background documents furnished to the Board in connection with the following matters have been placed on file in the Office of the Board of Trustees.

The Chair announced that the Board had met at approximately 8:33 p.m., Wednesday, December 10, 1986, in the Monroe Room of the Collinsville Hilton Inn, 1000 Eastport Plaza Drive, Collinsville, Illinois, and a motion had been made to adjourn into executive session to consider information regarding appointment, employment or dismissal of employees or officers. He stated that this was the annual evaluation of President Lazerson pursuant to II Statutes 5-B, that no other business had been discussed, and the meeting adjourned with no action taken.



## MINUTES OF THE MEETING OF THE BOARD OF TRUSTEES

## SOUTHERN ILLINOIS UNIVERSITY

DECEMBER 10, 1986

A special meeting of the Board of Trustees of Southern Illinois University convened at 8:33 p.m., Wednesday, December 10, 1986, in the Monroe Room of the Collinsville Hilton Inn, 1000 Eastport Plaza Drive, Collinsville, Illinois. The regular Chairman and Secretary being present, the meeting was called to order. The following members of the Board were present:

Mr. Barnard B. Birger  
Mr. Ivan A. Elliott, Jr.  
Mrs. Carol Kimmel, Secretary  
Mr. Edward G. Lance  
Mr. William R. Norwood  
Mr. Harris Rowe, Chairman  
Ms. Debbie Schlautman

Dr. George T. Wilkins, Jr. joined the meeting at 8:52 p.m. and Mr. A. D. Van Meter, Jr., Vice-Chairman, joined the meeting at 9:02 p.m.

Also present were Dr. Lawrence K. Pettit, Chancellor of the SIU System, Mr. C. Richard Grunty, Board Legal Counsel, and Dr. Earl E. Lazerson, President, SIUE.

The Secretary reported a quorum present.

Mrs. Kimmel moved that the Board go into closed session to consider information regarding the appointment, employment or dismissal of employees or officers, to adjourn directly from the closed session with no action having been taken, and with no further open meeting. The motion was duly seconded. Student Trustee opinion in regard to this motion was indicated as follows: Aye, Edward G. Lance, Debbie Schlautman; nay, none. The motion carried by the following recorded vote: Aye, Barnard B. Birger, Ivan A. Elliott, Jr., Carol Kimmel, William R. Norwood, Harris Rowe; nay, none.

The meeting adjourned at 9:58 p.m.

  
Carol Kimmel, Secretary

Minutes of Special Meeting held December 10, 1986 . . . . . 130

December 11, 1986

CONTENTS

Roll Call . . . . . 131

Announcements by the Chair . . . . . 131

Trustee Reports . . . . . 132

Committee Reports . . . . . 134

    Finance Committee . . . . . 134

    Academic Matters Committee . . . . . 134

    Architecture and Design Committee . . . . . 134

Statement by Dr. Donald Brehm, President, Faculty Senate, SIUC . . . . . 135

Reports of Purchase Orders and Contracts, October, 1986, SIUC and SIUE . . 136

Information Report: Approval of Reasonable and Moderate Extensions  
and Off-Campus Program Locations . . . . . 137

Approval to Acquire Real Property, SIUC . . . . . 138

Approval of Plans and Specifications and Award of Contracts:  
Construct Training and Locker Room Facility, Abe Martin Field, SIUC . . . . 139

Approval of Telecommunications System Replacement, SIUE . . . . . 141

Update of Purchasing Policies  
[Amendment to 5 Policies of the Board C] . . . . . 142

Approval of Minutes of the Meetings held November 13, 1986 . . . . . 150

Approval of Land Use Plan 5, SIUE . . . . . 151

Recognition of Albert Somit . . . . . 160

Notice of Proposed Increase: Residence Hall Rates and Apartment  
Rentals, SIUC  
[Amendment to 4 Policies of the Board B-15] . . . . . 160

Executive Officer Reports . . . . . 164

The Chair introduced Mr. Dave Saunders, representing the Civil Service Employees Council, SIUC, and Dr. Robert Radtke, representing the Graduate Council, SIUC. He welcomed Dr. John C. Guyon, Acting President, in the absence of President Somit.

Under Trustee Reports, Mr. Elliott reported that he had attended the annual faculty meeting, SIUC, on November 19, and discussed the qualifications for the next President at SIUC. He stated that the meeting had been well attended, the presentations were interesting, and there was a lot of interest in the program. He commented that he appreciated the opportunity to participate with faculty on this matter and hoped that other Board members would be invited by the faculty from both campuses to attend other discussions on other areas.

Mr. Elliott reported that he had attended a meeting of the Executive Committee of the SIU Foundation at Carbondale on December 2. He announced that Bryan Vagner had been employed as Controller and Treasurer of the Foundation. He commended Mr. Harry Crisp, Chairman of the Board of Directors, for the splendid job he is doing.

Mrs. Kimmel reported that she had attended the meeting of the Illinois Board of Higher Education on December 2. She reported that SIUC did receive approval for the B.S. in Industrial Technology at Richland Community College, an off-campus program. She commented that student aid had exceeded a billion dollars for the first time this year. She stated that there had been discussions regarding loss of minority students and faculty and the educational needs of a Chicago Metropolitan Regional facility. She announced that enrollment in public universities in Illinois had increased slightly this year while private institutions had lost some. She reported that there is an

upcoming drug conference which will involve presidents and administrators. She stated that there had been a report from the Students Advisory Committee with a request that each campus accept the responsibility of dealing with oral competency among faculty. She continued that the Students Advisory Committee also asked that tuition be studied as it related to the tradition that it should never exceed one third of a student's cost or the operational cost.

With regard to the tuition matter, Mr. Norwood commented that the last time tuition was checked at SIU it was something like 26 or 27%.

Mr. Norwood reported that he had attended a meeting of the State Universities Retirement System on November 14. He stated that as of September 30, 1986, the market value of the retirement system fund was \$2.44 billion, still underfunded about 50%. He stated that the retirement system is in the process of searching for a new Associate Executive Director. He reported that the retirement system is supporting legislation for survivor benefits of \$600 for one dependent and \$800 for two or more dependents as a maximum which could be received. He asked that suggestions or information which participants would like to see in the quarterly information issue be given to himself or the office in Champaign.

Mr. Rowe stated that he was unable to attend the meeting of the Joint Trustees Committee for Springfield Medical Education Programs on December 4. He announced that Dr. James M. Brown, Vice-Chancellor, had attended and he had given him the following report. He stated that there was a continuing report on the medical directory which will be ready for distribution soon. He reported that there was a further report on the accreditation visit regarding the School of Medicine.

Under Committee Reports, Mr. Elliott, Chairman of the Finance Committee, said that the Committee had met this morning in the Mississippi Room of the University Center, Southern Illinois University at Edwardsville, at 9:00 a.m. He gave the following report:

The Finance Committee considered Item K, Approval of Telecommunications System Replacement, SIUE, recommends approval, and that it be placed on the omnibus motion. This was an excellently prepared matter. The Committee considered Item L, Update of Purchasing Policies [Amendment to 5 Policies of the Board C]. This matter has been discussed for some months by the Committee. The matter is recommended for approval and that it be placed on the omnibus motion. We received Item O, Notice of Proposed Increase: Residence Hall Rates and Apartment Rentals, SIUC [Amendment to 4 Policies of the Board B-15]. The matter was discussed and it will be carried over for discussion and action at the next meeting. McAndrew Stadium renovation at SIUC was deferred and members of the Committee were encouraged to participate in the discussion at the A & D Committee meeting. Changes in travel regulations and reimbursement rates was an information item. A report was given by Chancellor Pettit and Don Wilson regarding revenue bond refunding. It was indicated that the purchase contract had been signed, the purchase will close within the next week, and there will be about \$1.3 million in savings because of this refunding. The savings will be passed on to students in a reduction in student cost in these areas. We'd like to commend Don, staff, and the consultants for the work they've done in this regard.

Mrs. Kimmel, Chairperson of the Academic Matters Committee, stated that the Committee had met following the Finance Committee meeting. She gave the following report:

The Committee recommends approval of Item N, Information Report: Approval of Reasonable and Moderate Extensions and Off-Campus Program Locations, and that it be placed on the omnibus motion. We had an informational period in which Professor Dean Stuck gave us a brief report on the Renewal Institute for Practicing Educators at SIUC. This was very interesting and we were particularly pleased to have this report at this time since there is such a movement all over the country and in Illinois to be a part of the reform of elementary and secondary education. In all of the studies that are being done, more and more responsibility is being placed on the universities in assisting in the upgrading of elementary and secondary education and particularly through assistance to the public schools within the radius of their educational community. It always makes us feel good to be ahead of our time. These programs have been in place for some time.

Mr. Van Meter, Chairman of the Architecture and Design Committee, said that the Committee had met following the Academic Matters Committee, and he gave the following report:



The Committee recommends approval of Item H, Approval to Acquire Real Property, SIUC, and Item I, Approval of Plans and Specifications and Award of Contracts: Construct Training and Locker Room Facility, Abe Martin Field, SIUC, and that they be placed on the omnibus motion. With regard to Item I, a very substantial amount of contributions, both in money and labor, made this possible. We commend the coach and everyone involved for making this possible. We also discussed and approved Item J, Approval of Land Use Plan 5, SIUE. We ask that it not be placed on the omnibus motion. We had an information item regarding the McAndrew Stadium Renovation and gave approval to go forward with bids in regard to replacing the turf and rebuilding the track. The renovation is broken down into three parts and will be a continuing concern for this Committee and the Finance Committee. This matter will be coming back later as an item. We had a very brief review of the matter on the Recreation Center at SIUC. We discussed and finalized the guidelines for governing the formulation and procedures for developing an architect selection and recommendation. We hope to have that as an item at the next meeting.

The Chair stated that there had been some discussion over a couple of questions raised on Item E, Changes in Faculty-Administrative Payroll - Office of the Chancellor. He continued that Dr. Donald Brehm, President of the Faculty Senate, SIUC, did not receive his agenda matters until a late time and missed the committee session and that he will make a statement at this time regarding the matter.

Dr. Donald Brehm made the following statement:

One issue that came up, Item E, at such a late time that we were not able to consult the Chancellor about the significance of it and I was therefore asked by the Executive Council of the Faculty Senate to raise three questions which we hope at some time can be answered. It was taken when this item appeared that it might imply that it was the first series of steps in a restructuring of the Chancellor's Office. The faculty was involved in the creation of the Chancellor's Office, has always sought to give it great on-going support, and, therefore, are concerned about the meaning for the faculty, students, and community about the changes. Three questions were posed by the Executive Council at the Faculty Senate. I will pose them and then I will conclude. One was that since the mid-1970's, the faculty have been assured of the right to immediate and direct involvement in policy making from its inception through their elected representatives direct contact with the President and the Vice-President. At the same time we have not normally had direct input to the Chancellor's Office. These changes imply a change in the way policy is going to be made; is this going to imply in any way a change in the reportage and communication lines between the faculty and the Chancellor's Office? The second question that was posed is since we have great respect for the title Chancellor and certainly would not take the title Vice-Chancellor lightly in any way, if there is a possibility of the creation of future Vice-Chancellorships, what are going to be the qualifications for those Vice-Chancellorships and how are searches going to be conducted to fill them? The

third question which I understand was answered in a committee session, and I deeply regret not being there, was at a time of extremely tight financial conditions for universities all over and especially in Illinois, are there considerations of expanded staffing in connection with the changes of the Chancellor's Office? That given the fact that we're having an awfully hard time affording our basic educational programs will demand more use of funds. Thank you very much. I appreciate the opportunity to speak to you.

The Chair stated that Chancellor Pettit would be happy to respond and that if the response was not adequate for Dr. Brehm and Chancellor Pettit to get together and discuss it further.

Dr. Pettit gave the following response:

Those are very good and thoughtful questions and I'm glad you posed them. The first one, if this indicates a change in the way that policy is going to be made will the faculty have a new and more direct role or access to the Chancellor's Office? This does not indicate any change in the way that policy will be made. The titles are simply being changed to reflect the reality of the way the functions are carried out, the way the duties are performed. Now, there is no change in job descriptions. We're not asking at this time for any change in salary. It's simply a change in title to: 1) reflect what Mr. Britton and Mr. Wilson are doing now and 2) bring our organizational structure more in line with the conventional structure for such offices and particularly the other systems within Illinois. The second question, if there will be future Vice-Chancellors, what will the qualifications be and how will a search be conducted? If we ever were to create a new Vice-Chancellorship or new Vice-Chancellor's position, we would very carefully construct job description and candidate qualifications and conduct a national search and we, in the process of conducting that search, would have a fairly inclusive search advisory committee as we do conventionally. Third, does this presage any expanded staffing in the Chancellor's Office? I think not. We have no plans right now for expanded staffing beyond that which has already been indicated but not implemented. And by that I mean the requirement for new positions in labor relations should we eventually get into a bargaining situation.

The Chair explained the procedure for the Board's omnibus motion and he proposed that, after discussion, there would be taken up the following matters:

REPORTS OF PURCHASE ORDERS AND CONTRACTS,  
OCTOBER, 1986, SIUC and SIUE

In accordance with III Bylaws 1 and 5 Policies of the Board C, summary reports of purchase orders and contracts awarded during the month of October, 1986, were mailed to the members of the Board in advance of this

meeting, copies were placed on file in the Office of the Board of Trustees, and these reports are hereby submitted for information and entry upon the minutes of the Board with respect to the actions of the Executive Committee.

INFORMATION REPORT: APPROVAL OF REASONABLE AND  
MODERATE EXTENSIONS AND OFF-CAMPUS PROGRAM LOCATIONS

This report contains information on all actions in the category of reasonable and moderate extensions and all requests for off-campus program locations since the last report of July 10, 1986.

1. Further information on the July 10, 1986, report:

Abolition of the Administrative Services Specialization in the Bachelor of Science Degree Program in Business Administration, SIUE. Accepted by the IBHE staff as a reasonable and moderate extension.

Abolition of the Business Data Processing Specialization in the Bachelor of Science Degree Program in Business Administration, SIUE. Accepted by the IBHE staff as a reasonable and moderate extension.

Addition of a Specialization in Office Information Systems to the Bachelor of Science Degree Program in Business Administration, SIUE. Accepted by the IBHE staff as a reasonable and moderate extension.

Addition of a Concentration in Aviation Administration to the Master of Public Affairs Degree Program, SIUC. Discussions are continuing with IBHE staff.

Change of Department Title from Government and Public Affairs to Political Science, SIUE. Accepted by the IBHE staff as a reasonable and moderate extension.

Change of Title of Master of Science Degree Program from Urban Affairs and Policy Analysis to Policy Analysis, SIUE. Accepted by the IBHE staff as a reasonable and moderate extension.

2. Reasonable and Moderate Extensions Approved by the Chancellor Since July 10, 1986:

Change of Title of the B.A. and B.S. and the M.A. and M.S. Degree Programs in Government to Political Science, SIUE.

Change in Title of a Major from Career Development to Advanced Technical Studies, SIUC.

Addition of a Genetic Engineering Specialization to the B.S. Degree Program in Biological Sciences, SIUE.

Abolition of the Office of Academic Services, SIUE.

All four matters have been accepted by the IBHE staff as reasonable and moderate extensions.

3. Requests for Off-Campus Program Locations Approved by the Chancellor Since July 10, 1986:

B.S. Degree Program in Industrial Technology, Manufacturing Specialization, in the Richland Community College District (#537), SIUC.

Consideration of this request by the IBHE is pending.

APPROVAL TO ACQUIRE REAL PROPERTY, SIUC

Summary

This matter seeks approval to purchase the improved real estate located in the City of Carbondale at 428 South Washington Street. This property is commonly known as the Good Luck Glove building.

The purchase price is \$285,000. Nonappropriated funds will be used.

Rationale for Adoption

The Good Luck Glove building is located two blocks north of the main campus. It is a three-level brick structure containing approximately 50,000 square feet. It housed the light manufacturing and office operations of the Good Luck Glove Company until the operations were closed in the 1960s. The owners of the property then offered the vacated facilities to the University on a lease basis, and because the University's enrollment was growing at a much faster pace than suitable facilities could be made available, the offer was accepted. In the intervening years, the University's use of the building has increased so that the entire building is now occupied.

During the past several years, the owners have expressed an ever-increasing interest in selling the property. The University has expressed a similar interest in acquiring the property through its requests for capital appropriations beginning in FY 1983. The owners' interest has now reached the point where they will sell to other parties if the University is unable to accept their offer.

The instructional and studio functions within the School of Art presently occupy approximately 60% of the building, and the impact upon the academic functions would be unacceptable if a change of ownership forced the programs to vacate the building.

In response to these concerns, the Chancellor established a task force to examine and make recommendations on all aspects of the studio arts programmatic needs and the support of those programs by the facilities in the Good Luck Glove building. The task force report of September 5, 1986, unanimously recommended the purchase of the property by the Board of Trustees. The Board's Architecture and Design Committee received the report at its



meeting of October 9, 1986, and gave its approval to the acquisition. In compliance with established guidelines, the Chancellor subsequently informed the Illinois Board of Higher Education and the Illinois Legislative Audit Commission of the University's intentions to acquire the property. At its October 16 meeting, the Task Force indicated its first choice would be an outright purchase of this facility through the use of nonappropriated funds. Negotiations with the owner have led the administration to conclude that an outright purchase of the facility with nonappropriated funds would be the most feasible and economical manner in which to obtain this facility.

It is now appropriate to request approval to acquire the Good Luck Glove building for the sum of \$285,000. The source of funds will be nonappropriated funds.

#### Considerations Against Adoption

University officers are aware of none.

#### Constituency Involvement

Not pertinent to this matter.

#### Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That:

- (1) The proposal to acquire the real property at 428 South Washington Street, Carbondale, Illinois, University Tract No. 854, commonly known as the Good Luck Glove building, at a cost of \$285,000, be and is hereby approved.
- (2) Funding for this acquisition shall be from nonappropriated funds.
- (3) The Chancellor of Southern Illinois University be and is hereby authorized to take whatever action may be required in the execution of this resolution in accordance with established policies and procedures.

APPROVAL OF PLANS AND SPECIFICATIONS AND AWARD OF  
CONTRACTS: CONSTRUCT TRAINING AND LOCKER ROOM  
FACILITY, ABE MARTIN FIELD, SIUC

#### Summary

This matter seeks approval of plans and specifications and the award of contracts for construction of a training and locker room facility at Abe Martin Field.



The estimated total value of this project was \$140,000. The estimated total cost of these three contracts was \$56,000. The low bids totaled \$77,538.

This matter also seeks approval of the plans and specifications for this project.

#### Rationale for Adoption

At its meeting on July 10, 1986, the Board of Trustees approved a project to construct a training and locker room facility at Abe Martin Field. The total value of the project was approximately \$140,000. The sources of funds were student fees, private contributions, and donated labor.

Funds to support the low bid are available from student fees and private contributions.

Mr. Charles Pulley, AIA, has reviewed the plans and specifications and recommends their approval.

The Illinois Board of Higher Education has reviewed this project and gave its approval on September 3, 1986.

#### Considerations Against Adoption

University officers are aware of none.

#### Constituency Involvement

Not pertinent to this matter.

#### Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That:

- (1) The contract for the general work to construct the new facility at Abe Martin Field be and is hereby awarded to J. L. Robinson Const. Co., Carbondale, Illinois, in the amount of \$71,375.00.
- (2) The contract for the electrical work to construct the new facility at Abe Martin Field be and is hereby awarded to H & H Plumbing, Heating, & Electric Co., Mt. Vernon, Illinois, in the amount of \$2,813.00.
- (3) The contract for the mechanical work to construct the new facility at Abe Martin Field be and is hereby awarded to Weller's Inc., Carbondale, Illinois, in the amount of \$3,350.00.
- (4) Final plans and specifications for this project are hereby approved as submitted to the Board of Trustees for review, and

shall be placed on file in accordance with I Bylaws 9, contingent upon favorable recommendation of the Architecture and Design Committee.

- (5) The Chancellor of Southern Illinois University be and is hereby authorized to take whatever action may be required in the execution of this resolution in accordance with established policies and procedures.

#### APPROVAL OF TELECOMMUNICATIONS SYSTEM REPLACEMENT, SIUE

##### Summary

This matter seeks approval of the award of a contract for replacement of the telecommunications system on the Edwardsville campus. The project will be obtained through the Department of Central Management Services (CMS).

##### Rationale for Adoption

The recommendation to replace the telecommunications system at SIUE resulted from an extensive study conducted by the University through an ad hoc study committee and aided by a consultant specializing in the field. The progress of the study was discussed at several meetings of the Board's Finance Committee. The Final Report on this study has been previously provided to the members of the Board of Trustees.

The project will completely replace the existing system with a modern computer-based system of telephone instruments and switching equipment. The new system provides greatly expanded features for telephone users, data as well as voice communication capabilities, improved toll and charge identification, and better transmission quality. Telephone service for Tower Lake housing can also be incorporated into the system with basic service charges built into the rental rate. This change will provide better, lower cost service to residents.

Installation of the system is included in the project cost. Maintenance during the first year is provided under warranty. The vendor proposal includes guaranteed maintenance service costs for a ten-year period with cost adjustments based on a CMS-approved escalator schedule.

Purchase of the new system will be arranged through CMS. Under the arrangement, CMS will purchase the system and the University will repay CMS the cost of the system plus interest over a seven-year period. Payments to CMS, maintenance costs, and service and toll charges will be similar to current University costs for services, equipment, and toll charges.

##### Considerations Against Adoption

University officers are aware of none.

### Constituency Involvement

This proposal was developed by University officers with the assistance of an ad hoc advisory committee comprised of faculty and staff.

### Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That:

- (1) The purchase of a new telecommunications system for SIUE be and is hereby approved at a cost not to exceed \$2,501,239.
- (2) Central Management Services be and is hereby requested to contract with Universal Communications Systems, Roanoke, Virginia, to provide this system.
- (3) Permission be and is hereby granted for the issuance of the appropriate maintenance services contract for this new system.
- (4) The Chancellor be and is hereby authorized to take whatever action may be required in the execution of this resolution in accordance with established policies and procedures.

### UPDATE OF PURCHASING POLICIES [AMENDMENT TO 5 POLICIES OF THE BOARD C]

### Summary

This matter would amend Board approved purchasing policies. A highlighting of the specific suggested changes follows:

1. The level at which certain requisitions require Chancellor approval has been increased from \$15,000 to \$25,000.
2. The level at which certain requisitions require Executive Committee approval has been changed from \$25,000 to \$100,000.
3. Annual needs for subdivision of work for renovation, maintenance, and repair activities have been added to the section on fixed improvement projects.
4. The dollar level for the part of the monthly report to the Board related to the detailed report of speaking and performing fees, consultants, and architectural and engineering fees has been changed from \$500 to \$2,500. This new level is consistent to current requirements for filing activities with the State Controller's Office.
5. The other sections of the monthly report have been changed to accommodate the increases in amounts before Chancellor or Executive Committee approval is required.

### Rationale for Adoption

The proposed revisions of the Board's purchasing policies have been thoroughly discussed by the Board's Finance Committee on numerous occasions. The proposed revisions are consistent with this Committee's previous discussions on this matter and with comments received from Board members and administrative staff. The new dollar levels of approval and reporting more accurately reflect an appropriate level for general involvement in the purchasing process by the Presidents, the Chancellor, the Executive Committee, and the Board. The Chancellor and other administrators may establish additional approval requirements for certain types of acquisitions.

### Considerations Against Adoption

University officers are aware of none.

### Constituency Involvement

Not pertinent to this matter.

### Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That 5 Policies of the Board C be amended to read as follows:

#### C. Purchasing

Purchases are to be made subject to the provisions of the Illinois Purchasing Act (Chapter 127, Section 132.1 of the Illinois Statutes, et. seq. as amended). In addition, it shall be the practice of all elements of the SIU System to buy on a competitive basis, when practicable, from responsible suppliers irrespective of the amount to be expended. With certain statutory exceptions, all purchases in excess of \$5,000 are advertised in the official State newspaper and are awarded on the basis of sealed bids.

##### 1. Contracts-General

- a. The Chancellor and Presidents of Southern Illinois University are authorized to rent space from others, from time to time as necessity warrants, such properties as in their opinion will help to satisfy the requirements of the administrative, educational, and auxiliary operations of the University. The Presidents may negotiate lease contracts in which the University is the lessee subject to approval by the Chancellor prior to final execution of the document. The Presidents may negotiate leases of University properties to others and give vacation notices subject to approval by the Chancellor.



- b. A single form entitled "Contract Change Requisition and Change Order" by which approval by the Chancellor for construction changes in an amount of \$25,000 to \$100,000, and by members of the Executive Committee for changes of \$100,000 or more is approved for use on all contracts other than those funded by the Capital Development Board. Section 9.02 of the Purchasing Act should be referenced for other restrictions placed on Change Orders.

## 2. Requisitions-Purchasing of Goods and Services Approval and Reporting Requirements

- a. Policy Statement-General. The Board of Trustees of Southern Illinois University has delegated to each Purchasing Officer, through appropriate administrative channels, the authority to purchase goods and services. All purchases are made in accordance with Purchasing Rules and Regulations approved by the Board and the Department of Central Management Services of the State of Illinois and filed with the Secretary of State.
- b. Prior Approval Required. Prior approval is required by the Board, or any two of the three members of the Executive Committee, before the commitment of funds can be made in the following cases:
  - 1) For requisitions involving the commitment of \$100,000 or more. This requirement also includes requisitions requesting multiple deliveries over a period of time. Additional prior approval of a supplemental requisition will be required if the amount of the supplement is in excess of 20% of the amount originally approved, or \$10,000 whichever is greater. Section 9.02 of the Purchasing Act should be referenced for other restrictions placed on Change Orders.
  - 2) For requisitions involving the commitment of \$25,000 to \$100,000 when such action is deemed appropriate by the Chancellor after that officer's review of such requisitions. Fiscal officers will first obtain appropriate internal approvals on such requisitions in accordance with University policy. Each requisition will be forwarded with a letter of justification to the Purchasing Officer for review.

A letter of justification shall state the need, the source and availability of funds, the methods of procurement, and a recommendation for purchase award. Should the source of funds be identified as a service department, the documentation must include the title of the actual account to ultimately be charged and the appropriate individuals responsible for administering the account. Letters and attached requisitions will be forwarded from the Purchasing Officers for presentation to the President for transmittal to the Office of the Chancellor where it is reviewed and forwarded to members of the Executive Committee with a recommendation for appropriate action.



Prior approval by the Board of Trustees is required before the commitment of funds can be made for requisitions for fixed improvements projects or annual needs by subdivision of work for renovation, repair, and maintenance activities where the entire project cost or annual need by subdivision of work is \$100,000 or more. The fiscal officer will obtain appropriate internal approvals on the requisitions in accordance with University policy. The Board of Trustees shall approve the project, the budget, each major design consultant, the plans, specifications, and details. The Board shall receive the bids and award all contracts.

- c. Prior Approval Not Required. Authorization by the Board of Trustees and/or the Executive Committee for expenditure of funds is not required prior to the commitment of funds in the following instances:
  - 1) For requisitions involving a commitment of less than \$100,000, provided that the Chancellor's approval is obtained for commitments of \$25,000 or more.
  - 2) For requisitions involving expenditures of a routine nature necessary for normal and usual operation of the University, where there is only one source of supply or in actual practice no price selection is possible; such instances include, but are not limited to:
    - a) Postal charges purchased from the Postmaster and locked in the postage meter machine.
    - b) Postage stamps, post cards, and bulk mailing.
    - c) Telephone service.
    - d) Electrical energy.
    - e) Natural gas.
    - f) City water and sewage charges.
    - g) Freight, express, and interstate moving expenses.
    - h) Annual renewals for rental of various physical facilities.
    - i) Library cards procured from the Ohio College Library Center.
    - j) Annual renewal insurance premiums in years subsequent to the year in which the original insurance was contracted.
    - k) Subscriptions to journals and periodicals.
    - l) Books and bound periodicals.

- m) Professional and technical services.
  - n) Credit card encumbrances for usual and customary automotive service station charges. Repair work other than the minor or emergency type must have previous approval of Transportation Service.
  - o) Annual rental of equipment in years subsequent to the year in which the original requisition was approved for installation, such as data processing equipment, photo-static copiers, accounting machines, and similar items.
  - p) Annual maintenance contracts provided by a manufacturer or his agent for the equipment made by them.
  - q) Payments for items from specific single-item appropriations, such as I.B.A. lease rental payment, retirement contributions, and fire protection, but excluding capital items.
  - r) Items purchased or contracted for by the Illinois Educational Consortium, which items have previously been approved as generic items by the Board of Trustees; but such purchases shall be reported to the Board under established procedures.
- 3) For requisitions involving commodities and stock equipment for internal distribution through normal procedures of established storeroom and service units and resale necessary for normal and usual operation of the University, where there are various sources of supply. This category will include, but is not limited to, commodities and stock equipment for the following operations:
- a) Food Services
  - b) General Stores
  - c) Pharmacy
  - d) Student Center Bookstore

In the case of purchases which fall within the above-mentioned exceptions, neither the approval of the Executive Committee nor the Board of Trustees is required, but the appropriate internal approvals in accordance with University policy are required.

The various offices and departments of the University shall communicate their requirements for commitments to the appropriate office by means of a requisition. When properly approved, the document constitutes authority for making commitments according to the procedures described in these regulations.

3. Monthly Reporting Procedure

- a. The Purchasing Offices of each University shall prepare an information report monthly, summarizing all purchase orders and contracts against University funds for the period and shall submit such reports to the Chancellor and the Board of Trustees.
  - b. The report of Southern Illinois University at Carbondale shall consist of two parts: One for the University excluding the School of Medicine and one for the School of Medicine. The Office of the Chancellor and the Office of the Board of Trustees transactions shall be included in the University section.
  - c. Each part of each report shall be divided into three sections:
    - 1) A section entitled "Detailed Report of Speaking and Performing Fees, Consultants, and Architectural and Engineering Fees over \$2,500" that provides:
      - a) A summarization of those orders under \$2,500 which shows the total of the number of orders with an aggregate dollar total.
      - b) A list of all orders of \$2,500 or more containing information on order number, type of funds, vendor, brief description, and amount.
    - 2) A section on all other Purchase Orders and Contracts under \$25,000 that provides:
      - a) A summarization of those orders under \$5,000 which shows the total of the number of orders with an aggregate dollar total.
      - b) A list of all orders between \$5,000 and \$25,000, containing information on order number, type of funds, vendor, brief description, and amount.
    - 3) A section on all orders of \$25,000 or more containing information on order number, type of funds, brief description, amount, a list of bidders with amount of their bid, the number of vendors invited to bid and declining, information on Executive Committee or Chancellor's approval, and the basis of award if other than low bid meeting specifications.
4. Authorization of purchases by Illinois Educational Consortium (IEC) on behalf of the Board of Trustees of SIU is approved as follows:
- a. IEC is authorized, as agent and on behalf of the Board to prepare specifications, advertise, receive, open, tabulate and evaluate competitive bids for such commodities, equipment, and services as

may from time to time be designated by the University Purchasing Officers of Southern Illinois University. In all such activities, IEC shall identify the Board of Trustees as its principal.

- b. IEC shall report to the Board all of IEC's activities as such agent, its evaluation of the bids received, and its recommendations for award of contracts. Bids shall be accepted or rejected and contracts shall be awarded by and in the name of the Board of Trustees in accordance with procedures heretofore or hereafter established by the Board, except that generic commodities purchased or contracted for in the IEC collective bid process shall be exempt from the requirement of specific Board approval, with the understanding and direction that all such purchases and contracts will be reported to the Board for approval under established procedures. Changes, additions, or deletions in the list of generic commodities may be made from time to time based on specific recommendation to and approval of the Board.
- c. All advertising, receiving, opening, recording, and tabulating of bids by IEC and the award of any contract shall be in accordance with the Regulations Governing Procurement and Bidding at State Systems Universities in Illinois heretofore adopted by the Board, and in accordance with the provisions of the laws of the State of Illinois, including the "Illinois Purchasing Act," as either of the same may be amended from time to time.

##### 5. Guidelines for Procurements Exempt from the Purchasing Act

Occasionally a University finds it convenient or necessary to vend a privilege or property to the larger community. Examples include the food service franchise within a student union, concessions or broadcasting rights for sports or entertainment events, and automatic vending services. Sales of a privilege or property do not involve the expenditure of State funds, so the Illinois Purchasing Act and appurtenant Regulations do not govern their information. Nevertheless such sales do represent the bartering of a State asset in return for cash, services or goods, and most of the same principles should be applied.

Certain leases of electronic data processing (EDP) equipment to the University whereby title to the equipment may eventually be gained are also exempt from the Purchasing Act and appurtenant Regulations by provision of Section 5.1 of that Act. Nonetheless the same beneficial principles should be applied to the extent feasible.

##### a. Principles

- 1) The opportunity to submit a bid should be offered to any qualified supplier. Minor transactions may be offered on the basis of telephone bids but nearly all should be the subject of formal bid procedures.



- 2) The structure of the bidding process must be such as to assure bidders that the award was based on objective judgment of known criteria applied to a defined set of facts. It is not sufficient that the award is subjectively impartial; it must also be perceived as impartial. Use of the following standards will aid in producing that perception.
  - a) Bid specifications should set forth clearly the extent of services or quality of goods to be provided and the form and time of payment of any cash.
  - b) Bid specifications should state clearly the criterion or criteria for award, and no award shall be made which is materially influenced by any other factor.
  - c) When technical competence as opposed to unique artistic or professional talent is all that is necessary to performance, a minimum standard of competence shall be clearly described and required as a condition or qualification for consideration of a bidder's proposal. To the extent fiscal stability of the supplier bears upon the performance expected, a minimum prerequisite should also be used. The capacity to furnish a performance bond will usually satisfy the latter concern. The important concern is to avoid subjective comparisons of technical or fiscal ability as a criterion for award whenever such comparisons can be avoided.
  - d) Consultants should be used as necessary to achieve the clarity and quantifiability required by the preceding principles, to the end that awards may be on demonstrably objective bases so far as is possible. Where subjective judgments cannot be avoided they should be made on the basis of recommendations of disinterested experts on the subject.
  - e) All submittals by bidders shall be received at a specified location, in sealed packages or envelopes clearly labelled as a bid on a particular proposed transaction, and publicly opened, read or described or otherwise made public. Only materials so received shall be considered in making an award. No material omission, pertinent to a criterion for award, may be waived. No other communication by a bidder on the subject of the bid shall be received or considered if known, except requests for clarification of specifications prior to the bid opening; response to such requests may only be made by an amendment to specifications distributed to all potential bidders. Further clarification or documentation or other proof of representations in bid documents in hand are the only communications which may be received from a bidder after the bid opening.



## b. Procedures

- 1) The office desiring to lease EDP equipment or vend a privilege or property of the University in return for cash, services or goods shall utilize the same procedure as is mandated for procurement from University funds. A Requisition describing the EDP functions required or stating the privilege or asset to be vended and the desired return shall be approved in the usual manner and submitted to the Purchasing Officer.
- 2) The dollar limit above which Board of Trustees approval of a lease of EDP equipment is required is determined by the cost over the whole prospective period of a lease or renewals provided for therein, and approval shall be obtained before making any promise of payment or commitment of funds whatsoever.
- 3) The Purchasing Officer will handle an EDP equipment lease or the procurement of the services or goods in the same manner as other procurements so far as possible.
- 4) The Purchasing Rules and Regulations will govern either directly, by inversion, or by analogy, to the extent feasible.

Mr. Norwood moved the ratification of Changes in Faculty-Administrative Payroll, SIUC, SIUE, and Office of the Chancellor; the reception of Reports of Purchase Orders and Contracts, October, 1986, SIUC and SIUE, and Information Report: Approval of Reasonable and Moderate Extensions and Off-Campus Program Locations; and the approval of the Minutes of the meetings held November 13, 1986; Approval to Acquire Real Property, SIUC; Approval of Plans and Specifications and Award of Contracts: Construct Training and Locker Room Facility, Abe Martin Field, SIUC; Approval of Telecommunications System Replacement, SIUE; and Update of Purchasing Policies [Amendment to 5 Policies of the Board C]. The motion was duly seconded. Student Trustee opinion in regard to this motion was indicated as follows: Aye, Edward G. Lance, Debbie Schlautman; nay, none. The motion carried by the following recorded vote: Aye, Barnard B. Birger, Ivan A. Elliott, Jr., Carol Kimmel, William R. Norwood, Harris Rowe, A. D. Van Meter, Jr., George T. Wilkins, Jr.; nay, none.

The following matter was presented:

APPROVAL OF LAND USE PLAN 5, SIUE

Summary

This matter proposes the approval of Land Use Plan 5 for Southern Illinois University at Edwardsville.

Rationale for Adoption

Since its inception, SIUE has prepared and revised a number of campus land use plans. Early plans for campus development were revised in 1969 with the adoption of Land Use Plan 3, and in January, 1972 with the adoption of Land Use Plan 4.

Each plan represented current thinking on the use of campus lands for a range of purposes. These included sites for educational buildings, campus housing, support facilities, recreation and athletic facility areas, natural preservation areas, transportation and parking facilities, and reserves.

Land Use Plan 5 reflects construction on the campus during the past fourteen years, the decision on the permanent location of the School of Dental Medicine, and new initiatives such as University Park. The Plan has many similarities to plan 4 as well as major differences. These are described in the text of Plan 5.

Land Use Plan 5 will serve as a guide for the use, development, and preservation of campus lands. It sets forth in the context of current realities the best thinking of the University community on how the SIUE campus can be utilized to benefit the people of Illinois.

Considerations Against Adoption

University officers are aware of none.

Constituency Involvement

Land Use Plan 5 was developed by the Physical Facilities Committee of the University Planning and Budget Council.

Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That Land Use Plan 5, Southern Illinois University at Edwardsville be and is hereby approved as presented to the Board this date.

## PROPOSED SIUE LAND USE PLAN 5

### I. INTRODUCTION

The Edwardsville campus of SIU is a public treasure whose value must be maintained and enhanced by those to whom it is entrusted. Unusually attractive in its design and the architectural cohesion of its buildings, in its openness and the beauty of its natural spaces, and in its potential for continued, careful development, it is a rare setting for an educational enterprise. One of the means of assuring proper care of the campus is to periodically review and update the Land Use Plan.

### II. BACKGROUND INFORMATION

#### Prior Plans\*

Land Use Plan 3 was adopted in 1969. In addition to locating the central academic area and fan parking sites, the plan suggested academic reserves south and north of the academic area, housing reserves in the southwestern, western, northwestern, and northern portion of the campus, and a professional school area, a continuing education center, and a community center in the eastern segment of the campus. Four lakes were proposed, as was a small natural area northeast of Tower Lake. A number of connector roads and two additional lanes for major access roads were also designated.

Land Use Plan 4 was adopted in 1972. Essentially similar to Plan 3, it also exhibited some important differences with regard to housing reserves.

#### Summary of Land Use Plan 5

Plan 5 is proposed as a guide for the further development of the SIUE campus. The major changes recorded from Plan 4 are: (1) additional designations of natural areas; (2) the establishment of visual easements; (3) siting for University Park, a multipurpose facility to be devoted to prototype production, training, and research activities; (4) creation of an arboretum and park for use by the campus and the general community; and, (5) accommodation of future transportation needs through designation of additional traffic lanes for major roads, development of new core area drives, and construction of new bikeways. A supplement to this plan will be prepared covering SIUE facilities in Alton and East St. Louis and the Wagner Complex in Edwardsville.

#### Topography\*\*

The topography of the Edwardsville campus is composed of deep ravines and scattered flat surfaces, along with an extensive area of gently sloping bottomlands. Steep slopes associated with the ravines are on three sides of the central academic area, with the generally flat eastern segment of the

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\*See Appendix A.

\*\*See Appendix B.

campus an exception. The campus has extensive wooded areas, many being mature forests. Large tree stands exist in the southwestern, eastern, and northern parts of the campus.

Development is concentrated in the center of the campus, at Tower Lake, and at the athletic facilities in the Bottoms. If areas that are developed, that are wooded, or that have steep slopes are excluded, the portions of campus that are open and have development potential are limited. Areas of possible substantial development are those east of the central parking lots, northwest of the central academic area, and in the Bottoms. Smaller development areas remain in the western, southwestern, and southern sections of the academic area, southwest of Circle Drive, in the vicinity of the Faculty Club, and near Tower Lake housing. There is also some open land along the major access roads to the campus.

Existing utility systems are concentrated in or near the central developed area. In particular, campus utilities do not extend eastward through the fan parking lots to the large open flat area in the eastern segment of the campus. Key utilities, such as high temperature and chilled water systems and sewers, serve the central academic area and in the case of sewers, Tower Lake as well. The largest open areas that can be served by these utilities are in the southwestern and western portions of the central academic area and along the Heating and Refrigeration Plant Road. Water, gas, electricity, and telephone service are more widely available.

The campus is well served by roads. Good access to the campus core is provided by South University, North University, and East University Drives, by the Heating and Refrigeration Plant Road, and by Whiteside Drive. Circle Drive rings the campus core and facilitates movement within it. Morris Bikeway is an avenue for bicycle transportation.

### III. GOALS

Land Use Plan 5 was developed to support the goals of Southern Illinois University at Edwardsville. These goals are:

1. To maintain an environment in which learning, scholarship, and service flourish.
2. To implement a superior general education curriculum as the keystone of all undergraduate work.
3. To maintain distinguished programs in the liberal arts and sciences.
4. To provide professional programs and other services warranted by the continuing and emerging needs of this region.
5. To assist students with convenient supportive services, fee schedules, instructional formats, and calendars.
6. To increase minority participation in underrepresented academic fields.



7. To encourage scholarship, research, and creativity among our faculty and among our students.
8. To merit the continuing respect and support of our alumni, of other citizens we serve, and of the larger educational community.

The land use goals used in the preparation of this Plan derive from the above goals. They are:

1. To enhance the use of the campus by students, faculty, staff, alumni, and other visitors and guests.
2. To enhance the visual environment.
3. To preserve important natural areas.
4. To concentrate development and to conserve sizable development sites.
5. To utilize, whenever possible, existing utility and transportation systems.
6. To ensure adequate space for future programs and functions.

#### IV. LAND USE PLAN 5\*\*\*

##### Academic Buildings

New Buildings: Academic activities should be housed in or near the campus core. Accordingly, space within the core is set aside for several additional major academic buildings. An academic building site outside of the core (just west of Circle Drive and immediately north of Whiteside Road) is also reserved.

Rationale: The concentration of academic activities contributes positively to the development of a university atmosphere, permits more efficient class scheduling, helps resolve faculty and student travel problems, and utilizes utility and road systems.

Building Reserves: The Plan proposes that, to accommodate requirements that cannot be predicted, some land be reserved for long-term academic building needs.

Academic building reserve areas would be created along the Heating and Refrigeration Plant Road near its intersection with Circle Drive, and near its intersection with Poag Road.

Rationale: The Heating and Refrigeration Plant Road locations are close to the academic core. Development at these locations would help assure

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\*\*\*See Appendix C.



the educational advantages noted in the preceding rationale section, would minimize development costs since many of the major utilities are located along this road, and would be accessible by major campus roads.

### Housing

Medium Density Housing: The provision of space for future housing development near the academic core is needed to ensure opportunity for the University's development. The type of facilities contemplated would be low to mid-rise housing.

The locations suggested are due south of the University Center (for higher density facilities) and to the south of the area where the University Police office and a tract house are now located.

Rationale: The locations would facilitate student use of the core educational, recreational, and cultural facilities. Parking for residents could be provided in the existing fan parking lots, thereby reducing development costs.

Organized Group Housing: This would be housing provided by groups, such as fraternities and sororities. The recommended location is west of North University Drive and southeast of the Trace.

Rationale: This location is accessible via University Drive and the Trace. It is near the Tower Lake Recreation Area and is close enough to the Tower Lake Apartments so that a single bus system could serve both housing areas. The proposed location is also far enough from Tower Lake Apartments so that each complex could establish a distinct identity.

Tower Lake Housing: Expansion of housing facilities at Tower Lake, at similar densities, is projected on some of the remaining flat ground adjacent to the existing housing development.

Rationale: A need for traditional apartments or similar housing exists. Continued development of student housing in the Tower Lake area provides access to student services such as bus transportation, food services, recreation, and social activities.

Housing Reserve: It is possible that SIUE's student housing needs would not be met by medium density housing south of the University Center and by adding facilities at Tower Lake. Additional areas for housing, which may be needed in the future, should be allocated.

Two areas are so designated: one is northwest of the organized group housing site, and a second is north of Tower Lake Housing II.

Rationale: Each of the locations has relatively flat ground. Housing in the two areas could be built so that it is not visible from major campus roads, which would maintain the natural appearance of the campus in these areas.

### Preservation Areas

Two tracts are proposed as education preservation areas. One is a park in the west-central portion of the campus on the bluffs of the American Bottoms. The second is an arboretum, along the Trace near the intersection of North and East University Drives.

Rationale: The bluff park contains an attractive open area with a view of the American Bottoms, a heavily wooded area, an area of restored prairie, and an old cemetery. This space should be kept free of major development and preserved for the enjoyment of the University community and its guests and visitors.

The campus also needs a place where students and others can observe and study plant materials. The arboretum fulfills this function. The distance of the area selected from the campus core and its high visibility suggest major development should not be planned for it. Development would lessen the natural beauty of the area. The location is accessible from the campus core via the Trace, to people living at Tower Lake apartments, and to the proposed organized group housing area.

### Recreation Areas

Four major outdoor recreation areas are designated. Three of these currently exist and one is proposed. The existing areas are the baseball and soccer fields along Bluff Road, the Tower Lake Recreation Area, and the facilities adjacent to the Bubble Gym. The new area is a large parcel for outdoor recreation west of the campus core.

Rationale: The existing recreation areas fulfill a major need on campus. While it might seem desirable to have the soccer field and the baseball field together, the cost of moving either complex is prohibitive.

Outdoor recreation, especially of the intramural type, is proposed on a fairly flat piece of ground within walking distance of the Vadalabene Center, west and south of the building reserve area along the Heating and Refrigeration Plant Road. In this area a recreation complex containing such facilities as backstops and play fields could be created.

Rationale: The area is attractive for outdoor recreation use since it is fairly flat, is surrounded on three sides by natural features (natural areas to the north and west and the bluff park to the south), and is within walking distance of the Vadalabene Center and the Bubble Gym.

### Natural Areas

The Edwardsville campus contains a number of wooded areas and some irregular terrain. The Plan proposes that these areas be preserved in their natural condition. The natural areas proposed are scattered throughout the campus. The largest is in the southwestern portion of the upland segment of the campus. Other large natural areas are in the vicinity of the Environmental Resources Training Center, north of Tower Lake housing, in the northeast corner of the campus, and south of East University Drive. Smaller areas exist along

the western and southern edges of Tower Lake, and just north of the Supporting Services Building.

**Rationale:** The natural areas contribute to the aesthetics and openness of the campus. In most of the natural areas development would be difficult and costly because of the steep terrain.

