

1986

1985-1986 Annual Report of the Board of Trustees of Southern Illinois University

Southern Illinois University Board of Trustees

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ANNUAL REPORT

of the Board of Trustees
Southern Illinois University

1985-86



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of the Board of Trustees
Southern Illinois University

1985-86

Southern Illinois University - Board of Trustees
CARBONDALE, ILLINOIS 62901



June 30, 1986

The Honorable James R. Thompson
Governor of the State of Illinois
Springfield, Illinois

Dear Governor Thompson:

We have the honor to submit to you herewith, in compliance with the law, the thirty-seventh annual report of the Board of Trustees of Southern Illinois University for fiscal year July 1, 1985 to June 30, 1986.

Respectfully yours,

Carol Kimmel
Carol Kimmel, Secretary
Board of Trustees

BOARD OF TRUSTEES

(as of June 30, 1986)

Barnard B. Birger	Collinsville
Charles M. Dragovich	Edwardsville
Ivan A. Elliott, Jr.	Carmi
Carol Kimmel	Moline
Andy Leighton	Carbondale
William R. Norwood	Rolling Meadows
Harris Rowe	Jacksonville
A. D. Van Meter, Jr.	Springfield
George T. Wilkins, Jr.	Edwardsville

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Sharon Holmes, Executive Secretary
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Donald W. Wilson, Board Treasurer and System Financial Officer

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George T. Wilkins, Jr.

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Harris Rowe, Chairman
Carol Kimmel
George T. Wilkins, Jr.

FINANCE COMMITTEE

Ivan A. Elliott, Jr., Chairman
Charles M. Dragovich
William R. Norwood

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July 11, 1985

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The regular monthly meeting of the Board of Trustees of Southern Illinois University convened on Thursday, July 11, 1985, at 10:15 a.m., in Ballroom "B" of the Student Center, Southern Illinois University at Carbondale. The regular Chairman and Secretary being present, the meeting was called to order. The following members of the Board were present:

Mr. Charles M. Dragovich
Mr. Ivan A. Elliott, Jr.
Mrs. Carol Kimmel, Secretary
Mr. Andy Leighton
Mr. William R. Norwood
Mr. Harris Rowe, Chairman
Dr. George T. Wilkins, Jr.

The following member was absent:

Mr. A. D. Van Meter, Jr., Vice-Chairman

Executive Officers present were:

Dr. Earl E. Lazerson, President, SIUE
Dr. Kenneth A. Shaw, Chancellor of the SIU System
Dr. Albert Somit, President, SIUC

Also present was Mrs. Sharon Holmes, Executive Secretary of the Board.

The Secretary reported a quorum present.

NOTE: Copies of all background documents furnished to the Board in connection with the following matters have been placed on file in the Office of the Board of Trustees.

The Chair welcomed Charles M. Dragovich, Student Trustee from SIUE, and Andy Leighton, Student Trustee from SIUC. He announced the appointment of Mr. Dragovich to the Finance Committee and the appointment of Mr. Leighton to the Architecture and Design Committee.

The Chair announced that Mrs. Crete B. Harvey had resigned as a member of the Board of Trustees. He stated that she had been a valuable addition to this Board and that she will be missed.

The Chair announced the passing of Mr. Harold R. Fischer, former member of the Board of Trustees. In that regard, he called upon President Lazerson who presented the following memorial resolution:

Memorial Resolution

HAROLD R. FISCHER

The Board of Trustees of Southern Illinois University by this memorial resolution records the death of Harold R. Fischer, on July 10, 1985, and extends sympathy to Mrs. Fischer and the family.

Mr. Harold R. Fischer served on the Board of Trustees of Southern Illinois University from 1954 to 1975. This period included three full terms of six years each and a partial term of three years in completion of a term vacated, service to this Board and the Universities of over twenty-one years. He served as Vice-Chairman for the period from January 1969 to February 1971 and as Chairman for the period from February 1971 to February 1973. He served on the Southern Illinois University Foundation Board beginning in 1971. At the June 10, 1977 commencement of Southern Illinois University at Edwardsville, he was presented with the Distinguished Service Award by the University.

The Board of Trustees hereby expresses deep appreciation for the service and leadership Harold R. Fischer provided. His warmth, his wit, and his wisdom will be missed. Our condolences are extended to Mrs. Fischer and to the members of the family. The Board of Trustees and the entire University community, along with their friends and supporters, share with the family a profound sense of loss.

Mr. Elliott moved approval of the memorial resolution and that it be sent to Mrs. Fischer. The motion was duly seconded, and after a voice vote the Chair declared the motion to have passed unanimously. Mr. Rowe asked that the memorial resolution be adopted by standing in a moment of silence in memory of Mr. Harold R. Fischer.

Mr. Rowe welcomed Dr. Donald Ugent, representing the Faculty Senate, SIUC, and Mr. Max Waldron, Chairman of the Civil Service Employees Council, SIUC.

Under Trustee Reports, Mrs. Kimmel reported that she had attended the meeting of the Illinois Board of Higher Education on July 9, and was very pleased to have represented SIU. She continued that President and Mrs. Somit

had entertained the Board beautifully. At the meeting on Tuesday, she stated that there had been a unique presentation by the School of Medicine on simulated diagnosis. She reported that a great deal of time had been spent discussing what was going on in Springfield. She reported that a motion had been passed to emphasize advancing minority participation in higher education, a process for which SIU had already initiated a program which is being participated in by other universities. She stated that Mr. Ted Sanders, State Superintendent of Education, had made a presentation on the K-through-12 school improvement program. She continued that both Dr. Richard Wagner and Mr. Sanders had spoken of the excellent cooperation that had taken place between their offices since the coming of Mr. Sanders, and that probably some of the things that took place in the legislature would not have happened without this cooperation and leadership. She explained that the real crux of the school improvement program will be its implementation. She continued that the graduation requirements of K-through-12 and the raising of admission requirements at the universities cannot be separated if higher education is to improve. She stated that there was a general feeling of responsibility in this cooperation between the State Board of Education and the Board of Higher Education.

Dr. Wilkins commented that he thought the minority situation was a real problem for all of public education and to recruit these students would mean coming up with money and programs. In this regard, he stated that to recruit these students it was going to take big dollars, big plans, and a five- or ten-year program.

Mr. Norwood stated that the problem needs to be looked at very closely and carefully and in the long term. He explained that SIU's MedPrep

program was an example of how programs can work well and that the IBHE had come to realize that that was a good program.

Under Committee Reports, Dr. Wilkins had no report for the Executive Committee.

Mr. Elliott, Chairman of the Finance Committee, said that the Committee had met that morning in the Illinois Room of the Student Center. He gave the following report:

Mr. Charles Dragovich was welcomed to the Finance Committee. The minutes of the June 13, 1985, meeting were approved. Dr. Shaw commented on the budget update for Fiscal Year 1986. Item K, Operating RAMP Guidelines for Fiscal Year 1987, was discussed and the Finance Committee recommended approval. We ask that it not be placed on the omnibus motion. Item M, Dr. Martin Luther King, Jr. Holiday and Administrative Closure [Amendments to 2 Policies of the Board C-3-b], was discussed, approved, and recommended for inclusion in the omnibus motion. It was pointed out that this matter gives the administration the power to grant a zero, one, or two day holiday during the Christmas vacation as an administrative closure. This is not a promised holiday, but administrative closure for the purpose of saving expenses of the University. It's been carefully considered and some times there won't be any overall saving by closing the University. There are offset expenses, such as overtime, for those people who have to work because of the ongoing nature of their jobs. It was pointed out, in response to a question, that this is not a promise that there will be an administrative closure. It's an authorization to do so and depending on the day on which Christmas falls and depending on the academic program in some years there may be one, two, or possibly no days at all. Item P, Authorization of Self-Insurance Program [Amendment to 5 Policies of the Board], was discussed in some detail. The insurance expense is absolutely exploding and the insurance proposal for this year was six times the cost for last year and not nearly as good coverage. Because of the law that was passed, the University now has the ability to be self-insured. This is a bit risky the first year or two, but it looks as if we have a good program in mind and that this will give us insurance coverage and funding to save some money from the cost of insurance. There will be a million dollars transferred to the fund in the first year, there will be some lag time in claims, and it's hopeful that six or seven million dollars can be built up as a base reasonably rapidly. One million dollars sounds like a lot of money, especially since it's double what we paid for insurance coverage last year but the insurance premium for this year would have been two and a half million dollars. The Committee appreciates the work that has been done by so many. The Committee recommends approval and that it be placed on the omnibus motion. The long-range plan for computing was presented and will be discussed in September. A proposal for an engineering computer was presented and it has been recommended to the Executive Committee that it be sent out for bids. This matter will come back to the Finance Committee for approval in September. The Fiscal Year 1986 audit plan was presented and accepted. It was pointed out that the coal bids have gone out and because of the softness of the market and changes in specifications we were

able to save something in the magnitude of \$300,000 on coal bids this year. The guidelines for administrative organization and computing affairs have been presented to the Committee. This matter will come back to the Finance Committee in a formal way, but the Chancellor is to go ahead and follow these and start the administrative changes that are necessary. If anyone has comments about it they should talk to Chancellor Shaw very shortly. Audits of the Alumni Association and the Foundation and the supplementary audit by the external auditors were presented and will be discussed in September.

Mrs. Kimmel, Chairperson of the Academic Matters Committee, stated that the Committee had met following the Finance Committee meeting. She gave the following report:

Items L, L(1), L(2), and L(3), Resource Allocation and Management Program (RAMP) Planning Documents, Fiscal Year 1987: Executive Summary; Planning Statements, Program Reviews, New Program Requests, Expanded/Improved Program Requests, and Special Analytical Study, SIUC; Planning Statements, Program Reviews, Expanded/Improved Program Requests, and Special Analytical Studies, SIU School of Medicine; and Planning Statements, Program Reviews, New Program Requests, Expanded/Improved Program Requests, and Special Analytical Study, SIUE, were discussed at length at our June meeting. Item N, Information Report: Approval of Reasonable and Moderate Extensions and Off-Campus Program Locations, was discussed in June and again this morning. The Committee recommends that Items L(1), L(2), L(3), and N be approved and placed on the omnibus motion.

Dr. Wilkins, in the absence of Mr. Van Meter, chaired the Architecture and Design Committee meeting which had met following the Academic Matters Committee. He gave the following report:

The Committee discussed and recommends that Items G, Award of Contract: Modifications to Parking Lots A and D, SIUE; revised H, Approval of Plans and Specifications and Authority for Award of Contracts: Construction of Child Care Center, SIUE; J, Resource Allocation and Management Program (RAMP) Submissions, Fiscal Year 1987: Capital Budget Requests; and R, Project Approval and Selection of Architect: Greek Row Air Conditioning, SIUC, be approved and placed on the omnibus motion. Item S, Project Approvals and Selection of Architects and Engineers: FY 1986 Build Illinois Projects, SIUC, is withdrawn from the Board's agenda.

The Chair explained the procedure for the Board's omnibus motion, and he proposed that, after discussion, there would be taken up the following matters:

REPORTS OF PURCHASE ORDERS AND CONTRACTS,
MAY, 1985, SIUC AND SIUE

In accordance with III Bylaws 1, and procedures effective April 1, 1980, summary reports of purchase orders and contracts awarded during the month of May, 1985, were mailed to the members of the Board in advance of this meeting, copies were placed on file in the Office of the Board of Trustees, and these reports are hereby submitted for information and entry upon the minutes of the Board with respect to the actions of the Executive Committee.

INFORMATION REPORT: APPROVAL OF REASONABLE AND MODERATE
EXTENSIONS AND OFF-CAMPUS PROGRAM LOCATIONS

This report contains information on all actions in the category of reasonable and moderate extensions and all requests for off-campus program locations since the last report of December 13, 1984.

1. Further information on the December 13, 1984, report:

Master of Science, Major in Nursing, Medical-Surgical Specialization, in the Carbondale Area, SIUE. Withdrawn from further consideration by SIU System.

Conversion of the Master of Science in Education Majors in Early Childhood Education, Educational Media, Elementary Education, and Secondary Education to One Major in Curriculum and Instruction, College of Education, Department of Curriculum, Instruction, and Media, SIUC. Accepted by the IBHE staff as a reasonable and moderate extension.

Conversion of the Specialist Degree Majors in Elementary Education and Secondary Education to One Major in Curriculum and Instruction, College of Education, Department of Curriculum, Instruction, and Media, SIUC. Accepted by the IBHE staff as a reasonable and moderate extension.

Establishment of a College of Engineering and Technology Applied Research Center, SIUC. Accepted by the IBHE staff as a reasonable and moderate extension.

Change of Title of Specialization from Occupational Alternative to Manufacturing Technology in the B.S. Degree Program in Industrial Technology, SIUC. The University is preparing responses to questions posed by the IBHE staff.

2. Reasonable and Moderate Extensions Approved by the Chancellor Since December 13, 1984:

Abolition of Specializations in the A.A.S. Degree Program in Avionics Technology, SIUC.

Change of Title and Curriculum of A.A.S. Degree Program in Construction Technology-Building to Construction Technology, SIUC.

Reorganization of the School of Business, SIUE.

Abolition of the General Accounting Specialization in the B.S. Degree Program in Business Administration, SIUE.
Identification of Liberal Arts and Music Business Specializations within the B.A. Degree Program in Music, SIUC.

Retitling of Concentrations within the M.S. Degree Program in Engineering, SIUC.

Merger of the Departments of Educational Leadership and Higher Education to Form a Department of Educational Administration and Higher Education, SIUC.

Change in Department Title from Physics and Astronomy to Physics, SIUC.

As of this date, the first four items in the list have been accepted by the IBHE staff as reasonable and moderate extensions; the last item has only recently been sent forward. In all other cases, SIUC is preparing responses to IBHE staff questions.

AWARD OF CONTRACT: MODIFICATIONS TO PARKING LOTS
A AND D, SIUE

Summary

This matter proposes the award of a contract for the general work for the capital project, Modifications to Parking Lots A and D, SIUE. The contract awarded hereby would replace the contract previously awarded by the Board which was subsequently refused by the awardee. Funding for the project is from SIUE parking and traffic revenue funds. Attached for information is a copy of the bid summary sheet.

Rationale for Adoption

At its meeting of February 14, 1985, the Board approved the project and the plans and specifications for the project. At its meeting of June 13, 1985, the Board awarded contracts for the project. Subsequent to the Board's June meeting, the firm that was recommended and awarded the contract for the general work refused to accept the purchase order for the contract.

This matter proposes to award the contract for the general work to the next low bidder. That firm has advised University officers of its willingness to accept the contract as bid. Costs for completing the project would remain within the approved budget.

Considerations Against Adoption

University officers are aware of none.

Constituency Involvement

Not pertinent to this matter.

Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That:

- (1) A contract in the amount of \$249,945 be awarded to C. D. Peters Construction Company, Granite City, Illinois, for the general construction work on the capital project, Modifications to Parking Lots A and D, SIUE.
- (2) The President of Southern Illinois University at Edwardsville be and is hereby authorized to take whatever action may be required in the execution of this resolution in accordance with established policies and procedures.

APPROVAL OF PLANS AND SPECIFICATIONS AND AUTHORITY FOR AWARD
OF CONTRACTS: CONSTRUCTION OF CHILD CARE CENTER, SIUE

Summary

This matter proposes approval of the plans and specifications for the capital project, Construction of Child Care Center, SIUE. Further, it would authorize the members of the Executive Committee of the Board to award contracts in connection with the project.

Funding for the project, in the total amount of \$280,500, is a combination of SIUE Student Welfare and Recreation Facility Trust Fund monies (\$180,000) and internal operating funds (\$100,500). The facility will be constructed in the area south of the campus water tower and north of Circle Drive.

Rationale for Adoption

At its meeting of September 13, 1984, the Board granted approval for this project. At its meeting of February 14, 1985, the Board authorized retention of the firm of Harold L. LePere and Associates, Belleville, Illinois, as the architectural and engineering firm for the project. The design of the Child Care Center was reviewed with the Architecture and Design Committee of the Board at its May 1985 meeting.

The architectural firm has completed plans and specifications for the project and the plans and specifications have been filed with the Office of the Board of Trustees. Mr. Charles Pulley, AIA, is reviewing the plans and specifications for the project and his report will be available before the Board meeting date. This matter has also been presented to the Architecture and Design Committee of the Board.

Authority for members of the Executive Committee of the Board to award contracts in connection with the project is sought in order to expedite

completion of the project. University officers desire to begin the project as soon as possible to take advantage of late summer and fall weather conditions.

Considerations Against Adoption

University officers are aware of none.

Constituency Involvement

The project proposal, financed in part by SWRF funds, was submitted to the Student Senate. The Senate approved the use of \$180,000 in SWRF funds for construction of the facility. The proposal was reviewed by the Physical Facilities Committee of the University Planning and Budget Council. This matter is recommended for adoption by the Vice-President and Provost, the Director of Planning and Resource Management, and the President, SIUE.

Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That:

- (1) The substantially completed plans and specifications for the capital project, Construction of Child Care Center, SIUE, be and are hereby approved as presented to the Board this date; authority is hereby delegated to the Chancellor to approve the final and complete plans; and officers of Southern Illinois University at Edwardsville are authorized to proceed with bidding the said project in accord with the plans and specifications as finally approved.
- (2) Members of the Executive Committee of the Board be and are hereby empowered to award contracts in connection with the capital project, Construction of Child Care Center, SIUE.
- (3) The President of Southern Illinois University at Edwardsville be and is hereby authorized to take whatever action may be required in the execution of this resolution in accordance with established policies and procedures.

RESOURCE ALLOCATION AND MANAGEMENT PROGRAM (RAMP) SUBMISSIONS,
FISCAL YEAR 1987: CAPITAL BUDGET REQUESTS

Summary

The formal RAMP documents for Capital Budget Requests are hundreds of pages long, and are composed of many tables that must reconcile among themselves. To provide the Universities as much time as possible to complete the RAMP documents, these preliminary University priority listings are shared with the Board so that the Board may express itself on the various projects and the initial priorities established for each project.

Summary of Fiscal 1987 Capital Budget Requests
(Thousands)

SIUE

Edwardsville (including School of Dental Medicine)	\$ 1,794.1
Energy Conservation	696.8
Build Illinois	<u>899.4</u>
SIUE Total	<u>\$ 3,390.3</u>

SIUC

Carbondale	\$25,483.0
School of Medicine	3,025.0
Carbondale Build Illinois	2,175.0
School of Medicine Build Illinois	<u>971.0</u>
SIUC Total	<u>\$31,654.0</u>
System Total	<u>\$35,044.3</u>

Incorporating any changes resulting from today's Board action on this item, a System-wide priority listing will be prepared for consideration at the Board's September meeting.

Background Information

When the Board initially considers the capital budget at each July meeting, the budget is based on the best information available on appropriation approvals and subsequent action by the Governor. As this year's legislative session draws to a close, many important issues are as of yet unresolved. Programs such as Build Illinois are now in the balance and certain changes might be made to the project list in the final version submitted in September because of developments occurring after the July meeting. Other changes, technical in nature, might reflect suggestions made by other state agencies to enhance the proposed budget. Changes will also be made to reflect the best available cost estimates.

Historically the pattern of capital budget requests and actual appropriations is as follows:

<u>Fiscal Year</u>	<u>Amount Requested</u> (Thousands)	<u>Amount Appropriated</u> (Thousands)	<u>Percent Realized</u>
1971	\$ 68,993.7	\$ 5,889.9	8.5
1972	106,155.0	5,111.0	4.8
1973	46,235.0	12,496.6	27.0
1974	36,007.3	475.0	1.3
1975	49,299.2	4,295.0	8.7

<u>Fiscal Year</u>	<u>Amount Requested</u> (Thousands)	<u>Amount Appropriated</u> (Thousands)	<u>Percent Realized</u>
1976	\$ 49,036.6	\$10,574.6	21.6
1977	50,131.1	877.0	1.7
1978	97,988.0	5,378.0	5.5
1979	74,469.4	12,873.1	17.3
1980	48,836.9	7,877.5	16.1
1981	40,933.2	14,417.2	35.2
1982	23,113.2	1,092.8	4.7
1983	16,614.9	2,474.9	14.9
1984	12,477.3	5,863.6	47.0
1985	8,658.7	3,612.5	41.7
1986	15,949.3	-	-
1987	35,044.3	-	-
Average	\$ 45,879.0	\$ 6,220.5	17.0

The four considerations which have prevailed for the past year in Springfield regarding capital matters have only become more emphatic this year:

1. Major remodeling, utilities, and site improvement projects which help to maintain and support the State's investment in facilities.
2. Projects previously recommended that remain high on the governing board or institutional priority list.
3. Construction projects for which planning has been completed or for which planning funds have been appropriated.
4. Build Illinois program projects consisting of a variety of minor remodeling and rehabilitation projects.

The anticipated capital appropriations for Fiscal Year 1986 reflect the above considerations. At the time of this writing, the capital appropriation picture is most confused, and little can be said with any certainty about how the legislative process will develop. By the time of the July Board meeting, however, some clarity should have emerged and some kind of informative report should be available.

Southern Illinois University at Edwardsville
RAMP 1987: Proposed Capital Projects
(In Priority Order)

REGULAR PROJECTS

1. Planning: Art and Design Facility \$ 294,100

This project will provide planning funds for a permanent facility for studios and offices for the Department of Art and Design. The planned facility will consist of 43,380 GSF (29,846 NASF) with approximately 90% of the space

devoted to studios and the remainder to offices and service area. Construction of this building on the Edwardsville campus will remove the last major unit from the Wagner Center, allowing the University to avoid extensive renovation and substantial operating, maintenance, and utility costs at that site. The total cost for the new building, equipped, is estimated to be \$5.9 million.

- 2. University Park \$1,500,000

This project will fund the development of a business-industrial-research facility on the Edwardsville campus. Funds will be used for infrastructure improvements to the land: roads, utilities, and site preparation. The park will be located on slightly more than 200 acres; roughly 150 acres are to be developed, with another 60 to be left as open space. The proposed park will be located in the eastern portion of the campus adjacent to Illinois Highway 157. It is expected that users of the facility will construct their own buildings, following University guidelines. Buildings would eventually revert to the University.

Total \$1,794,100

ENERGY CONSERVATION PROJECTS

- 1. Edwardsville Campus Energy Conservation Project \$ 696,800

This project will fund five energy conservation projects in four Edwardsville campus buildings. All projects were identified from the University's most recent comprehensive energy audit, and have simple pay-back periods of 6.5 to 13.2 years. Work will involve installation of adjustable speed control fans, installation of additional soffit insulation, and replacement of lighting systems with more efficient technology.

MINOR REMODELING AND RENOVATION PROJECTS
("BUILD ILLINOIS" PROGRAM)

- 1. SR³ - Classroom Buildings II and III, Skylight Renovation \$ 314,200

This project will allow redesign and repair of the skylights in Classroom Buildings II and III. Funding would allow completion of the last of a series of projects involving the correction of design and construction deficiencies associated with the buildings.

- 2. SR³ - Lovejoy Library Carpet Replacement, Phase II 108,000

Present carpeting in Lovejoy Library was installed when the building opened in 1965 and is worn out. This project is

Phase II of a two-phase project to replace 8,000 square yards of carpeting. Phase I is expected to be funded in FY-86.

- 3. SR³ - Alton Campus Minor Remodeling, Phase II \$ 477,200

This project is the second phase of a three-phase remodeling plan for the Alton campus. Work will focus on ten buildings, sidewalks, and exterior lighting, and will include several new roofs, siding and trim, and water-proofing. Phase I of the project is expected to be funded in FY-86, and funds for Phase III will be requested in FY-88.

Total \$ 899,400

TOTAL CAPITAL PROJECTS, SIUE \$3,390,300

Southern Illinois University at Carbondale
RAMP 1987: Proposed Capital Projects
(In Priority Order)

REGULAR PROJECTS

- 1. Pulliam Hall Remodeling, Phase II \$1,383,000

Total project cost is \$5,060,000. This phase will provide new roof, storm windows, elevator, fire alarm upgrade, and handicapped improvements.

- 2. Communications Building Remodeling 1,300,000

Planning and construction to complete the interior of the second floor.

- 3. Purchase - Good Luck Glove 300,000

Funds necessary to purchase present rented facility.

- 4. Building - Personnel 1,500,000

Planning and construction for a building to house all the Personnel operations. Approximately 12,000 sq.ft.

- 5. Biological Sciences Building 15,000,000

A new building of approximately 35,000 net square feet for instructional and research laboratories for the Medical School and for the biological science departments in the College of Science.

6. Small Business Incubator Building \$ 6,000,000

A new building of approximately 25,000 net square feet for use as a facility in which new small businesses can rent space for product development and assembly and for offices and other supporting services.

Total \$25,483,000

Southern Illinois University School of Medicine
RAMP 1987: Proposed Capital Projects
(In Priority Order)

REGULAR PROJECTS

1. Property Acquisition - Rutledge Manor - Springfield \$ 2,300,000

Funds are requested to purchase the 1.7 acres of land and building north of the Springfield medical campus. The acquisition of this property will facilitate the clearing of space in the Medical Instructional Facility for development of needed laboratories and laboratory support spaces.

2. Laboratory Development - Phase II - MIF - Springfield 600,000

Funds are requested to support the remodeling and renovation of a portion of the fourth floor of the Medical Instructional Facility at Springfield to convert space from its current use as office to research laboratories.

3. Planning - Wheeler Hall - Carbondale 125,000

Wheeler Hall is one of the oldest buildings on the Carbondale campus. Built shortly after the turn of the century, the facility lacks modern plumbing, electrical, and environmental systems. Remodeling this building will re-establish this landmark as a functional campus facility.

Total \$ 3,025,000

Southern Illinois University at Carbondale

BUILD ILLINOIS PROJECTS

1. Replace Refrigeration Plant - Library \$ 490,000

Replace main chiller equipment in basement. This is the most serious of the deteriorated parts of the total air conditioning system.

- | | | |
|-----|---|------------|
| 2. | <u>Rehabilitate Steam Lines</u> | \$ 250,000 |
| | Replace various expansion joints, anchors, traps, hangers, etc. at needed locations. | |
| 3. | <u>Replace Condensate Line to Thompson Point</u> | 80,000 |
| | Extreme deterioration in 30-year-old, direct-buried, black iron pipe. | |
| 4. | <u>Emergency Generator - Lindegren Hall</u> | 30,000 |
| | Emergency generator needed for backup power for research laboratories, building services, and elevator. | |
| 5. | <u>Replace Carpet, Phase II - Faner Hall</u> | 50,000 |
| | Wear and deterioration of 12-year-old carpet causing some maintenance problems and serious safety problems. | |
| 6. | <u>Repair Roads, Phase I - Touch of Nature</u> | 110,000 |
| | Weather, age, and wear causing deterioration of most roads. | |
| 7. | <u>Construct Elevator - Altgeld</u> | 300,000 |
| | Building has four floors and is the only major academic building without an existing or planned elevator. | |
| 8. | <u>Replace Sanitary Sewer - Various Locations</u> | 100,000 |
| | Some sewer lines in excess of 50 years old causing major maintenance problems. | |
| 9. | <u>Replace Galvanized Pipe - Altgeld, Wheeler</u> | 65,000 |
| | Water lines have corroded and have excessive mineral deposits causing frequent maintenance problems. | |
| 10. | <u>Replace Roofs - Faner II, Anthony, Shryock</u> | 150,000 |
| | Recoat duct chases of Faner, shingle and flat roofs on Anthony and Shryock. | |
| 11. | <u>Convert Dual Duct System - Tech A, B, D</u> | 400,000 |
| | Energy saving changes to present ventilating system. | |

12. <u>Rehabilitate Heating Systems - Washington Square</u>	\$ 150,000
Inadequate and aged equipment causes many maintenance problems and frequent personnel discomfort.	
Total	\$ 2,175,000

Southern Illinois University School of Medicine

BUILD ILLINOIS PROJECTS

1. <u>Roof Replacement - MIF - Springfield</u>	\$ 240,000
Funds are requested to support the complete replacement of the roofing system for the Medical Instructional Facility at Springfield. For a number of years the School has experienced major leaks in the roofing system. Repairs undertaken have not corrected the problems. Representatives of the Capital Development Board have examined the roof structure and determined that it is beyond repair and needs replacement.	
2. <u>Remodeling - Rutledge Manor - Springfield</u>	480,000
This request is to complete the renovation of the Rutledge Manor Complex once the building has been acquired. The funds will upgrade electrical and mechanical systems and provide renovations to make the building fully functional as an office complex.	
3. <u>MIF Laboratory Development - Phase I - Springfield</u>	180,000
The School of Medicine has initiated the development of six laboratories on the fourth floor of the Medical Instructional Facility in Springfield. These funds will complete the casework, utility extensions, and equipment installation in three of the six research laboratory modules.	
4. <u>Window Wall Replacement - MIF - Springfield</u>	71,000
A total of 88 thermopane mirrored windows on the courtyard of the Medical Instructional Facility have deteriorated and need replacement.	
Total	\$ 971,000
TOTAL CAPITAL PROJECTS, SIUC	<u>\$31,654,000</u>

RESOURCE ALLOCATION AND MANAGEMENT PROGRAM (RAMP) PLANNING
DOCUMENTS, FISCAL YEAR 1987: EXECUTIVE SUMMARY

The RAMP Planning Documents (from SIUC, the School of Medicine, and SIUE) set forth priorities, plans, and program and other resource needs for Fiscal Year 1987 and the short-range future.

The first section of each Document, the Planning Statements, discusses issues, plans, and resource needs that have been identified by the Universities. For example, SIUC, following its regular section on undergraduate enrollment, takes note of what has been happening locally and regionally to enrollment in agriculture programs (see comments below on Program Review Procedures). It also concentrates on those units for which significant funding is being requested: Engineering, Technical Careers, Liberal Arts, and Science. The School of Medicine organizes its statements under the rubrics of Instruction, Research, Public Service, and Other. Some of the information updates such matters as the switch to a four-year curriculum and the satellite residency centers. Other discussions focus on the possibility of future requests for new academic graduate programs and this year's specific expansion requests, including the cooperative one in gene molecular biology with Agriculture and Science at SIUC. The SIUE Statements begin with a reiteration of the eight "Goals and Objectives" issue by the President in December 1984. Next comes a section on Institutional Environment, dealing with such matters as the mission statement and admission standards; then a section on general education; and finally a section on a number of professional programs and services.

The Planning Statements are followed by a page displaying plans for future new program requests. SIUC is contemplating doctorates in Computer Science, Physics, and Criminal Justice. The School of Medicine and SIUC are considering proposals for a master's program in Physical Therapy and master's and Ph.D. programs in Pharmacology. SIUE is planning baccalaureate programs in archaeology and geology and master's programs in accountancy, computer science, and industrial engineering, among others.

The sections on Program Review Procedures present the results of reviews completed during the past year of both academic and nonacademic programs. SIUC reviews academic programs basically through departmental units; thus, for example, a review of the Department of English would comprehend its bachelor's, master's, and doctoral programs. SIUC reports the results of reviews covering 12 degree programs (10 of them in the School of Agriculture). SIUE continues to review on a specific degree-program basis and reports this year on the results of 14 reviews. Most of the School of Medicine reviewing is tied to accreditation by the Liaison Committee on Medical Education.

Later this year, the IBHE staff may ask questions about the information provided here on academic program reviews. Our replies and further discussions with the staff will furnish the background for a report on public university program reviews which the staff will then make to the IBHE sometime in 1986. The financial affairs section of the IBHE staff may pose follow-up questions on some of the reports of nonacademic program reviews.

Four new degree programs are being requested this year: a Bachelor of Architecture, a B.A. in Foreign Language and International Trade, and an

M.S. in Manufacturing Systems at SIUC; and a Master of Marketing Research at SIUE. (The Architecture and Marketing Research programs also involve new degrees.) In addition, SIUE is proposing to divide the existing Department of Mathematics, Statistics, and Computer Science into Departments of Mathematics and Statistics and of Computer Science. Finally, SIUE is proposing a new public service unit, the Project for Excellence in Teaching, the target populations for which would be on-campus arts and science and education faculty members as well as faculty at other colleges and universities and in the public schools.

Three of SIUC's Expanded/Improved Requests are follow-ups from last year: Undergraduate Program Quality, the Ph.D. in Engineering Science, and the Renewal Institute for Practicing Educators. The request to support major new thrusts in molecular biology involves Agriculture and Science at SIUC and the School of Medicine. The School of Medicine proposes a model teaching activity related to the early diagnosis of and effective intervention in Alzheimer's Disease. It also is following up last year's initial request for equipment replacement. All of SIUE's Expanded/Improved Requests are follow-ups from Fiscal Year 1986 requests.

Both Universities and the School of Medicine are again this year requesting funds for computer activities: under Computing Affairs for SIUC, under Staff and Other Support Costs for Instructional Computing for the School of Medicine, and under Academic Computing and Management Systems for SIUE. Although these requests are presented separately, they actually constitute a coordinated systemwide effort to address deficiencies in support of instruction, research, and public service.

Last year, in developing its Fiscal Year 1986 operating budget request, the IBHE identified four statewide priorities: (1) Improving the Quality of Undergraduate Education, (2) Economic Development, (3) Advancing Minority Educational Achievement, and (4) Initiatives for Better Schools. Most of SIUC's FY 1987 program requests fall into one or more of these priorities, viz.:

1. Undergraduate Program Quality, SIUC
Departments of Mathematics and Statistics and of Computer Science, SIUE
2. B.A., Foreign Languages and International Trade, SIUC
M.S., Manufacturing Systems, SIUC
Ph.D., Engineering Science, SIUC
Master of Marketing Research, SIUE
Bachelor of Science in Engineering Programs, SIUE
Center for Advanced Manufacturing and Production, SIUE
Master of Business Administration at Rend Lake, SIUE
3. In their Planning Statements, both SIUC and SIUE identify some of their current activities in advancing minority achievement and point to plans for Fiscal Year 1988 requests.
4. Renewal Institute for Practicing Educators, SIUC
Project for Excellence in Teaching, SIUE

The cooperative computing results tie to both undergraduate program quality and economic development. The SIUC/School of Medicine Molecular Biology request is geared to improving the quality of undergraduate and graduate programs and also has important implications for economic development.

Finally, SIUC, SIUE, and the School of Medicine all have requests which are not linked to the IBHE categories but which do have a high institutional priority.

RESOURCE ALLOCATION AND MANAGEMENT PROGRAM (RAMP) PLANNING DOCUMENTS, FISCAL YEAR 1987 (PLANNING STATEMENTS, PROGRAM REVIEWS, NEW PROGRAM REQUESTS, EXPANDED/IMPROVED PROGRAM REQUESTS, AND SPECIAL ANALYTICAL STUDY), SIUC

Summary

The Fiscal Year 1987 RAMP Planning Documents summarized in this matter have been prepared in accordance with current guidelines promulgated by the Illinois Board of Higher Education, and in conformity with the campus planning process. They present the priorities and goals of the University for Fiscal Year 1987 and a planned schedule of new initiatives for the short-range future.

The Planning Statements address issues of concern to specific colleges and schools and the University at large for the budget year and short-range future. A five-year new program development schedule and Planning Statements which address enrollment and present and future program requests are also included. In all instances, the appropriate constituencies have been solicited for review and reaction, and the affected deans and directors have concurred in the responses.

Summaries of the findings of all academic and nonacademic program reviews completed in Fiscal Year 1985 are included within these documents. A listing of academic and nonacademic reviews to be reported in the Fiscal Year 1988 RAMP Planning Documents and a schedule of future reviews are also included.

New Program Requests for Fiscal Year 1987 include a Bachelor of Architecture degree in the School of Technical Careers; a Bachelor of Arts degree with a major in Foreign Language and International Trade in the College of Liberal Arts; and a Master of Science degree with a major in Manufacturing Systems, in the College of Engineering and Technology.

Expanded/Improved Program Requests for Fiscal Year 1987 include the following:

- Molecular Biology
- Records Management
- Undergraduate Program Quality
- Ph.D. in Engineering Science
- Interdisciplinary Renewal Institute

The new state resources requested for New Program Requests, Expanded/Improved Program Requests, and the Special Analytical Study for Computing Affairs are \$2,771,681 for Fiscal Year 1987.

Rationale for Adoption

These documents provide a comprehensive and systematic plan for the utilization of resources and initiation of programming for Fiscal Year 1987 by SIUC. They are the official documents by which the University communicates its priorities, plans, and resource needs to the Office of the Chancellor, the Board of Trustees, and the IBHE. Finally, they provide evidence of an ongoing planning process which identifies new directions in which the University may move while assessing the current status of existing programs.

Considerations Against Adoption

University officials are aware of none.

Constituency Involvement

The Planning Statements, Program Development Schedule, and Program Reviews have been developed with broad assistance from students, faculty, and staff within the respective academic and support units. In all instances, the documents carry the recommendation of the various program directors and deans. In preparing the various responses, University officials have followed the regular planning process of the University to identify priorities, and have sought the recommendations of the constituencies affected.

The New Program and Expanded/Improved Program requests herewith submitted were proposed by appropriate faculty or staff in the respective academic and service units. Academic program requests have been approved either by the Graduate Council or the Undergraduate Teaching and Curriculum Committee.

Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That, subject to authority reserved to this Board to make such modifications, changes, or refinements herein as it deems appropriate in reviewing RAMP Documents, the RAMP Planning Documents for Fiscal Year 1987 for Southern Illinois University at Carbondale be and are hereby approved as presented to the Board this date; and

BE IT FURTHER RESOLVED, That the Chancellor shall take appropriate steps to accomplish filing of the materials approved herein with the Illinois Board of Higher Education in accordance with policies of The Southern Illinois University System.

SIUC NEW PROGRAM REQUESTS

Bachelor of Architecture \$ 114,000

The establishment of the Bachelor of Architecture program within the School of Technical Careers constitutes a cost effective approach to launch a five-year professional degree. Facilities, equipment, and resource materials available through STC's Architectural Technology and Interior Design programs are adequate, with few additions, to implement the new program. These two programs also offer many of the courses required for the degree program at the present time. The costs of the new program arise from the need for additional faculty and support staff and modest equipment needs.

B.A., Major in Foreign Language and International Trade \$ 33,500

Foreign Language and International Trade is a Bachelor of Arts program which combines studies in business with the study of one of six foreign areas and its language. The purpose of the program is to provide suitable learning opportunities for students interested in careers in the international business (or government) community. Upon completion of the program, students will have met both University and College of Liberal Arts graduation requirements, they will have taken the most essential courses from the business "core" together with several international business courses, they will have developed advanced skills in a foreign language, they will have a good knowledge of that part of the world in which the language is spoken, and they will have a foreign internship in their area of study.

M.S., Major in Manufacturing Systems \$ 91,000

The College of Engineering and Technology as a portion of its education and research missions can benefit the State by the establishment of a Master of Science degree program in Manufacturing Systems. It will allow the College to improve its present high performance and provide a path for graduate study and research in an important and needed area. This program will build upon the existing baccalaureate degrees in Engineering Technology and Industrial Technology. The proposed program will focus on manufacturing through automation and graduates will be able to integrate CAM/Robotics, quality control, resource planning, automated factory technology, etc., into an effective system. Four new faculty positions will be required to launch the program.

TOTAL NEW PROGRAM REQUESTS \$ 238,500

SIUC EXPANDED/IMPROVED PROGRAM REQUESTSMolecular Biology

\$1,310,670

Programmatic expansion in gene molecular biology is now required to maintain the quality and competitiveness of SIUC's teaching, research, and service missions in basic biology, agriculture, and medicine. The College of Science and Schools of Medicine and Agriculture, therefore, request funding for additional faculty and related support costs to initiate this expansion.

Records Management

\$ 75,000

Southern Illinois University at Carbondale is proposing the creation of a centralized records management program in order to fulfill its obligations under the amended State Records Act, to minimize records storage costs, and to enhance records retrieval.

Undergraduate Program Quality

\$ 442,740

This request seeks new state resources to support improved quality of advisement, and of instruction in communication and computational skills courses delivered to beginning undergraduate students. The resources would result in additional teachers and graduate assistants to deliver freshman level courses in English and Mathematics. Computing equipment to support computer-aided instruction is also requested.

Ph.D. in Engineering Science

\$ 230,000

Because of the great interest shown in the Engineering Science Ph.D. program by numerous applicants, and the State of Illinois's accelerating its industrial/commercial and economic development activities which impact on this program, the College proposes to combine the resources requested in the 2nd, 3rd, and 4th years of the Engineering Science Ph.D. original request into a single request for FY 1987.

Interdisciplinary Renewal Institute

\$ 174,771

This request for program improvement seeks the completion of funding of the Renewal Institute for Practicing Educators included in the University's Resource Allocation Management Plan (RAMP) for Fiscal Year 1986. Consistent with the calls for educational reform heard nationally throughout the 1970s and 1980s, and in support of goals for education articulated by the Illinois Board of Higher Education and the Illinois State Board of Education, the Renewal Institute was designed as a non-degree granting program whose overall mission is to facilitate the professional development of currently practicing elementary, middle/junior high, and high school educators in

the areas of science, mathematics, communications (writing), and advanced methodologies. The Renewal Institute for Practicing Educators is a cooperative endeavor of the Colleges of Education, Liberal Arts, and Science at Southern Illinois University at Carbondale.

TOTAL EXPANDED/IMPROVED PROGRAM REQUESTS \$2,233,181

SIUC SPECIAL ANALYTICAL STUDY REQUEST

Computing Affairs \$ 300,000

This study proposes the acquisition of computing hardware, software, and personnel to meet the rapidly expanding demand for instructional computing. The funds will also permit orderly growth in computing services to support research, public service, and management information systems. This is a continuation of a three-year request which began in FY-85.

TOTAL SPECIAL ANALYTICAL STUDY REQUEST \$ 300,000

TOTAL NEW STATE RESOURCES REQUESTED FOR PROGRAMS, FISCAL YEAR 1987, SIUC

<u>Program</u>	<u>Requested New State Appropriations</u>
	<u>New Program Requests</u>
Bachelor of Architecture	\$ 114,000
B.A., Foreign Language and International Trade	33,500
M.S., Manufacturing Systems	<u>91,000</u>
Total New Program Requests	\$ 238,500

Expanded/Improved Program Requests

Molecular Biology	\$1,310,670
Records Management	75,000
Undergraduate Program Quality	442,740
Ph.D., Engineering Science	230,000
Interdisciplinary Renewal Institute	<u>174,771</u>
Total Expanded/Improved Program Requests	\$2,233,181

Special Analytical Study Request

Computing Affairs	\$ 300,000
Total Special Analytical Study Request	<u>\$ 300,000</u>
Total Program Request, SIUC	<u>\$2,771,681</u>

RESOURCE ALLOCATION AND MANAGEMENT PROGRAM (RAMP) PLANNING
DOCUMENTS, FISCAL YEAR 1987 (PLANNING STATEMENTS, PROGRAM
REVIEWS, EXPANDED/IMPROVED PROGRAM REQUESTS, AND SPECIAL
ANALYTICAL STUDIES), SIU SCHOOL OF MEDICINE

Summary

The Fiscal Year 1987 Planning Documents for the School of Medicine contain Planning Statements which identify critical needs and priorities for the immediate and short-range future, information on academic and nonacademic program reviews, and requests for expanded/improved program funds, and special analytical studies of institutional needs.

Rationale for Adoption

The School of Medicine has developed according to schedule and has obtained the necessary accreditation from professional societies and degree approval from the Illinois Board of Higher Education. In order to fulfill its responsibility to assist in meeting health care needs and to insure that its commitments in the three traditional areas of instruction, research, and public service are met, the School of Medicine must continue to be innovative in its approach to curriculum and academic program development and delivery, as well as strive to maintain state-of-the-art technology in academic and research areas. The advancement of teaching and research, enhancement of curriculum through computing resources, as well as priority commitments to the recruitment and retention of physicians in downstate Illinois, will continue to be objectives over the next several years. The appended documents provide the Office of the Chancellor, the Board of Trustees, and the IBHE with the information needed to carry out their continuing responsibility for assessment of needs, planning, and program review for higher education in Illinois.

Considerations Against Adoption

The University knows of none.

Constituency Involvement

Various School of Medicine constituencies, including the faculty, have been involved in the preparation and review of this proposal.

Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That, subject to authority reserved to this Board to make such modifications, changes, or refinements herein as it deems appropriate in reviewing subsequent RAMP Documents, the RAMP Planning Documents for Fiscal Year 1987 for the Southern Illinois University School of Medicine be and are hereby approved as presented to the Board this date; and

BE IT FURTHER RESOLVED, That the Chancellor shall take appropriate steps to accomplish filing of the materials approved herein with the Illinois Board of Higher Education in accordance with policies of The Southern Illinois University System.

SIU SCHOOL OF MEDICINE EXPANDED/IMPROVED PROGRAM REQUESTS

Cognitive Dysfunction in the Elderly \$ 215,000

This program is intended to provide a model teaching program for medical students, residents, and practicing clinicians in the central and southern Illinois area relating to the problems of early diagnosis and effective intervention in Alzheimer's Disease and related primary dementias. Additionally, the program will develop applications to new research findings relevant to the diagnosis or care of Alzheimer's patients.

TOTAL EXPANDED/IMPROVED PROGRAM REQUESTS \$ 215,000

SIU SCHOOL OF MEDICINE SPECIAL ANALYTICAL STUDIES REQUESTS

Phased Replacement of Equipment FY-87 - FY-91 \$ 967,000

The School of Medicine has, since 1972, relied heavily on equipment purchased from capital appropriations to build and equip the Medical Instructional Facility. This equipment, excellent a decade or more ago, is now in many cases either technologically obsolete or simply worn out. If the School is to remain current in the high-technology field of medical education; is to attract quality medical practitioners, educators, and research scientists; and is to compete effectively for external support for education and research; it is necessary to replace old equipment and acquire the state-of-the-art equipment. A special analytical study of the equipment needs of the School of Medicine has indicated a total equipment replacement need of approximately \$16.8 million. This study forms the basis for a request of approximately \$967,000 each year from FY-87 through FY-91 which, together with the institution's own internal efforts, will help meet these replacement needs.

Staff and Other Support Costs for Instructional Computing \$ 428,900

The SIU School of Medicine has set as a top priority the further development of undergraduate medical education. As the first competency-based medical school in the country, the School of Medicine has been, and continues to be an innovator in the field of competency-based medical education. A special study of the School of Medicine's computing needs has resulted in a proposed enhancement of academic computing capabilities specifically designed to provide for the automation of problem-based, self-directed learning and the production of computer-literate physicians, as well as the development of an office automation system. The requested resources would increase computing resources to permit the School to enhance the effectiveness and efficiency of its medical education curriculum and to provide incentives for graduates to practice medicine in Illinois.