#### Other Major Land Uses

Other important land uses are shown on the proposed Land Use Plan 5. These include undesignated reserves, visual easements, open spaces, University Park, the Environmental Resources Training Center, and the Early Childhood Center.

**Reserve:** Three undesignated reserve areas appear on the plan map. They are in the northern part of the campus and in the American Bottoms.

**Rationale:** Each is not accessible to SIUE utility systems and would therefore be expensive to develop. Because of this, and because there is no planned use for the land at this time, the land is designated as reserve.

**Visual Easement:** Careful attention to the aesthetics of the campus is essential to maintain and improve its visual quality and beauty. The plan proposes that visual easements, in which construction will not be permitted, be established along North, East, and South University Drives and along most of the outer portion of Circle Drive.

**Rationale:** While the entire Plan was developed with the quality of the environment in mind, one aspect which was carefully reviewed was use of the land along the major roads. The image of the University is influenced greatly by what people experience as they travel through the campus. It is important to maintain the sense of openness and naturalness and the clustering of development.

**Open Spaces:** It is proposed that an area of open space be designated in the American Bottoms portion of the campus, west of Bluff Road.

**Rationale:** This area would complement the proposed park by avoiding obstruction of the visual perspective to the west from the park. In addition, the land would be an expensive piece of property to develop because of its distance from utilities.

**University Park:** A 250 acre multi-use park in the eastern portion of the campus could house major corporate and regional administrative headquarters, research and development operations, laboratories, prototype assembly operations, incubator facilities, and continuing education programs.

**Rationale:** This development would strengthen the economy of southwestern Illinois by providing a unique and prestigious University environment. It would assist in diversifying the local and regional economy, in enhancing the image of the region, in providing additional and advanced job opportunities for people of the region, and in making nearby research and employment

opportunities available to faculty and students. The site selected has a terrain and forest pattern that facilitates the design of an outstanding environment.

### Transportation

Major Roads: Space for major road improvements is provided in the plan. Land for two additional lanes is reserved along North and East University Drives, Circle Drive, and the Heating and Refrigeration Plant Road.

Rationale: Major roads are extremely important features of the campus. Land for improvement of the transportation system should be set aside while it is available, even though an immediate need for improvement does not exist.

Access Drives: Two new access drives are proposed to serve passenger drop-off areas at major buildings. One would extend eastward from the current West Circle Drive access road to the Communications Building parking lots. It would serve the Communications Building and proposed new building sites. The second would run northward from South Circle Drive along a renovated University Center parking lot to the west entrance of the University Center.

Rationale: To attract people to the campus, improved access must be provided. This is especially necessary for non-University people who are considering attending a University function. At this time, the only drop-off points are on the west end of Hairpin Drive and on the east side of the University Center. The additions proposed would improve access to new buildings and the University Center.

Bikeways: The existing Morris Bikeway should be maintained and the number of bikeways on campus should be expanded. As the plan shows, a bikeway has been constructed as a westward extension of the paved Trace to Bluff Road, and from there southward along Bluff Road to Whiteside Road. A bikeway connecting the fan parking lots with the Madison County Bikeway also has been constructed. Another bikeway is proposed along East University Drive to Illinois Highway 157, then south along the west side of Highway 157 to connect with the Madison County Bikeway.

Rationale: Bikeways provide recreational opportunities and alternative transportation to and within the campus, and serve both cyclists and pedestrians.

Parking: It is proposed that all existing lots be maintained, with modifications made as necessary to increase efficiency and traffic flow. Portions of the lot behind the small Communications Building meter lot could be used for a new building site if necessary. It is further proposed that the University Center lots be expanded, and that space be reserved for the addition of new or expanded parking lots along West Circle Drive and for completion of the fan parking lots.

Rationale: Additional parking space is needed near major buildings to accommodate visitors and guests. Expansion of the University Center lots



would serve that facility, and the reserved area for lots along West Circle Drive would provide additional space for users of the Vadalabene Center.

President Lazerson stated that Professor Robert Koepke, chair of the Physical Facilities Committee at the time the plan was put together, had made a presentation to the Architecture and Design Committee this morning. He continued that the plan lays out a general set of guidelines for the conservation and use of all campus lands.

Mr. Van Meter stated that Dr. Wilkins had moved approval of the matter in the Architecture and Design Committee meeting, but asked that more attention be given to the matter due to the great amount of work that had gone into this. He explained that the work that had been done was greatly appreciated. He cited the commitment the Trustees were making to this plan and encouraged the University in living with the plan and keeping it updated. He continued that the plan should be reviewed prior to items in this regard coming to the Board for approval.

The Chair commented that reviewing matters such as this was one of the basic functions for which the Architecture and Design Committee was formed. He continued that it was important to have a plan to look ahead for the use of our land and that SIU respectfully disagrees with the Auditor General's report that indicated that some of the excess land should be sold. He stated that the plan proved conclusively that the University is thinking ahead and does have a land use plan and a very, very fine one at that.

Mr. Van Meter moved approval of the matter as presented. The motion was duly seconded, and after a voice vote the Chair declared the motion to have passed.

The following matter was presented:



## RECOGNITION OF ALBERT SOMIT

### Resolution

WHEREAS, Albert Somit has served as President of Southern Illinois University at Carbondale since August, 1980;

WHEREAS, As President, his leadership guided the University through difficult budgetary periods and positioned SIUC to better handle the major enrollment and fiscal challenges it would face in the years ahead;

WHEREAS, He also addressed a number of problems considerably more complex, including the quality of SIUC's student body, the pressing need for academic scholarships, the growing disparity between faculty resources and students' programmatic preferences, and the need to strengthen the undergraduate educational curriculum; and

WHEREAS, In every respect, he has served the University in an exemplary fashion as a leader and as a scholar and, as such, has won the respect and admiration of both the University and the Carbondale community;

NOW, THEREFORE, BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That Albert Somit be commended and recognized for his contributions to Southern Illinois University at Carbondale, and that this commendation be communicated to him with an expression of appreciation and gratitude for his loyal, thoughtful, talented, and productive service to the University.

Mrs. Kimmel moved approval of the matter as presented. The motion was duly seconded, and after a voice vote the Chair declared the motion to have passed.

The following matter was presented:

### NOTICE OF PROPOSED INCREASE: RESIDENCE HALL RATES AND APARTMENT RENTALS, SIUC [AMENDMENT TO 4 POLICIES OF THE BOARD B-15]

#### Summary

This matter proposes increases in residence hall rates and apartment rentals for all University Housing areas, SIUC, effective Summer Session, 1987, for residence halls and effective July 1, 1987, for apartment rentals. Typical increases are \$28 per semester (2.18%) for double occupancy room and board in the residence halls and a range of \$7 to \$10 per month (2.59% to 3.33%) in apartment rentals.

Rationale for Adoption

Operations in the funded debt areas have shown annual surpluses from FY-82 through FY-86. These have resulted from favorable operating experience and a planned increase in working cash. The budget for FY-87 projects an operating loss of \$464,900. Of that amount \$235,200 was planned in the original budget and the remainder represents an increase in special projects budgeted for FY-87. An operating loss of \$385,000 is projected for FY-88. The proposed rate increase would generate \$280,500 of that amount, with the remainder coming from the surpluses of previous years. In both years it is anticipated that continued favorable operating experience will reduce or eliminate the projected operating losses. However, the cash position is adequate to support the projected losses should they occur.

Among the factors contributing to the favorable operating experience in FY-86 were an increase in the use of Federal Work Study funds and reductions in food costs and utility consumption.

The proposed FY-88 budget assumes the RAMP guidelines of a 12% salary increase, a 5% increase in utility costs, and 4% general price increases. The budget line "other current expenses" includes a base increase of \$156,000 for the new telephone system planned for FY-88. A base adjustment of \$129,900 in utilities was also made for FY-87 to incorporate the 36% increase in the water/sewer rates charged by the City of Carbondale.

The nonrecurring expenses shown as special projects, equipment, and special current expenses are based on a five-year plan of repairs, replacements, and improvements. While no use of the reserve funds has been made in recent years for these expenses, the last refinancing of the bonds has benefitted these reserves to the extent that some use can be made of them. The FY-88 budget projects the use of \$402,300 from the reserves. However, if actual salary increases should be less than the budgeted 12%, then that savings would reduce the use of the reserves. For example, an increase of only 6% would reduce the use of the reserves by \$193,300. It is planned to use \$209,000 of the reserves for the installation costs for the new telephone and cable television system.

Southern Hills apartment complex and Greek Row are part of the same funded debt operation as the residence halls and, as such, share in their common operating experience. Evergreen Terrace, Elizabeth Apartments, and University Courts are separately funded.

Evergreen Terrace continues to operate with a positive cash balance after having resolved a long-term deficit in FY-83. The cash balance as of June 30, 1986, was \$45,153. An operating loss of \$37,300 is projected for FY-87. The loss of \$28,700 projected for FY-88 would be covered by the proposed rate increase, leaving the operation with a positive, but small cash balance. The same RAMP-defined increases are used for the FY-88 projection. Any savings from a more favorable operating experience will be applied toward restoring the working cash balance.

A major project of replacing roofs is budgeted for FY-87. An amount of \$165,000 will be used from the repair and replacement reserve, depleting that fund to the minimum permitted by HUD. An additional \$13,000 for the roofing cost will come from the operating budget. This funding will only be sufficient to do 28 of the 39 buildings. Roof replacement for the remaining 11 buildings with the best roof conditions will be delayed for a few years until sufficient funds can be accumulated to finish the project.

A combined statement is shown for Elizabeth Street Apartments and University Courts. These units are now debt-free. The major remodeling of Elizabeth Street Apartments is reflected in the special projects for FY-87 and FY-88. Any savings from the RAMP guideline increases will be applied toward the remodeling or to the working cash balance.

It has been the practice to lease some of the Greek Row facilities to the Greek organizations. In exchange for no increase in the lease, it is proposed to eliminate the resident advisor room and board credit along with the housing improvement credits.

#### Considerations Against Adoption

The need for the proposed increases could be diminished by depleting cash balances and delaying repair and improvement projects. Certainly providing housing for students at low cost remains a major objective.

On the other hand, we must be no less concerned with the quality of the living environment and the need to assure an adequate cash position. The proposed increases represent a compromise among these four considerations.

#### Constituency Involvement

The University Housing Liaison Committee, comprising student representatives from each of the housing areas, has been involved in the preparation of the proposed budgets. Full financial information has been shared with them. On October 24, 1986, this body voted unanimously to support the proposed rate increases, stating that while they "do not like to have rate increases, [they] agree that an increase was justified."

Presentations were made to the Undergraduate Student Organization and to the Graduate and Professional Student Council on October 29, 1986. Copies of this matter have also been shared with the Faculty Senate and with the Administrative and Professional Staff Council. Actions taken by these bodies will be incorporated in this matter as they become available.

#### Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That the rents and charges heretofore established for the following University Housing shall be and are hereby changed until otherwise amended to the rate shown in the following schedule, and that 4 Policies of the Board B-15 be and is hereby amended to read as follows:

15. University Housing:

- a. Schedule of rates for University-operated single student housing at SIUC effective ~~Fall-Semester, 1986~~ Summer Session, 1987:

Room and Board Rates (double occupancy)	Semester Rate	
Brush Towers	\$-1,284	\$ 1,312
Thompson Point	1,284	<u>1,312</u>
University Park	1,284	<u>1,312</u>
Greek Row (individual contracts)	1,284	<u>1,312</u>

Room Rates

Greek Row:	
Individual Contract (double occupancy, semester rate)	\$---786 \$ 814
Building Lease (academic year)	\$40,392
Building Lease (annual) to SIU without utilities and maintenance	\$20,300
Food Contract Only ( <u>Nonresident</u> )	\$ 649
Resident	\$---498
Non-Resident	\$---649

Single Room Increment

Increment to be added to semester rate of resident desiring a single room	\$--343 \$ 350
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Summer Session

Double occupancy, room and board	\$--773 \$ 790
Single room increment	\$---87 \$ 89

- b. Schedule of rates for University operated apartment rental housing (includes utilities) at SIUC effective July 1, ~~1986~~ 1987:

	<u>Monthly Rate</u>	
Southern Hills		
Efficiency - Furnished	\$232	\$239
One-Bedroom - Furnished	252	<u>259</u>
One-Bedroom - Modified	252	<u>259</u>
Two-Bedroom - Unfurnished	262	<u>269</u>
Two-Bedroom - Furnished	270	<u>277</u>
Two-Bedroom - Modified	270	<u>277</u>



Evergreen Terrace Apartments*		
Two-Bedroom - Unfurnished	\$292	\$300
Three-Bedroom - Unfurnished	316	<u>325</u>
Elizabeth Apartments	\$270	<u>\$279</u>
University Courts	\$323	<u>\$333</u>

\*Rates subject to approval of the SIU Foundation (Carbondale) and the Department of Housing and Urban Development.

The Chair announced that this matter was for notice only. He stated that additional information will be received from SIUC and that there will be an opportunity for full discussion of the matter at the February meeting.

Under Executive Officer Reports, President Lazerson announced that the Faculty Senate Planning Committee had recommended to him awards under the Excellence in Undergraduate Education Competition and that the announcements and notification of those awards will go out tomorrow. He thanked the Faculty Senate Planning Committee for a very superior job given the time constraints that it was working against.

Chancellor Pettit announced that the search for a President at SIUC was underway and that he would be meeting for the first time with the committee on December 17. He continued that they would be meeting with representatives of the search firm some time around mid-January. He stated that meetings have been held with the staff of the Illinois Board of Higher Education with respect to the appropriations request and next year's budget, and that recommendations from the IBHE staff might be completed by Friday. He reported that the IBHE is involving all of the research institutions in the Chicago area to try and bring about collaborative programs to deliver a particularly technical education throughout the region. He stated that SIU is the only research institution in the state not involved, simply because of geography, but nonetheless this could



have a significant impact on SIU and future enrollments. He explained that SIU will be letting the IBHE know of its concerns.

The Chair announced that a news conference would immediately follow in the International Room and that lunch would follow in the Oak-Hackberry Rooms. He stated that members of the Faculty Senate Executive Committee, Staff Senate Executive Committee, Student Senate, and University Planning and Budget Council would be guests at the luncheon.

Mr. Norwood moved that the meeting be adjourned. The motion was duly seconded, and after a voice vote the Chair declared the motion to have passed.

The meeting adjourned at 11:38 a.m.

  
Sharon Holmes, Executive Secretary

Minutes of Special Meeting held February 11, 1987 . . . . . 168

February 12, 1987

CONTENTS

Roll Call . . . . . 169

Annual Election of Officers, Executive Committee, and Board  
Representatives, and Annual Appointments by the Chairman . . . . . 169

Trustee Reports . . . . . 172

Committee Reports . . . . . 175

    Finance Committee . . . . . 175

    Academic Matters Committee . . . . . 175

    Architecture and Design Committee . . . . . 175

Reports of Purchase Orders and Contracts, November and December,  
1986, SIUC and SIUE . . . . . 176

Recommendation for Honorary Degree, SIUE . . . . . 177  
(Robert M. Adams)

Recommendation for Distinguished Service Award, SIUE . . . . . 178  
(Robert G. Hardy)

Recommendation for Distinguished Service Award, SIUE . . . . . 180  
(Donald R. McBride)

Recommendation for Distinguished Service Award, SIUE . . . . . 181  
(Melvin L. Fowler)

Project Approval, Recommendation of Architectural and Engineering  
Firm, and Permission to Request Release of Funds: Classroom  
Buildings II and III Skylight Renovation, SIUE . . . . . 182

Project Approval, Recommendation of Engineering Firm, and  
Permission to Request Release of Funds: FY-87 Energy  
Conservation Project, SIUE . . . . . 185

Project Approval, Recommendation of Architect, and Permission  
to Request Release of Funds: Art and Design Facility, SIUE . . . . . 186

Approval of Easement, SIUE . . . . . 188

Project Approval and Selection of Engineers: Replacement of  
Water Piping, University Park, SIUC . . . . . 189

Project Approval and Selection of Architects and Engineers:  
FY 1987 Build Illinois Project, Springfield Medical Campus, SIUC . . . . . 190

Project Approval and Selection of Architect: McAndrew  
Stadium Renovation, SIUC . . . . . 191

Application to Prepay Revenue Bonds Held by the United States . . . . . 193  
(Revised)

Approval of Minutes of the Meetings held December 10 and 11, 1986 . . . . . 194

Site Approval, Southern Illinois Small Business Incubator, SIUC . . . . . 195

Increase in Residence Hall Rates and Apartment Rentals, SIUC  
[Amendment to 4 Policies of the Board B-15] . . . . . 198

Notice of Proposed Fee Increase: Student Activity Fee, SIUC  
[Amendment to 4 Policies of the Board B-6 and B-11] . . . . . 205

Notice of Project: Construct a Fitness Center Addition to the  
Student Recreation Center, SIUC, and Notice of Proposed Fee  
Increase: Student Recreation Fee, SIUC  
[Amendment to 4 Policies of the Board B-6 and B-8] . . . . . 208

Notice of Proposed Tuition Rate Increases for Fiscal Year 1988 . . . . . 212

Executive Officer Reports . . . . . 215

Summary of the IBHE Operating Budget Recommendations  
for Fiscal Year 1988 . . . . . 216

MINUTES OF THE MEETING OF THE BOARD OF TRUSTEES  
SOUTHERN ILLINOIS UNIVERSITY  
FEBRUARY 11, 1987

A special meeting of the Board of Trustees of Southern Illinois University convened at 7:52 p.m., Wednesday, February 11, 1987, in the Board Room of the Carbondale Holiday Inn, Carbondale, Illinois. The regular Chairman and Secretary being present, the meeting was called to order. The following members of the Board were present:

Mr. B. B. Birger  
Mr. Ivan A. Elliott, Jr.  
Mrs. Carol Kimmel, Secretary  
Mr. Edward G. Lance  
Mr. William R. Norwood  
Mr. Harris Rowe, Chairman  
Ms. Debbie Schlautman  
Mr. A. D. Van Meter, Jr., Vice-Chairman  
Dr. George T. Wilkins, Jr.

Also present were Dr. Lawrence K. Pettit, Chancellor of the SIU System, and Mr. C. Richard Gruny, Board Legal Counsel.

The Secretary reported a quorum present.

Mr. Norwood moved that the Board go into closed session to consider the appointment, employment or dismissal of employees or officers, to adjourn directly from the closed session with no action having been taken. The motion was duly seconded. Student Trustee opinion in regard to this motion was indicated as follows: Aye, Edward G. Lance, Debbie Schlautman; nay, none. The motion carried by the following recorded vote: Aye, B. B. Birger, Ivan A. Elliott, Jr., Carol Kimmel, William R. Norwood, Harris Rowe, A. D. Van Meter, Jr., George T. Wilkins, Jr.; nay, none.

The meeting adjourned at 10:09 p.m.

  
Carol Kimmel, Secretary

The regular monthly meeting of the Board of Trustees of Southern Illinois University convened on Thursday, February 12, 1987, at 11:12 a.m., in Ballroom "B" of the Student Center, Southern Illinois University at Carbondale. The regular Chairman and Secretary being present, the meeting was called to order. The following members of the Board were present:

Mr. B. B. Birger  
Mr. Ivan A. Elliott, Jr.  
Mrs. Carol Kimmel, Secretary  
Mr. Edward G. Lance  
Mr. William R. Norwood  
Mr. Harris Rowe, Chairman  
Ms. Debbie Schlautman  
Mr. A. D. Van Meter, Jr., Vice-Chairman  
Dr. George T. Wilkins, Jr.

Executive Officers present were:

Dr. Lawrence K. Pettit, Chancellor of the SIU System  
Dr. Earl E. Lazerson, President, SIUE  
Dr. John C. Guyon, Acting President, SIUC

Also present was Mrs. Sharon Holmes, Executive Secretary of the Board.

The Secretary reported a quorum present.

NOTE: Copies of all background documents furnished to the Board in connection with the following matters have been placed on file in the Office of the Board of Trustees.

The Chair announced that the Board had met at approximately 7:52 p.m., Wednesday, February 11, 1987, in the Board Room of the Carbondale Holiday Inn, Carbondale, Illinois, and a motion had been made to adjourn into executive session to consider information regarding appointment, employment or dismissal of employees or officers. He stated that this was the annual evaluation of Chancellor Pettit pursuant to II Statutes 5-A, that no other business had been discussed, and the meeting adjourned with no action taken.

The Chair announced that the first order of business was the annual election of officers, Executive Committee, and Board representatives, and annual appointments by the Chairman. He explained that the annual election was



mandated by the Bylaws of the Board and that a Chairperson, Vice-Chairperson, and Secretary would be elected by secret ballot from its own membership and by a majority vote of those voting members present. He stated that the Student Trustees were invited to cast an advisory vote.

The Chair recognized Mr. Van Meter who nominated Harris Rowe as Chairman of the Board of Trustees. No further nominations being heard, Mr. Elliott moved that the nominations be closed. The motion was duly seconded, and after a voice vote the Chair declared the motion to have passed. By secret written ballot, Mr. Rowe was re-elected Chairman.

The Chair recognized Mrs. Kimmel who nominated A. D. Van Meter, Jr. as Vice-Chairman of the Board of Trustees. No further nominations being heard, Mr. Elliott moved that nominations be closed. The motion was duly seconded, and after a voice vote the Chair declared the motion to have passed. By secret written ballot, Mr. Van Meter was re-elected Vice-Chairman.

The Chair recognized Mr. Elliott who nominated Carol Kimmel as Secretary of the Board of Trustees. No further nominations being heard, Mr. Van Meter moved that nominations be closed. The motion was duly seconded, and after a voice vote the Chair declared the motion to have passed. By secret written ballot, Mrs. Kimmel was re-elected Secretary.

The Chair stated that the Bylaws provide that the Chairman serves as one member of the Executive Committee. He stated that at present Mrs. Kimmel and Dr. Wilkins are serving as members of the Executive Committee.

The Chair recognized Mr. Elliott who nominated Carol Kimmel and George T. Wilkins, Jr., as members of the Executive Committee of the Board of Trustees. No further nominations being heard, Mr. Norwood moved that nominations be closed and the two nominees be elected by acclamation. The motion was duly seconded, and after a voice vote the Chair declared that Carol Kimmel

and George T. Wilkins, Jr. had been re-elected to serve with Harris Rowe as members of the Executive Committee.

The Chair stated that at present Mr. Norwood is serving as the Board's representative to the State Universities Retirement System.

The Chair recognized Mr. Elliott who nominated William R. Norwood to the Board of Trustees of the State Universities Retirement System. The motion was duly seconded, and after a voice vote the Chair declared that Mr. Norwood had been unanimously re-elected.

The Chair stated that at present Mr. Elliott is serving as the Board's representative to the Merit Board of the State Universities Civil Service System.

The Chair recognized Mr. Norwood who nominated Ivan A. Elliott, Jr. to the Merit Board of the State Universities Civil Service System. The motion was duly seconded, and after a voice vote the Chair declared that Mr. Elliott had been unanimously re-elected.

Without objection, the Chairman of the Board made the following appointments:

ACADEMIC MATTERS COMMITTEE

Carol Kimmel, Chairperson  
Harris Rowe  
Debbie Schlautman

ARCHITECTURE AND DESIGN COMMITTEE

A. D. Van Meter, Jr., Chairperson  
B. B. Birger  
George T. Wilkins, Jr.

FINANCE COMMITTEE

Ivan A. Elliott, Jr., Chairperson  
Edward G. Lance  
William R. Norwood

BOARD OF DIRECTORS, SOUTHERN ILLINOIS UNIVERSITY FOUNDATION

Ivan A. Elliott, Jr.  
Carol Kimmel, Alternate

BOARD OF DIRECTORS, SOUTHERN ILLINOIS UNIVERSITY AT EDWARDSVILLE  
FOUNDATION

B. B. Birger  
George T. Wilkins, Jr., Alternate

JOINT TRUSTEES COMMITTEE FOR SPRINGFIELD MEDICAL EDUCATION PROGRAMS

George T. Wilkins, Jr.  
B. B. Birger, Alternate

ILLINOIS BOARD OF HIGHER EDUCATION

Harris Rowe  
Carol Kimmel, Alternate

The Chair stated that the appointment and alternate to the Board of Directors, The Association of Alumni, Former Students and Friends of Southern Illinois University, Incorporated, would be made at a later date.

Under Trustee Reports, Mrs. Kimmel reported that she had attended the Illinois Board of Higher Education meeting on January 6 and that consideration of the proposed budget had consumed the biggest part of the meeting. She stated that Dr. Pettit had given a report in committee meeting this morning regarding the budget. She explained that the budget provided for a 6% increase on 95% of base for faculty and recommended a general tuition increase of 4%. She stated that SIU has always tried to keep tuition down and that tuition at SIU is still the lowest of any of the institutions even with this increase. She reported that a new item, called self-help, was also included in the budget. With regard to scholarship money, she announced that Illinois is second in the nation and that there is an increase of \$22.2 million in the recommendation for FY 1988.

Dr. Pettit commented that in the absence of a significant tax increase this will probably be the high point as the process unfolds, and it is doubtful that we will get even what the IBHE is proposing. He stated that SIU had recommended a 12 to 13% increase and that the IBHE is recommending a 6% increase on 95% of the current base which really reduces it to about 5.7%.

With regard to the new element called self-help, he explained that it is a reallocation of monies that we already have, for us nearly \$1 million, and that reallocation for the institution as a whole means retrenchment for some people and for some programs. He stated that the proposal is not really a gift, but rather forcing us to retrench in some areas in order to get the kind of appropriation that they are envisioning for us elsewhere. With regard to the capital budget, Dr. Pettit stated that the IBHE has yet to approve its staff recommendations. He explained that the IBHE staff has opted for an approach that anticipates very little money for capital, and so small renovation-type projects have been placed at the head of the priority list. He noted that the Arts and Design Facility at Edwardsville is eighteenth on the priority list at a point where the cumulative expenditure would be about \$26 million, but that it is so low on the priority that that project is going to be tough to realize in this fiscal year.

Mr. Elliott reported that he had attended the meeting of the Administrative Advisory Committee of the State Universities Civil Service System on January 9 and a meeting of the Merit Board on January 27. He announced that he had been re-elected Chairman of the Merit Board. He stated that the Merit Board organization is being reviewed and the Merit Board is also reviewing its structure and operation. He reported that the Personnel Directors Advisory Committee was disbanded and will be replaced by a new committee composed of the Director of the System and one personnel representative from each of the systems that will be concerned with the nuts and bolts of the details of how personnel operates. He announced that this committee will meet monthly with the Director and will undertake an analysis of the whole personnel operation. He continued that the committee will be looking at classifications. He

announced that the Merit Board will be meeting at SIUC on April 7 and invited Dr. Guyon and Dr. Pettit to attend the meeting and lunch.

Mr. Elliott reported that at its previous meeting the Merit Board considered the matter of service bonus points. He explained service bonus points and the selection of employees. He stated that Illinois Statutes provide that veterans get an extra five points added to their examination score. He continued that the Merit System has a rule which gives up to ten bonus points depending on the years of service for present university civil service employees. He reported that the Administrative Advisory Committee had recommended and the Merit Board had voted to do away with service bonus points. He stated that since this matter was a change of rules it had to be submitted to the Joint Committee on Administrative Rules, and that committee suspended the change in rules and asked for a response from the Merit Board as to whether it wanted to withdraw the proposal, modify it, or to refuse modification and resubmit it. He stated that the Merit Board has asked for the advice of each of the systems as to whether or not it would reaffirm the position taken by the Administrative Advisory Committee that it wanted to do away with service bonus points. He explained that this can be done by the SIU Board of Trustees or that the matter can be delegated to the Chancellor to make a recommendation to the Merit Board on behalf of the system. Mr. Elliott stated that the bonus points for veterans cannot be changed since that matter is statutory.

Dr. Pettit stated that usual procedure is for the systemwide personnel policy committee to make a recommendation to the Chancellor who in turn makes a recommendation to the Board of Trustees.

It was agreed that the matter would be placed on the Board's agenda next month.



Under Committee Reports, Mr. Elliott, Chairman of the Finance Committee, said that the Committee had met this morning in Ballroom "C" of the Student Center, Southern Illinois University at Carbondale, at 9:00 a.m. He gave the following report:

The Committee recommended approval of Item S, Increase in Residence Hall Rates and Apartment Rentals, SIUC [Amendment to 4 Policies of the Board B-15], but that it not be placed on the omnibus motion. The Committee recommended approval of Item T, Application to Prepay Revenue Bonds Held by the United States, with the recommendation that this be done with the concurrence of the Chairman of the Finance Committee. Concurrence doesn't have to be by signing the papers but just by concurring to the Treasurer. The Treasurer assures me that he will check to be sure that we have another chance to look at it. That this is not a final action. We had several notice items: U, Notice of Proposed Fee Increase: Student Activity Fee, SIUC [Amendment to 4 Policies of the Board B-6 and B-11]; V, Notice of Project: Construct A Fitness Center Addition to the Student Recreation Center, SIUC, and Notice of Proposed Fee Increase: Student Recreation Fee, SIUC [Amendment to 4 Policies of the Board B-6 and B-8]; and W, Notice of Proposed Tuition Rate Increases for Fiscal Year 1988. All of these notice items will come up for final action at our meeting next month. We received an information item from the Chancellor, Summary of the IBHE Operating Budget Recommendations for Fiscal Year 1988. Mr. Wilson reported to us on the completion of the Revenue Bond Refinancing program. We briefly discussed the 1985 LAC audits. We received quarterly audit reports.

Mrs. Kimmel, Chairperson of the Academic Matters Committee, stated that the Committee had met following the Finance Committee meeting. She gave the following report:

The Committee discussed Items G, Recommendation for Honorary Degree, SIUE [Robert McCormick Adams]; H, Recommendation for Distinguished Service Award, SIUE [Robert G. Hardy]; I, Recommendation for Distinguished Service Award, SIUE [Donald R. McBride]; and J, Recommendation for Distinguished Service Award, SIUE [Melvin L. Fowler], and recommends that they be placed on the omnibus motion. We had one notice item, Restructuring of Academic Programming Within the Department of Vocational Education Studies, SIUC, which will be on the agenda next month. We have been having some information items on our agenda and this morning we were pleased to have Dean Gore, Dean of the School of Education, SIUE, to give us some background on the cooperative activities with the common schools in their area.

Mr. Van Meter, Chairman of the Architecture and Design Committee, said that the Committee had met following the Academic Matters Committee, and he gave the following report:

The Committee recommends approval and placement on the omnibus motion of Items K, Project Approval, Recommendation of Architectural and Engineering Firm, and Permission to Request Release of Funds: Classroom Buildings II and III Skylight Renovation, SIUE; L, Project Approval, Recommendation of Engineering Firm, and Permission to Request Release of Funds: FY-87 Energy Conservation Project, SIUE; M, Project Approval, Recommendation of Architect, and Permission to Request Release of Funds: Art and Design Facility, SIUE; N, Approval of Easement, SIUE; O, Project Approval and Selection of Engineers: Replacement of Water Piping, University Park, SIUC; P, Project Approval and Selection of Architects and Engineers: FY 1987 Build Illinois Project, Springfield Medical Campus, SIUC; and Q, Project Approval and Selection of Architect: McAndrew Stadium Renovation, SIUC. We are disappointed that the actual funds for the Art and Design Facility, SIUE, has been placed on a fairly low priority list for the coming year and hope that that can be corrected between now and the time the legislature adjourns. We had a most interesting presentation in regard to Item R, Site Approval, Southern Illinois Small Business Incubator, SIUC. We approved that item, but ask that it not be placed on the omnibus motion. We received notice of Item V, Notice of Project: Construct A Fitness Center Addition to the Student Recreation Center, SIUC, and Notice of Proposed Fee Increase: Student Recreation Fee, SIUC [Amendment to 4 Policies of the Board B-6 and B-8]. We received an information item regarding space for the School of Medicine and St. John's Hospital. We adopted revised guidelines formulating the procedures for developing an architect selection. These guidelines are for the purposes of the Architecture and Design Committee which we have been studying for some time. The guidelines have also been approved by the Chancellor and the Presidents.

Mr. Elliott and Mr. Van Meter congratulated Donald W. Wilson, Vice-Chancellor for Financial Affairs and Board Treasurer, L. Stuart Robson, Assistant Treasurer, and Walter R. Rehwaladt, Assistant to the Vice-Chancellor for Financial Affairs, for the hard work they had done regarding the revenue bond refinancing.

Mr. Rowe introduced Mr. Tony Hartl, representing the Student Senate, SIUE, in the absence of President Amy Henninger.

The Chair explained the procedure for the Board's omnibus motion and he proposed that, after discussion, there would be taken up the following matters:

REPORTS OF PURCHASE ORDERS AND CONTRACTS,  
NOVEMBER AND DECEMBER, 1986, SIUC AND SIUE

In accordance with III Bylaws 1 and 5 Policies of the Board C, summary reports of purchase orders and contracts awarded during the months of

November and December, 1986, were mailed to the members of the Board in advance of this meeting, copies were placed on file in the Office of the Board of Trustees, and these reports are hereby submitted for information and entry upon the minutes of the Board with respect to the actions of the Executive Committee.

### RECOMMENDATION FOR HONORARY DEGREE, SIUE

#### Summary

The Chancellor, on the recommendation of the President of Southern Illinois University at Edwardsville, presents to the Board of Trustees a resolution recommending the presentation of the honorary degree of Doctor of Humane Letters to Robert McCormick Adams at an early commencement of Southern Illinois University at Edwardsville.

#### Rationale for Adoption

Robert M. Adams was born July 23, 1926, in Chicago, Illinois. He received his baccalaureate degree in 1947, the Master of Arts degree in 1952, and the Doctor of Philosophy in 1956 from the University of Chicago.

In 1955, he was appointed to the faculty of the University of Chicago, and to the Oriental Institute. He served as Director of the Oriental Institute from 1962 to 1968 and from 1981 to 1983. He holds appointment at the University of Chicago as the Harold H. Swift Distinguished Service Professor of Anthropology.

Robert Adams is an internally recognized anthropologist, educator, and research scholar. His anthropological studies have focused on the Near and Middle East, and he has conducted field research in Iraq, Iran, Syria, Saudi Arabia, and in Mexico. The agricultural and urban history of the Near and Middle East, geographical and archaeological study of settlement patterns, and comparative economic and social histories of pre-modern societies are his primary interests. His work has provided increased understanding of cultural and social development in the Middle East and in Mexico. The analytic comparisons he has made of the development of civilization in these areas are landmarks in anthropology.

As a research scholar, Mr. Adams has been deeply involved in shaping the institutions and policies supporting research in the social sciences and humanities. He has lent his talents and leadership to furthering the work of a broad range of professional organizations including the National Academy of Sciences, the National Research Council, the National Humanities Center, the American Academy of Arts and Sciences, the American Philosophical Society, and the Middle East Institute. He has served as a trustee to the National Humanities Center from 1976 to 1983, of the National Opinion Research Center since 1970, and of the Russell Sage Foundation since 1978.

As an educator, Robert Adams has shared his findings and interests with students and scholars at many institutions. He has held visiting



appointments at institutions such as the University of California at Berkeley, Harvard University, McGill University, the University of Rochester, and Aarhus University. He was designated the National Academy of Sciences Exchange Scholar to the German Democratic Republic in 1978, and served on the Social Sciences-Humanities Planning Commission to China in 1981.

In March, 1984, Robert M. Adams was appointed Secretary of the Smithsonian Institution. He is the first anthropologist to serve as Secretary of the Smithsonian. It is a position demanding appreciation and knowledge of the sciences, the arts, and the humanities: a blending that Robert Adams is well suited to provide.

Robert McCormick Adams has devoted his life to advancing our knowledge of the development of civilization and culture. His research and publications and his work at the Smithsonian have produced a greater appreciation of the interplay of the arts, the humanities, and the sciences, and of the primary role of education in fostering that understanding. It is because of his efforts and achievements in these endeavors that this recommendation for an honorary degree is presented.

#### Considerations Against Adoption

University officers are aware of none.

#### Constituency Involvement

The University Committee for Honorary Degrees and Distinguished Service Awards and the President of Southern Illinois University at Edwardsville have recommended this award.

#### Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That the honorary degree of Doctor of Humane Letters be awarded to Mr. Robert McCormick Adams at the June 13, 1987 commencement or some commencement thereafter of Southern Illinois University at Edwardsville.

#### RECOMMENDATION FOR DISTINGUISHED SERVICE AWARD, SIUE

##### Summary

The Chancellor, on the recommendation of the President of Southern Illinois University at Edwardsville, presents to the Board of Trustees a resolution recommending the presentation of the Distinguished Service Award to Mr. Robert G. Hardy at an early commencement of Southern Illinois University at Edwardsville.

##### Rationale for Adoption

Robert G. Hardy was born May 25, 1930, in DuBois, Pennsylvania. He attended Onondaga Valley Academy in Syracuse, New York.

Bob Hardy is well known throughout the St. Louis metropolitan region as one of its most respected and versatile newsmen. He began his radio broadcast career in the 1950's as a radio instructor at Scott Air Force Base and a member of the Armed Forces Radio Network. His commercial radio career in the St. Louis area started at WIL Radio where he served as news director. In 1960, he joined KMOX Radio as a broadcast journalist. Throughout his tenure at KMOX, Bob Hardy has pursued the difficult objective of keeping the region informed on a broad range of local, state, national, and international topics. He has written and produced more than a dozen major documentaries, including in-depth studies of teenage drug addiction, lead poisoning of children, voting apathy, military preparedness, and modern Soviet society.

Because of his reputation and standing in the broadcast community, Mr. Hardy is able to bring figures of state, national, and international repute to the people of St. Louis through his broadcasts. He thus provides avenues for regional opinion to reach those making decisions affecting the region. In 1978, he initiated a special week-long live broadcast program from Washington, D.C. which has since become an annual event. Through this program, Cabinet members, White House staff, federal agency officials, and Congressional leaders exchange opinions and information with the people of our region.

Through work with professional organizations, Bob Hardy has sought to establish and sustain a high level of professionalism in radio news broadcasting. He is a member of the Radio-Television News Directors Association, Sigma Delta Chi (the society of professional journalists), and is past president of the St. Louis Press Club. In addition, he shares his talents and experiences with journalism students through presentations to classes and by working with interns at KMOX radio station.

Aside from his work in radio, Bob Hardy is active in public service throughout the region. He serves as Master of Ceremonies for the Regional Commerce and Growth Association's Town Hall meetings. At these meetings, national leaders discuss issues of the day with the people of St. Louis. He serves on the Belleville Memorial Hospital Board, with the St. Louis Heart Association, and is a member of the Board of the Southern Illinois University at Edwardsville Foundation.

It is for Robert Hardy's longstanding service to the people of the St. Louis region, for his dedicated support of the University, and for his civic leadership and public service that this recommendation for the Distinguished Service Award is presented.

#### Considerations Against Adoption

University officers are aware of none.

#### Constituency Involvement

The University Committee for Honorary Degrees and Distinguished Service Awards and the President of Southern Illinois University at Edwardsville have recommended this recognition in honor of Mr. Robert G. Hardy.



### Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That the Distinguished Service Award, SIUE, be presented to Mr. Robert G. Hardy at the June 13, 1987 commencement or some commencement thereafter of Southern Illinois University at Edwardsville.

### RECOMMENDATION FOR DISTINGUISHED SERVICE AWARD, SIUE

#### Summary

The Chancellor, on the recommendation of the President of Southern Illinois University at Edwardsville, presents to the Board of Trustees a resolution recommending the presentation of the Distinguished Service Award to Mr. Donald R. McBride at an early commencement of Southern Illinois University at Edwardsville.

#### Rationale for Adoption

Donald R. McBride was born March 13, 1936, in Tulsa, Oklahoma. He received his Bachelor of Science degree in 1963 from the University of Oklahoma and a Master of Science degree from Southern Illinois University at Edwardsville in 1970.

Donald R. McBride has achieved an exemplary record in civic affairs and public service despite being totally blind since the age of 12. For 23 years he has worked as a Rehabilitation Counselor with the Illinois Department of Rehabilitation Services. He has served two terms as President of the Mid-America Conference of Rehabilitation Teachers and has been Vice President or a member of the Board for 22 years. He has served with the State Board of the Department of Rehabilitation, with the Transportation Advisory Board, the Library Board and the Special Student Advisory Board for Lewis and Clark Community Council, and with the Illinois Council for the Blind. He has conducted workshops and published on topics related to his profession.

For 12 years, Mr. McBride has provided a radio information service for the blind. He has been instrumental in the formation and continuance of the Blind Bowlers, a group that has bowled regularly in the Edwardsville area for several years. For nearly 20 years, he has served with the Lions Club and has been especially active in their eye transplant program.

Donald McBride gives unselfishly of his time and talents to help people. He works with people who have become blind, teaching them what they need to know to adapt and live full lives. He often works with adults who are experiencing deep trauma because of a handicap that strikes them in adulthood. To be able to work profitably with both blind and deaf people, he learned sign language and has worked as an interpreter for people thus handicapped. He regularly visits area nursing homes, providing care and service to the elderly.

Donald McBride is an extraordinary example of the ability of people to overcome a handicap and live a rich and rewarding life, and to help others achieve the same success. He is an excellent role model, not only for the

handicapped, but for all who aspire to civic and public service. It is for these reasons that this recommendation for the Distinguished Service Award is presented.

#### Considerations Against Adoption

University officers are aware of none.

#### Constituency Involvement

The University Committee for Honorary Degrees and Distinguished Service Awards and the President of Southern Illinois University at Edwardsville have recommended this recognition in honor of Mr. Donald R. McBride.

#### Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That the Distinguished Service Award, SIUE, be presented to Mr. Donald R. McBride at the June 13, 1987 commencement or some commencement thereafter of Southern Illinois University at Edwardsville.

#### RECOMMENDATION FOR DISTINGUISHED SERVICE AWARD, SIUE

#### Summary

The Chancellor, on the recommendation of the President of Southern Illinois University at Edwardsville, presents to the Board of Trustees a resolution recommending the presentation of the Distinguished Service Award to Mr. Melvin L. Fowler at an early commencement of Southern Illinois University at Edwardsville.

#### Rationale for Adoption

Melvin L. Fowler was born December 3, 1924, in Gordon, Nebraska. He received his baccalaureate degree from Purdue University in 1946, and both the Master of Arts in 1949, and the Doctor of Philosophy in 1959 from the University of Chicago, in anthropology.

Melvin Fowler began his career as an anthropologist in 1949 as a research assistant at the Illinois State Museum. In 1950, he was named Curator of Anthropology at the Museum, a post he held until 1959. In 1959, he joined Southern Illinois University as Curator of North American Archaeology at the SIU Museum and as Assistant Professor in Anthropology. In 1964-65, he served as Senior Post-doctoral Fellow, National Science Foundation at the Museo Nacional de Antropologia in Mexico and with the Peabody Museum at Harvard University. He returned to SIU in 1965 as Curator of North American Archaeology and Associate Professor of Anthropology. In 1966, he accepted a professorship of anthropology at the University of Wisconsin at Milwaukee. Since 1971, he has also served as Director of the Archaeological Research Laboratory at the University, and, since 1981, as Chair of the Department of Anthropology.

Professor Fowler is a nationally known scholar of the Central Mississippi Valley. His archaeological field work, spanning thirty years, has been directed at sites in Central and Southern Illinois and at the Coxcatlan Rockshelter in Puebla, Mexico. He has worked extensively at Hopewell Mound and Village sites in White, Hardin, and Jackson Counties and at the Modoc Rockshelter in Randolph County. In the 1960's and 1970's, he excavated at the Cahokia site near East St. Louis. Professor Fowler supervised the large scale study and excavation of archaeological sites during development of the Carlyle and Rend Lake reservoirs to insure the preservation of artifacts and the collection of data.

Melvin Fowler has contributed greatly to the understanding of early civilizations in the Central Mississippi Valley. His efforts have been central to the preservation and understanding of the rich history of the Central Mississippi Valley and of southern Illinois in particular. It is for these reasons that this recommendation for the Distinguished Service Award is presented.

#### Considerations Against Adoption

University officers are aware of none.

#### Constituency Involvement

The University Committee for Honorary Degrees and Distinguished Service Awards and the President of Southern Illinois University at Edwardsville have recommended this recognition in honor of Mr. Melvin L. Fowler.

#### Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That the Distinguished Service Award, SIUE, be presented to Mr. Melvin L. Fowler at the June 13, 1987 commencement or some commencement thereafter of Southern Illinois University at Edwardsville.

#### PROJECT APPROVAL, RECOMMENDATION OF ARCHITECTURAL AND ENGINEERING FIRM, AND PERMISSION TO REQUEST RELEASE OF FUNDS: CLASSROOM BUILDINGS II AND III SKYLIGHT RENOVATION, SIUE

#### Summary

This matter seeks approval for the capital project, Classroom Buildings II and III Skylight Renovation, SIUE. It also proposes that the Board recommend to the Capital Development Board the architectural and engineering firm to provide planning services for the project. Finally, this matter seeks permission to request the release of funds for the project.

Funds for this project are included in appropriations of \$799,300 made to the Capital Development Board for Build Illinois repair and renovation projects at SIUE.

### Rationale for Adoption

Build Illinois funds designated for SIUE and appropriated to the Capital Development Board include this project. The original project Scope Statement, included in the University's RAMP 87 Capital Budget request, specified repair and replacement of skylights on the penthouses of Classroom Buildings II and III. Subsequent planning discussions concluded that alternatives to replacement of the skylights should be considered. A revised Scope Statement reflecting this conclusion is attached to this matter as Appendix A.

The University invited nine pre-qualified architectural and engineering firms in the fourteen-county southwestern Illinois area to submit letters of interest. The Architecture and Design Committee was provided with the names of these firms, the project scope statement, and the names of the members of the University architect selection committee for the project. Five firms expressed an interest in the project, but one later withdrew. The selection committee reviewed the qualifications of the four remaining firms and invited all of them to campus for interviews. Based on these interviews, two firms were recommended to the President, who advised the Chancellor. The Chancellor invited comments from the Architecture and Design Committee before continuing the selection process.

The two firms were invited to campus for second interviews. The recommendation made here is based on these interviews and subsequent discussions between the President and University officers. The Chancellor endorses the President's recommendation.

### Considerations Against Adoption

University officers are aware of none.

### Constituency Involvement

The selection committee included a member of the Physical Facilities Committee of the University Planning and Budget Council, a representative of the Office of the Vice-President for Administration, a representative of the Office of Planning and Resource Management, and a staff member of the University's Plant Operations unit.

### Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That:

- (1) The capital project, "Classroom Buildings II and III Skylight Renovation, SIUE," be and is hereby approved at an estimated cost of \$461,800. Funding for the project will be from appropriations to the Capital Development Board as part of the Build Illinois Program.
- (2) The firm of AAV Collaborative, Collinsville, Illinois, be recommended to the Illinois Capital Development Board to provide planning services for the project.



- (3) Permission be and is hereby granted to request the release of capital funds for this project.
- (4) The Chancellor of Southern Illinois University be and is hereby authorized to take whatever action may be required in the execution of this resolution in accordance with established policies and procedures.

#### Appendix A

#### SOUTHERN ILLINOIS UNIVERSITY AT EDWARDSVILLE RAMP 87

#### Section E Project Code 87-1 BI

#### SCOPE STATEMENT

Revised - December 22, 1986

#### Classroom Buildings II and III Skylight Renovation

1. Project Background. Roofing systems on Classroom Buildings II and III on the Edwardsville campus have leaked badly for years, posing serious maintenance problems. The University received funds (FY-84 and FY-85 appropriations) to repair the roofs, and construction is complete. The present project would provide for repair of the last major source of leaks in the buildings' roofing systems.

As planning for construction of these roof repairs progressed, University officers became convinced that alternatives to replacement of the glass skylights should be investigated in planning for the project. This revised Scope Statement reflects that conviction.

2. Quantification of Work. Proposed repairs would correct a number of problems which have been associated with the skylights. During the planning process, replacement of the skylight systems will be evaluated as well as alternatives such as completely roofing the skylight portion of the buildings' penthouses and adding appropriately designed interior lighting or modifying the penthouses so as to eliminate the skylights while allowing sunlight through the use of curtain walls. The skylights encompass an area of approximately 3,100 square feet on the penthouse of each building (6,200 square feet for the total renovation project).
3. Dependent Relations With Other Projects. None.
4. Desired Completion Date. Seasonal considerations, safety, and the desire to minimize further damage from leaks make it desirable that the project be completed prior to the winter season of 1987-1988.



5. Cost Breakdown. The original cost estimate for this project, including escalation factors and contingency, was \$461,800. Discussions with architectural and engineering firms about planning for the project suggest that this budget is adequate.

PROJECT APPROVAL, RECOMMENDATION OF ENGINEERING FIRM,  
AND PERMISSION TO REQUEST RELEASE OF FUNDS: FY-87  
ENERGY CONSERVATION PROJECT, SIUE

Summary

This matter seeks project approval for the FY-87 Energy Conservation Project, SIUE. It also proposes that the Board recommend to the Capital Development Board the engineering firm to provide planning services for the project. Finally, this matter seeks permission to request the release of funds for the project.

Total project costs are estimated to be \$889,177. The University received a U.S. Department of Energy grant of \$98,177 to fund part of the project. Additional funds in the amount of \$791,000 have been appropriated for the project to the Capital Development Board for FY-87.

Rationale for Adoption

This project includes remodeling for energy conservation in five buildings on the SIUE campus. It includes installation of adjustable speed control fans and replacement of incandescent lighting in Classroom Buildings II and III, installation of soffit insulation and conversion of a reheat system to a variable air volume system in Lovejoy Library, replacement of incandescent lighting in the Peck Classroom Building, and installation of soffit insulation in the Rendleman Building.

The University invited five pre-qualified engineering firms in the fourteen-county southwestern Illinois area to submit letters of interest. The names of these firms, the names of the members of the University architect selection committee for the project, and the project program statement were provided to the Architecture and Design Committee. Four firms expressed an interest in the project.

The selection committee reviewed the qualifications of the firms and invited three of them to campus for interviews. Following these interviews, two firms were recommended to the President, who advised the Chancellor. The Chancellor invited comments from the Architecture and Design Committee before continuing the process.

The two firms were invited to campus for second interviews. The recommendation made here is based on the information gathered in these interviews and subsequent discussions between the President and University officers. The Chancellor endorses the President's recommendation.

### Considerations Against Adoption

University officers are aware of none.

### Constituency Involvement

The selection committee included a member of the Physical Facilities Committee of the University Planning and Budget Council, a representative of the Office of the Vice-President for Administration, a representative of the Office of Planning and Resource Management, and a staff member of the University's Plant Operations unit.

### Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That:

- (1) The capital project, "FY-87 Energy Conservation Project, SIUE," be and is hereby approved at an estimated cost of \$889,177. Funding for the project will be from a \$98,177 U.S. Department of Energy grant to the University, and from \$791,000 in FY-87 appropriations to the Capital Development Board.
- (2) The firm of Ross and Baruzzini, Inc., Belleville, Illinois, be recommended to the Illinois Capital Development Board to provide planning services for the project.
- (3) Permission be and is hereby granted to request the release of capital funds for this project.
- (4) The Chancellor of Southern Illinois University be and is hereby authorized to take whatever action may be required in the execution of this resolution in accordance with established policies and procedures.

### PROJECT APPROVAL, RECOMMENDATION OF ARCHITECT, AND PERMISSION TO REQUEST RELEASE OF FUNDS: ART AND DESIGN FACILITY, SIUE

### Summary

This matter seeks project approval for the capital project, Art and Design Facility, SIUE. It also proposes that the Board recommend to the Capital Development Board the architectural and engineering firm to provide planning services for the project. Finally, this matter seeks permission to request the release of funds for the project.

Total project costs are estimated at \$5,624,900. Funds for FY-87 in the amount of \$294,100 have been appropriated to the Capital Development Board for planning the project.

### Rationale for Adoption

This project will provide a new facility to house the Department of Art and Design. It will permit consolidation of the Department's programs and activities, including those now housed at the Wagner Center. The facility will consist of approximately 43,380 gross square feet, with 29,846 net assignable square feet.

The University invited twenty pre-qualified architectural firms in the fourteen-county southwestern Illinois area to submit letters of interest. The names of these firms, the names of the members of the University architect selection committee for the project, and the project's program statement were provided to the Architecture and Design Committee. Eleven firms expressed an interest in the project.

The selection committee reviewed the qualifications of the firms and invited six firms to campus for interviews. Following these interviews, three firms were recommended to the President, who advised the Chancellor. The Chancellor invited comments from the Architecture and Design Committee before continuing the selection process.

The three firms were invited to campus for second interviews. The recommendation made here is based on the information gathered in these interviews and subsequent discussions between the President and University officers. The Chancellor endorses the President's recommendation.

### Considerations Against Adoption

University officers are aware of none.

### Constituency Involvement

The selection committee included the Chairman of the Department of Art and Design, the Dean of the School of Fine Arts and Communications, a member of the Physical Facilities Committee of the University Planning and Budget Council, and representatives of the Office of the Vice-President for Administration, the Office of the Vice-President and Provost, and the Office of Planning and Resource Management.

### Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That:

- (1) The capital project, "Art and Design Facility, SIUE," be and is hereby approved at an estimated cost of \$5,624,900. Funding for planning for the project in the amount of \$294,100 will be from FY-87 appropriations to the Capital Development Board.
- (2) The firm of Architectural Associates, Inc., Collinsville, Illinois, be recommended to the Illinois Capital Development Board for retention as architect for the project.

- (3) Permission be and is hereby granted to request the release of current and future capital funds for this project.
- (4) The Chancellor of Southern Illinois University be and is hereby authorized to take whatever action may be required in the execution of this resolution in accordance with established policies and procedures.

### APPROVAL OF EASEMENT, SIUE

#### Summary

This matter proposes the grant of an easement for a roadway across an undeveloped portion of the SIUE campus to Vernon Carver and Sandra Dods. An easement for utility lines is also contemplated, and will be requested of the Board when its exact location has been ascertained.

#### Rationale for Adoption

Vernon Carver and Sandra Dods, husband and wife, own a parcel of land adjacent to University property in the northeast part of the SIUE campus. The parcel is landlocked as to public roadways or access. They have requested an easement across University property to permit ingress and egress to and from the property they own, and on which they desire to construct their residence.

The legal description and easement agreement have been reviewed by University officers and by University and Board legal counsel. All University concerns respecting the easement have been resolved satisfactorily. The easement agreement requires exclusive use of the Carver/Dods property for their single family residence, and provides that development and maintenance of the road along the easement will be in accord with standards approved by the University, and that the University retains the right of access to the easement.

#### Considerations Against Adoption

University officers are aware of none.

#### Constituency Involvement

This matter was reviewed and approved by the Physical Facilities Committee of the University Planning and Budget Council.

#### Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That:

- (1) Subject to the provisions of the Easement Agreement between the University and Vernon Carver and Sandra Dods, an easement across the University property described below is granted to Vernon Carver and Sandra Dods:



A tract of land in the Southwest Quarter of Section 10, Township 4 North, Range 8 West of the Third Principal Meridian, Madison County, Illinois being more particularly described as follows: Beginning at a point in the west line of the Southwest Quarter of Section 10 located 679.30 feet south of the intersection of said west line with the southeast right of way line of the former Edwardsville, Alton, and St. Louis Railroad (now Inter-urban Trace); thence northerly along said west line 679.30 feet to said southeast right of way line; thence northeasterly along said southeast right of way line 945 feet; thence northwesterly at right angles to said southeast right of way line 100 feet to the northwest right of way line of said railroad; thence southwesterly along said northwest right of way line to a point located 30 feet west of the west line of Section 10; thence southerly along a line located 30 feet west of the west line of Section 10 to a point located 30 feet west of the point of beginning as measured along a line which is perpendicular to the west line of Section 10; thence easterly 30 feet to the point of beginning.

- (2) The Chancellor of Southern Illinois University be and is hereby authorized to take whatever action may be required in the execution of this resolution in accordance with established policies and procedures.

PROJECT APPROVAL AND SELECTION OF ENGINEERS:  
REPLACEMENT OF WATER PIPING, UNIVERSITY PARK, SIUC

Summary

This matter seeks project and budget approval to replace the domestic water piping in parts of Boomer and Wright University Park Residence Halls.

The estimated cost of this project is \$127,000. Funding will come from student housing fees and other housing revenues. State appropriations will not be required.

This matter further seeks approval for the plans and specifications to be prepared by the Physical Plant Engineering Services.

Rationale for Adoption

The University Park Residence Halls were first occupied in 1965, and galvanized steel pipe was used for domestic hot and cold water lines in an effort to lower construction costs. The galvanized steel reacts with minerals in the water causing the minerals to collect on the inside of the pipe. The pipes must eventually be replaced in order to provide an adequate water supply.

Since 1974, the Board of Trustees or its committees have approved eleven matters regarding the replacement of these defective water lines. This project will replace the piping in Boomer Hall, section III, and in Wright Hall, section I. Work will be done during the summer session.



Considerations Against Adoption

University officers are aware of none.

Constituency Involvement

Not pertinent to this matter.

Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That:

- (1) The project to replace the domestic water piping in the University Park Residence Halls, SIUC, be and is hereby approved at an estimated cost of \$127,000.
- (2) Funding for this project shall be from student housing fees and other housing revenue. State appropriations will not be required.
- (3) Upon recommendation of the Architecture and Design Committee, authorization is granted for the plans and specifications for this project to be prepared by the Physical Plant Engineering Services.
- (4) The Chancellor of Southern Illinois University be and is hereby authorized to take whatever action may be required in the execution of this resolution in accordance with established policies and procedures.

PROJECT APPROVAL AND SELECTION OF ARCHITECTS AND  
ENGINEERS: FY 1987 BUILD ILLINOIS PROJECT,  
SPRINGFIELD MEDICAL CAMPUS, SIUC

Summary

This matter proposes that the Board of Trustees recommend to the Capital Development Board the architectural firm to provide the design and specification services for the Springfield medical campus component of the capital improvements included in the FY-87 Build Illinois program, for which funds in the amount of \$240,000 were appropriated to the Capital Development Board.

Rationale for Adoption

Build Illinois funds designated for SIUC and appropriated to the Capital Development Board included one project funded in the amount of \$240,000 for the Springfield medical campus. This renovation project will replace the badly leaking roof on the Medical Instructional Facility at Springfield. A series of interviews was recently concluded in which four firms were invited to participate. The Architecture and Design Committee was informed that the

selection procedure was in process. All four firms accepted the invitation and offered their professional services. Although the Capital Development Board is the contracting agency for the projects included in the Build Illinois program, the CDB encourages the University to recommend appropriate architectural and engineering firms. It is the recommendation of both the screening committee conducting interviews and the University officers involved that KM2 Design Group, Inc., Springfield, Illinois, be awarded the contract.

#### Considerations Against Adoption

University officers are aware of none.

#### Constituency Involvement

These recommendations have the involvement of the Dean and Provost, the Executive Associate Dean for Administration and Planning, the Director of Facilities and Services, and the Director of Facilities Planning of the School of Medicine.

#### Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That:

- (1) The roof replacement project for the Medical Instructional Facility is hereby approved at an estimated cost of \$240,000 and the firm of KM2 Design Group, Inc., Springfield, Illinois, is recommended to the Capital Development Board to provide design and engineering services.
- (2) The Chancellor of Southern Illinois University be and is hereby authorized to take whatever action may be required in the execution of this resolution in accordance with established policies and procedures.

#### PROJECT APPROVAL AND SELECTION OF ARCHITECT: McANDREW STADIUM RENOVATION, SIUC

#### Summary

This matter seeks project and budget approval to replace the turf and to renovate the track and the lighting at McAndrew Stadium.

The estimated total construction cost of this project is \$1,180,000. The cost to replace the turf will be approximately \$410,000, the cost to renovate the track will be approximately \$420,000, and the cost to replace the lighting will be approximately \$350,000. Replacement of the lighting will be delayed pending the identification of funding sources.

A funding program has been developed to meet the \$830,000 estimated cost to replace the turf and to renovate the track. Initially, funds for these

two parts will come from the Student Recreation, Repair, Replacement, and Modernization Reserve in the amount of \$200,000 and from the sale of revenue bonds. Funds to repay the bonds will come from student fees, academic affairs usage fees, and earned interest. The interest to repay the bonds over a seven-year period and the cost of bond sales will be approximately \$200,000.

In addition, this matter requests that the project be submitted to the Illinois Board of Higher Education for its review and approval as a noninstructional capital improvement project financed by the issuance of revenue bonds and student fees.

This matter further requests authority for the plans and specifications for this project to be prepared by the Physical Plant Engineering Services.

#### Rationale for Adoption

The artificial turf in McAndrew Stadium was replaced in 1976 and the track was resurfaced in 1981. Weather and frequent usage have caused significant deterioration of both surfaces and there now exists a need to replace them. In addition, the stadium lighting has been inoperable since 1966, and use of the stadium would increase appreciably with a usable lighting system. Because the condition of the turf and track presents problems of immediate urgency, and because funding is not presently available above those immediate needs, the lighting replacement will be delayed.

The repayment of the bonds will be achieved through the Athletic Repair, Replacement, and Modernization Reserve. In addition to existing funds, that Reserve will receive annual transfers of approximately 5.25% of the student fees paid into the Athletic Fee, or approximately \$73,000, and it will receive annual payments of \$17,857 from the academic affairs area as an annual fee for use of the stadium by physical education classes. The Reserve will also receive annual interest earnings that will average approximately \$7,000. The total cost of bond sales and debt service will be approximately \$850,000.

#### Considerations Against Adoption

University officers are aware of none.

#### Constituency Involvement

The Intercollegiate Athletic Advisory Committee unanimously approved this project at its meeting on November 18, 1986. The committee is composed of representatives from all campus constituencies.

#### Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That:

- (1) The project to replace the turf and to renovate the track and the lighting at McAndrew Stadium be approved at a total project cost of approximately \$1,180,000.

- (2) Initial funding for the replacement of the turf and the renovation of the track shall be from the Student Recreation, Repair, Replacement, and Modernization Reserve in the amount of \$200,000 and from the proceeds of revenue bond sales in the amount of approximately \$650,000.
- (3) Repayment of the revenue bonds shall be from student fees, usage charges, and interest earned on the Athletic Repair, Replacement, and Modernization Reserve.
- (4) This noninstructional capital improvement project is recommended to the Illinois Board of Higher Education for approval.
- (5) Upon recommendation of the Architecture and Design Committee, the Physical Plant Engineering Services be and is hereby authorized to prepare the plans and specifications for this project.
- (6) The Chancellor of Southern Illinois University be and is hereby authorized to take whatever action may be required in the execution of this resolution in accordance with established policies and procedures.

#### APPLICATION TO PREPAY REVENUE BONDS HELD BY THE UNITED STATES

##### Summary

The Board is requested to approve an application to prepay or acquire at a discount outstanding Revenue Bonds now held by the U.S. Government.

##### Rationale for Adoption

The Department of Education has proposed regulations which allow colleges and universities with outstanding College Housing Program loans (revenue bonds) to prepay the low-coupon outstanding amounts at a significant discount. The Department of Housing and Urban Development is currently the bondholder of Southern Illinois University Revenue Bonds of 1978 totaling \$8,155,000 of principal outstanding. Under the Department of Education's current formula this outstanding principal could be prepaid with approximately \$6,100,000. The prepayment would be financed from current revenue bond sinking, escrow, and reserve funds, or by revenue bond proceeds or any combination of these sources.

##### Considerations Against Adoption

University officers are aware of none.

##### Constituency Involvement

Not pertinent to this matter.



### Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That:

Section 1. The Board hereby requests of the U.S. Department of Education the opportunity to prepay or acquire at a discount all of the outstanding principal of bonds of the Board (the "Bonds") represented by Loan Numbers I11-11-CH-0054, I11-11-CH-0089C, I11-11-CH-0089B, I11-11-CH-117, I11-11-CH-144, and I11-11-CH-0169D of the Department of Housing and Urban Development, under the Housing Act of 1950, as amended, and in accordance with rules and regulations proposed by the Department of Education.

Section 2. The Board hereby authorizes the use of current revenue bond sinking, escrow, and reserve funds held by the LaSalle National Bank, Chicago, Illinois for this purpose, and authorizes the issuance of bonds (the "Bonds") payable from funds held in escrow and the net revenues of the Housing and Auxiliary Facilities System of the Board the proceeds of which would be used to (i) provide for the prepayment or acquisition of the Bonds noted in Section 1, subject to the approval of the Department of Education and Chapman and Cutler, as bond counsel; (ii) provide certain reserve funds; and (iii) pay the expenses incurred in connection therewith.

Section 3. In order to offer Bonds for sale the firms of Drexel Burnham Lambert Incorporated, as underwriter, and Chapman and Cutler, as bond counsel, are authorized to prepare and distribute a preliminary official statement.

Section 4. The LaSalle National Bank, Chicago, Illinois, is approved to provide any escrow agent, trustee, and paying agent services necessary related to the sale of these bonds.

Section 5. The prepayment or acquisition cost of the Bonds will be made from non-federal sources and will not be derived from the proceeds of obligations, the income of which is exempt from taxation under the Internal Revenue Code of 1954 or the Internal Revenue Code of 1986.

Section 6. The Treasurer of the Board of Trustees, in concert with the Chairman of the Finance Committee, be and is hereby authorized to take whatever action may be required in the execution of this resolution.

Mr. Norwood moved the ratification of Changes in Faculty-Administrative Payroll, SIUC and SIUE; the reception of Reports of Purchase Orders and Contracts, November and December, 1986, SIUC and SIUE; and the approval of the Minutes of the meetings held December 10 and 11, 1986; Recommendation for Honorary Degree, SIUE [Robert McCormick Adams]; Recommendation for Distinguished Service Award, SIUE [Robert G. Hardy]; Recommendation for



Distinguished Service Award, SIUE [Donald R. McBride]; Recommendation for Distinguished Service Award, SIUE [Melvin L. Fowler]; Project Approval, Recommendation of Architectural and Engineering Firm, and Permission to Request Release of Funds: Classroom Buildings II and III Skylight Renovation, SIUE; Project Approval, Recommendation of Engineering Firm, and Permission to Request Release of Funds: FY-87 Energy Conservation Project, SIUE; Project Approval, Recommendation of Architect, and Permission to Request Release of Funds: Art and Design Facility, SIUE; Approval of Easement, SIUE; Project Approval and Selection of Engineers: Replacement of Water Piping, University Park, SIUC; Project Approval and Selection of Architects and Engineers: FY 1987 Build Illinois Project, Springfield Medical Campus, SIUC; Project Approval and Selection of Architect: McAndrew Stadium Renovation, SIUC; and Application to Prepay Revenue Bonds Held by the United States, as revised. The motion was duly seconded. Student Trustee opinion in regard to this motion was indicated as follows: Aye, Edward G. Lance, Debbie Schlautman; nay, none. The motion carried by the following recorded vote: Aye, B. B. Birger, Ivan A. Elliott, Jr., Carol Kimmel, William R. Norwood, Harris Rowe, A. D. Van Meter, Jr., George T. Wilkins, Jr.; nay, none.

The following matter was presented:

SITE APPROVAL, SOUTHERN ILLINOIS SMALL BUSINESS  
INCUBATOR, SIUC

Summary

This matter seeks site approval for the construction of the Southern Illinois Small Business Incubator. The proposed site is at the northeast corner of the intersection of U.S. Route 51 with Pleasant Hill Road and Reservoir Road.

Rationale for Adoption

At its meeting of May 8, 1986, the Board of Trustees gave project approval and recommended the architect for a project to construct a building to

be used as a small business incubator. On October 13, 1986, the Governor committed \$6,000,000 for this purpose. The selection of a site for this building has received considerable attention. In an effort to ensure the maximum benefit for the prospective tenants and for the southern Illinois region, an advisory board of twenty-two business and community leaders from the region reviewed each of the eighteen sites proposed by area legislators, businessmen, faculty, and other interested parties.

After reviewing the data on each site, the advisory board selected five sites for further evaluation. These five sites were then carefully examined by the project architect, by the Executive Director of the National Business Incubation Association, and by a group from the University. In each evaluation, the preferred location was at the northeast corner of the intersection of U.S. Route 51 with Pleasant Hill Road and Reservoir Road. This land is owned by the University and is identified as Tract No. 104. It contains thirty acres, and approximately ten acres would be required for the incubator site. The value of this land will partially fulfill the requirement established by the Illinois Department of Commerce and Community Affairs for matching contributions toward the project. The total amount of the match is \$1,500,000.

#### Considerations Against Adoption

University officers are aware of none.

#### Constituency Involvement

Not pertinent to this matter.

#### Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That:

- (1) The site for the construction of the Southern Illinois Small Business Incubator be and is hereby approved at the northeast corner of the intersection of U.S. Route 51 with Pleasant Hill Road and Reservoir Road on University Tract No. 104.
- (2) The Chancellor of Southern Illinois University be and is hereby authorized to take whatever action may be required in the execution of this resolution in accordance with established policies and procedures.

Chancellor Pettit reported that he had recommended to the Architecture and Design Committee this morning that the Board of Trustees approve the northeast corner of the intersection of U.S. Route 51 with Pleasant Hill Road as the site location of the new Southern Illinois Small Business

Incubator. He highlighted the following as the decision process used in order to arrive at this recommendation: a group of twenty some community leaders, representing business, labor, local governments, and others, was invited to make recommendations about potential sites in addition to local legislators. The Executive Officer of the National Business Incubation Association was brought in to provide expertise and consultation on the site selection. An appraisal of the various sites was made by the architectural firm that will be involved. Finally, a campus committee looked at the sites in relation to operational criteria and the consensus that emerged was that this was the best site of all those that had been considered. On that basis, the campus people made a recommendation to Acting President Guyon, Acting President Guyon made a recommendation to me, and I'm making that recommendation to the Board. Chancellor Pettit stated that he was pleased that he was able to recommend the same site recommended to him. He continued that members of his staff, a good number of people on the campus, and, in particular, Rhonda Vinson, deserve a great deal of thanks for the work put into this. He continued that not only was the decision process a good one, but the cooperation between central administration and campus administration was exemplary in this case.

Mr. Van Meter moved approval of the resolution as presented. The motion was duly seconded, and after a voice vote the Chair declared the motion to have passed unanimously.

Mr. Van Meter commented that the selection process was very open with an opportunity for expression of interest. He stated that he was very pleased that the Board of Trustees was given a unanimous recommendation regarding the site of the Small Business Incubator.

The following matter was presented:

INCREASE IN RESIDENCE HALL RATES AND APARTMENT RENTALS, SIUC  
[AMENDMENT TO 4 POLICIES OF THE BOARD B-15]

Summary

This matter proposes increases in residence hall rates and apartment rentals for all University Housing areas, SIUC, effective Summer Session, 1987, for residence halls and effective July 1, 1987, for apartment rentals. Typical increases are \$28 per semester (2.18%) for double occupancy room and board in the residence halls and a range of \$7 to \$10 per month (2.59% to 3.33%) in apartment rentals.

Rationale for Adoption

Operations in the funded debt areas have shown annual surpluses from FY-82 through FY-86. These surpluses have resulted from favorable operating experience and a planned increase in working cash. The budget for FY-87 projects an operating loss of \$464,900. Of that amount \$235,200 was planned in the original budget and the remainder represents an increase in special projects budgeted for FY-87. An operating loss of \$385,000 is projected for FY-88. The proposed rate increase would generate \$280,500 of that amount, with the remainder coming from the surpluses of previous years. In both years it is anticipated that continued favorable operating experience will reduce or eliminate the projected operating losses. However, the cash position is adequate to support the projected losses should they occur.

Among the factors contributing to the favorable operating experience in FY-86 were an increase in the use of Federal Work Study funds and reductions in food costs and utility consumption.

The proposed FY-88 budget assumes the RAMP guidelines of a 12% salary increase, a 5% increase in utility costs, and 4% general price increases. The budget line "other current expenses" includes a base increase of \$156,000 for the new telephone system planned for FY-88. A base adjustment of \$129,900 in utilities was also made for FY-87 to incorporate the 36% increase in the water/sewer rates charged by the City of Carbondale.

The nonrecurring expenses shown as special projects, equipment, and special current expenses are based on a five-year plan of repairs, replacements, and improvements. While no use of the reserve funds has been made in recent years for these expenses, the last refinancing of the bonds has benefitted these reserves to the extent that some use can be made of them. The FY-88 budget projects the use of \$402,300 from the reserves. However, if actual salary increases should be less than the budgeted 12%, then that savings would reduce the use of the reserves. For example, an increase of only 6% would reduce the use of the reserves by \$193,300. It is planned to use \$209,000 of the reserves for the installation costs for the new telephone and cable television system.

Southern Hills apartment complex and Greek Row are part of the same funded debt operation as the residence halls and, as such, share in their common operating experience. Evergreen Terrace, Elizabeth Apartments, and University Courts are separately funded.



Evergreen Terrace continues to operate with a positive cash balance after having resolved a long-term deficit in FY-83. The cash balance as of June 30, 1986, was \$45,153. An operating loss of \$37,300 is projected for FY-87. The loss of \$28,700 projected for FY-88 would be covered by the proposed rate increase, leaving the operation with a positive, but small cash balance. The same RAMP-defined increases are used for the FY-88 projection. Any savings from a more favorable operating experience will be applied toward restoring the working cash balance.

A major project of replacing roofs is budgeted for FY-87. An amount of \$165,000 will be used from the repair and replacement reserve, depleting that fund to the minimum permitted by HUD. An additional \$13,000 for the roofing cost will come from the operating budget. This funding will only be sufficient to do 28 of the 39 buildings. Roof replacement for the remaining 11 buildings with the best roof conditions will be delayed for a few years until sufficient funds can be accumulated to finish the project.

A combined statement is shown for Elizabeth Street Apartments and University Courts. These units are now debt-free. The major remodeling of Elizabeth Street Apartments is reflected in the special projects for FY-87 and FY-88. Any savings from the RAMP guideline increases will be applied toward the remodeling or to the working cash balance.

It has been the practice to lease some of the Greek Row facilities to the Greek organizations. In exchange for no increase in the lease, it is proposed to eliminate the resident advisor room and board credit along with the housing improvement credits.

#### Considerations Against Adoption

The need for the proposed increases could be diminished by depleting cash balances and delaying repair and improvement projects. Certainly providing housing for students at low cost remains a major objective.

On the other hand, we must be no less concerned with the quality of the living environment and the need to assure an adequate cash position. The proposed increases represent a compromise among these four considerations.

#### Constituency Involvement

The University Housing Liaison Committee, comprising student representatives from each of the housing areas, has been involved in the preparation of the proposed budgets. Full financial information has been shared with them. On October 24, 1986, this body voted unanimously to support the proposed rate increases, stating that while they "do not like to have rate increases, [they] agree that an increase was justified."

Presentations were made to the Undergraduate Student Organization and to the Graduate and Professional Student Council on October 29, 1986. Copies of this matter have also been shared with the Faculty Senate and with the Administrative and Professional Staff Council.



On December 3, 1986, the Undergraduate Student Organization voted its "tolerance for the proposed 1987-88 housing increase" and expressed the concern that management continue to seek means to reduce the need for future increases.

On December 3, 1986, the Graduate and Professional Student Council passed a motion to accept the proposed increases. Prior to this action, a motion to exclude residents of Evergreen Terrace from the increases was defeated after considerable discussion.

Both constituencies heard concerns expressed by the Evergreen Terrace Residents Council about maintenance problems and the quality of life for the residents. The administration is aware of these concerns and has met and will continue to meet with E.T.R.C. to resolve these concerns and to bring about the best living environment possible for these and all residents of University Housing facilities.

#### Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That the rents and charges heretofore established for the following University Housing shall be and are hereby changed until otherwise amended to the rate shown in the following schedule, and that 4 Policies of the Board B-15 be and is hereby amended to read as follows:

#### 15. University Housing:

- a. Schedule of rates for University-operated single student housing at SIUC effective Summer Session, 1987:

Room and Board Rates (double occupancy)	Semester Rate
Brush Towers	\$ 1,312
Thompson Point	1,312
University Park	1,312
Greek Row (individual contracts)	1,312
 Room Rates	
Greek Row:	
Individual Contract (double occupancy, semester rate)	\$ 814
Building Lease (academic year)	\$40,392
Building Lease (annual) to SIU without utilities and maintenance	\$20,300
 Food Contract Only (Nonresident)	 \$ 649
 Single Room Increment	
Increment to be added to semester rate of resident desiring a single room	\$ 350

Summer Session	Semester Rate
Double occupancy, room and board	\$ 790
Single room increment	\$ 89

- b. Schedule of rates for University operated apartment rental housing (includes utilities) at SIUC effective July 1, 1987:

	<u>Monthly Rate</u>
Southern Hills	
Efficiency - Furnished	\$239
One-Bedroom - Furnished	259
One-Bedroom - Modified	259
Two-Bedroom - Unfurnished	269
Two-Bedroom - Furnished	277
Two-Bedroom - Modified	277
Evergreen Terrace Apartments*	
Two-Bedroom - Unfurnished	\$300
Three-Bedroom - Unfurnished	325
Elizabeth Apartments	\$279
University Courts	\$333

\*Rates subject to approval of the SIU Foundation (Carbondale) and the Department of Housing and Urban Development.

**UNIVERSITY HOUSING - FUNDED DEBT**  
**Comparative Statement of Actual and Estimated**  
**Income and Expense**  
**(Accrual Basis)**

	<u>ACTUAL FY 84</u>	<u>ACTUAL FY 85</u>	<u>ACTUAL FY 86</u>	<u>PROJECTED FY 87</u>	<u>PROPOSED FY 88</u>
<b>INCOME</b>					
Income	\$13,051,365	\$13,300,069	\$14,065,650	\$14,469,500	\$14,533,500
Investments	184,221	239,229	261,251	196,000	170,000
<b>TOTAL INCOME</b>	<u>13,235,586</u>	<u>13,539,298</u>	<u>14,326,901</u>	<u>14,665,500</u>	<u>14,703,500</u>
<b>EXPENSE</b>					
Salaries	2,619,756	2,807,862	3,064,077	3,221,600	3,608,200
Wages	1,059,906	1,008,468	981,703	1,120,000	1,120,000
Less USOE	(223,651)	(229,085)	(300,000)	(300,000)	(300,000)
Food	1,931,487	1,868,878	1,763,145	1,847,800	1,921,700
Utilities	1,824,528	1,779,337	1,749,930	1,956,000	2,053,800
Maintenance Building, Ground & Equipment	1,764,257	1,784,311	1,885,871	1,967,800	2,046,500
Special Projects	803,665	856,183	1,457,275	1,682,400	1,315,600
Equipment Requests	239,100	232,695	330,077	420,000	239,000
(Less Use of Reserves)	0	0	0	0	(402,300)
Administration	944,375	926,255	971,021	1,010,700	1,071,300
Other Current Expenses	1,425,812	1,390,117	1,509,003	1,677,100	1,900,200
Special Current Expenses	32,088	16,934	49,707	77,000	64,500
<b>TOTAL OPERATING EXPENSES</b>	<u>12,421,323</u>	<u>12,441,955</u>	<u>13,461,809</u>	<u>14,680,100</u>	<u>14,638,500</u>
Debt Service	1,828,979	1,795,183	1,709,521	1,665,000	1,665,000
<b>TOTAL EXPENSE</b>	<u>14,250,302</u>	<u>14,237,138</u>	<u>15,171,330</u>	<u>16,345,400</u>	<u>16,303,500</u>
Use of Retained Tuition	141,000				
Use of Revenue Bond Fee	1,091,000	1,262,000	1,267,000	1,215,000	1,215,000
<b>SURPLUS (DEFICIT)</b>	<u>\$ 217,284</u>	<u>\$ 564,160</u>	<u>\$ 422,571</u>	<u>\$ (464,900)</u>	<u>\$ (385,000)</u>
<b>USE OF CASH AND RECEIVABLES</b>					
REVENUE FROM PROPOSED					
RATE INCREASES				<u>\$ 464,900</u>	<u>\$ 104,500</u>
					<u>\$ 280,500</u>

UNIVERSITY HOUSING - AUXILIARY HOUSING  
Comparative Statement of Actual and Estimated  
Income and Expense  
(Accrual Basis)

	ACTUAL FY 84	ACTUAL FY 85	ACTUAL FY 86	PROJECTED FY 87	PROPOSED FY 88
<b>INCOME</b>					
Operations	\$ 78,989	\$ 85,478	\$ 81,323	\$ 84,350	\$ 95,000
Interest	2,783	2,493	4,664	3,200	1,500
<b>TOTAL INCOME</b>	<u>81,772</u>	<u>87,971</u>	<u>85,987</u>	<u>87,550</u>	<u>96,500</u>
<b>EXPENSE</b>					
Salaries	3,939	4,282	3,207	2,800	3,100
Wages (Net of USOE)	3,696	3,584	2,898	3,700	3,700
Utilities	17,428	19,740	18,229	20,700	21,700
Maintenance Building, Grounds & Equipment	13,301	10,396	21,523	18,050	18,800
Special Projects	3,697	16,062	14,088	58,000	28,600
Equipment Requests	6,201	1,677	2,950	11,200	9,700
Administration	7,661	4,875	4,406	3,800	4,000
Other Current Expenses	3,902	4,989	4,149	7,950	7,200
Special Current Expenses	0	0	0	1,000	2,700
Real Estate Rental	13,140	959	0	0	0
<b>TOTAL OPERATING EXPENSE</b>	<u>72,965</u>	<u>66,564</u>	<u>71,450</u>	<u>127,200</u>	<u>99,500</u>
<b>SURPLUS (DEFICIT)</b>	<u>\$ 8,807</u>	<u>\$ 21,407</u>	<u>\$ 14,537</u>	<u>\$ (39,650)</u>	<u>\$ (3,000)</u>
<b>USE OF CASH AND RECEIVABLES</b>					
REVENUE FROM PROPOSED RATE INCREASES				<u>\$ 39,650</u>	<u>\$ 3,000</u>

**UNIVERSITY HOUSING - EVERGREEN TERRACE**  
**Comparative Statement of Actual and Estimated**  
**Income and Expense**  
**(Accrual Basis)**

	ACTUAL FY 84	ACTUAL FY 85	ACTUAL FY 86	PROJECTED FY 87	PROPOSED FY 88
<b>INCOME</b>					
Operations	\$ 897,017	\$ 964,306	\$1,040,237	\$1,070,800	\$1,071,600
Interest	10,496	13,292	16,562	4,500	1,000
<b>TOTAL INCOME</b>	<b>907,513</b>	<b>977,598</b>	<b>1,056,799</b>	<b>1,075,300</b>	<b>1,072,600</b>
<b>EXPENSE</b>					
Salaries	7,486	8,792	9,900	9,500	10,600
Wages (Net of USOE)	36,164	32,532	26,305	33,000	33,000
Utilities	427,081	432,038	431,207	462,100	485,200
Maintenance Building, Grounds & Equipment	165,264	118,793	174,394	166,800	173,500
Special Projects	38,848	30,186	85,579	289,300	82,200
Less Use of Reserves	0	0	0	(165,000)	0
Equipment Requests	3,089	4,494	29,053	7,200	4,800
Administration	49,093	49,298	52,864	48,700	48,700
Other Current Expenses	55,773	40,460	39,505	54,000	56,300
Real Estate Rental	194,382	200,013	206,084	207,000	207,000
<b>TOTAL OPERATING EXPENSE</b>	<b>997,180</b>	<b>916,606</b>	<b>1,054,891</b>	<b>1,112,600</b>	<b>1,101,300</b>
<b>SURPLUS (DEFICIT)</b>	<b>\$ (69,667)</b>	<b>\$ 60,992</b>	<b>\$ 1,908</b>	<b>\$ (37,300)</b>	<b>\$ (28,700)</b>
<b>USE OF CASH AND RECEIVABLES</b>				<b>\$ 37,300</b>	
<b>REVENUE FROM PROPOSED RATE INCREASES</b>					<b>\$ 28,700</b>



Mr. Norwood moved approval of the resolution. The motion was duly seconded.

Mr. Lance commented that as always the deep concern is with the residents when it comes to fee increases. He stated that Dr. Bruce Swinburne, Vice-President for Student Affairs, SIUC, had been helpful in explaining to students the need for these increases. He explained that it is helpful when the administration is open and shows concern for the residents and students on campus. He commended Dr. Swinburne for his help regarding the fee increases.

Mr. Norwood stated that through the years this program had been shepherded by Sam Rinella, Director of University Housing, who passed away suddenly in December. He stated that Mr. Rinella had done a great job, had worked very hard, and was loved by the students. He commented that he will be missed.

The Chair thanked Mr. Norwood for that tribute to Sam Rinella citing his dedication to this university and his accomplishments.

The motion being duly made and seconded, after a voice vote the Chair declared the motion to have passed.

The following matters were presented for notice only:

NOTICE OF PROPOSED FEE INCREASE: STUDENT ACTIVITY  
FEE, SIUC  
[AMENDMENT TO 4 POLICIES OF THE BOARD B-6 AND B-11]

Summary

This matter seeks a \$1.00 increase in the Student Activity Fee from the present full-time rate of \$8.55 to a proposed rate of \$9.55 per semester, effective with the collection of fees for Summer Session, 1987. This increase is for the purpose of supporting Rainbow's End child development center in direct proportion to the number of student dependents being served.

NOTICE OF PROJECT: CONSTRUCT A FITNESS CENTER ADDITION TO THE  
STUDENT RECREATION CENTER, SIUC

AND

NOTICE OF PROPOSED FEE INCREASE: STUDENT RECREATION FEE, SIUC  
[AMENDMENT TO 4 POLICIES OF THE BOARD B-6 AND B-8]

Summary

This matter seeks project and budget approval to construct an addition to the Student Recreation Center. The estimated cost of construction is \$5,775,000. Funds will come from the sale of revenue bonds in the amount of \$6,450,000.

Further, this matter proposes a phased increase of \$15 per semester in the Student Recreation Fee (SRF) to pay all debt service and other costs associated with the revenue bonds.

Finally, this matter requests that the project and its proposed financing procedures be submitted to the Illinois Board of Higher Education for its review and approval of a noninstructional capital improvement.

The selection of an architect for this project will be submitted at a later time.

Rationale for Adoption

The intramural and recreational programs and facilities on this campus rank among the finest in the nation. The amount of use made of these facilities in both formal and informal activities shows that a definite need is being met. Without question, pursuing a university education is a stressful experience. The availability of recreational opportunities is among the most healthy means of coping with that stress. Further, our recreational facilities greatly enhance the attractiveness of this campus to prospective students and more than likely contribute to the sense of well-being and the desire to persist among enrolled students.

The Student Recreation Center was opened in June, 1977, as the first phase of a larger design. From the beginning it was anticipated that the completed portion would not provide adequate recreational space. The actual use of this facility has proven to be even higher than anticipated. While the well-designed natatorium is adequate, demand for almost all other activities exceeds the space available. Further, this demand has restricted the amount of time and space available for informal recreation.

In response to this need, the University contracted with Garrison-Jones Architects Inc. of Carbondale, Illinois, to conduct a feasibility study for an addition to the Student Recreation Center. The proposal would add approximately 60,000 square feet to the 153,000 square feet of the current facility and would comprise four large recreational courts suitable for basketball, volleyball, badminton, and tennis; a six-lane one-eighth mile running track; a weight room; a squash court; seven racquetball courts; and three multipurpose rooms.

Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That, effective with the collection of fees for Summer Session, 1987, 4 Policies of the Board B-11 be amended to read as follows:

11. Student Activity Fee. Commencing with the ~~Fall-Semester,--1984~~, Summer Session, 1987, a Student Activity Fee of ~~\$8.55~~ \$9.55 per semester shall be collected from each full-time student to be used in support of student activities and welfare.
- a. Funds generated from a \$7.60 portion of this fee shall be used for support of student organizations and programming.
  - b. Funds generated from a \$.95 portion of this fee shall be used to support a program of campus safety.
  - c. Funds generated from a \$1.00 portion of this fee shall be used in support of a program of day care for student dependents through Rainbow's End child development center.
  - e. d. That portion of the funds generated from the full ~~\$8.55~~ \$9.55 fee paid by the medical students at the Springfield facility shall be allocated to support student organizations and programming at that location.

BE IT FURTHER RESOLVED, That 4 Policies of the Board B-6 be amended to show the following schedule for the Student Activity Fee, to be effective with the collection of fees for Summer Session, 1987:

<u>Hours</u>	<u>Student Activity Fee</u>	
1	<del>.71</del>	<u>.80</u>
2	<del>1.42</del>	<u>1.59</u>
3	<del>2.14</del>	<u>2.39</u>
4	<del>2.85</del>	<u>3.18</u>
5	<del>3.56</del>	<u>3.98</u>
6	<del>4.28</del>	<u>4.77</u>
7	<del>4.99</del>	<u>5.57</u>
8	<del>5.70</del>	<u>6.37</u>
9	<del>6.41</del>	<u>7.16</u>
10	<del>7.12</del>	<u>7.96</u>
11	<del>7.84</del>	<u>8.75</u>
12 or more	<del>8.55</del>	<u>9.55</u>

### Rationale for Adoption

This matter recognizes the diversity among students at this University and the increasing number of "nontraditional students," especially those with young dependents. The Student Activity Fee, perhaps more than any other fee, supports a diversity of activities and services ranging from student governance to student programming committees to student organizations.

Rainbow's End has grown out of student needs and student initiatives to meet those needs. While some direct support is given by the University, the primary source of funding comes from direct user charges. In an effort to hold down the costs to students needing day care for their dependents, a sliding scale of charges based upon income was instituted. Unfortunately, such a system is flawed by the lack of any resources to compensate for the reduced charges. There are two alternative solutions.

One approach would be to charge an amount greater than the actual cost to those at higher levels of income and to give enrollment preference to those with greater ability to pay. Over the years this approach has been taken by default, resulting in an increased proportion of non-students (faculty and staff) being served.

A preferable approach is to establish one charge, based upon costs, and provide students with a discount funded from an external source. The proposed fee increase would provide that source. Enrollment preference could then be given to students without decreasing projected revenue.

Just as various student populations currently benefit from different uses of the Student Activity Fee, there is justification in a shared portion of day care expense. This proposed use is very similar to the current \$.95 portion of the fee designated for Campus Safety.

### Considerations Against Adoption

The position could be taken that day care costs should be borne entirely by the users, with no sharing of these costs at all.

### Constituency Involvement

This matter has been shared with the campus constituency groups.

Formal responses to this proposal will be included, as available, when this matter is submitted for action at the March meeting.

During last year and this year student-initiated actions within the student constituencies have requested support for Rainbow's End in one form or another. This proposal would enable Rainbow's End to continue to operate out of Lakeland School (as long as a lease is available), but the long term solution will most likely be the use or construction of an on-campus facility.



The proposed addition would be financed through the sale of 20-year revenue bonds. This method is desirable for three reasons. First, those students being asked to pay for the addition would benefit from its use. The existing building was approved in 1964, with fee assessments beginning immediately thereafter. However, usage of the facility did not begin until 1977, delaying any use for thirteen years. It is reasonable to expect the proposed addition to be available for use within two to three years. Second, the construction market is currently very stable. Third, the near-term trends in the bond market are favorable for such a project.

The estimated cost of construction, including a 10% design contingency, is \$5,775,000. Additional costs for the sale of bonds and the establishment of a debt service reserve would bring the total bond issue to \$6,450,000. Construction costs have been lessened by the adequate capacities already included in the present building for mechanical systems, utility service, locker rooms, and office space.

Repayment of the bonds would be financed through a phased increase in the Student Recreation Fee. A \$5.00 increase is proposed, effective with Summer Session, 1987, followed by a further increase of \$10.00, effective with the Summer Session, 1988. This would bring the Student Recreation Fee from its current level of \$32.00 to \$47.00 per semester. A detailed cash flow analysis has been conducted to demonstrate the feasibility of meeting the construction and debt service costs from a combination of the proposed fee increases and interest earnings.

Consideration has been given to the added operational expense that would be incurred by the proposed addition. No need for additional staff, other than student workers to cover cleaning of the added area, is anticipated. An estimate of \$82,280 of added utility cost was obtained from Garrison Jones Architects Inc. This estimate assumes operation of the fitness forum during the academic year only, saving on cooling costs during the summer months. There would be some increased cost for the routine maintenance. A \$3.00 to \$4.00 increase in the Student Recreation Fee for FY-90, after the opening of the facility, should cover the operating costs for the addition.

It is projected that a small increase in the fee will be necessary for FY-89 to cover inflationary increases in the existing facility, whether or not the proposed addition is constructed. At that time an increase of \$.75 will also be proposed to raise the amount set aside in the repair and replacement reserve to a \$2.50 portion of the fee. No use of the reserve fund is projected for construction of the proposed addition. This can serve as a source of emergency contingency funds, if needed.

This project and its method of financing fall within IBHE guidelines for noninstructional capital improvements. It is therefore necessary for this proposed project and the sale of revenue bonds to be reviewed and approved by the IBHE prior to the commitment of any funds.

#### Considerations Against Adoption

The selling of bonds to finance this construction will entail a significant interest expense. However, to delay construction until funds would be



available from fee collections would deny use of the facility to those paying the fee. Further, construction costs would most likely rise during that time.

The potential benefit of the proposed facility must be weighed against the increased cost for students to attend SIUC. It would be preferable to use state funds or private donations, if available, for capital construction projects.

#### Constituency Involvement

The Student Recreation Advisory Board has studied this matter and has voted support for this project. Presentations have been made in depth to both student constituencies with extended opportunities for discussion. This matter has also been shared with the other constituency groups.

On December 3, 1986, the Undergraduate Student Organization voted strong support for the proposed addition and the proposed fee increases.

The Graduate and Professional Student Council still has this matter under consideration.

#### Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That, effective with the collection of fees for Summer Session, 1987, 4 Policies of the Board B-8 be amended to read as follows:

8. Student Recreation Fee. A ~~\$32.00~~ \$37.00 Student Recreation Fee per academic semester shall be collected from each full-time student and shall be deposited in the Student Recreation Fund for Southern Illinois University at Carbondale.
  - a. Funds generated from a \$30.25 portion of this fee shall be used to support the intramural and recreation programs in the budget for student recreation.
  - b. Funds generated from a \$5.00 portion of this fee shall be used to support the debt service cost of constructing an addition to the Student Recreation Center.
  - b- c. Funds generated from a \$1.75 portion of this fee shall be used to establish a "Student Recreation, Repair, Replacement, and Modernization Reserve," ~~which shall have a maximum level of \$1,500,000, representing approximately ten percent of the cost of the Student Recreation Center, its original equipment, and other campus recreation and intramural facilities.~~ The maximum amount which shall be accumulated in this reserve will not exceed the amount of capital reserves allowed by the Legislative Audit Commission University Guidelines. These reserve funds shall be deposited into a special plant fund account administered by the Vice-President for Student Affairs, SIUC, for repair, maintenance, and expansion of capital facilities used for programs of recreation and intramural sports.

- e- d. Any residue of funds left in the construction account after completion of the building and its ancillary facilities, shall be ~~used--for operation-and-maintenance-costs-of-the-facility~~ deposited into the Student Recreation Repair, Replacement, and Modernization Reserve.

BE IT FURTHER RESOLVED, That, effective with the collection of fees for Summer Session, 1988, 4 Policies of the Board B-8 and B-8-b be amended to read as follows:

- 8. Student Recreation Fee. A ~~\$37.00~~ \$47.00 Student Recreation Fee per academic semester shall be collected from each full-time student and shall be deposited in the Student Recreation Fund for Southern Illinois University at Carbondale.
- b. Funds generated from a ~~\$5.00~~ \$15.00 portion of this fee shall be used to support the debt service cost of constructing an a fitness center addition to the Student Recreation Center.

BE IT FURTHER RESOLVED, That 4 Policies of the Board B-6 be amended to show the following schedule for the Student Recreation Fee, to be effective with the collection of fees for Summer Session, 1987, and Summer Session, 1988, respectively:

	Effective Summer Session, 1987		Effective Summer Session, 1988
<u>Hours</u>	<u>Student Recreation Fee</u>		<u>Student Recreation Fee</u>
1	<del>2.67</del>	3.08	3.92
2	<del>5.33</del>	<u>6.17</u>	<u>7.83</u>
3	<del>8.00</del>	<u>9.25</u>	<u>11.75</u>
4	<del>10.67</del>	<u>12.33</u>	<u>15.67</u>
5	<del>13.33</del>	<u>15.42</u>	<u>19.58</u>
6	<del>16.00</del>	<u>18.50</u>	<u>23.50</u>
7	<del>18.67</del>	<u>21.58</u>	<u>27.42</u>
8	<del>21.33</del>	<u>24.67</u>	<u>31.33</u>
9	<del>24.00</del>	<u>27.75</u>	<u>35.25</u>
10	<del>26.67</del>	<u>30.83</u>	<u>39.17</u>
11	<del>29.33</del>	<u>33.92</u>	<u>43.08</u>
12 or more	<del>32.00</del>	<u>37.00</u>	<u>47.00</u>

BE IT FURTHER RESOLVED, That:

- (1) The project to construct an addition to the Student Recreation Center be and is hereby approved at an estimated total construction cost of \$5,775,000.
- (2) Funding for this project shall be from sale of bonds in the estimated sum of \$6,450,000 for a period of approximately 20 years, contingent upon the interest rate available; such sum to include but not exceed allowable amounts for the cost of bond sales and the establishment of a debt service reserve.

- (3) This project and its source of funding have been reviewed and approved and are recommended to the Illinois Board of Higher Education as a noninstructional capital improvement.
- (4) The Chancellor of Southern Illinois University be and is hereby authorized to take whatever action may be required in the execution of this resolution in accordance with established policies and procedures.

#### NOTICE OF PROPOSED TUITION RATE INCREASES FOR FISCAL YEAR 1988

This matter gives notice that the Board of Trustees of Southern Illinois University, upon the review and recommendation of the Chancellor, will, at its next meeting, exercise its authority and carry out its responsibility to establish tuition rates for Fiscal Year 1988.

#### Rationale

In accord with its established policies, the Illinois Board of Higher Education at its meeting of January 6, 1987, formally recommended a general 4% increase in tuition at public universities for FY-88. This recommended increase will provide about \$8.2 million of a total proposed FY-88 increase amounting to about \$87.5 million for public universities.

The rates indicated in this matter were presented to the Chancellor by the Presidents of SIUC and SIUE. They are consistent with the increase proposed by the Illinois Board of Higher Education, and are recommended to the SIU Board by the Chancellor.

Action by the Board of Trustees on tuition levels for FY-88 is necessary as soon as possible to support appropriation procedures in the forthcoming legislative session.

The balance of this matter deals with historical and comparative data on tuition levels at public institutions in Illinois and on the process used by the Illinois Board of Higher Education in establishing the proposed rates of increase in tuition at Illinois' public universities.

#### SIU Tuition and Required Fees Since Fiscal Year 1973

Since Fiscal Year 1973, tuition and required fees at SIUC and SIUE have increased significantly. However, they have not increased as much as have tuition and fees at institutions of higher education throughout Illinois as a whole. The data below show the extent to which Southern Illinois University has limited increases when compared with the rest of higher education in this state.

Weighted Average Undergraduate Tuition and Fees in Illinois  
Fiscal Years 1973 - 1987

	<u>FY-73</u>	<u>FY-78</u>	<u>FY-85</u>	<u>FY-86</u>	<u>FY-87</u>	<u>% Change</u>
Community Colleges	\$ 247	\$ 412	\$ 732	\$ 776	\$ 792	220.6
Nonpublic Institutions	1,987	2,796	5,630	6,139	6,634	233.9
Public Universities	607	727	1,503	1,615	1,716	182.7
SIUC	590	743	1,426	1,528	1,590	169.5
SIUE	586	690	1,246	1,293	1,352	130.7

Fiscal Year 1988 Tuition Rates

The attached Table 1 provides a summary of the projected FY-88 academic year rates at a general 4% increase level.

Comment

Review of tuition increase possibilities for FY-88 leaves no really desirable alternatives. The IBHE budget narrative for FY-88 contains the following statements:

"Tuition charges at Illinois public universities are based upon the principle that both the individual and the state benefit from higher education and should, therefore, share the costs. Within this cost-sharing philosophy, tuition charges provide an essential source of revenue to establish and maintain quality educational programs."

. . .

"Funds from a general increase of four percent in tuition rates for both undergraduate and graduate students are included in these recommendations to implement the Board's policy that tuition should increase in keeping with cost increases. This increase in the rate of tuition reflects growth in the Higher Education Price Index for fiscal year 1986."

The consequences of making no tuition increase at all, or even an increase below the level recommended by the IBHE, are straight-forward and plain. The immediate practical effect of no tuition increase would be the loss of \$1.31 million in budgeted funding being recommended for SIU by the IBHE.

A tuition increase above the level recommended by the IBHE is a possibility. Southern Illinois University could use the income. The effect of such action, however, is not in keeping with past actions of the Board of Trustees to provide the highest caliber of instruction for the lowest possible cost.



Southern Illinois University needs both additional general revenue funds and funds derived from increased tuition in order to meet its commitment to the state and the students which it serves. Increases from only one source will not suffice.

These considerations lead to the conclusion that the welfare of SIU will best be served by a tuition increase level which supplies needed resources. A tuition increase is one way Southern Illinois University can derive the resources necessary to meet its responsibilities to the state, to its faculty and staff, and to its students.

Table 1  
Southern Illinois University  
Current and Projected Academic Year Tuition Rates

	<u>FY-87 Tuition Rate</u>	<u>Recommended Increase</u>	<u>FY-88 Tuition Rate</u>
Full-Time Resident Students <sup>(a)</sup>			
SIUC			
Undergraduate and Graduate	\$1,069.20	\$ 43.20	\$1,112.40
Law <sup>(b)</sup>	1,260.00	50.40	1,310.40
Medicine <sup>(b)</sup>	4,410.00	177.00	4,587.00
SIUE			
Undergraduate	1,045.65	41.85	1,087.50
Graduate	1,120.35	44.85	1,165.20
Dental	2,058.00	82.35	2,140.35

(a) Non-resident students are charged three times the relevant resident rate.

(b) The academic year for the SIU School of Medicine consists of three semesters. Each medical student pays nine semesters of tuition before receiving an M.D. degree.

The Chair stated that these three notice items would be held over until the March meeting of the Board of Trustees. With regard to the notice of proposed tuition rate increases for Fiscal Year 1988, he explained that while the Board of Trustees has been given the statutory right to fix tuition, with the creation of the Illinois Board of Higher Education and its budgetary



authority that right has effectively been taken away from us. He continued that if SIU doesn't concur in the statewide percentage set for that year SIU will be penalized rather severely. He commented that SIU still has the lowest tuition of any of the state universities.

Under Executive Officer Reports, Acting President Guyon reported that the Women's Basketball Team is ranked nationally and will undoubtedly win the conference championship and participate in the NCAA's. He continued that the Debate Team, which won the National Championship last year, was at about the two-thirds point in the season again, ranked number one in the nation among three hundred and some teams. He announced that last year a blood drive was conducted on campus and SIUC was cited nationally for its accomplishments in this area. He continued that last week another blood drive had been conducted and the goal was exceeded by 140%. He reported that SIUC in cooperation with the City of Carbondale will cooperatively conduct a March of Dimes Mothers March on Saturday, March 7th. He stated that this event will be co-chaired by Vivian Ugent and Bruce Swinburne on campus. He noted that it will be SIUC students who will be doing the door-to-door solicitation in support of this campaign which is directed to raising dollars for research in education aimed at minimizing birth defects.

Mr. Norwood announced that the Women's Basketball Team was playing at SIUC that evening and urged everyone to attend. He stated that the Women's Basketball Team is in Division I.

Mrs. Kimmel congratulated the students on their effort for the March of Dimes. She stated that she had organized the first Mothers March of Dimes in Rock Island in 1949.

Chancellor Pettit presented the following report to the Board for information:

SUMMARY OF THE IBHE OPERATING BUDGET RECOMMENDATIONS  
FOR FISCAL YEAR 1988

The Illinois Board of Higher Education, at its January 6, 1987 meeting, approved a Fiscal Year 1988 operations and grants budget recommendation of \$1,713.9 million for higher education. This budget contains increases of \$177.8 million for all components of higher education, a 10.0% increase from Fiscal Year 1987. Of this increase \$87.5 million is recommended for universities, an increase of 7.9% from Fiscal Year 1987 appropriations of \$1,104.5 million. Attached as Table I is a summary of the recommended increases for all components of higher education.

Major features of the recommendations for universities include:

ADJUSTMENTS TO THE FY 1987 APPROPRIATION BASE

Comparative Cost Analysis

On the basis of an IBHE analysis of instructional costs, a negative adjustment to the budget base is recommended for each university showing an overfunding exceeding 5% of that university's adjusted instructional cost base. The adjustment equals one half of the overfunding amount indicated by the IBHE cost analysis. The two universities negatively affected were Western Illinois University and Sangamon State University.

Institutions whose costs are below the statewide average cost will move closer to the average through control of enrollments and/or funding increases. Because of a conscious effort by Eastern Illinois University to limit enrollments and because its average institutional cost remains significantly below the statewide average, a positive base adjustment is included in the recommendations.

Implementation of Financial Guidelines

These adjustments reflect changes in the scope of certain self-supporting university activities, such as instructional programs purchased by a corporation or offered on a military base. Since Fiscal Year 1980, such activities have been included in the appropriations process in order to implement the Financial Guidelines of the Legislative Audit Commission. Revenues from these activities are deposited into the appropriate university Income Fund and expenditures are made from appropriations passed by the General Assembly. Adjustments to the appropriations base and to the estimated revenues to be deposited in the Income Fund are frequently required when these programs become larger or smaller. SIUC and SIUE were recommended for negative base adjustments of \$4,300 and \$3,100, respectively.

Tuition Waiver Adjustments

A Board of Higher Education policy adopted in 1971 limits the amount of undergraduate institutional tuition waivers a campus may grant to 2% of undergraduate enrollment. Statutory waivers and waivers for civil service staff are excluded from this limitation. Seven institutions, including SIUC,

were given negative adjustments in order to ensure that General Revenue Funds do not subsidize tuition waivers above the established limit. The adjustment for SIUC was \$11,100.

#### Cost Recovery Instruction

For FY-88 a positive base adjustment of \$53,600 is recommended for cost and salary increases in cost recovery instructional programs offered by SIUC. No adjustment is recommended for SIUE.

#### Base Adjustments for Self-Help

An adjustment of one-half of one percent of the Fiscal Year 1987 appropriation has been recommended for each of the public universities. This recommended base adjustment is consistent with efforts in recent years to reallocate resources to fund high priority needs and new initiatives. It will provide \$5.5 million in reallocated funds to support new and expanded programs in Fiscal Year 1988.

### RECOMMENDED INCREASES

#### Salary Increases

The 6% (on 95% of base) being recommended will continue to offset the difference between increases and inflation experienced during the mid-1970's through the early 1980's, but will still keep salaries below the constant dollar salary levels of the early 1970's. Even with recent increases exceeding the rate of inflation, FY-86 salaries in Illinois were 3.0% below the median salary provided by comparable institutions nationwide.

#### General Cost

The increase recommended for this portion of the universities' budgets is 3%. This percent should be sufficient to meet projected increases for Fiscal Year 1988, but does not address some accumulated deficiencies in equipment and supplies experienced this past year.

#### Utility Cost

This cost increase represents a weighted increase of 4.0% over the state funded Fiscal Year 1987 base. The recommendation is based upon projected increases of 3% for all utility expenditures except electricity, for which a weighted increase of 4.5% is recommended. The weighted average utility rate increase recommended for each university varies depending on the mix of fuels used at each campus.

#### Medicare Cost

For employees hired since April 1, 1986, the state provides the employer's share of the hospital portion of the Federal Insurance Compensation Act (FICA) tax for Medicare coverage. An increase of \$1.0 million statewide is recommended for higher education in Fiscal Year 1988 to fund Medicare coverage for new employees. SIU's share of this \$1.0 million is \$192,800.

### Library Cost

A 7% increase above FY-87 budgets is recommended to help libraries deal with both economic and knowledge inflation. For SIUC and SIUE this will mean increases of \$196,300 and \$31,000, respectively.

### Operation and Maintenance for New Buildings

These funds are established each year. For succeeding years, funds so established become part of the base. For FY-88 SIUC will receive \$36,200 and SIUE will receive \$70,500. These funds will annualize the cost of operating the Dental Medicine Clinic at Edwardsville, clinic areas located at East St. Louis, and the Combined Laboratory Facility of the SIU School of Medicine-Springfield.

### Program and Institutional Support

A total of \$33.6 million in new resources is recommended to improve the quality of academic programs and improve the support services at public universities. Of this total, \$5,897,000 is being recommended for SIU. Table IV details the distribution of these funds.

Four major areas have been identified for special attention. They are: 1) advancing economic development in Illinois, 2) enhancing the quality of undergraduate education, 3) working with elementary and secondary schools to improve the quality of education at all instructional levels, and (4) improving access to and completion of academic and professional programs for minority students.

### SUMMARY TABLES

The attached Table II summarizes the IBHE FY-88 operating budget recommendations for each university system; Table III summarizes these recommendations for SIUC, SIUE, and the Office of the Chancellor.

It should be noted that the recommended funding level for Retirement (Table I) is 60% of the gross payout level.

TABLE 1  
SUMMARY OF IBHE FY-88 OPERATING BUDGET RECOMMENDATIONS FOR HIGHER EDUCATION

(in thousands of dollars)

Resource Requirements	FY-87 Appropriations	FY-88 Recommendations	Recommended Increases	
			Dollar	Percentage
Universities	\$1,104,487.8	\$1,191,985.7	\$ 87,497.9	7.92
Community Colleges	196,435.5	212,126.8	15,691.3	7.99
Illinois State Scholarship Commission	145,872.9	168,107.8	22,234.9	15.24
Financial Assistance to Private Institutions	13,584.3	14,600.0	1,015.7	7.48
Health Education Grants	19,512.3	22,040.6	2,528.3	12.96
Institutional Grants Program	6,705.4	8,492.5	1,787.1	26.65
Board of Higher Education	1,937.2	2,080.1	142.9	7.38
State Universities Civil Service System	736.1	786.2	54.6	7.46
Retirement	79,949.5	93,698.5	13,749.0	17.20
TOTAL - OPERATIONS AND GRANTS	\$1,569,216.5	\$1,713,918.2	\$144,701.7	9.22
Revolving Funds				
Cooperative Computer Center	4,871.0	5,459.3	588.3	12.08
Loan Reimbursements	150,964.4	177,483.2	26,518.8	17.57
TOTAL	\$1,725,051.9	\$1,896,860.7	\$171,808.8	9.96
Source of Appropriated Funds				
General Revenue Fund	\$1,325,945.5	\$1,456,520.0	\$130,574.5	9.85
Universities Income Fund	220,920.3	234,588.8	13,668.5	6.19
Student Loan Fund - Reimbursements	150,964.4	177,483.2	26,518.8	17.57
Other	27,221.7	28,268.7	1,047.0	3.85
TOTAL	\$1,725,051.9	\$1,896,860.7	\$171,808.8	9.96



TABLE II

SUMMARY OF IBHE FY-88 OPERATING BUDGET RECOMMENDATIONS BY UNIVERSITY SYSTEM

(in thousands of dollars)

	Board of Governors	Board of Regents	Southern Illinois University	University of Illinois	Total
FY-87 Appropriations	\$180,963.9	\$192,954.6	\$199,704.9	\$535,735.4	\$1,109,358.8
Adjustments to FY-87 Appropriations					
Implementation of Financial Guidelines	38.7	(34.8)	(7.4)	70.2	66.7
Comparative Cost Adjustment	53.1	(103.0)			(49.9)
Tuition Waiver Adjustment	(18.2)	(90.4)	(11.1)	(14.0)	(133.7)
Cost Recovery Instruction			53.6		53.6
Base Adjustment for Self-Help	(907.7)	(964.8)	(998.5)	(2,678.6)	(5,546.6)
Total Adjustments	(831.1)	(1,193.0)	(963.4)	(2,622.4)	(5,609.9)
Percent of Recommended Adjustments	-0.46%	-0.62%	-0.48%	-0.49%	-0.51%
Recommended Increases					
Salary Increase	\$ 7,833.1	\$ 8,438.5	\$ 8,124.8	\$ 23,493.4	\$ 47,889.8
General Cost Increase	794.3	937.6	1,067.5	2,239.4	5,038.8
Utility Cost Increase	335.2	374.2	331.8	1,948.0	2,989.2
Library Cost Increase	212.0	295.8	227.3	491.6	1,226.7
Medicare Cost Increase	173.6	187.6	192.8	465.0	1,019.0
Coop. Computer Center Cost Increase	193.3	0.0	0.0	0.0	193.3
O & M for New Buildings	549.1	0.0	106.7	1,059.7	1,715.5
Program and Institutional Support	6,354.5	6,270.9	5,846.1	15,152.3	33,623.8
Total Increases	\$ 16,445.1	\$ 16,504.6	\$ 15,897.0	\$ 44,849.4	\$ 93,696.1
Percent of Recommended Increases	9.09%	8.55%	7.96%	8.37%	8.45%
Net Change from FY-87	15,614.0	15,311.6	14,933.6	42,227.0	88,086.2
Percent of Net Change	8.63%	7.94%	7.48%	7.88%	7.94%
FY-88 Appropriation Recommendation	\$196,577.9	\$208,266.2	\$214,638.5	\$577,962.4	\$1,197,445.0

TABLE III

## SUMMARY OF IBHE FY-88 OPERATING BUDGET RECOMMENDATIONS FOR SOUTHERN ILLINOIS UNIVERSITY

(in thousands of dollars)	SIUC	SIUE	Office of the Chancellor	Total
FY-87 Appropriations	\$141,480.3	\$56,506.6	\$1,718.0	\$199,704.9
Adjustments to FY-87 Appropriations				
Implementation of Financial Guidelines	(4.3)	(3.1)	0.0	(7.4)
Tuition Waiver Adjustment	(11.1)	0.0	0.0	(11.1)
Cost Recovery Instruction	53.6	0.0	0.0	53.6
Base Adjustment for Self-Help	(707.4)	(282.5)	(8.6)	(988.5)
Total Adjustments	<u>(669.2)</u>	<u>(285.6)</u>	<u>(8.6)</u>	<u>(963.4)</u>
Percent of Recommended Adjustments	-0.47%	-0.51%	-0.50%	-0.48%
Recommended Increases				
Salary Increase	\$ 5,678.8	\$ 2,372.2	\$ 73.8	\$ 8,124.8
General Cost Increase	719.7	335.3	12.5	1,067.5
Utility Cost Increase	216.2	115.6	0.0	331.8
Library Cost Increase	196.3	31.0	0.0	227.3
Medicare Cost Increase	145.6	43.4	3.8	192.8
O & M for New Buildings	36.2	70.5	0.0	106.7
Program and Institutional Support	4,188.6	1,607.5	50.0	5,846.1
Total Increases	<u>11,181.4</u>	<u>4,575.5</u>	<u>140.1</u>	<u>15,897.0</u>
Percent of Recommended Increases	7.90%	8.10%	8.15%	7.96%
Net Change from FY-87	\$ 10,512.2	\$ 4,289.9	\$ 131.5	\$ 14,933.6
Percent of Net Change	7.43%	7.59%	7.65%	7.48%
FY-88 Appropriation Recommendation	<u>\$151,992.5</u>	<u>\$60,796.5</u>	<u>\$1,849.5</u>	<u>\$214,638.5</u>
Source of Appropriated Funds				
General Revenue	\$117,030.6	\$49,734.2	\$1,849.5	\$168,614.3
Income Fund	34,961.9	11,062.3	0.0	46,024.2
Total	<u>\$151,992.5</u>	<u>\$60,796.5</u>	<u>\$1,849.5</u>	<u>\$214,638.5</u>

SUMMARY OF IBHE FY-88 PROGRAM AND INSTITUTIONAL SUPPORT RECOMMENDATIONS  
FOR SOUTHERN ILLINOIS UNIVERSITY

(in thousands of dollars)

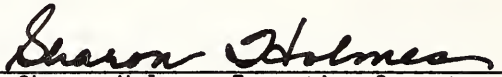
<u>SIU at Carbondale</u>	\$	<u>SIU at Edwardsville</u>	\$
Ph.D. in Engineering	54.0	Beginning Educator Support Teams	70.0
Molecular Biology	700.0	Center for Advanced Manufacturing and Production	135.0
Renewal Institute	88.2	B.A./B.S. in Computer Science	49.7
Undergraduate Program Quality:	206.2	Freshmen First	300.0
Communication Skills		Outreach Programs for Minorities	125.0
Undergraduate Program Quality:	125.6	School of Nursing	59.3
Electrical Engineering	329.0	Instructional Program in Office Information Systems	60.0
Minority Accelerated College Entry Program	250.0	Undergraduate Laboratories	281.1
Promoting Instructional Excellence	600.0	Student Information System	275.0
Science and Technology Equipment	614.0	Quality of Undergraduate Instruction	188.6
Quality of Undergraduate Instruction	300.0	East St. Louis Dental Clinic	63.8
Management Information System			
Diagnosis and Management of Cognitive Dysfunction in the Elderly	115.0		
Equipment Replacement at the School of Medicine	520.0		
Medical Residency Programs	286.6		
	<u>\$4,188.6</u>	Office of the Chancellor	
		Office Support	50.0
Total Program and Institutional Support			<u>\$5,846.1</u>

Chancellor Pettit introduced three people lending their services to the Office of the Chancellor this semester. He introduced Mrs. Mary Lou Higginson, who received an American Council on Education Fellowship this year. He stated that very few ACE Fellowships are awarded nationally each year. He continued that the Fellows must arrange to have service under a senior administrator as their mentor and attend a variety of national seminars. He explained that Mrs. Higginson had spent the first semester working for President Somit and was spending the second semester working with him. He stated that she will probably be the only Fellow in the history of the program who has had this opportunity to really understand a system or multi-campus university administration from the two perspectives. Chancellor Pettit introduced Mr. Jeff Haseltine, a Morris Fellow in the Department of Higher Education and Educational Administration, who is helping develop a data base by which peer systems and institutions can be identified for the central administration, SIUC, and SIUE, to provide the kind of data used to make comparisons for a variety of purposes. Dr. Pettit introduced Ms. Celeste Sullivan, who is a Master of Public Administrations student at SIUC. He stated that she is an intern in legislative preparations and giving support to Vice-Chancellor James M. Brown. He announced that closure was about to be reached regarding the selection of a new Director of Governmental Relations.

The Chair announced that a news conference would immediately follow in the Mississippi Room and that lunch would follow in Ballroom "A" at approximately 12:15 p.m.

Mr. Norwood moved that the meeting be adjourned. The motion was duly seconded, and after a voice vote the Chair declared the motion to have passed.

The meeting adjourned at 12:09 p.m.

  
\_\_\_\_\_  
Sharon Holmes, Executive Secretary



March 12, 1987

225

## CONTENTS

Roll Call . . . . .	226
Appointments by the Chairman of the Board . . . . .	226
Trustee Reports . . . . .	227
Committee Reports . . . . .	229
Finance Committee . . . . .	229
Academic Matters Committee . . . . .	229
Architecture and Design Committee . . . . .	229
Reports of Purchase Orders and Contracts, January, 1987, SIUC and SIUE . .	230
Increase in Student Activity Fee, SIUC [Amendment to 4 <u>Policies of the Board</u> B-6 and B-11] . . . . .	230
Tuition Rate Increases for Fiscal Year 1988 [Amendment to 4 <u>Policies of the Board</u> B and C] . . . . .	233
Restructuring of Academic Programming Within the Department of Vocational Education Studies, SIUC . . . . .	235
Project Approval: Construct A Fitness Center Addition to the Student Recreation Center, SIUC, and Increase in Student Recreation Fee, SIUC [Amendment to 4 <u>Policies of the Board</u> B-6 and B-8] . . . . .	238
Project Approval and Selection of Architects: Vivarium Renovations, SIUC . . . . .	244
Project Approvals and Selection of Architects and Engineers: FY 1987 Build Illinois Projects, SIUC . . . . .	245
Waiver of Annual Meeting and Election of Directors, IEC . . . . .	246
Approval of Minutes of the Meetings held February 11 and 12, 1987 . . . .	247
Service Bonus Points for Civil Service Employees . . . . .	248
Notice of Proposed Fee Increase: University Center Fee, SIUE [Amendment to 4 <u>Policies of the Board</u> C-5 and C-6] . . . . .	255
Executive Officer Reports . . . . .	256
Application for Appeal of M. Lionel Bender, SIUC . . . . .	258

The regular monthly meeting of the Board of Trustees of Southern Illinois University convened on Thursday, March 12, 1987, at 10:30 a.m., in the Ballroom of the University Center, Southern Illinois University at Edwardsville. The regular Chairman and Secretary being present, the meeting was called to order. The following members of the Board were present:

Mr. Ivan A. Elliott, Jr.  
 Mrs. Carol Kimmel, Secretary  
 Mr. Edward G. Lance  
 Mr. William R. Norwood  
 Mr. Harris Rowe, Chairman  
 Ms. Debbie Schlautman

The following members were absent:

Mr. B. B. Birger  
 Mr. A. D. Van Meter, Jr., Vice-Chairman  
 Dr. George T. Wilkins, Jr.

Executive Officers present were:

Dr. Lawrence K. Pettit, Chancellor of the SIU System  
 Dr. Earl E. Lazerson, President, SIUE  
 Dr. John C. Guyon, Acting President, SIUC

Also present was Mrs. Sharon Holmes, Executive Secretary of the Board.

The Secretary reported a quorum present.

NOTE: Copies of all background documents furnished to the Board in connection with the following matters have been placed on file in the Office of the Board of Trustees.

The Chair announced that he had appointed Mr. William R. Norwood as the Board's representative to the Board of Directors, The Association of Alumni, Former Students and Friends of Southern Illinois University, Incorporated. He also announced that he had appointed Mr. Ivan A. Elliott, Jr. as alternate.

The Chair reported that Governor Thompson had reappointed Mr. A. D. Van Meter, Jr. and Mr. B. B. Birger to the SIU Board of Trustees. He stated

that the reappointments require Senate confirmation and as of March 10 the Senate had not acted on the reappointments.

The Chair recognized Mr. Darrell Johnson representing the Graduate and Professional Student Council, SIUC, in Ms. Kelli McCormack's absence.

Under Trustee Reports, Mr. Elliott reported that he had attended a meeting of the nominating committee of the Southern Illinois University Foundation on February 12. He stated that that committee had worked very hard this year in establishing new guidelines to try to broaden the experience and geographic base of people of the Foundation giving particular attention to the potentiality of possible gifts from people who will be on the Foundation Board as well as their elements of service.

Mr. Elliott reported that he had attended a meeting of the executive committee of the Southern Illinois University Foundation on March 4. He stated that the meeting of the Legislative Audit Commission regarding funds from the Carterville building had been discussed. He reported that the resources committee had received a report concerning a proposed major fund drive. He reported that new responsibilities for the Treasurer and Comptroller for the Foundation had been reviewed and revised. He explained that the Foundation, under the leadership of Chairman of the Board Harry Crisp and President Anne Carman, was beginning to make some very substantial progress in changing the Foundation from a semi-active to a very active group. He forwarded a request from the Executive Committee of the Foundation that it would like to have more contact with the Board of Trustees.

Mr. Elliott reported that he had attended a meeting of the Administrative Advisory Committee of the State Universities Civil Service System on March 6. He stated that the Administrative Advisory Committee had discussed

in detail the issue of service bonus points and was continuing its recommendation that these points be eliminated.

The Chair stated that Mr. Birger had attended a meeting of the Southern Illinois University at Edwardsville Foundation on February 26.

Mr. Norwood reported that he had attended a meeting of the State Universities Retirement System on February 20. He stated that the market portfolio is in excess of \$2.5 billion. He announced that the retirement system was still underfunded by about \$1.9 billion. He reported that the retirement system has a new appointee, William Froom. He announced that Mr. Kenneth E. Codlin had been appointed the new investment officer. He reported that the Government Finance Officers Association had presented the Certificate of Achievement for Excellence in Financial Reporting to the SURS Board of Trustees for the job its staff had done. He explained that over 8,000 systems are reviewed in awarding these certificates, and of that 8,000, 210 are statewide systems. He stated that only 20 nationally receive the merit certificate. In response to a question from Mr. Rowe, Mr. Norwood answered that the three active managers on the equity side do take capital gains at times.

Mr. Rowe reported that he had attended a meeting of the Illinois Board of Higher Education on March 3. He announced that the IBHE would not be meeting in April. With regard to Governor Thompson's budget proposals, he reported that the IBHE priorities on capital improvements had been followed, but the Art and Design Facility, SIUE, had not been included. He stated that the IBHE had encouraged members of the General Assembly to favor a tax increase. He reported that there had been presented a status report on the implementation of the IBHE policies on undergraduate education, a preliminary report on the conference held on illegal drugs, and an interesting proposal for

a joint committee of the State Board of Education and IBHE on minority student achievement.

Under Committee Reports, Mr. Elliott, Chairman of the Finance Committee, said that the Committee had met this morning in the Mississippi-Illinois Room of the University Center, Southern Illinois University at Edwardsville, at 8:30 a.m. He gave the following report:

The minutes of the meeting of February 12, 1987, were approved. Items H, Increase in Student Activity Fee, SIUC [Amendment to 4 Policies of the Board B-6 and B-11], I, Tuition Rate Increases for Fiscal Year 1988 [Amendment to 4 Policies of the Board B and C], and K, Project Approval: Construct A Fitness Center Addition to the Student Recreation Center, SIUC, and Increase in Student Recreation Fee, SIUC [Amendment to 4 Policies of the Board B-6 and B-8] were considered and recommended for inclusion on the omnibus motion. With regard to Item N, Service Bonus Points for Civil Service Employees, the Committee recommends that the Board disapprove the Merit Board's action. We ask that this matter be presented to the full Board and not be made a part of the Committee's report. Item P, Notice of Proposed Fee Increase: University Center Fee, SIUE [Amendment to 4 Policies of the Board C-5 and C-6] was for notice only. We had a notice of a notice that the Proposed Modification in the Use of the Revenue Bond Fee, SIUC, will be presented in the future. We had a progress report on computing activities. With regard to the discussion last month concerning the prepayment of government held bonds, Don Wilson checked again and was told that an application can be made without binding us to follow through. As authorized by the Board last month, I gave approval for that and the application has been made.

Mrs. Kimmel, Chairperson of the Academic Matters Committee, stated that the Committee had met following the Finance Committee meeting. She gave the following report:

The Committee discussed and recommends approval of Item J, Restructuring of Academic Programming Within the Department of Vocational Education Studies, SIUC, and that it be included on the omnibus motion. The remainder of the meeting was spent on a report on international studies and programs at SIUE. Mr. Rowe commented that this shows the great maturity of academic work on the SIUE campus and we congratulate President Lazerson and all of the staff who have given leadership to the program.

The Chair announced that in the absence of all three members of the Architecture and Design Committee he had appointed Mr. Elliott and himself as acting members. On behalf of the Architecture and Design Committee, he gave the following report:



The Committee considered and recommends approval of Items L, Project Approval and Selection of Architects: Vivarium Renovations, SIUC, and M, Project Approvals and Selection of Architects and Engineers: FY 1987 Build Illinois Projects, SIUC, and that they be placed on the omnibus motion.

The Chair explained the procedure for the Board's omnibus motion and he proposed that, after discussion, there would be taken up the following matters:

REPORTS OF PURCHASE ORDERS AND CONTRACTS,  
JANUARY, 1987, SIUC and SIUE

In accordance with III Bylaws 1 and 5 Policies of the Board C, summary reports of purchase orders and contracts awarded during the month of January, 1987, were mailed to the members of the Board in advance of this meeting, copies were placed on file in the Office of the Board of Trustees, and these reports are hereby submitted for information and entry upon the minutes of the Board with respect to the actions of the Executive Committee.

INCREASE IN STUDENT ACTIVITY FEE, SIUC  
[AMENDMENT TO 4 POLICIES OF THE BOARD B-6 AND B-11]

Summary

This matter seeks a \$1.00 increase in the Student Activity Fee from the present full-time rate of \$8.55 to a proposed rate of \$9.55 per semester, effective with the collection of fees for Summer Session, 1987. This increase is for the purpose of supporting Rainbow's End child development center in direct proportion to the number of student dependents being served.

Rationale for Adoption

This matter recognizes the diversity among students at this University and the increasing number of "nontraditional students," especially those with young dependents. The Student Activity Fee, perhaps more than any other fee, supports a diversity of activities and services ranging from student governance to student programming committees to student organizations.

Rainbow's End has grown out of student needs and student initiatives to meet those needs. While some direct support is given by the University, the primary source of funding comes from direct user charges. In an effort to hold down the costs to students needing day care for their dependents, a sliding scale of charges based upon income was instituted. Unfortunately, such a system is flawed by the lack of any resources to compensate for the reduced charges. There are two alternative solutions.

One approach would be to charge an amount greater than the actual cost to those at higher levels of income and to give enrollment preference to

those with greater ability to pay. Over the years this approach has been taken by default, resulting in an increased proportion of non-students (faculty and staff) being served.

A preferable approach is to establish one charge, based upon costs, and provide students with a discount funded from an external source. The proposed fee increase would provide that source. Enrollment preference could then be given to students without decreasing projected revenue.

Just as various student populations currently benefit from different uses of the Student Activity Fee, there is justification in a shared portion of day care expense. This proposed use is very similar to the current \$.95 portion of the fee designated for Campus Safety.

#### Considerations Against Adoption

The position could be taken that day care costs should be borne entirely by the users, with no sharing of these costs at all.

#### Constituency Involvement

This matter has been shared with the campus constituency groups.

On February 11, 1987, the Graduate and Professional Student Council voted to support this fee increase for the period Summer 1987 through Spring 1988. The intent of the limitation was to convey their concern that "the SIUC administration continue to look into funding a permanent, SIUC-owned facility for Rainbow's End."

On February 11, 1987, the Undergraduate Student Organization voted to support this fee increase with the provision that an additional \$.20 increase be used to establish a capital reserve fund. The intent of the additional fee increase was to convey their view that "A new child-care facility is a long-term answer to a present problem."

Both student constituencies have clearly expressed their concern for a more permanent provision for child care services. The administration is proceeding with a feasibility study to determine the cost and other considerations involved in the construction of a child care facility on campus.

#### Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That, effective with the collection of fees for Summer Session, 1987, 4 Policies of the Board B-11 be amended to read as follows:

11. Student Activity Fee. Commencing with the Summer Session, 1987, a Student Activity Fee of \$9.55 per semester shall be collected from each full-time student to be used in support of student activities and welfare.
  - a. Funds generated from a \$7.60 portion of this fee shall be used for support of student organizations and programming.

- b. Funds generated from a \$.95 portion of this fee shall be used to support a program of campus safety.
- c. Funds generated from a \$1.00 portion of this fee shall be used in support of a program of day care for student dependents through Rainbow's End child development center.
- d. That portion of the funds generated from the full \$9.55 fee paid by the medical students at the Springfield facility shall be allocated to support student organizations and programming at that location.

BE IT FURTHER RESOLVED, That 4 Policies of the Board B-6 be amended to show the following schedule for the Student Activity Fee, to be effective with the collection of fees for Summer Session, 1987:

<u>Hours</u>	<u>Student Activity Fee</u>
1	.80
2	1.59
3	2.39
4	3.18
5	3.98
6	4.77
7	5.57
8	6.37
9	7.16
10	7.96
11	8.75
12 or more	9.55

RAINBOW'S END  
Combined Statement of Income and Expense

	FY-84 Actual	FY-85 Actual	FY-86 Actual	FY-87 Budget	FY-88 Projected
REVENUE					
FEES (full charge):					
Infant Program	0	53,860	54,453	69,120	69,120
Preschool Program	87,897	86,708	118,309	110,250	110,250
After-School Program	0	0	0	2,180	2,180
Less Student Discount	(16,797)	(26,862)	(29,966)	(31,650)	(31,650)
INTEREST	649	322	0	600	500
FOOD REIMBURSEMENT	6,858	9,625	11,153	10,800	11,000
VPSA GRANT	16,572	20,400	26,865	18,444	19,551
VPAA GRANT	5,000	6,000	6,000	6,000	0
USO GRANT	1,015	1,300	2,000	2,350	0
TOTAL REVENUE	101,194	151,353	188,814	188,094	180,951

	FY-84 Actual	FY-85 Actual	FY-86 Actual	FY-87 Budget	FY-88 Projected
EXPENSE					
SALARIES	65,427	95,846	113,367	120,422	127,647
WAGES	7,083	28,460	32,935	25,829	26,000
less use of FWS	(783)	(7,862)	(10,348)	(13,200)	(13,000)
TRAVEL	577	270	115	690	200
EQUIPMENT	720	824	376	225	400
FOOD	13,001	17,038	25,015	26,851	27,925
COMMODITIES--other	2,402	4,374	5,974	6,758	7,028
LEASE/MAINTENANCE	11,477	11,477	12,264	15,000	25,000
CONTRACTUAL SERVICES--					
other	1,400	1,703	3,352	3,893	4,049
REFUNDS	592	300	358	300	300
OP AUTO	30	0	67	100	100
TELECOMMUNICATIONS	904	1,873	1,682	1,626	1,691
TOTAL EXPENSE	<u>102,830</u>	<u>154,303</u>	<u>185,157</u>	<u>188,494</u>	<u>207,340</u>
REVENUE OVER EXPENSE	(1,636)	(2,950)	3,657	(400)	(26,390)
Use of revenue from proposed \$1.00 fee					31,650
Contingency Reserve in Fee Account					<u>5,930</u>
CASH BALANCE	3,491	541	4,198	3,798	9,058

TUITION RATE INCREASES FOR FISCAL YEAR 1988  
[AMENDMENT TO 4 POLICIES OF THE BOARD B AND C]

Summary

This matter proposes, upon the review and recommendation of the Chancellor, an increase in tuition rates for Fiscal Year 1988 as specified in Table I, attached, amounting to an average overall tuition increase rate of 4%.

Rationale for Adoption

In accord with its established policies, the Illinois Board of Higher Education at its meeting of January 6, 1987, formally recommended a general 4% increase in tuition at public universities for FY-88. This recommended increase will provide about \$8.2 million of a total proposed FY-88 increase amounting to about \$87.5 million for public universities.

Review of tuition increase possibilities for FY-88 leaves no really desirable alternatives. The IBHE budget narrative for FY-88 contains the following statements:



"Tuition charges at Illinois public universities are based upon the principle that both the individual and the state benefit from higher education and should, therefore, share the costs. Within this cost-sharing philosophy, tuition charges provide an essential source of revenue to establish and maintain quality educational programs."

. . .

"Funds from a general increase of four percent in tuition rates for both undergraduate and graduate students are included in these recommendations to implement the Board's policy that tuition should increase in keeping with cost increases. This increase in the rate of tuition reflects growth in the Higher Education Price Index for fiscal year 1986."

The consequences of making no tuition increase at all, or even an increase below the level recommended by the IBHE, are straight-forward and plain. The immediate practical effect of no tuition increase would be the loss of \$1.31 million in budgeted funding being recommended for SIU by the IBHE.

A tuition increase above the level recommended by the IBHE is a possibility. Southern Illinois University could use the income. The effect of such action, however, is not in keeping with past actions of the Board of Trustees to provide the highest caliber of instruction for the lowest possible cost.

Southern Illinois University needs both additional general revenue funds and funds derived from increased tuition in order to meet its commitment to the state and the students which it serves. Increases from only one source will not suffice.

These considerations lead to the conclusion that the welfare of SIU will best be served by a tuition increase level which supplies needed resources. A tuition increase is one way Southern Illinois University can derive the resources necessary to meet its responsibilities to the state, to its faculty and staff, and to its students.

#### Considerations Against Adoption

The SIU Board has over the past several years been the leading advocate in Illinois for low tuition, and it can share in much of the credit for keeping tuition rates low. Access to higher education, long a major goal of the state, surely is increasingly limited by repeated tuition increases. While the financing gap for students continues to widen, the IBHE proposal to make available to the ISSC additional funds to offset the impact of proposed tuition increases will not benefit all of our students.

#### Constituency Involvement

Although constituency groups have not been specifically or systematically asked for their recommendations, the Board's procedure of receiving a tuition or fee increase for notice one month and action in subsequent months has presented an opportunity for constituency review of this matter.



Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That tuition is increased to the IBHE budget level shown in Table 1 of this matter for specified classifications of students and that the appropriate change be reflected in 4 Policies of the Board B for SIUC and 4 Policies of the Board C for SIUE, effective with the collection of tuition for Summer Sessions, 1987; and

BE IT FURTHER RESOLVED, That the Chancellor will direct that appropriate amendments to Policies of the Board be incorporated without further action by this Board.

Table 1

Southern Illinois University  
Current and Projected Academic Year Tuition Rates

	<u>FY-87 Tuition Rate</u>	<u>Recommended Increase</u>	<u>FY-88 Tuition Rate</u>
Full-Time Resident Students <sup>(a)</sup>			
SIUC			
Undergraduate and Graduate	\$1,069.20	\$ 43.20	\$1,112.40
Law	1,260.00	50.40	1,310.40
Medicine <sup>(b)</sup>	4,410.00	177.00	4,587.00
SIUE			
Undergraduate	1,045.65	41.85	1,087.50
Graduate	1,120.35	44.85	1,165.20
Dental	2,058.00	82.35	2,140.35

- (a) Non-resident students are charged three times the relevant resident rate.
- (b) The academic year for the SIU School of Medicine consists of three semesters. Each medical student pays nine semesters of tuition before receiving an M.D. degree.

RESTRUCTURING OF ACADEMIC PROGRAMMING WITHIN THE  
DEPARTMENT OF VOCATIONAL EDUCATION STUDIES, SIUC

Summary

This matter proposes three changes to the programs, graduate and undergraduate, offered by the Department of Vocational Education Studies, SIUC.

The first change is straightforward, altering the title of the Ph.D. concentration (SIUC's term for a specialization at the graduate level) from "Occupational Education" to "Vocational Education Studies." The second is also relatively straightforward. The two M.S. in Education degree programs in Business Education and Occupational Education would be merged into a single degree program titled "Vocational Education Studies," with a professional core of three required courses, a specialty area, and either a research paper or a thesis.

The changes being proposed at the baccalaureate level are somewhat more complicated. Presently, the Department houses five majors:

- Agricultural Education, with two specializations;
- Business Education, with three specializations;
- Clothing and Textiles, with three specializations;
- Home Economics Education, with four specializations; and
- Occupational Education, with six specializations (two others were suspended in 1983).

The following changes are being proposed:

1. The Agricultural Education major would be abolished and offered henceforth only by the School of Agriculture.
2. The major in Clothing and Textiles would be retained in its present form.
3. The majors in Business Education, Home Economics Education, and Occupational Education would be merged into a single new major titled "Vocational Education Studies," with a core requirement of three courses and five specializations:
  - Business Education;
  - Education, Training and Development;
  - Health Occupations Secondary Teaching Certificate;
  - Home Economics Education; and
  - Industrial Education.

Attachments to this matter contain detailed descriptions of all the proposed changes.

#### Rationale for Adoption

In 1974, the Department of Vocational Education Studies was created in the College of Education from a merger of the Departments of Business Education, Home Economics Education, and Occupational Education, and of the cross-appointed faculty in Agricultural Education. During the past decade the faculty has been positively influenced by a gradual integration of separate purposes and roles; and the need for a further focusing of the Department's academic programming has become apparent. By making the titles of degree programs consistent, restructuring curricula, and eliminating under-enrolled majors and non-subscribed specializations, the Department can better focus its

resources and communicate its mission. Present students will not be negatively affected by any of the changes proposed, and the restructured programs will continue to serve the same student clientele.

#### Considerations Against Adoption

University officers are aware of none.

#### Constituency Involvement

This proposal was initiated by the faculty of the Department of Vocational Education Studies, which subsequently voted to support these changes. The Academic Affairs Committee of the College of Education, the Dean of the College of Education, the Faculty Senate, the Graduate Council, and the Vice-President for Academic Affairs and Research support the proposed changes.