TOTAL SPECIAL ANALYTICAL STUDIES REQUESTS \$1,395,900

TOTAL NEW STATE RESOURCES REQUESTED FOR PROGRAMS, FISCAL YEAR 1987
SIU SCHOOL OF MEDICINE

<u>Program</u>	<u>Requested New State Appropriations</u>
<u>Expanded/Improved Program Requests</u>	
Cognitive Dysfunction in the Elderly	\$215,000
Total Expanded/Improved Program Requests	\$ 215,000
<u>Special Analytical Studies Requests</u>	
Phased Replacement of Equipment FY-87 - FY-91	\$967,000
Staff and Other Support Costs for Instructional Computing	<u>428,900</u>
Total Special Analytical Studies Requests	<u>\$1,395,900</u>
Total Program Request, SIU School of Medicine	<u><u>\$1,610,900</u></u>

RESOURCE ALLOCATION AND MANAGEMENT PROGRAM (RAMP) PLANNING
DOCUMENTS, FISCAL YEAR 1987 (PLANNING STATEMENTS, PROGRAM
REVIEWS, NEW PROGRAM REQUESTS, EXPANDED/IMPROVED PROGRAM
REQUESTS, AND SPECIAL ANALYTICAL STUDY), SIUE

Summary

The University mission statement approved by the Board of Trustees in 1978, and included in RAMP 1980, continues to reflect the University's purposes and directions. During 1984-85, however, constituencies have been preparing and reviewing a revision of this statement which will be considered by the President and submitted to the Board of Trustees for action. The provisions of this revised mission statement are described for the Board's information in the RAMP 1987 Planning Documents.

The RAMP Program Review section includes a description of the review process, including modest revisions in the reporting format, additional information about previous program reviews, a schedule for academic programs to be reviewed over the next five years, the results of all program reviews conducted in 1983-84, a report on external reviews, a review schedule for research and public service units, the results of this year's support unit reviews, and a schedule for support unit reviews.

Three new program requests for Fiscal Year 1987 are submitted: for the division of the existing Department of Mathematics, Statistics, and Computer Science, School of Sciences, into two new departments, the Department of Mathematics and Statistics and the Department of Computer Science; the Master of Marketing Research (which requests approval for both a new degree title and a new degree program); and the Project for Excellence in Teaching. Four program expansion requests and one special analytical study are presented

and described. The expansion requests are for the Bachelor of Science in Engineering programs, the Center for Advanced Manufacturing and Production, the Master of Business Administration at Rend Lake, and the School of Nursing. The special analytical study is for Academic Computing and Management Systems.

Rationale for Adoption

The institutional mission currently being revised will express more clearly the objectives of SIUE. The program evaluation procedures are responsive to the needs of the institution and of the Illinois Board of Higher Education. The new program requests, expansion requests, and special analytical study are appropriate to SIUE's instructional priorities, and the funding levels sought are appropriate to program needs.

Considerations Against Adoption

University officers are aware of none.

Constituency Involvement

The Planning Statements have been reviewed by the appropriate administrators and staff. Internal program evaluation information is the result of extensive committee involvement through the Graduate Council and the Curriculum Council of the Faculty Senate, as well as substantial administrative consideration. The new program requests and program expansion requests were evaluated and ranked by the University Planning and Budget Council (UPBC). Two of these requests, those for the Departments of Mathematics and Statistics and of Computer Science, were not reviewed by the UPBC because no additional funding is being requested. Instead, the proposals received extensive scrutiny by the School of Sciences, the Faculty Senate, and the University administration. The special analytical study was developed and reviewed in the appropriate administrative offices in conjunction with unit representatives. The President, SIUE, recommends adoption of the RAMP Planning Documents for Fiscal Year 1987.

Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That, subject to authority reserved to this Board to make modifications, changes, or refinements herein as it deems appropriate in reviewing RAMP Documents, the RAMP Planning Documents for Fiscal Year 1987 for Southern Illinois University at Edwardsville be and are hereby approved as presented to the Board this date; and

BE IT FURTHER RESOLVED, That the Chancellor shall take appropriate steps to accomplish filing of the materials approved herein with the Illinois Board of Higher Education in accordance with prevailing practices of The Southern Illinois University System.

SIUE NEW PROGRAM REQUESTS

Departments of Mathematics and Statistics and of Computer Science, School of Sciences \$ -0-

These proposals request the creation of separate departments of Mathematics and Statistics and of Computer Science within the School of Sciences, SIUE. The new departments would be created by the division of the existing Department of Mathematics, Statistics, and Computer Science. No existing programs or curriculum components will be changed as a result of this division.

Master of Marketing Research \$ 109,700

This request is for approval of a new degree title and a new graduate degree program leading to the Master of Marketing Research, School of Business. The program is designed to satisfy students' needs for an integrated program of study and the needs of business for skilled marketing research professionals. Initial program costs in the amount of \$109,700 will be necessary to hire 1.5 FTE faculty, provide graduate assistant and student employee support, and provide for equipment, library resources, and other service needs.

Project for Excellence in Teaching \$ 322,700

SIUE proposes the establishment of a Project for Excellence in Teaching as an effective means of improving the quality of education from kindergarten through college. The Project will provide a collegial environment in which to stimulate collaborative effort among arts and science faculty, teaching education faculty, and public school teachers. Funding in the amount of \$322,700 is being requested to establish visiting fellowships for public school teachers, provide for positions in several teaching specialties, and provide adequate support services to accomplish the Project's objectives.

TOTAL NEW PROGRAM REQUESTS \$ 432,400

SIUE EXPANDED/IMPROVED PROGRAM REQUESTS

Bachelor of Science in Engineering Programs \$ 199,000

This request is for additional resources to continue development of the undergraduate programs in Civil, Electrical, and Industrial Engineering. In addition to personnel requests for the Electrical and Industrial programs, capacity will be increased in some of the Electrical Engineering laboratories and the equipment of the Industrial and Civil Engineering laboratories will be upgraded. These improvements will allow for more effective use of existing laboratory space and will bring some new technology to the laboratory experience. This request is an annual extension of a previous expansion proposal.

Center for Advanced Manufacturing and Production

\$ 232,550

The program request is for additional resources to continue development of the Center for Advanced Manufacturing and Production (CAMP). Through this Center, which was approved in 1984, SIUE, the State of Illinois, and industrial concerns cooperate on the research, development, and application of advanced manufacturing and production technologies, including flexible automated systems. With the cumulative resources from this diverse and dynamic partnership, CAMP provides a significant means for the retention of existing industry and the attraction of new technology firms to Illinois. This proposal is a second-year extension of a previous request.

Master of Business Administration at Rend Lake

\$ 85,650

This request is for the remainder of the funds necessary to offer the curriculum leading to the MBA degree on the campus of Rend Lake Community College, Ina, Illinois. The School of Business has proposed to phase in the program over a two-year period by beginning recruitment and advisement as well as other curriculum support arrangements during the first fiscal year (1985-86) with four courses per quarter to be scheduled in subsequent years (1986-87 and beyond). Approximately one-third of the new state resources required to offer the program was allocated for FY 1985-86. The present request is for the remainder of the funds necessary to provide this degree program on the Rend Lake campus. Classrooms, library privileges, computing services, and office space will be provided by the Community College.

School of Nursing

\$ 53,500

This funding request provides for 1) expansion of the existing MSN program to a weekend format (amount requested, \$45,000), and 2) expansion of the undergraduate Quarter 12 clinical practicum to include the School Nurse internship (amount requested, \$8,500). This latter proposal is in response to a request from the school nurse consultant in the Office of the Illinois State Board of Education.

TOTAL NEW AND EXPANDED PROGRAM REQUESTS

\$ 570,700

SIUE SPECIAL ANALYTICAL STUDY REQUESTAcademic Computing and Management Systems

\$ 627,100

This proposal requests funds for expanding and modernizing 1) general-purpose (public access) computing laboratories, 2) specialized computing laboratories, and 3) central computing facilities. Resources are required to meet expanding needs of the general student population, the contemporary and more diverse needs of programs relying heavily on computer

applications such as those of the Schools of Business, Engineering and Sciences, and the expanding need for modern University-wide information and management systems. The request is based on the University's Long Range Plan for Computing, FY 1986-1990.

TOTAL SPECIAL ANALYTICAL STUDY REQUEST \$ 627,100

TOTAL NEW STATE RESOURCES REQUESTED FOR PROGRAMS, FISCAL YEAR 1987, SIUE

<u>Program</u>	<u>Requested New State Appropriations</u>
<u>New Program Requests</u>	
Departments of Mathematics and Statistics and of Computer Science, School of Sciences	\$ -0-
Master of Marketing Research	109,700
Project for Excellence in Teaching	<u>322,700</u>
Total New Program Requests	\$ 432,400
<u>Expanded/Improved Program Requests</u>	
Bachelor of Science in Engineering Programs	\$199,000
Center for Advanced Manufacturing and Production	232,550
Master of Business Administration at Rend Lake	85,650
School of Nursing	<u>53,500</u>
Total Expanded/Improved Program Requests	\$ 570,700
<u>Special Analytical Study Request</u>	
Academic Computing and Management Systems	\$627,100
Total Special Analytical Study Request	<u>\$ 627,100</u>
Total Program Requests, SIUE	<u><u>\$1,630,200</u></u>

DR. MARTIN LUTHER KING, JR. HOLIDAY AND ADMINISTRATIVE CLOSURE
[AMENDMENTS TO 2 POLICIES OF THE BOARD C-3-b]

Summary

This matter addresses two concerns, both related to paid absences. The first is the University's desire to recognize the Dr. Martin Luther King, Jr. holiday as a paid holiday, and the second is the practice of closing the Universities during the period December 26 to December 31.

This matter would amend Board policy on administrative closures to specify that the Presidents may, if economically justified, declare up to two days during the period December 26 to December 31 as days of administrative closure. Also amended is the Board's policy on paid holidays to designate the Dr. Martin Luther King, Jr. holiday (as recognized in Public Act 83-1319) as a paid holiday.

Rationale for Adoption

State law governing paid holidays for employees subject to the State Universities Civil Service System provides for eleven (11) paid holidays, five (5) of which are individually designated by each University and six (6) of which are designated by law. Those designated by law include: New Year's Day, Memorial Day, Independence Day, Labor Day, Thanksgiving Day, and Christmas Day. Historically, the Universities' Presidents have designated the Friday following Thanksgiving and a day in February, most recently referred to as President's Day, as designated holidays. Also, during the past several years, it has been the practice of both SIUE and SIUC, except for the School of Medicine, to close during a period which includes the dates December 26 through December 31. In order to accommodate this closure, the Presidents have of necessity used the remaining designated holidays. This late December closure occurs at a time when classes are not in session, and it has been justified as a means of cost savings to the Universities through reduced utilities and other reduced operational costs. One upshot of this practice, however, has been that in some years (1984, for example) the number of designated holidays remaining after recognition of President's Day and the day following Thanksgiving has been insufficient to cover the entire period of closure; as a consequence some employees have been required to take a mandatory "vacation" day or a day of absence without pay. The practice of forcing employees to take an involuntary vacation day or a day without pay, with no option of actually working, is subject to criticism.

The general lack of flexibility in the use of designated holidays has been further complicated by the passage of Public Act 83-1319, which designates the third Monday in January as the Dr. Martin Luther King, Jr. holiday. Effective January 1, 1986, this act recognizes the Dr. Martin Luther King, Jr. holiday as a "legal" holiday rather than a "commemorative" holiday. As such, the closing of banks and of public schools is required. The recognition of a Martin Luther King, Jr. holiday as a paid holiday for State employees has been practiced for a number of years, and this legislation simply brings the date of that holiday into conformity with the federally recognized date.

The new Act, however, does not address that portion of the State Universities Civil Service System statute which sets holidays for university employees (Chapter 24½, Ill.Rev.Stats., §38 L). One consequence is that in order to recognize the Dr. Martin Luther King, Jr. holiday the Universities will have to choose among undesirable alternatives to set their holiday calendars: abandon recognition of the Friday following Thanksgiving as a paid holiday, abandon the recognition of President's Day as a paid holiday, abandon the closure of the Universities during the period December 26 through December 31, or maintain that Christmas closure practice and require an additional day of mandatory "vacation" or unpaid leave of absence.

The System Personnel Policy Committee has reviewed this situation and recommends that the Presidents be granted the discretion of declaring up to two days during the December 26 through December 31 period as days of administrative closure. By not using designated holidays to cover this closure, the Universities will be free to recognize the Dr. Martin Luther King, Jr. holiday as a paid holiday during the month of January, and they may adjust their schedules in a fashion consistent with the practice of State and federal government offices.

Considerations Against Adoption

The net effect of this proposal is to add a paid holiday to the Universities' calendars. The addition of such a holiday can, arguably, lower overall productivity.

Constituency Involvement

This proposal is the result of deliberations by the System Personnel Policy Committee composed of representatives from SIUC, SIUE, and the Office of the Chancellor. Copies of this proposal were transmitted to all constituency leaders with the Finance Committee agenda for June 13, 1985.

Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That, 2 Policies of the Board C-3-b be amended to read as follows:

- b. Paid Absences. Such policies will provide for holidays, vacations for Civil Service and fiscal year appointees, and leaves.
 - 1) Paid holidays shall not exceed five, in addition to those prescribed by law, except for emergencies, or as provided in any notice of administrative closure. The executive officers shall designate one of those holidays as the Dr. Martin Luther King, Jr. holiday, and individually determine designations for the others.
- * * *
- 4) Administrative closure. Closure of any or all parts of a campus may be declared by an executive officer in response to a natural emergency, in support of national or State policy, or for reasons of health and safety. Announcement of such closure will specify campus guidelines regarding paid leaves during such closure. Administrative closure may also be declared for a period of up to two working days during the period December 26 through December 31 when such closure can be justified economically. Days designated for administrative closure and justified by economic circumstances during this period will be considered days of paid leave for all affected faculty and staff.

AUTHORIZATION OF SELF-INSURANCE PROGRAM
[AMENDMENT TO 5 POLICIES OF THE BOARD]

Summary

This matter would authorize the Chancellor to establish a self-insurance program for The Southern Illinois University System. The program involves the creation and retention of a reserve fund in the University's own treasury from which claims arising under the Board of Trustees' "indemnification policy" [2 Policies of the Board E], or other claims not covered by insurance policies, can be satisfied. The July 1, 1985, effective date ratifies those actions undertaken by the Chancellor to provide for a program of self-insurance during the period between July 1, 1985, and the date of the Board's consideration of this matter.

Rationale for Adoption

A longstanding practice of the University has been to purchase insurance covering a broad range of risks from commercial insurance companies. This insurance, purchased on a systemwide basis, has been typically available to the University at reasonable costs determined largely through a competitive bidding process. During the past five years, SIU has paid an average of approximately \$460,000 per year for this coverage. The highest premium paid was approximately \$486,000 in Fiscal Year 1984. The lowest occurred in Fiscal Year 1981 and amounted to slightly over \$400,000. The coverages included under such policies have been property; blanket crime; business interruption; comprehensive general liability; professional liability (medical and legal); dram shop and host liquor liability; police liability; broadcasters, advertisers, and publishers liability; foreign liability; and directors and officers liability. The liability limits on these coverages in Fiscal Year 1985 were \$50 million.

In early January, 1985, the University was informed that its comprehensive all-risk insurance policy would not be renewed following the close of Fiscal Year 1985. Efforts were promptly undertaken to obtain equivalent insurance coverage through the competitive bidding process. Despite herculean efforts to obtain satisfactory insurance for the University, the available coverage options that were disclosed at the May 2 bid opening failed to meet the needs of the University. Moreover, the premiums quoted for the limited coverage offered were unaffordable, ranging upwards of eight times the amount paid for insurance in Fiscal Year 1985.

Immediate efforts were then undertaken to rebid the insurance package utilizing a sole brokerage agency in an effort to find less expensive and more complete insurance coverage. The results of this effort were made known at a June 21, 1985, bid opening in Carbondale. Once again, minimally adequate insurance coverage was found to be available only at a premium of nearly six times the amount paid in FY 1985 (\$2.7 million). Moreover, the limits of this coverage were substantially less than those that were applicable in FY 1985.

Faced with the necessity of insuring the University against potential risks, only two options appear available. The first is to enter into contracts at the lowest bid price, and the second is to establish a self-insurance

program. The first option of accepting the lowest bid price for traditional insurance coverage is simply not affordable without significant and disruptive resource reallocations. The price increases the University would face in FY 1986 for traditional insurance coverage are the first of what industry observers expect to be healthy increases during the next three to five years. Most analysts predict that insurance premiums will continue to climb until insurance companies themselves are again profitable.

In the long term the self-insurance option appears not only feasible, but also cost effective. Between Fiscal Years 1979 and 1984, losses paid or reserved by insurers on behalf of SIU have totaled \$1.5 million, an average of \$250,000 per year. Given this history, the University should be able to set aside reserves in FY 1986 and subsequent years from those funds historically earmarked for insurance premiums which would be adequate to meet most loss situations.

Aside from the substantial savings which are likely to accrue, other advantages appear to favor a self-insurance program. The University would be better able to supervise claims handling and settlement. The University could provide the coverage which it desires to the people and operations it chooses, without concern for gaps in coverage between two or more policies. A self-insurance program would put the University in significantly greater control over its own risk management than has been the case in past years.

The major stumbling block for self-insurance in recent years has been the University's inability to accumulate sufficient reserve funds spanning two or more fiscal years. With the passage of House Bill 1115 and its early signing by Governor Thompson (P.A. 84-0010), this problem appears to have been solved. Public Act 84-0010 provides that the Board of Trustees, "may establish and accumulate reserves for payment of any claims, damages, losses, expenses and civil suit awards. . . . Reserves established by the Board for the foregoing purpose" are subject to a number of conditions specified by the Act. Nonetheless, the effect of the Act is to empower the Board of Trustees to engage in a self-insurance program under an authorization much like the one received by the University of Illinois in 1983.

Considerations Against Adoption

In the early years of an approved self-insurance program, reserves set aside by the University could be inadequate to meet all contingencies. In the event that reserves were inadequate, the University would look to other University resources or to "excess" insurance carriers for payment.

Constituency Involvement

This proposal has been developed by many individuals involved with risk management at SIUC, SIUE, and the Office of the Chancellor. No formal constituency involvement has been requested.

Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That 5 Policies of the Board be amended by the addition of the following as Section H:

H. University System Self-Insurance Program

1. The Chancellor of The Southern Illinois University System is authorized, pursuant to authority granted to the Board of Trustees by State law, to direct the development of a University System Self-Insurance Program. Where appropriate, the self-insurance program will replace the protections and administrative services historically provided to the University by commercial insurance companies.

The program will include:

- a. Retention of risks by the University within its financial capabilities through the establishment of self-insurance limits to be determined by normal loss levels.
- b. Creation by the University of a self-insurance reserve, funded within the University's financial capabilities, in those amounts necessary to insure against potential liabilities. Protection against potential liabilities in excess of funds held in reserve would be provided through other University resources or the purchase of insurance coverage for amounts in excess of self-insurance reserve funds.
- c. Solicitation by the University, as needed, of claims adjustment and legal services to be paid from available resources on a "fee for service" basis.
- d. Initiation of internal risk management programs intended to reduce the University's exposure to potential liabilities.

BE IT FURTHER RESOLVED, That the Chancellor will promulgate System Guidelines which detail the establishment and administration of the University System Self-Insurance Program. These guidelines will be promulgated by January 1, 1986, and will be reviewed by the Board of Trustees' Finance Committee. Following the close of Fiscal Year 1986, the Chancellor will present to the Board of Trustees a report which summarizes the first year's experience with the program.

PROJECT APPROVAL AND SELECTION OF ARCHITECT: GREEK ROW
AIR CONDITIONING, SIUC

Summary

This matter seeks project and budget approval to install air conditioning in the buildings in Greek Row.

The estimated cost of this project is \$2,000,000. Funds will come from two sources: state appropriations will be used for the work in and associated with five buildings occupied by various academic and administrative units, and student housing fees will be used for the work in and associated with ten buildings used as student dormitories.

This matter further requests authority for the plans and specifications for the first portion of this project, which will provide electrical extensions, to be prepared by Asaturian, Eaton and Associates, Carbondale, Illinois. It further requests authority to use Asaturian, Eaton and Associates to review and update where needed the existing plans and specifications for the air conditioning installations.

Rationale for Adoption

The problem of adequate air conditioning in the older dormitories on campus was first recognized by the Board of Trustees at its meeting on February 9, 1978. At that time, project approval was given to air condition the buildings in Southern Hills and Thompson Point, the three triads in University Park, and nine of the fifteen buildings in Greek Row, formerly known as Small Group Housing.

The subsequent bid openings for those projects revealed major cost differences that were not anticipated. Sudden and dramatic changes in the copper industry were cited as one of the major causes for price instability. The Board recognized these differences and permitted a change in the scope of the project at its May 10, 1979, meeting. Part of that change was to postpone air conditioning in the Greek Row buildings until adequate funding was available.

It now seems appropriate to renew the request to air condition Greek Row. The copper market has been stable for some time, and prices have returned to reasonable levels. In addition, the project has been expanded to include all fifteen buildings. In the intervening years, a few of the buildings have received major installations of air conditioning equipment and will require only minor electrical changes in this project. However, most of the buildings have received no equipment or only some window units.

Ten of the buildings are used as student dormitories and approximately 70% of the total cost, or \$1,405,000, will be for work in or associated with these buildings. Funds for this portion of the project will come from student housing fees and other housing revenue. The remaining five buildings are occupied by various academic and administrative units, and approximately 30% of the total cost, or \$595,000, will be for work in or associated with these buildings. Funds for this portion of the project will come from state appropriations.

The present schedule for the project requires at least four phases and extends through FY 1989. This schedule will insure the availability of funds and will match them with the overall needs of the project.

Considerations Against Adoption

University officers are aware of none.

Constituency Involvement

This request has the involvement of the Vice-President for Campus Services, the Director of Housing, the Director of the Physical Plant, and the Director of Facilities Planning, SIUC.

Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That:

- (1) The project to install air conditioning in the Greek Row buildings be and is hereby approved at an estimated cost of \$2,000,000.
- (2) Funding shall be from state appropriations for that portion of the project associated with the buildings occupied by various academic and administrative units, approximately \$595,000.
- (3) Funding shall be from housing revenues for that portion of the project associated with the buildings used as student dormitories, approximately \$1,405,000.
- (4) Upon recommendation of the Architecture and Design Committee, authorization is granted for the plans and specifications for the electrical extensions of this project to be prepared by Asaturian, Eaton and Associates, Carbondale, Illinois.
- (5) Upon recommendation of the Architecture and Design Committee, authorization is granted for the existing plans and specifications for the air conditioning installation in all buildings to be reviewed and updated where necessary by Asaturian, Eaton and Associates, Carbondale, Illinois.
- (6) The President of Southern Illinois University at Carbondale be and is hereby authorized to take whatever action may be required in the execution of this resolution in accordance with established policies and procedures.

Mr. Norwood moved the reception of Reports of Purchase Orders and Contracts, May, 1985, SIUC and SIUE, and Information Report: Approval of Reasonable and Moderate Extensions and Off-Campus Program Locations; the ratification of Changes in Faculty-Administrative Payroll, SIUC and SIUE; and the approval of the Minutes of the Meeting held June 13, 1985; Award of Contract: Modifications to Parking Lots A and D, SIUE; Approval of Plans and Specifications and Authority for Award of Contracts: Construction of Child Care Center, SIUE; Resource Allocation and Management Program (RAMP) Submissions, Fiscal Year 1987: Capital Budget Requests; Resource Allocation and Management Program (RAMP) Planning Documents, Fiscal Year 1987: Executive

Summary; Resource Allocation and Management Program (RAMP) Planning Documents, Fiscal Year 1987 (Planning Statements, Program Reviews, New Program Requests, Expanded/Improved Program Requests, and Special Analytical Study), SIUC; Resource Allocation and Management Program (RAMP) Planning Documents, Fiscal Year 1987 (Planning Statements, Program Reviews, Expanded/Improved Program Requests, and Special Analytical Studies), SIU School of Medicine; Resource Allocation and Management Program (RAMP) Planning Documents, Fiscal Year 1987 (Planning Statements, Program Reviews, New Program Requests, Expanded/Improved Program Requests, and Special Analytical Study), SIUE; Dr. Martin Luther King, Jr. Holiday and Administrative Closure [Amendments to 2 Policies of the Board C-3-b]; Authorization of Self-Insurance Program [Amendment to 5 Policies of the Board]; and Project Approval and Selection of Architect: Greek Row Air Conditioning, SIUC. The motion was duly seconded. Student Trustee opinion in regard to this motion was indicated as follows: Aye, Charles Dragovich, Andy Leighton; nay, none. The motion carried by the following recorded vote: Aye, Ivan A. Elliott, Jr., Carol Kimmel, William R. Norwood, Harris Rowe, George T. Wilkins, Jr.; nay, none.

The following matter was presented:

OPERATING RAMP GUIDELINES FOR FISCAL YEAR 1987

Guidelines necessary to develop the RAMP (Resource Allocation and Management Program) submission for Fiscal Year 1987 are herewith presented for Board review and approval. The guidelines include the percentage increments for salary and price increases. They specify the funding levels for operation and maintenance of new space, and for new and expanded and improved program requests and other special items. At the Board's September meeting, the RAMP requests will be submitted for approval in summary form, prior to its October 1, 1985, submission to the Illinois Board of Higher Education.

The guidelines were developed concurrently with University plans for new and expanded and improved programs and other special items. Building on the successful efforts employed in preparing previous requests, members of the Chancellor's staff met separately with SIUC and SIUE officers to discuss budget guidelines and funding requests for programs and other special items. In June, after further discussions and a review by the Chancellor and his staff of the

various elements which make up the operating budget request, the Chancellor proposed to the Presidents a set of decision rules and percentages or dollar amounts for each element in the request. These proposals were reviewed with the Board's Finance Committee at its June meeting. The decision rules are:

1. With respect to regular salary and general price increases, we should document inflation projections using the most reliable data available. Documentation for determining salary and general price requests will come from our analysis of inflation projections made by Chase Econometrics, Data Resources Incorporated, and any other reliable projections we can obtain.
2. With respect to library materials and utilities, we should follow the same course, relying more heavily upon demonstrable University experience and written comments from suppliers and local utilities.
3. Any new request for operation and maintenance funds should be based on projected need.
4. The funding requested for the combination of new and expanded/improved programs and all other special items should be strongly documented and should not exceed 2.75% of the previous year's total appropriated budget base (excluding retirement contributions).
5. From time to time, we may wish to make a sizable request which is not covered by the first four principles. Any such request must have a clear rationale and be fully documented.

Applying the decision rules results in a budget request for new operating funds for SIUC of \$21,100,600, or 15.74%; for SIUE of \$7,949,500, or 14.74%; and for the System Office of \$304,200, or 19.66%; for a System total of \$29,354,300, or 15.49%. Each element of the request is discussed separately below and combined in tabular form in Exhibit A.

Salary Increases

Adequate salary increases for our faculty and staff should continue to be our top priority. Our request should include funds necessary to meet projected inflation for Fiscal Year 1987 and funds necessary to improve our faculty and staff salaries relative to their respective peer groups. Studies conducted by the IBHE, the Universities, and the Chancellor's staff indicate that sizable increases need to be provided if we are to compensate our faculty and staff at rates comparable to their respective counterparts at other universities and units of state government.

In summary, the recommendations for salary increases (based on 97.5% of base) for Fiscal Year 1987 are (in parentheses are totals needed, presuming inflation, to achieve peer-group levels for our faculty and staff):

Faculty:

- SIUC - 16% (23.0%)
- School of Medicine - 13% (18.3% M.D. and 15.7% non-M.D.)
- SIUE - 13% (14.0%)

Professional Staff:

SIUC (including School of Medicine) - 13% (19.3%)
 SIUE - 13% (14.0%)
 System Office - 13% (16.6%)

Civil Service:

SIUC - 13% (15.7%)
 School of Medicine - 16% (30.8%)
 SIUE - 13% (13.5%)
 System Office - 13% (15.7%)

RAMP-Defined Administrators:

SIUC (including School of Medicine) - 13% (19.3%)
 SIUE - 13% (14.0%)
 System Office - 13% (16.6%)

Those increases are large (13-16%), but they would not, if funded, solve all our problems.

New, Expanded/Improved, and Special Analytical Studies

Details of these requests are set forth in the background material for Item L on today's agenda. Regular requests in this area will not exceed 2.75% of the previous year's appropriation base. Decision rule five provides an avenue to make special requests. This year five items have been placed in this category:

1. The School of Medicine request for equipment funding of \$967,000 is needed in order to replace outdated equipment. A large portion of the current equipment was installed at the time the School of Medicine was established, and was purchased with non-recurring federal and state funds. This type of need is similar to a repair and replacement need recognized by the Build Illinois program.
2. The SIUC \$85,000 request for the Southern Illinois Collegiate Common Market would provide additional funding for the cooperative efforts involving four southern Illinois community colleges and SIUC. (This item is not included in today's Board Item L.)
3. Another cooperative effort, which will benefit small businesses in southwestern Illinois, is SIUE's request for its Center for Advanced Manufacturing and Production. New funding of \$232,600 is being requested for this activity.
4. A \$90,000 request for funding to support employee relations activities from the System Office is designed to address System needs and not just the needs of the System Office. (This item is not included in today's Board Item L.)

5. A \$45,000 request for computing support costs emanating from the System Office is also designed to address System needs and not just the needs of the System Office. (This item is not included in today's Board Item L.)

Support Cost Increase

Based on a projected inflation rate of 4-5% and decision rule two, requests for support costs are as follows:

General Price Items: 5%

Telecommunications: 12%

Utilities: 3.0% for SIUC, 8.0% for School of Medicine, and 11.48% for SIUE.

The proposed percentages, which reflect the different mixes of energy sources, would accommodate the increases as projected by SIUC, SIUE, and the School of Medicine.

Library Materials: 10% for SIUC and SIUE, and 12% for the School of Medicine.

Operation and Maintenance

Projected funding needed to operate and maintain new space is \$223,500 for SIUC, \$328,300 for the School of Medicine, and \$222,200 for SIUE.

Conclusion

The operating budget increase proposed here would result in approximately a 15.49% increase over our projected FY 1986 base, which is consistent with past requests. The magnitude of this increase should not give false hope to our University colleagues. Success in obtaining this level of funding would require some combination of an increase in taxes, an improvement in the economy greater than has been seen thus far, and an increase in higher education's share of existing state funds. On this point, it should be noted that over the past two years our share of funds has increased.

SIU FY 1987 OPERATING BUDGET REQUESTS PARAMETERS¹

(In Thousands of Dollars)	SIUC	SIUE	System Office	Total
FY-86 Budget Base-Senate Level	<u>\$134,034.3</u>	<u>\$53,924.7</u>	<u>\$1,547.4</u>	<u>\$189,506.4</u>
Requested Incremental Increases:				
Salary				
Faculty	\$ 8,359.9	\$ 2,737.6	\$ ---	\$ 11,097.5
Other Professionals	1,385.5	587.1	46.3	2,018.9
Civil Service	3,822.1	1,422.6	49.9	5,294.6
RAMP Administrators	336.1	139.0	51.3	526.4
Student Wages	354.5	231.9	1.4	587.8
Salary Sub-Total	<u>\$ 14,258.1</u>	<u>\$ 5,118.2</u>	<u>\$ 148.9</u>	<u>\$ 19,525.2</u>
General Price	1,102.0	442.4	17.5	1,561.9
Telecommunications	204.1	106.5	2.8	313.4
Utilities	252.9	380.0	---	632.9
Library Materials	<u>264.1</u>	<u>49.9</u>	<u>---</u>	<u>314.0</u>
Total Incremental Increases	<u>\$ 16,081.2</u>	<u>\$ 6,097.0</u>	<u>\$ 169.2</u>	<u>\$ 22,347.4</u>
O & M Needs	<u>\$ 551.8</u>	<u>\$ 222.2</u>	<u>\$ ---</u>	<u>\$ 774.0</u>
Programmatic and Other:				
New Programs	\$ 238.5	\$ 432.4	\$ ---	\$ 670.9
Expanded/Improved Programs	2,448.2	338.2	---	2,786.4
Special Analytical Studies	<u>728.9</u>	<u>627.1</u>	<u>---</u>	<u>1,356.0</u>
Total NEPRS and SAS	<u>\$ 3,415.6</u>	<u>\$ 1,397.7</u>	<u>\$ ---</u>	<u>\$ 4,813.3</u>
Percent of FY-86 Budget Base	2.55	2.59	---	5.14
Special Requests	<u>1,052.0</u>	<u>232.6</u>	<u>135.0</u>	<u>1,419.6</u>
Total Programmatic and Other	<u>\$ 4,467.6</u>	<u>\$ 1,630.3</u>	<u>\$ 135.0</u>	<u>\$ 6,232.9</u>
Net Change	<u>\$ 21,100.6</u>	<u>\$ 7,949.5</u>	<u>\$ 304.2</u>	<u>\$ 29,354.3</u>
Percent Increase	<u>15.74</u>	<u>14.74</u>	<u>19.66</u>	<u>15.49</u>
Total FY-87 Operating Budget Request	<u>\$155,134.9</u>	<u>\$61,874.2</u>	<u>\$1,851.6</u>	<u>\$218,860.7</u>

¹ Does not include Retirement Contributions.

The Chair stated that this matter had been discussed at some length in the Finance Committee meeting.

Chancellor Shaw commented that the request for Fiscal Year 1987 would amount to approximately a 15½% increase in dollars from the state. He stated that this was a good solid budget and had been well prepared by the campuses. He emphasized that in order to receive an appropriation of this magnitude something remarkable would have to happen at the state level. He stated that, as has been the case in previous years, salary remains the top priority. He stated that a 13% increase is being requested for faculty and staff, with two exceptions. He continued that the exceptions were for faculty at Carbondale, where the request is for 16%, and for Civil Service employees at Springfield, where the request is for 16%. He commented that there was a change from the matter discussed last month in that dollars requested for library services, supplies, materials, and books had been increased from 8% to 10% at SIUC and SIUE and from 10% to 12% at the School of Medicine in Springfield.

The Chair emphasized that it would take a healthy state picture to be able to achieve these goals regarding salary increase money, but that if we don't ask for it we're not going to possibly get it.

Mr. Norwood moved approval of the Operating RAMP Guidelines for Fiscal Year 1987 as presented. The motion was duly seconded, and after a voice vote the Chair declared the motion to have passed.

The following matter was presented:

NOTICE OF SCHEDULE OF MEETINGS OF THE BOARD OF TRUSTEES FOR 1986

As a traditional practice and for convenience in meeting certain provisions of the Open Meetings Act, Board meetings have been scheduled on an annual basis. Custom has called for scheduling alternate meetings on alternate campuses of the University, and recent practice has identified the second Thursday of each month as the regular meeting date. Approval is requested for the schedule listed below:

February 13	SIU at Carbondale
March 13	SIU at Edwardsville
April 10	SIU at Carbondale
May 8	SIU at Edwardsville
June 12	SIU School of Medicine, Springfield
July 10	SIUE School of Dental Medicine
September 11	SIU at Carbondale
October 9	SIU at Edwardsville
November 13	SIU at Carbondale
December 11	SIU at Edwardsville

Southern Illinois University - Board of Trustees

CARBONDALE, ILLINOIS 62901



July 11, 1985

The following schedule reflects the second Thursday of each month for the meetings of the Board of Trustees for 1986:

<u>Deadline Dates for 1986 Receipt of Agenda Items</u> (Due by 4:30 p.m.)	<u>1986 Mailing Dates Agenda and Matters</u>	<u>1986 Meeting Dates Board of Trustees</u> (Thursday)
*Tuesday, January 21	Friday, January 31	SIUC - February 13
*Tuesday, February 18	Friday, February 28	SIUE - March 13
Monday, March 17	Friday, March 28	SIUC - April 10
Monday, April 14	Friday, April 25	SIUE - May 8
Monday, May 19	Friday, May 30	SIU School of Medicine Springfield - June 12
Monday, June 16	Friday, June 27	SIUE School of Dental Medicine, Alton - July 10
Monday, August 18	Friday, August 29	SIUC - September 11
Monday, September 15	Friday, September 26	SIUE - October 9
Monday, October 20	Friday, October 31	SIUC - November 13
*Friday, November 14	Wednesday, November 26	SIUE - December 11

*Due to holidays.

Meetings have not been scheduled for the months of January and August.

The Chair stated that this matter was for notice only so that there would be an opportunity for input. He commented that conflicts had arisen in securing space to conduct a meeting and that it was almost impossible for members of the Board to change the monthly meeting date due to their work schedules.

Mr. Leighton objected to the proposed schedule. He stated that last year the Board of Trustees was away from the Carbondale campus from November until May and that makes it difficult on the constituencies of the University.

Mr. Norwood stated that the Board does not normally meet during the month of August. He stated that, according to the proposed schedule, the Board would be meeting on the Carbondale campus in February, April, September, and November, during the main part of the school year. He explained that the meeting scheduled at the School of Medicine in Springfield in June was the only meeting that could possibly be changed. He explained that the Board has felt it was necessary to try and meet in Springfield each year and to meet at the SIUE School of Dental Medicine and East St. Louis Center every other year. He continued that by having only ten meetings a year that usually allocates four meetings on each main campus with two other meetings at alternate campuses.

The Chair asked Mr. Leighton to give his suggestions on the schedule to Chancellor Shaw and suggested that the matter could be discussed at the next meeting. Mr. Rowe stated that as a matter of custom the Board has not met in January due to weather conditions.

In response to a comment from Dr. Wilkins, Mr. Rowe stated that there may be a revised matter presented in September. He continued that once the schedule is adopted in September that it will stand.

Dr. Wilkins pointed out that the School of Medicine, the SIUE School of Dental Medicine, and the East St. Louis Center would like to host a meeting

of the Board of Trustees once a year. He stated he didn't know how else to do the schedule, but that a long-term commitment on the dates and places was needed.

Under Reports and Announcements by the Chancellor of The Southern Illinois University System, Dr. Shaw gave the following legislative report:

The legislative session came to a close on Monday, July 8. I think the educational reform package that was passed may be the most important accomplishment of the Governor and the legislature this spring. Improving primary and secondary education is in everybody's best interest, and it's clearly in our best interest. The new tax measures, a 5% state message tax on interstate calls and the imposition of additional cigarette taxes to replace the scheduled federal cigarette tax phase-out, made the reform possible. I've put at your table a summary of the educational reform package that Mr. Sanders reported at the IBHE meeting.

Senate Bill 364, our appropriations bill, sponsored by Vadalabene-Dunn in the Senate and Richmond-Wolf in the House, if amended by the Senate and passed by the House calls for a total of \$190,066,000. Our appropriations bill, in some measure, was made possible by the educational reform because without the tax increases to make the reform possible there wouldn't have been available dollars to fund higher education at our level. Through reallocation we hope to provide an average 8% salary increase to employees, with the exception of the faculty at Carbondale. With the special program that they have, it will be possible for them to make that an increase more nearly 10%. Keep in mind that the dollars made available by the state permit only an approximate 7.3% increase, and I think that's very important to say because it means the institutions are going to have to ask a great deal of themselves in terms of internal reallocation to reach the 8% amount. It also provides for a 4% increase in general costs, a 7% increase in library, and \$3.9 million for program and institutional support activities. Further, IBHE's budget was sufficiently healthy to enable them to fund our proposed minority graduate incentive program. This is the program initiated by SIU and designed to increase the number of minorities in professional staff and faculty ranks. It would be a cooperative program with other doctoral institutions, but it would be coordinated by SIUC. This is the best operating budget I've seen in the eight years that I've been at SIU. I do hope it marks the beginning of good days ahead.

Senate Bill 453, the capital appropriations bill, provides for Phase I of Pulliam Hall, SIUC, \$1,818,000, and renovations at East St. Louis for SIUE, \$1,330,000. Both the planning money for the Art and Design Facility for SIUE, IBHE priority 15, and \$2,300,000 for the purchase of property at North Rutledge in Springfield, IBHE priority 20, were deleted in the Conference Committee's report. Build Illinois is the fourth major topic and included in the compromise Build Illinois report was an appropriation of \$2,925,000 for seriously needed capital improvements at SIUC and SIUE, about two-thirds for Carbondale and one-third for Edwardsville. It's expected that the same amount will be earmarked for four subsequent years of Build Illinois which enables the

campuses to develop a more orderly way of doing things. These dollars will flow through the Capital Development Board and in the next few weeks and months we will find out exactly how CDB plans to implement that. It is our hope that it can be done in a way that we can in fact spend the dollars before inflation renders the good intentions half of what was originally intended. There are some possible problems with Build Illinois. Last year when the capital projects were all approved the necessary appropriation was not included and it had to be accomplished in the override session. There's some question as to whether or not this may be the case again this time. There were two projects in Build Illinois that were not included in the first year: \$6,000,000 for SIUC's small business incubator and \$1,500,000 for SIUE to begin to provide the infrastructure for a university business research park. These are important economic development initiatives and we were disappointed that they didn't go through the process. We're going to continue to work for their inclusion in future years of Build Illinois because we think these two projects help to build Illinois and that was the original intent of Build Illinois.

Senate Bill 840 allows state employees and University employees to shelter their health insurance payment from taxation. This was authorized last year by the IRS and if signed by the Governor will increase take home earnings of our employees.

House Bill 1115 provides the flexibility to indemnify our employees and hold the funds across fiscal years allowing for the creation of the self-insurance program. In order to have the authorization language in place by July 1, the bill had to be signed by June 30, and this required pressing a 90 day process into 4 days. My thanks to all the people in governmental relations, particularly Sharon Buchanan McClure, and Mike Madigan, Phil Rock, and Governor Thompson for their cooperation.

Senate Bill 559 permits public universities to enter into leases for up to 18 years rather than 5 years for scientific research and development facilities. IBHE approval for these leases will be required but it gives us more flexibility.

Senate Bill 558 provides a helpful extension of the contract period for telecommunications equipment and services. It moves the limit from 7 to 10 years which will spread out any payments that we might have if we wish to take initiatives in the telecommunications area.

House Bill 1952 was amended, with our proposed language, to properly exempt University income funds and University auxiliary and service enterprises as sources for state employees group insurance contributions. This bill would have made it necessary for us to use our income funds and auxiliary service money for fringe benefits for staff if we had not gotten it amended so that higher education was excluded.

It's anticipated that there will be a special session called at the end of July to deal with McCormick Place. The veto session appears to be scheduled for a number of days in October.

I want to publicly give my thanks to all those who helped in the spring events. It was a busy, hectic, and often frustrating time, but overall

very satisfying. While at times it seemed that our parade went in all four directions, I can say that our portion of the parade was marching in step and in a consistent and effective manner.

The Chair stated that there was a Current and Pending matter regarding salary increases for the two Presidents and the Chancellor, and that a motion and unanimous consent were needed to consider the item. Mr. Norwood moved that the matter be considered. The motion was duly seconded. After clarification of the no voice vote by Mr. Leighton, the Chair stated that the motion to consider the matter had been passed unanimously.

The Chair stated that he was personally pleased with the performance of the executives. He explained that raises for the top administrators had been kept below the market not only in Illinois but other states because of some rather tough years fiscally for the state. He cited the percentages given by the Board of Governors, Board of Regents, and the University of Illinois as compared to the percentages given by SIU. Mr. Rowe suggested that a 10% increase be given to President Lazerson and President Somit. He stated that this would be an increase of \$7,632.00 for President Somit, bringing him to a salary of \$83,928.00, and an increase of \$7,092.00 for President Lazerson, bringing him to a salary of \$78,012.00. He continued that if the percentage was 8% it would be \$1,500 less for President Somit and \$1,400 less for President Lazerson. He recommended that Chancellor Shaw be given an 8% increase, bringing his salary to \$101,148.00, compared to the President of the University of Illinois who will be making \$110,000.00 plus a house. He suggested that SIU was falling behind regarding top administrators' salaries and that we would have a difficult time when hiring their replacements. He recommended that the Presidents be given a 10% increase and the Chancellor be given an 8% increase.

Mrs. Kimmel moved approval of the 10% increase for the Presidents and an 8% increase for the Chancellor. The motion was duly seconded.

Mr. Leighton stated that he had changed his no vote earlier to an aye vote so that the matter could be discussed. He continued that the no vote had nothing to do with his own personal feelings toward any of these gentlemen, as for the most part they did a fine job for the University. He explained that the reason he cast a no vote was because of the difference of an 8% or 10% salary increase for them as compared to an 8% or 10% salary increase for a lower paid administrator or a faculty member. He continued that a 10% increase for a person making \$40,000 would only be \$4,000 as compared to an increase of \$7,500 to \$8,000 for the Presidents. He explained that he felt certain people were offended by how much these administrators make and how big their increase is as compared to their own. He stated that there were people on this campus who deserve more money than they're getting for the work they do and might be more productive if they were getting that.

Mr. Rowe commented that the disparities between other people working on campus existed nationwide and were recognized. He explained that his vote would indicate that he didn't want SIU to remain uncompetitive as it searches for the best talent to run the Universities.

Mrs. Kimmel stated that during the leanest years SIU gave the greatest raises to the lower paid people and the administrators and the higher paid people received the smallest increases. She reported that discussion at the IBHE meeting had dwelt upon the fact that Illinois is becoming less competitive with other institutions around the country and that makes it difficult to keep and recruit the finest people. She stated that the University of Illinois was the first to publicly announce that it was raising their President's salary by 10% as well as their Chancellors. She reported

that their explanation was that the Board of Trustees simply must accept the responsibility of, if possible, paying the kinds of salaries that will retain and recruit the finest people and take the guff.

The motion being duly made and seconded, the Chair called for a roll call vote. Student Trustee opinion in regard to this motion was indicated as follows: Aye, Charles Dragovich; nay, Andy Leighton. The motion carried by the following recorded vote: Aye, Ivan A. Elliott, Jr., Carol Kimmel, William R. Norwood, Harris Rowe, George T. Wilkins, Jr.; nay, none.

Under Reports and Announcements by the President, SIUC, President Somit introduced Dr. Rennard J. Strickland, Dean of the School of Law, who will take over officially on August 1. He announced that the somewhat lengthy search for an affirmative action officer had been completed. He stated that Dr. William Baily, Jr. was the unanimous recommendation of the search committee, that he had accepted the offer, and will begin on August 16.

Mr. Elliott stated that it was his pleasure to make the presentation of the sixth Lindell W. Sturgis Memorial Public Service Award. He moved that the Board present the sixth Lindell W. Sturgis Memorial Public Service Award to Dr. Edward J. Shea. The motion was duly seconded, and after a voice vote the Chair declared the motion to have passed unanimously.