#### Resolution

WHEREAS, The proposed changes in titles will make consistent the names of degree programs within the Department of Vocational Education Studies and more effectively communicate its mission; and

WHEREAS, The proposed restructuring of curricula will support more effective and efficient use of faculty resources, support resources, and facilities;

NOW, THEREFORE, BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That:

1. The title of the Ph.D. concentration be changed from "Occupational Education" to "Vocational Education Studies";
2. The M.S. Ed. degree programs in Business Education and Occupational Education be restructured as a single degree program titled "Vocational Education Studies";
3. The B.S. degree program in Agricultural Education within the College of Education be abolished; and
4. The B.S. degree programs in Business Education, Home Economics Education, and Occupational Education be merged into a single degree program titled "Vocational Education Studies," with five specializations; and

BE IT FURTHER RESOLVED, That the Chancellor of Southern Illinois University is authorized to take those actions necessary to implement these changes without further action by this Board, and to transmit this matter and its attachments to the Illinois Board of Higher Education for information.

PROJECT APPROVAL: CONSTRUCT A FITNESS CENTER ADDITION TO THE  
STUDENT RECREATION CENTER, SIUC  
 AND  
INCREASE IN STUDENT RECREATION FEE, SIUC  
[AMENDMENT TO 4 POLICIES OF THE BOARD B-6 AND B-8]

Summary

This matter seeks project and budget approval to construct an addition to the Student Recreation Center. The estimated cost of construction is \$5,775,000. Funds will come from the sale of revenue bonds in the amount of \$6,450,000.

Further, this matter proposes a phased increase of \$15 per semester in the Student Recreation Fee (SRF) to pay all debt service and other costs associated with the revenue bonds.

Finally, this matter requests that the project and its proposed financing procedures be submitted to the Illinois Board of Higher Education for its review and approval of a noninstructional capital improvement.

The selection of an architect for this project will be submitted at a later time.

Rationale for Adoption

The intramural and recreational programs and facilities on this campus rank among the finest in the nation. The amount of use made of these facilities in both formal and informal activities shows that a definite need is being met. Without question, pursuing a university education is a stressful experience. The availability of recreational opportunities is among the most healthy means of coping with that stress. Further, our recreational facilities greatly enhance the attractiveness of this campus to prospective students and more than likely contribute to the sense of well-being and the desire to persist among enrolled students.

The Student Recreation Center was opened in June, 1977, as the first phase of a larger design. From the beginning it was anticipated that the completed portion would not provide adequate recreational space. The actual use of this facility has proven to be even higher than anticipated. While the well-designed natatorium is adequate, demand for almost all other activities exceeds the space available. Further, this demand has restricted the amount of time and space available for informal recreation.

In response to this need, the University contracted with Garrison Jones Architects Inc. of Carbondale, Illinois, to conduct a feasibility study for an addition to the Student Recreation Center. The proposal would add approximately 60,000 square feet to the 153,000 square feet of the current facility and would comprise four large recreational courts suitable for basketball, volleyball, badminton, and tennis; a six-lane one-eighth mile running track; a weight room; a squash court; seven racquetball courts; and three multipurpose rooms.



The proposed addition would be financed through the sale of 20-year revenue bonds. This method is desirable for three reasons. First, those students being asked to pay for the addition would benefit from its use. The existing building was approved in 1964, with fee assessments beginning immediately thereafter. However, usage of the facility did not begin until 1977, delaying any use for thirteen years. It is reasonable to expect the proposed addition to be available for use within two to three years. Second, the construction market is currently very stable. Third, the near-term trends in the bond market are favorable for such a project.

The estimated cost of construction, including a 10% design contingency, is \$5,775,000. Additional costs for the sale of bonds and the establishment of a debt service reserve would bring the total bond issue to \$6,450,000. Construction costs have been lessened by the adequate capacities already included in the present building for mechanical systems, utility service, locker rooms, and office space.

Repayment of the bonds would be financed through a phased increase in the Student Recreation Fee. A \$5.00 increase is proposed, effective with Summer Session, 1987, followed by a further increase of \$10.00, effective with the Summer Session, 1988. This would bring the Student Recreation Fee from its current level of \$32.00 to \$47.00 per semester. A detailed cash flow analysis has been conducted to demonstrate the feasibility of meeting the construction and debt service costs from a combination of the proposed fee increases and interest earnings.

Consideration has been given to the added operational expense that would be incurred by the proposed addition. No need for additional staff, other than student workers to cover cleaning of the added area, is anticipated. An estimate of \$82,280 of added utility cost was obtained from Garrison-Jones Architects Inc. This estimate assumes operation of the fitness forum during the academic year only, saving on cooling costs during the summer months. There would be some increased cost for the routine maintenance. A \$3.00 to \$4.00 increase in the Student Recreation Fee for FY-90, after the opening of the facility, should cover the operating costs for the addition.

It is projected that a small increase in the fee will be necessary for FY-89 to cover inflationary increases in the existing facility, whether or not the proposed addition is constructed. At that time an increase of \$.75 will also be proposed to raise the amount set aside in the repair and replacement reserve to a \$2.50 portion of the fee. No use of the reserve fund is projected for construction of the proposed addition. This can serve as a source of emergency contingency funds, if needed.

This project and its method of financing fall within IBHE guidelines for noninstructional capital improvements. It is therefore necessary for this proposed project and the sale of revenue bonds to be reviewed and approved by the IBHE prior to the commitment of any funds.



### Considerations Against Adoption

The selling of bonds to finance this construction will entail a significant interest expense. However, to delay construction until funds would be available from fee collections would deny use of the facility to those paying the fee. Further, construction costs would most likely rise during that time.

The potential benefit of the proposed facility must be weighed against the increased cost for students to attend SIUC. It would be preferable to use state funds or private donations, if available, for capital construction projects.

### Constituency Involvement

The Student Recreation Advisory Board has studied this matter and has voted support for this project. Presentations have been made in depth to both student constituencies with extended opportunities for discussion. This matter has also been shared with the other constituency groups.

On December 3, 1986, the Undergraduate Student Organization voted strong support for the proposed addition and the proposed fee increases.

On January 28, 1987, the Graduate and Professional Student Council voted not to support the proposed fee increases to construct the fitness center addition, citing less use by graduate students and an opposition to using student fees to construct facilities.

### Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That, effective with the collection of fees for Summer Session, 1987, 4 Policies of the Board B-8 be amended to read as follows:

8. Student Recreation Fee. A \$37.00 Student Recreation Fee per academic semester shall be collected from each full-time student and shall be deposited in the Student Recreation Fund for Southern Illinois University at Carbondale.
  - a. Funds generated from a \$30.25 portion of this fee shall be used to support the intramural and recreation programs in the budget for student recreation.
  - b. Funds generated from a \$5.00 portion of this fee shall be used to support the debt service cost of constructing an addition to the Student Recreation Center.
  - c. Funds generated from a \$1.75 portion of this fee shall be used to establish a "Student Recreation, Repair, Replacement, and Modernization Reserve." The maximum amount which shall be accumulated in this reserve will not exceed the amount of capital reserves allowed by the Legislative Audit Commission University Guidelines. These reserve

funds shall be deposited into a special plant fund account administered by the Vice-President for Student Affairs, SIUC, for repair, maintenance, and expansion of capital facilities used for programs of recreation and intramural sports.

- d. Any residue of funds left in the construction account after completion of the building and its ancillary facilities, shall be deposited into the Student Recreation Repair, Replacement, and Modernization Reserve.

BE IT FURTHER RESOLVED, That, effective with the collection of fees for Summer Session, 1988, 4 Policies of the Board B-8 and B-8-b be amended to read as follows:

- 8. Student Recreation Fee. A \$47.00 Student Recreation Fee per academic semester shall be collected from each full-time student and shall be deposited in the Student Recreation Fund for Southern Illinois University at Carbondale.
- b. Funds generated from a \$15.00 portion of this fee shall be used to support the debt service cost of constructing a fitness center addition to the Student Recreation Center.

BE IT FURTHER RESOLVED, That 4 Policies of the Board B-6 be amended to show the following schedule for the Student Recreation Fee, to be effective with the collection of fees for Summer Session, 1987, and Summer Session, 1988, respectively:

	Effective Summer Session, 1987	Effective Summer Session, 1988
<u>Hours</u>	<u>Student Recreation Fee</u>	<u>Student Recreation Fee</u>
1	3.08	3.92
2	6.17	7.83
3	9.25	11.75
4	12.33	15.67
5	15.42	19.58
6	18.50	23.50
7	21.58	27.42
8	24.67	31.33
9	27.75	35.25
10	30.83	39.17
11	33.92	43.08
12 or more	37.00	47.00

BE IT FURTHER RESOLVED, That:

- (1) The project to construct an addition to the Student Recreation Center be and is hereby approved at an estimated total construction cost of \$5,775,000.

- (2) Funding for this project shall be from sale of bonds in the estimated sum of \$6,450,000 for a period of approximately 20 years, contingent upon the interest rate available; such sum to include but not exceed allowable amounts for the cost of bond sales and the establishment of a debt service reserve.
- (3) This project and its source of funding have been reviewed and approved and are recommended to the Illinois Board of Higher Education as a noninstructional capital improvement.
- (4) The Chancellor of Southern Illinois University be and is hereby authorized to take whatever action may be required in the execution of this resolution in accordance with established policies and procedures.

SIUC FITNESS CENTER FINANCING MODEL  
(cash flow)

ASSUMPTIONS:

- 5.50% interest earning rate
- 7.50% interest expense rate
- 20 Life of Bonds (years)
- \$5.00 building fee: FY-88
- \$15.00 building fee: FY-89
- \$15.00 building fee: FY-90 to FY-07; monthly fee collections based on FY-86 actual
- 5,500,000 construction budget
- 275,000 arch. and eng'g. costs
- 575,000 Debt Service Reserve
- 100,000 toward cost of bond sales (\$175,000)
- 6,450,000 total bond issue
- 148,945 first payment (April, 1988) on principal
- 37,215 FY-86 fee collections per \$1 of fee (actual)
- 37,959 FY-87 fee collections per \$1 of fee (projected)
- 37,580 FY-88 fee collections per \$1 of fee (projected)
- 38,219 FY-89 fee collections per \$1 of fee (projected)
- 38,142 FY-90 fee collections per \$1 of fee (projected)
- 37,456 FY-91 fee collections per \$1 of fee (projected)
- 36,744 FY-92 fee collections per \$1 of fee (projected)
- 35,972 FY-93 fee collections per \$1 of fee (projected)

SIUC FITNESS CENTER

	FY-88	FY-89	FY-90	FY-91	FY-92	FY-93
Construction Account:						
Bond Proceeds	5,875,000	0	0	0	0	0
Interest Earned	200,159	43,228	0	0	0	0
Cost of Bond Sale	(175,000)	0	0	0	0	0
Arch. & Eng'g. Expense	(236,500)	(38,500)	0	0	0	0
Construction Expense	(3,520,000)	(1,980,000)	0	0	0	0
To Debt Service Account	(190,161)	21,773				
Account Balance	<u>1,953,499</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>
Building Fee Account:						
Fee Collections	187,899	573,278	572,132	561,833	551,159	539,584
Interest Earned	790	2,485	2,635	2,591	2,542	2,489
To Debt Service Account	<u>(182,597)</u>	<u>(563,269)</u>	<u>(574,804)</u>	<u>(564,758)</u>	<u>(554,047)</u>	<u>(542,449)</u>
Account Balance	<u>6,092</u>	<u>18,586</u>	<u>18,548</u>	<u>18,215</u>	<u>17,868</u>	<u>17,493</u>
Debt Service Account:						
Transfers In	372,757	541,496	574,804	564,758	554,047	542,449
Interest on this Account	44,439	46,065	38,941	52,331	71,699	103,472
Interest on Reserve	35,938	43,125	43,125	43,125	43,125	43,125
Bond Interest Paid	(322,500)	(472,579)	(460,570)	(447,661)	(433,784)	(418,865)
Bond Principal Paid	(148,945)	(160,115)	(172,124)	(185,033)	(198,911)	(213,829)
Account Balance	<u>(18,310)</u>	<u>(20,319)</u>	<u>3,856</u>	<u>31,376</u>	<u>67,552</u>	<u>123,903</u>
GRAND TOTAL	<u>1,941,280</u>	<u>(1,734)</u>	<u>22,404</u>	<u>49,590</u>	<u>85,420</u>	<u>141,396</u>
USE OF STUDENT RECREATION RESERVE TO COVER CASH POSITION	0	1,734	0	0	0	0
(DEBT SERVICE PAYMENT)	471,445	632,695	632,695	632,695	632,695	632,695

PROJECT APPROVAL AND SELECTION OF ARCHITECTS:  
VIVARIUM RENOVATIONS, SIUC

Summary

This matter seeks project and budget approval to renovate the Vivarium located on the ground floor of the Life Science Building.

The estimated cost of this project, including fixed equipment, is \$257,000. Funding will come from a federal grant by the Public Health Service in the amount of \$157,000 and from appropriated funds through the Academic Affairs general account in the amount of \$100,000 over a period of three or four fiscal years.

This matter further seeks approval for preparation of project plans and specifications by Physical Plant Engineering Services.

Rationale for Adoption

The Vivarium is located on the ground floor of the Life Science Building. It has been the central receiving and holding area for live animals used in research experimentation since it opened in 1970. Live animal quarters are closely monitored by federal and state agencies to insure compliance with the many regulations for the care and safety of the animals. These regulations are periodically changed to reflect advances in animal care. The most recent regulation changes have caused a portion of the Vivarium facilities to be in noncompliance.

In an attempt to resolve this problem, the University has prepared a renovation program estimated to cost a total of \$257,000. A grant proposal was submitted to the federal government to obtain financial assistance with the needed renovations, and an award was recently announced through the Public Health Service in the amount of \$157,000. Approximately \$57,000 of that money is for fixed equipment and the remaining \$100,000 is the government's matching share of renovation funds. The University is committed to provide \$100,000 of matching funds for this project over a period of three or four fiscal years. Those funds will come from the Academic Affairs area.

Considerations Against Adoption

University officers are aware of none.

Constituency Involvement

Not pertinent to this matter.

Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That:



- (1) The project to renovate the Vivarium in the Life Science Building, SIUC, be and is hereby approved at an estimated cost of \$257,000.
- (2) Funding for this project shall be from a federal grant in the amount of \$157,000 and from state appropriations through the Academic Affairs area in the amount of \$100,000.
- (3) Upon recommendation of the Architecture and Design Committee, authorization is granted for the preparation of project plans and specifications by the Physical Plant Engineering Services.
- (4) The Chancellor of Southern Illinois University be and is hereby authorized to take whatever action may be required in the execution of this resolution in accordance with established policies and procedures.

PROJECT APPROVALS AND SELECTION OF ARCHITECTS AND  
ENGINEERS: FY 1987 BUILD ILLINOIS PROJECTS, SIUC

Summary

This matter seeks approval of projects and selection recommendations for related architects and engineers for the SIUC FY 1987 Build Illinois list of projects. In addition, this matter requests one revision of the SIUC list, from the School of Medicine to the SIUC campus.

Rationale for Adoption

Build Illinois funds for FY 1987 totaled \$1,475,000 for the Carbondale campus. These funds provided for nine projects of a repair and renovation nature. In addition to these funds, a project for the Springfield medical campus was approved in the amount of \$481,600 for remodeling Rutledge Manor. The Rutledge Manor remodeling must be postponed because funds to purchase the building were not appropriated. It is proposed that the funds for the Rutledge Manor renovation be used instead as a first phase of renovation for the studio arts facility, or Good Luck Glove building, on the Carbondale campus.

This matter now identifies four of the original nine projects plus the revised project and the preferred architectural/engineering firms for each project and requests for each of the five items approval of both the project and the related recommended firm. Recommendations for the remaining five projects will be presented in April.

Considerations Against Adoption

University officers are aware of none.

Constituency Involvement

Not pertinent to this matter.

Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That:

- (1) The project to replace the carpet in Faner Hall be and is hereby approved at an estimated cost of \$50,000, and the firm of Architectural Associates, Collinsville, Illinois, is recommended to the Capital Development Board to provide design and engineering services.
- (2) The project to repair roads at Touch of Nature be and is hereby approved at an estimated cost of \$110,000, and the firm of J. T. Blankinship, Murphysboro, Illinois, is recommended to the Capital Development Board to provide design and engineering services.
- (3) The project to construct an elevator at Altgeld Hall be and is hereby approved at an estimated cost of \$300,000, and the firm of Architectural Associates, Collinsville, Illinois, is recommended to the Capital Development Board to provide design and engineering services.
- (4) The project to replace sanitary sewers at various locations be and is hereby approved at an estimated cost of \$100,000, and the firm of J. T. Blankinship, Murphysboro, Illinois, is recommended to the Capital Development Board to provide design and engineering services.
- (5) The project to renovate the studio arts facility be and is hereby approved at an estimated cost of \$481,600, and the firm of White and Borgognoni, Carbondale, Illinois, is recommended to the Capital Development Board to provide design and engineering services.
- (6) The Chancellor of Southern Illinois University be and is hereby authorized to take whatever action may be required in the execution of this resolution in accordance with established policies and procedures.

WAIVER OF ANNUAL MEETING AND ELECTION OF DIRECTORS, IEC

Summary

The Board of Trustees has been asked by the Illinois Educational Consortium to approve a resolution for waiver of annual meeting and election of IEC Directors. Similar action was approved by the Board at its March 13, 1986 meeting.

Each year the IEC requests a waiver of notice of the IEC annual meeting and the holding of such a meeting for the purpose of election of Directors for the ensuing year. Under the cumulative voting provision of IEC Bylaws, each System can cast eight votes for each of its own nominees and assure their election. Such a meeting would therefore be perfunctory only. The Board may grant the waivers at this time, but it cannot consent to unanimous election of Directors since the slate is not yet known. The Board is therefore asked to select two nominees from this System and delegate to the Chancellor the power to file written unanimous consent to their election, and the election of the nominees of the other three Systems, at such time as the identities of the latter become known.

Rationale for Adoption

To accomplish necessary business of the IEC.

Considerations Against Adoption

None is known.

Constituency Involvement

Not applicable.

Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That:

Both notice and the holding of the annual meeting of members of the Illinois Educational Consortium be and are hereby waived;

Lawrence K. Pettit and Earl Lazerson be and are hereby selected to serve as Directors of said Consortium representing this Board; and

Lawrence K. Pettit be and is hereby authorized to consent and agree to the election of the above-named Directors together with two Directors named by each other member of the said Consortium as the act of and on behalf of this Board, and to do so in writing and in lieu of election at a meeting of members.

Mr. Norwood moved the ratification of Changes in Faculty-Administrative Payroll, SIUC, SIUE, and Office of the Chancellor; the reception of Reports of Purchase Orders and Contracts, January, 1987, SIUC and SIUE; and the approval of Minutes of the Meetings held February 11 and 12, 1987; Increase in Student Activity Fee, SIUC [Amendment to 4 Policies of the Board B-6 and B-11]; Tuition Rate Increases for Fiscal Year 1988 [Amendment to 4 Policies of the

Board B and C]; Restructuring of Academic Programming Within the Department of Vocational Education Studies, SIUC; Project Approval: Construct A Fitness Center Addition to the Student Recreation Center, SIUC, and Increase in Student Recreation Fee, SIUC [Amendment to 4 Policies of the Board B-6 and B-8]; Project Approval and Selection of Architects: Vivarium Renovations, SIUC; Project Approvals and Selection of Architects and Engineers: FY 1987 Build Illinois Projects, SIUC; and Waiver of Annual Meeting and Election of Directors, IEC. The motion was duly seconded. Student Trustee opinion in regard to this motion was indicated as follows: Aye, Edward G. Lance, Debbie Schlautman; nay, none. The motion carried by the following recorded vote: Aye, Ivan A. Elliott, Jr., Carol Kimmel, William R. Norwood, Harris Rowe; nay, none.

The following matter was presented:

#### SERVICE BONUS POINTS FOR CIVIL SERVICE EMPLOYEES

##### Summary

The rules of the State Universities Civil Service System provide that a civil service employee who seeks to move to a position outside his or her current promotional line and who meets the minimum qualifications for that new position will be given "a bonus of one point for each year of continuous service . . . up to ten points maximum. . . ."

The State Universities Civil Service System Merit Board has proposed the elimination of this practice and has submitted the necessary rule changes to the Joint Committee on Administrative Rules of the Illinois General Assembly. Various objections to the rule change have been filed.

This matter proposes that the Board of Trustees of Southern Illinois University go on record as supporting the Merit Board's efforts to eliminate service bonus points.

##### Rationale for Adoption

On April 6, 1987, the Merit Board is scheduled to meet and make a final decision on the elimination of the Service Bonus Points Rule [80 Ill. Adm. Code 250.50 (b)(8)]. In anticipation of that decision, the Merit Board has asked that each university system state a position on the issue.



In January, 1987, when the Administrative Advisory Committee was requested to take a position, the committee unanimously endorsed the elimination of the rule. That committee is composed of one representative from each of the public senior university systems and the Community College Board. The position taken by SIU's representative on the Administrative Advisory Committee, Vice-Chancellor Thomas C. Britton, resulted from lengthy deliberations on the part of the University-wide System Personnel Policies Committee. That committee, chaired by Vice-Chancellor Britton, also includes the Directors of Personnel at SIUC, SIUE, and the School of Medicine. In its deliberations during the past several months, the System Personnel Policies Committee has sought to identify ways by which the existing selection and evaluation procedures for civil service employment could be streamlined and could re-emphasize the notion of merit.

Problems inherent in personnel administration, particularly in the selection process, are exacerbated by devices such as service bonus points which artificially inflate scores of qualified applicants. For example, a maintenance employee who successfully qualifies for inclusion on the register for a secretarial position could be given as many as ten additional points because of service longevity. The additional points, while perhaps relevant to work as a maintenance employee, would not be directly relevant to duties as a secretary. Nonetheless, individuals who score higher on the merit examination can be put at a disadvantage over individuals who have not scored as well on examinations but who have years of service in an unrelated occupation.

The service bonus points issue needs to be understood in the context of another selection rule which limits consideration of applicants to those three individuals with the top examination scores. The result of this rule, combined with the Service Bonus Points Rule, is that an individual not currently employed by the University who makes a perfect score on an examination for a job classification in which vacancies exist is not guaranteed consideration for employment. While the elimination of service bonus points alone will not guarantee such consideration, it would greatly increase the probability of such consideration. To the extent that we limit the employment prospects of those not currently employed by the University, we limit our ability to attract those groups that may be currently underrepresented in our work force.

The elimination of service bonus points would not eliminate other preferences which current employees enjoy in seeking advancement within promotional lines. If a position vacancy exists, current employees who have qualified for promotion are given a stated preference over non-employees on original entry applicant registers. This preference would in no way be affected by the elimination of service bonus points.

Finally, the service bonus points issue also needs to be distinguished from veteran's preference. A preference for veterans is built into the selection process. This five-point preference functions much like service bonus points. The distinction between the two, however, is that service bonus points is a device created by the Merit Board itself, while veteran's preference is the expressed will of the Illinois General Assembly and is a matter of state law.



### Considerations Against Adoption

Employee groups, including some at SIU, have objected to the elimination of service bonus points. While the basis of those objections has varied, a repeated objection is the elimination of an existing benefit.

### Constituency Involvement

Consideration of this matter by the Board of Trustees was suggested by Board member Ivan A. Elliott, Jr. at the Board's February 12, 1987 meeting. At this writing one constituency leader has requested permission to address the matter before the Board. That request was granted by Chancellor Pettit. Constituency representatives have the opportunity to make presentations on this matter to the Board's Finance Committee at its March meeting.

### Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That the Board of Trustees supports the State Universities Civil Service System Merit Board in its efforts to eliminate the Service Bonus Points Rule [80 Ill. Adm. Code 250.50 (b)(8)].

The Chair explained that this matter had been considered by the Finance Committee with a do not pass recommendation.

The Chair recognized Mr. Max Waldron, Chairman of the Civil Service Employees Council, SIUC, who made the following presentation:

I appreciate the opportunity to briefly speak to the Board on behalf of the civil service employees on the Carbondale campus on the proposal by the State Universities Merit Board to eliminate service bonus points. On February 20, 1987, the Civil Service Council on the Carbondale campus passed the following resolution:

### Resolution

Representing approximately 2,000 Civil Service Employees of Southern Illinois University at Carbondale, the Civil Service Employees Council opposes the elimination of service bonus points because:

1. The system has served to fulfill an Affirmative Action function in assisting employees in entering non-traditional fields.
2. The system provides current employees incentive for career advancement.
3. Elimination of service bonus points would be demoralizing to current employees without implementation of suitable alternatives.

4. Elimination of service bonus points, while retaining veterans' bonus points is discriminating to non-veterans among current employees.
5. It has not been demonstrated that elimination would solve the problem of blocked registers, and further it has not been demonstrated that blockage is a problem in more than 5% of registers.

Also in support of this Council's resolution, I have given Mrs. Holmes a petition signed by 927 employees on the Carbondale campus in support of the Civil Service resolution. I was very pleased this morning to address the Finance Committee, along with the representative from the Edwardsville campus, and to hear the dialogue of ideas that were discussed at this Committee. Certainly the Finance Committee recognized the importance of either voting to eliminate or retaining the bonus points for the employees. The vast majority of your employees are in favor of retaining the service bonus points and had so demonstrated. As Chairman of the Civil Service Council, I must ask this Board today that when you vote on this proposal, please consider the concerns expressed by the Civil Service Employees on both campuses. Send a message to the Merit Board that the Board of Trustees at Southern Illinois University is listening to the voices of their employees and their concerns. Vote to retain the service bonus points.

Mr. Elliott explained that he had served on the Merit Board for about eighteen years and has been a champion of civil service employees. He continued that it distressed him to have to take an action of which the employees of the University disapproved. He stated that he thought it was in the best interest of the employees and the University to have the strongest group of Merit System employees possible. He continued that it was his feeling that service bonus points tend to make people eligible for jobs on a basis other than merit and the giving of points for service of time alone does not necessarily indicate merit. He stated that when an employee has had experience with the University that was useful in a new position, that ought to enable that employee to get a better grade on the examination. With regard to affirmative action, he stated that that was not the basis of the rule. He reported that it was indicated in Finance Committee that it tends to perpetuate the mix of employees presently employed by the University and that if there's a need to bring in employees to improve the mix, that this would at least force these to

a lower level. With regard to veterans bonus points, he stated that that was statutory and something neither the Merit Board or this Board could deal with. He stated that an additional study had been discussed in Finance Committee and that the Merit Board could take a position on this at its April meeting. He stated that no Merit Board rule was cast in concrete and the system is certainly willing to make further study. He reported that a new personnel advisory committee of the Merit Board had been established and that it was going to be studying some major changes in the Merit System, including this particular item and the reduction of class specifications.

Mr. Norwood made a motion not to approve the resolution. The motion was duly seconded.

Mr. Norwood stated that if the vote was to eliminate the points it might be a little bit difficult to get them reinstated at a later time. He continued that he would like to see the study made first and then talk about reducing the points. He suggested that one point for every two years or half a point for every year up to five points be given so that persons who were not veterans could obtain five points who have been with the system. He continued that he would like to think that employees who have been at SIU over ten years were due some merit for their loyalty and a job well done. He stated that if five points were given for longevity and being a good worker in the SIU System that would be equal to the veterans' points and something worth studying before elimination of the ten points.

Chancellor Pettit reaffirmed the recommendation of the administration. He stated that there were two levels of concern which must be addressed: (1) principle and policy and (2) impact and consequences that can be measured through further study. With regard to the first, he stated that he believed it possible to make a judgment on that in the absence of any data

based study. He explained that it would be incumbent upon us to gather the data and do a study to determine what the impact of that would be on the achievement of certain objectives and whether there are other ways to achieve those objectives. He stated that the elimination of service bonus points does not eliminate seniority in the promotional line; that it only eliminates an unfair advantage that current employees have to enter another promotional line vis-a-vis other people, many of whom may well be minorities and women. He urged the Board to adopt the resolution proposed with the expectation that we would assess the impact and monitor the effects and propose any alternative means of achieving objectives which may not be met as a result of that action.

The Chair explained that a response in the affirmative would support the motion not to approve the resolution.

The motion being duly made and seconded not to approve the resolution the Chair called for a roll call vote. Student Trustee opinion in regard to the motion was indicated as follows: Aye, Edward G. Lance, Debbie Schlautman; nay, none. The motion failed by the following recorded vote: Aye, William R. Norwood; nay, Ivan A. Elliott, Jr., Carol Kimmel, Harris Rowe.

Mrs. Kimmel made a motion to approve the resolution as presented and that a study be made within our system on the impact of the loss of the bonus points and that we request of the Merit Board that a study be made statewide of this impact and that a report be made back to the boards of the universities. The motion was duly seconded.

Mr. Norwood asked Chancellor Pettit if the following was an accurate assessment of his remarks: he would be looking at the effects that it has had in the past, some of the things that it was purported to do as far as moving people into different jobs, how it has performed in the past, how this will

impact projections on the future, and if it is not doing the jobs, that we in good conscience would want it to do, some suggestions to correct it.

Chancellor Pettit responded that that was accurate. He continued that objectives would have to be identified first that would be appropriate in any kind of civil service system, the impact that service bonus points have had on such things as affirmative action and the placing of the most meritorious people in key positions would have to be measured, the impact that the elimination of bonus points would have with respect to those same objectives would have to be measured, see if the objectives were better served by the bonus points or by not having them, or if there are some modifications that need to be suggested later on in order to achieve those objectives.

The motion being duly made and seconded to approve the resolution, the Chair called for a roll call vote. Student Trustee opinion in regard to the motion was indicated as follows: Aye, none; nay, Edward G. Lance, Debbie Schlautman. The motion carried by the following recorded vote: Aye, Ivan A. Elliott, Jr., Carol Kimmel, William R. Norwood (with the understanding that our system is going to do the study under Chancellor Pettit), Harris Rowe; nay, none.

The Chair asked that Chancellor Pettit give the Board an indication in the not too distant future as to how long the study will take.

Mrs. Kimmel asked if Mr. Elliott would take this information back to the Merit Board. Mr. Elliott stated that he would.

The following matter was presented for notice only:



NOTICE OF PROPOSED FEE INCREASE: UNIVERSITY CENTER  
FEE, SIUE  
[AMENDMENT TO 4 POLICIES OF THE BOARD C-5 AND C-6]

Summary

This matter proposes a \$3.00 increase in the University Center Fee from the present full-time rate of \$40.00 per quarter to a proposed rate of \$43.00 per quarter, effective with the collection of fees for Summer Quarter, 1987.

Rationale for Adoption

A review of University Center operations and services conducted by the University Center Board, the designated fee advisory body for the University Center Fee, concluded that current University Center operations and services are appropriate to the needs and desires of the campus community.

Resources to operate the University Center are derived from sales of goods and services, rental income, and student fees. The University Center Fee has not been increased since 1983-84. Salary and other cost increases have not been fully offset by increased sales and rental income and have resulted in reductions in operating capital. Annual debt service of \$180,000 on University Center bonds is also paid from operating capital. Operating capital reflects inventories of goods, supplies, accounts receivables, and cash.

Payment of expenses and debt service in FY-87 will reduce operating capital by \$255,000. Financial projections for the Center indicate that, without a fee increase, operating capital will be further reduced by \$312,400 in FY-88.

Options were explored to avoid a fee increase. Alternatives included reduction of routine maintenance levels, postponement of special maintenance projects, and reduction of costs through elimination of operations such as the University Club restaurant, the Faculty Club satellite, and the Commons Building Wild Turkey. Postponement of maintenance would defer needs that would have to be addressed at a later time. Elimination of service operations was considered undesirable based on assessments of the value of those services to the University community.

Considerations Against Adoption

The proposal would increase total mandatory fees for full-time students by 3%. Increases in the cost of attendance can adversely affect access to the University. University officers considered this aspect of the proposal.

Constituency Involvement

A \$5.00 per quarter increase was recommended by the University Center Board, SIUE. That proposal was reviewed by the Student Senate. The Senate concurred with the need for a fee increase, but recommended that the fee be increased by \$3.00 per quarter.

Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That, effective Summer Quarter, 1987, 4 Policies of the Board C-5 and C-6 be amended to read as follows:

5. General student fee schedule for Southern Illinois University at Edwardsville in effect ~~Fall~~ Summer Quarter, ~~1983~~ 1987:

<u>Quarter Hours</u>	<u>University Center Fee</u>	
1	<del>\$-8.20</del>	\$ 8.80
2	<del>16.40</del>	<u>17.60</u>
3	<del>24.60</del>	<u>26.50</u>
4	<del>32.80</del>	<u>35.30</u>
5	<del>32.80</del>	<u>35.30</u>
6-11	<del>36.50</del>	<u>39.20</u>
12-18	<del>40.00</del>	<u>43.00</u>
19 and over	<del>48.20</del>	<u>51.80</u>

6. Fees at the Scott Air Force Base Resident Center, the Cooperative Graduate Center at Greenville College, and the Litchfield Resident Center shall be as follows, effective ~~Fall~~ Summer Quarter, ~~1983~~ 1987:

<u>Quarter Hours</u>	<u>University Center Fee</u>	
1	<del>\$-8.20</del>	\$ 8.80
2	<del>16.40</del>	<u>17.60</u>
3	<del>24.60</del>	<u>26.50</u>
4	<del>32.80</del>	<u>35.30</u>
5	<del>32.80</del>	<u>35.30</u>
6-11	<del>36.50</del>	<u>39.20</u>
12-18	<del>40.00</del>	<u>43.00</u>
19 and over	<del>48.20</del>	<u>51.80</u>

Under Executive Officer Reports, Acting President Guyon reported that the Women's Basketball Team had completed its season, won the championship and the league tournament, and would compete in the second round of the NCAA at Louisiana State University this Sunday evening. He continued that two leading scorers and the leading rebounder are down and out for the season. He congratulated them. He reported that as a result of the student participation in the door-to-door solicitation in support of the Mothers March of Dimes the goal had been exceeded by \$1,000.

President Lazerson announced that the 20th Anniversary celebration at the University Center this past week had been very successful. He reported that the Men's Basketball Team had placed second in the Midwest Regionals, Division II, the Wrestling Team placed second nationally in Division II, and Timmy Wright, a member of that team, had won his fourth collegiate wrestling title, and that was the first time that that's ever occurred in the history of American wrestling.

Chancellor Pettit introduced Mr. Thomas J. Denny, Director of Governmental Relations, whose appointment had just been approved by the Board of Trustees. He stated that Mr. Denny has had over 20 years experience in Springfield and is well known and highly regarded by members of the legislature on both sides of the aisle. He reported that the system heads had met and reached a consensus on how they would go about adjusting the figures from the IBHE level to meet the Governor's budget. He stated they were in the process of putting those figures together now. He announced a new management technique which began last month called focused executive council meetings. He stated that common participants were the Chancellor, the Vice-Chancellors, and the two Presidents with additional participants depending on the topic. He stated that the meetings are scheduled the day before the Board meeting. He reported that the first meeting focused on how to enhance our presence in Washington, the second meeting focused on fund raising, and the topic next month will be on the image of the University. He reported on the Governor's proposal for higher education coupled with his proposal for a tax increase package. He stated that the Governor had let the people of the state and the legislature know that in order for Illinois to continue its role and its relative competitive position

that revenue enhancement is going to be necessary. He reported that the IBHE had already endorsed a tax increase. He asked the Board to give the administration the go ahead to prepare activities aimed at educating the public, the General Assembly, and others to the need for tax increases to remain competitive in education at all levels.

The Chair stated, that as the Board's representative to IBHE, he had indicated that he would support a tax increase so long as higher education was to receive its fair share of the tax increase. The Chair continued that if the Board was opposed in principle to supporting a tax increase the Chancellor should be so informed; otherwise the Chancellor and the Presidents will be working with their various constituencies to attempt to favor the idea of a tax increase.

Mr. Norwood stated that he didn't have a contrary notion on the matter, but suggested that with our support we reiterate to the legislature that we're looking for our fair share.

Not hearing any dissenting voice to the concept, the Chair stated that the emphasis has to be in supporting the tax increase, that higher education receive its fair share, and that our number one priority has been and remains salary increases for our people.

Chancellor Pettit stated that this was the first Board meeting scheduled more than ten days after the receipt of his report on the Application for Appeal of M. Lionel Bender, SIUC, for which his recommendation was that the Application for Appeal be refused. He explained that for such cases VI Bylaws 2-F provided that unless a majority vote to override his recommendation was enacted at this meeting, the Application for Appeal would be deemed to have been denied, and that the action which was the subject of the grievance would

stand. He said that no motion to concur in his recommendation was necessary, but that if any Board member desired to grant the appeal notwithstanding his recommendation, this was the meeting at which such a motion would need to be made.

The Chair asked if there was such a motion; hearing none, the Chair declared that the Chancellor's decision would stand.

Mrs. Kimmel thanked and congratulated the people who had spearheaded the March of Dimes effort. She reported that this was a first on this campus and a first for any campus. She expressed the gratitude of the National Foundation of the March of Dimes and stated that this gives the National Foundation an opportunity to develop a model for other universities.

The Chair announced that a news conference would immediately follow in the International Room and that lunch would follow in the Oak-Hackberry Room. He stated that members of the Student Information Systems Committee, Advisory Committee on Administrative Computing, and the Ad Hoc Committee for the Preparation of an International Studies Program Proposal would be guests at the luncheon.

Mr. Norwood moved that the meeting be adjourned. The motion was duly seconded, and after a voice vote the Chair declared the motion to have passed.

The meeting adjourned at 11:20 a.m.

  
Sharon Holmes, Executive Secretary



Minutes of Special Meeting held April 9, 1987 . . . . .	262
Roll Call . . . . .	264
Presentation by Mr. James Reilly, Deputy Governor, State of Illinois . . . . .	264
Trustee Reports . . . . .	266
Endorsement of Revenue Enhancement to Support the Governor's Budget . . . .	268
Committee Reports . . . . .	268
Finance Committee . . . . .	268
Academic Matters Committee . . . . .	268
Architecture and Design Committee . . . . .	269
Charge to Architecture and Design Committee . . . . .	269
Reports of Purchase Orders and Contracts, February, 1987, SIUC and SIUE . .	270
Project Approvals, Selection of Architects and Engineers: FY 1987 Build Illinois Projects, SIUC . . . . .	270
Approval of Plans and Specifications and Award of Contract: Boiler Rehabilitation, Phase IV, SIUC . . . . .	271
Approval of Plans and Specifications and Award of Contracts: Greek Row Air Conditioning, SIUC . . . . .	272
Project Approval and Selection of Architect: Insulation Replacement, Grinnell Hall, SIUC . . . . .	272
Project Approval and Selection of Engineers: Renovations to Parking Lots and Drives, SIUC . . . . .	275
Approval of Utility Easement, SIUE . . . . .	276
Approval of Minutes of the Meetings held March 12, 1987 . . . . .	278
Increase in University Center Fee, SIUE [Amendment to 4 <u>Policies of the Board</u> C-5 and C-6] . . . . .	278
Authorization for the Sale of Bonds: McAndrew Stadium Renovation, SIUC . .	282
Prepayment of Bonds Held by the United States . . . . .	284
Recommendation for Honorary Degree, SIUC [John G. Gilbert] . . . . .	285

Notice of Proposed Modification in the Use of the Revenue Bond Fee, SIUC [Amendment to 4 <u>Policies of the Board B-13</u> ] . . . . .	288
Executive Officer Reports . . . . .	289
Application for Appeal of Paul Halverson, SIUC . . . . .	291

MINUTES OF THE MEETING OF THE BOARD OF TRUSTEES  
SOUTHERN ILLINOIS UNIVERSITY  
APRIL 9, 1987

A special meeting of the Board of Trustees of Southern Illinois University convened at 7:38 a.m., Thursday, April 9, 1987, in the Lincoln Conference Room of the SIU School of Medicine, 801 North Rutledge, Springfield, Illinois. The regular Chairman and Secretary being present, the meeting was called to order. The following members of the Board were present:

Mr. B. B. Birger  
Mr. Ivan A. Elliott, Jr.  
Mrs. Carol Kimmel, Secretary  
Mr. Edward G. Lance  
Mr. William R. Norwood  
Mr. Harris Rowe, Chairman  
Ms. Debbie Schlautman  
Mr. A. D. Van Meter, Jr., Vice-Chairman

The following member was absent:

Dr. George T. Wilkins, Jr.

Also present were Dr. Lawrence K. Pettit, Chancellor of the SIU System, and Mr. C. Richard Grunz, Board Legal Counsel.

The Secretary reported a quorum present.

Mr. Norwood moved that the Board go into closed session to consider the appointment, employment or dismissal of employees or officers, to adjourn directly from the closed session with no action having been taken. The motion was duly seconded. Student Trustee opinion in regard to this motion was indicated as follows: Aye, Edward G. Lance, Debbie Schlautman; nay, none. The motion carried by the following recorded vote: Aye, B. B. Birger, Ivan A. Elliott, Jr., Carol Kimmel, William R. Norwood, Harris Rowe, A. D. Van Meter, Jr.; nay, none.

April 9, 1987

263

The meeting adjourned at 8:52 a.m.

  
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Carol Kimmel, Secretary

The regular monthly meeting of the Board of Trustees of Southern Illinois University convened on Thursday, April 9, 1987, at 10:24 a.m., in the Auditorium of the SIU School of Medicine, 801 North Rutledge, Springfield, Illinois. The regular Chairman and Secretary being present, the meeting was called to order. The following members of the Board were present:

Mr. B. B. Birger  
 Mr. Ivan A. Elliott, Jr.  
 Mrs. Carol Kimmel, Secretary  
 Mr. Edward G. Lance  
 Mr. William R. Norwood  
 Mr. Harris Rowe, Chairman  
 Ms. Debbie Schlautman  
 Mr. A. D. Van Meter, Jr., Vice-Chairman

The following member was absent:

Dr. George T. Wilkins, Jr.

Executive Officers present were:

Dr. Lawrence K. Pettit, Chancellor of the SIU System  
 Dr. Earl E. Lazerson, President, SIUE  
 Dr. John C. Guyon, Acting President, SIUC

Also present was Mrs. Sharon Holmes, Executive Secretary of the Board.

The Secretary reported a quorum present.

NOTE: Copies of all background documents furnished to the Board in connection with the following matters have been placed on file in the Office of the Board of Trustees.

The Chair announced that Governor James R. Thompson had planned to attend the meeting today, but had a conflict with another board meeting. He welcomed Mr. James Reilly, Deputy Governor, who addressed the meeting.

Mr. Reilly extended the Governor's best wishes and regrets that he could not attend the meeting. He talked briefly about the Governor's budget and tax program presented to the legislature. He outlined what the budget could be with present revenues versus what the budget should be for the State. He named programs that either didn't exist three years ago or if they existed



three years ago were much smaller than they are now. He stated that the State has stretched existing revenue every way it could; the budget has been cut in every area that it could be in the last two years. He stated that the State has come to the point where the question is whether you want the programs. He reported that all of the information regarding the budget without a tax increase was provided in the budget book, but that more detail was being presented to educate people in the state. He stated that help was needed now to make the point to legislators that there is a legitimate need for new revenue. He stated that help would also be needed later in the legislative process as negotiations continue. He asked for the Board's help officially and individually. He asked that faculty, alumni, and others connected with SIU should write to their legislators expressing their support for a tax increase.

The Chair stated that as the Board's representative to the Illinois Board of Higher Education, in Mrs. Kimmel's absence, he had voted for the resolution passed unanimously by the IBHE supporting, in general, the principle of a tax increase.

Mr. Van Meter echoed the Board's support of the Chair's vote in support of the IBHE resolution.

Mr. Norwood stated that people must speak out and let their feelings be known regarding the issue. He urged participants in the system to write or contact their legislators regarding their feelings.

The Chair thanked Mr. Reilly for attending the meeting and stated that the matter would be taken under advisement before the Board adjourned today. He continued that the Board's action would be reported to the Governor.

The Chair introduced Mr. Larry Aut representing the Administrative and Professional Staff Council, SIUC; Mr. David Saunders representing the Civil

Service Employees Council, SIUC; and Dr. Robert Radtke representing the Graduate Council, SIUC.

The Chair announced that the Board had met at approximately 7:30 a.m., Thursday, April 9, 1987, in the Lincoln Conference Room of the SIU School of Medicine, 801 North Rutledge, Springfield, Illinois, and a motion had been made to adjourn into executive session to consider information regarding appointment, employment or dismissal of employees or officers. He stated that no other business had been discussed, and the meeting had adjourned with no action taken.

Under Trustee Reports, Mrs. Kimmel stated that she had attended the 1987 National Conference on Trusteeship on March 22-24 in New Orleans, Louisiana. She stated that she felt this conference had more meat in it and good discussion than most. She stated she regretted that more members of the Board cannot attend. She suggested that at some time this Board might consider a retreat kind of conference of its own where outside people could speak to the Board about what's going on in the world of education. She reported that she had attended a workshop on minorities in education and found it very enlightening to hear what the people around the country were talking about in minorities in education, especially the Blacks, and that we are really losing ground. She explained that less money in Federal grants and more money in loans is being received. She stated that the luncheon speaker had reminded them that the universities had yielded to pressure to divest in many of the companies that have through the years provided such tremendous financial support to higher education. She reported that the program was well planned and hoped that other members of the Board would attend these conferences.

Mr. Elliott stated that he had attended a meeting of the Merit Board of the State Universities Civil Service System on April 6 hosted by SIUC. He

stated that due to the large crowd in attendance the staff at the Student Center had miraculously changed the meeting from the Illinois Room to the auditorium. He reported that the Merit Board had had six discharge proceedings to handle which was an unusual load. He stated that the Administrative Advisory Committee had announced that a new procedure had been adopted by the staff on veterans' bonus points which follows, pretty much, the federal system. He reported that the matter on service bonus points was discussed. He stated that a dozen people had made reports on the issue as well as reports from each of the four systems. He continued that each of the four systems had recommended that the service bonus points rule be abolished. He announced that there had been a lot of input from unions in the various areas of the state who made the same recommendation. He continued that a number of people from the civil service staff and from AFSCME thought the service bonus points matter should be retained. He announced that after full discussion, the Merit Board had voted to reaffirm its action to do away with service bonus points. He continued that it was also noted that a request for additional information had been made, which was supported by the SIU Board of Trustees, and that the matter would be studied again. He stated that a very thoughtful report had been made by the Personnel Director of the University of Illinois and that he had requested that a copy be forwarded to Vice-Chancellor Thomas C. Britton who is working on a report for this system.

The Chair stated that a report had been given by him regarding the action taken at the Illinois Board of Higher Education meeting and remarks made today by Deputy Governor James Reilly regarding the budget. He asked whether the Board was willing to consider a motion supporting the proposition, not specifically of any particular tax increase, but the general proposition that

it is in favor of a tax increase benefitting higher education. He stated that unanimous consent must be given to consider the matter.

Mr. Norwood made a motion to consider the matter. The motion was duly seconded, and after a voice vote the Chair declared the motion to have unanimous consent to consider the matter.

Mr. Norwood made a motion to endorse the idea of a tax increase in Illinois to support the Governor's budget. The motion was duly seconded, and after a voice vote the Chair declared the motion to have passed.

The Chair asked that Chancellor Pettit inform Governor Thompson that the Board of Trustees had gone on record in favor of whatever revenue enhancement was necessary to support the Governor's budget.

Under Committee Reports, Mr. Elliott, Chairman of the Finance Committee, said that the Committee had met this morning in the Auditorium of the SIU School of Medicine, Springfield, Illinois, at 9:00 a.m. He gave the following report:

The Committee considered and recommends approval of Items M, Increase in University Center Fee, SIUE [Amendment to 4 Policies of the Board C-5 and C-6]; N, Authorization for the Sale of Bonds: McAndrew Stadium Renovation, SIUC; and O, Prepayment of Bonds Held by the United States. With regard to the McAndrew Stadium Renovation, this does not cover lighting. With regard to the Prepayment of Bonds, there will be a savings of approximately a quarter of a million dollars. We ask that these items not be placed on the omnibus motion. Notice was given on Item Q, Notice of Proposed Modification in the Use of the Revenue Bond Fee, SIUC [Amendment to 4 Policies of the Board B-13]. This item holds over until next month for further discussion. The internal audit plan was submitted to the Committee. There was discussion about a couple of audits and a recommendation that a couple of items be moved up into early 1988. The plan as submitted was approved. We received quarterly audit reports for January through March, 1987. A follow-up audit was recommended on two or three items to see that corrective action has been taken. A report on the Student Information System was given by Vice-Chancellor Thomas C. Britton.

Mrs. Kimmel, Chairperson of the Academic Matters Committee, stated that the Committee had met following the Finance Committee meeting. She gave the following report:



The Committee recommends approval of Item P, Recommendation for Honorary Degree, SIUC, for John G. Gilbert to be presented at the School of Law Commencement on May 16th. Most of the people in this room know John Gilbert's history of service to Southern Illinois University. I thought it very interesting that the recommendation said that John Gilbert has been a part of the University since he was born. His father graduated from SIU in 1896 and was on the staff at the University. John graduated from SIU in 1933 and graduated from the University of Illinois School of Law in 1938. He's been a part of the legal and civic activities of Southern Illinois longer than most of us can remember. In 1960 he was elected a Senator and certainly served Southern Illinois University well when he was a Senator. He left the legislature in 1973, but has continued to work in education ever since then. He was part of the School Problems Commission all the years that that Commission was active. John has been on the Illinois Board of Higher Education since then and has rendered great service. It is with great pleasure that we recommend to this Board that John Gilbert be given the honorary degree, Doctor of Laws, at the commencement exercises on May 16, 1987. We did have a report on International Students and Programs at SIUC. We were given a great deal of information, both written and orally, about the international students and the programs that they're involved in. Currently there are over 2,000 students in the international programs representing 100 countries.

Mr. Van Meter, Chairman of the Architecture and Design Committee, said that the Committee had met following the Academic Matters Committee, and he gave the following report:

As a matter of information, Mr. Birger informed us of the present status of the Vadalabene Center, SIUE. The Capital Development Board and Mr. Birger will be following up on this matter. The Committee discussed and recommends approval of Items G, Project Approvals, Selection of Architects and Engineers: FY 1987 Build Illinois Projects, SIUC; H, Approval of Plans and Specifications and Award of Contract: Boiler Rehabilitation, Phase IV, SIUC; I, Approval of Plans and Specifications and Award of Contracts: Greek Row Air Conditioning, SIUC; J, Project Approval and Selection of Architect: Insulation Replacement, Grinnell Hall, SIUC; K, Project Approval and Selection of Engineers: Renovations to Parking Lots and Drives, SIUC; and L, Approval of Utility Easement, SIUE. The Committee recommends that these items be placed on the omnibus motion. We also acknowledge receipt of information from the School of Medicine on their remodeling program.

The Chair recommended that the Architecture and Design Committee be charged with the task of reviewing the matter of Presidential and/or Chancellor housing as it relates to executive compensation. He explained that a study was being conducted regarding Stone House. He asked that the Committee present a report as soon as possible, next month or the following month. On behalf of



the Architecture and Design Committee, Mr. Van Meter accepted the charge to the Committee.

The Chair explained the procedure for the Board's omnibus motion and he proposed that, after discussion, there would be taken up the following matters:

REPORTS OF PURCHASE ORDERS AND CONTRACTS,  
FEBRUARY, 1987, SIUC and SIUE

In accordance with III Bylaws 1 and 5 Policies of the Board C, summary reports of purchase orders and contracts awarded during the month of February, 1987, were mailed to the members of the Board in advance of this meeting, copies were placed on file in the Office of the Board of Trustees, and these reports are hereby submitted for information and entry upon the minutes of the Board with respect to the actions of the Executive Committee.

PROJECT APPROVALS, SELECTION OF ARCHITECTS AND ENGINEERS:  
FY 1987 BUILD ILLINOIS PROJECTS, SIUC

Summary

This matter seeks project approval and the recommendations for selection of architects and engineers for a second group of FY 1987 Build Illinois projects.

Rationale for Adoption

Build Illinois funds for FY 1987 totaled \$1,475,000 for the Carbondale campus. These funds provided for nine projects of a repair and renovation nature. The Board of Trustees gave its approval to four of the nine projects plus a revised project at its meeting on March 12, 1987.

This matter now identifies the remaining five projects and the preferred architectural/engineering firm for each project and requests approval of each project and the recommended firm.

Considerations Against Adoption

University officers are aware of none.

Constituency Involvement

Not pertinent to this matter.

Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That:

- (1) The project to replace the refrigeration plant in Morris Library be and is hereby approved at an estimated cost of \$490,000, and the firm of Robert Burkhardt and Associates, Chicago, Illinois, be recommended to the Capital Development Board to provide design and engineering services.
- (2) The project to rehabilitate campus steam lines be and is hereby approved at an estimated cost of \$250,000, and the firm of Brown, Davis and Mullins, Champaign, Illinois, be recommended to the Capital Development Board to provide design and engineering services.
- (3) The project to replace campus steam lines be and is hereby approved at an estimated cost of \$80,000, and the firm of Brown, Davis and Mullins, Champaign, Illinois, be recommended to the Capital Development Board to provide design and engineering services.
- (4) The project to install an emergency generator in Lindegren Hall be and is hereby approved at an estimated cost of \$30,000, and the firm of Asaturian and Eaton, Carbondale, Illinois, be recommended to the Capital Development Board to provide design and engineering services.
- (5) The project to replace the galvanized piping in Altgeld and Wheeler Halls be and is hereby approved at an estimated cost of \$65,000, and the firm of Asaturian and Eaton, Carbondale, Illinois, be recommended to the Capital Development Board to provide design and engineering services.
- (6) The Chancellor of Southern Illinois University be and is hereby authorized to take whatever action may be required in the execution of this resolution in accordance with established policies and procedures.

APPROVAL OF PLANS AND SPECIFICATIONS AND AWARD OF  
CONTRACT: BOILER REHABILITATION, PHASE IV, SIUC

Summary

This matter seeks approval of plans and specifications and the award of contract for the fourth phase of boiler rehabilitation at the central steam plant.

The estimated cost of this phase was \$171,000. The source of funds is state appropriations through the Physical Plant Service account. The low bid was \$133,040.

### Rationale for Adoption

The Board of Trustees at its meeting on February 14, 1985 gave approval to a project to rehabilitate all four coal-fired boilers in the central steam plant. The estimated total cost was \$600,000, and the project was to be phased over three or four fiscal years. The first, second, and third phases have been completed in a very satisfactory manner.

Favorable bids for this fourth and last phase have been received in the amount of \$133,040. The total cost for all four phases of the project will be \$581,832.

Mr. Charles Pulley, AIA, has reviewed the plans and specifications and recommends their approval.

### Considerations Against Adoption

University officers are aware of none.

### Constituency Involvement

Not pertinent to this matter.

### Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That:

- (1) The contract to rehabilitate the fourth boiler at the central steam plant, SIUC, be and is hereby awarded to M. D. Magary Construction Co., St. Louis, Missouri, in the amount of \$133,040.
- (2) Final plans and specifications for the fourth phase of this project be and are hereby approved as submitted to the Board of Trustees for review, and shall be placed on file in accordance with I Bylaws 9, contingent upon favorable recommendation of the Architecture and Design Committee.
- (3) The Chancellor of Southern Illinois University be and is hereby authorized to take whatever action may be required in the execution of this resolution in accordance with established policies and procedures.

### APPROVAL OF PLANS AND SPECIFICATIONS AND AWARD OF CONTRACTS: GREEK ROW AIR CONDITIONING, SIUC

### Summary

This matter seeks the approval of plans and specifications and the award of contracts for the second phase of the project to install air conditioning in Greek Row.

The estimates for this phase of the project totaled \$625,000. The low bids totaled \$576,880. Because all parts of this phase involve work in and for buildings used as dormitories, all funds will be from housing revenues.

#### Rationale for Adoption

At its meeting on July 11, 1985, the Board of Trustees approved a \$2,000,000 project to install air conditioning in the fifteen buildings that comprise Greek Row. The overall project included five buildings occupied by academic and administrative units, and state appropriations of approximately \$595,000 will be used for that work. The remaining ten buildings are student dormitories, and student housing fees of approximately \$1,405,000 will be used for that work. The first phase of the project improved and extended the electrical power to eight dormitories and provided for the initial installation of air conditioning in four dormitories.

This second phase of the project provides for the initial installation of air conditioning in four dormitories. The four buildings are Fulkerson, Caldwell, Scott, and Crawford Halls.

The original project plans that were approved by the Board of Trustees were limited to the installation of air conditioning and the necessary electric power extensions. Subsequent to that approval, several failures occurred in the heating lines in various Greek Row buildings. These failures were repaired and lines replaced where appropriate. During the installation of the first phase of air conditioning, it became apparent that other sections of heating lines located within close proximity to the work site were also in imminent danger of failing. Those lines were immediately replaced by the contractor at very low additional costs. In anticipation of uncovering other failures, this second phase of the project was expanded to include replacement of lines in six buildings without exceeding the approved budget. The six buildings are Fulkerson, Barber, Caldwell, Scott, Crawford, and Slater Halls.

Favorable bids have been received for this work and the award of contract is requested at this time.

Mr. Charles Pulley, AIA, has reviewed the plans and specifications and recommends their approval.

#### Considerations Against Adoption

University officers are aware of none.

#### Constituency Involvement

Not pertinent to this matter.

#### Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That:



- (1) The contract to do the mechanical work for air conditioning in Greek Row be and is hereby awarded to H & H Plumbing, Heating and Electric Co., Inc., Carbondale, Illinois, in the amount of \$444,700.
- (2) The contract to do the electrical work for air conditioning in Greek Row be and is hereby awarded to H & H Plumbing, Heating and Electric Co., Inc., Carbondale, Illinois, in the amount of \$74,895.
- (3) The contract to do the general work for air conditioning in Greek Row be and is hereby awarded to Fager-McGee Construction Co., Murphysboro, Illinois, in the amount of \$57,285.
- (4) Final plans and specifications for the air conditioning work are hereby approved as submitted to the Board of Trustees for review, and shall be placed on file in accordance with 1 Bylaws 9, contingent upon favorable recommendation of the Architecture and Design Committee.
- (5) The Chancellor of Southern Illinois University be and is hereby authorized to take whatever action may be required in the execution of this resolution in accordance with established policies and procedures.

PROJECT APPROVAL AND SELECTION OF ARCHITECT:  
INSULATION REPLACEMENT, GRINNELL HALL, SIUC

Summary

This matter requests project and budget approval to replace insulation in the mezzanine mechanical equipment room in Grinnell Hall.

The estimated cost is \$135,000. Funds will come from student housing fees.

This matter further requests permission for the plans and specifications to be prepared by Physical Plant Engineering Services.

Rationale for Adoption

Grinnell Hall was opened in 1968 as the dining hall and commons building for the Brush Towers residence halls. During construction of these buildings, insulation was sprayed onto the ceilings and walls of the mechanical equipment rooms to control heat loss and machine noise. Asbestos was used as a major ingredient in these particular applications. A project to remove asbestos insulation from several smaller equipment rooms in Grinnell, Neely, Schneider, and Mae Smith residence halls and in Morris Library was recently completed during the holiday break. The project requested herein is much larger and will require a complete shutdown of all mechanical systems in Grinnell Hall for an extended period of time that is available only during the summer session.



Considerations Against Adoption

University officers are aware of none.

Constituency Involvement

Not pertinent to this matter.

Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That:

- (1) The project to remove and replace the ceiling and wall insulation in Grinnell Hall, SIUC, be and is hereby approved at an estimated cost of \$135,000.
- (2) Funding for this project shall be from student housing revenues.
- (3) Upon recommendation of the Architecture and Design Committee, authorization be and is granted for the plans and specifications for this project to be prepared by the Physical Plant Engineering Services.
- (4) The Chancellor of Southern Illinois University be and is hereby authorized to take whatever action may be required in the execution of this resolution in accordance with established policies and procedures.

PROJECT APPROVAL AND SELECTION OF ENGINEERS: RENOVATIONS  
TO PARKING LOTS AND DRIVES, SIUC

Summary

This matter seeks project and budget approval to resurface various roads, drives, and parking lots on the main campus at SIUC and to upgrade the lighting in four parking lots.

The estimated cost to resurface five parking lots and two drives is \$189,000, and the estimated cost to upgrade the lighting in four parking lots is \$75,000, for a total cost of approximately \$264,000. Funding for the entire project will come from traffic and parking revenue.

This matter also requests permission to use the Physical Plant Engineering Services for the preparation of plans and specifications.

Rationale for Adoption

The proper care and maintenance of the campus parking lots and roads require frequent attention. Constant use and adverse weather conditions cause deterioration of the surfaces. However, funding for these repairs is limited,

thereby causing the repairs to be phased yearly on a priority basis. This project is of that nature and it is scheduled for the summer construction season.

This project will resurface parking lot #39 near the Agriculture Building, parking lot #48 at the Tennis Courts, parking lot #52 near the Arena, parking lots #59 and #109 near Greek Row, and the drives to parking lots #59 and #48 at an estimated cost of \$189,000. In addition, the lighting will be upgraded in parking lot #1 at Lawson Hall and in parking lots #4, #40, and #46 at the Communications Building at an estimated cost of \$75,000. The total cost of the project is estimated to be \$264,000.

#### Considerations Against Adoption

University officers are aware of none.

#### Constituency Involvement

This project has the recommendation of the campus Traffic and Parking Committee which has constituency representation.

#### Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That:

- (1) The project to renovate various parking lots and drives, SIUC, be and is hereby approved at a total cost of \$264,000.
- (2) Funding for this project shall be from traffic and parking revenue.
- (3) Upon recommendation of the Architecture and Design Committee, authorization be and is granted for the plans and specifications for this project to be prepared by the Physical Plant Engineering Services.
- (4) The Chancellor of Southern Illinois University be and is hereby authorized to take whatever action may be required in the execution of this resolution in accordance with established policies and procedures.

#### APPROVAL OF UTILITY EASEMENT, SIUE

#### Summary

This matter proposes the grant of a utility easement across an undeveloped portion of the SIUE campus to Vernon Carver and Sandra Dods. The utility easement proposed is related to the access easement granted by the Board at its February meeting.

Rationale for Adoption

At its meeting of February 12, 1987, the Board granted an access easement to Vernon Carver and Sandra Dods, husband and wife. That easement and the utility easement proposed herein, will permit Mr. Carver and Ms. Dods to construct their residence on a parcel of land that they own adjacent to University property. Their property is landlocked as to public roadways or access.

At its February meeting, the Board was apprised that a utility easement would be sought. The easement proposed will permit electric, natural gas, telephone, water, and sewer services to be extended to the Carver/Dods property.

The legal description and easement agreement have been reviewed by University officers and legal counsel. All University concerns respecting the utility easement have been resolved satisfactorily.

Considerations Against Adoption

University officers are aware of none.

Constituency Involvement

Not pertinent to this matter.

Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That:

- (1) Subject to the provisions of the Utility Easement Agreement between the University and Vernon Carver and Sandra Dods, a utility easement across the University property described below is granted to Vernon Carver and Sandra Dods:

A tract of land in the Southwest Quarter of Section 10, Township 4 North, Range 8 West of the Third Principal Meridian, Madison County, Illinois being more particularly described as follows:

Beginning at the intersection of the west line of the Southwest Quarter of Section 10 with the southeast right of way line of the former Edwardsville, Alton, and St. Louis Railroad (now Interurban Trace); thence northeasterly along said southeast right of way line 900 feet; thence northwesterly at right angles to said southeast right of way line 100 feet to the northwest right of way line of said railroad; thence southwesterly along said northwest right of way line 100 feet; thence southeasterly at right angles to said northwest right of way line 90 feet; thence southwesterly along a line located 10 feet northwest of and parallel to said southeast right of way line to the west line of the Southwest Quarter of Section 10; thence southerly along said west line to the point of beginning.

- (2) The Chancellor of Southern Illinois University be and is hereby authorized to take whatever action may be required in the execution of this resolution in accordance with established policies and procedures.

Mr. Van Meter moved the ratification of Changes in Faculty-Administrative Payroll, SIUC and SIUE; the reception of Reports of Purchase Orders and Contracts, February, 1987, SIUC and SIUE; and the approval of Minutes of the Meeting held March 12, 1987; Project Approvals, Selection of Architects and Engineers: FY 1987 Build Illinois Projects, SIUC; Approval of Plans and Specifications and Award of Contract: Boiler Rehabilitation, Phase IV, SIUC; Approval of Plans and Specifications and Award of Contracts: Greek Row Air Conditioning, SIUC; Project Approval and Selection of Architect: Insulation Replacement, Grinnell Hall, SIUC; Project Approval and Selection of Engineers: Renovations to Parking Lots and Drives, SIUC; and Approval of Utility Easement, SIUE. The motion was duly seconded. Student Trustee opinion in regard to this motion was indicated as follows: Aye, Edward G. Lance, Debbie Schlautman; nay, none. The motion carried by the following recorded vote: Aye, B. B. Birger, Ivan A. Elliott, Jr., Carol Kimmel, William R. Norwood, Harris Rowe, A. D. Van Meter, Jr.; nay, none.

The following matter was presented:

INCREASE IN UNIVERSITY CENTER FEE, SIUE  
[AMENDMENT TO 4 POLICIES OF THE BOARD C-5 AND C-6]

Summary

This matter proposes a \$3.00 increase in the University Center Fee from the present full-time rate of \$40.00 per quarter to a proposed rate of \$43.00 per quarter, effective with the collection of fees for Summer Quarter, 1987.

### Rationale for Adoption

A review of University Center operations and services conducted by the University Center Board, the designated fee advisory body for the University Center Fee, concluded that current University Center operations and services are appropriate to the needs and desires of the campus community.

Resources to operate the University Center are derived from sales of goods and services, rental income, and student fees. The University Center Fee has not been increased since 1983-84. Salary and other cost increases have not been fully offset by increased sales and rental income and have resulted in reductions in operating capital. Annual debt service of \$180,000 on University Center bonds is also paid from operating capital. Operating capital reflects inventories of goods, supplies, accounts receivables, and cash.

Payment of expenses and debt service in FY-87 will reduce operating capital by \$255,000. Financial projections for the Center indicate that, without a fee increase, operating capital will be further reduced by \$312,400 in FY-88.

Options were explored to avoid a fee increase. Alternatives included reduction of routine maintenance levels, postponement of special maintenance projects, and reduction of costs through elimination of operations such as the University Club restaurant, the Faculty Club satellite, and the Commons Building Wild Turkey. Postponement of maintenance would defer needs that would have to be addressed at a later time. Elimination of service operations was considered undesirable based on assessments of the value of those services to the University community.

### Considerations Against Adoption

The proposal would increase total mandatory fees for full-time students by 3%. Increases in the cost of attendance can adversely affect access to the University. University officers considered this aspect of the proposal.

### Constituency Involvement

A \$5.00 per quarter increase was recommended by the University Center Board, SIUE. That proposal was reviewed by the Student Senate. The Senate concurred with the need for a fee increase, but recommended that the fee be increased by \$3.00 per quarter.

### Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That, effective Summer Quarter, 1987, 4 Policies of the Board C-5 and C-6 be amended to read as follows:

5. General student fee schedule for Southern Illinois University at Edwardsville in effect Summer Quarter, 1987:



<u>Quarter Hours</u>	<u>University Center Fee</u>
1	\$ 8.80
2	17.60
3	26.50
4	35.30
5	35.30
6-11	39.20
12-18	43.00
19 and over	51.80

6. Fees at the Scott Air Force Base Resident Center, the Cooperative Graduate Center at Greenville College, and the Litchfield Resident Center shall be as follows, effective Summer Quarter, 1987:

<u>Quarter Hours</u>	<u>University Center Fee</u>
1	\$ 8.80
2	17.60
3	26.50
4	35.30
5	35.30
6-11	39.20
12-18	43.00
19 and over	51.80

SIUE - UNIVERSITY CENTER - FUNDED DEBT  
COMPARATIVE STATEMENT OF ACTUAL AND ESTIMATED  
INCOME AND EXPENSE (ACCRUED BASIS)

	Actual FY83	Actual FY84	Actual FY85	Actual FY86	Projected FY87	Proposed FY88
<b>INCOME:</b>						
Sales	2,529,550	2,787,760	2,929,560	3,056,315	3,188,200	3,331,300
Investments	49,855	66,833	69,182	42,488	30,000	25,000
Student Fees	1,260,967	1,303,212	1,274,559	1,262,785	1,263,000	1,263,000
Total Income	3,840,372	4,157,805	4,273,301	4,361,588	4,481,200	4,619,300
<b>EXPENSE:</b>						
Salaries, wages, fringe benefits	1,238,421	1,235,244	1,323,027	1,356,978	1,418,600	1,479,300
Merchandise for resale	1,052,669	1,241,386	1,312,151	1,359,865	1,409,400	1,460,700
Utilities	477,628	560,001	566,692	534,529	593,300	623,000
Maintenance - Bldg. & Equip.	229,642	264,123	282,002	350,323	378,800	394,000
Supplies	115,745	121,882	142,525	170,395	189,100	199,000
Equipment	35,130	49,394	65,587	35,736	39,600	41,800
Sales Tax	77,484	97,233	108,459	111,275	113,800	122,000
Other Operational Expenses	83,951	76,251	81,675	87,170	91,300	96,400
Administration	256,583	257,104	278,129	322,366	322,300	335,500
Total Operating Expenses	3,567,253	3,902,618	4,160,247	4,328,637	4,556,200	4,751,700
Debt Service	182,137	187,008	180,401	175,440	180,000	180,000
Total Expenses	3,749,390	4,089,626	4,340,648	4,504,077	4,736,200	4,931,700
Use of retained tuition	161,550	80,700				
Surplus (Deficit)	252,532	148,879	-67,347	-142,489	-255,000	-312,400
Use of Cash			67,347	142,489	255,000	217,600
Use of revenue from proposed increase						<u>94,800</u>

Mr. Elliott moved approval of the resolution. The motion was duly seconded, and after a voice vote the Chair declared the motion to have passed.

The following matter was presented:

AUTHORIZATION FOR THE SALE OF BONDS:  
McANDREW STADIUM RENOVATION, SIUC

Summary

This matter requests Board authorization to issue new bonds; select bond counsel; select bond registrar and paying agent; and for the Treasurer and other authorized officers to take actions necessary to complete this proposed bond sale.

Rationale for Adoption

At its February 12, 1987 meeting, this Board approved McAndrew Stadium renovations.

The estimated total construction cost of this project is \$1,180,000. The cost to replace the turf will be approximately \$410,000, the cost to renovate the track will be approximately \$420,000, and the cost to replace the lighting will be approximately \$350,000. Replacement of the lighting will be delayed pending the identification of funding sources.

A funding program has been developed to meet the \$830,000 estimated cost to replace the turf and to renovate the track. Initially, funds for these two parts will come from the Student Recreation, Repair, Replacement, and Modernization Reserve in the amount of \$200,000 and from the sale of revenue bonds currently estimated at \$650,000. Funds to repay the bonds will come from student fees, academic affairs usage fees, and earned interest paid into the Athletic Repair, Replacement, and Modernization Reserve. In addition to existing funds, that Reserve will receive annual transfers of approximately 5.25% of the student fees paid into the Athletic Fee, or approximately \$73,000, and it will receive annual payments of \$17,857 from the academic affairs area as an annual fee for use of the stadium by physical education classes. The Reserve will also receive annual interest earnings that will average approximately \$7,000.

Considerations Against Adoption

University officers are aware of none.

Constituency Involvement

The Intercollegiate Athletic Advisory Committee unanimously approved this project at its meeting on November 18, 1986. The committee is composed of representatives from all campus constituencies.

Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That:

Section 1. It is hereby determined to be necessary and desirable that this Board of Trustees of Southern Illinois University (the "Board") construct improvements to the athletic facilities at the Carbondale campus, such improvements consisting of the purchase and installation of artificial turf at the football stadium and improvements to the running track (the "Project").

Section 2. In order to provide for the payment of the costs of the Project, the creation of reserves, and the payment of expenses, it is necessary that this Board authorize the issuance of revenue bonds of the Board in an amount not in excess of One Million Dollars (\$1,000,000) (the "Bonds"), such Bonds being payable from student athletic fees, usage fees, and earned interest.

Section 3. In order to offer such Bonds for sale the Treasurer of this Board and Chapman and Cutler, acting as bond counsel, are authorized to prepare and distribute an official statement and a notice of sale with respect to the Bonds.

Section 4. The LaSalle National Bank of Chicago is hereby authorized to serve as bond registrar and paying agent for these bonds.

Section 5. The Treasurer of this Board is authorized to receive bids for the purchase of such Bonds, which Bonds shall be authorized pursuant to a bond resolution to be hereafter adopted by this Board.

Section 6. The members, officers, agents, and employees of this Board are hereby authorized and directed to do all such acts and things and to execute all such documents as may be necessary to carry out and comply with the provisions of these resolutions and all of the acts and doings of the members, officers, agents, and employees of this Board which are in conformity with the intent and purposes of these resolutions, whether heretofore or hereafter taken or done, shall be and are hereby ratified, confirmed, and approved.

Mr. Elliott moved approval of the resolution. The motion was duly seconded. Student Trustee opinion in regard to this motion was indicated as follows: Aye, Edward G. Lance, Debbie Schlautman; nay, none. The motion carried by the following recorded vote: Aye, B. B. Birger, Ivan A. Elliott, Jr., Carol Kimmel, William R. Norwood, Harris Rowe, A. D. Van Meter, Jr.; nay, none.

The following matter was presented:

PREPAYMENT OF BONDS HELD BY THE UNITED STATES

Summary

The Board is requested to authorize and provide for the issuance of Southern Illinois University Taxable Revenue Bonds Series 1987 and to authorize the Board Treasurer to enter into the related Escrow Agreement and to authorize the Board Treasurer and other officers and agents of the Board to take actions necessary to complete the proposed prepayment of bonds held by the United States.

Rationale for Adoption

This Board, at its February 12, 1987 meeting, authorized its Treasurer to file an application to prepay or acquire at a discount outstanding revenue bonds now held by the United States. The Department of Education has responded that they have received and accepted our application to prepay these bonds with funds derived from our sale of taxable bonds. It now appears that it would be economically advantageous for SIU to proceed with this prepayment plan.

Considerations Against Adoption

University officers are aware of none.

Constituency Involvement

Not pertinent to this matter.

Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That:

Section 1. It is desirable to provide for the retirement of certain outstanding revenue bonds of the Board through the prepayment of said bonds held on behalf of the United States Department of Education.

Section 2. In order to provide for the payment of these bonds, it is necessary that this Board authorize the issuance of its Southern Illinois University Taxable Revenue Bonds Series 1987. The Board hereby approves the Bond Resolution in substantially the form hereto attached as Exhibit A or with such necessary changes as shall be approved by the Board Treasurer.

Section 3. The Board Treasurer be and is hereby authorized to enter into the Escrow Agreement with the Escrow Agent in substantially the form attached hereto as Exhibit B.



Section 4. The Board Treasurer, other officers, and agents of this Board be and are hereby authorized and directed to do all such acts and things and to execute all such documents as may be necessary to carry out and comply with the provisions of these resolutions and the documents attached hereto as Exhibits A and B, and all of the acts and doings of the Board Treasurer, other officers, and agents of this Board which are in conformity with the intent and purposes of these resolutions, whether heretofore or hereafter taken or done, shall be and are hereby ratified, confirmed, and approved.

Mr. Elliott moved approval of the resolution. The motion was duly seconded. Student Trustee opinion in regard to this motion was indicated as follows: Aye, Edward G. Lance, Debbie Schlautman; nay, none. The motion carried by the following recorded vote: Aye, B. B. Birger, Ivan A. Elliott, Jr., Carol Kimmel, William R. Norwood, Harris Rowe, A. D. Van Meter, Jr.; nay, none.

The following matter was presented:

RECOMMENDATION FOR HONORARY DEGREE, SIUC

Summary

The Chancellor, on the recommendation of the Acting President of Southern Illinois University at Carbondale, presents to the Board of Trustees a resolution recommending the presentation of the honorary degree, Doctor of Laws, to John G. Gilbert at the May 16, 1987 commencement of the School of Law of Southern Illinois University at Carbondale.

Rationale for Adoption

John G. Gilbert has devoted his distinguished career to the law, public service, and higher education. His ceaseless efforts on behalf of Southern Illinois University, while a member of the Illinois Senate and later as a member of the Illinois Board of Higher Education, helped shape the future of this institution.

Mr. Gilbert's association with Southern Illinois University began on February 4, 1912, the day of his birth. His father, John P. Gilbert, a Southern graduate, class of '96, was the head of the Biology Department at the teachers college which was to become Southern Illinois University. Mr. Gilbert's mother, Dora Gray, who also attended SIU, was an elementary school teacher. When John Gilbert's father died in 1921, she resumed her own teaching career.

Mr. Gilbert received a bachelor's degree in education in 1933 from Southern Illinois University and a law degree from the University of Illinois in 1938. Upon his return to Carbondale, he established a law practice and served as master of chancery for the Jackson County circuit court. World War II intervened, and Mr. Gilbert answered his country's call, first as an agent with the Federal Bureau of Investigation, and then as a legal officer with the United States Navy.

From 1948 to 1956, Mr. Gilbert served ably as state's attorney for Jackson County. In 1960, he was elected as a Senator to the Illinois General Assembly, replacing another strong SIU supporter, Senator R. G. Crisenberry. For the next twelve years he served as the spokesperson for Southern Illinois University in Springfield, assisting President Delyte Morris to implement the changes necessary to convert this institution from a small teachers college into the large comprehensive university it is today. Through his efforts, SIU was finally allowed to add professional schools--engineering, law, medicine, dentistry--to its already impressive offerings.

His major legislative achievements were in the fields of education, economic development, and conservation. He often called on his many friends throughout the state to assist in passing a piece of legislation vital to this region. His successes are apparent in the expansive and beautiful campus of Southern Illinois University; in the excellent recreational parks and programs found in this region; and in the increased awareness on the part of state and federal agencies of the needs of southern Illinois.

Mr. Gilbert left the legislature in 1973 to devote more time to his family and his law practice. However, in 1977, he reentered public service, accepting an appointment by the Governor to the Illinois Board of Higher Education. He continues to serve with distinction on the IBHE.

As a practicing attorney, he was very active in professional organizations. He served as president of the Jackson County Bar Association and the First District Bar Association. Statewide, he was a member of the Legislation Committee of the Illinois Bar Association.

Over the years, Mr. Gilbert has maintained strong ties with SIU's Alumni Association--serving both as President and as a Director. He received that organization's Achievement Award in 1965.

Over the last forty-nine years, John G. Gilbert has won our respect as a lawyer, as a state senator, as a public servant, and as an outspoken supporter of public higher education. He has had a unique understanding of the personalities and needs of the leaders of the University and the region. Through his informal contacts, he has provided special insight into many of the problems faced by the University, and has been an important catalyst for improved communication between University and community representatives.

Because of John G. Gilbert's numerous and significant contributions toward the growth and development of Southern Illinois University and the surrounding region, this recommendation for an honorary degree is presented.

Considerations Against Adoption

University officers are aware of none.

Constituency Involvement

The Dean of the School of Law, the Vice-President for Academic Affairs and Research, and the Acting President of Southern Illinois University at Carbondale have recommended this award.

Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That the Honorary Degree, Doctor of Laws, be awarded to Mr. John G. Gilbert at the May 16, 1987 commencement of the School of Law of Southern Illinois University at Carbondale.

Mr. Elliott moved approval of the resolution. The motion was duly seconded.

Mr. Norwood stated that Mr. Gilbert continues to be a good friend of the University.

Mr. Elliott stated that Mr. Gilbert had been helpful in official and unofficial ways. He continued that the Board had sought Mr. Gilbert's counsel and assistance in trying to work out hard problems that it didn't know how to proceed with. He explained that Mr. Gilbert had done so many wonderful things that he was pleased that this honor could be bestowed upon him.

Mrs. Kimmel stated that she had become acquainted with Mr. Gilbert when they were working with K through 12 and the School Problems Commission. She explained that Mr. Gilbert was a champion for education for all children in the State of Illinois, not just Southern Illinois.

Mr. Rowe explained that Mr. Gilbert always had Southern's welfare at heart. He stated that Mr. Gilbert would also tell you if you were wrong on an issue.

The motion being duly made and seconded, after a voice vote the Chair declared the motion to have passed unanimously.

The following matter was presented for notice only:

NOTICE OF PROPOSED MODIFICATION IN THE USE OF THE  
REVENUE BOND FEE, SIUC  
[AMENDMENT TO 4 POLICIES OF THE BOARD B-13]

Summary

This matter seeks to include the Evergreen Terrace family housing operation within the scope of approved uses for proceeds from the Revenue Bond Fee on a regular basis.

Rationale for Adoption

Proceeds from the Revenue Bond Fee are currently used to compensate for the loss of available retained tuition fees pledged in support of the funded debt housing operations. Present Board policy also permits the use of these funds for the Evergreen Terrace operation from time to time as approved by the Board.

The only use of the Revenue Bond Fee for Evergreen Terrace to date was in FY 1983 when the Board approved an amount of up to \$72,500 to eliminate a deficit which had accrued over a long period of time due to delays in the required external approvals for rate increases. Rate increases since that time have been approved in a timely manner.

The administration has attempted to operate Evergreen Terrace as an independent unit, while also desiring to maintain a standard of quality and a rental charge consistent with that of the funded debt operations, which includes Southern Hills family housing. Given that the budgets of these other areas benefit from the Revenue Bond Fee, it has proven very difficult to maintain comparable quality and rates at Evergreen Terrace. The attached table provides a comparison between Southern Hills and Evergreen Terrace. This table shows clearly the effects of the current use of the Revenue Bond Fee funds. Also included is an illustration of how the proposed use of these funds could make a difference in the quality of the Evergreen Terrace project. The amounts shown are illustrative at this time. Fuller consideration of the needs and the financial condition of Evergreen Terrace could result in some differences in the actual use of Revenue Bond Fee funds. Each of the areas benefit to a greater or lesser extent in any given year due to the current needs for major projects or other unusual expenses.

By including Evergreen Terrace in the budgeted use of the Revenue Bond Fee, attaining one campus-wide standard of quality at comparable levels of rent among all housing areas will be much more feasible.

Considerations Against Adoption

The purpose of the Revenue Bond Fee is to replace funds originally pledged in support of the funded debt operations. It is understood that in the event of a financial exigency, the funded debt areas would have first claim on these funds.



Constituency Involvement

This matter has been shared with the campus constituencies, the Housing Liaison Board, and the Evergreen Terrace Residents' Council.

On February 25, 1987, the Graduate and Professional Student Council voted to support the expanded use of the Revenue Bond Fee to include the Evergreen Terrace housing area.

Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That 4 Policies of the Board B-13 be amended to read as follows:

13. Revenue Bond Fee. Commencing with the Fall Semester, 1984, a Revenue Bond Fee of \$59.40 per semester shall be collected from each full-time student. Monies collected from this fee shall be used to compensate for the loss of available retained SIUC tuition fees pledged in support of the Southern Illinois University Housing and Auxiliary Facilities System Revenue Bonds and, in ~~such sums as may be approved by the Board from time to time,~~ applied comparable manner, to the support of Evergreen Terrace Family Housing.

Mr. Elliott expressed his concern with the matter in that it was diverting funds from the kitty which is used in order to keep from having tuition funds used for revenue bond purposes. He explained that when funds are taken out and used for maintenance, they are no longer available as security against the bond issue. He stated that this had been done once before in 1983 and at that time the Board stated that it wanted to be certain to look at these matters very carefully to be sure that is the right thing to do. He explained that he wasn't saying that this shouldn't be done, but that the Board should be concerned whether or not this is a viable thing to do at this time and also about the policy it's setting.

Under Executive Officer Reports, President Lazerson reported that he had had occasion to speak with the Business Advisory Council to the University last week regarding the need for a tax increase and what would occur in Fiscal Year 1988 if there is no such additional revenue. He explained that the



Business Advisory Council is a group of about seventy business executives who advise the institutions on curricula, job opportunities, and many other things. He reported that there was a very positive response to that discussion.

Acting President Guyon reported that a remarkable group of young people has won for the second year in a row the National Championship in Cross-Examination Debate for SIUC. He continued that at no time in the history of debate in this country has an institution won it two years in a row.

Mr. Norwood reported that the Women's Basketball Team at SIUC had done quite well this year. He stated that the team had done an outstanding job this year and he looked forward to next season. He announced that SIUC will be hosting the National Intercollegiate Flying Association Safety Conference on April 23-25.

Chancellor Pettit stated that full reports on all SIU's competitive teams, both academic and athletic, should be given to the Board periodically. He continued that students at SIUC and SIUE are competing remarkably well in just about every event that students compete in on an organized basis. He reported that the Personnel Policy Committee for the system had been asked to conduct a study on the effects of the removal of service bonus points. He explained that the study will take some time to get some experience under the new system. He stated that the Committee will be submitting an outline of the study to be done and that he will share it with the Board. He announced that a task force, chaired by Vice-Chancellor James M. Brown, had been empaneled to make suggestions on how activities should be organized and conducted regarding revenue enhancement. With regard to legislative activity, he reported that the appropriations bill is scheduled to be heard on April 23rd by the Senate Appropriations II Committee and that SIU will testify. He announced that three

April 9, 1987

291

bills had been introduced that propose some form of prepayment of tuition, that those bills are being monitored, and that representatives from SIU will probably be asked to testify on those.

Chancellor Pettit stated that this was the first Board meeting scheduled more than ten days after the receipt of his report on the Application for Appeal of Paul Halverson, SIUC, for which his recommendation was that the Application for Appeal be refused. He explained that for such cases VI Bylaws 2-F provided that unless a majority vote to override his recommendation was enacted at this meeting, the Application for Appeal would be deemed to have been denied, and that the action which was the subject of the grievance would stand. He said that no motion to concur in his recommendation was necessary, but that if any Board member desired to grant the appeal notwithstanding his recommendation, this was the meeting at which such a motion would need to be made.

The Chair asked if there was such a motion; hearing none, the Chair declared that the Chancellor's decision would stand.

The Chair announced that a news conference would immediately follow in the Lincoln Conference Room and that lunch would follow in the Pearson Museum.

Mr. Norwood moved that the meeting be adjourned. The motion was duly seconded, and after a voice vote the Chair declared the motion to have passed.

The meeting adjourned at 11:23 a.m.

  
Sharon Holmes, Executive Secretary

## CONTENTS

Roll Call . . . . .	293
Recognition of William R. Norwood . . . . .	293
Recognition of Retiring Constituency Heads and Introduction of Constituency Heads . . . . .	293
Trustee Reports . . . . .	294
Committee Reports . . . . .	296
Finance Committee . . . . .	296
Academic Matters Committee . . . . .	297
Architecture and Design Committee . . . . .	297
Current and Pending Matter Regarding Housing for President . . . . .	298
Reports of Purchase Orders and Contracts, March, 1987, SIUC and SIUE . . .	298
Project Approval and Recommendation for Contract: New Telecommunications Systems, SIUC . . . . .	298
Approval of Plans and Specifications and Award of Contract: Replacement of Water Piping, University Park, SIUC . . . . .	300
Approval of Revised Project Budget, Approval of Plans and Specifications, and Award of Contracts: McAndrew Stadium Renovation, SIUC . . . . .	301
Approval of Minutes of the Meetings held April 9, 1987 . . . . .	302
Recommendation for Honorary Degree, SIUC [Richard C. Gregory] . . . . .	303
Modification in the Use of the Revenue Bond Fee, SIUC [Amendment to 4 <u>Policies of the Board B-13</u> ] . . . . .	305
Authorization for the Sale of Bonds: McAndrew Stadium Renovation, SIUC . . . . .	308
Executive Officer Reports . . . . .	309
Presentation by Professor Johnetta Haley, Director of University Services to East St. Louis . . . . .	310
Application for Appeal of Eden H. Adatsi, SIUC . . . . .	313

The regular monthly meeting of the Board of Trustees of Southern Illinois University convened on Thursday, May 14, 1987, at 10:35 a.m., in Room 0003, Lower Level, East St. Louis Center, 411 East Broadway, East St. Louis, Illinois. The regular Chairman and Secretary being present, the meeting was called to order. The following members of the Board were present:

Mr. B. B. Birger  
Mr. Ivan A. Elliott, Jr.  
Mrs. Carol Kimmel, Secretary  
Mr. Edward G. Lance  
Mr. William R. Norwood  
Mr. Harris Rowe, Chairman  
Mr. A. D. Van Meter, Jr., Vice-Chairman  
Dr. George T. Wilkins, Jr.

The following member was absent:

Ms. Debbie Schlautman

Executive Officers present were:

Dr. Lawrence K. Pettit, Chancellor of Southern Illinois University  
Dr. Earl E. Lazerson, President, SIUE  
Dr. John C. Guyon, Acting President, SIUC

Also present was Mrs. Sharon Holmes, Executive Secretary of the Board.

The Secretary reported a quorum present.

NOTE: Copies of all background documents furnished to the Board in connection with the following matters have been placed on file in the Office of the Board of Trustees.

The Chair announced that Mr. William R. Norwood had been installed in the ROTC Cadet Hall of Fame on May 1st at SIUC. He stated that Mr. Norwood was one of three inductees and a graduate of the ROTC program in 1959.

The Chair recognized the following retiring constituency heads:  
Dr. Jim Leming, Chairman, Graduate Council, SIUC; Ms. Kelli McCormack, President, Graduate and Professional Student Council, SIUC; Mr. Phil Lyons, President, Undergraduate Student Organization, SIUC; Mr. Steve Kirk, Chair, Administrative and Professional Staff Council, SIUC; Dr. Carol Keene,

President, Faculty Senate, SIUE; Ms. Amy Henninger, President, Student Body, SIUE; and Ms. Juanita Gosch, President, University Staff Senate, SIUE. He welcomed Dr. Elaine Alden, the newly-elected President, Faculty Senate, SIUC, and Mr. Sam McVay, the newly-elected Chair, Administrative and Professional Staff Council, SIUC. He introduced Mr. David Saunders, representing the Civil Service Employees Council, SIUC, in Mr. Max Waldron's absence. The Chair announced that Mr. Phil Lyons had been elected as the Student Trustee at SIUC. He thanked the retiring constituency heads for their participation this past year. He stated that constituency involvement, initiated by Mr. Elliott during his service as Chairman of the Board of Trustees, had provided an avenue for representation of constituency bodies.

Under Trustee Reports, Mr. Norwood reported that he had attended the NIFA SAFECON, national intercollegiate flying association's safety conference, at SIUC on April 22-24. He continued that this was the national flying competition for the United States involving 24 teams and was an opportunity for SIUC to host the event. He stated that while the SIUC flying team had not won the championship this year the team had done well. He reported that Donna Holly of our team was voted the overall top woman in aviation in college for the year and another of our pilots had placed third in that award. He continued that there were two different rankings, and that SIUC had placed sixth in one and third in the other. He stated that several airlines, organizations, and manufacturers were represented in displays. He stated that SIUC had done an outstanding job. He commended the St. Louis Post-Dispatch for the excellent newspaper coverage of the event. He stated that acting as host for the event was an excellent opportunity for SIUC to publicize its program.

Mr. Norwood reported that he had attended his first meeting of the Board of Directors, The Association of Alumni, Former Students and Friends of



Southern Illinois University, Incorporated, on May 1. He stated that one of the things this organization is working on is coordination between the Foundation and the Alumni Association. He stated that the Alumni Association is compiling current addresses, occupations, and telephone numbers for a national directory of all students from SIUC.

Mrs. Kimmel reported that she had attended the meeting of the Illinois Board of Higher Education on May 4. She stated that the Board of Higher Education had approved staff recommendations on allocation of the FY 1989 budget based on the so-called Governor's level and on a no-tax-increase level. She stated that time had been spent on a problem that had arisen regarding Western Illinois expanding programs they now have at Blackhawk College in Moline. She explained that Dr. Richard Wagner, Executive Director of the IBHE, had met with people from the private schools most involved and with the head of the federation of private schools. She continued that the matter had passed without any dissension to let Western expand the programs in Blackhawk College. She reported that the IBHE had approved a staff recommendation that the Master's and Specialist programs in Counselor Education at SIUE are no longer educationally and economically justified. In response to a question, President Lazerson indicated that he would be bringing a recommendation on this matter to the Board of Trustees. Finally, she noted that the IBHE approved three new programs for SIUC: an M.S. in Manufacturing Systems, an M.S. in Pharmacology, and a Ph.D. in Pharmacology. She reported that the IBHE is going to establish a committee to study student financial aid in Illinois.

Mr. Elliott reported that he had attended the annual meeting of the Board of Directors of the SIU Foundation in Carbondale on May 9. He stated that there was a reception and dinner the evening before. He stated that Dean

Harry Miller, School of Technical Careers, SIUC, had made a presentation concerning STC and the NIFA SAFECON. He reported that the Foundation had been reorganized, the committees have reorganized, and policies and procedures fitting each particular area have been adopted. He announced that the Business School is starting a fund drive. He stated that the Chancellor had reported establishment of a strategic planning committee with wide representation to find a unified approach for fund raising for the entire system. He announced that 22 people had joined the President's Council by donating over \$10,000. He stated that the most recent nine-month report showed that Foundation contributions were \$3,081,000, an increase of \$984,000 from nine months of the previous year.