Mr. Elliott stated that none of the Sturgis family were in attendance and that this was the first time they couldn't arrange it. He introduced Dr. and Mrs. Shea and members of the Lindell W. Sturgis Memorial Public Service Committee: Dr. Jack Dyer, Chairman of the Committee, Dave Grobe, Rex Karnes, Marianne Osberg, Susan Rehwaldt, Mike Williams, and Jean Paratore. He explained that the Lindell W. Sturgis Memorial Public Service Award had been established in the tradition of Mr. Sturgis' own public service, and is given annually to an employee of Southern Illinois University at Carbondale who is

recognized for his or her contribution to the community, area, state, or nation based on non-job related activities. He outlined the wide variety of activities in which Dr. Shea is currently and has been involved regarding community service. He presented Dr. Shea with a plaque and a check for \$500.

Dr. Shea expressed his gratitude to the members of the committee for having been selected as the 1985 recipient of the Lindell W. Sturgis Memorial Public Service Award. He thanked the members of the Lindell W. Sturgis family for provision of an award which recognizes professional and public service which is an important function of employees of a university. He stated that he sincerely hoped that he has been worthy of this award in terms of the purposes for which the Sturgis family intended. He continued that he was certain that they felt as he did that service represents the expression of the best of oneself and a way of helping others that one needs to feel; that their purposes are worked out through a being greater than themselves and with purposes which transcend their own personal desires. He stated that he hoped he had been a good representative of the purposes of the award.

The Chair announced that a news conference had been scheduled immediately following the regular meeting in the Mississippi Room and that lunch would be served in Ballroom "A." He announced that there would be a tour of the Microcomputer Lab in Faner Hall after lunch.


Mr. Leighton stated that he had been elected by the graduate and undergraduate students of the University and basically he was supposed to represent their needs, but he welcomed comments from the faculty, staff, and Civil Service at Carbondale as well as Edwardsville. Most importantly, he stated that he was a servant of the people of Illinois and particularly the people of Southern Illinois, and he hoped he would be a good Board member for those people. He announced that his number one priority is a commitment to

Morris Library and in no way did he intend to take away from the progress that this University had seen under the leadership of this Board or its past Presidents and administrators. He explained that the Library Storage Facility would help alleviate the space problem in Morris Library, but that he hoped to see a major expansion in Morris Library in the next couple of years.

Mr. Rowe stated that the Board admired the goals which Mr. Leighton has set for himself and the fact that he recognizes that Southern Illinois and the whole state is his constituency in addition to the students who elected him.

Mrs. Kimmel moved that the meeting be adjourned. The motion was duly seconded, and after a voice vote the Chair declared the motion to have passed unanimously.

The meeting adjourned at 11:40 a.m.



Sharon Holmes, Executive Secretary

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MINUTES OF THE MEETING OF THE BOARD OF TRUSTEES
SOUTHERN ILLINOIS UNIVERSITY
SEPTEMBER 12, 1985

A special meeting of the Board of Trustees of Southern Illinois University convened at 7:06 a.m., Thursday, September 12, 1985, in the Sangamon Room of the Collinsville Hilton Inn, 1000 Eastport Plaza Drive, Collinsville, Illinois. The regular Chairman and Secretary being present, the meeting was called to order. The following members of the Board were present:

Mr. Charles M. Dragovich
Mr. Ivan A. Elliott, Jr.
Mrs. Carol Kimmel, Secretary
Mr. Andy Leighton
Mr. William R. Norwood
Mr. Harris Rowe, Chairman
Dr. George T. Wilkins, Jr.

The following member was absent:

Mr. A. D. Van Meter, Jr., Vice-Chairman

Executive Officers present were:

Dr. Earl E. Lazerson, President, SIUE
Dr. Kenneth A. Shaw, Chancellor of the SIU System
Dr. Albert Somit, President, SIUC

Also present were Mr. C. Richard Gruny, Board Legal Counsel, and Mr. Thomas C. Britton, Executive Assistant to the Chancellor and System Administrative Officer.

The Secretary reported a quorum present.

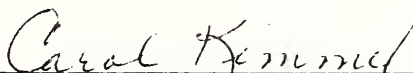
Mr. Elliott moved that the Board go into closed session to consider collective negotiating matters and pending, probable or imminent court proceedings, to adjourn directly from the closed session with no action having been taken, and with no further open meeting. The motion was duly seconded. Student Trustee opinion in regard to this motion was indicated as follows:

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Aye, Charles M. Dragovich, Andy Leighton; nay, none. The motion was carried by the following recorded vote: Aye, Ivan A. Elliott, Jr., Carol Kimmel, William R. Norwood, Harris Rowe, George T. Wilkins, Jr.; nay, none.

The meeting adjourned at 7:52 a.m.



Carol Kimmel, Secretary

The regular monthly meeting of the Board of Trustees of Southern Illinois University convened on Thursday, September 12, 1985, at 11:32 a.m., in the Ballroom of the University Center, Southern Illinois University at Edwardsville. The regular Chairman and Secretary being present, the meeting was called to order. The following members of the Board were present:

Mr. Charles M. Dragovich
 Mr. Ivan A. Elliott, Jr.
 Mrs. Carol Kimmel, Secretary
 Mr. Andy Leighton
 Mr. William R. Norwood
 Mr. Harris Rowe, Chairman
 Mr. A. D. Van Meter, Jr., Vice-Chairman
 Dr. George T. Wilkins, Jr.

Executive Officers present were:

Dr. Earl E. Lazerson, President, SIUE
 Dr. Kenneth A. Shaw, Chancellor of the SIU System
 Dr. Albert Somit, President, SIUC

Also present was Mrs. Sharon Holmes, Executive Secretary of the Board.

The Secretary reported a quorum present.

NOTE: Copies of all background documents furnished to the Board in connection with the following matters have been placed on file in the Office of the Board of Trustees.

The Chair introduced Mrs. Charlena Bitting, the new Chairperson of the Administrative and Professional Staff Council, SIUC, and Mr. Dave Saunders, representing the Civil Service Employees Council, SIUC.

The Chair reported that at approximately 7:06 a.m., Thursday, September 12, 1985, the Board of Trustees had held a special meeting at which the only business transacted was to adjourn into executive session to consider collective negotiating matters and pending, probable or imminent court proceedings. He stated that no agenda matters for today's meeting had been discussed.

The Chair read the following resolution:

RESOLUTION OF APPRECIATION: CRETE B. HARVEY

Resolution

WHEREAS, Crete B. Harvey served as a member of the Board of Trustees from March 1981 to June 1985;

WHEREAS, During most of this period she also served as a member of the Architecture and Design Committee of the Board;

WHEREAS, In every respect and at all times her support of Southern Illinois University has been uniformly enthusiastic and unflagging, and her commitment to higher education, the responsibilities of Board membership, and the welfare of faculty, staff, and students has been strong, persistent, perceptive, and profound;

WHEREAS, She has generously and helpfully contributed her time, energy, and expertise in response to certain needs of the University administration and its students; and

WHEREAS, Despite her very busy schedule and her many other public responsibilities, her involvement as a Board member with University and Board affairs has regularly been dependable, thorough, detailed, patient, and effective;

NOW, THEREFORE, BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That the dedicated, skillful, and responsible service contributed by Crete B. Harvey to the welfare of Southern Illinois University as a member of this Board be herewith formally recognized and acclaimed, and that the appreciation and gratitude of the Board for her service and contributions be herewith expressed and recorded.

Mr. Van Meter moved approval of the resolution as presented. The motion was duly seconded, and after a voice vote the Chair declared the motion to have passed unanimously.

Under Trustee Reports, Mr. Elliott reported that he had attended a meeting of the Executive Committee of the Southern Illinois University Foundation on July 11, 1985. He also reported that he had attended a meeting of the Executive Committees of the Foundation and the Alumni Association on September 7, 1985. He stated that the two Committees had expressed concern that the computing lists of alumni and donors had not been brought up to date and that there were other problems and coordination of the two organizations.

He continued that this was the first time the two Committees had met and that they had pledged to meet again and do the best they can to try to build a better base for both the Foundation and Alumni.

Mrs. Kimmel reported that she had attended the meeting of the Illinois Board of Higher Education on September 4. She reported that there were two items of great discussion and concern at that meeting: first, the report dealing with minimum admission requirements for colleges and universities; and second, the report on undergraduate education in Illinois colleges and universities. She stated that the minimum admission requirements had been discussed in the Academic Matters Committee meeting this morning. She continued that the resolution, proposed in the report, which will probably be approved in October, calls for four units of English (emphasizing written and oral communications and literature), three in social studies (emphasizing history and government), three in mathematics (introductory through advanced algebra, geometry, trigonometry, or fundamentals of computer programming), three in laboratory sciences, and two in foreign languages, music or art as the minimum requirements. She continued that these requirements do bring about several concerns, among them whether all high schools can meet these requirements immediately, a break in the balance of uniformity and diversity in high school requirements, and access. Regarding the report on undergraduate education in Illinois colleges and universities, she stated that that was a preliminary report and that the resolution following the report, again for later action, proposing naming a task force to do an in-depth study and make recommendations to the Board of Higher Education on the status of undergraduate education in Illinois colleges and universities.

Mr. Norwood reported that he had attended a meeting of the State Universities Retirement System on September 6. He announced that the staff had received a national award for the completeness and understandability of the annual report. He reported that one of the active investment managers had been terminated because of poor performance. He reported that there is now a procedure by which the active managers are to report on proxy votes cast. He continued that a resolution had been passed wherein active investment counselors are to consider the international risk exposure arising from the business interests or sales and countries that may be economically or politically unstable, such as South Africa. He reported that the FY 1986 funding for the Universities Retirement System had been reduced from 65 to 60% and the current market value of the fund as of June 30, 1985, was \$1,875,000,000, and it was still underfunded.

The Chair stated that at the May 9, 1985, meeting of the Board of Trustees it had been addressed by a representative of the SIUC Student Coalition to free South Africa and had been urged to break links with the SIU Foundation until it divested itself of funds invested in corporations or banks which do business in South Africa. He commented that the Board had been requested by the University Staff Senate at SIUE to use its influence to encourage the State Universities Retirement System Board to dispose of investments in companies which have holdings in or engage in business in South Africa. He explained that on a number of occasions it had been reported that neither the SIU Board of Trustees or either of the two Universities had investments in companies doing business in or with South Africa and except in the most extreme circumstances this Board probably should not instruct its representatives to such bodies as the retirement board or the foundation board

how to vote on a particular issue, but that such bodies are deserving of an advisory statement from the SIU Board of Trustees on its view of the matter of investment in South Africa.

The Chair read the following statement:

This Board condemns violations of human rights and dignity throughout the world, including the apartheid policies of South Africa. It believes that the Board and the Universities it governs should avoid investing funds in companies conducting business in South Africa unless these companies have subscribed to and are certified to be actively supporting the 1979 Sullivan Principles. We also believe that the Board and its Universities should avoid depositing funds in banks which make direct loans to the existing government of South Africa.

The Chair announced that a motion and unanimous consent were needed to consider this item. Mr. Norwood moved that the matter be considered. The motion was duly seconded, and after a voice vote the Chair declared that the motion to consider the matter had been passed unanimously.

Mrs. Kimmel moved approval of the advisory statement to members of the State Universities Retirement System and the SIU Foundation Board. The motion was duly seconded.

Mr. Elliott announced that the SIU Foundation Board would be meeting on September 28 and would be considering this matter. He reported that the Foundation Executive Committee's recommendation follows along the same line just mentioned and the Foundation Board would support the motion.

Mr. Leighton stated that he wholeheartedly supported the statement. He continued that the actual worth of the Sullivan Principles had been called into question. He suggested that if the SIU Foundation does invest in corporations that do business in or with South Africa that some kind of background check be done to see that the companies are actually enforcing the Sullivan Principles and not simply hiding behind them.

The motion to adopt the advisory statement being duly made and seconded, after a voice vote the Chair declared the motion to have passed unanimously.

Under Committee Reports, Dr. Wilkins had no report for the Executive Committee.

Mr. Elliott, Chairman of the Finance Committee, said that the Committee had met that morning in the Mississippi Room of the University Center at 8:30 a.m. He gave the following report:

The Committee discussed Item M, Annual Internal Budget for Operations, Fiscal Year 1986, and Item N (1), Resource Allocation and Management Program (RAMP) Submissions, Fiscal Year 1987: Operating Budget Request, on the Board's agenda and recommends that the Board of Trustees approve those items. The long-range plan for computing was presented and discussed. The Engineering computing proposal was presented to the Finance Committee as informally requested by the members of the Executive Committee. The Finance Committee recommends that the Executive Committee execute the requisition and accept the bids after a ten-day waiting period in the event of an appeal by one of the dissatisfied bidders. This matter was discussed and the questions were well answered. There was a difference of opinion as to the qualifications and specifications of the bidding, but it apparently had been considered very carefully. The SIUC Personnel Payroll Information System was presented with information that had been requested. A report on the self-insurance program was made and we'll probably have an action item on a policy next month. A policy regarding staff and faculty tax benefits will probably be presented in October or November. Senate Bill 840 was passed which provided for salary reductions in order to take out insurance to give the tax benefit if faculty and staff so desired. A report was made concerning the addition of a remote banking facility. We were introduced to the new System Internal Auditor, Elaine Hyden. Quarterly audit reports for the quarter ending June 30 were provided.

Mrs. Kimmel, Chairperson of the Academic Matters Committee, stated that the Committee had met following the Finance Committee meeting. She gave the following report:

The Committee discussed Items Q, Statement of Mission, SIUE; R, Abolition of Degree Program: Bachelor of Arts, Major in American Studies, School of Humanities and Social Sciences, SIUE; and S, Abolition of Degree Program: Bachelor of Science, Major in Environmental Systems Technology, School of Engineering, SIUE, and recommends their approval and inclusion in the Board's omnibus motion. The Committee had discussed these matters at its July meeting and there was no further discussion this morning. The Committee

discussed at length two notice items, the reallocation of the Department of Mathematics from the College of Liberal Arts to the College of Science, SIUC, and the reallocation of the University Honors Program from Undergraduate Academic Services to the College of Liberal Arts, SIUC. These items will be open for further discussion at the Committee's next meeting and presented to the Board.

Mr. Van Meter, Chairman of the Architecture and Design Committee, stated that the Committee had met following the Academic Matters Committee.

He gave the following report:

The Committee discussed Items H, Approval of Plans and Specifications and Award of Contract: Boiler Rehabilitation, Phase II, SIUC; I, Project Approval and Selection of Engineers: Replacement of Water Piping, University Park, SIUC; J, Project Approval and Authorization for Engineering Services: Replace Scoreboard, SIU Arena, SIUC; K, Project Approvals, Selection of Architects and Engineers, Permission to Request Release of Funds: FY 1986 Build Illinois Projects, SIUC; N (2), Resource Allocation and Management Program (RAMP) Submissions, Fiscal Year 1987: Capital Budget Priorities; T, Project Approvals, Selection of Architects and Engineers, Permission to Request Release of Funds: FY 1986 Build Illinois Projects, SIUE; U, Approval of Revised Project Budget and Authority for Award of Contracts: Construction of Outdoor Swimming Pool, SIUE; and V, Approval of Revised Project Budget and Authority for Award of Contracts: Construction of Child Care Center, SIUE. The Committee recommends their approval and inclusion on the Board's omnibus motion. With regard to the Outdoor Swimming Pool, SIUE, we have the President's assurance that this will be the last time this will be an item on our agenda.

The Chair commented that the Committee meetings had given a great opportunity for a thorough discussion of these items. The Chair explained the procedure for the Board's omnibus motion, and he proposed that, after discussion, there would be taken up the following matters:

REPORTS OF PURCHASE ORDERS AND CONTRACTS,
JUNE AND JULY, 1985, SIUC AND SIUE

In accordance with III Bylaws 1, and procedures effective April 1, 1980, summary reports of purchase orders and contracts awarded during the months of June and July, 1985, were mailed to the members of the Board in advance of this meeting, copies were placed on file in the Office of the Board of Trustees, and these reports are hereby submitted for information and entry upon the minutes of the Board with respect to the actions of the Executive Committee.

APPROVAL OF PLANS AND SPECIFICATIONS AND AWARD OF
CONTRACT: BOILER REHABILITATION, PHASE II, SIUC

Summary

This matter seeks approval of plans and specifications and the award of contract for the second phase of boiler rehabilitation at the central steam plant.

The estimated cost of this phase was \$150,000. The source of funds is state appropriations through the Physical Plant Service account. The low bid was \$153,600.

This matter further seeks approval of the plans and specifications for the work.

Rationale for Adoption

The Board of Trustees gave its approval to a project to rehabilitate all four coal-fired boilers in the central steam plant at its meeting on February 14, 1985. The estimated total cost was \$600,000, and the project was to be phased over three or four fiscal years.

The first phase has been completed in a very satisfactory manner, and because adequate funding is available and optimum conditions exist regarding low steam demand, this request for contract award is presented at this time.

Mr. Charles Pulley, AIA, has reviewed the plans and specifications and recommends their approval.

Considerations Against Adoption

University officers are aware of none.

Constituency Involvement

This matter has the involvement and recommendation of the Vice-President for Campus Services, the Director of the Physical Plant, and the Director of Facilities Planning, SIUC.

Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That:

- (1) The contract to rehabilitate the second boiler at the central steam plant, SIUC, be and is hereby awarded to Fleischer-Seeger Const. Co., St. Louis, Missouri, in the amount of \$153,600.
- (2) Final plans and specifications for the second phase of this project are hereby approved as submitted to the Board of Trustees for review, and shall be placed on file in accordance

with I Bylaws 9, contingent upon favorable recommendation of the Architecture and Design Committee.

- (3) The President of Southern Illinois University at Carbondale be and is hereby authorized to take whatever action may be required in the execution of this resolution in accordance with established policies and procedures.

PROJECT APPROVAL AND SELECTION OF ENGINEERS: REPLACEMENT
OF WATER PIPING, UNIVERSITY PARK, SIUC

Summary

This matter seeks project and budget approval to replace the domestic water piping in parts of Allen, Boomer, and Wright University Park Residence Halls.

The estimated cost of this project is \$190,000. Funding will come from student housing fees and other housing revenues. State appropriations will not be required.

This matter further seeks approval for the plans and specifications to be prepared by Buchanan, Bellows and Associates, Bloomington, Illinois.

Rationale for Adoption

The University Park Residence Halls were first occupied in 1965, and galvanized steel pipe was used for domestic hot and cold water lines in an effort to lower construction costs. The galvanized steel reacts with minerals in the water causing the minerals to collect on the inside of the pipe. The pipes must eventually be replaced in order to provide an adequate water supply.

The Board of Trustees first recognized this problem on June 13, 1974, at which time it gave project approval for replacing the water piping in Neely Hall. In the intervening years the Board, or its committees, have approved ten matters regarding water pipe replacement in the East Campus area. This project will replace the piping in Allen Hall, section III; Boomer Hall, sections I and II; and Wright Hall, section I.

This matter further requests approval to use Buchanan, Bellows and Associates, Bloomington, Illinois, for preparation of plans and specifications. This firm was recently retained for a similar project in Allen Hall, sections I and II, that was presented to the Architecture and Design Committee on May 9, 1985.

Considerations Against Adoption

University officers are aware of none.

Constituency Involvement

This project has the involvement and recommendation of the Director of Housing, the Vice-President for Student Affairs, the Vice-President for Campus Services, the Director of the Physical Plant, and the Director of Facilities Planning, SIUC.

Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That:

- (1) The project to replace the domestic water piping in the University Park Residence Halls, SIUC, be and is hereby approved at an estimated cost of \$190,000.
- (2) Funding for this project shall be from student housing fees and other housing revenue. State appropriations will not be required.
- (3) Upon recommendation of the Architecture and Design Committee, authorization is granted for the plans and specifications for the project to replace the domestic water piping in the University Park Residence Halls, SIUC, to be prepared by Buchanan, Bellows and Associates, Bloomington, Illinois.
- (4) The President of Southern Illinois University at Carbondale be and is hereby authorized to take whatever action may be required in the execution of this resolution in accordance with established policies and procedures.

PROJECT APPROVAL AND AUTHORIZATION FOR ENGINEERING SERVICES: REPLACE SCOREBOARD, SIU ARENA, SIUC

Summary

This matter seeks project and budget approval to replace the main scoreboard and the sound system in the SIU Arena.

The estimated cost of this project is \$125,000. Funds for this project will come from private contributions and from nonappropriated University funds in approximately equal portions.

This matter further seeks approval for the plans and specifications for this project to be prepared by the Physical Plant Engineering Services.

Rationale for Adoption

During the summer, 1984, the University was approached by a representative of a sign manufacturing firm with a proposal to provide a new scoreboard for use in the SIU Arena. The new scoreboard was to be purchased by Mr. Harry Crisp of the Pepsi-Cola Bottling Company, Marion, Illinois, and its use was to

be donated to the University by Mr. Crisp. All other costs relative to the installation of the new scoreboard were to be the University's responsibility. A private sign installation firm provided an estimated cost of \$75,000 for the installation of the new system which includes the main scoreboard with message center, two auxiliary end scoreboards, a new winch system, and a new sound system. It was subsequently determined that the University would provide \$10,000 of that cost and private contributions would be sought for the remaining \$65,000.

The new scoreboard is significantly larger than the present scoreboard, much heavier, and requires larger quantities of electricity. It also will cause such major changes in the present sound system that the quality of the sound would be impaired, in the opinion of acoustical engineers. Because of these potential acoustical problems, and because the present sound system is old, a new sound system will be installed simultaneously with the scoreboard.

These matters were presented to the Architecture and Design Committee at the October 1984 meeting as an information item. Project approval by the Board of Trustees was not necessary at that time because the estimated cost of installation was below the Board's requirement.

Subsequent bid openings for the installation work and new sound system have revealed that the original estimate of \$75,000 was significantly understated. It now becomes necessary to seek project and budget approval by the Board of Trustees to enable this project to proceed to completion at an estimated cost of \$125,000.

Considerations Against Adoption

University officers are aware of none.

Constituency Involvement

This matter has the involvement and recommendation of the Vice-President for Campus Services, the Director of the SIU Arena, and the Director of the Physical Plant, SIUC.

Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That:

- (1) The project to install a new scoreboard and sound system in the SIU Arena be and is hereby approved at an estimated cost of \$125,000.
- (2) Funding for the project shall be from private contributions and from nonappropriated University funds in approximately equal portions.

- (3) Upon recommendation of the Architecture and Design Committee, authorization is granted for the plans and specifications for the installation of the scoreboard to be prepared by the Physical Plant Engineering Services.
- (4) The President of Southern Illinois University at Carbondale be and is hereby authorized to take whatever action may be required in the execution of this resolution in accordance with established policies and procedures.

PROJECT APPROVALS, SELECTION OF ARCHITECTS AND
ENGINEERS, PERMISSION TO REQUEST RELEASE OF
FUNDS: FY 1986 BUILD ILLINOIS PROJECTS, SIUC

Summary

This matter proposes that the Board recommend to the Capital Development Board the methods by which design and specification services would be provided for the several SIUC components of the capital improvements comprising the FY 1986 Build Illinois program for which funds in the amount of \$2,196,600 were appropriated to the Capital Development Board. In addition, this matter seeks permission to request the release of funds for all the FY 1986 Build Illinois projects.

Rationale for Adoption

Build Illinois funds designated for SIUC and appropriated to the Capital Development Board cover twelve projects, eight of which are listed in the attached resolution totaling \$1,644,100. The remaining projects are: Farm Building Remodeling, \$75,000; Boiler Analyzers, \$50,000; Neckers Building Foyer, \$40,000; and Energy Conservation at the Springfield Medical campus, \$387,500. The three remaining projects for the Carbondale campus do not require Board of Trustees' project approval because of costs. Performance of the necessary planning, design, and specification services by the SIUC Physical Plant Engineering Services is recommended to CDB as a cost saving measure and because of the familiarity of University personnel with the facilities and project requirements. The project for the Springfield Medical campus will be submitted for approval at a later date.

In an effort to advance the projects as efficiently as possible, a series of interviews was recently concluded in which several architectural and/or engineering firms offered their professional services for these eight Build Illinois projects listed in the attached resolution. The Architecture and Design Committee has been informed that the selection procedure has been in process. Although the Capital Development Board is the contracting agency for the projects included in the Build Illinois program, the CDB encourages the University to recommend appropriate architectural and engineering firms.

This matter now identifies the individual projects and the preferred firms for each project and requests approval both for the projects and for the proposed architectural/engineering service for each project.

Considerations Against Adoption

University officers are aware of none.

Constituency Involvement

These recommendations have the respective involvement of the Vice-President for Campus Services, the Director of Facilities and Services for the School of Medicine, the Director of the Physical Plant, and the Director of Facilities Planning, SIUC.

Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That:

- (1) The project to replace the roofs on various campus buildings be and is hereby approved at an estimated cost of \$182,000, and the firm of LPS Associates, Carbondale, Illinois, is recommended to the Capital Development Board to provide design and engineering services.
- (2) The project to rehabilitate the fire alarm system be and is hereby approved at an estimated cost of \$226,600, and the firm of Buchanan, Bellows and Associates, Bloomington, Illinois, is recommended to the Capital Development Board to provide design and engineering services.
- (3) The project to remodel Colyer Hall and Quigley Hall be and is hereby approved at an estimated cost of \$140,000, and the firm of Swenson Associates, Carbondale, Illinois, is recommended to the Capital Development Board to provide design and engineering services.
- (4) The project to upgrade the electrical service in the Old Baptist Foundation and Lawson Hall be and is hereby approved at an estimated cost of \$275,000, and the firm of McCoy and Howard, Mt. Vernon, Illinois, is recommended to the Capital Development Board to provide design and engineering services.
- (5) The project to rehabilitate the Anthony Hall air conditioning system be and is hereby approved at an estimated cost of \$120,000, and the firm of Watwood and Heavener, Centralia, Illinois, is recommended to the Capital Development Board to provide design and engineering services.
- (6) The project to improve the Energy Management System, Phase III be and is hereby approved at an estimated cost of \$245,000, and the firm of P. G. Prineas and Associates, Carbondale, Illinois, is recommended to the Capital Development Board to provide design and engineering services.

- (7) The project to improve the Energy Management System, Phase IV be and is hereby approved at an estimated cost of \$140,000, and the firm of P. G. Prineas and Associates, Carbondale, Illinois, is recommended to the Capital Development Board to provide design and engineering services.
- (8) The project to make handicapped modifications in Lindegren Hall and Wheeler Hall be and is hereby approved at an estimated cost of \$315,500 (this project is for the School of Medicine and was originally two projects at \$78,300 and \$237,200, respectively), and the firm of K. R. Rogers and Co., Belleville, Illinois, is recommended to the Capital Development Board to provide design and engineering services.
- (9) Permission be and is hereby granted to request the release of capital funds for all projects contained in the FY 1986 Build Illinois program appropriation.
- (10) The President of Southern Illinois University at Carbondale be and is hereby authorized to take whatever action may be required in the execution of this resolution in accordance with established policies and procedures.

RESOURCE ALLOCATION AND MANAGEMENT PROGRAM (RAMP) SUBMISSIONS,
FISCAL YEAR 1987: CAPITAL BUDGET PRIORITIES

Summary

Preliminary listings of Capital Budget Requests for each University for Fiscal Year 1987 were presented to the Board at its July 11, 1985, meeting. Those lists were in the priority order established by each University; they have been merged by the Chancellor's Office into a proposed System Capital Budget priority list which is presented for the consideration and approval of the Board.

Rationale for Adoption

Projects proposed by the System institutions are concerned with badly needed permanent facilities for instructional and laboratory support space, with remodeling and renovation to preserve existing facilities, or with energy conservation.

In merging the requests of both Universities into a single priority listing, the following project priority considerations were recognized:

- A. Projects of an emergency nature.
- B. Previous priority accorded to projects carried over from the past.

- C. Projects providing for accessibility for the handicapped and for rehabilitation, remodeling, and realignment of existing facilities, with special consideration given when preservation of the facility is a factor.

In summary, the Art and Design Facility at Edwardsville is the number one system priority because of the building emergency situation which developed at the Wagner Complex last fall, recognizing that the minimum total time for major project completion from planning through opening is three years.

Following in second priority is the renovation of Pulliam Hall at SIUC to permit effective utilization of a major building whose function has undergone major change.

The third priority is acquisition of property adjoining the SIU School of Medicine facility in Springfield.

And a fourth priority is the completion at long last of the Communications Building at SIUC.

The remodeling and renovation of a portion of the fourth floor of the Medical Instructional Facility in Springfield to convert current office space into research laboratories is the fifth priority.

Funds necessary to construct or purchase suitable permanent space for art students and faculty at Carbondale is the sixth priority.

Additional projects in the priority list deal with energy conservation, a building to house all of the personnel operations at Carbondale, remodeling, and a new building for instructional and research laboratories for the School of Medicine and the College of Science at Carbondale.

Build Illinois program projects consisting of a variety of minor remodeling and rehabilitation projects are listed as a separate second category, need not be listed in priority order since funding is appropriated in a lump sum, and will be submitted in the RAMP document at the FY 1986 appropriation level.

Finally, the Small Business Incubator Building at Carbondale and the University Park project at Edwardsville are being classified in a third category, "Economic Development Projects." The reason for doing this is that they represent SIUC's and SIUE's good faith efforts to enhance economic development in the region through the use of their property and human resources and they should not be commingled with those projects directly related to instruction and research.

Considerations Against Adoption

None is known.

Constituency Involvement

Each University has worked with appropriate faculty groups within the administrative structure to develop its request for capital budget projects.

Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That subject to minor technical changes as may be deemed necessary by the Chancellor, the attached list of Capital Projects totaling \$34,945,800 be approved as the System Priority List for The Southern Illinois University System for Fiscal Year 1987.

Southern Illinois University
System Capital Budget Priority List
Regular Capital Projects
Fiscal Year 1987

Priorities			(Thousands)	
<u>By Uni-</u> <u>versity</u>	<u>By</u> <u>System</u>	<u>Project Description</u>	<u>SIUC</u>	<u>SIUE</u>
1	1	<u>Planning: Art and Design Facility</u>		\$294.1
		This project will provide planning funds for a permanent facility for studios and offices for the Department of Art and Design. The planned facility will consist of 43,380 GSF (29,846 NASF) with approximately 90% of the space devoted to studios and the remainder to offices and service area. Construction of this building on the Edwardsville campus will remove the last major unit from the Wagner Center, allowing the University to avoid extensive renovation and substantial operating, maintenance, and utility costs at that site. The total cost for the new building, equipped, is estimated to be \$5.9 million.		
1	2	<u>Pulliam Hall Remodeling, Phase II</u>	\$ 1,383.0	
		Total project cost is \$5,060,000. This phase will provide new roof, storm windows, elevator, fire alarm upgrade, and handicapped improvements.		
2	3*	<u>Property Acquisition - Springfield</u>	2,300.0	
		Funds are requested to purchase the 1.7 acres of land and building north of the		

*Southern Illinois University School of Medicine projects.

Priorities			(Thousands)	
<u>By Uni-</u> <u>versity</u>	<u>By</u> <u>System</u>	<u>Project Description</u>	<u>SIUC</u>	<u>SIUE</u>
		Springfield medical campus. This will facilitate the clearing of space in the Medical Instructional Facility for development of needed laboratories and laboratory support space.		
3	4	<u>Communications Building Remodeling</u>	\$ 1,300.0	
		Planning and construction to complete the interior of the second floor.		
4	5*	<u>Laboratory Development - Phase II</u>	600.0	
		Funds are requested to support the remodeling and renovation of a portion of the fourth floor of the Medical Instructional Facility in Springfield to convert space from its current use as offices into research laboratories.		
5	6	<u>Construction or Purchase: Art Instruction Facility</u>	300.0	
		Funds are necessary to provide suitable permanent space for art students and faculty in which to conduct their work.		
2	7	<u>Edwardsville Campus Energy Conservation Project</u>		\$696.8
		This project will fund five energy conservation projects in four Edwardsville campus buildings. All projects were identified from the University's most recent comprehensive energy audit, and have simple pay-back periods of 6.5 to 13.2 years. Work will involve installation of adjustable speed control fans, installation of additional soffit insulation, and replacement of lighting systems with more efficient technology.		

*Southern Illinois University School of Medicine projects.

Priorities		(Thousands)		
<u>By Uni-</u> <u>versity</u>	<u>By</u> <u>System</u>	<u>Project Description</u>	<u>SIUC</u>	<u>SIUE</u>
6	8	<u>Building - Personnel</u>	\$ 1,500.0	
		Planning and construction for a building to house all the Personnel operations. Approximately 12,000 square feet.		
7	9*	<u>Wheeler Hall Renovations - Planning</u>	125.0	
		This building lacks modern plumbing, electrical, and environmental systems. Remodeling this building will re-establish this landmark as a functional campus facility.		
8	10	<u>Biological Sciences Building</u>	15,000.0	
		A new building of approximately 35,000 net square feet for instructional and research laboratories for the Medical School and for the biological science departments in the College of Science.		
		University Totals	\$22,508.0	\$990.9
		System Total		\$23,498.9

*Southern Illinois University School of Medicine Projects.

Southern Illinois University
Build Illinois Projects
Fiscal Year 1987

SIUE

(Thousands)

Project Description

Classroom Buildings II and III, Skylight Renovation \$ 461.8

This project will allow redesign and repair of the skylights in Classroom Buildings II and III. Funding would allow completion of the last of a series of projects involving the correction of design and construction deficiencies associated with the buildings.

Lovejoy Library Carpet Replacement, Phase II 108.0

Present carpeting in Lovejoy Library was installed when the building opened in 1965 and is worn out. This project is Phase II of a two-phase project to replace 8,000 square yards of carpeting. Phase I is expected to be funded in FY-86.

Alton Campus Minor Remodeling, Phase II 229.5

This project is the second phase of a three-phase remodeling plan for the Alton campus. Work will focus on ten buildings, sidewalks, and exterior lighting, and will include several new roofs, siding and trim. Phase I of the project is expected to be funded in FY-86, and funds for Phase III will be requested in FY-88.

Total SIUE* \$ 799.3

*Total is same as FY 1986 appropriation level.

Southern Illinois University
Build Illinois Projects
Fiscal Year 1987

<u>SIUC</u>	<u>Project Description</u>	(Thousands)
	<u>Replace Refrigeration Plant - Library</u>	\$ 490.0
	Replace main chiller equipment in basement. This is the most serious of the deteriorated parts of the total air conditioning system.	
	<u>Roof Replacement - Springfield</u>	240.0
	Funds are requested to completely replace the roof on the Medical Instructional Facility. Repairs have not corrected the problems and representatives from the Capital Development Board have suggested complete replacement.	
	<u>Rehabilitate Steam Lines</u>	250.0
	Replace various expansion joints, anchors, traps, hangers, etc. at needed locations.	
	<u>Replace Condensate Line to Thompson Point</u>	80.0
	Extreme deterioration in 30-year-old, direct-buried, black iron pipe.	
	<u>Emergency Generator - Lindegren Hall</u>	30.0
	Emergency generator needed for backup power for research laboratories, building services, and elevator.	
	<u>Replace Carpet, Phase II - Faner Hall</u>	50.0
	Wear and deterioration of 12-year-old carpet causing some maintenance problems and serious safety problems.	
	<u>Repair Roads, Phase I - Touch of Nature</u>	110.0
	Weather, age, and wear causing deterioration of most roads.	
	<u>Construct Elevator - Altgeld</u>	300.0
	Building has four floors and is the only major academic building without an existing or planned elevator.	
	<u>Replace Sanitary Sewer - Various Locations</u>	100.0
	Some sewer lines in excess of 50 years old causing major maintenance problems.	

<u>SIUC (continued)</u>	(Thousands)
<u>Project Description</u>	
<u>Replace Galvanized Pipe - Altgeld, Wheeler</u>	\$ 65.0
Water lines have corroded and have excessive mineral deposits causing frequent maintenance problems.	
<u>Renovation - Springfield</u>	481.6
This request is to complete the renovation of the Rutledge Manor complex once the building has been acquired. The funds will upgrade electrical and mechanical systems and provide renovations to make the building fully functional.	
Subtotal SIUC*	\$2,196.6
<u>Replace Roofs - Faner II, Anthony, Shryock</u>	\$ 150.0
Recoat duct chases of Faner, shingle and flat roofs on Anthony and Shryock.	
<u>Convert Dual Duct System - Tech A, B, D</u>	400.0
Energy saving changes to present ventilating system.	
<u>Lab Development, Phase I - Springfield</u>	180.0
The School of Medicine has initiated the development of six laboratories on the fourth floor of the Medical Instructional Facility. These funds will complete the casework, utility extensions, and equipment installation in three of the six research laboratory modules.	
<u>Rehabilitate Heating Systems - Washington Square</u>	150.0
Inadequate and aged equipment causes many maintenance problems and frequent personnel discomfort.	
<u>Window Wall Repair - Springfield</u>	71.0
A total of 88 thermopane mirrored windows on the courtyard of the Medical Instructional Facility have deteriorated and need replacement.	
Total SIUC	\$3,147.6

*Subtotal is same as FY 1986 appropriation level.

Southern Illinois University
Economic Development Projects
Fiscal Year 1987

(Thousands)

Project DescriptionSIUCSIUESmall Business Incubator Building

\$6,000.0

A new building of approximately 25,000 net square feet for use as a facility in which new small businesses can rent space for product development and assembly and for offices and other supporting services.

University Park

\$1,500.0

This project will fund the development of a business-industrial-research facility on the Edwardsville campus. Funds will be used for infrastructure improvements to the land: roads, utilities, and site preparation. The park will be located on slightly more than 200 acres, roughly 150 acres are to be developed, with another 60 to be left as open space. The proposed park will be located in the eastern portion of the campus adjacent to Illinois Highway 157. It is expected that users of the facility will construct their own buildings, following University guidelines. Buildings would eventually revert to the University.

STATEMENT OF MISSION, SIUE

Summary

This matter proposes a revised Statement of Mission for SIUE to replace the one approved by the Board of Trustees on June 8, 1978. The revised statement is appended as Attachment A.

Rationale for Adoption

The proposed Statement of Mission directly and clearly affirms SIUE's long-standing commitment to quality education, scholarship, and public service. An outgrowth of the University Self-Study project, the statement sets forth the University's priorities for excellence in undergraduate education, its focus on southwestern Illinois, and its concern with maintaining educational access and opportunity in balance with strengthening institutional quality.

No fundamental changes are recommended in SIUE's purpose or direction through the mission statement proposed: it draws directly from earlier statements of University mission. However, the revised statement, more direct and comprehensive than its predecessors, will aid the University in communicating its commitments and in conducting institutional planning and evaluation activities.

Considerations Against Adoption

University officers are aware of none.

Constituency Involvement

The mission statement proposed was developed through extensive campus discussions. The initial proposal was made by a Contributing Committee of the University Self-Study project. That document was reviewed and refined by the University Planning and Budget Council, the University Self-Study Steering Committee, and administrative officers. A revised document was then sent to the constituency groups for review and comment. It was approved by the Faculty Senate. This matter is recommended for adoption by the President, SIUE.

Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That the Statement of Mission for Southern Illinois University at Edwardsville, appended hereto as Attachment A, be and is hereby approved by this Board as the official Statement of Mission for Southern Illinois University at Edwardsville; and that it appear in the Legislation of the Board of Trustees.

Attachment A

SOUTHERN ILLINOIS UNIVERSITY AT EDWARDSVILLE

Statement of Mission

Dedicated to the traditional academic pursuits of instruction, scholarship, and public service, the University assigns first priority to excellence in undergraduate education. Through general education, the University endeavors to strengthen the intellectual skills of its students and to provide them with a broad understanding of liberal learning. Through the arts and sciences and through professional programs, the University seeks to prepare its students for successful careers and satisfying lives.

The University provides graduate educational programs consistent with regional needs and institutional strengths. While such programs emphasize advanced instruction sought by those pursuing professional advancement, the University responds as well to demonstrated needs for graduate study in the arts and sciences.

Consistent with its particular commitment to southwestern Illinois and with its pursuit of academic excellence, the University strives to enhance regional access to the educational opportunities it offers. It recognizes an obligation to provide developmental opportunities for the educationally dispossessed; it pursues a commitment to meet the special needs of nontraditional students; and it makes every effort to maintain for all its students admissions standards, fees, schedules, and calendars which will encourage their access and support their progress.

The University further expresses its commitment to educational excellence by encouraging and supporting scholarly research and creative achievement. Such achievement helps to sustain the quality of instruction, the intellectual vitality of the faculty, and the responsiveness of the institution to regional needs. The University regards scope, quality, and promise as its primary criteria in evaluating scholarship and creativity. Moreover, the University strives to maintain a balance between pure and applied scholarly activity.

In pursuit of its commitment to its region, the University endeavors wherever possible to incorporate the activities and results of its instructional and research efforts into programs and services which enhance area development; to work cooperatively in instruction, scholarship, and public service with all other area educational institutions, including the community colleges and the common schools; and to pursue cooperative opportunities beyond its immediate region when there is promise of benefit to the University and its region.

ABOLITION OF DEGREE PROGRAM: BACHELOR OF ARTS, MAJOR IN
AMERICAN STUDIES, SCHOOLS OF HUMANITIES AND SOCIAL
SCIENCES, SIUE

Summary

This matter proposes the abolition of the Bachelor of Arts degree program, major in American Studies, Schools of Humanities and Social Sciences, SIUE, effective June 30, 1986.

Rationale for Adoption

Enrollment levels in this degree program have declined significantly over the past four years. As of Fall 1984, only three students were registered as majors. By the effective termination date, June 30, 1986, any remaining students will have had ample opportunity to complete their studies. Two instructors who were instrumental in the program are no longer members of the SIUE faculty. One has retired and the other has taken a position in private industry. Neither has been replaced.

Students interested in the American Studies major could receive adequate training in the American Studies minor, which will still be offered, and through elective interdisciplinary courses as well as courses in English, history, economics, art, music, anthropology, and several other disciplines.

While the major is not in itself costly, low enrollment, reductions in staff, unfavorable job prospects for graduates, and opportunities to serve currently enrolled students through individual courses and the American Studies minor indicate that the baccalaureate is no longer a viable program at this University.

Considerations Against Adoption

University officers are aware of none.

Constituency Involvement

This proposal was initiated by the Director of the American Studies Program. It has been reviewed and endorsed by the School Curriculum Committees of the Schools of Humanities and Social Sciences and by the Deans of those schools. It has the recommendation of the Curriculum Council of the Faculty Senate and the Faculty Senate Executive Committee. The proposal is recommended for approval by the Vice-President and Provost and by the President, SIUE.

Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That the Bachelor of Arts degree program, major in American Studies, Schools of Humanities and Social Sciences, SIUE, be and is hereby abolished effective June 30, 1986; and

BE IT FURTHER RESOLVED, That this action be reported to the staff of the Illinois Board of Higher Education.

ABOLITION OF DEGREE PROGRAM: BACHELOR OF SCIENCE, MAJOR
IN ENVIRONMENTAL SYSTEMS TECHNOLOGY, SCHOOL OF
ENGINEERING, SIUE

Summary

This matter proposes the abolition of the Bachelor of Science degree program, major in Environmental Systems Technology, School of Engineering, SIUE, effective October 1, 1985.

Rationale for Adoption

Enrollment in the program declined significantly several years ago. A review of the positions held by program graduates indicated that the program was not preparing individuals for specific positions in any of the engineering professions. Other degree programs can and do provide training which is more germane to career opportunities and market demands. The program has been inactive since 1980 and no students have been accepted into it since then. The School of Engineering has, in the interim, carefully assessed the possibilities of restructuring the curriculum in ways which would make it more meaningful to students and employers and has concluded that such revision would be impractical. There are neither budgetary nor personnel consequences associated with the proposal to abolish the program.

Considerations Against Adoption

University officers are aware of none.

Constituency Involvement

This proposal was initiated by the Dean of the School of Engineering, SIUE. It has been reviewed and endorsed by the School Curriculum Committee. It has the recommendation of the Curriculum Council of the Faculty Senate and the Faculty Senate Executive Committee. The proposal is recommended for approval by the Vice-President and Provost and by the President, SIUE.

Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That the Bachelor of Science degree program, major in Environmental Systems Technology, School of Engineering, SIUE, be and is hereby abolished effective October 1, 1985; and

BE IT FURTHER RESOLVED, That this action be reported to the staff of the Illinois Board of Higher Education.

PROJECT APPROVALS, SELECTION OF ARCHITECTS AND ENGINEERS,
PERMISSION TO REQUEST RELEASE OF FUNDS: FY 1986
BUILD ILLINOIS PROJECTS, SIUE

Summary

This matter proposes that the Board recommend to the Capital Development Board the methods by which design and specification services would be provided for the several SIUE components of the capital improvements comprising the FY 1986 Build Illinois program for which funds in the amount of \$799,300 were appropriated to the Capital Development Board. In addition, this matter seeks permission to request the release of funds for all the FY 1986 Build Illinois projects.

Rationale for Adoption

Build Illinois funds designated for SIUE and appropriated to the Capital Development Board cover the six projects listed in the attached resolution. Although the Capital Development Board is the contracting agency for the projects included in the Build Illinois program, the CDB encourages the University to recommend appropriate architectural and engineering firms.

The scope of work required for five of the six projects is such that the University's Plant Operations staff can provide the necessary planning, design, and specification services. Performance of the work by SIUE Plant Operations personnel is recommended to CDB as a cost saving measure and because of the familiarity of University personnel with the facilities and project requirements.

The sixth project consists of several energy conservation improvements and requires the services of an outside architectural and engineering firm. Previously, the University retained the engineering firm of Buchanan, Bellows and Associates, Bloomington, Illinois, to perform and update a University-wide energy audit, to assist the University in preparing U.S. Department of Energy grant applications, and to perform engineering services for energy conservation projects. Services provided by the firm have been very satisfactory. Based on this experience, University officers recommend that the firm be recommended to CDB as the engineering firm for the energy conservation component of the SIUE FY 1986 Build Illinois program.

This matter now identifies the individual projects and the preferred firms for each project and requests approval both for the projects and for the proposed architectural/engineering service for each project.

Considerations Against Adoption

University officers are aware of none.

Constituency Involvement

Not pertinent to this matter.

Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That:

- (1) The "Alton Campus Remodeling and Renovation" Build Illinois project, which includes replacement of HVAC systems, aluminum siding, guttering and downspouts, ceiling duct work, and lighting modifications, be and is hereby approved at an estimated cost of \$148,200, and SIUE Plant Operations is recommended to the Capital Development Board to provide design services.
- (2) The "Phase I, Lovejoy Library Carpeting Replacement," which is a two-phase Build Illinois project, be and is hereby approved at an estimated cost of \$109,500, and SIUE Plant Operations is recommended to the Capital Development Board to provide design services.
- (3) The "Lovejoy Library and Communications Building Masonry Repairs" Build Illinois project, which would replace cracked bricks and repair mortar joints in the two buildings, be and is hereby approved at an estimated cost of \$30,000, and SIUE Plant Operations is recommended to the Capital Development Board to provide design services.
- (4) The "Rendleman Building Caulking" Build Illinois project, which would provide for silicone-base caulking of the precast masonry panels on that building, be and is hereby approved at an estimated cost of \$28,000, and SIUE Plant Operations is recommended to the Capital Development Board to provide design services.
- (5) The "Communications Building and Alton Campus Buildings Masonry Sealant" Build Illinois project, which would apply silicone-base masonry sealants to six buildings at the Alton campus and to the Communications Building on the Edwardsville campus, be and is hereby approved at an estimated cost of \$34,400, and SIUE Plant Operations is recommended to the Capital Development Board to provide design services.
- (6) The "Edwardsville Campus Energy Conservation Measures" Build Illinois project, which includes conversion of terminal reheat systems to variable air volume systems, and installation of additional soffit insulation and controls, be and is hereby approved at an estimated cost of \$449,200, and the firm of Buchanan, Bellows and Associates, Bloomington, Illinois, is recommended to the Capital Development Board to provide design and engineering services.

- (7) Permission be and is hereby granted to request the release of capital funds for all projects contained in the FY 1986 Build Illinois program appropriation.
- (8) The President of Southern Illinois University at Edwardsville be and is hereby authorized to take whatever action may be required in the execution of this resolution in accordance with established policies and procedures.

APPROVAL OF REVISED PROJECT BUDGET AND AUTHORITY FOR
AWARD OF CONTRACTS: CONSTRUCTION OF OUTDOOR SWIMMING
POOL, SIUE

Summary

This matter proposes an increase of \$66,240.18 in the project budget and award contracts for the capital project, Construction of Outdoor Swimming Pool, SIUE. Funding for the project, in the total amount of \$491,240.18, will be from SIUE Student Welfare and Recreation Facility Trust Fund monies. The pool will be located at the Tower Lake recreation peninsula. Copies of the bid summary sheet are attached for information.

Rationale for Adoption

At its meeting of February 9, 1984, the Board approved this project. At its meeting of February 14, 1985, the Board authorized retention of the firm of Booker Associates, Fairview Heights, Illinois, as the architectural and engineering firm for the project. At its meeting of June 13, 1985, the Board approved the plans and specifications and authorized the members of the Executive Committee of the Board to award contracts in connection with the project.

Bids received for the project, including alternates and contingencies, total \$461,240.18. This amount, plus \$30,000.00 for architectural and engineering fees, total \$491,240.18, or \$66,240.18 more than the original budget. University officers believe that rebidding the project will not lower project costs and could increase them because of allowances bidders might make for delays due to winter weather. Funds are available for the project and it is of sufficient importance to the campus that University officers request an increase in the project budget.

The award of contracts is timely provided the budget increase request is approved.

Considerations Against Adoption

University officers are aware of none.

Constituency Involvement

Not pertinent to this matter.

Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That:

- (1) The budget for the capital project, Construction of Outdoor Swimming Pool, SIUE, be and is hereby increased to \$491,240.18, to be funded from SIUE Student Welfare and Recreation Facility Trust Fund monies.
- (2) A contract in the amount of \$260,381.18 be awarded to Korte-Plocher Construction, Highland, Illinois, for the general construction work.
- (3) A contract in the amount of \$23,300.00 be awarded to J. F. Incorporated, Edwardsville, Illinois, for the electrical work.
- (4) A contract in the amount of \$165,759.00 be awarded to Murphy Company, East Alton, Illinois, for the plumbing work.
- (5) The President of Southern Illinois University at Edwardsville be and is hereby authorized to take whatever action may be required in the execution of this resolution in accordance with established policies and procedures.

APPROVAL OF REVISED PROJECT BUDGET AND AUTHORITY FOR AWARD OF CONTRACTS: CONSTRUCTION OF CHILD CARE CENTER, SIUE

Summary

This matter proposes an increase of \$64,341.34 in the project budget and award contracts for the capital project, Construction of Child Care Center, SIUE. Funding for the project, in the total amount of \$344,841.34, is a combination of SIUE Student Welfare and Recreation Facility Trust Fund monies (\$200,609.00) and internal operating funds (\$144,232.34). The facility will be constructed in the area south of the campus water tower and north of Circle Drive. Copies of the bid summary sheets are attached for information.

Rationale for Adoption

At its meeting of September 13, 1984, the Board granted project approval for this project. At its meeting of February 14, 1985, the Board authorized retention of the firm of Harold L. LePere and Associates, Belleville, Illinois, as the architectural and engineering firm for the project. At its meeting of July 11, 1985, the Board approved the plans and specifications and authorized the members of the Executive Committee of the Board to award contracts in connection with the project.

Bids received for the project, including contingencies, total \$307,731.34. This amount, plus \$7,000.00 for durable, movable equipment and \$30,110.00 for architectural and engineering fees, total \$344,841.34, or \$64,341.34 more than the original budget. University officers believe that rebidding the project will not lower project costs and could increase them because of allowances bidders might make for delays due to winter weather. Funds are available for the project and it is of sufficient importance to the campus that University officers request an increase in the project budget.

The award of contracts is timely provided the budget increase requested is approved.

Considerations Against Adoption

University officers are aware of none.

Constituency Involvement

Not pertinent to this matter.

Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That:

- (1) The budget for the capital project, Construction of Child Care Center, SIUE, be and is hereby increased to \$344,841.34, to be funded by a combination of SIUE Student Welfare and Recreation Facility Trust Fund monies (\$200,609.00) and internal operating funds (\$144,232.34).
- (2) A contract in the amount of \$184,714.34 be awarded to Korte-Plocher Construction, Highland, Illinois, for the general construction work.
- (3) A contract in the amount of \$36,000.00 be awarded to Pyramid Electric, Inc., Fairview Heights, Illinois, for the electrical work.
- (4) A contract in the amount of \$55,122.00 be awarded to Modern Plumbing and Heating Supply Company, East Alton, Illinois, for the plumbing work.
- (5) A contract in the amount of \$24,595.00 be awarded to France Mechanical Corporation, Edwardsville, Illinois, for the heating, piping, refrigeration, and automatic temperature control work.
- (6) The President of Southern Illinois University at Edwardsville be and is hereby authorized to take whatever action may be required in the execution of this resolution in accordance with established policies and procedures.

Mr. Van Meter moved the reception of Reports of Purchase Orders and Contracts, June and July, 1985, SIUC and SIUE; the ratification of Changes in Faculty-Administrative Payroll, SIUC, SIUE, and the Office of the Chancellor; and the approval of the Minutes of the Meeting held July 11, 1985; Approval of Plans and Specifications and Award of Contract: Boiler Rehabilitation, Phase II, SIUC; Project Approval and Selection of Engineers: Replacement of Water Piping, University Park, SIUC; Project Approval and Authorization for Engineering Services: Replace Scoreboard, SIU Arena, SIUC; Project Approvals, Selection of Architects and Engineers, Permission to Request Release of Funds: FY 1986 Build Illinois Projects, SIUC; Resource Allocation and Management Program (RAMP) Submissions, Fiscal Year 1987: Capital Budget Priorities; Statement of Mission, SIUE; Abolition of Degree Program: Bachelor of Arts, Major in American Studies, Schools of Humanities and Social Sciences, SIUE; Abolition of Degree Program: Bachelor of Science, Major in Environmental Systems Technology, School of Engineering, SIUE; Project Approvals, Selection of Architects and Engineers, Permission to Request Release of Funds: FY 1986 Build Illinois Projects, SIUE; Approval of Revised Project Budget and Authority for Award of Contracts: Construction of Outdoor Swimming Pool, SIUE; and Approval of Revised Project Budget and Authority for Award of Contracts: Construction of Child Care Center, SIUE. The motion was duly seconded. Student Trustee opinion in regard to this motion was indicated as follows: Aye, Charles M. Dragovich, Andy Leighton; nay, none. The motion carried by the following recorded vote: Aye, Ivan A. Elliott, Jr., Carol Kimmel, William R. Norwood, Harris Rowe, A. D. Van Meter, Jr., George T. Wilkins, Jr.; nay, none.

Under Reports and Announcements by the President, SIUC, President Somit announced that Mrs. Charlena Bitting had replaced Dr. Terry Mathias as

Chairperson of the Administrative and Professional Staff Council, SIUC. He reported that Dr. Mathias will be the new Director of Recruitment at SIUC.

The following matter was presented:

ANNUAL INTERNAL BUDGET FOR OPERATIONS, FISCAL YEAR 1986

Summary

This matter submits for approval the Annual Internal Budget for Operations, Fiscal Year 1986. The document includes estimates of all funds expected to be available during the fiscal year for Southern Illinois University at Carbondale, Southern Illinois University at Edwardsville, and the Office of the Chancellor, and makes allocations for the use of these funds. A review describing the contents of the document in some detail is attached.

Submission of the Annual Internal Budget for Operations, Fiscal Year 1986, at this meeting is in accordance with the Board of Trustees' schedule for budget matters. A printed and bound copy of the document was mailed to each member of the Board of Trustees in advance of this meeting and, upon approval by the Board, a copy will be placed on file in the Office of the Board of Trustees.

Rationale for Adoption

The Board of Trustees is the legal custodian for all funds belonging to and under the control of its Universities. As such, and in accordance with the Statutes of the Board of Trustees, approval of the Annual Internal Budget for Operations is a Board action necessary to meet established responsibilities.

Considerations Against Adoption

None is known to exist.

Constituency Involvement

There is no unique System constituency involved with this matter. Each University and the Office of the Chancellor developed its respective section of the document in accordance with the intent of the appropriation act and the applicable policies of the Board of Trustees. SIUC has reviewed its proposed budget plans with the President's Budget Advisory Committee. SIUE developed its budget plans with the participation of the University Planning and Budget Council.

Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That:

- (1) The Southern Illinois University Annual Internal Budget for Operations, Fiscal Year 1986, as presented and described in the printed copy of the Internal Budget document in Schedules A-1 through A-5, be approved.
- (2) The nonappropriated entity activities are authorized to establish and fund necessary capital reserves so long as this funding does not exceed the maximum level allowable under the University Guidelines 1982.

REVIEW OF ANNUAL INTERNAL BUDGET FOR OPERATIONS
FISCAL YEAR 1986

The Annual Budget for Operations describes the estimated total revenue sources and the spending plans of The Southern Illinois University System by major functions and activities for Fiscal Year 1986. The primary source of funding is appropriations from the State of Illinois. This source accounts for about 64.3% of the total operating budget. State appropriated funds consist of general revenue funds (tax dollars) and income fund collections (derived primarily from tuition and fees). General revenue funds will support about 50.5% of the projected Fiscal Year 1986 budget, while income fund collections are expected to support about 13.8%. The status of state appropriated funds has been reported to the Board at various times during the past legislative session. The remaining 35.7% of expected revenue comes from nonappropriated funds. These funds include revenues received in support of research and other programs sponsored by governmental entities and private foundations and corporations; revenues received as reimbursement of indirect costs on these sponsored programs; revenues received from operation of revenue bond financed auxiliary enterprises, principally housing and student and university center operations; and revenues received from other self-supporting auxiliary enterprises and activities which are funded primarily by student fees and operating charges.

The Southern Illinois University Internal Budget for Operations for Fiscal Year 1986 estimates revenue from all sources to be \$310,409,979, an increase of \$23,883,664 or 8.3% over Fiscal Year 1985 budgeted revenues. Following is information for each University and the Office of the Chancellor which summarizes changes in budget levels for appropriated and nonappropriated funds:

(Dollars in Thousands)	<u>SIUC</u>	<u>SIUE</u>	<u>Office of Chancellor</u>	<u>System Total</u>
<u>State Appropriated Funds</u>				
FY 1986	\$141,279.2	\$56,830.8	\$1,629.3	\$199,739.3
FY 1985	<u>129,120.9</u>	<u>52,237.2</u>	<u>1,472.3</u>	<u>182,830.4</u>
Change	\$ 12,158.3	\$ 4,593.6	\$ 157.0	\$ 16,908.9
% of Change	9.42%	8.79%	10.66%	9.25%

	<u>SIUC</u>	<u>SIUE</u>	<u>Office of Chancellor</u>	<u>System Total</u>
<u>Nonappropriated Funds</u>				
FY 1986	\$ 87,079.1	\$23,591.7	\$ ---	\$110,670.8
FY 1985	<u>80,734.4</u>	<u>22,961.6</u>	<u>---</u>	<u>103,696.0</u>
Change	\$ 6,344.7	\$ 630.1	\$ ---	\$ 6,974.8
% of Change	7.86%	2.74%	---	6.73%
<u>Combined Funds</u>				
FY 1986	\$228,358.3	\$80,422.5	\$1,629.3	\$310,410.1
FY 1985	<u>209,855.3</u>	<u>75,198.8</u>	<u>1,472.3</u>	<u>286,526.4</u>
Change	\$ 18,503.0	\$ 5,223.7	\$ 157.0	\$ 23,883.7
% of Change	8.82%	6.95%	10.66%	8.34%

Appropriated Funds

Schedule A-1 of the 1985-1986 Internal Budget for Operations presents the income budget allocation of the state appropriation amount among SIUC, SIUE, and the Office of the Chancellor. The following comments and attached Table 1 summarize the changes made in state appropriations:

ADJUSTMENTS TO THE FY 1985 APPROPRIATION BASE

Implementation of Financial Guidelines

These adjustments reflect changes in the scope of certain self-supporting university activities, such as instructional programs purchased by a corporation or offered on a military base. Since Fiscal Year 1980, such activities have been included in the appropriations process in order to implement the Financial Guidelines of the Legislative Audit Commission. Revenues from these activities are deposited into the appropriate University Income Fund and expenditures are made from appropriations passed by the General Assembly. Adjustments to the appropriations base and to the estimated revenues to be deposited into the Income Fund are frequently required when these programs become larger or smaller. SIUC and SIUE were recommended by IBHE for negative base adjustments of \$23,900 and \$12,200, respectively.

Health Program Base Adjustments

As in previous years, the Fiscal Year 1986 recommendations include base adjustments to reflect enrollment decreases and to help finance programmatic improvements in health education. These adjustments are a result of IBHE resolutions to keep medical school enrollments at or below the 1980 entering class level and to finance programmatic initiatives in health education within the existing resources committed to these programs.

The negative base adjustment of \$196,300 to the Southern Illinois University School of Medicine is the last of a series of reductions made

because previously financed enrollment increases were not realized. Planned reductions for the School of Dental Medicine are no longer necessary, SIUE having completed its phased reductions in FY-85.

Cost Recovery Instruction

For FY-86 a positive base adjustment of \$431,400 is required for cost and salary increases and some program expansion in cost recovery instructional programs offered by the Southern Illinois University campuses. SIUC received a recommended positive adjustment of \$614,700 and SIUE a recommended negative adjustment of \$183,300, resulting in a net positive adjustment of \$431,400 for the SIU System.

RECOMMENDED INCREASES

Salary Increases

The 6.5% (on 95% of base coupled with a 1% base reduction) for administrative/professional staff and 8% (on 95% of base) for all other employees being recommended will continue to offset the difference between increases and inflation experiences during the mid-1970's and early-1980's. Erosion of Illinois faculty and staff salaries was essentially halted in FY 1984, but in FY 1985 these salaries were still 2.5% below the median provided by comparable institutions in other states. This increase is an attempt to begin making up that difference.

General Cost

The increase recommended for this portion of universities' budgets is 4%. This percent should be sufficient to meet projected increases for Fiscal Year 1986. It will not, however, reduce accumulated deficiencies in the categories of equipment, supplies, and the repair and maintenance of physical facilities.

Utility Cost

This cost increase represents a weighted increase of 6.1% over the state funded Fiscal Year 1985 base. The cost increases recommended for specific campuses are based upon projected increases of 7% for electricity and 5% for natural gas and all other utility expenditures. The weighted average utility rate increase recommended for each university varies depending on the mix of fuels used at each campus.

Library Cost

A 7% increase above FY-85 budgets is recommended to help restore some of the purchasing power lost in recent years due to rapid cost increases for library materials. For SIUC and SIUE this will mean increases of \$168,800 and \$32,600, respectively.

Operation and Maintenance for New Buildings

These funds are established each year. For succeeding years, funds so established become part of the base. For FY-86 SIUC will receive \$23,800 to operate the Rutledge Manor at the School of Medicine.

Program and Institutional Support

A total of \$22,318,300 is recommended to improve the quality of academic programs at public universities. Of this total, \$3,894,000 is being recommended for SIU. Table 2 details the distribution of these funds.

Four major goals have been established for FY 1986 program and institutional support recommendations. They are: (1) improving the quality of undergraduate instruction; (2) direct contributions to economic development in Illinois; (3) advancing minority educational achievement; and (4) initiatives for improving elementary and secondary schools.

Retirement Contributions

This appropriation reflects 60% of gross benefit payout requirements expected for Fiscal Year 1986.

Nonappropriated Funds

Nonappropriated funds estimated to be available in Fiscal Year 1986 amount to \$110,670,679, an increase of \$6,974,724 (6.7%) over such revenues budgeted in Fiscal Year 1985. Nonappropriated funds consist of four fund groups, the budgets for which are contained in Schedules A-2 through A-5 of the 1985-1986 Internal Budget for Operations. Schedule A-2 (Restricted Nonappropriated Funds) contains an estimate of revenues expected from governmental entities and private foundations and corporations for the support of various research, instructional, and other programs. The specific use of these funds is restricted by contractual agreement with the sponsoring agency. Schedule A-3 (Unrestricted Nonappropriated Funds) includes revenues received by the University for which no specific use is identified. Primarily, these revenues represent reimbursement of indirect costs of sponsored programs included in Schedule A-2. Schedule A-4 (Revenue Bond Auxiliary Enterprises) identifies estimated revenues from operation of revenue bond financed facilities, primarily housing and student center operations. Schedule A-5 (Other Auxiliary Enterprises and Activities) includes estimated revenues from other self-supporting auxiliary enterprises and activities which were funded primarily from student fees and/or operating charges. A summary of these funds by Schedule and by University, along with comparison of budgets of the previous year, is shown below:

(Dollars in Thousands)	<u>Budgeted FY 1986</u>	<u>Budgeted FY 1985</u>	<u>Change</u>	<u>% of Change</u>
<u>SIUC</u>				
Restricted Nonappropriated Funds (Schedule A-2)	\$ 27,955.0	\$ 25,842.0	\$2,113.0	8.18
Unrestricted Nonappropriated Funds (Schedule A-3)	8,008.5	4,392.9	3,615.6	82.31
Revenue Bond Auxiliary Enterprises (Schedule A-4)	21,995.6	21,223.8	771.8	3.64
Other Auxiliary Enterprises and Activities (Schedule A-5)	<u>29,120.0</u>	<u>29,275.7</u>	<u>(155.7)</u>	<u>-0.53</u>
Total - SIUC	\$ 87,079.1	\$ 80,734.4	\$6,344.7	7.86
<u>SIUE</u>				
Restricted Nonappropriated Funds (Schedule A-2)	\$ 9,833.8	\$ 9,429.3	\$ 404.5	4.29
Unrestricted Nonappropriated Funds (Schedule A-3)	664.0	542.5	121.5	22.40
Revenue Bond Auxiliary Enterprises (Schedule A-4)	6,792.0	6,488.0	304.0	4.69
Other Auxiliary Enterprises and Activities (Schedule A-5)	<u>6,301.9</u>	<u>6,501.8</u>	<u>(199.9)</u>	<u>-3.07</u>
Total - SIUE	\$ 23,591.7	\$ 22,961.6	\$ 630.1	2.74
Total - SIU System	\$110,670.8	\$103,696.0	\$6,974.8	6.73

Funds in Schedules A-3, A-4, and A-5 are those most affected by the Financial Guidelines of the Legislative Audit Commission. The guidelines include the requirements that these funds be budgeted in entities that are similar and rationally related; that funding of nonindentured reserves for equipment replacement and development be by plan and incorporated in each entity's budget; and that excess funds resulting from the operation of any auxiliary enterprise or activity shall be deposited in the SIU Income Fund in the State Treasury. Schedule A-5 was developed and first used in the Fiscal Year 1978 Internal Budget for Operations. The Schedule includes footnotes that describe all reserves for which a current allocation of revenue is proposed. The beginning balance of each entity reported in Schedule A-5, when such balance exists, has been examined by the University to which it belongs for the

existence of excess funds and for compliance with other guidelines. On the basis of this examination, these balances represent funds that may appropriately be rebudgeted.

Table 1

SUMMARY OF FY-86 OPERATING BUDGET FOR SOUTHERN ILLINOIS UNIVERSITY*

(In thousands of dollars)	SIUC	SIUE	Office of the Chancellor	Total
FY-85 Appropriations	\$123,160.2	\$49,846.2	\$1,405.0	\$174,411.4
Adjustments to FY-85 Appropriations				
Implementation of Financial Guidelines	(23.9)	(12.2)		(36.1)
Health Programs Reduction	(196.3)			(196.3)
Cost Recovery Instruction	614.7	(183.3)		431.4
Total Adjustments	\$ 394.5	\$ (195.5)	\$ 0.0	\$ 199.0
Percent of Adjustments	0.32%	-0.39%	0.00%	0.11%
Increases				
Salary Increase	\$ 6,336.7	\$ 2,640.9	\$ 63.1	\$ 9,040.7
General Cost Increase	779.3	343.8	14.3	1,137.4
Utility Cost Increase	411.5	187.2		598.7
Library Cost Increase	168.8	32.6		201.4
O & M for New Buildings	23.8			23.8
Program and Institutional Support	2,759.5	1,069.5	65.0	3,894.0
Total Increases	\$ 10,479.6	\$ 4,274.0	\$ 142.4	\$ 14,896.0
Percent of Increases	8.51%	8.57%	10.14%	8.54%
Net Change from FY-85	\$ 10,874.1	\$ 4,078.5	\$ 142.4	\$ 15,095.0
Percent of Net Change	8.83%	8.18%	10.14%	8.65%
FY-86 Appropriation	<u>\$134,034.3</u>	<u>\$53,924.7</u>	<u>\$1,547.4</u>	<u>\$189,506.4</u>
Source of Appropriated Funds				
General Revenue	\$101,497.0	\$43,538.3	\$1,547.4	\$146,582.7
Income Fund	32,537.3	10,386.4		42,923.7
Total	\$134,034.3	\$53,924.7	\$1,547.4	\$189,506.4

*Excludes Retirement Contributions.

Table 2

SUMMARY OF FY-86 PROGRAM AND INSTITUTIONAL SUPPORT
RECOMMENDATIONS FOR SOUTHERN ILLINOIS UNIVERSITY

(In thousands of dollars)

Carbondale

Renewal Institute for Practicing Educators	\$ 330.0
Ph.D. in Engineering Science	206.0
Honors Program Enhancement	150.0
Computer Science	150.0
Engineering and Technology	801.0
Computing Affairs	200.0
Equipment	122.5
Phased Replacement of School of Medicine Equipment, FY 1986 - FY 1990	
Support Costs for Instructional Computing - School of Medicine	300.0
Undergraduate Program Quality	300.0
Access for Minority Students	<u>200.0</u>
Subtotal	\$2,759.5

Edwardsville

M.B.A. - Rend Lake	\$ 40.0
M.S. in Management Information Systems	75.0
B.S. in Engineering (CE, EE, IE)	124.0
Summer Graduate Program Medical-Surgical Nursing	42.9
Labor and Management Support	50.0
Data Processing and Computing	75.0
Center for Advanced Manufacturing and Production	200.0
Undergraduate Program Quality	250.0
Improvement of High School Math and Science Instr.	<u>212.6</u>
Subtotal	\$1,069.5

Office of the Chancellor

Computing Activities	<u>\$ 65.0</u>
Total	<u>\$3,894.0</u>

Mr. Elliott moved approval of the resolution as presented. The motion was duly seconded. Student Trustee opinion in regard to this motion was indicated as follows: Aye, Charles M. Dragovich, Andy Leighton; nay, none.

The motion carried by the following recorded vote: Aye, Ivan A. Elliott, Jr., Carol Kimmel, William R. Norwood, Harris Rowe, A. D. Van Meter, Jr., George T. Wilkins, Jr.; nay, none.

The following matter was presented:

RESOURCE ALLOCATION AND MANAGEMENT PROGRAM (RAMP)
SUBMISSIONS, FISCAL YEAR 1987: OPERATING BUDGET REQUEST

Summary

This matter presents The Southern Illinois University System Fiscal Year 1987 operating budget requests in summary form. The summaries will provide the basis for preparation of a voluminous set of Resource Allocation and Management Program (RAMP) forms to be submitted to the Illinois Board of Higher Education by October 1, 1985. Separate sets of RAMP forms for the operating budget requests will be submitted for the Office of the Chancellor; Southern Illinois University at Carbondale; Southern Illinois University School of Medicine; Southern Illinois University at Edwardsville; and School of Dental Medicine, Southern Illinois University at Edwardsville in accordance with instructions issued by the Illinois Board of Higher Education. The respective summaries are included in Table A, which is appended to this matter.

The guidelines used in preparation of these operating requests were approved by this Board at its July 11, 1985, meeting. Following is a review of those guidelines:

Incremental Increase Guidelines

General Price: 5%

Utilities: Carbondale - 3%
SIU School of Medicine - 8%
Edwardsville - 11.48%

Library Materials: Carbondale - 10%
SIU School of Medicine - 12%
Edwardsville - 10%

Telecommunications: 12%

Salary: Faculty - Carbondale - 16%
SIU School of Medicine - 13%
Edwardsville - 13%

Professional Staff - All - 13%

Civil Service - Carbondale - 13%
SIU School of Medicine - 16%
Edwardsville - 13%
System Office - 13%

RAMP-Defined Administrators - All - 13%

Other Increases

Operation and Maintenance: SIUC will request \$223,500, SIU School of Medicine \$328,300, and SIUE \$222,200 to operate and maintain new space in FY-87.

Programmatic and Other: Carbondale - \$2,956,681
SIU School of Medicine - \$1,610,900
Edwardsville - \$1,630,200
System Office - \$135,000

General Comments

Details relating to the above requests were set forth in back-up materials to Items K and L on the July 11, 1985, agenda.

SIUC now expects to add one item to its request, a Center for International Trade and Culture, with funding of \$100,000. This addition will be proposed to the Board at its October meeting. In anticipation of this request, the proposed funding has been included in the figure given above.

The requests for employer retirement contributions and Financial Guidelines Programs adjustments are not included in the attached summary. These requests will be included in the final RAMP documents, based upon guidelines provided by the State Universities Retirement System of Illinois and IBHE guidelines, respectively.

Rationale for Adoption

The RAMP Operating Budget submission is the document required by the IBHE for communicating the University's planning decisions and resource requirements for Fiscal Year 1987. One condition of its acceptance by the IBHE is its approval by the SIU Board of Trustees.

Considerations Against Adoption

None are known.

Constituency Involvement

There is no unique System constituency involved with this matter. Each University and the Office of the Chancellor developed its respective sections of the document.

Resolution

WHEREAS, The Illinois Board of Higher Education requires the annual submission of the Resource Allocation and Management Program Operating Budget Request;

NOW, THEREFORE, BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That the Resource Allocation and Management Program Operating Budget Request of The Southern Illinois University System for Fiscal Year 1987 as summarized and presented herewith in Table A be and is hereby approved and is to be transmitted to the Illinois Board of Higher Education; and

BE IT FURTHER RESOLVED, That the Chancellor be and is hereby authorized to adjust this Budget Request to include funding for employer retirement contributions based upon guidelines provided by the State Universities Retirement System of Illinois, and to make such adjustments as are necessary for Financial Guidelines Programs as per Board policy and Illinois Board of Higher Education guidelines.

Table A

SOUTHERN ILLINOIS UNIVERSITY FY 1987 OPERATING BUDGET REQUESTS*

(In Thousands of Dollars)

	<u>SIUC</u>	<u>SIUE</u>	<u>System Office</u>	<u>SIU System Total</u>
FY-86 Budget Base	\$134,034.3	\$53,924.7	\$1,547.4	\$189,506.4
Requested Incremental Increases:				
Salary				
Faculty	\$ 8,359.9	\$ 2,737.6	\$ ---	\$ 11,097.5
Other Professionals	1,385.5	587.1	49.7	2,022.3
Civil Service	3,822.1	1,422.6	45.0	5,289.7
RAMP Administrators	336.1	139.0	52.7	527.8
Student Wages	354.5	231.9	1.5	587.9
Salary Sub-Total	\$ 14,258.1	\$ 5,118.2	\$ 148.9	\$ 19,525.2
General Price	1,102.0	442.4	17.5	1,561.9
Telecommunications	204.1	106.5	2.8	313.4
Utilities	252.9	380.0	---	632.9
Library Materials	264.1	49.9	---	314.0
Total Incremental Increases	\$ 16,081.2	\$ 6,097.0	\$ 169.2	\$ 22,347.4
O & M Needs	\$ 551.8	\$ 222.2	\$ ---	\$ 774.0
Programmatic and Other:				
New Programs	\$ 338.5	\$ 432.4	\$ ---	\$ 770.9
Expanded/Improved Programs	2,448.2	338.2	---	2,786.4
Special Analytical Studies	728.9	627.1	---	1,356.0
Total NEPRS and SAS	\$ 3,515.6	\$ 1,397.7	\$ ---	\$ 4,913.3
Percent of FY-86 Budget Base	2.62%	2.59%	0.00%	2.59%
Special Requests	1,052.0	232.6	135.0	1,419.6
Total Programmatic and Other	\$ 4,567.6	\$ 1,630.3	\$ 135.0	\$ 6,332.9
Net Change	\$ 21,200.6	\$ 7,949.5	\$ 304.2	\$ 29,454.3
Percent of FY-86 Budget Base	15.82%	14.74%	19.66%	15.54%
Total FY-87 Operating Budget Request	\$155,234.9	\$61,874.2	\$1,851.6	\$218,960.7

*Excludes Retirement Contributions.

Mr. Elliott moved approval of the resolution as presented. The motion was duly seconded, and after a voice vote the Chair declared the motion to have passed.

The following matter was presented:

SCHEDULE OF MEETINGS OF THE BOARD OF TRUSTEES FOR 1986

As a traditional practice and for convenience in meeting certain provisions of the Open Meetings Act, Board meetings have been scheduled on an annual basis. Custom has called for scheduling alternate meetings on alternate campuses of the University, and recent practice has identified the second Thursday of each month as the regular meeting date. Approval is requested for the schedule listed below:

February 13	SIU at Carbondale
March 13	SIU at Edwardsville
April 10	SIU at Carbondale
May 8	SIU at Edwardsville
June 12	SIU School of Medicine, Springfield
July 10	SIUE School of Dental Medicine
September 11	SIU at Carbondale
October 9	SIU at Edwardsville
November 13	SIU at Carbondale
December 11	SIU at Edwardsville

Southern Illinois University - Board of Trustees

CARBONDALE, ILLINOIS 62901



September 12, 1985

The following schedule reflects the second Thursday of each month for the meetings of the Board of Trustees for 1986:

<u>Deadline Dates for 1986 Receipt of Agenda Items</u> (Due by 4:30 p.m.)	<u>1986 Mailing Dates Agenda and Matters</u>	<u>1986 Meeting Dates Board of Trustees</u> (Thursday)
*Tuesday, January 21	Friday, January 31	SIUC - February 13
*Tuesday, February 18	Friday, February 28	SIUE - March 13
Monday, March 17	Friday, March 28	SIUC - April 10
Monday, April 14	Friday, April 25	SIUE - May 8
Monday, May 19	Friday, May 30	SIU School of Medicine Springfield - June 12
Monday, June 16	Friday, June 27	SIUE School of Dental Medicine, Alton - July 10
Monday, August 18	Friday, August 29	SIUC - September 11
Monday, September 15	Friday, September 26	SIUE - October 9
Monday, October 20	Friday, October 31	SIUC - November 13
*Friday, November 14	Wednesday, November 26	SIUE - December 11

*Due to holidays.

Meetings have not been scheduled for the months of January and August.

The Chair reported that this matter had been held over from the July Board of Trustees' meeting.

Mr. Norwood moved approval of the Schedule of Meetings of the Board of Trustees for 1986. The motion was duly seconded, and after a voice vote the Chair declared the motion to have passed.

Under Reports and Announcements by the Chancellor of The Southern Illinois University System, Chancellor Shaw stated that this was the first Board meeting scheduled more than ten days after the Board's receipt of his report on the Application for Appeal of Terry Smith, SIUC, for which his recommendation was that the Application for Appeal be refused. He explained that for such cases VI Bylaws 2-F provided that unless a majority vote to override his recommendation was enacted at this meeting, the Application for Appeal would be deemed to have been denied, and that the action which was the subject of the grievance would stand. He said that no motion to concur in his recommendation was necessary, but that if any Board member desired to grant the appeal notwithstanding his recommendation, this was the meeting at which such a motion would need to be made.

The Chair asked if there was such a motion; hearing none, the Chair declared that the Chancellor's decision would stand.

Mr. Van Meter commented on the brochure, "Constant Values in Changing Times," which he had received, how proud and pleased he was with it. He commented on the mailing list of the brochure and asked if Chancellor Shaw had received any comments.

In response, Chancellor Shaw stated that approximately 13,000 copies of the brochure had been mailed to opinion leaders in the State of Illinois in education, commerce, religion, agriculture, labor, and so on. He commented

that the brochure attempts to reinforce the five basic values: caring, quality, opportunity, comprehensiveness, and service.

Under Reports and Announcements by the President, SIUE, President Lazerson deferred to Mr. Jim McCurley, President of the Student Senate, SIUE.

Mr. McCurley announced that on September 27 there will be a combined groundbreaking ceremony of the outdoor swimming pool and the day care center at SIUE. He stated that he would like to see each and every one of the Board members at the groundbreaking ceremony.

Mr. Andy Leighton commented that the next meeting of the Board of Trustees scheduled for October 10 is on the eve of the national day of protest against legally sanctioned racial segregation and other crimes against humanity in South Africa and around the world. He stated that by passing the advisory statement earlier today that two main goals had been accomplished: that we will not support those investments nor will we encourage others to support those investments.

The Chair announced that a news conference had been scheduled immediately following the regular meeting in the International Room, and that lunch would be served in the Oak-Hackberry Rooms at 12:15 p.m. He announced that the September Option Faculty would be guests at the luncheon.

Mr. Dragovich moved that the meeting be adjourned. The motion was duly seconded, and after a voice vote the Chair declared the motion to have passed.

The meeting adjourned at 12:06 p.m.



Sharon Holmes, Executive Secretary

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The regular monthly meeting of the Board of Trustees of Southern Illinois University convened on Thursday, October 10, 1985, at 10:30 a.m., in Ballroom "B" of the Student Center, Southern Illinois University at Carbondale. The regular Chairman and Secretary being present, the meeting was called to order. The following members of the Board were present:

Mr. Charles M. Dragovich
Mr. Ivan A. Elliott, Jr.
Mrs. Carol Kimmel, Secretary
Mr. Andy Leighton
Mr. William R. Norwood
Mr. Harris Rowe, Chairman
Dr. George T. Wilkins, Jr.

The following members were absent:

Mr. Barnard Birger, Sr.
Mr. A. D. Van Meter, Jr., Vice-Chairman

Executive Officers present were:

Dr. Earl E. Lazerson, President, SIUE
Dr. Kenneth A. Shaw, Chancellor of the SIU System
Dr. Albert Somit, President, SIUC

Also present was Mrs. Sharon Holmes, Executive Secretary of the Board.

The Secretary reported a quorum present.

NOTE: Copies of all background documents furnished to the Board in connection with the following matters have been placed on file in the Office of the Board of Trustees.

The Chair announced the appointment by Governor Thompson of Barnard Birger, Sr., Collinsville, Illinois, to the SIU Board of Trustees. The Chair announced that he was appointing Mr. Birger to the Academic Matters Committee.

Under Trustee Reports, Mr. Elliott reported that on September 20 he had attended the meeting of the Administrative Advisory Committee of the State Universities Civil Service System, which advises the Merit Board on the items to come up on its agenda.

Mr. Elliott reported that he had attended the meeting of the Merit Board of the State Universities Civil Service System on September 24. He stated that the Merit Board had voted to lease a facility in Urbana and will be vacating its present quarters.

Mr. Elliott reported that he had attended the SIU Foundation Board of Directors' meeting on September 28. He stated that documents passed out at that meeting had been forwarded to members of the Board of Trustees showing the accomplishments of the Foundation during the past year. He stated that he wanted to highlight two items: a goal of the Foundation for FY-84 was to increase the number of donors and that number increased by 8% from 16,045 to 17,385; another goal was to increase dollars contributed and the dollars increased by 40.1% from \$2.4 million to \$3.5 million. He announced that the Foundation was making steady and substantial progress. He continued that the Foundation had adopted a resolution to give instruction to its investment committee and consultant which went along the same lines as the resolution passed by the Board of Trustees last month having to do with South Africa investments. He reported that the Vandever Chair now has a permanent resident and that the financial condition of the Vandever Chair is excellent.

He reported that he had attended a brunch honoring the American Bar Association National Champion Moot Court teams at the home of Dean Rennard Strickland, Dean of the School of Law, SIUC.

Mr. Norwood announced that SIUC is hosting the regional flying championships this weekend. He stated that SIUC has won the trophy more times than any other university.

Under Committee Reports, Dr. Wilkins had no report for the Executive Committee.

Mr. Elliott, Chairman of the Finance Committee, said that the Committee had met that morning in the Illircis Room of the Student Center at 8:30 a.m. He gave the following report:

The Committee considered Item H, Authorization of Premium Payment Plan [Amendment to II Policies of the Board D], which allows faculty and staff to obtain a tax shelter for health insurance for dependents, HMOs, and term life insurance. The Committee recommends its approval and that it be placed on the omnibus motion. We received and discussed a progress report on the plan for self-insurance and we will be having a formal report in the near future. We received reports on remote banking activities, the engineering computing proposal, and the progress in the search for a director of computing. We will be proceeding with the search in spite of the fact that Chancellor Shaw is leaving.

Mrs. Kimmel, Chairperson of the Academic Matters Committee, stated that the Committee had met following the Finance Committee meeting. She gave the following report:

Item I, Amendment to Resource Allocation and Management Program (RAMP) Planning Documents, Fiscal Year 1987 (Expanded/Improved Program Requests), SIUC, had been withdrawn from the Board's agenda. Item N, Reallocation of the Department of Mathematics from the College of Liberal Arts to the College of Science, SIUC, was discussed in September as well as this morning. It was agreed that this item would be brought to the Board without a recommendation of the Committee. The highlight of our meeting was a report on the presence of the School of Medicine in Carbondale. We had an excellent written document on this matter prior to the meeting.

Dr. Wilkins, in the absence of Mr. Van Meter, chaired the Architecture and Design Committee meeting which had met following the Academic Matters Committee. He gave the following report:

Items K, Approval of Plans and Specifications and Award of Contract: Replace Scoreboard, SIU Arena, SIUC, and L, Project Approval, Selection of Architect, and Permission to Request Release of Funds: Pulliam Hall Remodeling, Phase I, SIUC, were discussed and recommended for inclusion on the omnibus motion. Item M, Approval of Plans and Specifications and Award of Contracts: Remodeling in Woody Hall, SIUC, was discussed, but it is not recommended for inclusion on the omnibus motion.

Mr. Rowe announced that Dr. Shaw will be leaving his position as Chancellor which will mean that a search process by the Board will begin. He stated that reconsideration of the governance matter has been suggested, but he

reminded everyone that that matter had been reviewed in depth and decided upon ten months ago by this Board. He stated that in individual conversations with Board members, there was no great sentiment that that matter be reopened. He explained that II Statutes 4 outlines the procedures to be used in searches for a Chancellor. He cited the following from the Statutes: that the Board will act as a committee of the whole; the search shall be nationwide; the Board will use a consultant to aid in the search; the Board will screen a preliminary group of applicants identified by the consultant (approximately 12 to 20 individuals); the Board will retain the right to add individuals to the preliminary group; the Board will select a group of final candidates (approximately 4 to 6, although there could be 7); individuals from the final group will be interviewed by a committee of constituency leaders selected by the Board, by the Presidents, and by the Board itself. He continued that based on its own reactions and reports from the constituency committee, each President, and its consultant, the Board will select a final candidate with whom negotiations will be authorized. Mr. Rowe stated that he had taken it upon himself to start advertising for the position in the Chronicle of Higher Education, the Affirmative Action Registrar, the Chicago Tribune, and the St. Louis Post-Dispatch. He continued that letters asking for nominations are being developed which will go to numerous colleges and universities and leaders of higher education. He stated that the ad specified that the closing date for nominations and applications would be December 1, 1985. He suggested the following schedule: January 1, 1986, completion of the candidate review process and identification of a small number of final candidates (4-7); interviews by the constituency committee, by each President, and by the Board; by February 1, or soon thereafter as possible, the identification of a final candidate followed by negotiations and so forth. Mr. Rowe reported that Chancellor Shaw and his staff

had been asked to review the support materials used in the Chancellor search six years ago and that a packet of materials had been distributed to members of the Board. He asked that suggestions for changing any of the materials be given to the Chancellor's Office in the very near future. He continued that a statement specifying the Board's view of the minimum qualifications and desired individual characteristics for a person who holds the position of Chancellor needed to be adopted today. He stated that a copy had been provided and that he hoped it could be approved today providing that any suggestions could still be received by the Chancellor's staff. Mr. Rowe suggested that the Board delegate to Mr. Elliott authority to interview possible consultants. He stated that Mr. Elliott could consult with Mr. Norwood or himself, as former Chairmen of the Board, if he had any questions or wanted any suggestions. He explained that the Executive Committee would validate the process by signing a requisition for the consultant(s). Regarding the composition of the constituency committee, Mr. Rowe cited II Statutes 4-A-7 regarding the composition of the constituency committee: for SIUC, each constituency group will nominate two representatives; from those nominations, the Board will choose two faculty representatives, two non-faculty representatives, and one student representative; for SIUE, the Faculty Senate will nominate four representatives, the University Staff Senate will nominate four representatives, and the Student Senate will nominate two representatives; from those nominations, the Board will choose two faculty representatives, two non-faculty representatives, and one student representative, resulting in a ten-person committee of constituency leaders for the interview process. He asked that the constituency groups at each University submit names in writing by November 13. Mr. Rowe stated that unanimous consent was needed to consider the statement specifying our view of

minimum qualifications for the position of Chancellor and delegation of authority to Mr. Elliott to proceed with hiring a consultant.

Dr. Wilkins moved approval to consider those matters. The motion was duly seconded, and after a voice vote the Chair stated that unanimous consent to consider the matters had been granted.

Mr. Norwood moved approval of the statement setting out the minimum qualifications for the position of Chancellor with the understanding that suggestions or revisions be forwarded to the Chancellor's Office in the immediate future. The motion was duly seconded, and after a voice vote the Chair declared the motion to have passed.

The Chair stated that with consent Mr. Elliott would proceed on the matter of hiring a consultant. He explained that Mr. Norwood and he would be available for consultation if needed.

With regard to the time frame of the process, Mr. Elliott suggested that a January meeting of the Board might be needed. Members were asked to provide possible meeting dates to Sharon Holmes.

Mr. Leighton addressed the issue of the advisory statement on investments approved by the Board at its last meeting. He stated he had not had the opportunity to study a written version before the vote, and he therefore moved for reconsideration of the item and possible amendment.

Mr. Rowe stated that there had been no attempt to deceive anybody on this particular issue; the statement had been debated and in fact amended at the last meeting. In response to a question by Mr. Rowe, Mr. C. Richard Gruny, Board Legal Counsel, stated that a second to the motion was needed. Mr. Rowe asked if there was a second to the motion. Hearing none, the Chair stated that the motion had failed.

The Chair explained the procedure for the Board's omnibus motion, and he proposed that, after discussion, there would be taken up the following matters:

REPORTS OF PURCHASE ORDERS AND CONTRACTS,
AUGUST, 1985, SIUC AND SIUE

In accordance with III Bylaws 1, and procedures effective April 1, 1980, summary reports of purchase orders and contracts awarded during the month of August, 1985, were mailed to the members of the Board in advance of this meeting, copies were placed on file in the Office of the Board of Trustees, and these reports are hereby submitted for information and entry upon the minutes of the Board with respect to the actions of the Executive Committee.

AUTHORIZATION OF PREMIUM PAYMENT PLAN
[AMENDMENT TO II POLICIES OF THE BOARD D]

Summary

This matter would authorize the Chancellor, pursuant to Public Act 84-0167, to approve plans whereby University employees may enter into agreements with the University to elect to receive in lieu of salary or wages benefits which are not taxable under the federal Internal Revenue Code. Under such a premium payment plan, employees could elect to have the University pay premiums on dependent health insurance coverage and optional life insurance coverage, thereby effectively reducing taxable income and increasing take-home pay.

Rationale for Adoption

Section 125 of the Internal Revenue Code of 1954, as amended, allows for employer development of limited "non-discriminatory" plans whereby employees could elect to receive certain employer paid benefits in lieu of salary or wages. This basic provision, adopted in 1978, received limited use until approval by the Internal Revenue Service of regulations in May, 1984, which clarified the development and use of such plans.

The System Personnel Policy Committee appointed a subcommittee during the summer of 1984 to explore the possible development of such plans to benefit SIU employees. One conclusion reached as the result of the subcommittee's deliberations and inquiries was that the development of a premium payment plan for SIU would have to await State legislative approval.

In the spring of 1985, legislation was introduced in the Illinois General Assembly (SB 840) which would authorize the development of such plans. SIU supported this bill as a part of its legislative priorities. As finally passed and approved by Governor Thompson, P.A. 84-0167 provides that the Director of Central Management Services may approve plans "whereby State employees and officers, including those of State universities and colleges, may enter into agreements with their employer to elect to receive, in lieu of

salary or wages, benefits which are not taxable under the federal Internal Revenue Code."

In order for SIU employees to benefit from this new law, a plan must be approved by the Director of the Department of Central Management Services. This matter seeks the Board's authorization for the Chancellor to develop such a plan and to seek the necessary approvals. Initial approval would be sought to qualify the premiums paid by SIU employees for dependent health care insurance and for optional life insurance premiums. As other benefits become eligible for such treatment, amendments to the SIU plan would be developed and approval from the Department of Central Management Services would be sought.

The practical consequences of the premium payment plan for SIU employees would be significant. Given the progressive nature of our federal income tax system, an SIU employee with four dependents insured through Blue Cross/Blue Shield could increase his or her take-home pay by nearly \$300 per year if earning \$20,000, by over \$350 per year if earning \$30,000, and by approximately \$450 per year if earning \$40,000. The amount of individual employee benefit would, of course, vary with the number of dependents, the types of dependent coverage elected, and the level of taxable income.

Considerations Against Adoption

University officers are aware of none.

Constituency Involvement

The initial exploratory efforts taken on behalf of SIU in pursuing this matter were undertaken by a subcommittee of the System Personnel Policy Committee. The subcommittee members included representatives from SIUC and SIUE from the ranks of faculty, civil service employees, and administrative and professional staff. This proposal was developed by and is supported by the System Personnel Policy Committee.

Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That II Policies of the Board D be amended by the addition of the following language:

4. Premium Payment Plan

- a. The Chancellor of The Southern Illinois University System is authorized to develop a premium payment plan whereby employees of Southern Illinois University may enter into agreements with the employer to elect to receive, in lieu of salary or wages, benefits which are not taxable under the federal Internal Revenue Code.
- b. The Chancellor is further authorized to submit such plan to the Director of the Department of Central Management Services for approval.

- c. The Chancellor will provide copies of approved plans and any subsequent amendment to such plans to the Finance Committee of the Board of Trustees.
- d. Annually, the Chancellor will provide a written report to the Finance Committee indicating the numbers of participants in such approved plans.

APPROVAL OF PLANS AND SPECIFICATIONS AND AWARD OF
CONTRACT: REPLACE SCOREBOARD, SIU ARENA, SIUC

Summary

This matter seeks the approval of plans and specifications and the award of contract to install a new scoreboard in the SIU Arena.

The estimated cost of this project was \$125,000. The low bid was \$121,652. The sources of funds are nonappropriated University funds and private contributions in approximately equal portions.

Rationale for Adoption

Beginning in the summer, 1984, the University discussed the installation of a new scoreboard in the SIU Arena with representatives of a sign manufacturing firm and with the proposed donor of the sign, Mr. Harry Crisp. The Architecture and Design Committee was informed of this proposal at its October, 1984, meeting.

The original estimate to install the new equipment was \$75,000, but during the process of bidding for the installation it was determined that the estimate was significantly understated. The Board of Trustees was informed of this situation and it gave approval to the project and to an increased budget of \$125,000 at its meeting on September 12, 1985. Bids have been received and the award of contract is requested at this time.

Mr. Charles Pulley, AIA, has reviewed the plans and specifications and recommends their approval.

Considerations Against Adoption

University officers are aware of none.

Constituency Involvement

This matter has the involvement and recommendation of the Vice-President for Campus Services, the Director of the SIU Arena, and the Director of the Physical Plant, SIUC.

Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That:

- (1) The contract to install a new scoreboard and sound system in the SIU Arena be and is hereby awarded to Sullivan Electric Co., Marion, Illinois, in the amount of \$121,652.
- (2) Final plans and specifications for this project are hereby approved as submitted to the Board of Trustees for review and shall be placed on file in accordance with I Bylaws 9, contingent upon favorable recommendation of the Architecture and Design Committee.
- (3) The President of Southern Illinois University at Carbondale be and is hereby authorized to take whatever action may be required in the execution of this resolution in accordance with established policies and procedures.

PROJECT APPROVAL, SELECTION OF ARCHITECT, AND PERMISSION
TO REQUEST RELEASE OF FUNDS: PULLIAM HALL REMODELING,
PHASE I, SIUC

Summary

This matter seeks project approval for a project to remodel Pulliam Hall at an estimated cost of \$1,818,600. The source of funds is an FY 1986 capital appropriation to the Capital Development Board (CDB).

This matter further requests the recommendation of a private architectural firm to the CDB for the purpose of preparing the plans and specifications for this project.

In addition, this matter requests permission to request the release of funds for this project.

Rationale for Adoption

The University initially requested funds for remodeling Pulliam Hall in the FY 1980 Capital RAMP requests. Beginning with the FY 1985 requests, the scheduling for the project was changed to a phased approach to improve its position on the statewide list of capital priorities. Funds for the first phase in the amount of \$1,818,600 were included in the FY 1986 list of capital appropriations. At the present time, the scheduling for the entire project contains three phases totaling approximately \$5,100,000.

In order to move this project to its next step, it is necessary for the Board of Trustees to approve the project, to recommend a private professional architect to the CDB, and to give permission for the University to request the release of funds.

The University has recently concluded the approved process of interviewing and selecting an architectural firm for the project. The members of the Architecture and Design Committee have been informed of this process in the appropriate manner. It is requested that the firm of Garrison Jones Architects Inc., Carbondale, Illinois, be recommended to the CDB for this project.

Considerations Against Adoption

University officers are aware of none.

Constituency Involvement

This matter has the involvement and recommendation of the Vice-President for Campus Services, the Dean of the College of Education, the Director of the Physical Plant, and the Director of Facilities Planning, SIUC.

Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That:

- (1) The project to remodel Pulliam Hall, Phase I, be and is hereby approved at an estimated cost of \$1,818,600.
- (2) The source of funds is an FY 1986 capital appropriation to the Capital Development Board.
- (3) The architectural firm of Garrison Jones Architects Inc., Carbondale, Illinois, be and is hereby recommended to the Capital Development Board to provide the architectural services for this project.
- (4) Permission be and is hereby granted to request the release of capital funds for this project.
- (5) The President of Southern Illinois University at Carbondale be and is hereby authorized to take whatever action may be required in the execution of this resolution in accordance with established policies and procedures.

Mr. Norwood moved the reception of Reports of Purchase Orders and Contracts, August, 1985, SIUC and SIUE; the ratification of Changes in Faculty-Administrative Payroll, SIUC and SIUE; and the approval of the Minutes of the Meeting held September 12, 1985; Authorization of Premium Payment Plan [Amendment to II Policies of the Board D]; Approval of Plans and Specifications and Award of Contract: Replace Scoreboard, SIU Arena, SIUC; and Project Approval, Selection of Architect, and Permission to Request Release of Funds: Pulliam Hall Remodeling, Phase I, SIUC. The motion was duly seconded. Student Trustee opinion in regard to this motion was indicated as follows: Aye,

Charles M. Dragovich, Andy Leighton; nay, none. The motion carried by the following recorded vote: Aye, Ivan A. Elliott, Jr., Carol Kimmel, William R. Norwood, Harris Rowe, George T. Wilkins, Jr.; nay, none.

Under Reports and Announcements by the President, SIUE, President Lazerson announced that the Board had ratified the appointment of Dr. James Buck to Vice-President for Development and Public Affairs. He reported that fall enrollment at SIUE stands at about 10,240, which is the same as it was last year, and for six successive years on-campus enrollment at SIUE has been in excess of 10,000 students. He stated that SIUE's goal in 1980 was to stabilize enrollment, which has been accomplished, and this means that SIUE is getting a larger share of students going on to a university. He explained that that was a tribute to two things: the quality of what is offered and the vigorous activities undertaken in the University with regard to enrollment management. He thanked Vice-President and Provost Barbara Teters and her colleagues for a superb job and concluded that the region in terms of education access is better for it.

Dr. Wilkins announced that SIUE was having its open house for prospective students on Saturday.

The following matter was presented:

APPROVAL OF PLANS AND SPECIFICATIONS AND AWARD OF
CONTRACTS: REMODELING IN WOODY HALL, SIUC

Summary

This matter seeks approval of plans and specifications and the award of contracts for remodeling facilities in Woody Hall to accommodate a student recruitment center.

The estimated cost of the total project was \$290,000. The estimated cost of construction was \$205,000. The low bids for the construction totaled \$212,000. The source of funds is state appropriations through the Physical Plant Service account.

Rationale for Adoption

The Board of Trustees gave project and budget approval at its meeting of April 11, 1985, to a proposal to remodel the former dining room in Woody Hall and to convert it into facilities to accommodate a recruitment center for prospective students.

The estimated cost of the total project was \$290,000. The construction portion was estimated to be \$205,000. Favorable bids for that work have been received totaling \$212,000 and the award of contracts is requested at this time.

In addition, carpet, furniture, and movable partitions were included in the original proposal and they represent the remaining \$85,000 of the estimated cost. These items are presently being purchased in the usual manner.

Mr. Charles Pulley, AIA, has reviewed the plans and specifications and recommends their approval.

Considerations Against Adoption

University officers are aware of none.

Constituency Involvement

This project has the involvement and recommendation of the Vice-President for Academic Affairs and Research, the Vice-President for Campus Services, the Director of the Physical Plant, and the Director of Facilities Planning, SIUC.

Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That:

- (1) The contract for the general work be and is hereby awarded to Steffes Construction Co., Carterville, Illinois, in the amount of \$104,428.
- (2) The contract for the ventilating, heating, and air conditioning work be and is hereby awarded to Quality Sheet Metals, Inc., Carbondale, Illinois, in the amount of \$49,857.
- (3) The contract for the plumbing and piping work be and is hereby awarded to H & H Plumbing, Heating, and Electric Co., Mt. Vernon, Illinois, in the amount of \$14,000.
- (4) The contract for the electrical work be and is hereby awarded to Clinton Electric, Inc., Ina, Illinois, in the amount of \$43,725.

- (5) Final plans and specifications for this project are hereby approved as submitted to the Board of Trustees for review and shall be placed on file in accordance with I Bylaws 9, contingent upon favorable recommendation of the Architecture and Design Committee.
- (6) The President of Southern Illinois University at Carbondale be and is hereby authorized to take whatever action may be required in the execution of this resolution in accordance with established policies and procedures.

Mr. Leighton explained that he wanted to vote "no" on this matter representing members of the campus who think that resources should be going toward modernization and improvements in Morris Library and not in a recruiting center since 23,000 students had been recruited without such a center.

Mr. Norwood moved approval of the resolution as presented. The motion was duly seconded. Student Trustee opinion in regard to this motion was indicated as follows: Present, Charles M. Dragovich; nay, Andy Leighton. The motion carried by the following recorded vote: Aye, Ivan A. Elliott, Jr., Carol Kimmel, William R. Norwood, Harris Rowe, George T. Wilkins, Jr.; nay, none.

The following matter was presented:

REALLOCATION OF THE DEPARTMENT OF MATHEMATICS
FROM THE COLLEGE OF LIBERAL ARTS TO THE
COLLEGE OF SCIENCE, SIUC

Summary

This matter proposes reallocation of the Department of Mathematics administratively, fiscally, and programmatically from the College of Liberal Arts to the College of Science.

Rationale for Adoption

By Board action on November 17, 1972, the following departments were separated from what had been the College of Liberal Arts and Sciences and placed in a new unit, the College of Science: Botany, Chemistry and Biochemistry, Geology, Physiology, Physics and Astronomy, and Zoology. Between that time and January 1, 1973, when the new College became operational, the Department of Microbiology joined the original six. The Departments of Computer Science and Mathematics, however, chose to remain in the College of Liberal Arts.

The original action provided that these units might seek to join the College of Science in the future should they then choose to do so. The Department of Mathematics faculty have now asked that such a reallocation be made. One can argue, as the Mathematics faculty now do, that the disciplines of mathematics and statistics are closer to the sciences than to the humanities and the social sciences. Or one can argue, as the Department apparently did in 1972, that mathematics is an integral part of the liberal arts. Whatever the case, the University supports the strong present preference of the faculty of the Department.

Considerations Against Adoption

Just as there was not unanimous support for a College of Science in 1972, so there is not now unanimous support for the reallocation here proposed. Changes of this nature almost always involve some absence of unanimity.

Constituency Involvement

The faculty of the Department of Mathematics voted 24-8 in favor of the proposed reallocation. The Dean of the College of Liberal Arts, however, does not favor the change. The Dean of the College of Science and the departmental chairs in the College unanimously support the proposal.

Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That the Department of Mathematics be reallocated from the College of Liberal Arts to the College of Science, SIUC, effective October 15, 1985; and

BE IT FURTHER RESOLVED, That the President of Southern Illinois University at Carbondale is authorized to take those actions necessary to implement the reallocation without further action by this Board.

Mr. Rowe explained that at the present time there were only two members of the Academic Matters Committee and that he had agreed not to vote "no" on the matter so it could be brought to the Board.

Mr. Norwood moved that the matter be tabled until December. The motion was duly seconded. Student Trustee opinion in regard to this motion was indicated as follows: Aye, Charles M. Dragovich, Andy Leighton; nay, none. The motion carried by the following recorded vote: Aye, Ivan A. Elliott, Jr., Carol Kimmel, William R. Norwood, Harris Rowe, George T. Wilkins, Jr.; nay, none.

Under Reports and Announcements by the President, SIUC, President Somit asked that the Board grant permission for Mary Brown, President of the Graduate and Professional Student Council, SIUC, to make a presentation to the Board.

Ms. Brown made the following presentation:

I feel it important that the Board be aware of the concern of many individuals on this campus regarding the inconsistencies in hiring practices at SIUC that have surfaced as the result of the recent search conducted for an athletic director. There are two inconsistencies to which I am referring. The first is in regard to the groups that are represented on a search committee. It is my opinion that the officially recognized constituency groups should select the members. It seems apparent that the rationale for recognizing constituency groups is to assure that all members of the campus community are properly represented in the decision-making process. The second inconsistency in hiring practices is related to the manner in which the affirmative action office is involved in the search. In most instances the hiring unit is required to contact the office at the onset of the search so that involvement is included throughout the entire search process. In the instance of the search for the athletic director, however, the affirmative action office was not involved until after the official announcement of the final candidates, at which point the screening process was essentially over. If the procedures to be followed regarding the hiring of personnel at SIUC are not clearly defined and if subjective decisions are to be made for each position available, I think we all have something to be concerned about. At this point many members of the SIUC community are concerned. Last night the Graduate and Professional Student Council passed a resolution which I asked be distributed to the members of the Board urging the SIUC administration to conduct a new search for this position involving the affirmative action office from the onset and to form a new search committee comprised of representatives selected by each recognized University constituency group. The Student Athletic Advisory Board also passed this very same resolution. The Intercollegiate Athletic Advisory Committee passed a similar resolution as did the Civil Service Employees Council. The Administrative and Professional Staff Council yesterday passed a resolution calling for a halt in the current search process and asking that an investigation be conducted by the University's internal auditor to determine if violations of the University's procedure and policies regarding hiring have occurred, and that the findings of this investigation be made public. It is important to note that all of these groups mentioned were denied their right to representation on the search committee and thus input in the decision regarding this matter. In addition to the actions taken by these groups mentioned, in a three day period, over 800 individuals on this campus signed petitions calling for a new search and a new committee in the interest of upholding the principles of equity and democracy, principles which this institution should hold highly. I urge the Board not to ignore these concerns and to pursue the only action that would alleviate them, that being to urge the SIUC administration to conduct a new search that involves the affirmative action office from the beginning and form a new search committee comprised of representatives selected by each

recognized constituency group. I thank the Board and President Somit for this opportunity to address you regarding this matter.

President Somit stated that there were two elements: the composition of the search committee and the allegation that the procedures followed by the search committee violated existing University regulations and guidelines dealing with searches. With regard to the composition of the search committee, he stated that it was put together in a way to get the best possible individuals to serve on it and that the choice of the search committee was perfectly appropriate. He reported that he had met with the Chair of the search committee and the Affirmative Action Officer immediately after the panel had been decided upon by the committee and asked the Affirmative Action Officer to study what had been done and inform him whether the search complied with existing University regulations. He explained that the Affirmative Action Officer had met further with the Chair of the search committee and with the search committee itself reviewing what had been done. He reported that the Affirmative Action Officer had informed him that the search complied, and he thought the language was, both in the spirit and in the letter of the regulation with University guidelines.

Mr. Rowe commented that the Board of Trustees had studiously refrained from interference in this search process because the Board did not want to be accused of meddling in the internal affairs of the University. He continued that when the Board went to the present governance structure, it was said that the Chancellor was not going to be meddling in the affairs of the two Universities, that they were going to be free-standing Universities left with a great deal of autonomy.

Mr. Dragovich stated that he was bothered by the fact that the constituency heads felt there was no one to hear them out.

Ms. Brown stated that the issue had gone far beyond one particular candidate being excluded and at this point hiring practices overall at SIUC was the issue. She continued that the concerns noted from a good many members of the campus community merit some attention and that an investigation into the matter should be made.

Chancellor Shaw agreed that it was not the role of the Chancellor and the Board to interfere with internal selection procedures and the final product. He stated that President Somit had asked him to look at the situation with an objective eye. He explained that he had met with the Affirmative Action Officer and had read his very brief report in the file. He outlined his reactions to the situation as follows: the criteria for the position were appropriate and followed in this particular case; the Affirmative Action Officer says that the procedures were adequate and correct and that the procedures as developed by the committee were followed; the Affirmative Action Officer's report stated that there was a sufficient mix, that minorities and women were given an opportunity to apply and there was a sufficient number of them to form a pool; and based on the Affirmative Action Officer's report the procedures resulted in identifying finalists who met the criteria.

Mr. Norwood commented that he didn't think the Board should get involved in individual University searches and that he didn't plan to get involved.

Mr. Leighton stated that the constituency groups were concerned about a precedent being set where they do not have representation on these search committees and not involving the Affirmative Action Officer from the start.

Mr. Dragovich asked President Somit if a meeting could be set up to go over the document submitted by Ms. Brown point by point to clear up the charges on the SIUC level without involvement by the Board of Trustees.

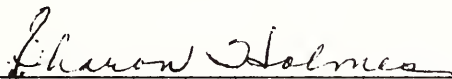
President Somit responded that the Affirmative Action Officer had gone over this document step by step and his response was that the allegations were incorrect and the search was conducted according to established guidelines. He continued that he saw no reason why a group could not meet with the Affirmative Action Officer so he can explain what the guidelines were that were followed. He stated that there were two sets of guidelines: a set of proposed guidelines which were never adopted and a set of operational guidelines. He suggested that people may be switching back and forth between the two. He stated that he would be happy to arrange a meeting.

Mr. Leighton asked how to change a vote on a prior issue. The Chair replied that Mr. Gruny, Board Legal Counsel, would research the matter and advise him.

The Chair announced that a news conference had been scheduled immediately following the regular meeting in the Mississippi Room, and that lunch would be served in Ballroom "A" at approximately 11:45 a.m.

Mr. Leighton moved that the meeting be adjourned. The motion was duly seconded, and after a voice vote the Chair declared the motion to have passed.

The meeting adjourned at 11:25 a.m.



Sharon Holmes, Executive Secretary

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November 14, 1985

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MINUTES OF THE MEETING OF THE BOARD OF TRUSTEES

SOUTHERN ILLINOIS UNIVERSITY

NOVEMBER 13, 1985

A special meeting of the Board of Trustees of Southern Illinois University convened at 5:56 p.m., Wednesday, November 13, 1985, in the International Room of the University Center, Southern Illinois University at Edwardsville. In the absence of the Chairman, the Vice-Chairman called the meeting to order. The regular Secretary was present. The following members of the Board were present:

Mr. Barnard Birger, Sr.
Mr. Charles M. Dragovich
Mr. Ivan A. Elliott, Jr.
Mrs. Carol Kimmel, Secretary
Mr. Andy Leighton
Mr. William R. Norwood
Mr. A. D. Van Meter, Jr., Vice-Chairman
Dr. George T. Wilkins, Jr.

The following member was absent:

Mr. Harris Rowe, Chairman

Executive Officer present was:

Dr. Kenneth A. Shaw, Chancellor of the SIU System

Also present was Mr. C. Richard Gruny, Board Legal Counsel.

The Secretary reported a quorum present.

Mr. Norwood moved that the Board go into closed session to consider the appointment, employment or dismissal of employees or officers, to adjourn directly from the closed session with no action having been taken, and with no further open meeting. The motion was duly seconded. Student Trustee opinion in regard to this motion was indicated as follows: Aye, Charles M. Dragovich,

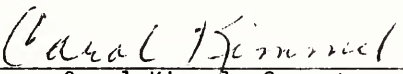
November 13, 1985

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Andy Leighton; nay, none. The motion carried by the following recorded vote:
Aye, Barnard Birger, Sr., Ivan A. Elliott, Jr., Carol Kimmel, William R.
Norwood, A. D. Van Meter, Jr., George T. Wilkins, Jr.; nay, none.

Dr. Earl E. Lazerson, President, SIUE, joined the closed session at
8:14 p.m.

The meeting adjourned at 9:17 p.m.



Carol Kimmel, Secretary

The regular monthly meeting of the Board of Trustees of Southern Illinois University convened on Thursday, November 14, 1985, at 10:10 a.m., in the Ballroom of the University Center, Southern Illinois University at Edwardsville. In the absence of the Chairman, the Vice-Chairman called the meeting to order. The regular Secretary and the following members of the Board were present:

Mr. Charles M. Dragovich
 Mr. Ivan A. Elliott, Jr.
 Mrs. Carol Kimmel, Secretary
 Mr. Andy Leighton
 Mr. William R. Norwood
 Mr. A. D. Van Meter, Jr., Vice-Chairman
 Dr. George T. Wilkins, Jr.

The following members were absent:

Mr. Barnard Birger, Sr.
 Mr. Harris Rowe, Chairman

Executive Officers present were:

Dr. Earl E. Lazerson, President, SIUE
 Dr. Kenneth A. Shaw, Chancellor of the SIU System
 Dr. Albert Somit, President, SIUC

Also present was Mrs. Sharon Holmes, Executive Secretary of the Board.

The Secretary reported a quorum present.

NOTE: Copies of all background documents furnished to the Board in connection with the following matters have been placed on file in the Office of the Board of Trustees.

The Chair introduced Mr. Dave Saunders, representing the Civil Service Employees Council, SIUC; Dr. Elaine Alden, representing the Faculty Senate, SIUC; and Ms. Kim Morgan, representing the Undergraduate Student Organization, SIUC.

Under Trustee Reports, Mr. Norwood reported that he had attended the inauguration of Frank E. Horton as President of the University of Oklahoma on October 24.

Mr. Dragovich reported that he had attended the groundbreaking ceremony for the SIU School of Dental Medicine on October 24. He congratulated President Lazerson and Dean Butts for their work.

Mrs. Kimmel reported that she had attended the meeting of the Illinois Board of Higher Education on November 5. She read the following portion of the resolution that had been passed relating to admission requirements:

The Board of Higher Education hereby resolves that the following high school subjects and units shall constitute minimum preparation and admission requirements for baccalaureate degree transfer programs in community colleges and baccalaureate degree programs in public universities: four years of English (emphasizing written and oral communications and literature), three years of social studies (emphasizing history and government), three years of mathematics (introductory through advanced algebra, geometry, trigonometry, or fundamentals of computer programming), three years of the sciences (laboratory sciences), and two years of electives in foreign language, music, or art. These requirements shall be effective beginning with freshmen entering community colleges and public universities in the fall of 1990.

The Board of Higher Education hereby resolves that each community college and public university shall develop policies for provisional admission as described in this report.

The Board of Higher Education further resolves that between 1986 and 1990, colleges and universities should establish partnership efforts with high schools to work toward the goal of making the minimum preparatory program available in the schools and eliminating the need to provisionally admit students with high school subject deficiencies. Support for such cooperative efforts should be a high priority for higher education's contribution to school improvement.

The Board of Higher Education further resolves that in cooperation with the State Board of Education, a Joint Task Force on Admission Requirements and Learning Outcomes shall be established. The Task Force will identify learning that is expected to occur as a result of preparation for baccalaureate degree work and report its findings to the State Board of Education and the Board of Higher Education and the Joint Education Committee of the two Boards.

She stated that it was not going to be easy for all schools to meet these requirements even in the allowed four years. She reported that the quality of undergraduate education in the universities is going to be upgraded. In response to a question from Mr. Van Meter, she replied that work has been going on with regard to admission requirements for two years and that recommended requirements came from the Board of Higher Education a year ago. She continued that all universities had been asked to prepare their own recommendations for admission and that those recommendations were studied by the Board of Higher Education.

President Lazerson commented that one of the negative arguments that has been made repeatedly with regard to the minimum admission requirement is that it will foster elitism in the universities. He stated that he thought the argument was specious and, in fact, exactly the reverse will occur. He continued that to expect less and to provide less for the educationally dispossessed is to consign them to a permanent underclass; that the action taken by the board was absolutely right; and that the universities and community colleges will now get about the business of putting in the provisional requirements and moving ahead with common school cooperation.

Under Committee Reports, Dr. Wilkins had no report for the Executive Committee.

Mr. Elliott, Chairman of the Finance Committee, said that the Committee had met that morning in the Mississippi Room of the University Center at 8:45 a.m. He gave the following report:

The Committee reviewed Item K, Sabbatical Leaves [Amendment to 2 Policies of the Board C-3-b-5]], approved that item, and recommends that it be placed on the omnibus motion. A report on cash investments and a copy of the bondholders report was received. The Committee heard a report on the new procurement code and on efforts to obtain a new American Express Credit Card Agreement whereby individuals at the University could get a free American

Express credit card based on their own credit, but would not have to pay a fee for the use of the credit card for University travel and that sort of thing. The computing search is proceeding: the deadline has passed, there are about ninety applicants, and screening is proceeding. A report on the self-insurance program was received. Quarterly audit reports have been submitted to the Committee. The audit reports are very well done and the Committee is much encouraged not only by the thoroughness of the reports, but by the cooperation of the audited portion of the University in meeting requirements. We appreciate Elaine Hyden's careful audits and the attitude of all the University in trying to work with these.

Mrs. Kimmel, Chairperson of the Academic Matters Committee, stated that the Committee had met following the Finance Committee meeting. She gave the following report:

We had a rather brief meeting this morning. The only Board agenda item on the Committee's agenda was Item J, Amendment to Resource Allocation and Management Program (RAMP) Planning Documents, Fiscal Year 1987 (Expanded/Improved Program Requests), SIUC. This item deals fundamentally with work with other countries, especially China, and at this time the staff is presenting it to us. There was no controversy involved in this item. I was a committee of one this morning and therefore cannot bring it to you with a recommendation. I would suggest, if there is no objection, that this be placed on the omnibus motion. We had an excellent report by Dr. Gaston on strategies for the encouragement and recognition of excellence at SIUE.

Dr. Wilkins, member of the Architecture and Design Committee, stated that the Committee had met following the Academic Matters Committee. He gave the following report:

The Committee discussed Items G, Easement to Central Illinois Public Service Company: Grand Avenue Electric Service, SIUC, and H, License for Roadway Access to Private Land, SIUC, and recommends their approval and inclusion on the omnibus motion.

Mr. Elliott introduced Ron Stead, representative of the Presidential Search Consultation Service, Association of Governing Boards of Universities and Colleges. He stated that Dr. Stead and Dr. Shirley Chater, the senior associate, will be the principal representatives of the Service working with the Board of Trustees. He explained that the Association of Governing Boards is an association of boards of most of the major colleges and universities in the country. He reported that the Presidential Search Consultation Service had

been the consultants to the Board in starting the previous search for the Chancellor and in the five-year review of the System. Mr. Elliott stated that he had consulted with Mr. Norwood and Mr. Rowe before making the decision to hire the Presidential Search Consultation Service to assist in this search for a Chancellor. Mr. Elliott asked that Dr. Stead introduce himself and explain about the search.

Dr. Ron Stead made the following presentation:

Members of the Board of SIU, Chancellor Shaw, President Somit, President Lazerson, it's certainly a pleasure to be here. We very much look forward to working with you in this very important task of selecting a Chancellor to succeed Dr. Shaw. We have had some involvement with you in the past and that's always been both a pleasure and, certainly professionally, very satisfying. Dr. Fred Ness participated in the evaluation which occurred last year. Let me say just a few words about the Service. I think you probably have uneven information so let me say just a few words that will give you a better sense of who we are and what we do. We're officially tied to the Association of Governing Boards of Colleges and Universities, and obviously SIU has been very active in that Association for a number of years. But in addition to the AGB involvement, we're also closely tied to the other high education associations located at the National Center for Higher Education in Washington, namely the American Council on Education, which you have been involved with, the National Association of State Universities and Land-Grant Colleges, and other associations as well. We have an advisory board which is composed of the chief executive officers of those associations and so we work very closely with them and really see ourselves as a service of the higher education community. We're not for profit; we charge a fee sufficient to cover our operating costs. The Service in its present form has been in existence now for seven years. We've worked with about, I believe the number is now 104, colleges and universities of all types including some major institutions. I'm the Director and Dr. Shirley Chater is the other full-time person. In addition we have Dr. Fred Ness who helps us out one or two days a week usually, and two or three other people as well. Let me say just a few words about how we function and what's important to us to give you a better sense of how we will work with you and in a sense what our values are. First of all we feel very strongly that the institution itself should be in control of the process and no way do we come in and in a sense take over the search. We think that any effective search, whether it be at the chancellor level, which is the case here, or at the presidential level, that the institution be in control of the process, and that's the way we will work here. We really see ourselves as colleagues. Another important thing is that we feel that any time a search begins it's an important time to ask, what are the priorities for leadership looking ahead for the next three or four years? And, of course, the fact that you've gone through the assessment during the past year and have addressed that question will be very helpful as a beginning point to the Board and the other constituencies. Clearly at any point in time an institution has some particular needs which

call for some particular leadership, kinds of qualities in addition to those general characteristics, of course, that are required in any leadership position, such as integrity, for example. Another thing is that we feel a search process is an important opportunity for an institution or system to advance its public relations. If the search is carried out with integrity and it's open and fair, and it's done in a very enlightened kind of way clearly people on the outside are going to have a good impression of the professional and carefully conducted search that has been done. Obviously, on the other side of the coin, we all know of situations where searches for various reasons have not had a certain level of credibility, and that has hurt the image of the institution. Another thing that we feel very strong about and we're constantly reinforced on this that it's very important to conduct an active search. Certainly advertising is essential in this day and age to insure that a search is indeed open and it's fair and accessible to minorities and women. Having said that, it's still very important to go out and recruit actively because the truth is that at any given point in time there are good people out there who would be potentially very good candidates for the particular position and here of course we're talking about the Chancellorship of SIU who are not at that moment looking for a job, but ought to be people who could be encouraged to consider the position. So an active search is very, very important, and I think the reality is that too many institutions, and some very good ones, don't spend enough time in an active recruitment kind of posture. The next thing that we feel is very important is that the various constituencies work to some degree collaboratively in that process; so there's some sense of shared values so that the Board is sensitive to what concerns the faculty and other constituencies have about that particular leadership position, and at the same time the faculty and others understand what concerns the Board has, so that there can be at least some general agreement about the values that should underlie that appointment because if there isn't that fundamental, although it never can be perfect agreement, obviously, it's going to be difficult for the new Chancellor, I don't care how competent he or she may be, to function effectively, particularly in the early stages of their leadership days. Another very important part of a good search is the whole concept of confidentiality. Now that's a delicate matter in a public institution, as you well know. I think there's a clear difference between the concept of confidentiality and openness. I think the process can be and should be very open. Everyone should know basically how the search is going to be conducted, who's involved, what criteria are being used, and so on. But at the same time it's terribly important to protect the confidentiality, particularly in the early stages of the process of those people whom you're really trying to recruit and to get them to become interested in the process even though they may not actively be seeking a change at that point. That's a delicate balance, but it's a very, very important one. I know from having seen a number of searches, both in the public sector and the private sector, that there are some good people who might otherwise work their way to the end of the process who simply pull away and say, no, thank you, I can't be a part of that because I can't be assured of appropriate confidentiality. The final thing, and I've already alluded to this, is that the search process have integrity, be perceived to be fair, to be open, to be credible, and a large part of that of course involves the Board and everyone else being very open about how the search is going to be conducted, what the criteria are going to be, and so on. Because if the process does not have a high level of credibility obviously there are going to

be problems. Well, I thought it might be helpful to just quickly sketch out what we see are some important values to bring to this process. The Association of Governing Boards has been very concerned about presidential and chancellor leadership and as you know, those terms are interchanged. In some places the Chancellor is a President and in other places the President is a Chancellor. Clark Kerr went through a very lengthy study a couple of years ago on behalf of the AGB which resulted in the publication, "Presidents Make a Difference," and I think what he discovered about the effectiveness of presidential leadership being very closely related to how well a search is conducted is addressing some of the issues that I've already mentioned. He certainly reinforced that study, reinforced the importance of conducting a very professional, very credible, very enlightened kind of search process. I would be pleased to participate in discussion about the future and the procedures.

Mr. Elliott announced the terms of the contract as follows: the contract agrees that the Presidential Search Consultation Service will provide assistance to the Board in terms of priorities and in terms of determining the desired qualities and capabilities of the new Chancellor; help in organizing and continuing monitoring of the search process; provide consultation to the Board with a goal of completing the search no later than March 31st of next year; assist the Board in the identification and cultivation of candidates who may not emerge through the usual process; from the final pool of candidates identify a preliminary group of approximately 12 to 20 individuals for the Board's consideration; collaborate with the Board in the intermediate evaluations, particularly through telephone inquiries and in some cases through personal inquiries of the preliminary group of candidates; meet with prospective candidates when appropriate; provide guidance as needed to the advisory committee of constituency leaders; and assist the Board with determining conditions of employment and other matters as may be requested. He stated that the fee for the service will be \$15,000 which would include up to six one-day visits to Southern Illinois University and other locations at appropriate points in the search process. He stated that if additional trips are required, then a per diem charge of \$500 a day would be assessed. He continued that out-of-pocket expenses, travel, telephone, and so forth would be

billed separately. He explained that the contract has general considerations that each keep the other informed and that sort of thing, and also has a guarantee that the contract will be subject to the equal opportunity matters and that Dr. Stead will work within our framework and desires for the affirmative action procedure. He reported that Sharon Holmes had already talked with the affirmative action people, has been assured that the procedures are on a sound footing for affirmative action, and that it will continue that way. He added that although the search is not technically controlled by our affirmative action guidelines, nevertheless, these are being followed even to a greater extent than required. He reminded everyone of the general guidelines for a search in the Board Statutes and had asked Dr. Stead to be prepared to discuss with the Board the implementation of these guidelines and things that needed to be fleshed out in more detail and possibly time schedules.

In response to a question from Mr. Van Meter, Mr. Elliott responded that at the last Board of Trustees meeting a resolution had been passed authorizing him to enter into a contract with a consultant(s) and that no action was needed by the Board at this time.

Mr. Elliott explained, in regard to the search for a Chancellor, that the Board Statutes provide that the Board, acting as a committee of the whole, will be responsible for the search, that it will be nationwide, and that the Board will retain the service of a consultant to support and advise in the search process. He continued that the Statutes spell out what the consultant will do and that he had just reviewed that. He stated that a preliminary group of 12 to 20 individuals will be identified, that the Board will meet with the consultant and review those identified, and that the Board has the right to add additional individuals if it wants to do that. He reported that the Board will screen this group and most likely a final group of candidates, approximately

four to six, will be interviewed by a committee of constituency leaders. He stated that the constituency committee will report and recommend to the Board that further consideration of each candidate be continued or not be continued. He explained that the constituency committee will work with the consultant in the interviews and that the Presidents would also interview the individuals identified. He explained that based on the Board's reaction, the reports of the constituency committee, each President, and the consultant the Board will select a final candidate and enter into negotiations with the final candidate. He reported that the Board had already adopted a prospectus for the position of Chancellor, and had published advertisements which give details about the position of Chancellor. He stated that Mr. Rowe had sent letters to leaders across the country asking them to come in with suggestions; that suggestions are coming in; and that the names and numbers of suggestions are not really appropriate under the confidentiality of the matter. Mr. Elliott indicated that he had asked Dr. Stead to comment on the procedures and time schedule.

Dr. Stead stated that he had met last evening, this morning, and would spend the remainder of the day meeting with representatives from some of the constituencies to be brought up to date in terms of what their concerns are and to have the appropriate sensitivities about the process itself. He stated that a somewhat ambitious timetable had been discussed earlier and he suggested that mid-December was the point when most of the names that will become part of the process should be before all of us. He stated that realistically the number of individuals, 12 to 20, could be identified by mid-January. He continued that if the Board could move with dispatch that in a couple of weeks the number could be reduced to six, seven, eight or nine, as a basis for gathering further information about those people. He stated that by the end of February

the constituency committee ought to be able to meet with those three, four or five candidates. He continued that all this is going to require moving along with dispatch, that it is possible, and whatever the timetable it ought to be recognized that these are targets and guidelines. He explained that there are always those uncontrollable matters that may come up that will delay the process, but by mid-March, if not earlier, the Board ought to be at the point where it has received comments from the constituency committee and the Presidents, and would be able to think about meeting with two or three of the top people. He stated that by the end of March the top candidate or candidates would meet with members of the Chancellor's staff, the Presidents, and other people whom they would not have met prior to that point. He continued that by that time negotiations could be completed and the announcement of the appointment could be made by mid-April. He stated that it was important that the constituency committee be appointed as soon as possible so that the Chairman of the Board and he could meet with them to talk about the process, to answer questions and concerns, and to come up with a game plan that incorporates them.

Mr. Elliott added that most of the nominees for the constituency committee have been received, with the remainder to be furnished shortly. He made a motion that the Board delegate the selection of the actual committee to Chairman Rowe and that he also be given the power to convene the committee for its organization meeting. The motion was duly seconded, and after a voice vote the Chair declared the motion to have passed unanimously.

Mr. Dragovich asked that Dr. Stead elaborate on the interviews he is conducting. In response to the request, Dr. Stead stated that he was talking with the faculty leadership, including the Graduate Council from Carbondale, the two Student Trustees, three or four people from the Chancellor's staff, the

two Presidents, and Chancellor Shaw. He continued that he had conducted a telephone interview with a faculty leader who could not be here today. He continued that the interviews are an attempt to have an update and an understanding about how people are perceiving the process so that we and the Board can be sensitive. Dr. Stead stated that the records for the search will be maintained by Mrs. Sharon Holmes. He suggested that there should be a clear understanding about who will speak for the search and that it was his belief that that person should be the Chairman of the Board.

Mr. Van Meter said that that was a good suggestion and stated that Chairman Rowe would be given that responsibility. He stated that the search was off to a very good, sensible, and professional start.

Mr. Elliott reported that he had attended a meeting of the Illinois State Bar Association last week and that Jack Dyer, Executive Director for University Relations, SIUC, was a new member of the Illinois State Bar Association Publications Committee. He stated that this was an illustration of the many places in the state community where university people serve on public service committees.

The Chair commented that the Committee meetings had given a great opportunity for a thorough discussion of these items. The Chair explained the procedure for the Board's omnibus motion, and he proposed that, after discussion, there would be taken up the following matters:

REPORTS OF PURCHASE ORDERS AND CONTRACTS,
SEPTEMBER, 1985, SIUC AND SIUE

In accordance with III Bylaws 1, and procedures effective April 1, 1980, summary reports of purchase orders and contracts awarded during the month of September, 1985, were mailed to the members of the Board in advance of this meeting, copies were placed on file in the Office of the Board of Trustees, and these reports are hereby submitted for information and entry upon the minutes of the Board with respect to the actions of the Executive Committee.

EASEMENT TO CENTRAL ILLINOIS PUBLIC SERVICE COMPANY:
GRAND AVENUE ELECTRIC SERVICE, SIUC

Summary

This matter proposes the granting of a permanent easement to the Central Illinois Public Service Company (CIPS) for the placement of an electrical transformer on a concrete pad to be placed on University land near the south edge of Grand Avenue across from the Student Recreation Center.

Rationale for Adoption

The festivities associated with the city's annual Halloween celebration have become increasingly dependent upon well planned and carefully controlled services extended to the various private and commercial interests by the City of Carbondale. In an effort to provide these services in an optimum location, the increased use of Grand Avenue near the Student Recreation Center has been successfully promoted each year. Part of the plan for further improvement is the permanent installation of electric power outlets along the south edge of Grand Avenue by the city on the right of way for use by the various organizations and commercial vendors that request such service. A necessary part of that electrical installation is an electrical transformer to provide the power to the individual outlets. In an effort to place the transformer in a safe yet convenient location, it was inadvertently placed on University land. The presence of the transformer causes no problems for the University and this easement will formalize the University's cooperative interest in this project.

Considerations Against Adoption

University officers are aware of none.

Constituency Involvement

Not pertinent to this matter.

Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That:

- (1) The proposal to grant a permanent easement to the Central Illinois Public Service Company for the purpose of installing a pad mounted transformer along the south edge of Grand Avenue on Tract #141 be and is hereby approved.
- (2) The President of Southern Illinois University at Carbondale be and is hereby authorized to take whatever action may be required in the execution of this resolution in accordance with established policies and procedures.

LICENSE FOR ROADWAY ACCESS TO PRIVATE LAND, SIUCSummary

This matter seeks approval to issue a license to a private land owner for the purpose of constructing and using a roadway across University land as a means of access to the individual's planned residence.

All expenses associated with the construction and maintenance of the road will be the responsibility of the private owner. The University will incur no costs.

Rationale for Adoption

The University presently owns several tracts of land in the general area of the Touch of Nature facility, approximately ten-fifteen miles southeast of the main Carbondale campus. Some of these tracts adjoin privately owned land and some adjoin land owned by the federal government as part of the Shawnee National Forest. Mr. and Mrs. Robert Stone, West Frankfort, Illinois, have recently acquired land in that area in the northeast corner of Union County for the purpose of constructing their residence. In an effort to gain access to their land, Mr. and Mrs. Stone requested a roadway easement from the private owner of some adjoining land that would provide the most convenient road location for them. That request was denied.

Mr. and Mrs. Stone are now seeking an alternate route for a roadway. That alternate route generally follows an old roadbed that was abandoned as a county public road in the late 1940s. Approximately one-fourth mile of the proposed access is on National Forest land and approximately one-fourth mile is on University land.

On September 27, 1985, the United States Department of Agriculture, Forest Service, issued to Mr. and Mrs. Stone a Private Road Special-Use Permit to construct and use a road on that tract of federal land. (Copies are attached.) Mr. and Mrs. Stone are now requesting a similar license be extended to them to cross University land, Tract #422D. The terms and conditions of the license will be determined by University attorneys and will be similar to a license authorized by the Board of Trustees at its meeting on November 9, 1978, for a water line to a private rural residence.

Considerations Against Adoption

University officers are aware of none.

Constituency Involvement

Not pertinent to this matter.

Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That:

- (1) The request of Mr. and Mrs. Robert Stone, West Frankfort, Illinois, for a license to construct and use a roadway that crosses University land, Tract #422D, be and is hereby approved.
- (2) All costs for the construction and maintenance of this roadway will be the responsibility of Mr. and Mrs. Stone.
- (3) The President of Southern Illinois University at Carbondale be and is hereby authorized to take whatever action may be required in the execution of this resolution in accordance with established policies and procedures.

AMENDMENT TO RESOURCE ALLOCATION AND MANAGEMENT PROGRAM
(RAMP) PLANNING DOCUMENTS, FISCAL YEAR 1987
(EXPANDED/IMPROVED PROGRAM REQUESTS), SIUC

Summary

This matter proposes amending SIUC's FY 1987 RAMP Planning Documents by adding an expanded/improved program request for \$100,000 to support SIUC's inter-institutional agreement with Liaoning University in the People's Republic of China. The activities planned would be coordinated by the Office of International and Economic Development.

Rationale for Adoption

The University has a long-standing history of significant involvement in teaching, research, and service in international education. Currently, over 100 countries are represented by the more than 2,000 international students enrolled in degree programs, and the University participates in 40 inter-institutional agreements. Four of these agreements are with universities in China. Recently, representatives from SIUC were invited participants in the Governor's trade missions to China. An outgrowth of the trade missions was the signing of a sister-state agreement with Liaoning Province by the Governor, and the establishment of a sister-university agreement between SIUC and Liaoning University. The proposed program seeks to expand existing efforts in teaching, research, and service between SIUC and Liaoning University, and enhance the efforts by the State of Illinois to increase international trade with China.

Considerations Against Adoption

University officials are aware of none.

Constituency Involvement

The Director of International and Economic Development, the Associate Vice-President for Academic Affairs and Research-Services, and the Vice-President for Academic Affairs and Research have recommended that the program be established. In addition, the request has been supported by the Deans of the Colleges of Business and Administration, Engineering and Technology, Liberal Arts, and the School of Technical Careers, SIUC.

Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That, subject to authority reserved to this Board to make modifications, changes, or refinements herein as it deems appropriate, the Board approves amending the FY 1987 expanded/improved program request for SIUC by adding to it an International Trade and Culture program; and

BE IT FURTHER RESOLVED, That the Board approves the change to the RAMP Planning Documents, FY 1987, SIUC, which results from this amendment (the addition of pages [362a-362e] and the revision of page i); and

BE IT FURTHER RESOLVED, That appropriate steps shall be taken to accomplish the filing of this amendment and the changes to the RAMP Planning Documents, FY 1987, SIUC, with the Illinois Board of Higher Education in accordance with the prevailing practices of The Southern Illinois University System.

SIUC NEW PROGRAM REQUESTS

Bachelor of Architecture

\$ 114,000

The establishment of the Bachelor of Architecture program within the School of Technical Careers constitutes a cost effective approach to launch a five-year professional degree. Facilities, equipment, and resource materials available through STC's Architectural Technology and Interior Design programs are adequate, with few additions, to implement the new program. These two programs also offer many of the courses required for the degree program at the present time. The costs of the new program arise from the need for additional faculty and support staff and modest equipment needs.

B.A., Foreign Language and International Trade

33,500

Foreign Language and International Trade is a Bachelor of Arts program which combines studies in business with the study of one of six foreign areas and its language. The purpose of the program is to provide suitable learning opportunities for students interested in careers in the international business (or government) community. Upon completion of the program, students will have met both University and College of Liberal Arts graduation requirements, they will have taken the most essential courses from the business "core" together with several international business courses, they will have developed advanced skills in a foreign language, they will have a good knowledge of that part of the world in which the language is spoken, and they will have a foreign internship in their area of study.

M.S., Manufacturing Systems \$ 91,000

The College of Engineering and Technology as a portion of its education and research missions can benefit the State by the establishment of a Master of Science degree in Manufacturing Systems. It will allow the College to improve its present high performance and provide a path for graduate study and research in an important and needed area. This program will build upon the existing baccalaureate degrees in Engineering Technology and Industrial Technology. The proposed program will focus on manufacturing through automation and graduates will be able to integrate CAM/Robotics, quality control, resource planning, automated factory technology, etc. into an effective system. Four new faculty positions will be required to launch the program.

TOTAL NEW PROGRAM REQUESTS \$ 238,500

SIUC EXPANDED/IMPROVED PROGRAM REQUESTS

Molecular Biology \$1,310,670

Programmatic expansion in gene molecular biology is now required to maintain the quality and competitiveness of SIUC's teaching, research, and service missions in basic biology, agriculture, and medicine. The College of Science and Schools of Medicine and Agriculture, therefore, request funding for additional faculty and related support costs to initiate this expansion.

Records Management 75,000

Southern Illinois University at Carbondale is proposing the creation of a centralized records management program in order to fulfill its obligations under the amended State Records Act, to minimize records storage costs, and to enhance records retrieval.

Undergraduate Program Quality 442,740

This request seeks new state resources to support improved quality of advisement, and of instruction in communication and computational skills courses delivered to beginning undergraduate students. The resources would result in additional teachers and graduate assistants to deliver freshman level courses in English and Mathematics. Computing equipment to support computer-aided instruction is also requested.