Under Committee Reports, Mr. Elliott, Chairman of the Finance Committee, said that the Committee had met this morning in Room 1013 of the East St. Louis Center, East St. Louis, Illinois, at 9:00 a.m. He gave the following report:

The Committee discussed and recommends approval of Item H, Project Approval and Recommendation for Contract: New Telecommunications System, SIUC, and that it be placed on the omnibus motion. Item L, Modification in the Use of the Revenue Bond Fee, SIUC [Amendment to 4 Policies of the Board B-13] was discussed and recommended for approval with the exception that we go back to the old language on the proposed resolution. The items that were recommended to be deleted were "such sums as may be approved by the Board from time to time, applied," and it was recommended that they substitute for that "comparable manner." The Committee recommends that we go back to the old language. Since there is a change in the Board matter and because it involves revenue, we ask that it be approved, but not be placed on the omnibus motion. Item M, Authorization for the Sale of Bonds: McAndrew Stadium Renovation, SIUC, was discussed. It is contemplated that about \$800,000 worth of bonds will be sold. We ask that this matter not be included on the omnibus motion. We had a report that we will not be using the authority given by the Board regarding prepayment of bonds held by the United States with the present stance of the bond market. It is not known at this time whether that will be renewed or not. The cash and investment report has been circulated. We were warned by President Guyon of a survey of possible improvements in operation of the SIUC Student Center Bookstore. We received a report on computing activities for the student information system. The Committee, after having discussed the matter in great detail, recommended approval of requisitions regarding the student information system by the Executive Committee. The Committee recessed and

joined the Architecture and Design Committee's meeting for discussion involving the possible use of Stone House. The Finance Committee recommends that the presidential search committee at Carbondale be instructed by the Chancellor that university-furnished housing at Carbondale will not be a part of the compensation package for the president. Mr. Van Meter will report on the search and examinations being made for the uses of Stone House. As far as the Finance Committee is concerned, we have instructed the staff to assist us in preparing budgets for alternative uses and improvements to Stone House. We have asked the staff to help us make the study and to have this information available. This fits hand in hand with a need to review executive compensation. We have asked the staff to assist us in reviewing, on a nationwide, state, and regional basis, compensation paid to comparable executive officers and to assist us in making recommendations regarding executive officer compensation. This is not limited to the Chancellor and the two Presidents, but may extend to a lower level if it seems desirable as figures are compiled. This information will be shared with the Board.

Mrs. Kimmel, Chairperson of the Academic Matters Committee, stated that the Committee had met following the Finance Committee. She gave the following report:

The Committee discussed and recommends approval of Item K, Recommendation for Honorary Degree, SIUC [Richard C. Gregory], but asks that this not be placed on the omnibus motion. Two items were presented for information: Abolition of Degree Program: Specialist Degree Program, Major in Secondary Education, School of Education, SIUE, and the policy being developed on implementation of the law requiring testing of oral English proficiency. There is a tight time schedule on the implementation of the testing of oral English proficiency because it is supposed to go into effect in the Fall of 1987.

Mr. Van Meter, Chairman of the Architecture and Design Committee, said that the Committee had met following the Academic Matters Committee, and he gave the following report:

The Committee discussed and recommends approval of Item I, Approval of Plans and Specifications and Award of Contract: Replacement of Water Piping, University Park, SIUC, and J, Approval of Revised Project Budget, Approval of Plans and Specifications, and Award of Contracts: McAndrew Stadium Renovation, SIUC, and that these items be placed on the omnibus motion. We received two information items regarding projects at the SIU School of Medicine in Springfield. We approved the same motion as the Finance Committee regarding Stone House, that the presidential search committee at Carbondale be instructed by the Chancellor that university-furnished housing at Carbondale will not be a part of the compensation package for the president. We discussed this matter at some length and are prepared to go forward with the Finance Committee to have staff continue to prepare information regarding possible alternative uses and budgeting for potential uses. We will continue to work on this matter as rapidly as possible and will present an agenda item as soon as possible.

Mr. Elliott made a motion to consider a current and pending matter regarding instruction to the presidential search committee at Carbondale by the Chancellor that University-furnished housing at Carbondale will not be a part of the compensation package for the President. The motion was duly seconded, and after a voice vote the motion received unanimous consent to consider.

Mr. Elliott moved approval of the current and pending matter. The motion was duly seconded, and after a voice vote the Chair declared the matter to have passed.

The Chair explained the procedure for the Board's omnibus motion and he proposed that, after discussion, there would be taken up the following matters:

REPORTS OF PURCHASE ORDERS AND CONTRACTS,  
MARCH, 1987, SIUC and SIUE

In accordance with III Bylaws 1 and 5 Policies of the Board C, summary reports of purchase orders and contracts awarded during the month of March, 1987, were mailed to the members of the Board in advance of this meeting, copies were placed on file in the Office of the Board of Trustees, and these reports are hereby submitted for information and entry upon the minutes of the Board with respect to the actions of the Executive Committee.

PROJECT APPROVAL AND RECOMMENDATION FOR CONTRACT:  
NEW TELECOMMUNICATIONS SYSTEM, SIUC

Summary

This matter seeks project and budget approval for the installation of a new telecommunications system on the Carbondale campus.

It further requests that a recommendation be made to the Department of Central Management Services regarding the award of a contract for the proposed system.

Rationale for Adoption

The Carbondale campus is presently served by a telephone system that was installed in the early 1960s. Many advancements have been made within the telephone industry since that installation, and those advancements have in turn caused many changes on campus. The advent of microelectronic circuitry and data communications has completely transformed many academic, instructional,



and research programs. In addition, the advanced age of the equipment causes repair costs to be excessive, and in some equipment categories the repair and replacement parts are no longer available. Also, divestiture decisions at the national level have caused other changes that make possible the purchase, installation, and ownership of complete telecommunications systems. As a result of these many changes, the University feels compelled to replace completely the present system with a new state-of-the-art system.

The State of Illinois Department of Central Management Services (CMS) has the responsibility for coordinating and approving all telecommunications services for state organizations. Under the guidance of the CMS, the University received information from all campus organizations regarding their telecommunications needs and assembled the information into a package suitable for bidding. The bids have been received and carefully analyzed by the CMS and by University staff. It is the opinion of all concerned that the contract for the new system be awarded to the General Telephone and Electronics Corporation.

The contract will be awarded by CMS and all costs for purchases and installation of the equipment and any required construction costs will be paid by CMS from funds obtained through the sale of revenue bonds. Reimbursement will be made monthly to the CMS by the University over a ten-year period. The basic contract cost to CMS is \$3,966,240. The total life-cycle cost as determined by CMS is expected to be approximately \$9,450,837. Subsequent deletions and additions will affect the final cost to the University. On a monthly basis, the University's repayment of all system costs plus bond interest is comparable with current costs. The present monthly cost of the basic equipment is \$153,600 and the cost of the new equipment will be approximately \$158,000. Under the present schedule, cut-over to the new system will be completed by August, 1988. Any required maintenance is under warranty for the first year, and the vendor will provide all subsequent required maintenance for ten years at a guaranteed cost.

#### Considerations Against Adoption

University officers are aware of none.

#### Constituency Involvement

Not pertinent to this matter.

#### Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That:

- (1) The project to purchase and install a new telecommunications system on the Carbondale campus be and is hereby approved at an estimated cost of \$3,966,240.
- (2) The Department of Central Management Services be and is hereby requested to award a contract for the proposed system to the General Telephone and Electronics Corporation.



- (3) The Chancellor of Southern Illinois University be and is hereby authorized to take whatever action may be required in the execution of this resolution in accordance with established policies and procedures.

APPROVAL OF PLANS AND SPECIFICATIONS AND AWARD OF  
CONTRACT: REPLACEMENT OF WATER PIPING, UNIVERSITY  
PARK, SIUC

Summary

This matter seeks the approval of plans and specifications and the award of contract for the replacement of water piping in University Park, SIUC.

The estimated cost for this work is \$127,000. The source of funds is student housing fees.

Rationale for Adoption

At the February 12, 1987 meeting, the Board of Trustees approved a project to replace galvanized water lines in Boomer and Wright Halls in the University Park. Work is scheduled during the summer when the buildings are vacant.

The estimated cost was \$127,000. One favorable bid was received at \$128,000 and the award of contract is requested.

Mr. Charles Pulley, AIA, has reviewed the plans and specifications and recommends their approval.

Considerations Against Adoption

University officers are aware of none.

Constituency Involvement

Not pertinent to this matter.

Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That:

- (1) The contract to replace the water piping in University Park, SIUC, be and is hereby awarded to H & H Plumbing, Heating and Electric Co., Carbondale, Illinois, in the amount of \$128,000.
- (2) Final plans and specifications for this project are hereby approved as submitted to the Board of Trustees for review, and shall be placed on file in accordance with I Bylaws 9, contingent upon favorable recommendation of the Architecture and Design Committee.

- (3) The Chancellor of Southern Illinois University be and is hereby authorized to take whatever action may be required in the execution of this resolution in accordance with established policies and procedures.

APPROVAL OF REVISED PROJECT BUDGET, APPROVAL OF PLANS  
AND SPECIFICATIONS, AND AWARD OF CONTRACTS: McANDREW  
STADIUM RENOVATION, SIUC

Summary

This matter seeks the revision of the original budget, the approval of plans and specifications, and award of contracts for the renovation of McAndrew Stadium.

The estimated cost for this work was originally set at \$830,000. Low bids were higher than anticipated causing the project budget to be raised to \$905,711. The sources of funds are student fees, revenue bonds, and some state appropriations.

Rationale for Adoption

The Board of Trustees gave its approval to renovate the turf, the track, and the lighting in McAndrew Stadium at its meeting on February 12, 1987. The estimated cost of the entire project was \$1,180,000.

The estimated cost of contracts, consultant's fee, and contingency for the turf and the track was \$830,000. Bids for this work have been received totalling \$830,711. These bids consequently raise the total cost of the project to \$905,711. The rebidding process would delay the work and cause interference with the 1987 football schedule. Because funding is presently available, the award of contracts is requested at this time.

One bid was received for the regular general work. The specialized general work was bid in a variety of packages and options. Nine vendors submitted bids on selected parts of the work. After careful review of the bid information, the preferred contract involves a complete package entitled "Contract D" for which only two qualified bids were received.

Mr. Charles Pulley, AIA, has reviewed the plans and specifications and recommends their approval.

Considerations Against Adoption

University officers are aware of none.

Constituency Involvement

The Intercollegiate Athletic Advisory Committee unanimously approved this project at its meeting on November 18, 1986. The committee is composed of representatives from all campus constituencies.

Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That:

- (1) The budget for the turf and track portion of this project be and is hereby increased to \$905,711.
- (2) The contract to do the general work to renovate the turf and track of McAndrew Stadium be and is hereby awarded to E. T. Simonds Construction Co., Carbondale, Illinois, in the amount of \$300,711.
- (3) The contract to do the specialized general work to renovate the turf and track at McAndrew Stadium be and is hereby awarded to Sportec International, Kenmore, New York, in the amount of \$530,000.
- (4) Final plans and specifications for this project are hereby approved as submitted to the Board of Trustees for review, and shall be placed on file in accordance with I Bylaws 9, contingent upon favorable recommendation of the Architecture and Design Committee.
- (5) The Chancellor of Southern Illinois University be and is hereby authorized to take whatever action may be required in the execution of this resolution in accordance with established policies and procedures.

Mr. Van Meter moved the ratification of Changes in Faculty-Administrative Payroll, SIUC, SIUE, and the Office of the Chancellor; the reception of Reports of Purchase Orders and Contracts, March, 1987, SIUC and SIUE; and the approval of Minutes of the Meetings held April 9, 1987; Project Approval and Recommendation for Contract: New Telecommunications System, SIUC; Approval of Plans and Specifications and Award of Contract: Replacement of Water Piping, University Park, SIUC; and Approval of Revised Project Budget, Approval of Plans and Specifications, and Award of Contracts: McAndrew Stadium Renovation, SIUC. The motion was duly seconded. Student Trustee opinion in regard to this motion was indicated as follows: Aye, Edward G. Lance; nay, none. The motion carried by the following recorded vote: Aye, B. B. Birger, Ivan A.

Elliott, Jr., Carol Kimmel, William R. Norwood, Harris Rowe, A. D. Van Meter, Jr., George T. Wilkins, Jr.; nay, none.

The following matter was presented:

RECOMMENDATION FOR HONORARY DEGREE, SIUC

Summary

The Chancellor, on the recommendation of the Honorary Degrees and Distinguished Service Awards Committee and the Acting President of Southern Illinois University at Carbondale, presents to the Board of Trustees a resolution recommending the awarding of the Honorary Degree, Doctor of Humane Letters, to Richard C. (Dick) Gregory at the August 8, 1987, commencement of Southern Illinois University at Carbondale.

Rationale for Adoption

Dick Gregory is a brilliant comedian, a leading civil and human rights activist, a well-received author, a recording artist, a film and television personality, and a man totally committed to non-violent social change. He has maintained a steadfast and principled dedication to work toward a more just and humane society, and has courageously taken those actions--throughout his life--which he felt were necessary to achieve progress toward this goal.

Dick Gregory was born in St. Louis, Missouri, and attended Sumner Public High School where he was president of his graduating class. He was also a track star and the best miler in the State of Missouri. From over a hundred scholarships offered to him, he chose to accept an athletic scholarship from Southern Illinois University. In 1953, he was captain of the Saluki cross country team and the Saluki track team. This talented sprinter became the fastest half-miler in SIU's history in 1953--a record that stood for eight years. He received Southern's Outstanding Athlete Award that year, the first Black student ever to be given that recognition.

While he was at Southern, Gregory's leadership abilities began to surface as he took actions to effect changes in social conditions in Carbondale. He was involved in events which led to changing the policy of segregated seating at Carbondale's only movie theater. He also worked in the successful campaign for a new student center for the campus--a project which necessitated students agreeing to a substantial fee increase.

In 1961, he became the first Black comedian to work in first line white night clubs and on national television. This fame brought him telephone calls from Medgar Evers and Martin Luther King, Jr. asking for his assistance in the growing civil rights movement. As a result, he sacrificed his career and was willing to risk his own life to help bring attention to societal injustices. He marched, demonstrated, and spoke out courageously at voter registration rallies and to the press. He performed at benefit shows for the Congress of Racial Equality (CORE) and the National Association for the



Advancement of Colored People (NAACP). In 1963, he collected and delivered 14,000 pounds of free food for the people in Leflore County, Mississippi.

At the urging of Dr. Martin Luther King, Jr., Mr. Gregory became increasingly involved with Dr. King's efforts, and the programs of the Southern Christian Leadership Conference, to bring freedom, justice, and equality to Black Americans. Mr. Gregory adopted King's philosophy of non-violence. During the 1960s, they were often jailed together as they demonstrated for civil rights.

Using humor and satire to make his points, Mr. Gregory wrote on the plight of Black Americans and commented on the American political scene. His autobiography, Nigger, has sold over one million copies. He co-authored a book with Mark Lane entitled Code Name Zorro: The Murder of Martin Luther King on the life and tragic death of his dear friend. One of his humorous recordings of commentaries on the American social scene sold over one million copies--the first time a "talk record" achieved that milestone. He was well-known, he was recognized, and he made an impact.

By 1967, Mr. Gregory's involvement with social causes had expanded to include, not only the civil rights movement, but concern for the broader spectrum of human rights, and the peace movement. Following the example of Gandhi, Mr. Gregory fasted for forty days to protest the killing in the Vietnam War. Since that first fast in 1967, he has fasted over 100 times, often to call attention to important social problems including fishing rights for Native Americans, de facto segregation in Chicago, drug addiction, and the escalating war in Vietnam. Currently, Mr. Gregory is heavily involved in researching nutritional solutions to world and domestic hunger--a project he began in 1974. Two years ago, he donated 2,600 pounds of his 4X formula, which requires no cooking or refrigeration, to the starving people of Ethiopia.

Like Gandhi and Dr. King, Mr. Gregory uses fasting, prayer, and other non-violent means to stir people's consciences and move their hearts to recognize the dignity of every human being. His concern continues for the plight of the poor, the hungry, and those less fortunate. Mr. Gregory's life has been characterized by hard work, dedication, courage, and unselfish sacrifice. He has not forgotten the poverty in which he was raised, nor his many friends at this university. Last February he spoke on this campus during Black History month at the invitation of the SIUC Black Affairs Council. Throughout his life, his strength of purpose has not faltered.

Because of Dick Gregory's indomitable spirit, his leadership, and his significant contribution to efforts to bring freedom, peace, and equality to Black Americans and all oppressed people, this recommendation for an honorary degree is presented.

#### Considerations Against Adoption

University officers are aware of none.



### Constituency Involvement

The Honorary Degrees and Distinguished Service Awards Committee of Southern Illinois University at Carbondale and the Acting President recommend to the Chancellor this honorary degree.

### Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That the Honorary Degree, Doctor of Humane Letters, be awarded to Mr. Richard C. (Dick) Gregory at the August 8, 1987 commencement of Southern Illinois University at Carbondale.

Mr. Norwood commented that he was especially pleased that the University would honor one of its own by recommending an honorary degree for Mr. Richard C. Gregory. He stated that he had known Mr. Gregory when they were students at SIUC. He cited Mr. Gregory's dedication to the causes of human and civil rights.

Mr. Norwood moved approval of the resolution. The motion was duly seconded, and after a voice vote the Chair declared the motion to have passed unanimously.

The following matter was presented:

### MODIFICATION IN THE USE OF THE REVENUE BOND FEE, SIUC [AMENDMENT TO 4 POLICIES OF THE BOARD B-13]

### Summary

This matter seeks to include the Evergreen Terrace family housing operation within the scope of approved uses for proceeds from the Revenue Bond Fee on a regular basis.

### Rationale for Adoption

Proceeds from the Revenue Bond Fee are currently used to compensate for the loss of available retained tuition fees pledged in support of the funded debt housing operations. Present Board policy also permits the use of these funds for the Evergreen Terrace operation from time to time as approved by the Board.

The only use of the Revenue Bond Fee for Evergreen Terrace to date was in FY 1983 when the Board approved an amount of up to \$72,500 to eliminate a deficit which had accrued over a long period of time due to delays in the

required external approvals for rate increases. Rate increases since that time have been approved in a timely manner.

The administration has attempted to operate Evergreen Terrace as an independent unit, while also desiring to maintain a standard of quality and a rental charge consistent with that of the funded debt operations, which includes Southern Hills family housing. Given that the budgets of these other areas benefit from the Revenue Bond Fee, it has proven very difficult to maintain comparable quality and rates at Evergreen Terrace. The attached table provides a comparison between Southern Hills and Evergreen Terrace. This table shows clearly the effects of the current use of the Revenue Bond Fee funds. Also included is an illustration of how the proposed use of these funds could make a difference in the quality of the Evergreen Terrace project. The amounts shown are illustrative at this time. Fuller consideration of the needs and the financial condition of Evergreen Terrace could result in some differences in the actual use of Revenue Bond Fee funds. Each of the areas benefit to a greater or lesser extent in any given year due to the current needs for major projects or other unusual expenses.

By including Evergreen Terrace in the budgeted use of the Revenue Bond Fee, attaining one campus-wide standard of quality at comparable levels of rent among all housing areas will be much more feasible.

#### Considerations Against Adoption

The purpose of the Revenue Bond Fee is to replace funds originally pledged in support of the funded debt operations. It is understood that in the event of a financial exigency, the funded debt areas would have first claim on these funds.

#### Constituency Involvement

This matter has been shared with the campus constituencies, the Housing Liaison Board, and the Evergreen Terrace Residents' Council.

On February 25, 1987, the Graduate and Professional Student Council voted to support the expanded use of the Revenue Bond Fee to include the Evergreen Terrace housing area.

#### Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That 4 Policies of the Board B-13 read as follows:

13. Revenue Bond Fee. Commencing with the Fall Semester, 1984, a Revenue Bond Fee of \$59.40 per semester shall be collected from each full-time student. Monies collected from this fee shall be used to compensate for the loss of available retained SIUC tuition fees pledged in support of the Southern Illinois University Housing and Auxiliary Facilities System Revenue Bonds and, in such sums as may be approved by the Board from time to time, applied to the support of Evergreen Terrace Family Housing.

Comparative Statement of Income and Expense  
Southern Hills (SH) and Evergreen Terrace (ET)

	FY 1984		FY 1985		FY 1986	
	SH	ET	SH	ET	SH	ET
Monthly Rent*	234	261	252	281	262	292
Operating Revenue	723,742	907,513	746,823	977,598	774,047	1,056,799
Operating Expense	<u>816,352</u>	<u>802,798</u>	<u>1,024,444</u>	<u>716,593</u>	<u>883,321</u>	<u>848,807</u>
Net	(92,610)	104,715	(277,621)	261,005	(109,274)	207,992
Use of Revenue						
Bond Fee	294,900	0	569,000	0	397,000	0
Debt Service Expense	<u>204,735</u>	<u>194,382</u>	<u>202,458</u>	<u>200,013</u>	<u>194,361</u>	<u>206,084</u>
Total Surplus/ (Deficit)	(2,445)	(89,667)	88,921	60,992	93,365	1,908

\*Rate for 2-bedroom apartment (unfurnished, utilities included). Southern Hills has efficiency and one- and two-bedroom apartments; 272 units total. Evergreen Terrace has two- and three-bedroom apartments; 302 units total.

Potential Use of Revenue Bond Fee at Evergreen Terrace

In an attempt to hold rent increases in line with other campus housing units, maintenance items have been deferred. Larger rent increases could have been justified. The following is a listing of potential uses of the Revenue Bond Fee to catch up on maintenance and improvements.

	FY 1988	FY 1989	FY 1990
Expenditures:			
Window Replacements and Installation	30,000	30,000	30,000
Painting	20,000	20,000	20,000
Hallway Tile	10,000	10,000	10,000
Appliances	30,000	0	0
Roof and Gutter Replacement	10,000	10,000	10,000
Sliding Door Replacement Installation	18,000	18,000	18,000
Attic Insulation	<u>36,000</u>	<u>36,000</u>	<u>0</u>
TOTAL	154,000	124,000	88,000

Items for future consideration: draperies, furnace replacement, and door and lock replacement.

Mr. Elliott moved approval of the resolution without change in the language. The motion was duly seconded. Student Trustee opinion in regard to this motion was indicated as follows: Aye, Edward G. Lance; nay, none. The motion carried by the following recorded vote: Aye, B. B. Birger, Ivan A. Elliott, Jr., Carol Kimmel, William R. Norwood, Harris Rowe, A. D. Van Meter, Jr., George T. Wilkins, Jr.; nay, none. The resolution reflects no change in the language.

The following matter was presented:

AUTHORIZATION FOR THE SALE OF BONDS: McANDREW  
STADIUM RENOVATION, SIUC

Summary

This matter requests Board approval of the Bond Resolution necessary for the sale of the McAndrew Stadium Renovation Bonds and authorizes the Board Treasurer to sell the Bonds to an underwriter if market conditions indicate that such action would be in the best interests of the Board and the University.

Rationale for Adoption

This Board, at its April 9, 1987 meeting, authorized the issuance of revenue bonds in an amount not in excess of One Million Dollars (\$1,000,000) to be payable from student athletic fees, usage fees, and earned interest. It was indicated at that meeting that the necessary Bond Resolution would be presented to the Board at a later date. Uncertainty in the financial market may lead to a situation in which a negotiated bond sale would be in the best interest of the University. Thus, authorizing the Board Treasurer to use this alternative to the competitive sale previously authorized will allow the University to seek the financial package most suited for its needs.

Considerations Against Adoption

University officers are aware of none.

Constituency Involvement

The Intercollegiate Athletic Advisory Committee unanimously approved this project at its meeting on November 18, 1986. The committee is composed of representatives from all campus constituencies.

Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That:

Section 1. It is hereby determined to be necessary and desirable that this Board of Trustees of Southern Illinois University (the "Board") authorize the construction of certain improvements to the athletic facilities at the Carbondale campus, such improvements consisting of the purchase and installation of artificial turf at the football stadium and improvements to the running track (the "Project").

Section 2. In order to provide for the payment of the Bonds necessary to fund these improvements, this Board must authorize the issuance of its Southern Illinois University Athletic Facilities Revenue Bonds Series 1987. The Board hereby approves the Bond Resolution in substantially the form hereto attached as Exhibit A, or with such necessary changes as shall be approved by the Board Treasurer.

Section 3. The Board Treasurer is authorized to sell these Bonds to an underwriter if market conditions indicate that this approach would result in the most suitable financial package for the University.

Section 4. The members, officers, agents, and employees of this Board are hereby authorized and directed to do all such acts and things and to execute all such documents as may be necessary to carry out and comply with the provisions of this Resolution and all of the acts and doings of the members, officers, agents, and employees of this Board which are in conformity with the intent and purposes of this Resolution, whether heretofore or hereafter taken or done, shall be and are hereby ratified, confirmed, and approved.

Mr. Elliott moved approval of the resolution. The motion was duly seconded. Student Trustee opinion in regard to this motion was indicated as follows: Aye, Edward G. Lance; nay, none. The motion carried by the following recorded vote: Aye, B. B. Birger, Ivan A. Elliott, Jr., Carol Kimmel, William R. Norwood, Harris Rowe, A. D. Van Meter, Jr., George T. Wilkins, Jr.; nay, none.

Under Executive Officer Reports, Acting President Guyon announced that several SIUC campus constituencies had passed resolutions in support of revenue enhancement. He stated that support of the revenue enhancement by the Undergraduate Student Organization, the Faculty Senate, the Graduate Council,



and the Administrative and Professional Staff Council will be communicated to the Chancellor and appropriate political figures.

President Lazerson reported that the undergraduate program in accountancy has received accreditation from the American Assembly of Collegiate Schools of Business. He stated that the newly-accredited program is the only accounting program in the St. Louis area having the special accreditation, with only 66 such accredited programs across the country. He announced that the women's tennis team had won the Division II National Title for the second year in a row and that Portia George, one of the members of that team, took the doubles title. He stated that the work done by the East St. Louis Center is amongst the most vital work that this institution does. He called upon Professor Johnetta Haley, Director of University Services to East St. Louis, to address the Board.

Professor Haley made the following presentation:

Chairman Rowe, Members of the Board, Chancellor Pettit, Acting President Guyon, President Lazerson, faculty, staff, and students. It is indeed a pleasure once again to welcome you to Southern Illinois University at Edwardsville's East St. Louis Center, and to have the opportunity to highlight the public service efforts that are underway. The Center's staff and I are acutely aware that strong and intelligent policy decisions by this Board, and their implementation by SIUE, make it possible for the Center to fulfill that portion of the University's mission which speaks to the delivery of services to those within Metropolitan East St. Louis. Those who, in many cases, would not ordinarily be afforded the opportunity nor develop an interest on their own to affiliate with SIUE. I commend the Board for the role it plays in causing the lives of many to be touched by the East St. Louis Center, considered by many to be a mecca among centers in the state and, perhaps, in the nation. This presentation will provide an update of the overall East St. Louis Center operations.

In keeping with the University's primary mission, upper division and graduate classes continue to be scheduled here at the Center. During the current academic year, courses in business, education, English, earth science, and fine arts and communications have attracted an enrollment of 180 students. Our pre-school programs, Head Start and Child Development, serve over 900 children daily.

The third largest in the state and serving all of St. Clair County, Head Start enrolls 715 three to five-year-old children from low-income families in six centers. Through comprehensive educational, health, nutritional, and social endeavors, Head Start aims to provide a learning environment that is conducive to children's intellectual, social, emotional, and physical development. The program also provides continuous in-depth services for the parents of its enrollees. Eighty staff members are employed by Head Start. In addition, over 300 parents and community persons actively volunteer their services.

The Child Development Program in its two centers, one having been destroyed in the October, 1986 flood, provides instructional-based day care services for over 200 children ages 3 to 5 within the City of East St. Louis. Their parents must be either employed or enrolled in school. I'm happy to report that many of these parents are enrolled at SIUE. The program employs twenty-five staff members.

Through our Project Success, Operation Uplift, and Upward Bound/Science Awareness Programs, we provide a wide variety of services for School District 189, in-school elementary, junior high, and senior high students as well as dropouts. Project Success operates after school during the academic year and all day for eight weeks during the summer. Its 50 enrollees, ages 6 through 13, are from protected homes and are referred by the courts. Project Success provides its participants school-related academic enforcement and a comprehensive schedule of extracurricular activities. Two full-time staff, one volunteer, and eleven part-time staff and student workers comprise the staff of that program. Operation Uplift is a relatively newcomer to the East St. Louis Center. It serves 140 in School District 189 students and dropouts in the age range of 14 through 21. Its three components, comprised of 45 gifted students, 45 protected students, and 50 dropouts, include activities that allow for a unique and effective unfolding of efforts aimed at pre-employment and career awareness. First-hand exposure to the world of work, via field trips to a variety of employment sites, job search activities, and selected guest speakers, is combined with instruction in mathematics and basic skills enrichment and reinforcement. Operation Uplift boasts an 80% placement rate at the end of its first phase of the dropout component. It has six staff members and four student workers. Operation Uplift and Project Success are housed at Bluff View School, a small building owned by School District 189 and located in a quiet scenic environment.

The Upward Bound/Science Awareness Program has as its purpose the encouragement and preparation of 150 minority high school students from School District 189 to enter college and pursue degrees in science and science-related fields and/or mathematics--all areas in which minorities are notoriously under-represented. The program operates five days per week for eleven months in its provision of all high school science and mathematics requirements; beginning with the sophomore year and continuing through the senior year. In April of this year, Upward Bound/Science Awareness received national acclaim by being selected by the National Council of Educational Opportunity Programs as one of four science models of excellence in the nation. A monograph which was submitted for the national competition has been published and distributed nationally. Eleven staff members are employed by this program.

The Katherine Dunham Center for the Performing Arts continues to bring its exceptionally fine instruction and unique performing abilities to those at the local, state, and national levels. In addition to the daily non-credit classes in dance, theater, body conditioning, acrobatics, and karate that are taught at the Center for all ages, from ages 3 through 93, KDCPA conducts ongoing area service classes for local school systems and other agencies. The St. Louis School System recently, for example, contracted KDCPA to provide certain services through its School Partnership Program. To date the enrollment in that program is 3,715 for the fiscal year 86-87. The semi-professional dance and theater companies continue to perform locally and at colleges throughout the Mid-West.

Another program that makes a very vital contribution to the University is our Educational Opportunity Center which serves both St. Clair and Madison Counties. The goal of EOC is to foster interest in post-secondary education through the dissemination of information in the form of financial aid applications, admission applications, and so forth. To date we have serviced this year 1,675 clients of which post-secondary enrollment can be verified for 294. Staff members in that program total 4.

The Dental Clinic is located on our fourth floor and continues to provide a very vital service to Metropolitan East St. Louis residents. Patients from the community are provided a comprehensive dental program which many would not be able to afford elsewhere. It continues to have a two month waiting list.

Time certainly does not permit me to provide an in-depth description of all operations here at the East St. Louis Center. However, the contributions of several other services, such as our information desk which employs retired professional men, our general services office which services students who are going to the Edwardsville campus daily, as well as textbook rental, and other kinds of services. We also provide employment opportunities for 75 student workers. We were the forerunners in requiring that all student workers at this Center maintain a minimum C grade point average. In the summer we employ numerous high school students through a JTPA Grant. We operate a well equipped computer lab. That computer lab is utilized by over 200 students who are attending classes at the main campus. We have three 2-week computer camp sessions in the summer for youths ages 7 through 15. The Lovejoy library branch is located on the first floor and is connected to over 6,000,000 additional titles along with the 25,000 titles in that library. They can get books from all over the state by coming to this library. An average of 100 persons come daily to our library. The Center also provides meeting spaces to the people in the community for conferences and all kinds of meetings for community organizations and so forth. An average of 100 persons attend meetings here every week and to date during this year we have had 4,000 people utilize the meeting facilities.

In conclusion, I would like to state that if the judgments of visitors from other universities across the nation and the judgment of those whom we serve can be trusted, then the University is fulfilling a unique and vital role in the City of East St. Louis. I hereby enlist your continued support of our programs. I wish to thank you for having made this presentation possible. I invite you to tour the building, ask lots of questions, and spread

the news of our University which advances the goals of higher education through dynamic and purposeful programs within its designated service area. Again, welcome to the East St. Louis Center.

The Chair thanked Professor Haley for the detailed presentation. He stated that the presentation had outlined some areas of service by the East St. Louis Center of which he was unaware.

Chancellor Pettit stated that this was the first Board meeting scheduled more than ten days after the receipt of his report on the Application for Appeal of Eden H. Adatsi, SIUC, for which his recommendation was that the Application for Appeal be denied. He explained that for such cases VI Bylaws 2-F provided that unless a majority vote to override his recommendation was enacted at this meeting, the Application for Appeal would be deemed to have been denied, and that the action which was the subject of the grievance would stand. He said that no motion to concur in his recommendation was necessary, but that if any Board member desired to grant the appeal notwithstanding his recommendation, this was the meeting at which such a motion would need to be made.

The Chair asked if there was such a motion; hearing none, the Chair declared that the Chancellor's decision would stand.

With regard to legislative activity, Chancellor Pettit reported that there are at least five bills pending in the legislature that have to do with prepaid tuition plans of one kind or another. He continued that S.B. 291, our appropriations bill, introduced by Senator Vadalabene, had been heard in the Senate Appropriations II Committee. He stated that testimony had been given on the bill, and the systems were called back to the Senate Appropriations II Committee for additional testimony. He stated that because of uncertainty over revenue enhancement, problems were occurring in the 1989 RAMP planning process.




He identified the following bills as affecting SIU: H.B. 2644 would add two non-voting faculty members to our Board of Trustees; S.B. 1045 would appropriate money for the Art and Design Facility at Edwardsville; H.B. 909 would have created a separate university here at this Center; H.B. 1116 would restore service bonus points to the test rankings used in the State Universities Civil Service System; and S.B. 743 would require this Board to consult with the Faculty Senate before creating or changing academic programs, standards, policies or practices. He stated that the Board would be kept informed of the progress of these bills.

The Chair announced that a news conference would immediately follow in Room 0026 and that lunch would follow in Room 1019. He stated that leaders of the East St. Louis community would be guests at the luncheon.

Mr. Van Meter moved that the meeting be adjourned. The motion was duly seconded, and after a voice vote the Chair declared the motion to have passed.

The meeting adjourned at 11:35 a.m.

  
Sharon Holmes, Executive Secretary



## CONTENTS

Minutes of Special Meeting held June 11, 1987 . . . . .	316
Roll Call . . . . .	317
Introduction of Constituency Heads . . . . .	318
Introduction of Student Trustees-elect . . . . .	318
Trustee Reports . . . . .	318
Committee Reports . . . . .	320
Finance Committee . . . . .	320
Academic Matters Committee . . . . .	321
Architecture and Design Committee . . . . .	321
Reports of Purchase Orders and Contracts, April, 1987, SIUC and SIUE . . .	323
Approval of Plans and Specifications and Award of Contracts: Renovations to Parking Lots and Drives, SIUC . . . . .	323
Abolition of Degree Program: Specialist Degree Program, Major in Secondary Education, School of Education, SIUE . . . . .	324
Oral English Proficiency in Instruction: Implementation of Public Act 84-1434 . . . . .	326
Temporary Financial Arrangements for Fiscal Year 1988 . . . . .	328
Approval of Minutes of the Meeting held May 14, 1987 . . . . .	328
Housing and Transportation for Executive Officers [Amendment to II <u>Statutes</u> 6] . . . . .	329
Executive Officer Reports . . . . .	332
Introduction of Dr. David Werner, Provost and Vice-President for Academic Affairs, SIUE . . . . .	332
Application for Appeal of Andrew E. Qunell, SIUC . . . . .	335
Presentation of the Eighth Lindell W. Sturgis Memorial Public Service Award . . . . .	335
Recognition of Ms. Debbie Schlautman and Mr. Edward G. Lance . . . . .	337

MINUTES OF THE MEETING OF THE BOARD OF TRUSTEES  
SOUTHERN ILLINOIS UNIVERSITY  
JUNE 11, 1987

A special meeting of the Board of Trustees of Southern Illinois University convened at 7:44 a.m., Thursday, June 11, 1987, in the Vermillion Room of the Student Center, Southern Illinois University at Carbondale. The regular Chairman and Secretary being present, the meeting was called to order. The following members of the Board were present:

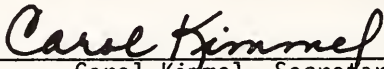
Mr. B. B. Birger  
Mr. Ivan A. Elliott, Jr.  
Mrs. Carol Kimmel, Secretary  
Mr. Edward G. Lance  
Mr. William R. Norwood  
Mr. Harris Rowe, Chairman  
Ms. Debbie Schlautman  
Mr. A. D. Van Meter, Jr., Vice-Chairman  
Dr. George T. Wilkins, Jr.

Also present were Dr. Lawrence K. Pettit, Chancellor of Southern Illinois University, and Mr. C. Richard Grunty, Board Legal Counsel.

The Secretary reported a quorum present.

Mr. Norwood moved that the Board go into closed session to consider the appointment, employment or dismissal of employees or officers, to adjourn directly from the closed session with no action having been taken. The motion was duly seconded. Student Trustee opinion in regard to this motion was indicated as follows: Aye, Edward G. Lance, Debbie Schlautman; nay, none. The motion carried by the following recorded vote: Aye, B. B. Birger, Ivan A. Elliott, Jr., Carol Kimmel, William R. Norwood, Harris Rowe, A. D. Van Meter, Jr., George T. Wilkins, Jr.; nay, none.

The meeting adjourned at 8:53 a.m.

  
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Carol Kimmel, Secretary

The regular monthly meeting of the Board of Trustees of Southern Illinois University convened on Thursday, June 11, 1987, at 10:40 a.m., in Ballroom "B" of the Student Center, Southern Illinois University at Carbondale. The regular Chairman and Secretary being present, the meeting was called to order. The following members of the Board were present:

Mr. B. B. Birger  
Mr. Ivan A. Elliott, Jr.  
Mrs. Carol Kimmel, Secretary  
Mr. Edward G. Lance  
Mr. William R. Norwood  
Mr. Harris Rowe, Chairman  
Ms. Debbie Schlautman  
Mr. A. D. Van Meter, Jr., Vice-Chairman  
Dr. George T. Wilkins, Jr.

Executive Officers present were:

Dr. Lawrence K. Pettit, Chancellor of Southern Illinois University  
Dr. Earl E. Lazerson, President, SIUE  
Dr. John C. Guyon, Acting President, SIUC

Also present was Mrs. Sharon Holmes, Executive Secretary of the Board.

The Secretary reported a quorum present.

NOTE: Copies of all background documents furnished to the Board in connection with the following matters have been placed on file in the Office of the Board of Trustees.

The Chair announced that the Board had met at approximately 7:44 a.m., Thursday, June 11, 1987, in the Vermillion Room of the Student Center, Southern Illinois University at Carbondale, and a motion had been made to adjourn into executive session to consider information regarding appointment, employment or dismissal of employees or officers. He stated that no other business had been discussed, and the meeting had adjourned with no action taken.

The Chair announced that the Board were personal guests of Mr. and Mrs. Harry Crisp for dinner on Wednesday, June 10, 1987.

The Chair introduced the following newly-elected constituency heads for SIUC: Mr. Sam McVay, Chair, Administrative and Professional Staff Council; Mr. David Saunders, Chairman, Civil Service Employees Council; Dr. Elaine Alden, President, Faculty Senate; Dr. Robert C. Radtke, Chairman, Graduate Council; and Mr. Darrell Johnson, President, Graduate and Professional Student Council. He recognized Ms. Joann Marks, Vice-Chairman, Civil Service Employees Council. He introduced the following newly-elected constituency heads for SIUE: Dr. Sid Denny, President, Faculty Senate, and Mr. Irving Hudlin, President, University Staff Senate. He announced that Mr. John Attard is the newly-elected President, Undergraduate Student Organization, SIUC, and Ms. Terry Abernathy is the newly-elected President, Student Body, SIUE. He welcomed the constituency heads to the meeting and invited their active participation.

The Chair also introduced Mr. Phil Lyons, the newly-elected Student Trustee from SIUC, and Mr. Terry Signorello, the newly-elected Student Trustee from SIUE.

Under Trustee Reports, Mrs. Kimmel reported that she had attended commencement exercises of the College of Education, the College of Communications and Fine Arts, the combined commencements of the College of Liberal Arts and University Studies, and the School of Law on Saturday, May 16, and the Graduate School commencement on Sunday, May 17, 1987. She stated that Mr. Elliott had also attended the School of Law commencement at which time Mr. John Gilbert was presented with the honorary degree, Doctor of Laws. She reported that Mr. John Rendleman, former SIUE Student Trustee, had graduated from the School of Law.

Mr. Norwood reported that he had attended the two-day meeting of the State Universities Retirement System on May 28 and 29. He reported that Mr. Jim Gentry had been elected President of the State Universities Retirement System, Mr. Art Aikman had been elected to the Executive Committee, and that he had been elected Treasurer. He announced that Senate Bill 1186 and House Bill 2426, companion bills, if enacted would increase the board from nine to fifteen members. He stated that the State Universities Retirement System had gone on record in opposition to these bills. He stated that the Retirement System is still underfunded.

Mr. Birger reported that he had attended the meeting of the Board of Directors, Southern Illinois University at Edwardsville Foundation, on May 28. He stated that Mr. Robert Wetzel is the new President of the Foundation and that a very positive program to formulate a capital program will be pursued.

Mr. Birger reported that he had also attended the dedication of the School of Dental Medicine Clinic on June 5. He stated that several legislators, Chancellor Pettit, President Lazerson, and Dean Ferrillo were in attendance. He announced that the School of Dental Medicine will accommodate 200 students, approximately 50 new students each year, and will give minorities an opportunity that has not existed in the past. He stressed the cooperation between the Capital Development Board and SIU.

Mr. Van Meter reported that he had attended the Southern Illinois University School of Medicine commencement on May 30. He stated that it is one of the happiest occasions you can possibly attend.

Mr. Van Meter announced that on Tuesday, June 9, Governor Thompson had invited Republican legislators from central and southern Illinois, as well as others who are interested in the welfare of the state, to the Governor's



mansion. He stated that Governor Thompson had made an excellent presentation in regard to the necessity for additional state funds. He stated that he thought it was a very intelligent and good approach to try to build a sensible consensus for the necessity of a tax increase.

Mr. Elliott reported that he had attended a meeting of the SIU Foundation Executive Committee on June 3 at the SIU School of Medicine in Springfield. He announced that the Foundation will meet yearly or every other year in Springfield. He cited the excellent job Mr. Harry Crisp, Chairman of the Board of the Foundation, had done this year in redoing the procedures and inspiring the Foundation to do a better job.

With regard to the School of Law commencement, Mr. Elliott stated that he didn't think he had ever seen anybody more proud of an honorary degree than John Gilbert. He stated that the honorary degree was richly deserved and that he appreciated everybody's efforts in making that a great day for John.

Mr. Rowe presented Chancellor Pettit with a picture of him throwing out the first ball of the game on Saturday, June 6th, the Tenth Annual SIU Alumni Day, at Wrigley Field. He stated that the Chicago Cubs had won over the St. Louis Cardinals.

Under Committee Reports, Mr. Elliott, Chairman of the Finance Committee, said that the Committee had met this morning in Ballroom "A" of the Student Center, Southern Illinois University at Carbondale, at 9:00 a.m. He gave the following report:

The Committee considered and recommends approval of Item J, Temporary Financial Arrangements for Fiscal Year 1988, and that it be placed on the omnibus motion. This item continues spending authorization at the present level until the legislature acts on the appropriations. The Committee had a report that the sale of bonds for McAndrew Stadium were sold at competitive bids. The interest rate was 7.7%. We appreciate the work that Don Wilson and others have done in getting this done. Comment was also made concerning the possibility of prepayment of bonds held by the U.S. government. RAMP guidelines for Fiscal Year 1989 were presented. This information is available to

Board members and the Committee which gives the administration guidelines on how to build RAMP for 1989. A few years ago we found that there's not much we can do about RAMP once that massive document is prepared. We wanted some input as to the guidelines for percentage of salary increases, percentage of increases for the library, and so on, so this was presented for our information. It will be discussed again and presented to the Board for approval next month. Consideration of the executive compensation study has been deferred until next month. The Chancellor made comments concerning computing and a report on the progress of the computing program will soon be received. We were also informed that through the efforts of Joe Yusko we have saved about \$162,000 on property insurance on bonded improvements. Item K, Housing and Transportation for Executive Officers [Amendment to II Statutes 6] was deferred for joint consideration with the Architecture and Design Committee.

Mrs. Kimmel, Chairperson of the Academic Matters Committee, stated that the Committee had met following the Finance Committee meeting. She gave the following report:

The Committee discussed and recommends approval of Items H, Abolition of Degree Program: Specialist Degree Program, Major in Secondary Education, School of Education, SIUE, and I, Oral English Proficiency in Instruction: Implementation of Public Act 84-1434, and that these items be placed on the omnibus motion. Both of these items had been presented at the Academic Matters Committee meeting last month. We had some discussion on RAMP and on a report on minority women and disabled students in academic programs. These matters will be discussed further next month.

Mr. Van Meter, Chairman of the Architecture and Design Committee, said that the Committee had met following the Academic Matters Committee, and he gave the following report:

The Committee discussed and recommends approval of Item G, Approval of Plans and Specifications and Award of Contracts: Renovations to Parking Lots and Drives, SIUC, and that that matter be placed on the omnibus motion. The Committee received three information items: renovation of University Center to house Textbook Service, SIUE, which was very well done; STC Airway Science Classroom Laboratory Facility, SIUC, in which an application for a federal grant has been made; and the Small Business Incubator, SIUC. We ask that the Committee be kept informed of these matters. With regard to the Small Business Incubator matter, the architects will be attending the press conference and will have available at that time the information which was presented at our meeting. The Finance Committee joined the meeting to discuss Item K, Housing and Transportation for Executive Officers [Amendment to II Statutes 6]. We ask that it not be placed on the omnibus motion. The staff did an excellent job in setting forth the information which we had requested and as a consequence it leads us to the conclusion recommended in the resolution. Mr. Van Meter deferred to Mr. Elliott on this matter.

Mr. Elliott said that he and Mr. Van Meter had had some consultation concerning how to handle this item and I met with Tom Britton and Don Wilson and told them what guidelines that we suggested that they follow in preparing the materials that were submitted to the Board. Since the Chancellor's Office does have some interest in this matter, I thought it was better if we set the guidelines so the guidelines were ours and not theirs. They did an excellent job in putting together the information that we need to consider the use of Stone House. In regard to Stone House's history, we tried to use it as office space at one time and it didn't work. We asked Mr. Charles Pulley, AIA, to consider the use of it for a small conference center, conferences for 60 to 80 people. It doesn't have the type of facilities to use for that purpose, it would cost \$632,000 to accommodate conferences, and it would be duplicative of the splendid facilities available here at the Student Center. So that didn't seem to be a reasonable use. A budget was prepared for annual use of Stone House for living quarters for the Chancellor or someone else and also for quarters to be used for other purposes. The budget is \$112,000 a year. Use for small meetings of community groups, alumni, prospective contributors and contributors, Foundation boards, governmental leaders, campus groups of all types, receptions, buffets, brunches, dinners, and so forth were considered. It was noted that in the past years many, many people have used Stone House. Since this has been discussed informally within the past few months, I made inquiry of a number of friends in southern Illinois regarding Stone House. Uniformly people say it's a great place, the University ought to have a place like this for its use, it ought to be used for what it was originally designed, and it fits that purpose better than anything else. So that my personal conclusion, and I shared that with the Committee this morning and Mr. Van Meter, was that it should be used for that purpose--direct the Chancellor to live in Stone House and make it available to the University community and try to use it for the welfare of the University. A resolution has been prepared by the staff. The following changes in the resolution were made this morning in Committee: in paragraph C, the dollar amount that's to be approved was changed from \$5,000 to \$2,500 and in the next to the last line after require review add "and approval" and strike "and approval by the Board's Executive Committee." The reason for that is we're more concerned with the integrity of the House than we are with the amounts of money. The Executive Committee ordinarily approves items over \$100,000 and it didn't seem reasonable to require them to also have to approve items to control the design purpose of the house. The Architecture and Design Committee can do that very easily. In paragraph D, six lines down where it says arrangements, strike "made on behalf of" and insert "recommended after consultation with." In the next line, strike "agreed upon" and at the end of that sentence add "Following Committee action, such budget will be submitted for approval by the Board of Trustees as a part of the overall internal operating budget for the fiscal year." This means that if housing is furnished to the President, it would undergo the same type of control and planning by the Board as with Stone House. I was asked between meetings, "Does this indicate that the Board will provide housing for the new President at SIUC?" The answer is no, it could be done, but there wasn't any discussion this morning to provide such housing. So a housing allowance or increase in salary to consider that would probably be appropriate in Carbondale. But who knows about a house? Maybe you've got a nice house you'd like to give to the University. This could be a possibility in the future. The President at Edwardsville has a house at this time. It would come under the requirements for this resolution. The Committees adopted the revised resolution.



Mr. Van Meter stated that guidelines were being set in the general processes of both budgeting for operations and capital improvements with regard to Stone House. We have set and discussed the uses and all of us are much more comfortable with the procedures now being formulated and much more comfortable in the sense that they are in the internal processes and will receive the same attention as all other items reviewed in the budgeting process by the Architecture and Design Committee. We are recommending approval of the matter, but ask that it not be placed on the omnibus motion.

The Chair explained the procedure for the Board's omnibus motion and he proposed that, after discussion, there would be taken up the following matters:

REPORTS OF PURCHASE ORDERS AND CONTRACTS,  
APRIL, 1987, SIUC and SIUE

In accordance with III Bylaws 1 and 5 Policies of the Board C, summary reports of purchase orders and contracts awarded during the month of April, 1987, were mailed to the members of the Board in advance of this meeting, copies were placed on file in the Office of the Board of Trustees, and these reports are hereby submitted for information and entry upon the minutes of the Board with respect to the actions of the Executive Committee.

APPROVAL OF PLANS AND SPECIFICATIONS AND AWARD OF  
CONTRACTS: RENOVATIONS TO PARKING LOTS AND DRIVES, SIUC

Summary

This matter seeks the approval of plans and specifications and the award of contracts to resurface five parking lots and two drives and to upgrade the lighting in four lots.

The estimated total cost was \$264,000. The low bids totaled \$258,330. Funds will come from traffic and parking revenue.

Rationale for Adoption

At its meeting on April 9, 1987, the Board of Trustees gave project approval to resurface parking lots #39, #48, #52, #59, #109, and the drives to parking lots #48 and #59 at an estimated cost of \$189,000. Approval was also given to upgrade the lighting in parking lots #1, #4, #40, and #46 at an estimated cost of \$75,000. The total cost was estimated to be \$264,000.

Favorable bids totaling \$258,330 have been received and the award of contracts is requested at this time. A single bid was received on the resurfacing part of this project.

Mr. Charles Pulley, AIA, has reviewed the plans and specifications and recommends their approval.

### Considerations Against Adoption

University officers are aware of none.

### Constituency Involvement

This project has the recommendation of the campus Traffic and Parking Committee, which has constituency representation.

### Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That:

- (1) The contract to resurface parking lots and drives be and is hereby awarded to E. T. Simonds Construction Co., Carbondale, Illinois, in the amount of \$197,550.
- (2) The contract to upgrade the lighting on parking lots be and is hereby awarded to Brown Electric Co., Goreville, Illinois, in the amount of \$60,780.
- (3) Final plans and specifications for this project are hereby approved as forwarded to the Board of Trustees via the Architecture and Design Committee for review, and shall be placed on file in accordance with I Bylaws 9.
- (4) The Chancellor of Southern Illinois University be and is hereby authorized to take whatever action may be required in the execution of this resolution in accordance with established policies and procedures.

ABOLITION OF DEGREE PROGRAM: SPECIALIST DEGREE PROGRAM,  
MAJOR IN SECONDARY EDUCATION, SCHOOL OF EDUCATION, SIUE

### Summary

This matter proposes the abolition of the Specialist Degree program, major in Secondary Education, School of Education, SIUE, effective July 1, 1989.

### Rationale for Adoption

Since 1982, the program's enrollments have steadily declined. In the past three years, only three students have been enrolled in the program. The market for individuals holding this degree is limited.

Students currently enrolled in the program will have ample opportunity to complete their studies before the designated termination date. Faculty who currently teach courses in the program have existing assignments in other programs and will not be affected by the abolition. There are no budgetary implications in this action.



Considerations Against Adoption

University officers are aware of none.

Constituency Involvement

This proposal was initiated by the Department of Curriculum and Instruction, School of Education, SIUE. It has been approved by the Dean of the School of Education and by the Graduate Council, SIUE.

Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That the Specialist Degree program, major in Secondary Education, School of Education, SIUE, be and is hereby abolished effective July 1, 1989, and that the Southern Illinois University at Edwardsville Tenure Policy and Guidelines as approved by the Chancellor, June 30, 1983, be adhered to in the question of faculty members assigned to the program who may be affected by this resolution; and

BE IT FURTHER RESOLVED, That this action be reported to the staff of the Illinois Board of Higher Education.

ABOLITION OF DEGREE PROGRAM: SPECIALIST DEGREE PROGRAM,  
MAJOR IN SECONDARY EDUCATION, SCHOOL OF EDUCATION, SIUE

I. Program Inventory Data:

<u>CIPS</u>	<u>MAJOR</u>	<u>SPECIALIZATION/ CONCENTRATION</u>	<u>DEGREE</u>	<u>SCHOOL/ DEPARTMENT</u>
13.1205	Secondary Education		S.D.	Education/ Curriculum & Instruction

II. Reason for Proposed Action:

This program has experienced a significant decline in enrollment between 1978 and 1983. During the past five years, only nine degrees have been awarded, none of them in the past two years. There have been no applicants since 1984 and no new students have been admitted to the program for the past four years. The Department of Curriculum and Instruction in the School of Education, SIUE, believes that few students, if any, will be applying in the near future. In addition, the benefits of the degree are negligible in the education market.

III. Anticipated Budgetary Effects:

Because instructors in this program have continuing commitments in other education programs, both undergraduate and graduate, the program has no identifiable resources, therefore, no budgetary effects will result.

IV. Arrangements to be Made for Affected Faculty, Staff, and Students, and for Affected Equipment and Physical Facilities:

All staff associated with the program have assignments in other programs and will, therefore, require no special arrangements. Opportunities for completion of the degree by current majors will be available. No equipment or special physical facilities are associated with or used in the program.

V. Other Educational Units, Curricula, or Degrees Affected by this Action:

No other units, curricula, or degrees will be affected.

VI. Changes in Catalog Copy:

The catalog program description attached will be deleted.

VII. Requested Effective Date:

July 1, 1989.

ORAL ENGLISH PROFICIENCY IN INSTRUCTION:  
IMPLEMENTATION OF PUBLIC ACT 84-1434

Summary

This matter proposes that the Board direct the Chancellor to take those steps necessary to implement Public Act 84-1434. The Act requires the establishment of a program to assess the oral English proficiency of all persons providing classroom instruction at SIU and to ensure that each person who is not orally proficient in the English language attain such proficiency prior to providing classroom instruction.

Rationale for Adoption

During the spring 1986 session of the Illinois General Assembly, Senate Bill 1516 dealing with oral English proficiency was approved by both the House and the Senate. The bill was vetoed by Governor Thompson on September 14, 1986, but that veto was overridden in the fall session of the General Assembly. The bill became law over the Governor's objections.

The new law, Public Act 84-1434, in part amends the Charter of the Board of Trustees of Southern Illinois University, providing that:

The Board of Trustees of Southern Illinois University shall establish a program to assess the oral English language proficiency of all persons providing classroom instruction to students at each campus . . . and shall ensure that each person who is not orally proficient in

the English language shall attain such proficiency prior to providing any classroom instruction to students. The program required by this section shall be fully implemented . . . by the beginning of the 1987-88 academic year. Any other provisions of this section to the contrary notwithstanding, nothing in this section shall be deemed or construed to apply to, or to require such oral English language proficiency of any person who provides classroom instruction to students in foreign language courses only.

On February 11, 1987, Chancellor Lawrence K. Pettit directed the creation of a task force to make recommendations on the implementation of this new law. The task force, composed of representatives of faculty and student constituency groups at SIUC and SIUE and the University administration, made recommendations to the Chancellor on May 4, 1987. Those recommendations included proposed guidelines to be promulgated by the Chancellor under which the new law would be implemented. The task force report was shared with the Presidents for review and reaction.

The predominant rationale guiding the task force's activities was compliance with the new law. In developing its recommendations, the task force sought to observe all provisions of the new law and to maintain a sensitivity to the pluralistic nature of the University.

#### Considerations Against Adoption

Many in the University community have stated reservations and objections regarding the substance of Public Act 84-1434, and Governor Thompson in his veto message raised many substantive objections. These objections have included concerns over the law's lack of a clear definition of "oral proficiency" and its potential for "cultural elitism and isolation."

#### Constituency Involvement

The basic scheme of implementation is the result of recommendations of the task force created by Chancellor Pettit. Task force members were appointed to represent the recognized faculty and student constituency groups at SIUC and SIUE, as well as the University administration.

#### Resolution

BE IT RESOLVED, By the Board of Trustees in regular meeting assembled, That the Chancellor of Southern Illinois University is directed to develop guidelines under which amendments to the Charter of Southern Illinois University dealing with a program of oral English proficiency in instruction (Section 8c) established by Public Act 84-1434 will be implemented.

TEMPORARY FINANCIAL ARRANGEMENTS FOR FISCAL YEAR 1988

As of this date, Southern Illinois University's appropriation bill for Fiscal Year 1988 has not been enacted. Since it is essential to maintain the operation of the University between the beginning of Fiscal Year 1987 and that time at which the appropriation bill is enacted and an Internal Budget for Operations is approved by the Board of Trustees, Board approval of the following resolution is recommended:

Resolution

WHEREAS, Southern Illinois University's appropriation bill for Fiscal Year 1988 has not been enacted; and

WHEREAS, This meeting of the Southern Illinois University Board of Trustees is the last regular meeting prior to the beginning of Fiscal Year 1988;

NOW, THEREFORE, BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That subject to the availability of funds, the Chancellor of Southern Illinois University is authorized to make, and to authorize the Acting President of Southern Illinois University at Carbondale and the President of Southern Illinois University at Edwardsville to make, expenditures necessary for operations until such date as a completed Internal Budget for Operations for Fiscal Year 1988 is approved by the Southern Illinois University Board of Trustees.

Mr. Norwood moved the ratification of Changes in Faculty-Administrative Payroll, SIUC and SIUE; the reception of Reports of Purchase Orders and Contracts, April, 1987, SIUC and SIUE; and the approval of Minutes of the Meeting held May 14, 1987; Approval of Plans and Specifications and Award of Contracts: Renovations to Parking Lots and Drives, SIUC; Abolition of Degree Program: Specialist Degree Program, Major in Secondary Education, School of Education, SIUE; Oral English Proficiency in Instruction: Implementation of Public Act 84-1434; and Temporary Financial Arrangements for Fiscal Year 1988. The motion was duly seconded. Student Trustee opinion in regard to this motion was indicated as follows: Aye, Edward G. Lance, Debbie Schlautman; nay, none. The motion carried by the following recorded vote: Aye, B. B. Birger, Ivan A. Elliott, Jr., Carol Kimmel, William R. Norwood, Harris Rowe, A. D. Van Meter, Jr., George T. Wilkins, Jr.; nay, none.



The following matter was presented:

HOUSING AND TRANSPORTATION FOR EXECUTIVE OFFICERS  
[AMENDMENT TO II STATUTES 6]

Summary

This matter proposes amendments to the Board's Statutes on housing and transportation for executive officers. The amendments specify the use of Stone House as the official residence of the Chancellor of Southern Illinois University and establish a mechanism for Board Committee review and approval of an annual operations and maintenance budget for the facility and review and approval of fixed improvements. Further, the amendments specify similar Chancellor review and approval procedures for presidential housing accommodations.

Rationale for Adoption

Two independent circumstances have caused the current review and assessment of Board policy on housing for executive officers. The first is a September, 1986, study by the Illinois Board of Higher Education entitled "A Report on Public University Presidents' and Chancellors' Residences." That report made several recommendations to which this matter responds. The second circumstance is the current search for a President of Southern Illinois University at Carbondale which raises questions regarding the long-term use of the facility known as Stone House.

Stone House was originally constructed as a residence and entertainment facility for the Chancellor's predecessor, then called President of Southern Illinois University. That officer served as the chief executive for the overall University, but prior to completion of Stone House the position was abolished. In 1972, ownership of Stone House was transferred from the SIU Foundation to the Board of Trustees for use as the official residence of the President of Southern Illinois University at Carbondale.

In 1979, the Board of Trustees reorganized the administrative structure of the University to create the position of Chancellor as chief executive officer of the University. The first Chancellor chose to live in Edwardsville and made arrangements with the Board of Trustees to be paid a salary supplement to help defray the costs of acquiring a residence suitable for the kinds of activities incumbent upon the chief executive officer. Only recently has the issue of Stone House's long-term use as a residence been reviewed in the context of both the President of SIUC and the SIU Chancellor residing in Carbondale. That review has involved an analysis of operating costs and possible alternative uses.

The Board has chosen to direct the Chancellor of Southern Illinois University to live in Stone House for two principal reasons. The first is that the Chancellor should reside in a University setting conducive to cultural, social, and educational interchanges important to students, faculty, University-related organizations, and dignitaries associated with the University community. By using Stone House as a residence, the facility will serve as a



resource for fulfilling the official, ceremonial, and social functions incumbent upon the chief executive officer of Southern Illinois University. Second, requiring the Chancellor to reside in Stone House is consistent with the original intentions of the Board of Trustees related to the facility's use.

#### Considerations Against Adoption

The chief consideration against adoption is cost. The costs of operating Stone House either as a residence or for another purpose have, historically, been high. Partial use as a residence, however, does not add to the costs of maintaining and operating the facility. Other reports presented to Board Committees address operating cost and alternative use issues and recommend courses of action which can significantly reduce the costs of operating that facility.

#### Constituency Involvement

Constituency involvement has not been sought directly on this issue. As with all items appearing on the Board of Trustees agenda, however, opportunities for comment are provided at open meetings of the Board.

#### Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That II Statutes of the Board of Trustees 6 be amended to read as follows:

#### Section 6. Housing and Transportation for Executive Officers.

A. It being inherent in positions of Chancellor of Southern Illinois University, President of Southern Illinois University at Carbondale, and President of Southern Illinois University at Edwardsville that the incumbents are consistently called upon to perform duties of their employment at all hours of the day and night and both in their offices and in their homes, it is in the best interest of the Board of Trustees that these officers' homes be adequate as a place of work and convenient to the locus of operations, and that transportation for use in official duties be available to them at all times, and that for the convenience of the Board of Trustees such housing and transportation shall be required of and assured to these executive officers as reasonably required, whether by provision in kind or such other arrangement as seems most likely to attain the goals above expressed.

B. The primary purpose of the Board of Trustees in making provision for required housing arrangements is to provide a University setting conducive to the cultural, social, and educational interchanges important to students, faculty, University-related organizations, and dignitaries associated with the University community. Official housing should serve as a primary resource for fulfilling the official, ceremonial, and social functions of the office of the chief executive in the academic community.

C. The Chancellor of Southern Illinois University shall, for the convenience of the Board of Trustees, reside in that facility known as Stone House. Each year, the Chancellor shall submit to the Finance Committee a proposed operation and maintenance budget for the facility. That budget shall identify all sources of funds proposed for expenditure. Following Committee action, such budget will be submitted for approval by the Board of Trustees as a part of the overall internal operating budget for the fiscal year. Fixed improvements as defined by Board of Trustees policy, which exceed \$2,500 in cost, require review and approval by the Board's Architecture and Design Committee.

D. The Chancellor will be responsible for proposing appropriate compensation arrangements for the President of Southern Illinois University at Carbondale and the President of Southern Illinois University at Edwardsville. Such arrangements shall take into account the use of a University-owned or leased residence. Each year, the Chancellor shall provide the Board's Finance Committee with a summary of such arrangements recommended after consultation with the Presidents, including budgets for the operation and maintenance of any University-owned or leased properties or the amount of any salary supplement to be paid in lieu of University-provided housing. Following Committee action, such budget will be submitted for approval by the Board of Trustees as a part of the overall internal operating budget for the fiscal year. Fixed improvements as defined by Board policy for facilities made available for the use of a President shall be reviewed and approved in the same manner as specified in paragraph C above.

E. Such housing and transportation will be provided within the limits prescribed by the Statutes of the State of Illinois and the Regulations of the Illinois Board of Higher Education.

Mr. Van Meter moved approval of the resolution as amended. The motion was duly seconded.

Mr. Rowe stated that the exercise undergone by the Board has been helpful. He explained that a year or so ago the legislature asked the IBHE to make a study, which they did, and the amounts being spent on Stone House did not look good and were not being controlled properly by this Board. He continued that there were changes being made at Stone House indiscriminately which simply pointed out the fact that a firm control over expenditures needed to be kept. He stated that the number one priority is salaries for the employees at SIU. He explained that Stone House did not cost SIU since the

property was given to SIU. He continued that it was built as a house, looks like a house, and is a house, so costs in using the House are going to be controlled. He stated that the study had been helpful in ascertaining whether there was any other valid use for Stone House. He continued that the Finance Committee, Architecture and Design Committee, and staff deserved a lot of credit in accomplishing this task.

Mr. Norwood commented that the Board has come full circle with regard to Stone House and concluded that Stone House should be used for the purpose it was intended. He stated that he was very proud of Stone House, that excuses shouldn't be made for it, and that it's a great benefit to the University. He continued that he liked the idea that the Board was going to be involved in the operating budget, capital improvements, and things of that nature. He remarked that the Board didn't know of some of the things that were going on and that was the Board's fault. He explained that if anything happens in the future that the Board doesn't like it will be no one's fault but the Board's.

The motion to approve the resolution with amendments having been made and seconded, after a voice vote the Chair declared the motion to have passed unanimously.

Under Executive Officer Reports, President Lazerson, SIUE, stated that a search for a new Provost and Vice-President had begun last fall after Dr. Barbara Teters's announcement to step down from that position effective June 30 of this year. He continued that with the ratification of personnel matters for SIUE today the Board had ratified the appointment of Dr. David Werner as Provost and Vice-President effective July 1, 1987. He cited Dr. Werner's distinguished career at SIUE. He outlined the following list of objectives: 1) guarantee the quality of everything done in terms of the

instructional process; 2) see that those programs that have achieved excellence at SIUE will receive regional and national prominence as that excellence dictates; and 3) a commitment to the notion of doing everything that can be done to see that minority populations are appropriately represented in science, engineering, and the professions. President Lazerson introduced Dr. Werner.

Chancellor Pettit announced that a new procedure for coordinating fund raising activities is in the process of implementation, which will proceed as follows: in July of each year the Presidents will submit to the Chancellor their proposed fund raising priorities for the next calendar year; the Chancellor, after checking with the Foundation and Alumni leadership, will respond and formulate his recommendations for the University as a whole, which will then go to the Finance Committee of the Board in September, for action by the entire Board of Trustees in October. He continued that each year at the October meeting the Board of Trustees will be asked to formally adopt priorities for private fund raising for the entire University and presumably this process will result in the fund raising priorities being related to mission, goals, aspirations, and other kinds of priorities set by the University. He stated that each December a Chancellor's conference on fund raising strategy will be held, involving all the principals including two members of the Board of Trustees. In that regard, he stated that the Board of Trustees would be brought closer to the Foundation Boards and provide a central role for central administration in coordinating the efforts as well. He explained that this had been agreed to by all the principals involved. He cited one real problem in the future for universities that aren't huge or wealthy will be the problem of buying into the game in super-computing telecommunications. He

explained that SIU was in the process of working out arrangements whereby its campuses can link through cooperative arrangements with the national super-computer at the University of Illinois at Urbana and with an organization called Mid-Net which involves most of the Big Eight institutions plus Washington University. Chancellor Pettit explained that because of the uncertainty of action by the legislature no salary increase plans were being presented at this meeting. He commented that SIU has been very busy, under the direction of a task force headed by Vice Chancellor Brown, sending letters to friends of the University asking them to contact their legislators, write letters to the editor, and attend public meetings, to support the Governor in all ways in his efforts to secure the tax increase which the state needs to invest in its future, not only in higher education but in other essential services if the state is going to be competitive economically in the future. He continued that SIU has been very active in that campaign and will continue to be up until the very end.

With regard to the Presidential search for SIUC, Dr. Pettit reported that the Presidential Search Advisory Committee, the search firm representative, and he had interviewed eight semi-finalists in St. Louis on June 8 and 9. He announced that the next step will be his identification of a smaller group of finalists, based on the committee's recommendation, to be interviewed openly at Springfield and Carbondale for two and a half day sessions each. He stated that spouses will also accompany the candidates. He stated that the committee had been a wonderful group of people to work with; they were dedicated, open, objective, and very insightful. He asked that members of the Presidential Search Advisory Committee in attendance stand and be recognized.



Chancellor Pettit stated that this was the first Board meeting scheduled more than ten days after the receipt of his report on the Application for Appeal of Andrew Qunell, SIUC, for which his recommendation was that the Application for Appeal be denied. He explained that for such cases VI Bylaws 2-F provided that unless a majority vote to override his recommendation was enacted at this meeting, the Application for Appeal would be deemed to have been denied, and that the action which was the subject of the grievance would stand. He said that no motion to concur in his recommendation was necessary, but that if any Board member desired to grant the appeal notwithstanding his recommendation, this was the meeting at which such a motion would need to be made.

The Chair asked if there was such a motion; hearing none, the Chair declared that the Chancellor's decision would stand.

Mrs. Kimmel explained that in the spring Dr. Guyon had reported that the students at SIUC were going to participate in a mothers' march for the March of Dimes and that this was considered a huge success financially, and was also successful because of the involvement of students in a community activity. She reported that Mr. Sam McVay, Director, Health Service, and his staff had been thanked for their support of this activity and because this is the first college campus that has been involved in the mothers' march for the March of Dimes. She presented Dr. Pettit with a plaque from the March of Dimes for his participation and support of this project.

The Chair stated that it was a pleasure to make the presentation of the eighth Lindell W. Sturgis Memorial Public Service Award. He called on Mr. Elliott to make the presentation.

Mr. Elliott made the following statement:

This is always a joyous occasion. The Board has received the committee's recommendation for the eighth award of this honor memorializing Lindell W. Sturgis and his signal service which he gave to this institution. Mr. Sturgis served with distinction on the governing boards of Southern Illinois University for nearly 30 years; 20 of those years were on the Board of Trustees. He accepted further responsibilities by serving as Chairman for two years, and as Vice-Chairman for several years preceding. His dedication and commitment to Southern Illinois University still stands as a model for all of us to emulate. In his memory his relatives and friends have created this Lindell W. Sturgis Public Service Award. The award shall be given annually to an employee of Southern Illinois University at Carbondale. This employee shall be recognized for his or her contribution to the community, area, state, or nation and shall be based on non-job related activities. The award has been given several times in the past and before I move the award, I would like to have some of the people involved and the past recipients to assist me in the presentation. We're delighted to have Lindell's daughter, Jean Easley, and her husband John, here today, along with Lindell's great-grandchildren, Jamie and David. I'd like to recognize past recipients: Dr. Bill O'Brien, first recipient of the award; Dr. John Fohr, second recipient; Dr. David Christensen, third recipient; Mrs. Carol McDermott, fourth recipient; Mrs. Betty Mitchell, fifth recipient; Mr. Rex Karnes, first recipient of the Lindell W. Sturgis Professional Achievement Award; Dr. Ed Shea, sixth recipient; and Dr. Randall Nelson, seventh recipient. He also recognized Mr. J. C. Garavalia, who was instrumental in beginning, designing, and structuring the award; Dr. Anne Carman, President of the SIU Foundation; and Committee members: Mr. Jack Dyer, Mr. Dave Grobe, Mr. Rex Karnes, Mrs. Marianne Osberg, Mr. C. Michael Williams, Mrs. Susan Rehwaltdt, and Dr. Ben Shepherd. He also recognized Ms. Virginia Marmaduke and Dr. Kenneth Garry, who nominated this year's recipient. Now that we have this fine group assembled you can see the work that goes into this award as well as the people who have received it. I'm pleased to move that this Board present the eighth Lindell W. Sturgis Public Service Award to Mr. Erv Coppi. Will Mrs. Coppi and his daughter, Carla, come forward to share in this occasion?

The motion was duly seconded, and after a voice vote the Chair declared the motion to have passed unanimously.

Mr. Elliott recognized Mr. Erv Coppi and outlined for the Board the wide variety of activities which he is currently and has been involved regarding community service. He presented Mr. Coppi with a plaque and a check for \$500.

Mr. Coppi made the following remarks:

This is the type of honor that comes to a person only once in a lifetime. I've lived in and enjoyed this area of southern Illinois for sixty-one years. I've always believed that in this life when we take some we have to put some back. I'm reminded today of a man who also believed that. He was an Italian immigrant who came to this country at the turn of the century with his new bride and speaking very little English he settled in a small coal mining community of Royalton about twenty miles from here in Franklin County, and for thirty years he was elected to the town board and for another twelve years he was elected to the school board. In those days you weren't paid much. All you got was a hard time for being on city council or school boards. Many times during the depression and the WPA days, he and the other aldermen and school board members had to do the work themselves like unclogging stopped sewers and patching streets and fixing flooded ditches. They did this work themselves and this man gave of himself, expecting nothing in return, as so many of the others did. His name was Carlo Coppi, my father, and I've always tried to be like him. In accepting this award, I want to thank the Board of Trustees, the selection committee, the people who nominated me, and, of course, the family of Lindell Sturgis for this great honor. I'd be remiss if I didn't take just a second, too, to thank the two people who have been an inspiration to me. My wife, Marie, and my daughter, Carla, who was named after my father. If you don't mind, I'd like to share this honor with all those hard working old timers who made it easier for all of us to be better citizens, and I'd like to accept it in the memory of my father. Thank you all and I hope I can live up to it.

The Chair stated that this was the last meeting for the two Student Trustees, Edward G. Lance and Debbie Schlautman, and presented each with a Certificate of Appreciation for their service.

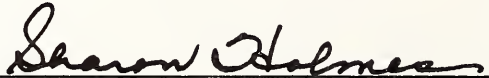
Ms. Schlautman commented that her service on the Board had been a great educational opportunity and a real pleasure.

Mr. Lance thanked the Board for a warm reception at the beginning of his term and that he was pleased to have been a part of such a wonderful year with the divestment and oral proficiency and so forth. He stated that it had been quite an educational experience. He announced that he was working with the City of Chicago, but in the fall of 1988 Board members will get a letter stating that he had been accepted into law school.

The Chair announced that a news conference had been scheduled immediately following the regular meeting in the Mississippi Room and that lunch would follow in the Old Main Room.

Mr. Norwood moved that the meeting be adjourned. The motion was duly seconded, and after a voice vote the Chair declared the motion to have passed unanimously.

The meeting adjourned at 11:43 a.m.

  
Sharon Holmes, Executive Secretary

- Academic Matters Committee,  
members appointed to, 5, 171;  
report of, 8, 55-56, 97-98, 118,  
134, 175, 229, 268-69, 297, 321
- Academic Programs,  
SIUC:  
Vocational Education Studies,  
Department of, restructuring  
of academic programming within,  
235-37
- SIUE:  
Education, School of, major in  
Secondary Education, specialist  
degree program, abolition of  
degree program, 324-26
- Adams, Robert McCormick,  
awarded honorary degree, Doctor  
of Humane Letters, SIUE, 177-78
- Air Conditioning, SIUC,  
approval of plans and specifi-  
cations and award of contracts,  
Greek Row, 272-74
- Alumni, Former Students and Friends  
of Southern Illinois University,  
Incorporated, Association of,  
member and alternate appointed,  
226; report of meeting, 294-95
- Apartment Rentals and Residence Hall  
Rates, SIUC,  
increase in, 198-205; notice of  
proposed increase, 160-64
- Appeals,  
Adatsi, Eden H., SIUC, Appli-  
cation for Appeal, 313
- Bender, M. Lionel, SIUC,  
Application for Appeal, 258-59
- Halverson, Paul, SIUC, Application  
for Appeal, 291
- Qunell, Andrew, SIUC, Application  
for Appeal, 335
- Architecture and Design Committee,  
members appointed to, 171; report  
of, 8-9, 56, 98, 118-19, 134-35,  
175-76, 229-30, 269, 297, 321-23
- Art and Design Facility, SIUE,  
project approval, recommendation  
of architect, and permission to  
request release of funds, 186-88
- Awards, Distinguished Service,  
Melvin L. Fowler, SIUE, 181-82  
Robert G. Hardy, SIUE, 178-80  
Donald R. McBride, SIUE, 180-81
- Birger, B. B.,  
appointed to Architecture and Design  
Committee; Board of Directors,  
Southern Illinois University at  
Edwardsville Foundation; and Alternate  
to Joint Trustees Committee for  
Springfield Medical Education  
Programs, 171-72; reappointment to SIU  
Board of Trustees announced, 226-27
- Board of Higher Education, Illinois,  
meetings, report of, 6-7, 52-54, 96-97,  
132-33, 172-73, 228-29, 295; member  
and alternate appointed to, 172;  
summary of IBHE operating budget  
recommendations for FY-88, 216-22
- Board of Trustees,  
Academic Matters Committee, members  
appointed to, 5, 171; report of,  
8, 55-56, 97-98, 118, 134, 175,  
229, 268-69, 297, 321
- Alumni, Former Students and Friends  
of Southern Illinois University,  
Incorporated, Association of,  
William R. Norwood, appointed as  
member, 226; Ivan A. Elliott, Jr.,  
appointed as alternate, 226; report  
of meeting, 294-95
- Architecture and Design Committee,  
members appointed to, 171; report  
of, 8-9, 56, 98, 118-19, 134-35,  
175-76, 229-30, 269, 297, 321-23
- Association of Governing Boards,  
National Conference, report of, 266
- Commencement, report of: SIUC, 51, 318;  
SIUE, 7; SIU School of Medicine,  
319; SIUC School of Law, 320
- Committees of the Board,  
members appointed to, 5, 171
- Election of officers, 170
- Executive Committee, members elected  
to, 171
- Finance Committee, members appointed  
to, 5, 171; report of, 8, 55, 97,  
117-18, 134, 175, 229, 268, 296-97,  
320-21
- Illinois Board of Higher Education,  
member and alternate appointed to,  
172; report of, 6-7, 52-54, 96-97,  
132-33, 172-73, 228-29, 295; summary  
of IBHE operating budget recommen-  
dations for FY-88, 216-22



## Board of Trustees (cont'd.)

Joint Trustees Committee for Springfield Medical Education Programs, member and alternate appointed to, 172; report of, 54, 133

Meetings: approval of schedule for 1987, 101-03; notice of, 39-40, 81; special, 3-4, 93-94, 115, 130, 168, 262-63, 316; special meetings, report of, 95, 116, 131, 169, 266, 317

NIFA SAFECON, report on, 294

Officers, elected, 170

Southern Illinois University at Edwardsville Foundation, Board of Directors, member and alternate appointed to, 172; report of meeting, 228, 319

Southern Illinois University Foundation, SIUC, Board of Directors, member and alternate appointed to, 171; report of, 117, 227, 295-96; report of Executive Committee, 50-52, 132, 320; report of nominating committee, 50-51

Special reports to the Board, 81-84; 108-112

State Universities Civil Service System, Merit Board of, Administrative Advisory Committee, report of, 51, 173, 227-28; member elected to, 171; report of, 96, 173-74, 266-67

State Universities Retirement System, Board of Trustees of, member elected to, 171; report of, 133, 228, 319

Boiler Rehabilitation, SIUC, approval of plans and specifications and award of contract: Phase IV, 271-72

Bonds, application to prepay revenue bonds held by the United States, 193-94; authorization for sale of, McAndrew Stadium Renovation, SIUC, 282-83, 308-09; prepayment of bonds held by the United States, 284-85; Revenue Refunding, Series 1986A, 122-24

Brown, James M., recognition of, 5-6

## Budget,

FY 87: annual internal budget for operations, 65-74

FY 88: amendment to RAMP Planning Documents, program reviews, SIUC, 119-20; Resource Allocation and Management Program (RAMP) Planning Documents: Executive Summary, 25-26; planning statements, program reviews, new program requests, expanded/improved program requests, and special analytical study: SIUC, 26-30; SIUE, 33-38; SIU School of Medicine, 30-33; Resource Allocation and Management Program (RAMP) Submissions, capital budget requests, 14-21; capital budget priorities, 57-65; operating budget request, 84-88, amendment to, 103-08; operating RAMP Guidelines, 21-25; summary of IBHE operating budget recommendations, 216-222

Build Illinois Projects, FY 1987, project approvals, selection of architects and engineers: SIUC, 245-46, 270-71; Springfield Medical Campus, project approval and selection of architects and engineers, 190-91

## Capital Improvements, SIUC, Buildings:

Evergreen Terrace, roof repairs and attic insulation, project approval and selection of architect, 12-14; approval of plans and specifications and award of contract: roof repairs, 120-21

Small Business Incubator, site approval, 195-97

University Park, replacement of water piping: approval of plans and specifications and award of contract, 300-01; project approval and selection of engineers, 189-90

Vivarium renovations, project approval and selection of architects, 244-45

## Other:

Air Conditioning, Greek Row, approval of plans and specifications and award of contracts, 272-74

Boiler Rehabilitation, approval of plans and specifications and award of contract, Phase IV, 271-72

- Capital Improvements, SIUC,  
Other (cont'd.):  
Grinnell Hall, insulation  
replacement, project approval  
and selection of architect,  
274-75  
Parking lots and drives, renovation  
to: approval of plans and spec-  
ifications and award of contracts,  
323-24; project approval and  
selection of engineers, 275-76  
Springfield Medical Campus:  
project approval and selection of  
architects and engineers, FY 1987  
Build Illinois Project, 190-91  
Capital Improvements, SIUE,  
Buildings:  
Classroom Buildings II and III Sky-  
light Renovation, project approval,  
recommendation of architectural  
and engineering firm, and per-  
mission to request release of  
funds, 182-85  
Other:  
Energy Conservation Project, FY-87,  
project approval and recommen-  
dation of engineering firm, and  
permission to request release of  
funds, 185-86  
Lovejoy Library, carpet replacement,  
Phase II, project approval, recom-  
mendation of design services and  
permission to request release of  
funds, 80-81  
Commencement,  
SIUC, 51, 318; SIUE, 7; SIU School  
of Medicine, 319; SIUC School of  
Law, 320  
Constituency Heads, 1987-88,  
introduced: SIUE: Terri Abernathy,  
Student Senate, Sid Denny, Faculty  
Senate, Irving Hudlin, University  
Staff Senate, 318; SIUC: Elaine  
Alden, Faculty Senate, John Attard,  
Undergraduate Student Organization,  
Darrell Johnson, Graduate and Pro-  
fessional Student Council, Sam  
McVay, Administrative and Profes-  
sional Staff Council, Robert C.  
Radtke, Graduate Council, David  
Saunders, Civil Service Employees  
Council, 318  
Coppi, Erv,  
recipient of eighth SIUC Lindell W.  
Sturgis Memorial Public Service  
Award, 335-37  
Denny, Thomas J.,  
Director, Governmental Relations, 257  
Dental Medicine, School of, SIUE,  
dedication of clinic, 319; presen-  
tation by Dean Butts, 45-47  
Easement, SIUE,  
approval of, 188-89; approval of  
utility easement, 276-78  
East St. Louis Center, SIUE,  
presentation regarding, 310-13  
Education, School of, SIUE,  
major in Secondary Education, specialist  
degree program, abolition of degree  
program, 324-26  
Elliott, Ivan A., Jr.,  
appointed Chairman of the Finance Com-  
mittee, 171; appointed representative  
to Board of Directors, SIU Foundation,  
171; appointed alternate to Association  
of Alumni, Former Students and Friends  
of Southern Illinois University,  
Incorporated, 226; elected represen-  
tative to Merit Board of the State  
Universities Civil Service System, 171  
Energy Conservation Project, SIUE,  
project approval, recommendation of  
engineering firm, and permission to  
request release of funds, FY-87, 185-86  
English, Oral Proficiency in Instruction,  
implementation of Public Act 84-1434,  
326-27  
Evergreen Terrace, SIUC,  
approval of plans and specifications  
and award of contract, roof repairs,  
120-21; roof and attic insulation,  
project approval and selection of  
architect, 12-14  
Executive Committee,  
members elected to, 170-71  
Faculty meeting, SIUC,  
annual, report on, 132  
Fees,  
Revenue Bond Fee, SIUC, modification  
in the use of, notice of, 288-89;  
no change in, 305-08  
student activity fee, SIUC, notice  
of proposed increase, 205-07;  
increase in, 230-33  
student recreation fee, SIUC, notice  
of proposed increase, 208-12;  
increase in, 238-43  
University Center Fee, SIUE, notice  
of proposed increase, 255-56;  
increase in, 278-82

- Finance Committee,  
members appointed to, 5, 171; report  
of, 8, 55, 97, 117-18, 134, 175, 229,  
268, 296-97, 320-21
- Financial Arrangements,  
temporary, for FY 1988, 328
- Fowler, Melvin L., SIUE,  
Distinguished Service Award, 181-82
- Fund raising activities,  
333-34
- Gilbert, John G.,  
awarded honorary degree, Doctor of  
Laws, SIUC, 285-87
- Gregory, Richard C.,  
awarded honorary degree, Doctor of  
Humane Letters, SIUC, 303-05
- Grinnell Hall, SIUC,  
insulation replacement, project  
approval and selection of architect,  
274-75
- Good Luck Glove Building,  
approval to acquire real property,  
SIUC, 138-39
- Governmental Relations Officer,  
appointment of, 257; search for, 88
- Guelker Field, Bob, SIUE,  
designation of, 98-100
- Guyon, John,  
appointment as Acting President,  
SIUC, 127
- Greek Row, SIUC,  
air conditioning, approval of plans  
and specifications and award of  
contracts, 272-74
- Hardy, Robert G., SIUE,  
Distinguished Service Award, 178-80
- Honorary degrees,  
Robert McCormick Adams, Doctor of  
Humane Letters, SIUE, 177-78; John G.  
Gilbert, Doctor of Laws, SIUC, 285-  
87; Richard C. Gregory, Doctor of  
Humane Letters, SIUC, 303-05
- Housing,  
approval regarding, 298; charge to  
Architecture and Design Committee,  
269-70; housing and transportation  
for executive officers, 329-32
- Humanities, School of, SIUE,  
response to the IBHE report of  
public university program reviews  
(July 13, 1982): Master of Arts,  
Major in Philosophy, 74-79
- Illinois Educational Consortium,  
election of directors, 56-57; waiver  
of annual meeting and election of  
directors, 246-47
- Joint Trustees Committee for Springfield  
Medical Education Programs,  
member and alternate appointed to, 172;  
report of, 54, 133
- Kimmel, Carol,  
appointed Chairperson of Academic  
Matters Committee, 171; appointed  
Alternate to Board of Directors, SIU  
Foundation, and Illinois Board of  
Higher Education, 171-72; re-elected  
Secretary, Board of Trustees, and  
member of Executive Committee, 170-71
- Lance, Edward G.,  
appointed to Finance Committee, 5, 171;  
recognition of, 337
- Land Transactions,  
approval to acquire real property, SIUC,  
138-39; approval of land use plan 5,  
SIUE, 151-59; easement to Carver and  
Dods, SIUE, 188-89
- Legislation of the Board of Trustees,  
amendments to:  
apartment rentals and residence hall  
rates, SIUC, increase in, 198-205;  
notice of proposed increase, 160-64  
housing and transportation for  
executive officers, 329-32  
purchasing policies, update of, 142-50  
Revenue Bond Fee, SIUC: modification  
in use of, notice of, 288-89; no  
change in, 305-08  
Student Activity Fee, SIUC: increase  
in, 230-33; notice of proposed  
increase, 205-07  
Student Recreation Fee, SIUC: increase  
in, 238-43; notice of proposed  
increase, 208-212  
tuition rate increases for FY 1988,  
233-35; notice of, 212-15  
University Center Fee, SIUE: increase  
in, 278-82; notice of proposed  
increase, 255-56
- Legislative activity,  
report of, 41-42, 290-92, 313-14



- Lovejoy Library, SIUE,  
carpet replacement, Phase II,  
project approval, recommendation  
of design services and permission  
to request release of funds, 80-81
- Lyons, Phil,  
announcement of election as SIUC  
Student Trustee, 294; introduced  
as SIUC Student Trustee, 318
- Martin Field, Abe, SIUC,  
approval of plans and specifi-  
cations and award of contracts,  
139-41; project approval and  
selection of architect, construct  
training and locker room facility,  
11-12
- McAndrew Stadium Renovation, SIUC,  
approval of revised project budget,  
approval of plans and specifications,  
and award of contracts, 301-02;  
authorization for sale of bonds,  
282-83, 308-09; project approval  
and selection of architect, 191-93
- McBride, Donald R., SIUE,  
Distinguished Service Award, 180-81
- Meetings, Board of Trustees,  
schedule of, for 1987: approval of,  
101-03; notice of, 39-40, 81;  
special, 3-4, 93-94, 115, 130, 168;  
special meetings, report of, 95,  
116, 131, 169, 266, 317
- Mission, Statements of,  
SIUC and SIUE, report on, 89
- Naming of Facilities,  
Guelker Field, Bob, SIUE,  
designation of, 98-100
- Nelson, Randall H.,  
recipient of seventh SIUC  
Lindell W. Sturgis Memorial  
Public Service Award, 89-91
- NIFA SAFECON,  
report on, 294
- Norwood, William R.,  
appointed to Finance Committee,  
171; appointed to Association of  
Alumni, Former Students and  
Friends of Southern Illinois  
University, Incorporated, 226;  
recognition of, 293; re-elected  
to Board of Trustees of State  
Universities Retirement System,  
171
- Parking Lots, SIUC,  
approval of plans and specifications  
and award of contracts, 323-24; reno-  
vations to, project approval and  
selection of engineers, 275-76
- Personnel,  
statement by SIUC Faculty Senate  
President, 135-36
- Presidential Search, SIUC,  
164; report of, 334
- Purchase Orders and Contracts,  
report of, 9, 56, 98, 119, 136-37,  
176-77, 230, 270, 298, 323
- Purchasing Policies,  
update of, 142-50
- Reasonable and Moderate Extensions  
and Off-Campus Program Locations,  
information report, 9-10, 137-38
- Residence Hall Rates and Apartment  
Rentals, SIUC,  
increase in, 198-205; notice of  
proposed increase, 160-64
- Revenue Bond Fee, SIUC,  
modification in use of, notice of,  
288-89; no change in, 305-08
- Revenue Enhancement,  
discussion of, 257-58, 264-65;  
endorsement of, 267-68, 309-10;  
report on, 319-20
- Revenue Refunding Bonds,  
Series 1986A, 122-24
- Rowe, Harris,  
appointed to Academic Matters Committee  
and Illinois Board of Higher Education,  
171-72; re-elected Chairman, Board of  
Trustees, and member of Executive  
Committee, 170-71
- Salary Increases,  
for Presidents, 41
- Schlautman, Debbie,  
appointed to Academic Matters Committee,  
5, 171; recognition of, 337
- Service Bonus Points,  
Civil Service Employees, approval of  
elimination of, 248-54; discussion of,  
174
- Signorello, Terry,  
introduced as Student Trustee-elect,  
SIUE, 318
- Small Business Incubator, SIUC,  
site approval, 195-97

- Somit, Albert, SIUC,  
recognition of, 160; reassignment  
of, 124-26
- Southern Illinois University at  
Edwardsville Foundation,  
Board of Directors, member and  
alternate appointed to, 172; report  
of, 228, 319
- Southern Illinois University  
Foundation, SIUC,  
member and alternate appointed to,  
171; report of meetings, 50-51,  
117, 132, 227, 295-96, 320
- Special Reports to the Board of  
Trustees,  
81-84; 108-112
- State Universities Civil Service  
System,  
Administrative Advisory Committee,  
member elected to, 171; report of,  
51, 173, 227-28; Merit Board,  
report of, 96, 173-74, 266-67
- State Universities Retirement System,  
Board of Trustees of, member  
elected to, 171; report of, 133,  
228, 319
- Student Activity Fee, SIUC,  
increase in, 230-33; notice of  
proposed increase, 205-07
- Student Recreation Center, SIUC,  
notice of project: construct a  
fitness center addition to, 208-12;  
project approval, 238-43
- Student Recreation Fee, SIUC,  
increase in, 238-43; notice of  
proposed increase, 208-12
- Sturgis, Lindell W., Memorial Public  
Service Award, SIUC,  
presentation of seventh award to  
Dr. Randall H. Nelson, 89-91;  
presentation to eighth award to  
Mr. Erv Coppi, 335-37
- Telecommunications,  
approval of system replacement,  
SIUE, 141-42; project approval  
and recommendation for contract,  
SIUC, 298-300
- Temporary financial arrangements,  
for FY 1988, 328
- Tuition,  
notice of rate increases for Fiscal  
Year 1988, 212-15; approved, 233-35
- University Center Fee, SIUC,  
increase in, 278-82; notice of  
proposed increase, 255-56
- University Park, SIUC,  
project approval and selection of  
engineers, 300-01; approval of  
plans and specifications and award  
of contract, replacement of water  
piping, 189-90
- Van Meter, A. D., Jr.,  
appointed Chairman, Architecture and  
Design Committee, 171; reappointment  
to SIU Board of Trustees announced,  
226-27; re-elected Vice-Chairman,  
Board of Trustees, 170
- Vice-Chancellors,  
statement by SIUC Faculty Senate  
President regarding, 135-36
- Vivarium Renovations, SIUC,  
project approval and selection of  
architects, 244-45
- Vocational Education Studies, SIUC,  
Department of, restructuring of  
academic programming within, 235-37
- Werner, David, SIUE,  
appointment of, as Vice-President for  
Academic Affairs and Provost, 332-33
- Wilkins, George T., Jr.,  
appointed to Architecture and Design  
Committee, 171; appointed to Joint  
Trustees Committee for Springfield  
Medical Education Programs and  
alternate to Board of Directors, SIU  
at Edwardsville Foundation, 172;  
re-elected member of Executive Com-  
mittee, 170-71





1877