Ph.D. in Engineering Science 230,000

Because of the great interest shown in the Engineering Science Ph.D. program by numerous applicants, and the State of Illinois's accelerating its industrial/commercial and economic development activities which impact on this program, the College

proposes to combine the resources requested in the 2nd, 3rd, and 4th years of the Engineering Science Ph.D. original request into a single request for FY 1987.

Interdisciplinary Renewal Institute

\$ 174,771

This request for program improvement seeks the completion of funding of the Renewal Institute for Practicing Educators included in the University's Resource Allocation and Management Program (RAMP) for Fiscal Year 1986. Consistent with the calls for educational reform heard nationally throughout the 1970s and 1980s, and in support of goals for education articulated by the Illinois Board of Higher Education and the Illinois State Board of Education, the Renewal Institute was designed as a non-degree granting program whose overall mission is to facilitate the professional development of currently practicing elementary, middle/junior high, and high school educators in the areas of science, mathematics, communications (writing), and advanced methodologies. The Renewal Institute for Practicing Educators is a cooperative endeavor of the Colleges of Education, Liberal Arts, and Science at Southern Illinois University at Carbondale.

International Trade and Culture

100,000

This request seeks resources to expand teaching, research, and service activities within the Colleges and Schools which address the interactions between cultural understanding and trade with special emphasis on Liaoning Province, China. As many developing countries open to international trade, it is imperative that teaching and research address those areas where cultural understanding significantly impacts trade. The proposed program would coordinate ongoing and newly developed activities within the academic units of the University which focus on international trade and culture.

TOTAL EXPANDED/IMPROVED PROGRAM REQUESTS

\$2,333,181

SIUC SPECIAL ANALYTICAL STUDIES

Computing Affairs

\$ 300,000

This study proposes the acquisition of computing hardware, software, and personnel to meet the rapidly expanding demand for instructional computing. The funds will also permit orderly growth in computing services to support research, public service, and management information systems. This is a continuation of a three-year request which began in FY 1985.

TOTAL SPECIAL ANALYTICAL STUDY

\$ 300,000

SABBATICAL LEAVES
[AMENDMENT TO 2 POLICIES OF THE BOARD C-3-b-5]]

Summary

This matter proposes the amendment of the Board of Trustees policy on sabbatical leaves for faculty to allow more options in the granting of such leaves. The amendments would formally recognize existing maximums on full sabbatical leaves and would authorize the granting of partial sabbatical leaves to faculty with reduced length of service requirements.

Rationale for Adoption

Existing Board policy establishes time and salary limitations on sabbatical leaves and states minimum eligibility requirements for sabbaticals based on length of service. More specific sabbatical leave policies for SIUC and SIUE, not inconsistent with Board policy, are promulgated by the Presidents and approved by the Chancellor. This proposal would leave unchanged basic service requirements for full sabbatical leaves, but it would reduce basic service eligibility requirements for partial sabbaticals. Tenured faculty would continue to establish basic eligibility for full sabbaticals (not to exceed six months/two quarters at full-pay) after six years of consecutive service following initial appointment or after six years of consecutive service following the termination of the last sabbatical. The amended policy would provide for partial sabbaticals (not to exceed six months/two quarters at half-pay) and would state a three-year basic service eligibility requirement.

This amendment would make it possible for faculty members to be granted paid sabbatical leaves more frequently than is the case under current Board policy. Such a modification in policy would benefit faculty whose research programs require more frequent release from regularly assigned duties than is currently possible. The amendment would also make it possible for faculty to be absent from campus to take advantage of opportunities to enhance their research program, improve or acquire skills, or to collaborate with colleagues. Under the amended policy, these opportunities could occur more frequently than once every six years.

The potential costs of the sabbatical leave program would not increase, since partial sabbatical leaves would be limited to six months at half-pay and since the total sabbatical leave for which a faculty member would be potentially eligible does not increase. Should a faculty member be granted a partial sabbatical, he or she would not be eligible for a full sabbatical for six years or a second partial sabbatical for three years.

Considerations Against Adoption

University officers are aware of none.

Constituency Involvement

Amendments to Board policy which would result in the authorization of partial sabbatical leaves has been reviewed and recommended for approval by the

Faculty Senates of SIUC and SIUE. Further, the SIUE Academic Affairs Conference recommends approval.

Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That 2 Policies of the Board C-3-b-5), pertaining to sabbatical leaves, be and is hereby amended to read as follows:

- 5) Sabbatical and Professional Development Leaves. Personnel policies concerning faculty and professional staff will provide for such leaves. Sabbatical leaves for faculty and professional development leaves shall be granted only on the basis of an approved plan designated to improve the professional performance of the applicant which contains a recognition of an obligation to report in writing the execution of the plan and return to an assignment of duties wherein the leave experience will benefit the institution for a reasonable period of time but not less than the duration of the leave. No such leave shall exceed one calendar year in duration, and the rate of compensation during the leave shall not exceed the regular monthly rate of the applicant at the time the leave commenced plus annual increments computed on the same basis as for the applicant's peers.

Full sabbatical leaves, not to exceed six months/two quarters at full-pay or a calendar year at half-pay, may only be granted after the completion of a six-year period of consecutive full-time employment measured from the commencement of employment as a faculty member or six years after the termination of a previous sabbatical leave. Policies concerning faculty may also provide for partial sabbatical leaves, not exceeding six months/two quarters at half-pay, which may only be granted after the completion of a three-year period of consecutive full-time employment or three years after the termination of a previous sabbatical leave.

Mr. Norwood moved the reception of Reports of Purchase Orders and Contracts, September, 1985, SIUC and SIUE; the ratification of Changes in Faculty-Administrative Payroll, SIUC and SIUE; and the approval of the Minutes of the Meeting held October 10, 1985; Easement to Central Illinois Public Service Company: Grand Avenue Electric Service, SIUC; License for Roadway Access to Private Land, SIUC; Amendment to Resource Allocation and Management Program (RAMP) Planning Documents, Fiscal Year 1987 (Expanded/Improved Program Requests), SIUC; and Sabbatical Leaves [Amendment to 2 Policies of the Board C-3-b-5]. The motion was duly seconded. Student Trustee opinion in regard to

this motion was indicated as follows: Aye, Charles M. Dragovich, Andy Leighton; nay, none. The motion carried by the following recorded vote: Aye, Ivan A. Elliott, Jr., Carol Kimmel, William R. Norwood, A. D. Van Meter, Jr., George T. Wilkins, Jr.; nay, none.

Under Reports and Announcements by the President, SIUC, President Somit reported that the Blood Bank Drive had been completed last week and a record for the total amount of blood given at a university in a single day was set. He announced that the University is ranked number one in debate.

Mr. Norwood added that the Flying Salukis won the regionals and that Jeffrey Lee Barry of Chester, an SIUC student, was one of four aviation students in the nation to be awarded a \$1,500 national scholarship by the Air Traffic Control Association.

Under Reports and Announcements by the Chancellor of The Southern Illinois University System, Chancellor Shaw stated that this was the first Board meeting scheduled more than ten days after the Board's receipt of his report on the Application for Appeal of Richard G. Reilly, SIUE, for which his recommendation was that the Application for Appeal be refused. He explained that for such cases VI Bylaws 2-F provided that unless a majority vote to override his recommendation was enacted at this meeting, the Application for Appeal would be deemed to have been denied, and that the action which was the subject of the grievance would stand. He said that no motion to concur in his recommendation was necessary, but that if any Board member desired to grant the appeal notwithstanding his recommendation, this was the meeting at which such a motion would need to be made.

The Chair asked if there was such a motion; hearing none, the Chair declared that the Chancellor's decision would stand.

Dr. Shaw announced that he had completed the review of President Earl Lazerson which was the subject of last night's executive session. In conducting this review, he stated that he had carefully read the President's five-year report which clearly and impressively stated the many accomplishments at SIUE over the past five years and gives much hope for its future. He continued that he had also interviewed individual members of the Board and immediate past and present constituency heads. He stated that SIUE, the SIU System, and the region are indeed fortunate to have a person of President Lazerson's vision, vitality, administrative and leadership talents, and commitment. He stated that SIU will be fortunate to have President Lazerson continuing on as President.

Mr. Van Meter commented that two of the most important responsibilities that the Board shares are being witnessed today: the process of the selection of the Presidents and of the Chancellor and the process of review. He continued that the Board had reviewed the report submitted and had had a very thorough and excellent review with President Lazerson. Mr. Van Meter called upon President Lazerson to make a statement.

President Lazerson stated that this was a day of thanksgiving for him and in response to the acknowledgements of the Chancellor and the Board thanked those who have played such an important role in the achievements of the University. He thanked the faculty for their continuation with a true sense of dedication and purpose in the educational process as it relates to SIUE students. He continued that SIUE had gone through some very difficult times and perhaps to the external community at times it might have appeared that SIUE had lost sight of its major purpose. He stated that it had never lost sight of what was offered to this region. He stated that it had built effectively on what its predecessors had given for the future. He thanked the staff who

supported the work of the faculty and the commitment and dedication indicated in their work. He stated that they provide the grease that enables the wheels to turn and that there was no question in his mind that SIUE has one of the finest support staffs not only in the state but in the nation. He continued that he had been greatly aided by the wisdom and advice of a very distinguished group of constituency heads who have worked with him over the course of the past five or six years. He stated that his own staff had worked tirelessly to effect the central purposes of the institution and that he was extremely grateful to them. He singled out the work of Vice-President and Provost Barbara Teters who had brought a truly creative imagination to resolving some of the problems of exploiting the opportunities before the University. He paid his respects to Dr. Earl Beard who throughout the years had provided exemplary service in a variety of jobs in administering the institution. He stated that he was grateful for the support from the Chancellor and his staff, and that the University would be fortunate indeed if it were successful in finding someone whose qualities of heart and mind approximate those of Dr. Shaw. He stated that Dr. Shaw fully understood the delicate nature of the balance between the need for coordination of the system and the autonomy of the separate universities and that he was grateful to him for that. He gave his deep thanks to the Board which has supported the institution in a way that, to his knowledge, no lay board in the country could lay claim or surpass. He stated that there would simply be no way to have listed the accomplishments of the past five or six years without the support that the Board had accorded them. He continued that most importantly the Board clearly understood the distinct missions of the two Universities and had been very sensitive in regard to the aspirations, certainly of SIUE. He thanked Dick Wagner, Executive Director of the Illinois Board of Higher Education, who had been a friend and supporter of SIUE, and the

IBHE for the role that it had played. He stated that it would have been very difficult to accomplish what has been accomplished without the innate sympathy that the IBHE and its staff have exhibited. He thanked his severest critic and most ardent supporter, his wife, Ann. He stated that it had been a great personal honor to have had the opportunity to serve as President of SIUE. He stated that at the time he was selected for the position he had indicated to the University community that he was not interested in a generic presidency, but was interested in playing an appropriate role at the institution, and that he had come to appreciate far more than he ever did in the beginning the central and important role that SIUE plays in the life of the larger community. He continued that he was pleased at the affirmation on the part of the Board and the Chancellor of the work here and that he would be pleased to continue to do his share as long as the Board saw fit to conclude that his role was a useful one.

Mr. Van Meter announced that a news conference had been scheduled immediately following the regular meeting in the International Room, and that lunch would be served in the Conference Center at approximately 11:30 a.m.

Mr. Norwood moved that the meeting be adjourned. The motion was duly seconded, and after a voice vote the Chair declared the motion to have passed.

The meeting adjourned at 11:25 a.m.


Sharon Holmes, Executive Secretary

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The rescheduled monthly meeting of the Board of Trustees of Southern Illinois University convened on Tuesday, December 17, 1985, at 6:03 p.m., in Ballroom "B" of the Student Center, Southern Illinois University at Carbondale. The regular Chairman and Secretary being present, the meeting was called to order. The following members of the Board were present:

Mr. Barnard B. Birger
Mr. Charles M. Dragovich
Mr. Ivan A. Elliott, Jr.
Mrs. Carol Kimmel, Secretary
Mr. Andy Leighton
Mr. William R. Norwood
Mr. Harris Rowe, Chairman

The following members were absent:

Mr. A. D. Van Meter, Jr., Vice-Chairman
Dr. George T. Wilkins, Jr.

Executive Officers present were:

Dr. Earl E. Lazerson, President, SIUE
Dr. Kenneth A. Shaw, Chancellor of the SIU System
Dr. Albert Somit, President, SIUC

Also present was Mrs. Sharon Holmes, Executive Secretary of the Board.

The Secretary reported a quorum present.

NOTE: Copies of all background documents furnished to the Board in connection with the following matters have been placed on file in the Office of the Board of Trustees.

The Chair apologized for the hour of the meeting and the rescheduling of the December 12 meeting by reason of inclement weather. He stated that he was grateful to all those in attendance at this meeting.

Under Trustee Reports, Mr. Norwood reported that he had attended the meeting of the State Universities Retirement System on November 22. He stated that the retirement fund was at \$2 billion plus due to an upsurge in the stock market. He reported that studies on the different ways to figure how well or

how poorly the retirement system fund is building were being conducted and that he would report on those studies in the near future.

Mrs. Kimmel reported that she had attended the meeting of the Illinois Board of Higher Education on December 3. She stated that testimony from the universities, community colleges, private schools, and the Education Association Scholarship Commission was given in anticipation of the 1986-87 budget. She reported that this was probably the best budget year in 15 years or so, but was reminded that a struggle was still ahead. She stated that President Ikenberry of the University of Illinois had expressed a great concern of all the University people that because we had had a better budget this year that it will be more difficult to get continued increases, but he insisted that increased programs related to economic progress were needed as mandated through the educational reform legislation to reach out to the K through 12, adults, and teachers to seek excellence in education from K through the universities. She reported that Chancellor Shaw had made a presentation and she had requested that members of the Board be provided with a copy. She stated that Dr. Shaw has talked about our problems, but there are a lot of problems that are not discussed. She explained that the 8% salary increase for faculty, provided by the legislature, was premised on a 95% base and that only 7.2% was received for this increase. She continued that that meant we had a shortfall of \$1 million and that we had to find it in our budget. She stated that the Scholarship Commission had reported that Illinois has the second largest grant program and the third largest loan program in the nation.

The Chair stated that a meeting of the newly-appointed Constituency Committee for the Search for a Chancellor had been scheduled for 8:30 a.m., Wednesday, December 18. He reported that this would be a get-acquainted

meeting and that Dr. Ronald Stead, consultant, would attend the meeting to answer any questions the committee might have.

The Chair announced that there would be no committee reports since the committees did not meet. He appointed Ivan A. Elliott, Jr., Chairman, Carol Kimmel, Andy Leighton, Charles Dragovich, and himself to an ad hoc committee to meet in the morning at 7:00 a.m. to go into executive session to discuss the employment of personnel. He explained that the appointment was for this one time only since no quorum of Board members would be available in the morning.

The Chair explained that one matter had been tabled until this meeting and that he had indicated to Mrs. Kimmel that this was the appropriate time for the item to be presented. Mrs. Kimmel made a motion to remove the matter, Reallocation of the Department of Mathematics from the College of Liberal Arts to the College of Science, SIUC, from the table. The motion was duly seconded, and after a voice vote the Chair declared the motion to have passed unanimously. The following matter was presented:

REALLOCATION OF THE DEPARTMENT OF MATHEMATICS
FROM THE COLLEGE OF LIBERAL ARTS TO THE
COLLEGE OF SCIENCE, SIUC

Summary

This matter proposes reallocation of the Department of Mathematics administratively, fiscally, and programmatically from the College of Liberal Arts to the College of Science.

Rationale for Adoption

By Board action on November 17, 1972, the following departments were separated from what had been the College of Liberal Arts and Sciences and placed in a new unit, the College of Science: Botany, Chemistry and Biochemistry, Geology, Physiology, Physics and Astronomy, and Zoology. Between that time and January 1, 1973, when the new College became operational, the Department of Microbiology joined the original six. The Departments of Computer Science and Mathematics, however, chose to remain in the College of Liberal Arts.

The original action provided that these units might seek to join the College of Science in the future should they then choose to do so. The Department of Mathematics faculty have now asked that such a reallocation be made. One can argue, as the Mathematics faculty now do, that the disciplines of mathematics and statistics are closer to the sciences than to the humanities and the social sciences. Or one can argue, as the Department apparently did in 1972, that mathematics is an integral part of the liberal arts. Whatever the case, the University supports the strong present preference of the faculty of the Department.

Considerations Against Adoption

Just as there was not unanimous support for a College of Science in 1972, so there is not now unanimous support for the reallocation here proposed. Changes of this nature almost always involve some absence of unanimity.

Constituency Involvement

The faculty of the Department of Mathematics voted 24-8 in favor of the proposed reallocation. The Dean of the College of Liberal Arts, however, does not favor the change. The Dean of the College of Science and the departmental chairs in the College unanimously support the proposal.

Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That the Department of Mathematics be reallocated from the College of Liberal Arts to the College of Science, SIUC, effective October 15, 1985; and

BE IT FURTHER RESOLVED, That the President of Southern Illinois University at Carbondale is authorized to take those actions necessary to implement the reallocation without further action by this Board.

Mrs. Kimmel explained that it had been her intention to announce in the Academic Matters Committee that she would take this matter from the table. She moved approval of the Reallocation of the Department of Mathematics from the College of Liberal Arts to the College of Science, SIUC. The motion was duly seconded.

The Chair explained that the matter had been discussed at some length, but that additional time would be provided if anyone wanted to address it. He stated that he had raised some questions regarding the matter. He wondered what the precedent might be and what other schools might be thinking. He stated that he was going to pass his vote.

Mr. Norwood stated that he was going to vote no. He cited his concerns of moving away from liberal arts and not having an overall plan regarding such changes. He explained that the move might not make a difference to the students, but it did make a difference to the college. He continued that if mathematics moves and another one moves and another one follows that liberal arts would be in pretty bad shape.

Mrs. Kimmel stated that she had inquired about the processes that this matter went through when it was discussed previously. She explained that the matter didn't come directly to the Board from the department itself, but that it had gone through the process within the school. She asked if President Somit would like to comment on the process and if he would like to answer the question posed by Mr. Norwood.

President Somit stated that Dr. John Guyon, Vice-President for Academic Affairs and Research, SIUC, had handled this matter directly and could give a more detailed response.

Dr. Guyon stated that the matter had been under consideration in the Department of Mathematics for more than a decade, ever since the splitting of the College of Liberal Arts and Sciences. He explained that the Department of Mathematics feels that it is programmatically more comfortable being in the College of Science. He stated that he could not pretend that there is a grand scheme of things that allocates the Department of Mathematics to any particular structural unit in the University. He stated that he did feel comfortable in saying that the move of the Department of Mathematics did not represent the first step in the debilitation of the College of Liberal Arts nor the general education program of the institution.

The motion having been duly made and seconded to approve the reallocation of the Department of Mathematics to the College of Science, after a voice vote the Chair declared the motion to have passed. There was one negative vote and one pass on the motion.

The Chair explained the procedure for the Board's omnibus motion, and he proposed that, after discussion, there would be taken up the following matters:

REPORTS OF PURCHASE ORDERS AND CONTRACTS,
OCTOBER, 1985, SIUC AND SIUE

In accordance with III Bylaws 1, and procedures effective April 1, 1980, summary reports of purchase orders and contracts awarded during the month of October, 1985, were mailed to the members of the Board in advance of this meeting, copies were placed on file in the Office of the Board of Trustees, and these reports are hereby submitted for information and entry upon the minutes of the Board with respect to the actions of the Executive Committee.

INFORMATION REPORT: APPROVAL OF REASONABLE AND MODERATE
EXTENSIONS AND OFF-CAMPUS PROGRAM LOCATIONS

This report contains information on all actions in the category of reasonable and moderate extensions and all requests for off-campus programs since the last report of July 11, 1985.

1. Further information on the July 11, 1985, report:

Change of Title of Specialization from Occupational Alternative to Manufacturing Technology in the B.S. Degree Program in Industrial Technology, SIUC. Accepted by the IBHE staff as a reasonable and moderate extension.

Retitling of Concentrations within the M.S. Degree Program in Engineering, SIUC. Accepted by the IBHE staff as a reasonable and moderate extension.

Merger of the Departments of Educational Leadership and Higher Education to Form a Department of Educational Administration and Higher Education, SIUC. Accepted by the IBHE staff as a reasonable and moderate extension.

Change in Department Title from Physics and Astronomy to Physics, SIUC. Accepted by the IBHE staff as a reasonable and moderate extension.

Identification of Liberal Arts and Music Business Specializations within the B.A. Degree Program in Music, SIUC. Withdrawn from further consideration by the SIU System.

2. Reasonable and Moderate Extensions Approved by the Chancellor Since July 11, 1985:

Addition of a Specialization in Music Merchandising to the B.A. Degree Program in Music.

As of this date, no IBHE staff reaction has been received.

PROJECT APPROVAL AND RETENTION OF ENGINEERING FIRM:
ASBESTOS REMOVAL, SIUE

Summary

This matter seeks approval for the capital project, Asbestos Removal, SIUE. The project will remove material containing asbestos from the Communications Building on the SIUE campus, and from the mechanical room at the East St. Louis campus. Funding for the project, in the amount of \$276,000, would be from state appropriations to the University.

The matter also seeks authorization for retention of the engineering firm for the project.

Rationale for Adoption

In Spring, 1986, the University retained Specialty Systems, Incorporated of Indiana to survey all University buildings to determine whether construction materials containing asbestos had been used. The survey indicated that such materials were present as insulation or for acoustic purposes in 63 locations in 14 buildings. Most locations are remote, non-public areas such as mechanical equipment rooms.

University officers determined that these materials should be removed from areas that are generally accessible. These include the stage, stage lighting control booth, scene shop, mechanical room, and two classrooms in the Communications Building, and the mechanical room of the East St. Louis campus. The proposed project will remove the materials and replace them with other suitable materials.

The engineering firm recommended for the project, Randolph and Associates, Incorporated, was selected through a review conducted by Supporting Services and Plant Operations personnel. The University's customary procedure for architect/engineer selection was not employed because of the limited number of firms that are suitably qualified and insured in the area of asbestos removal. The recommended firm is well qualified and has advised numerous agencies, including the Occupational Safety and Health Administration, on matters of asbestos removal.

In addition to this project, other areas will be corrected in accord with E.P.A. standards. Correction may be through proper posting, encapsulation, or removal.

Considerations Against Adoption

University officers are aware of none.

Constituency Involvement

Not pertinent to this matter.

Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That:

- (1) The capital project, Asbestos Removal, SIUE, be and is hereby approved with a budget in the amount of \$276,000 to be funded by state appropriations to the University.
- (2) Retention of the firm of Randolph and Associates, Incorporated, Peoria, Illinois, as the engineering firm for the project be and is hereby approved.
- (3) The President of Southern Illinois University at Edwardsville be and is hereby authorized to take whatever action may be required in the execution of this resolution in accordance with established policies and procedures.

PROJECT APPROVAL, RECOMMENDATION OF ARCHITECT, AND PERMISSION TO REQUEST RELEASE OF FUNDS: EAST ST. LOUIS CAMPUS RENOVATION AND DENTAL CLINIC EXPANSION, SIUE

Summary

This matter seeks project approval for the capital project, East St. Louis Campus Renovation and Dental Clinic Expansion, at an estimated cost of \$1,333,000. Funds in that amount have been appropriated for the project to the Capital Development Board for FY 1986.

This matter further proposes that the Board of Trustees recommend to the Capital Development Board the architectural and engineering firm to provide design and specification services for this project.

In addition, this matter requests permission to request the release of funds for this project.

Rationale for Adoption

The University invited ten architectural and engineering firms in the fourteen-county southwestern Illinois area to submit credentials if they were

interested in the project. All ten firms responded to the invitation. All were prequalified with the Capital Development Board.

Qualifications of the interested firms were reviewed by a screening committee, and four were invited to campus for interviews. Following these meetings, three firms were recommended to the President, who advised the Architecture and Design Committee of the recommendation and invited comments before continuing the selection process.

The three firms were invited to campus for second interviews. The recommendation made in this matter is based on information gathered in these interviews and subsequent discussions between the President and University officers.

Considerations Against Adoption

University officers are aware of none.

Constituency Involvement

The selection committee included representatives from Plant Operations, University Services to East St. Louis, the School of Dental Medicine, the Office of the Vice-President and Provost, and the Office of Planning and Resource Management. This matter is recommended for adoption by the Vice-President and Provost, the Director of Supporting Services, the Director of Planning and Resource Management, and the President, SIUE.

Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That:

- (1) The capital project, East St. Louis Campus Renovation and Dental Clinic Expansion, SIUE, be and is hereby approved at an estimated cost of \$1,333,000, as appropriated in the Capital Development Board FY 1986 budget.
- (2) The firm of Rhutasel and Associates, Incorporated, Freeburg, Illinois, be and is hereby recommended to the Illinois Capital Development Board to provide design and specification services for this project.
- (3) Permission be and is hereby granted to request the release of capital funds for this project.
- (4) The President of Southern Illinois University at Edwardsville be and is hereby authorized to take whatever action may be required in the execution of this resolution in accordance with established policies and procedures.

RECOMMENDATION FOR HONORARY DEGREE, SIUE

Summary

The Chancellor, on the recommendation of the University Committee for Honorary Degrees and Distinguished Service Awards and the President of Southern Illinois University at Edwardsville, presents to the Board of Trustees a resolution recommending the presentation of the honorary degree of Doctor of Humane Letters to Ernest Leroy Boyer at an early commencement of Southern Illinois University at Edwardsville.

Rationale for Adoption

Ernest L. Boyer was born September 28, 1928 in Dayton, Ohio. He received his baccalaureate degree from Greenville College in 1950. He received the Master of Arts degree from the University of Southern California in 1955, and the Doctor of Philosophy degree in 1957. Postdoctoral work was done at the University of Iowa Hospital in 1959.

Ernest Boyer is one of the preeminent educational leaders and thinkers of our time. He began his educational career as assistant professor of speech and director of forensics at Loyola University, Los Angeles, in 1955. In 1956 he joined the faculty of Upland College, California, where he served as academic dean and professor of speech pathology. From 1960 to 1962 he served as Director of the Commission to Improve the Education of Teachers of the Western College Association. During 1962 to 1965 he served the University of California at Santa Barbara as Director of the Center for Coordinated Education. In 1965 he was selected Executive Dean for University Wide Activities of the State University of New York. He served the SUNY system as Vice Chancellor (1968-1970), and as Chancellor (1970-1977).

In 1977 he was appointed as United States Commissioner of Education, a post in which he served until 1979. Since then he has served as President of the Carnegie Foundation for the Advancement of Teaching.

Through his educational leadership and the Foundation's activities Mr. Boyer has had a profound effect on the full scope of educational issues and concerns. His efforts have produced a better understanding of learning and the myriad elements that affect it, and a clearer concept of what our educational institutions are and what they should be and do. He has insisted on the need all people have for a full education: education not only in skills and career-related fields but in the arts, literature and history, and in the importance of each person contributing to his or her community and to the nation.

Mr. Boyer's works reflect the variety of his interests and his aspirations as a public servant. He has held posts as scholar-in-residence at the Aspen Institute for Humanistic Studies, and as visiting fellow at the Battelle Research Center and at Wolfson College of Cambridge University. A partial listing of his other activities includes service with the advisory panel of the Institute of Higher Education, University of New England, Australia; the National Commission on the Financing of Postsecondary Education; the Commission on Critical Choices for Americans; the President's Advisory Council on Women's

Educational Programs; the Washington Chamber Orchestra; Cities and Schools, Incorporated; the Kennedy Center for the Performing Arts; the International Council for Educational Development; the National Council for Foreign Language and International Studies; and the China Institute in America, Incorporated.

The recipient of more than a score of honorary degrees, in 1978 he was named one of two outstanding leaders in education by U.S. News and World Report magazine. That same year he received the Achievement in Life award from the Encyclopedia Britannica. He has been recognized by the Council for the Advancement and Support of Education and received a PUSH-EXCELL special citation.

It is because of Ernest L. Boyer's devotion to education and its improvement, his service to his colleagues and country, and his vision of excellence and dedication to achieve that vision that this recommendation for an honorary degree is presented.

Considerations Against Adoption

University officers are aware of none.

Constituency Involvement

The University Committee for Honorary Degrees and Distinguished Service Awards and the President of Southern Illinois University at Edwardsville have recommended this recognition in honor of Mr. Ernest L. Boyer.

Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That, upon the recommendation of the University Committee for Honorary Degrees and Distinguished Service Awards and the President of Southern Illinois University at Edwardsville, the honorary degree of Doctor of Humane Letters be awarded to Mr. Ernest L. Boyer at the June 14, 1986 commencement or some commencement thereafter of Southern Illinois University at Edwardsville.

PROJECT APPROVAL AND SELECTION OF ENGINEERS:
REPAIRS TO PARKING LOTS AND DRIVES, SIUC

Summary

This matter seeks project and budget approval to repair Logan Drive, parking lots #25 and #26, and the service entrance to Trueblood Hall.

The estimated total cost is \$310,000. Approximately \$300,000 will come from traffic and parking revenue and approximately \$10,000 will come from student housing revenues. State appropriations will not be required.

This matter also requests permission to use the Physical Plant Engineering Services for the preparation of plans and specifications.

Rationale for Adoption

The proper care and maintenance of the campus drives and parking lots continually require major repair and rehabilitation. Adequate funding is presently available to make repairs on some additional parts of the campus system of drives and parking lots during the 1986 summer construction season. Traffic and parking revenue will be used to fund repairs to Logan Drive, approximately \$220,000, and to parking lots #25 and #26, approximately \$80,000, for a total of \$300,000.

In addition, repairs are also needed on the service entrance to Trueblood Hall, the dining facility for the University Park residence halls. Because of its close proximity to the planned repairs on Logan Drive, it seems advantageous to include this needed work in the overall project. Student housing revenues through the East Campus Business account will fund this part of the project at approximately \$10,000.

Considerations Against Adoption

University officers are aware of none.

Constituency Involvement

This project has the involvement and recommendation of the Traffic and Parking Committee, the Vice-President for Campus Services, the Director of Housing, the Director of the Physical Plant, and the Director of Facilities Planning, SIUC.

Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That:

- (1) The project to repair Logan Drive, parking lots #25 and #26, and the Trueblood Hall service entrance, SIUC, be and is hereby approved at an estimated total cost of \$310,000.
- (2) Funding shall be from traffic and parking revenue, approximately \$300,000, and from student housing revenues, approximately \$10,000.
- (3) Upon recommendation of the Architecture and Design Committee, permission is granted for the plans and specifications to be prepared by the Physical Plant Engineering Services.
- (4) The President of Southern Illinois University at Carbondale be and is hereby authorized to take whatever action may be required in the execution of this resolution in accordance with established policies and procedures.

APPROVAL OF REVISED PROJECT BUDGET, APPROVAL OF PLANS
AND SPECIFICATIONS, AND AWARD OF CONTRACTS: LABORATORY
DEVELOPMENT, SPRINGFIELD MEDICAL CAMPUS, SIUC

Summary

This matter proposes an increase of \$52,250 in the project budget, approval of plans and specifications, and the award of contracts for utility extensions and HVAC changes required as part of the Laboratory Development project for the Medical Instructional Facility at Springfield. Funding for the project in the total amount of \$247,250 will come from a combination of state appropriations and grant indirect cost funds.

Rationale for Adoption

At its meeting of February 14, 1985, the Board of Trustees gave its approval to a project to develop approximately 4,000 net square feet of research laboratories on the fourth floor of the Medical Instructional Facility at Springfield. The work was planned to be completed in several increments with a total project budget of \$637,000. The portion of the budget originally proposed for utility extensions and HVAC changes was estimated at \$195,000 in February. Bids received for this portion of the project including alternates and contingencies totaled \$247,250 or \$52,250 more than the original estimate. The competition on all work bid was good, and further bidding is not recommended. Funds are available for the project, and the need to proceed with the project is of sufficient importance that University officers request an increase in the project budget.

Bids were solicited from twelve vendors for the general work involved in the project. Five general bids were received with the low bid overall submitted by Lawrence-Rodgers, Ltd., Springfield, Illinois. Eleven bids were solicited for electrical work on the project. Eight electrical bids were received with the low bid overall submitted by Haenig Electric Company, Inc., Springfield, Illinois. Thirteen bids were solicited for mechanical work on the project. Nine mechanical bids were received with the low bid overall submitted by E. L. Pruitt Company, Springfield, Illinois.

Mr. Charles Pulley, AIA, has reviewed the plans and specifications and recommends their approval.

Considerations Against Adoption

University officers are aware of none.

Constituency Involvement

This matter has the involvement and recommendation of the Dean and Provost, the Associate Dean for Administration and Planning, the Director of Facilities and Services, and the Director of Facilities Planning of the School of Medicine.

Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That:

- (1) The budget for the work necessary to complete utility extensions and HVAC changes for the Laboratory Development Project, Springfield Medical Campus, SIUC, be and is hereby increased to \$247,250 to be funded from a combination of state appropriations and grant indirect cost funds.
- (2) Final plans and specifications for this project are hereby approved as submitted to the Board of Trustees for review, and shall be placed on file in accordance with I Bylaws 9, contingent upon favorable recommendation of the Architecture and Design Committee.
- (3) A contract in the amount of \$46,631.00 be awarded to Lawrence-Rodgers, Ltd., Springfield, Illinois, for the general construction work.
- (4) A contract in the amount of \$26,304.00 be awarded to Haenig Electric Company, Inc., Springfield, Illinois, for the electrical work.
- (5) A contract in the amount of \$162,541.00 be awarded to E. L. Pruitt Company, Springfield, Illinois, for the mechanical work.
- (6) The President of Southern Illinois University at Carbondale is hereby authorized to take whatever action may be required in the execution of this resolution in accordance with established policies and procedures.

PROJECT APPROVAL AND SELECTION OF ARCHITECTS AND
ENGINEERS: FY 1986 BUILD ILLINOIS PROJECT,
SPRINGFIELD MEDICAL CAMPUS, SIUC

Summary

This matter proposes that the Board of Trustees recommend to the Capital Development Board the engineering firm to provide the design and specification services for the Springfield Medical Campus component of the capital improvements included in the FY 1986 Build Illinois program for which funds in the amount of \$387,500 were appropriated to the Capital Development Board. Permission to request release of funds for this project was granted in September.

Rationale for Adoption

Build Illinois funds designated for SIUC and appropriated to the Capital Development Board included one project funded in the amount of \$387,500 for the Springfield Medical Campus. This energy conservation project will

increase efficiencies in three air handling systems in the Medical Instructional Facility at Springfield, and is expected to have a payback of less than five years through reduced energy costs.

A series of interviews was recently concluded in which eleven firms were invited to participate. The Architecture and Design Committee was informed that the selection procedure was in process. Six firms accepted the invitation and offered their professional services. Five firms did not respond or declined. Although the Capital Development Board is the contracting agency for the projects included in the Build Illinois program, the CDB encourages the University to recommend appropriate architectural and engineering firms.

It was the recommendation of both the screening committee conducting the interviews and the University officers involved that Innovative Design Engineering Associates, P.C., Springfield, Illinois, be awarded the contract. On January 1, this firm will become a part of KM II Design Group Inc. by merger, so the award should be made to this successor firm, also of Springfield.

Considerations Against Adoption

University officers are aware of none.

Constituency Involvement

These recommendations have the respective involvement of the Dean and Provost, the Associate Dean for Administration and Planning, the Director of Facilities and Services, and the Director of Facilities Planning of the School of Medicine.

Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That:

- (1) The energy conservation project in the Medical Instructional Facility is hereby approved at an estimated cost of \$387,500 and the firm of KM II Design Group Inc. of Springfield, Illinois, as the successor to Innovative Design Engineering Associates, P.C., is recommended to the Capital Development Board to provide design and engineering services.
- (2) The President of Southern Illinois University at Carbondale be and is hereby authorized to take whatever action may be required in the execution of this resolution in accordance with established policies and procedures.

Mr. Norwood moved the reception of Reports of Purchase Orders and Contracts, October, 1985, SIUC and SIUE, and Information Report: Approval of Reasonable and Moderate Extensions and Off-Campus Program Locations; the

ratification of Changes in Faculty-Administrative Payroll, SIUC and SIUE; and the approval of the Minutes of the Meetings held November 13 and 14, 1985; Project Approval and Retention of Engineering Firm, Asbestos Removal, SIUE; Project Approval, Recommendation of Architect, and Permission to Request Release of Funds: East St. Louis Campus Renovation and Dental Clinic Expansion, SIUE; Recommendation for Honorary Degree, SIUE (Ernest L. Boyer); Project Approval and Selection of Engineers: Repairs to Parking Lots and Drives, SIUC; Approval of Revised Project Budget, Approval of Plans and Specifications, and Award of Contracts: Laboratory Development, Springfield Medical Campus, SIUC; and Project Approval and Selection of Architects and Engineers: FY 1986 Build Illinois Project, Springfield Medical Campus, SIUC. The motion was duly seconded. Student Trustee opinion in regard to this motion was indicated as follows: Aye: Charles M. Dragovich, Andy Leighton; nay, none. The motion carried by the following recorded vote: Aye, Barnard B. Birger, Ivan A. Elliott, Jr., Carol Kimmel, William R. Norwood, Harris Rowe; nay, none.

Under Reports and Announcements by the President, SIUE, President Lazerson commented that the Board had ratified the appointment of Dr. Earl Beard as Vice-President for Administration as contained in the Changes in Faculty-Administrative Payroll, SIUE. He stated that he was pleased with the Board's action and Dr. Beard's willingness to assume that responsibility. He acknowledged Dr. Beard.

The following matter was presented:

APPOINTMENT OF AN ACTING CHANCELLOR OF THE
SOUTHERN ILLINOIS UNIVERSITY SYSTEM

Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That James M. Brown be and is hereby

appointed Acting Chancellor of The Southern Illinois University System, effective January 13, 1986, to serve at the pleasure of a majority of the total Board membership or until such time as a permanent Chancellor is appointed and assumes his/her duties, and his salary is fixed at \$7,084 per month with perquisites to be provided as specified in II Statutes of the Board of Trustees 6, entitled "Housing and Transportation for Executive Officers."

Mr. Elliott moved adoption of the resolution as presented. The motion was duly seconded, and after a voice vote the Chair declared the motion to have passed.

The following matter was presented:

CHANGE IN REFUND POLICY
[AMENDMENT TO 4 POLICIES OF THE BOARD B-5 AND C-4]

Summary

This matter proposes the amendment of Board policies on refund of tuition and mandatory student fees. The amendment modifies the provisions for refunds made after the deadlines stated in the policy. It does not change the existing reference to entry to military service for at least six months for which a refund after the deadline may be approved, but augments this provision with a more general applicability.

Rationale for Adoption

Board policy provides that refunds of tuition and mandatory student fees may be made only in accord with Board-approved policies (4 Policies of the Board A-1-b and A-6-e). University refund policies are based on the recognition that circumstances arise which cause a student to withdraw from the University and that, within specified time limits, the student should receive a refund of tuition and fees. The time schedule of the refund policies takes a properly expansive view of allowing refunds--refunds are permitted without question as to the student's reason for withdrawal up to a time equalling roughly 20% of the duration of the course enrolled in.

The other basis for refunds, currently limited to entry into military service for six months or longer, recognizes that conditions may arise, after the normal refund deadlines, which are a legitimate basis for refunding tuition and fees. Such action constitutes a decision to alter the original instructional contract between the University and the student because of the student's inability to perform under the contract for reasons beyond his or her control. The University recognizes the same principle in other contract law matters. For example, contracts let to vendors or for construction projects may be adjusted through change orders when there is agreement between the parties that, through no fault of either party, circumstances have changed so as to preclude performance under the original terms. These actions rest on the recognition that contract law excuses performance when an essential condition upon which the contract was based ceases to exist through no fault of the party from whom performance is due.

University officers assert that policy on student refunds should reflect a similar view. That only one exception is now permitted to schedule-based refunds is unreasonable. Equally valid reasons for refund include personal injury or illness, or an emergency injury or illness in the student's immediate family which precludes the student from completing the school term. University policy that recognizes such circumstances as legitimate bases for refund would not only better reflect the law of contracts, but also enhance student and public opinion of the institution and promote it as a desirable institution to attend. These values should more than offset any fiscal impact from making the refunds. SIUE, for example, estimates that fewer than ten such cases arise annually. The policy proposed is not expected to cause an increase in refunds granted because of the scrutiny to which each case is subject.

Considerations Against Adoption

University officers are aware of none.

Constituency Involvement

Not pertinent to this matter.

Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That, effective this date, 4 Policies of the Board B-5 and C-4 be amended to read as follows:

- B. 5. Tuition and all general student fees shall be refunded to students who officially withdraw from the University by the following withdrawal deadlines:

<u>Duration of Course</u>	<u>Last Date to Withdraw to Receive a Refund</u>
13-16 weeks	Last day of 3rd week
9-12 weeks	Last day of 2nd week
7-8 weeks	Last day of 2nd week
4-6 weeks	Last day of 1st week
2 or 3 weeks	Last day of 1st week
less than 2 weeks	2nd day
Military programs of any duration	Last day prior to the weekend of classes following the weekend during which 20% of the total class contact hours have been taught.

No tuition or general student fees shall be refunded after the deadlines stated above except for students entering military service for six months or longer and students in grave circumstances who demonstrate to the President's satisfaction that, for reasons beyond their control, they are utterly unable to continue their educational program. The tuition and general student fees will be refunded on the basis of criteria and procedures established by the President, SIUC, and approved by the Chancellor.

C. 4. Tuition and all general student fees shall be refunded to students who officially withdraw from the University by the following deadlines:

<u>Duration of Course</u>	<u>Last Date to Withdraw to Receive a Refund</u>
8-11 weeks	Last day of second week
7 weeks	Last day of first week
6 weeks	Last day of first week
5 weeks	Last day of first week
4 weeks	Last day of first week
3 weeks	End of third day
2 weeks	End of third day
Less than 2 weeks	End of second day

No tuition or general student fees shall be refunded after the deadlines stated above except for students entering military service for six months or longer and students in grave circumstances who demonstrate to the President's satisfaction that, for reasons beyond their control, they are utterly unable to continue their educational program. The tuition and general student fees shall be refunded on the basis of criteria and procedures established by the President, SIUE, and approved by the Chancellor.

Chancellor Shaw commented that this change would slightly alter the present policy to permit more flexibility for the Universities in granting exceptions to the present refund policy, particularly in those areas where there are great circumstances beyond a student's control. He stated that the policy calls for the campuses to develop their own policies to be approved by the Chancellor prior to implementation.

Mr. Norwood moved approval of the resolution. The motion was duly seconded, and after a voice vote the Chair declared the motion to have passed.

Under Reports and Announcements by the Chancellor of The Southern Illinois University System, Chancellor Shaw announced that an executive session on the evaluation of President Somit would be held later that evening pursuant to the call letter to the Board and the news release to the press.

The following matters were presented:

NOTICE OF PROPOSED INCREASE: RESIDENCE HALL
RATES AND APARTMENT RENTALS, SIUC
[AMENDMENT TO 4 POLICIES OF THE BOARD B-15]

Summary

This matter proposes increases in residence hall rates and apartment rentals for all University Housing areas, SIUC, effective Fall Semester, 1986, for residence halls and effective July 1, 1986, for apartment rentals. Typical increases are \$48 per semester (3.88%) for double occupancy room and board in the residence halls and a range of \$9 to \$12 per month (3.70% to 4.04%) in apartment rentals.

Rationale for Adoption

Operations in the funded debt areas have shown surpluses from FY-82 through FY-85. The current budget for FY-86 projects a slight loss of \$89,400. Without a rate increase, the FY-87 budget projects a deficit of \$727,400. The proposed increases would generate \$492,200, leaving a deficit of \$235,200 to be paid from the surpluses of the previous years.

Analysis of the past five years shows that the operating experience has been better than the original budget. Several factors have contributed to this experience. While revenue from operations has remained close to budget (a 5-year average of \$13,040 over budget), revenue from investments has averaged \$71,662 over budget. Higher interest rates and the more favorable cash flow have accounted for this average. At the same time, total expenses have averaged \$299,447 under budget. This difference has been primarily due to lower than anticipated utility costs and food prices.

The FY-87 budgeted use of Revenue Bond Fee funds shows a decline of \$53,000 due to the declining enrollment since that fee was established. However, this decline is more than offset by the \$75,100 reduction in debt service expense projected for FY-87, due primarily to the refinancing of the bonds. (There has been a \$412,000 reduction in debt service expense from operations from FY-81 to FY-87.) Operating income from sources other than housing rates and rentals is projected to increase by \$49,000.

The expense budget is based upon the RAMP guidelines of 13% salary increase, 3% utility increase, and 5% general price increases. Any savings from an actual salary increase of less than 13 percent will be used to reduce the \$172,200 budgeted from the repair and replacement reserves. An actual increase of 8% would eliminate any use of the reserves. At present these reserves are still underfunded. With continued good experience, they will be allowed to build up to their fully funded level. Meanwhile, current repair and replacement needs are being met from current operations under "Special Projects."

A major project involves the air conditioning of Greek Row. As previously approved by the Board, this project will be funded from current operations rather than financed by the sale of bonds. Housing's portion of this project will be funded by \$200,000 from FY-86 and \$600,000 from FY-87 and FY-88, respectively. The remaining expense under "Special Projects" comprises

projects approved from a list compiled by housing staff and student residents. These projects are reviewed and discussed with the residents through the various area Executive Councils and the University Housing Liaison Committee to establish priorities and the need or desirability for the projects.

Southern Hills apartment complex and Greek Row are part of the same funded debt operations as the residence halls and, as such, share in their common operating experience. Evergreen Terrace, Elizabeth Apartments, and University Courts are separately funded.

Evergreen Terrace continues to operate with a positive cash balance after having resolved a long-term deficit in FY-83. The cash balance as of June 30, 1985, was \$38,232. A deficit of \$19,700 is projected for FY-86, reducing the cash balance by one half. The proposed budget for FY-87 projects a \$43,100 operating deficit, of which \$39,100 would be recovered by the proposed 4% rent increases, leaving a net operating deficit of \$4,000 and a projected ending cash balance of \$14,532. Any savings from the 13% salary increase, 3% utility increase, and 5% general price increases would be applied toward restoring the working cash balance.

It should be noted that the expense lines for maintenance and for special projects were increased in FY-86 over previous years in response to the age of the buildings and the requests of the residents for improved facilities. These base increases are carried over into FY-87 and will be managed to assure a continuing positive cash balance.

A combined statement is shown for Elizabeth Street Apartments and University Courts. These units are now debt free and the extensive remodeling of University Courts is complete, but badly needed remodeling of Elizabeth Street Apartments has just begun. After completion of this major remodeling, it is planned to establish a repair and replacement reserve to provide for future needs without such heavy use of current operating funds. Any savings from the RAMP guidelines increases will be applied either to the remodeling or to the working cash balance. The proposed budgets require the use of working cash and project an ending cash balance of \$5,197. The special projects line will be managed to assure a positive cash balance for FY-86 and FY-87.

Considerations Against Adoption

This matter represents a compromise among three considerations: a concern for an adequate cash position; a concern for adequate maintenance of facilities conducive to a good educational environment; and a desire to hold costs to students as low as possible.

Constituency Involvement

The University Housing Liaison Committee has been involved in the preparation of the proposed budgets and full financial information has been shared with them. This group comprises student representatives from each of the housing areas. Further, this matter has been shared with each of the residence area councils.

This matter has been shared with all the campus constituencies. On November 6, 1985, the Graduate and Professional Student Council voted to support the proposed rate increases.

Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That the rents and charges heretofore established for the following University Housing shall be and are hereby changed until otherwise amended to the rate shown in the following schedule, and that 4 Policies of the Board B-15 be and is hereby amended to read as follows:

15. University Housing:

- a. Schedule of rates for University-operated single student housing at SIUC effective Fall Semester, ~~1985~~ 1986:

Room and Board Rates (double occupancy)	Semester Rate	
Brush Towers	\$ 1,236	\$ 1,284
Thompson Point	1,236	1,284
University Park	1,236	1,284
Greek Row (individual contracts)	1,236	<u>1,284</u>

Room Rates

Greek Row:		
Individual Contract (double occupancy, semester rate)	\$ 738	\$ 786
Building Lease (academic year)	\$38,874	<u>\$40,392</u>
<u>Building Lease to SIU without utilities and maintenance</u>		<u>\$20,300</u>

Food Contract Only

<u>Resident</u>	\$ 498
<u>Non-resident</u>	<u>\$ 649</u>

Single Room Increment

Increment to be added to semester rate of resident desiring a single room	\$ 330	\$ <u>343</u>
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Summer Session

Double occupancy, room and board	\$ 745	\$ <u>773</u>
Single room increment	\$ 84	\$ <u>87</u>

- b. Schedule of rates for University operated apartment rental housing (includes utilities) at SIUC effective July 1, 1986:

	<u>Monthly Rate</u>	
Southern Hills		
Efficiency - Furnished	\$223	\$232
One-Bedroom - Furnished	243	<u>252</u>
One-Bedroom - Modified	243	<u>252</u>
Two-Bedroom - Unfurnished	252	<u>262</u>
Two-Bedroom - Furnished	260	<u>270</u>
Two-Bedroom - Modified	260	<u>270</u>
Evergreen Terrace Apartments*		
Two-Bedroom - Unfurnished	\$281	\$292
Three-Bedroom - Unfurnished	304	<u>316</u>
Elizabeth Apartments	\$260	<u>\$270</u>
University Courts	\$311	<u>\$323</u>

*Rates subject to approval of the SIU Foundation (Carbondale) and the Department of Housing and Urban Development.

NOTICE OF PROPOSED FEE INCREASE: STUDENT ACTIVITY FEE, SIUC
[AMENDMENT TO 4 POLICIES OF THE BOARD B-11]

Summary

This matter seeks a \$3.25 increase in the Student Activity Fee as an offset to the \$3.25 decrease in the Student Center Fee scheduled to take place for the Summer Session, 1986. This portion of the Student Activity Fee would be placed in a reserve fund for construction and maintenance of capital projects related to student activities and welfare.

Rationale for Adoption

From time to time needs for facilities and equipment arise in student-related areas for which local resources are not available and state appropriations are not likely to be forthcoming. Some of these needs have been met in the past through ad hoc means, while others have gone unmet.

Last year a \$3.25 non-recurring amount was added to the Student Center Fee to cover remodeling of the fourth floor for space for WIDB radio station and other needs. That one-time increment will end with the collection of fees for Summer Session, 1986. This matter proposes a \$3.25 increase in the Student Activity Fee to be continued for a five-year period ending with the collection of fees for Summer Session, 1991, and to be used to establish a Student Activity Fee Reserve Fund.

Nothing in this matter is intended to seek or imply project approval. Such approvals would be obtained in the customary manner and with extensive

student involvement. The intent of this matter is to establish a source of funding for such capital projects as may receive future approvals.

This matter would provide a means of enhancing the quality of life for students on this campus by making resources available to meet needs as they arise. Providing a regularized means of funding would enhance long-range planning and would enable the University to be even more responsive to student needs.

Considerations Against Adoption

Whenever costs of education are being considered for an increase, the cost should be weighed against the benefits to be derived.

Constituency Involvement

This matter is being shared with the student constituency groups to seek their suggestions and response.

Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That, effective with the collection of fees for Summer Session, 1986, the Student Activity Fee be increased by the amount of \$3.25 and that 4 Policies of the Board B-11 be amended to add the following:

- d. Funds generated from a \$3.25 portion of this fee shall be used to establish a capital fund for the construction and maintenance of facilities and equipment related to the needs of student activities and welfare. Commencing with the Summer Session, 1991, the Student Activity Fee will be reduced by \$3.25 per semester for each full-time student.

NOTICE OF PROPOSED CHANGES: STUDENT MEDICAL BENEFIT FEE, SIUC
[AMENDMENTS TO 4 POLICIES OF THE BOARD B-6 AND B-12]

Summary

This matter seeks to divide the present Student Medical Benefit Fee into the Student Health Fee (\$44.50 for Fall and Spring Semesters and \$26.75 for Summer Session), which will be used to fund the Student Health Service offered on campus, and the Student Medical Insurance Premium (\$30.50 for Fall and Spring Semesters and \$18.25 for Summer Session), which will be used to fund the off-campus insurance and associated cost. Also this matter seeks to raise the Student Health Fee to \$54.50 for Fall and Spring Semesters and \$32.75 for Summer Session.

Rationale for Adoption

The dividing of the health fee is recommended for two reasons. First, this is the method used by other state universities and will enable our

fees to be presented in a comparable way to prospective students. Second, the decision to move away from self-insurance to a program covered by an insurance provider more clearly divides the cost between on-campus care and coverage for off-campus expenses (hospitalization, specialists, etc.).

Effective August 14, 1985, an insurance premium per student is being paid to Blue Cross/Blue Shield. The contract provides for discounts on the premium if the Health Service provides certain administrative functions and continues to offer certain health programs designed to hold down medical costs. This matter proposes designating the amount of the full premium, before discounts, as the Student Medical Insurance Premium. The amount arising from the discounts will then be used in support of the respective activities responsible for the discounts. Obviously, the discounts would be due to the insurance carrier if the respective functions were not provided by the Health Service. The savings will be reflected in the amount of the Student Health Fee.

It is further proposed that, while increases in the Student Health Fee would continue to come to the Board in the usual manner, increases in the Student Medical Insurance Premium would be tied to the contract with the insurance carrier. In effect, approval of the insurance contract by the Board would be approval of changes in the Student Medical Insurance Fee.

In projecting the FY-87 budget, the University's guidelines for a 13% salary increase and 5% general price increases were used. In addition, an 8% increase was used for price increases related to medical benefits. In the event that actual salary increases are less than 13%, the savings would be used to increase working cash.

The FY-87 projections show an operating deficit of \$531,361. Two approaches are proposed to cover this deficit: an increase in direct charges and an increase in the general fee. Further, by having the increased charges take effect in FY-86 and the fee increase in Summer, 1986, \$74,397 will be available toward reducing the FY-86 operating deficit. This approach represents a balance between assessing costs to the user and the concept of shared risk.

Pharmacy charges will be increased by 10% effective January, 1986, and by another 10% in January, 1987. Effective January 1, 1986, the front door fee will be increased by \$2.00 to a \$5.00 fee. An increase in the Student Health Fee of \$10.00 for Fall and Spring Semesters and \$6.00 for the Summer Session is proposed.

Even with the proposed increases, this matter presents a more economical health benefit package than is available on the open market. The establishment of a separate Student Medical Insurance Premium tied to the contract with an insurance carrier provides a more equitable comparison of the SIUC fee structure to current and prospective students vis-a-vis the other Illinois universities.

Considerations Against Adoption

Any increase in fees should be viewed with concern to the extent it becomes a barrier to students seeking further education. On the other hand,

the real cost to students would be significantly increased if they were faced with buying a similar package on the open market.

Consideration could be given to a larger fee increase in light of the virtual absence of any working cash or contingency funds for major repair or replacement of essential equipment. It is known, for example, that X-ray equipment with a \$100,000 replacement cost has exceeded its expected service life. However, the proposed increase is a balance between the concerns of fiscal soundness and the cost to the student consumers.

Constituency Involvement

The Budget Committee of the Student Health Program Advisory Board has been directly involved in the review and analysis of the Student Health Program as reflected in the FY-87 budget. (This Board is comprised of three graduate and six undergraduate students appointed by the respective constituency groups.) In addition, this matter has been reviewed by the leadership of the respective student constituencies. Formal action on this matter by the Graduate and Professional Student Council and the Undergraduate Student Organization is expected prior to the December meeting of the Board, when this proposal is to be presented for informational purposes only.

Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That, effective with the collection of fees for Summer Session, 1986, 4 Policies of the Board B-6 be amended to show the following schedule for the Student Medical Benefit Fee:

<u>Hours</u>	<u>SMB¹</u>	<u>Student Health Fee¹</u>	<u>Student Medical Insurance Premium⁷</u>
1	\$75.00	\$54.50	\$30.50
2	75.00	54.50	30.50
3	75.00	54.50	30.50
4	75.00	54.50	30.50
5	75.00	54.50	30.50
6	75.00	54.50	30.50
7	75.00	54.50	30.50
8	75.00	54.50	30.50
9	75.00	54.50	30.50
10	75.00	54.50	30.50
11	75.00	54.50	30.50
12 or more	75.00	54.50	30.50

¹Rate shown applies to Fall and Spring Semesters only; Summer Session rate is \$45.00 32.75.

⁷Rate shown applies to Fall and Spring Semesters only; Summer Session rate is \$18.25. Subsequent rates are subject to change in accordance with the terms of the contract with the insurance supplier.

BE IT FURTHER RESOLVED, That 4 Policies of the Board B-12 be amended to read as follows:

12. Student Medical Benefit Fee. Commencing with the Summer Session, 1986, the Student Medical Benefit Fee shall comprise two separate but related components:
- a. Student Health Fee. Commencing with the Fall-Semester, -1984 Summer Session, 1986, a Student Medical-Benefit Health Fee of ~~\$75.00~~ \$54.50 for Fall Semester, ~~\$75.00~~ \$54.50 for Spring Semester, and ~~\$45.00~~ \$32.75 for Summer Session shall be collected from each student.
 - b. Student Medical Insurance Premium. Commencing with the Summer Session, 1986, a Student Medical Insurance Premium of \$30.50 for Fall Semester, \$30.50 for Spring Semester, and \$18.25 for Summer Session shall be collected from each student. Subsequent rates are subject to change in accordance with the terms of the contract with the insurance supplier.

Authorization is granted for the expenditure of monies collected from this fee for a comprehensive program of health care for students at SIUC.

A refund of the Student Medical Benefit Fee components is authorized to the extent that the student is able to demonstrate duplicate medical coverage and such proof is presented to the Administrative Director of the Student Health Program or his designate. Similarly, a refund is authorized for those students precluded from use of the Student Health Program by unusual or extreme geographic considerations.

The Chair explained that these matters are notices of proposed increases or fee changes and that they are automatically held over for action in February. He asked President Somit and SIUC Student Trustee Leighton if there would be any problem with holding these matters over for notice in February and action in March. He explained that there would be opportunity for discussion of these matters in February with action occurring on the Edwardsville campus in March.

Both President Somit and Mr. Leighton agreed to have the matters appear on the February agenda for notice and action in March. The Chair stated that these matters would be presented to the Finance Committee in February. The consensus of the Board was that the matters would be held over for notice in February with action in March.

Under Reports and Announcements by the President, SIUC, President Somit announced that the SIUE and SIUC basketball teams would be playing basketball on the SIUC campus on December 18.

The Chair stated that there was a Current and Pending matter, for consideration of which unanimous consent had to be given. Mr. Norwood moved that the Board consent to consider the matter. The motion was duly seconded, and after a voice vote the Chair declared that there had been unanimous consent to consider.

The following matter was presented:

RECOGNITION OF KENNETH A. SHAW

Resolution

WHEREAS, On January 13, 1986, when his employment with The Southern Illinois University System officially terminates, Kenneth A. Shaw will have served eight years and three hundred sixty days as an employee of the System;

WHEREAS, During that nearly nine year period, he served two and three-quarters years as President of Southern Illinois University at Edwardsville, initiating from that office a clarification of purpose and a stability of organization for the institution which guided it toward its present active commitment to academic excellence and positive community service;

WHEREAS, After his Presidency at Southern Illinois University at Edwardsville he became the first permanent Chancellor of The Southern Illinois University System, providing in that office a leadership which affirmed and buttressed the new centralized governance system while protecting and furthering the interests of the constituent Universities of The Southern Illinois University System;

WHEREAS, His vision, understanding, political sensitivity and astuteness, and untiring dedication have served to promote and project the unity of Southern Illinois University in the complex Illinois system of higher education, and have created for state and national agencies a focus for their conception of and association with the University and a visible and articulate representation of the interests of higher education and The Southern Illinois University System;

WHEREAS, Through his conduct as Chancellor he has earned the respect and cooperation of those who work within the higher education community, at both the state and national level, and especially has developed an influential

voice with members of the General Assembly and with the Executive Office and the Board of Higher Education;

WHEREAS, He has both led and followed this Board of Trustees with understanding, tact, diplomacy, and skillful argument and cajolery; and

WHEREAS, He has fostered, encouraged, and carried out these major developments in the System with patience, acuity, firmness, and great political skills and has survived the vexations and problems associated with such progress with equanimity and a commendably tranquil demeanor;

NOW, THEREFORE, BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That this formal recognition of his valuable and constructive services and contributions to The Southern Illinois University System be extended to Kenneth A. Shaw with the profound gratitude and deep appreciation of this Board and with best wishes for success in his new responsibilities.

Mr. Rowe moved approval of the resolution. The motion was duly seconded, and after a voice vote the Chair declared the motion to have passed unanimously.

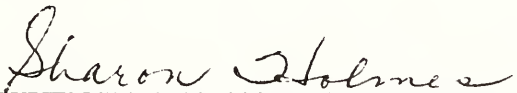
The Chair stated that the Board's association with Chancellor Shaw had developed into a true friendship and wished him Godspeed.

Chancellor Shaw made the following comments:

I wish that I had the person that wrote that resolution to write a set of remarks from me. That was awfully nice, and I'm very grateful. Good friends of ours recently gave us a little plaque for our kitchen and it reads, "You never completely leave a place that you love; you always leave a little bit of yourself behind." And that's certainly true. As we leave a place that we love very much, the friendships that we've acquired, the professional relationships that we have will always be a part of us and I hope in some modest way what we leave for you is something that you will treasure as much as we treasure the relationships we have. Thank you very much.

Mr. Norwood moved that the meeting be adjourned. The motion was duly seconded, and after a voice vote the Chair declared the motion to have passed.

The meeting adjourned at 6:36 p.m.


Sharon Holmes, Executive Secretary

MINUTES OF THE MEETING OF THE BOARD OF TRUSTEES
SOUTHERN ILLINOIS UNIVERSITY
DECEMBER 17, 1985

A special meeting of the Board of Trustees of Southern Illinois University convened at 7:58 p.m., Tuesday, December 17, 1985, in the Vermillion Room of the Student Center, Southern Illinois University at Carbondale. The regular Chairman and Secretary being present, the meeting was called to order. The following members of the Board were present:

Mr. Barnard B. Birger
Mr. Charles M. Dragovich
Mr. Ivan A. Elliott, Jr.
Mrs. Carol Kimmel, Secretary
Mr. Andy Leighton
Mr. William R. Norwood
Mr. Harris Rowe, Chairman

The following members were absent:

Mr. A. D. Van Meter, Jr., Vice-Chairman
Dr. George T. Wilkins, Jr.

Executive Officer present was:

Dr. Kenneth A. Shaw, Chancellor of the SIU System

Also present was Mr. C. Richard Gruny, Board Legal Counsel.

The Secretary reported a quorum present.

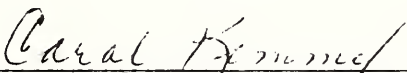
Mr. Norwood moved that the Board go into closed session to consider the appointment, employment or dismissal of employees or officers, to adjourn directly from the closed session with no action having been taken, and with no further open meeting. The motion was duly seconded. Student Trustee opinion in regard to this motion was indicated as follows: Aye, Charles M. Dragovich, Andy Leighton; nay, none. The motion carried by the following recorded vote: Aye, Barnard B. Birger, Ivan A. Elliott, Jr., Carol Kimmel, William R. Norwood, Harris Rowe; nay, none.

December 17, 1985

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Dr. Albert Somit, President, SIUC, joined the closed session at 9:13 p.m.

The meeting adjourned at 10:28 p.m.



Carol Kimmel, Secretary

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MINUTES OF THE MEETING OF THE BOARD OF TRUSTEES
SOUTHERN ILLINOIS UNIVERSITY
FEBRUARY 13, 1986

A special meeting of the Board of Trustees of Southern Illinois University convened at 7:00 a.m., Thursday, February 13, 1986, in the Vermilion Room of the Student Center, Southern Illinois University at Carbondale. The regular Chairman and Secretary being present, the meeting was called to order. The following members of the Board were present:

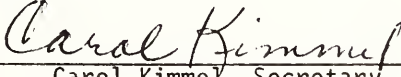
Mr. Barnard B. Birger
Mr. Charles M. Dragovich
Mr. Ivan A. Elliott, Jr.
Mrs. Carol Kimmel, Secretary
Mr. Andy Leighton
Mr. William R. Norwood
Mr. Harris Rowe, Chairman
Mr. A. D. Van Meter, Jr., Vice-Chairman
Dr. George T. Wilkins, Jr.

Also present was Dr. Ronald Stead, Presidential Search Consultation Service.

The Secretary reported a quorum present.

Mr. Elliott moved that the Board go into closed session to consider the appointment, employment or dismissal of employees or officers, to adjourn directly from the closed session with no action having been taken. The motion was duly seconded. Student Trustee opinion in regard to this motion was indicated as follows: Aye, Charles M. Dragovich, Andy Leighton; nay, none. The motion carried by the following recorded vote: Aye, Barnard B. Birger, Ivan A. Elliott, Jr., Carol Kimmel, William R. Norwood, Harris Rowe, A. D. Van Meter, Jr., George T. Wilkins, Jr.; nay, none.

The meeting adjourned at 10:10 a.m.



Carol Kimmel, Secretary

The regular monthly meeting of the Board of Trustees of Southern Illinois University convened on Thursday, February 13, 1986, at 10:36 a.m., in Ballroom "B" of the Student Center, Southern Illinois University at Carbondale. The regular Chairman and Secretary being present, the meeting was called to order. The following members of the Board were present:

Mr. Barnard B. Birger
 Mr. Charles M. Dragovich
 Mr. Ivan A. Elliott, Jr.
 Mrs. Carol Kimmel, Secretary
 Mr. Andy Leighton
 Mr. William R. Norwood
 Mr. Harris Rowe, Chairman
 Mr. A. D. Van Meter, Jr., Vice-Chairman
 Dr. George T. Wilkins, Jr.

Executive Officers present were:

Dr. James M. Brown, Acting Chancellor of the SIU System
 Dr. Earl E. Lazerson, President, SIUE
 Dr. Albert Somit, President, SIUC

Also present was Mrs. Sharon Holmes, Executive Secretary of the Board.

The Secretary reported a quorum present.

NOTE: Copies of all background documents furnished to the Board in connection with the following matters have been placed on file in the Office of the Board of Trustees.

The Chair announced that the first order of business was the annual election of officers, Executive Committee, and Board representatives, and annual appointments by the Chairman. He explained that the annual election was mandated by the Bylaws of the Board and that a Chairperson, Vice-Chairperson, and Secretary would be elected by secret ballot from its own membership and by a majority vote of those voting members present. He stated that the Student Trustees were invited to cast an advisory vote.

The Chair recognized Mr. Norwood who nominated Harris Rowe as Chairman of the Board of Trustees. No further nominations being heard, Mr. Van Meter moved that nominations be closed. The motion was duly seconded, and after a

voice vote the Chair declared the motion to have passed. By secret written ballot, Mr. Rowe was re-elected Chairman.

The Chair recognized Mrs. Kimmel who nominated A. D. Van Meter, Jr. as Vice-Chairman of the Board of Trustees. No further nominations being heard, Mr. Elliott moved that nominations be closed. The motion was duly seconded, and after a voice vote the Chair declared the motion to have passed. By secret written ballot, Mr. Van Meter was re-elected Vice-Chairman.

The Chair recognized Mr. Van Meter who nominated Carol Kimmel as Secretary of the Board of Trustees. No further nominations being heard, Mr. Elliott moved that nominations be closed. The motion was duly seconded, and after a voice vote the Chair declared the motion to have passed. By secret written ballot, Mrs. Kimmel was re-elected Secretary.

The Chair stated that the Bylaws provide that the Chairman serves as one member of the Executive Committee. He stated that at present Mrs. Kimmel and Dr. Wilkins are serving as members of the Executive Committee.

The Chair recognized Mr. Norwood who nominated Carol Kimmel and George T. Wilkins, Jr., as members of the Executive Committee of the Board of Trustees. No further nominations being heard, Mr. Elliott moved that nominations be closed and the two nominees be elected by acclamation. The motion was duly seconded, and after a voice vote the Chair declared that Carol Kimmel and George T. Wilkins, Jr. had been re-elected to serve with Harris Rowe as members of the Executive Committee.

The Chair stated that at present Mr. Norwood is serving as the Board's representative to the State Universities Retirement System.

The Chair recognized Mr. Dragovich who nominated William R. Norwood to the Board of Trustees of the State Universities Retirement System. No further nominations being heard, Mr. Van Meter moved that nominations be closed. The

motion was duly seconded, and after a voice vote the Chair declared that Mr. Norwood had been unanimously re-elected.

The Chair recognized Mr. Van Meter who nominated Ivan A. Elliott, Jr. to the Merit Board of the State Universities Civil Service System. Mr. Van Meter moved that nominations be closed. The motion was duly seconded, and after a voice vote the Chair declared that Mr. Elliott had been unanimously re-elected.

Without objection, the Chairman of the Board made the following appointments:

ACADEMIC MATTERS COMMITTEE

Carol Kimmel, Chairperson
Andy Leighton
Harris Rowe

ARCHITECTURE AND DESIGN COMMITTEE

A. D. Van Meter, Jr., Chairperson
Barnard B. Birger
George T. Wilkins, Jr.

FINANCE COMMITTEE

Ivan A. Elliott, Jr., Chairperson
Charles M. Dragovich
William R. Norwood

BOARD OF DIRECTORS, SOUTHERN ILLINOIS UNIVERSITY FOUNDATION

Ivan A. Elliott, Jr.
Carol Kimmel, Alternate

BOARD OF DIRECTORS, SOUTHERN ILLINOIS UNIVERSITY AT EDWARDSVILLE FOUNDATION

Barnard B. Birger
George T. Wilkins, Jr., Alternate

JOINT TRUSTEES COMMITTEE FOR SPRINGFIELD MEDICAL EDUCATION PROGRAMS

Harris Rowe
Barnard B. Birger, Alternate

ILLINOIS BOARD OF HIGHER EDUCATION

Harris Rowe
Carol Kimmel, Alternate

The Chair announced that at approximately 7:00 a.m. that morning the Board of Trustees had met in the Vermilion Room of the Student Center, Southern

Illinois University at Carbondale, and a motion had been made to adjourn into executive session to consider information regarding appointment, employment or dismissal of employees or officers. He stated that no other business had been discussed and the meeting adjourned with no action taken.

The Chair introduced Mr. Earl Campbell, Student Senate President, SIUE, and Joann Marks, representing the Civil Service Employees Council, SIUC.

Under Trustee Reports, the Chair stated that members of the Board and members of the Constituency Committee for the Search for a Chancellor would have lunch at approximately 11:45 a.m. in the Vermilion Room of the Student Center. He continued that at approximately 1:30 p.m. today there would be a meeting of the Constituency Committee for the Search for a Chancellor in the Liberal Arts Conference Room, Faner Hall, Room 2408. He stated that Dr. Stead, Mr. Gruny, and he would be available to talk with the Constituency Committee and give a report on the Chancellor search. With regard to the search, he reported that the initial interview process was nearing an end and that within a week or ten days he hoped to have a list of finalists for the Constituency Committee. He stated that the search process was very educational. He reported that he had been assisted by Mr. Norwood and Mr. Van Meter with regard to initial contacts.

Mrs. Kimmel reported that she had attended the Illinois Board of Higher Education meeting on January 7, but that the February meeting of the IBHE had been cancelled. At the January 7 meeting, she reported that consideration of the budget had consumed the biggest part of the meeting. She outlined the process regarding the budget: requests come from individual boards, then the IBHE analyzes the requests, assigns priorities, and then recommends to the legislature. She continued that the Governor will also have a proposed budget as it deals with higher education, but final appropriation authority resides in the legislature, subject to the Governor's veto authority. She reported that

the IBHE had created a committee to study undergraduate education in the universities, the committee has met twice, and that, besides herself, President Lazerson and Jerry Lacey are on the committee. She stated that Dr. Howard Webb sits in on all the committee meetings.

Mr. Elliott reported that he had attended the meeting of the Merit Board, State Universities Civil Service System, on January 28. He stated that this was the 1000th meeting of the Merit Board and it had celebrated that meeting and also the Merit Board moving into its new quarters. He reported that he had been re-elected Chairman of the Merit Board.

Under Committee Reports, Dr. Wilkins had no report for the Executive Committee.

Mr. Elliott, Chairman of the Finance Committee, said that the Committee had met in Ballroom "B" of the Student Center at 7:00 p.m. on February 12. He gave the following report:

We appreciate those who came to the meeting because it was a different time and not quite as convenient. We had a large number of people from student government that attended and we very much appreciated their attendance. We had an update on the computing search. We had an update on self-insurance activities and a presentation of guidelines. Mr. Joseph M. Yusko has been appointed to head that program. The Legislative Audit Commission had a hearing on 1984 external audits and Dr. Brown brought us up-to-date on that matter. The LSC also had a hearing regarding the procurement code. Item I, Summary of the IBHE Operating Budget Recommendations for Fiscal Year 1987, was discussed. Three notice items were presented and discussed: Items H, Notice of Proposed Tuition Rate Increases for Fiscal Year 1987; J, Notice of Proposed Increase: Residence Hall Rates and Apartment Rentals, SIUC [Amendment to 4 Policies of the Board B-15]; and K, Notice of Proposed Changes: Student Medical Benefit Fee, SIUC [Amendments to 4 Policies of the Board B-6 and B-12]. These matters will be discussed at the March Finance Committee meeting and presented for action at the March Board of Trustees meeting. We had quite a lot of discussion and a number of presentations were made by students. The presentations were very well thought out and expressed the problems that students will be facing as well as problems of access to the Universities. I pointed out to the group last night that if we don't go along with the proposed tuition increase, we not only lose the money in the budget, but the IBHE is taking the position that since we did not choose to go along with the increase and raise the money we must have thought we had that much extra in our budget and next year they would reduce our budget by the amount of money that we didn't use for tuition this year. So we have double loss. Many of these things are more effectively handled

informally and in advance than they are when you get to the position where the Board, that has the legal responsibility, votes a tuition increase. This Board has traditionally worked for low tuition and work with legislators, the Governor, the IBHE, and others has been effective in trying to hold down tuition in Illinois in the past. We're still going to work for that and are committed to that. We encourage students, parents of students, and others to use the political process to its fullest to work for increased funding for education other than out of students' pockets. My personal judgment is we don't have any choice when it comes up for a vote next month. Nevertheless, this Board is committed and will continue to work for lower tuition. Quarterly audit reports were presented as information items.

Mrs. Kimmel, Chairperson of the Academic Matters Committee, stated that the Committee had met following the Finance Committee meeting. She gave the following report:

Three notice items were presented: Reallocation of the University Honors Program from Undergraduate Academic Services to the College of Liberal Arts, SIUC; Abolition of Degree Program: Master of Arts, Major in Behavioral Science, School of Social Sciences, SIUE; New Educational Unit: Department of Public Administration and Policy Analysis, School of Social Sciences, SIUE. These items will appear on the March agenda. An excellent presentation on excellence on the SIUC campus was given. The meeting closed with the marvelous presentation by the Woodwind Quintet from SIUC. We give great thanks to the staff at SIUC for this presentation. We know it took a lot of effort and we do appreciate it.

The Chair explained the procedure for the Board's omnibus motion, and he proposed that, after discussion, there would be taken up the following matters:

REPORTS OF PURCHASE ORDERS AND CONTRACTS,
NOVEMBER AND DECEMBER, 1985, SIUC AND SIUE

In accordance with III Bylaws 1, and procedures effective April 1, 1980, summary reports of purchase orders and contracts awarded during the months of November and December, 1985, were mailed to the members of the Board in advance of this meeting, copies were placed on file in the Office of the Board of Trustees, and these reports are hereby submitted for information and entry upon the minutes of the Board with respect to the actions of the Executive Committee.

Mr. Van Meter moved the reception of Reports of Purchase Orders and Contracts, November and December, 1985, SIUC and SIUE; the ratification of Changes in Faculty-Administrative Payroll, SIUC and SIUE; and the approval of

Minutes of the Meetings held December 17, 1985. The motion was duly seconded. Student Trustee opinion in regard to this motion was indicated as follows: Aye, Charles M. Dragovich, Andy Leighton; nay, none. The motion carried by the following recorded vote: Aye, Barnard B. Birger, Ivan A. Elliott, Jr., Carol Kimmel, William R. Norwood, Harris Rowe, A. D. Van Meter, Jr., George T. Wilkins, Jr.; nay, none.

The following matter was presented:

NOTICE OF PROPOSED TUITION RATE INCREASES FOR FISCAL YEAR 1987

In accord with its established policies, the Illinois Board of Higher Education at its meeting of January 7, 1986, formally recommended a general 6% increase in tuition at public universities for FY-87. This recommended increase will provide about \$7.9 million of a total proposed FY-87 increase amounting to about \$105.6 million for public universities. Action by the Board of Trustees on tuition levels for FY-87 is necessary as soon as possible to support appropriation procedures in the forthcoming legislative session.

The balance of this matter deals with historical and comparative data on tuition levels at public institutions in Illinois and on the process used by the Illinois Board of Higher Education in establishing the proposed rates of increase in tuition at Illinois' public universities.

SIU System Tuition and Required Fees Since Fiscal Year 1973

Since Fiscal Year 1973, tuition and required fees at SIUC and SIUE have increased significantly. However, they have not increased as much as have tuition and fees at institutions of higher education throughout Illinois as a whole. The data below shows the extent to which Southern Illinois University has limited increases when compared with the rest of higher education in this state.

Mean Weighted Undergraduate Tuition and Fees in Illinois

	FY 1973 - FY 1986					
	<u>FY-73</u>	<u>FY-78</u>	<u>FY-84</u>	<u>FY-85</u>	<u>FY-86</u>	<u>% Change</u>
Community Colleges	\$ 247	\$ 412	\$ 715	\$ 740	\$ 767	210.5
Nonpublic Institutions	1,987	2,796	5,251	5,630	6,130	208.5
Public Universities	607	727	1,334	1,503	1,612	165.6
SIUC	590	743	1,307	1,426	1,528	159.0
SIUE	586	690	1,189	1,246	1,293	120.6

Fiscal Year 1987 Tuition Rates

The attached Table 1 provides a summary of the projected FY-87 academic year rates at a general 6% increase level. The recommended rates were determined by SIUC and SIUE to be those necessary to generate the tuition dollars called for by the IBHE recommended funding level in the SIU operating budget for FY-87.

Comment

Review of tuition increase possibilities for FY-87 leaves no really desirable alternatives. The IBHE budget narrative for FY-87 contains the following statements:

"Tuition charges at Illinois public universities are based upon the principle that both the individual and the state benefit from higher education and should therefore share the costs. Within this cost-sharing philosophy, tuition charges provide an essential source of revenue to establish and maintain quality education programs."

"Funds from a general increase of six percent in the tuition rates for both undergraduate and graduate students are included in these recommendations to implement the Board's general policy that tuition should increase in keeping with cost increases. This increase in the rate of tuition reflects growth in the Higher Education Price Index for fiscal year 1985."

The consequences of making no tuition increase at all, or even an increase below the level recommended by the IBHE, are straight-forward and plain: such action would constitute a violation of a policy formulated by a state agency which is supposed to guide higher education budget making. In appropriation action the legislature could seriously question such a posture. In addition, the immediate practical effect of no tuition increase would be the loss of \$1.98 million in budgeted funding for SIU.

Southern Illinois University needs both additional general revenue funds and funds derived from increased tuition in order to meet its commitment to the state and the students which it serves. Increases from only one source will not suffice.

These considerations lead to the conclusion that the welfare of the System and the Universities which make up the System will best be served by a tuition increase level which supplies needed resources. A tuition increase is one way The Southern Illinois University System can derive the resources necessary to meet its responsibilities to the state, to its faculty and staff, and to its students.

Table 1

Southern Illinois University System
Current and Projected Academic Year Tuition Rates

	<u>FY-86 Tuition Rate</u>	<u>Recommended Increase</u>	<u>FY-87 Tuition Rate</u>
Full-Time Resident Students ^(a)			
SIUC			
Undergraduate and Graduate	\$1,008.00	\$ 61.20	\$1,069.20
Law	1,188.00	72.00	1,260.00
Medicine ^(b)	4,161.00	249.00	4,410.00
SIUE			
Undergraduate	986.40	59.25	1,045.65
Graduate	1,056.90	63.45	1,120.35
Dental	1,941.00	117.00	2,058.00

(a) Non-resident students are charged three times the relevant resident rate.

(b) Current total tuition is 9 x \$1,387.00 or \$12,483.00; proposed tuition will be 9 x \$1,470.00 or \$13,230.00.

Mr. Leighton stated that he was very proud to see members of the Student Senate at the Finance Committee meeting on February 12. He continued that he thought everyone recognized that this Board had done its best to keep tuition increases low. He outlined the problems students face in regard to tuition and fee increases, ability to work while attending school, and financial aid cuts.

Under Reports and Announcements by the Acting Chancellor of The Southern Illinois University System, the following report was presented to the Board for information:

SUMMARY OF THE IBHE OPERATING BUDGET RECOMMENDATIONS
FOR FISCAL YEAR 1987

The Illinois Board of Higher Education, at its January 7, 1986 meeting, approved a Fiscal Year 1987 operations and grants budget recommendation of \$1.817 billion for higher education. This budget contains increases of \$233.6 million for all components of higher education, a 14.0% increase from

Fiscal Year 1986. Of this increase \$105.6 million is recommended for universities, an increase of 10.1% from Fiscal Year 1986 appropriations of \$1.047 billion. Attached as Table I is a summary of the recommended increases for all components of higher education.

Major features of the recommendations for universities include:

ADJUSTMENTS TO THE FY 1986 APPROPRIATION BASE

Comparative Cost Analysis

On the basis of an IBHE analysis of instructional costs, a negative adjustment to the budget base is recommended for each university showing an overfunding exceeding 5% of that university's adjusted instructional cost base. The adjustment equals one third of the overfunding amount indicated by the IBHE cost analysis. The three universities negatively affected were Western Illinois University, Sangamon State University, and the University of Illinois-Chicago Campus.

Implementation of Financial Guidelines

These adjustments reflect changes in the scope of certain self-supporting university activities, such as instructional programs purchased by a corporation or offered on a military base. Since Fiscal Year 1980, such activities have been included in the appropriations process in order to implement the Financial Guidelines of the Legislative Audit Commission. Revenues from these activities are deposited into the appropriate university Income Fund and expenditures are made from appropriations passed by the General Assembly. Adjustments to the appropriations base and to the estimated revenues to be deposited in the Income Fund are frequently required when these programs become larger or smaller. SIUC and SIUE were recommended for negative base adjustments of \$13,500 and \$15,900, respectively.

Tuition Waiver Adjustments

A Board of Higher Education policy adopted in 1971 limits the amount of undergraduate institutional tuition waivers a campus may grant to two percent of undergraduate enrollment. Statutory waivers and waivers for civil service staff are excluded from this limitation. Two universities, Eastern Illinois University and SIUC, were given negative adjustments in order to ensure that General Revenue Funds do not subsidize tuition waivers above the established limit. The adjustment for SIUC was \$123,700.

Cost Recovery Instruction

For FY-87 a positive base adjustment of \$449,400 is recommended for cost and salary increases in cost recovery instructional programs offered by SIUC, and program contraction in cost recovery instruction offered by SIUE produces a negative adjustment of \$330,300 for a net positive adjustment for the SIU System of \$169,100.

Other Adjustments

Two other technical adjustments were recommended in developing the proposed budget. Both were assessed against Eastern Illinois University. A negative adjustment of \$125,000 was recommended to reflect estimated utility savings as a result of a coal conversion project, and a negative adjustment of \$75,000 was recommended to adjust for a one-time purchase of fuel oil for a backup system in the coal conversion project.

RECOMMENDED INCREASES

Salary Increases

The 8% (on 95% of base) being recommended will continue to offset the difference between increases and inflation experienced during the mid-1970's through the early 1980's, but will still keep salaries below the constant dollar salary levels of the early-1970's. Even with recent increases exceeding the rate of inflation, FY-85 faculty salaries in Illinois were 4.1% below the median salary provided by comparable institutions in other states.

General Cost

The increase recommended for this portion of the universities' budgets is 5%. This percent should be sufficient to meet projected increases for Fiscal Year 1987 and address some accumulated deficiencies in equipment and supplies.

Utility Cost

This cost increase represents a weighted increase of 6.4% over the state funded Fiscal Year 1986 base. The cost increases recommended for specific campuses are based upon projected increases of 9% for electricity and 4% for natural gas and all other utility expenditures. The weighted average utility rate increase recommended for each university varies depending on the mix of fuels used at each campus.

Library Cost

An 8% increase above FY-86 budgets is recommended to help libraries deal with both economic and knowledge inflation. For SIUC and SIUE this will mean increases of \$211,400 and \$40,300, respectively.

Operation and Maintenance for New Buildings

These funds are established each year. For succeeding years, funds so established become part of the base. For FY-87 SIUC will receive \$208,100 and SIUE will receive \$81,700. Buildings for which SIU will receive funds in this category are the Library Storage Facility (SIUC), the Dental Medicine Clinic, and the Combined Laboratory Facility of the SIU School of Medicine-Springfield.

Program and Institutional Support

A total of \$33.1 million is recommended to improve the quality of academic programs at public universities. Of this total, \$5,764,500 is being recommended for SIU. Table IV details the distribution of these funds.

Four major areas have been targeted to receive funds. They are: 1) advancing economic development in Illinois, 2) enhancing the quality of undergraduate education, 3) improving access to and completion of academic and professional programs for minority students, and 4) working with elementary and secondary schools to improve the quality of education at all instructional levels.

SUMMARY TABLES

The attached Table II summarizes the IBHE FY-87 operating budget recommendations for each university system; Table III summarizes these recommendations for SIUC, SIUE, and the Office of the Chancellor.

It should be noted that the recommended funding level for Retirement (Table I) is 80% of the gross payout level.

Dr. Brown stated that the budget calculates a salary increase at 8% on 95% of the previous year's base. He continued that a net increase of 7.6% is recommended which is about 3½% more than projected inflation. He stated that general cost increases for FY-87 in the IBHE budget are calculated at 5% over the base of the current year, which is about a 1% increase over projected inflation and will allow us to catch up on some deferred purchasing. He reported that utility cost increases in the budget reflect the fact that utilities vary depending upon how you mix the sources of energy. He stated in general this is about a 9% increase for electricity and a 4% increase for natural gas and all other utilities. He reported that the budget includes an 8% increase for libraries and some funds for the operation and maintenance of building which will be used for the first time in FY-87. He continued that funds are included for the Dental Medicine Clinic in Alton, the combined Tri-Agency Laboratory Facility at the School of Medicine Complex in Springfield, and the Library Storage Facility, SIUC. He stated that the IBHE is recommending about \$5.7 million for the system for new program and instructional services money; \$3.9 million for Carbondale, \$1.6 million for Edwardsville, and \$135,000 for the Office of the Chancellor. He continued that of that total \$1.1 million is for institutional support which includes such things as liability insurance and

equipment and \$4.6 million, which is divided into two equal parts for support of economic development programs and for educational excellence. He stated that the Governor's state budget will be announced in early March and at that time we'll know more about what kind of task we face in developing our appropriation and seeing it through the legislature.

Mrs. Kimmel added that the Governor will be meeting with the IBHE at its March meeting.

Dr. Brown announced that President Lazerson had been appointed by Governor Thompson as one of five members on the St. Louis-Mississippi River Bridges panel.

The following matters were presented for notice only:

NOTICE OF PROPOSED INCREASE: RESIDENCE HALL
RATES AND APARTMENT RENTALS, SIUC
[AMENDMENT TO 4 POLICIES OF THE BOARD B-15]

Summary

This matter proposes increases in residence hall rates and apartment rentals for all University Housing areas, SIUC, effective Fall Semester, 1986, for residence halls and effective July 1, 1986, for apartment rentals. Typical increases are \$48 per semester (3.88%) for double occupancy room and board in the residence halls and a range of \$9 to \$12 per month (3.70% to 4.04%) in apartment rentals.

Rationale for Adoption

Operations in the funded debt areas have shown surpluses from FY-82 through FY-85. The current budget for FY-86 projects a slight loss of \$89,400. Without a rate increase, the FY-87 budget projects a deficit of \$727,400. The proposed increases would generate \$492,200, leaving a deficit of \$235,200 to be paid from the surpluses of the previous years.

Analysis of the past five years shows that the operating experience has been better than the original budget. Several factors have contributed to this experience. While revenue from operations has remained close to budget (a year average of \$13,040 over budget), revenue from investments has averaged \$1,662 over budget. Higher interest rates and the more favorable cash flow have accounted for this average. At the same time, total expenses have averaged \$299,447 under budget. This difference has been primarily due to lower than anticipated utility costs and food prices.

The FY-87 budgeted use of Revenue Bond Fee funds shows a decline of \$53,000 due to the declining enrollment since that fee was established. However, this decline is more than offset by the \$75,100 reduction in debt service expense projected for FY-87, due primarily to the refinancing of the bonds. (There has been a \$412,000 reduction in debt service expense from operations from FY-81 to FY-87.) Operating income from sources other than housing rates and rentals is projected to increase by \$49,000.

The expense budget is based upon the RAMP guidelines of 13% salary increase, 3% utility increase, and 5% general price increases. Any savings from an actual salary increase of less than 13 percent will be used to reduce the \$172,200 budgeted from the repair and replacement reserves. An actual increase of 8% would eliminate any use of the reserves. At present these reserves are still underfunded. With continued good experience, they will be allowed to build up to their fully funded level. Meanwhile, current repair and replacement needs are being met from current operations under "Special Projects."

A major project involves the air conditioning of Greek Row. As previously approved by the Board, this project will be funded from current operations rather than financed by the sale of bonds. Housing's portion of this project will be funded by \$200,000 from FY-86 and \$600,000 from FY-87 and FY-88, respectively. The remaining expense under "Special Projects" comprises projects approved from a list compiled by housing staff and student residents. These projects are reviewed and discussed with the residents through the various area Executive Councils and the University Housing Liaison Committee to establish priorities and the need or desirability for the projects.

Southern Hills apartment complex and Greek Row are part of the same funded debt operations as the residence halls and, as such, share in their common operating experience. Evergreen Terrace, Elizabeth Apartments, and University Courts are separately funded.

Evergreen Terrace continues to operate with a positive cash balance after having resolved a long-term deficit in FY-83. The cash balance as of June 30, 1985, was \$38,232. A deficit of \$19,700 is projected for FY-86, reducing the cash balance by one half. The proposed budget for FY-87 projects a \$43,100 operating deficit, of which \$39,100 would be recovered by the proposed 4% rent increases, leaving a net operating deficit of \$4,000 and a projected ending cash balance of \$14,532. Any savings from the 13% salary increase, 3% utility increase, and 5% general price increases would be applied toward restoring the working cash balance.

It should be noted that the expense lines for maintenance and for special projects were increased in FY-86 over previous years in response to the age of the buildings and the requests of the residents for improved facilities. These base increases are carried over into FY-87 and will be managed to assure a continuing positive cash balance.

A combined statement is shown for Elizabeth Street Apartments and University Courts. These units are now debt free and the extensive remodeling of University Courts is complete, but badly needed remodeling of Elizabeth Street Apartments has just begun. After completion of this major remodeling, it is planned to establish a repair and replacement reserve to provide for future

needs without such heavy use of current operating funds. Any savings from the RAMP guidelines increases will be applied either to the remodeling or to the working cash balance. The proposed budgets require the use of working cash and project an ending cash balance of \$5,197. The special projects line will be managed to assure a positive cash balance for FY-86 and FY-87.

Considerations Against Adoption

This matter represents a compromise among three considerations: a concern for an adequate cash position; a concern for adequate maintenance of facilities conducive to a good educational environment; and a desire to hold costs to students as low as possible.

Constituency Involvement

The University Housing Liaison Committee has been involved in the preparation of the proposed budgets and full financial information has been shared with them. This group is comprised of student representatives from each of the housing areas. Further, this matter has been shared with each of the residence area councils.

This matter has been shared with four campus constituencies. On November 6, 1985, the Graduate and Professional Student Council voted to support the proposed rate increases. On November 20, 1985, the Undergraduate Student Organization voted to approve the proposed rate and rental increases. On December 11, 1985, the Administrative and Professional Staff Council voted to support the proposed rates and rentals. The Executive Council of the Faculty Senate has indicated that fee and housing increases are largely a student matter and should not be considered by the Senate for a recommendation either way.

Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That the rents and charges heretofore established for the following University Housing shall be and are hereby changed until otherwise amended to the rate shown in the following schedule, and that 4 Principles of the Board B-15 be and is hereby amended to read as follows:

15. University Housing:

- a. Schedule of rates for University-operated single student housing at SIUC effective Fall Semester, ~~1985~~ 1986:

Room and Board Rates (Double occupancy)	Semester Rate	
Brush Towers	\$ 1,236	\$ 1,284
Thompson Point	1,236	1,284
University Park	1,236	1,284
Greek Row (individual contracts)	1,236	1,284

Room Rates

Greek Row:

Individual Contract (double occupancy, semester rate)	\$ 738	\$ 786
Building Lease (academic year)	\$38,874	\$40,392
<u>Building Lease to SIU without utilities and maintenance</u>		<u>\$20,300</u>

Food Contract Only

<u>Resident</u>	\$ 498
<u>Non-resident</u>	\$ 649

Single Room Increment

Increment to be added to semester rate of resident desiring a single room	\$ 330	\$ 343
--	--------	--------

Summer Session

Double occupancy, room and board	\$ 745	\$ 773
Single room increment	\$ 84	\$ 87

- b. Schedule of rates for University operated apartment rental housing (includes utilities) at SIUC effective July 1, 1986:

	<u>Monthly Rate</u>	
Southern Hills		
Efficiency - Furnished	\$223	\$232
One-Bedroom - Furnished	243	<u>252</u>
One-Bedroom - Modified	243	<u>252</u>
Two-Bedroom - Unfurnished	252	<u>262</u>
Two-Bedroom - Furnished	260	<u>270</u>
Two-Bedroom - Modified	260	<u>270</u>
Evergreen Terrace Apartments*		
Two-Bedroom - Unfurnished	\$281	\$292
Three-Bedroom - Unfurnished	304	<u>316</u>
Elizabeth Apartments	\$260	<u>\$270</u>
University Courts	\$311	<u>\$323</u>

*Rates subject to approval of the SIU Foundation (Carbondale) and the Department of Housing and Urban Development.

NOTICE OF PROPOSED CHANGES: STUDENT MEDICAL BENEFIT FEE, SIUC
[AMENDMENTS TO 4 POLICIES OF THE BOARD B-6 AND B-12]

Summary

This matter seeks to divide the present Student Medical Benefit Fee into the Student Health Fee (\$44.50 for Fall and Spring Semesters and \$26.75 for Summer Session), which will be used to fund the Student Health Service offered on campus, and the Student Medical Insurance Premium (\$30.50 for Fall and Spring Semesters and \$18.25 for Summer Session), which will be used to fund the off-campus insurance and associated cost. Also this matter seeks to raise the Student Health Fee to \$54.50 for Fall and Spring Semesters and \$32.75 for Summer Session.

Rationale for Adoption

The dividing of the health fee is recommended for two reasons. First, this is the method used by other state universities and will enable our fees to be presented in a comparable way to prospective students. Second, the decision to move away from self-insurance to a program covered by an insurance provider more clearly divides the cost between on-campus care and coverage for off-campus expenses (hospitalization, specialists, etc.).

Effective August 14, 1985, an insurance premium per student is being paid to Blue Cross/Blue Shield. The contract provides for discounts on the premium if the Health Service provides certain administrative functions and continues to offer certain health programs designed to hold down medical costs. This matter proposes designating the amount of the full premium, before discounts, as the Student Medical Insurance Premium. The amount arising from the discounts will then be used in support of the respective activities responsible for the discounts. Obviously, the discounts would be due to the insurance carrier if the respective functions were not provided by the Health Service. The savings will be reflected in the amount of the Student Health Fee.

It is further proposed that, while increases in the Student Health Fee would continue to come to the Board in the usual manner, increases in the Student Medical Insurance Premium would be tied to the contract with the insurance carrier. In effect, approval of the insurance contract by the Board would be approval of changes in the Student Medical Insurance Fee.

In projecting the FY-87 budget, the University's guidelines for a 13% increase in direct charges and 5% general price increases were used. In addition, an 8% increase was used for price increases related to medical benefits. In the event the actual increase is less than 13%, the savings would be used to...

The FY-87 projections show an operating deficit of \$531,361. Two proposals are proposed to cover this deficit: an increase in direct charges and the general fee. In other, by having the increased charges... \$74,397 will be... This approach represents... to the user and the concept of shared risk.

Pharmacy charges will be increased by 10% effective January, 1986, and by another 10% in January, 1987. Effective January 1, 1986, the front door fee will be increased by \$2.00 to a \$5.00 fee. An increase in the Student Health Fee of \$10.00 for Fall and Spring Semesters and \$6.00 for the Summer Session is proposed.

Even with the proposed increases, this matter presents a more economical health benefit package than is available on the open market. The establishment of a separate Student Medical Insurance Premium tied to the contract with an insurance carrier provides a more equitable comparison of the SIUC fee structure to current and prospective students vis-a-vis the other Illinois universities.

Considerations Against Adoption

Any increase in fees should be viewed with concern to the extent it becomes a barrier to students seeking further education. On the other hand, the real cost to students would be significantly increased if they were faced with buying a similar package on the open market.

Consideration could be given to a larger fee increase in light of the virtual absence of any working cash or contingency funds for major repair or replacement of essential equipment. It is known, for example, that X-ray equipment with a \$100,000 replacement cost has exceeded its expected service life. However, the proposed increase is a balance between the concerns of fiscal soundness and the cost to the student consumers.

Constituency Involvement

The Budget Committee of the Student Health Program Advisory Board has been directly involved in the review and analysis of the Student Health Program as reflected in the FY-87 budget and has approved and recommended the proposed increase. (This board is comprised of three graduate and six undergraduate students appointed by the respective constituency groups.) In addition, this matter has been reviewed by the leadership of the respective student constituencies.

On November 20, 1985, a recommendation to support the proposed Health Service increases was presented to the Student Senate by the commissioner for Housing, Tuition, and Fees with the support of that commission. The recommendation failed to pass the Senate. It is expected that this matter will be considered again by the Student Senate.

The Graduate and Professional Student Council, on November 20, 1985, voted to support the proposed increases.

Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That, effective with the collection of fees for Summer Session, 1986, 4 Policies of the Board B-6 be amended to show the following schedule for the Student Medical Benefit Fee:

Hours	SMB1	Student Health Fee ¹	Student Medical Insurance Premium ⁷
1	\$75.00	\$54.50	\$30.50
2	75.00	54.50	30.50
3	75.00	54.50	30.50
4	75.00	54.50	30.50
5	75.00	54.50	30.50
6	75.00	54.50	30.50
7	75.00	54.50	30.50
8	75.00	54.50	30.50
9	75.00	54.50	30.50
10	75.00	54.50	30.50
11	75.00	54.50	30.50
12 or more	75.00	54.50	30.50

¹Rate shown applies to Fall and Spring Semesters only; Summer Session rate is ~~\$45.00~~ \$32.75.

⁷Rate shown applies to Fall and Spring Semesters only; Summer Session rate is \$18.25. Subsequent rates are subject to change in accordance with the terms of the contract with the insurance supplier.

BE IT FURTHER RESOLVED, That 4 Policies of the Board B-12 be amended to read as follows:

12. Student Medical Benefit Fee. Commencing with the Summer Session, 1986, the Student Medical Benefit Fee shall comprise two separate but related components:

a. Student Health Fee. Commencing with the Fall-Semester,--1984 Summer Session, 1986, a Student Medical-Benefit Health Fee of ~~\$75.00~~ \$54.50 for Fall Semester, ~~\$75.00~~ \$54.50 for Spring Semester, and ~~\$45.00~~ \$32.75 for Summer Session shall be collected from each student.

b. Student Medical Insurance Premium. Commencing with the Summer Session, 1986, a Student Medical Insurance Premium of \$30.50 for Fall Semester, \$30.50 for Spring Semester, and \$18.25 for Summer Session shall be collected from each student. Subsequent rates are subject to change in accordance with the terms of the contract with the insurance supplier.

Authorization is granted for the expenditure of monies collected from this fee for a comprehensive program of health care for students at SIUC.

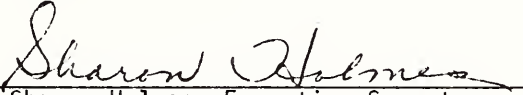
A refund of the Student Medical Benefit Fee components is authorized to the extent that the student is able to demonstrate duplicate medical coverage and such proof is presented to the Administrative Director of the Student Health Program or his designate. Similarly, a refund is authorized for those students precluded from use of the Student Health Program by unusual or extreme geographic considerations.

Under Reports and Announcements by the President, SIUC, President Somit stated that a tape of the Woodwind Quintet and a book published by the SIU Press, Frank Lloyd Wright's Treasures of Taliesin: 76 Unbuilt Designs, would be presented to members of the Board of Trustees.

The Chair announced that a news conference had been scheduled immediately following the regular meeting in the Mississippi Room. He stated that members of the Board and members of the Constituency Committee for the Search for a Chancellor would have lunch in the Vermilion Room at approximately 11:45 a.m. He reported that there would be a meeting of the Constituency Committee at approximately 1:30 p.m.

Mr. Norwood moved that the meeting be adjourned. The motion was duly seconded, and after a voice vote the Chair declared the motion to have passed.

The meeting adjourned at 11:32 a.m.


Sharon Holmes, Executive Secretary

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MINUTES OF THE MEETING OF THE BOARD OF TRUSTEES
SOUTHERN ILLINOIS UNIVERSITY
MARCH 12, 1986

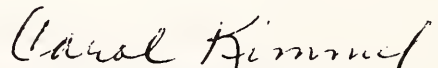
A special meeting of the Board of Trustees of Southern Illinois University convened at 7:30 p.m., Wednesday, March 12, 1986, in Room 441, of the Collinsville Hilton Inn, 1000 Eastport Plaza Drive, Collinsville, Illinois. The regular Chairman and Secretary being present, the meeting was called to order. The following members of the Board were present:

Mr. Barnard B. Birger
Mr. Charles M. Dragovich
Mr. Ivan A. Elliott, Jr.
Mrs. Carol Kimmel, Secretary
Mr. Andy Leighton
Mr. William R. Norwood
Mr. Harris Rowe, Chairman
Mr. A. D. Van Meter, Jr., Vice-Chairman
Dr. George T. Wilkins, Jr.

The Secretary reported a quorum present.

Mr. Elliott moved that the Board go into closed session to consider appointment, employment or dismissal of employees or officers, to adjourn directly from the closed session with no action having been taken, and with no further open meeting. The motion was duly seconded. Student Trustee opinion in regard to this motion was indicated as follows: Aye, Charles M. Dragovich, Andy Leighton; nay, none. The motion carried by the following recorded vote: Aye, Barnard B. Birger, Ivan A. Elliott, Jr., Carol Kimmel, William R. Norwood, Harris Rowe, A. D. Van Meter, Jr., George T. Wilkins, Jr.; nay, none.

The meeting adjourned at 9:25 p.m.



Carol Kimmel, Secretary

The regular monthly meeting of the Board of Trustees of Southern Illinois University convened on Thursday, March 13, 1986, at 10:50 a.m., in the Ballroom of the University Center, Southern Illinois University at Edwardsville. The regular Chairman and Secretary being present, the meeting was called to order. The following members of the Board were present:

Mr. Barnard B. Birger
Mr. Charles M. Dragovich
Mr. Ivan A. Elliott, Jr.
Mrs. Carol Kimmel, Secretary
Mr. Andy Leighton
Mr. William R. Norwood
Mr. Harris Rowe, Chairman
Mr. A. D. Van Meter, Jr., Vice-Chairman
Dr. George T. Wilkins, Jr.

Executive Officers present were:

Dr. James M. Brown, Acting Chancellor of the SIU System
Dr. Earl E. Lazerson, President, SIUE
Dr. Albert Somit, President, SIUC

Also present was Mrs. Sharon Holmes, Executive Secretary of the Board.

The Secretary reported a quorum present.

NOTE: Copies of all background documents furnished to the Board in connection with the following matters have been placed on file in the Office of the Board of Trustees.

The Chair announced that the Board had met at approximately 7:30 p.m., Wednesday, March 12, 1986, in Room 441 of the Collinsville Hilton Inn, Collinsville, Illinois, and a motion had been made to adjourn into executive session to consider information regarding appointment, employment or dismissal of employees or officers. He stated that no other business had been discussed and the meeting adjourned with no action taken.

Under Trustee Reports, Mr. Norwood stated that he had attended the meetings of the State Universities Retirement System on February 14 and 15. He reported that it was a happy meeting, the stock market was up, and investments were doing well. He stated that the retirement system was well over \$2 million

on paper, but that it was still underfunded by a couple of billion dollars. He continued that the retirement system was looking at different ways to protect the funds and to diversify and get into other investments. He reported that another manager had been discharged.

Mrs. Kimmel reported that she had attended the Illinois Board of Higher Education meeting on March 4, but that the April meeting of the IBHE had been cancelled. She announced that Governor Thompson had attended the meeting and had reiterated that in the year of a tight budget education was getting an increase in funding at a time when many other programs were being cut. She stated that Governor Thompson spent most of his time talking about the possibilities of improving the economy in Illinois, the hope for more new industry, and the accomplishments that had been made in gaining industry in Illinois. Mrs. Kimmel outlined briefly the budget: the recommended average salary increase of 6½% exceeds the rate of inflation in Illinois for the fourth consecutive year; \$30 million made available for program improvement will improve the quality of undergraduate education, strengthen and develop those programs most closely linked to economic growth, improve participation and achievement of minority students, and expand college and university initiatives to assist elementary and secondary education; there will be an increase in state funding for student financial aid programs. She stated that it is a better year for higher education than in some previous years. She announced that the Art and Design Facility at Edwardsville, fourth on IBHE's priority list, had been removed from the Governor's budget, and that the Pulliam Hall remodeling was fifth on the IBHE's priority listing.

The Chair announced that there would be a meeting between the Board of Trustees and the Constituency Committee for the Search for a Chancellor following this Board meeting to bring them up-to-date on the search. He stated

that the search is continuing to make progress, that April 15th was set as a possible closure date, and it could be deemed that the process is ahead of schedule.

Under Committee Reports, Dr. Wilkins had no report for the Executive Committee.

Mr. Elliott, Chairman of the Finance Committee, said that the Committee had met in the Mississippi Room of the University Center at 8:30 a.m. on March 13. He gave the following report:

The Committee recommends that Items H, Changes in Student Medical Benefit Fee, SIUC [Amendments to 4 Policies of the Board B-6 and B-12], and I, Increase in Residence Hall Rates and Apartment Rentals, SIUC [Amendment to 4 Policies of the Board B-15], be approved by the Board and placed on the omnibus motion. The Committee recommends that Item N, Tuition Rate Increases for Fiscal Year 1987 [Amendment to 4 Policies of the Board B and C], be approved by the Board. The Committee received reports on the Governor's level of the Operating Budget for Fiscal Year 1987 and proposed travel regulations. Some time ago the Finance Committee had showed an interest in the preparation of specifications in the bidding process on the SIUC Student Center Food Service contract. President Somit recommended the acceptance of the bid from Marriott, and the Committee endorsed his recommendation in regard to the bid. No action is required by the Board on that item. Mr. Tom Britton announced that Dr. Nathaniel L. Felder has been employed to fill the position of Director of Planning for Computing in the Office of the Chancellor. This appointment is presented to the Board today for ratification.

Mrs. Kimmel, Chairperson of the Academic Matters Committee, stated that the Committee had met following the Finance Committee meeting. She gave the following report:

All of these items had been presented to us for information and discussion at the February meeting. The Committee recommends approval of Items L, Reallocation of the University Honors Program from Undergraduate Academic Services to the College of Liberal Arts, SIUC; Q, Abolition of Degree Program: Master of Arts, Major in Behavioral Science, School of Social Sciences, SIUE; R, New Educational Unit: Department of Public Administration and Policy Analysis, School of Social Sciences, SIUE; S, Recommendation for Distinguished Service Award, SIUE (Byron L. Farrell); T, Recommendation for Distinguished Service Award, SIUE (Robert A. Weis), and that they be placed on the omnibus motion. Vice-President and Provost Barbara Teters and three of her colleagues reported on innovation and uniqueness at SIUE which included the general studies program, minority recruitment and retention in engineering, and innovative programs such as the weekend university and the September option program. One of the most

exciting programs is the summer camps for children in writing, computer science, and art.

Mr. Van Meter, Chairman of the Architecture and Design Committee, stated that the Committee had met following the Academic Matters Committee meeting. He gave the following report:

Dr. Brown reviewed the capital budget recommendations. The Architecture and Design Committee approved Item K, Approval of Plans and Specifications and Award of Contracts: Greek Row Air Conditioning, SIUC, and recommends that it be placed on the omnibus motion.

The Chair explained the procedure for the Board's omnibus motion and he proposed that, after discussion, there would be taken up the following matters:

REPORTS OF PURCHASE ORDERS AND CONTRACTS,
JANUARY, 1986, SIUC AND SIUE

In accordance with III Bylaws 1, and procedures effective April 1, 1980, summary reports of purchase orders and contracts awarded during the month of January, 1986, were mailed to the members of the Board in advance of this meeting, copies were placed on file in the Office of the Board of Trustees, and these reports are hereby submitted for information and entry upon the minutes of the Board with respect to the actions of the Executive Committee.

CHANGES IN STUDENT MEDICAL BENEFIT FEE, SIUC
[AMENDMENTS TO 4 POLICIES OF THE BOARD B-6 AND B-12]

Summary

This matter seeks to divide the present Student Medical Benefit Fee into the Student Health Fee (\$44.50 for Fall and Spring Semesters and \$26.75 for Summer Session), which will be used to fund the Student Health Service offered on campus, and the Student Medical Insurance Premium (\$30.50 for Fall and Spring Semesters and \$18.25 for Summer Session), which will be used to fund the off-campus insurance and associated cost. Also this matter seeks to raise the Student Health Fee to \$54.50 for Fall and Spring Semesters and \$32.75 for Summer Session.

Rationale for Adoption

The dividing of the health fee is recommended for two reasons. First, this is the method used by other state universities and will enable our fees to be presented in a comparable way to prospective students. Second, the decision to move away from self-insurance to a program covered by an insurance provider more clearly divides the cost between on-campus care and coverage for off-campus expenses (hospitalization, specialists, etc.).

Effective August 14, 1985, an insurance premium per student is being paid to Blue Cross/Blue Shield. The contract provides for discounts on the premium if the Health Service provides certain administrative functions and continues to offer certain health programs designed to hold down medical costs. This matter proposes designating the amount of the full premium, before discounts, as the Student Medical Insurance Premium. The amount arising from the discounts will then be used in support of the respective activities responsible for the discounts. Obviously, the discounts would be due to the insurance carrier if the respective functions were not provided by the Health Service. The savings will be reflected in the amount of the Student Health Fee.

It is further proposed that, while increases in the Student Health Fee would continue to come to the Board in the usual manner, increases in the Student Medical Insurance Premium would be tied to the contract with the insurance carrier. In effect, approval of the insurance contract by the Board would be approval of changes in the Student Medical Insurance Fee.

In projecting the FY-87 budget, the University's guidelines for a 13% salary increase and 5% general price increases were used. In addition, an 8% increase was used for price increases related to medical benefits. In the event that actual salary increases are less than 13%, the savings would be used to increase working cash.

The FY-87 projections show an operating deficit of \$531,361. Two approaches are proposed to cover this deficit: an increase in direct charges and an increase in the general fee. Further, by having the increased charges take effect in FY-86 and the fee increase in Summer, 1986, \$74,397 will be available toward reducing the FY-86 operating deficit. This approach represents a balance between assessing costs to the user and the concept of shared risk.

Pharmacy charges will be increased by 10% effective January, 1986, and by another 10% in January, 1987. Effective January 1, 1986, the front door fee will be increased by \$2.00 to a \$5.00 fee. An increase in the Student Health Fee of \$10.00 for Fall and Spring Semesters and \$6.00 for the Summer Session is proposed.

Even with the proposed increases, this matter presents a more economical health benefit package than is available on the open market. The establishment of a separate Student Medical Insurance Premium tied to the contract with an insurance carrier provides a more equitable comparison of the SIUC fee structure to current and prospective students vis-a-vis the other Illinois universities.

Considerations Against Adoption

Any increase in fees should be viewed with concern to the extent it becomes a barrier to students seeking further education. On the other hand, the real cost to students would be significantly increased if they were faced with buying a similar package on the open market.

Consideration could be given to a larger fee increase in light of the virtual absence of any working cash or contingency funds for major repair or replacement of essential equipment. It is known, for example, that X-ray

equipment with a \$100,000 replacement cost has exceeded its expected service life. However, the proposed increase is a balance between the concerns of fiscal soundness and the cost to the student consumers.

Constituency Involvement

The Budget Committee of the Student Health Program Advisory Board has been directly involved in the review and analysis of the Student Health Program as reflected in the FY-87 budget and has approved and recommended the proposed increase. (This board is comprised of three graduate and six undergraduate students appointed by the respective constituency groups.) In addition, this matter has been reviewed by the leadership of the respective student constituencies.

On November 20, 1985, a recommendation to support the proposed Health Service increases was presented to the Student Senate by the commissioner for Housing, Tuition, and Fees with the support of that commission. The recommendation failed to pass the Senate. It is expected that this matter will be considered again by the Student Senate.

The Graduate and Professional Student Council, on November 20, 1985, voted to support the proposed increases.

Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That, effective with the collection of fees for Summer Session, 1986, 4 Policies of the Board B-6 be amended to show the following schedule for the Student Medical Benefit Fee:

<u>Hours</u>	<u>Student Health Fee¹</u>	<u>Student Medical Insurance Premium⁷</u>
1	\$54.50	\$30.50
2	54.50	30.50
3	54.50	30.50
4	54.50	30.50
5	54.50	30.50
6	54.50	30.50
7	54.50	30.50
8	54.50	30.50
9	54.50	30.50
10	54.50	30.50
11	54.50	30.50
12 or more	54.50	30.50

¹Rate shown applies to Fall and Spring Semesters only; Summer Session rate is \$32.75.

⁷Rate shown applies to Fall and Spring Semesters only; Summer Session rate is \$18.25. Subsequent rates are subject to change in accordance with the terms of the contract with the insurance supplier.

BE IT FURTHER RESOLVED, That 4 Policies of the Board B-12 be amended to read as follows:

12. Student Medical Benefit Fee. Commencing with the Summer Session, 1986, the Student Medical Benefit Fee shall comprise two separate but related components:

- a. Student Health Fee. Commencing with the Summer Session, 1986, a Student Health Fee of \$54.50 for Fall Semester, \$54.50 for Spring Semester, and \$32.75 for Summer Session shall be collected from each student.
- b. Student Medical Insurance Premium. Commencing with the Summer Session, 1986, a Student Medical Insurance Premium of \$30.50 for Fall Semester, \$30.50 for Spring Semester, and \$18.25 for Summer Session shall be collected from each student. Subsequent rates are subject to change in accordance with the terms of the contract with the insurance supplier.

Authorization is granted for the expenditure of monies collected from this fee for a comprehensive program of health care for students at SIUC.

A refund of the Student Medical Benefit Fee components is authorized to the extent that the student is able to demonstrate duplicate medical coverage and such proof is presented to the Administrative Director of the Student Health Program or his designate. Similarly, a refund is authorized for those students precluded from use of the Student Health Program by unusual or extreme geographic considerations.

Student Health Program
Statement of Revenue and Expense
(November 12, 1985)

	FY-84 <u>Actual</u>	FY-85 <u>Actual</u>	FY-86 <u>Budget</u>	FY-87 <u>Projected</u>
BEGINNING CASH	\$ 15,643	\$ 229,377	\$ 313,528	\$ 17,192
REVENUE:				
State Funds	224,979 ^a	195,029 ^b	163,828 ^c	174,956 ^d
S.M.B. Fee	2,571,978	2,955,790	2,904,101 ^e	2,846,019 ^f
Pharmacy Charges	229,835	251,561	307,006 ^g	325,192 ^h
Front Door Fees	101,328	108,181	109,464 ⁱ	107,275 ^f
Full Charge Fees	116,107	112,715	110,000 ^j	107,800 ^f
Hospital Deductible, 10%	19,744	38,101	47,468 ^k	46,519 ^f
Interest Earned	25,585	73,087	70,000	55,000
TOTAL REVENUE	<u>\$3,289,556</u>	<u>\$3,734,464</u>	<u>\$3,711,867</u>	<u>\$3,662,760</u>

	FY-84 <u>Actual</u>	FY-85 <u>Actual</u>	FY-86 <u>Budget</u>	FY-87 <u>Projected</u>
OFF-CAMPUS EXPENSE:				
Blue Cross/Blue Shield	\$ 0	\$ 0	\$1,058,441 ^l	\$1,160,797 ^m
Cost Containment Credit	0	0	(125,507) ⁿ	(137,709) ^o
Ambulance	13,901	10,665	1,024	0
Hospital	427,732	640,515	162,082	42,000
Insurance	127,838	166,817	0	0
Professional Services	286,695	295,433	98,694	18,000
Subtotal	<u>\$ 856,166</u>	<u>\$1,113,430</u>	<u>\$1,194,734</u>	<u>\$1,083,089</u>
ON-CAMPUS EXPENSE:				
Salaries	\$1,543,345	\$1,675,271	\$1,863,898	\$2,089,318 ^p
Wages	86,683	86,695	92,614	92,614
less F.W.S.	(7,357)	(6,082)	(6,000)	(6,000)
Equipment	23,513	94,124	100,000	50,000
Medical Supplies	91,242	113,519	141,831	153,177 ^q
Pharmacy Items for Resale	188,608	207,094	259,200	279,936 ^q
Malpractice Insurance	13,556	11,841	28,000	30,240 ^q
Other Current Expenses	210,228	280,778	325,828	342,119 ^r
Contracts	37,440	37,300	40,300	40,300
Telecommunications	32,398	36,343	42,195	39,328 ^s
Subtotal	<u>\$2,219,656</u>	<u>\$2,536,883</u>	<u>\$2,887,866</u>	<u>\$3,111,032</u>
TOTAL EXPENSE	\$3,075,822	\$3,650,313	\$4,082,600	\$4,194,121
REVENUE OVER EXPENSE	\$ 213,734	\$ 84,151	\$ (370,733)	\$ (531,361)
Proposed Increases:				
Pharmacy Charges			\$ 12,792 ^t	\$ 67,694 ^t
Front Door Fees			36,488 ^u	71,516 ^u
S.M.B. Fees			25,117 ^v	379,469 ^f
Subtotal	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ 74,397</u>	<u>\$ 518,680</u>
ENDING CASH BALANCE	\$ 229,377	\$ 313,528 ^w	\$ 17,192	\$ 4,511 ^x

Student Health Program
Statement of Revenue and Expense
Footnotes

^a Does not include \$50,187 for athletic trainers no longer charged to this account.

^b Does not include \$61,368 for athletic trainers no longer charged to this account.

^c Reflects an \$11,000 base decrease in available state funds for FY-86 only; restored in FY-87.

- ^dIncludes base reduction of \$20,000 plus 13% projected increase.
- ^eBased on Fall 1985 fee assessments, shows 0.3% decline from Fall 1984.
- ^fBased on projected 2% enrollment decline.
- ^gAssumes 20% markup and 99% collection rate.
- ^hAssumes 2% decline in usage and an 8% inflation increase in base prices.
- ⁱAssumes 36,448 visits at \$3.00.
- ^jIncludes CESL students, Worker's Compensation, and billing for full charges not covered under the program (e.g., student given refunds for duplicate coverage).
- ^kAmounts billed for 10% deductible on hospital expenses.
- ^lProgram became effective August 14, 1985; Fall and Spring premiums only. Summer 1986 premiums due July 15, 1986.
- ^mReflects 2% projected enrollment decline plus premiums for a full year.
- ⁿCost containment credit from Blue Cross to offset costs of Dial-A-Nurse program and cost for University to administer insurance billings.
- ^oReflects 2% projected enrollment decline since cost containment credit is based on enrollment.
- ^pIncludes projected 13% increase after a \$14,944 reduction in the base.
- ^qAssumes 8% inflation rate for medical items.
- ^rAssumes 5% general inflation.
- ^sReflects \$4,740 reduction in computer terminal lease charges and a 5% price increase.
- ^tReflects 10% increase in pharmacy prices effective January 1, 1986, and another 10% increase effective January 1, 1987. Reflects 2% enrollment decline in FY-87.
- ^uReflects \$2.00 increase in front door fees effective January 1, 1986, and reflects 2% enrollment decline in FY-87.
- ^vProposed fee increase effective Summer Session, 1986, would generate cash collections in FY-86. Assumes 60% collection of \$6.00 increase prior to June 30, 1986.
- ^wFY-85 expenses include accounts payable of \$10,475 in medical supplies and \$18,645 in other current expenses. Actual cash balance was \$29,120 more than amount shown here.
- ^xSavings from an actual FY-87 salary increase of less than 13% to be applied to increasing this amount.

INCREASE IN RESIDENCE HALL RATES AND APARTMENT RENTALS, SIUC
[AMENDMENT TO 4 POLICIES OF THE BOARD B-15]

Summary

This matter proposes increases in residence hall rates and apartment rentals for all University Housing areas, SIUC, effective Fall Semester, 1986, for residence halls and effective July 1, 1986, for apartment rentals. Typical increases are \$48 per semester (3.88%) for double occupancy room and board in the residence halls and a range of \$9 to \$12 per month (3.70% to 4.04%) in apartment rentals.

Rationale for Adoption

Operations in the funded debt areas have shown surpluses from FY-82 through FY-85. The current budget for FY-86 projects a slight loss of \$89,400. Without a rate increase, the FY-87 budget projects a deficit of \$727,400. The proposed increases would generate \$492,200, leaving a deficit of \$235,200 to be paid from the surpluses of the previous years.

Analysis of the past five years shows that the operating experience has been better than the original budget. Several factors have contributed to this experience. While revenue from operations has remained close to budget (a 5-year average of \$13,040 over budget), revenue from investments has averaged \$71,662 over budget. Higher interest rates and the more favorable cash flow have accounted for this average. At the same time, total expenses have averaged \$299,447 under budget. This difference has been primarily due to lower than anticipated utility costs and food prices.

The FY-87 budgeted use of Revenue Bond Fee funds shows a decline of \$53,000 due to the declining enrollment since that fee was established. However, this decline is more than offset by the \$75,100 reduction in debt service expense projected for FY-87, due primarily to the refinancing of the bonds. (There has been a \$412,000 reduction in debt service expense from operations from FY-81 to FY-87.) Operating income from sources other than housing rates and rentals is projected to increase by \$49,000.

The expense budget is based upon the RAMP guidelines of 13% salary increase, 3% utility increase, and 5% general price increases. Any savings from an actual salary increase of less than 13 percent will be used to reduce the \$172,200 budgeted from the repair and replacement reserves. An actual increase of 8% would eliminate any use of the reserves. At present these reserves are still underfunded. With continued good experience, they will be allowed to build up to their fully funded level. Meanwhile, current repair and replacement needs are being met from current operations under "Special Projects."

A major project involves the air conditioning of Greek Row. As previously approved by the Board, this project will be funded from current operations rather than financed by the sale of bonds. Housing's portion of this project will be funded by \$200,000 from FY-86 and \$600,000 from FY-87 and FY-88, respectively. The remaining expense under "Special Projects" comprises projects approved from a list compiled by housing staff and student residents. These projects are reviewed and discussed with the residents through the various area

Executive Councils and the University Housing Liaison Committee to establish priorities and the need or desirability for the projects.

Southern Hills apartment complex and Greek Row are part of the same funded debt operations as the residence halls and, as such, share in their common operating experience. Evergreen Terrace, Elizabeth Apartments, and University Courts are separately funded.

Evergreen Terrace continues to operate with a positive cash balance after having resolved a long-term deficit in FY-83. The cash balance as of June 30, 1985, was \$38,232. A deficit of \$19,700 is projected for FY-86, reducing the cash balance by one half. The proposed budget for FY-87 projects a \$43,100 operating deficit, of which \$39,100 would be recovered by the proposed 4% rent increases, leaving a net operating deficit of \$4,000 and a projected ending cash balance of \$14,532. Any savings from the 13% salary increase, 3% utility increase, and 5% general price increases would be applied toward restoring the working cash balance.

It should be noted that the expense lines for maintenance and for special projects were increased in FY-86 over previous years in response to the age of the buildings and the requests of the residents for improved facilities. These base increases are carried over into FY-87 and will be managed to assure a continuing positive cash balance.

A combined statement is shown for Elizabeth Street Apartments and University Courts. These units are now debt free and the extensive remodeling of University Courts is complete, but badly needed remodeling of Elizabeth Street Apartments has just begun. After completion of this major remodeling, it is planned to establish a repair and replacement reserve to provide for future needs without such heavy use of current operating funds. Any savings from the RAMP guidelines increases will be applied either to the remodeling or to the working cash balance. The proposed budgets require the use of working cash and project an ending cash balance of \$5,197. The special projects line will be managed to assure a positive cash balance for FY-86 and FY-87.

Considerations Against Adoption

This matter represents a compromise among three considerations: a concern for an adequate cash position; a concern for adequate maintenance of facilities conducive to a good educational environment; and a desire to hold costs to students as low as possible.

Constituency Involvement

The University Housing Liaison Committee has been involved in the preparation of the proposed budgets and full financial information has been shared with them. This group is comprised of student representatives from each of the housing areas. Further, this matter has been shared with each of the residence area councils.

This matter has been shared with four campus constituencies. On November 6, 1985, the Graduate and Professional Student Council voted to support the proposed rate increases. On November 20, 1985, the Undergraduate Student

Organization voted to approve the proposed rate and rental increases. On December 11, 1985, the Administrative and Professional Staff Council voted to support the proposed rates and rentals. The Executive Council of the Faculty Senate has indicated that fee and housing increases are largely a student matter and should not be considered by the Senate for a recommendation either way.

Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That the rents and charges heretofore established for the following University Housing shall be and are hereby changed until otherwise amended to the rate shown in the following schedule, and that 4 Policies of the Board B-15 be and is hereby amended to read as follows:

15. University Housing:

- a. Schedule of rates for University-operated single student housing at SIUC effective Fall Semester, 1986:

Room and Board Rates (double occupancy)	Semester Rate
Brush Towers	\$ 1,284
Thompson Point	1,284
University Park	1,284
Greek Row (individual contracts)	1,284
 Room Rates	
Greek Row:	
Individual Contract (double occupancy, semester rate)	\$ 786
Building Lease (academic year)	\$40,392
Building Lease to SIU without utilities and maintenance	\$20,300
 Food Contract Only	
Resident	\$ 498
Non-resident	\$ 649
 Single Room Increment	
Increment to be added to semester rate of resident desiring a single room	\$ 343
 Summer Session	
Double occupancy, room and board	\$ 773
Single room increment	\$ 87

- b. Schedule of rates for University operated apartment rental housing (includes utilities) at SIUC effective July 1, 1986:

	<u>Monthly Rate</u>
Southern Hills	
Efficiency - Furnished	\$232
One-Bedroom - Furnished	252
One-Bedroom - Modified	252
Two-Bedroom - Unfurnished	262
Two-Bedroom - Furnished	270
Two-Bedroom - Modified	270
Evergreen Terrace Apartments*	
Two-Bedroom - Unfurnished	\$292
Three-Bedroom - Unfurnished	316
Elizabeth Apartments	\$270
University Courts	\$323

*Rates subject to approval of the SIU Foundation (Carbondale) and the Department of Housing and Urban Development.

APPROVAL OF PLANS AND SPECIFICATIONS AND AWARD OF
CONTRACTS: GREEK ROW AIR CONDITIONING, SIUC

Summary

This matter seeks the approval of plans and specifications and the award of contracts for the first phase of the project to install air conditioning in Greek Row.

The estimates for this phase of the project totaled \$740,000. The low bids totaled \$567,995. Because all parts of this first phase involve work in and for buildings used as dormitories, all funds will be from housing revenues.

This matter further requests the approval of the plans and specifications associated with this work.

Rationale for Adoption

At its meeting on July 11, 1985, the Board of Trustees approved a \$2,000,000 project to install air conditioning in the fifteen buildings that comprise Greek Row. Five buildings are occupied by academic and administrative units, and state appropriations of approximately \$595,000 will be used for that work. The remaining ten buildings are student dormitories, and student housing fees of approximately \$1,405,000 will be used for that work.

This first phase of the project improves and extends the electrical power to eight dormitories and provides for the initial installation of air conditioning in four dormitories. The eight buildings receiving power

extensions are Fulkerson, Barber, Stein, Caldwell, Scott, Crawford, Slater, and Shuman Halls. The four buildings receiving air conditioning are Barber, Stein, Slater, and Shuman Halls.

Favorable bids have been received for this work and the award of contracts is requested at this time.

Mr. Charles Pulley, AIA, has reviewed the plans and specifications and recommends their approval.

Considerations Against Adoption

University officers are aware of none.

Constituency Involvement

This request has the involvement and recommendation of the Vice-President for Campus Services, the Vice-President for Student Affairs, the Director of the Physical Plant, the Director of Housing, and the Director of Facilities Planning, SIUC.

Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That:

- (1) The contract to extend electrical power to eight buildings in Greek Row be and is hereby awarded to Clinton Electric Co., Ina, Illinois, in the amount of \$93,330.
- (2) The contract to do the electrical work for air conditioning in four buildings in Greek Row be and is hereby awarded to Brown Electric Co., Goreville, Illinois, in the amount of \$84,550.
- (3) The contract to do the mechanical work for air conditioning in four buildings in Greek Row be and is hereby awarded to H & H Plumbing, Heating and Electric Co., Inc., Carbondale, Illinois, in the amount of \$325,030.
- (4) The contract to do the general work for air conditioning in four buildings in Greek Row be and is hereby awarded to J & L Robinson Construction Co., Carbondale, Illinois, in the amount of \$65,085.
- (5) Final plans and specifications for the electrical extensions and for the air conditioning work are hereby approved as submitted to the Board of Trustees for review, and shall be placed on file in accordance with I Bylaws 9, contingent upon favorable recommendation of the Architecture and Design Committee.
- (6) The President of Southern Illinois University at Carbondale be and is hereby authorized to take whatever action may be required in the execution of this resolution in accordance with established policies and procedures.

REALLOCATION OF THE UNIVERSITY HONORS PROGRAM FROM
UNDERGRADUATE ACADEMIC SERVICES TO THE COLLEGE OF
LIBERAL ARTS, SIUC

Summary

This matter proposes administrative reallocation of the University Honors Program from its current location in Undergraduate Academic Services to the College of Liberal Arts.

Rationale for Adoption

This move will increase the academic credibility of the program among both the faculty and the students. In addition, reallocation of the program following an infusion of new state resources appropriated for Fiscal Year 1986 will facilitate program growth and expansion. The program expansion will allow a larger population of students to be served and incorporate broader participation by faculty across the campus.

Considerations Against Adoption

University officers are aware of none.

Constituency Involvement

This action was supported by the Associate Vice-President for Academic Affairs and Research-Planning, concurred in by the Council of Deans, approved by the Faculty Senate, and recommended by the Vice-President for Academic Affairs and Research, SIUC.

Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That the University Honors Program be transferred from the administrative control of Undergraduate Academic Services to the administrative control of the College of Liberal Arts, SIUC, effective March 31, 1986; and

BE IT FURTHER RESOLVED, That the President of Southern Illinois University at Carbondale is authorized to take those actions necessary to implement the reallocation without further action by this Board.

ABOLITION OF DEGREE PROGRAM: MASTER OF ARTS, MAJOR IN
BEHAVIORAL SCIENCE, SCHOOL OF SOCIAL SCIENCES, SIUE

Summary

This matter proposes the abolition of the Master of Arts degree program, major in Behavioral Science, School of Social Sciences, SIUE, effective June 30, 1987.

Rationale for Adoption

A Graduate School program review of the Behavioral Science major was conducted in academic years 1978-79 and 1979-80. It identified an ambiguous curriculum focus and declining enrollments as problems warranting serious attention. Neither of these issues has been adequately addressed since the review. Unclear program objectives pose problems for both faculty and students. The program does not provide for the integration of subject matter from the several different disciplines which contribute to it. Many students who entered the program did so because there was no graduate degree program in anthropology.

Since 1978, the program's enrollments have slowly but steadily declined. In Fall 1984, there were only seven declared majors. The number of degrees granted has been similarly modest, with an average of three graduates per year from the program. Because of low enrollment, the program's normative costs are the highest for its program category in the state. Efforts to increase enrollment have not been successful.

Students currently enrolled in the program will have ample opportunity to complete their studies before the designated termination date. Since the program is multidisciplinary, faculty who have taught the courses will be able to devote their full attention to their respective fields. The present program coordinator will be reassigned, and the resources associated with the program will be reallocated.

Considerations Against Adoption

University officers are aware of none.

Constituency Involvement

This proposal was initiated by the Dean of the School of Social Sciences, SIUE. It has been approved by the Graduate Council, SIUE. In accordance with the SIUE tenure policy, which requires that a "broadly based University committee" be convened to consider University budget and program decisions, the proposal was reviewed by the University Planning and Budget Council. This action is recommended for adoption by the Vice-President and Provost and by the President, SIUE.

Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That the Master of Arts, major in Behavioral Science, School of Social Sciences, SIUE, be and is hereby abolished effective June 30, 1987, and that the Southern Illinois University at Edwardsville Tenure Policy and Guidelines as approved by the Chancellor, June 30, 1983, be adhered to in the question of faculty members assigned to the program who will be affected by this resolution; and

BE IT FURTHER RESOLVED, That this action be reported to the staff of the Illinois Board of Higher Education.

NEW EDUCATIONAL UNIT: DEPARTMENT OF PUBLIC ADMINISTRATION
AND POLICY ANALYSIS, SCHOOL OF SOCIAL SCIENCES, SIUE

Summary

This matter proposes establishing a Department of Public Administration and Policy Analysis in the School of Social Sciences, SIUE. The new Department would encompass two existing graduate programs, the Master of Public Administration (MPA) and the Master of Science, major in Urban Affairs and Policy Analysis (UAPA). The Department will be administered by its own chairperson and will report to the Dean of the School of Social Sciences. A new program request is appended to this matter as Attachment A.

No new degree or program is created by this action.

Rationale for Adoption

Currently, the Master of Public Administration is housed in the Department of Government and Public Affairs, and the Master of Science, major in Urban Affairs and Policy Analysis, is a free-standing degree program outside the University's school structure that reports directly to the Vice-President and Provost. In January 1984, the Vice-President and Provost charged an ad hoc University committee to review graduate offerings for students seeking careers in public policy and administration and matters of governance as they affect such instruction. The committee recommended that a department be created to house the two government-related programs, and the Vice-President and Provost concurred. In addition, the Long Range Planning Committee of the University Planning and Budget Council had recommended integration of the two programs, and the University's Goals and Objectives statement for 1984-85 had proposed consolidation of these two programs in the School of Social Sciences. Finally, consultants to the University and the ad hoc committee observed that the inclusion of these programs in a single unit would yield tangible gains in administrative coherence and efficiency.

Creation of this department will affect both the two programs and the present Department of Government and Public Affairs. Two faculty members from Government who are identified primarily with the MPA program will join the new unit; a reduction in instructional responsibilities in Government will offset the reduction in faculty. Two faculty members currently teaching in the UAPA program will become members of the new unit, and two additional faculty members will be sought as funds become available.

Placing the UAPA degree program in this department will end the anomaly of a graduate degree program outside the school structure of the University. Placing the two public affairs programs in the same department will enhance opportunities for instructional cooperation and strengthen the University's ability to secure program accreditation from the National Association of Schools of Public Affairs and Administration. The new department will be responsible to the Dean of the School of Social Sciences.

Considerations Against Adoption

University officers are aware of none.

Constituency Involvement

This matter was initiated by the Dean of the School of Social Sciences and the Vice-President and Provost, SIUE. It has been reviewed and approved by the Graduate Council, the University Planning and Budget Council, and the Faculty Senate. It is recommended for adoption by the Vice-President and Provost and the President, SIUE.

Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That establishment of a Department of Public Administration and Policy Analysis in the School of Social Sciences, SIUE, to include the graduate programs Master of Public Administration and Master of Science, major in Urban Affairs and Policy Analysis, be and is hereby approved as presented to the Board this date, to be effective July 1, 1986, or as soon as possible thereafter; and

BE IT FURTHER RESOLVED, That this action be forwarded to the Illinois Board of Higher Education for its consideration.

RECOMMENDATION FOR DISTINGUISHED SERVICE AWARD, SIUESummary

The Acting Chancellor, on the recommendation of the University Committee for Honorary Degrees and Distinguished Service Awards and the President of Southern Illinois University at Edwardsville, presents to the Board of Trustees a resolution recommending the presentation of the Distinguished Service Award to Mr. Byron L. Farrell at an early commencement of Southern Illinois University at Edwardsville.

Rationale for Adoption

Byron L. Farrell was born November 10, 1938, in Fort Wayne, Indiana, and attended schools in Waterloo, Indiana. After service in the United States Navy he attended Purdue University where he received his baccalaureate degree in civil engineering in 1962.

In June, 1962, Mr. Farrell joined the G. Helmkamp Excavating and Trucking Company. He served that firm, which was renamed Helmkamp Construction Company in 1980, as an engineer, superintendent, general superintendent, and vice president. In March, 1982, he was named President of the Company.

Throughout his career, Mr. Farrell has actively served his community and profession. He served on the Wood River City Council and on the Board of Directors of the Piasa Council of the Boy Scouts of America. For more than a decade, he was a member of the Board of the East Alton-Wood River Community High

School. Professionally, he has lent his talents to the work of the National Associated General Contractors. He chaired the group's Minority Business Advisory Committee and its American Consulting Engineers Council. He served on the Association's committees concerned with equal opportunity, the Superfund, and municipal utilities, and on the National Association of Women in Construction. Since 1975, he has been a director of the Southern Illinois Builders Association, serving in 1979 and 1980 as the Association's president.

In 1978, he helped found Involvement and Management Advance Growth and Employment (IMAGE) and accepted the position of co-chair of the organization. IMAGE was established to bring the participants in the construction industry together to resolve problems and promote a more effective construction industry in the Metro-East area. IMAGE involves labor, management, architects and designers, and contractors in the promotion of growth and development for southwestern Illinois.

As co-chairman of IMAGE since its creation, Byron Farrell has given unselfishly of his time and talents to better the Metro-East region. He shares the vision of an invigorated regional economy and dedicates much of his energy to achieving that goal. He recognizes the importance of a healthy regional economy as the foundation on which many elements of a better standard of living must rest. Better schools and educational services, recreational facilities, and transportation services are all related to the achievement of IMAGE's purpose. Because of his commitment to IMAGE and the improvement in labor-management relations that commitment has helped produce, the Metro-East area is viewed more and more as a preferred place to develop business, to work, and to live.

It is because of Byron Farrell's dedication to achieving the purposes of IMAGE and thereby the general improvement of the Metro-East region that this recommendation for the Distinguished Service Award is presented.

Considerations Against Adoption

University officers are aware of none.

Constituency Involvement

The University Committee for Honorary Degrees and Distinguished Service Awards and the President of Southern Illinois University at Edwardsville have recommended this recognition in honor of Mr. Byron L. Farrell.

Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That, upon the recommendation of the University Committee for Honorary Degrees and Distinguished Service Awards and the President of Southern Illinois University at Edwardsville, the Distinguished Service Award, SIUE, be presented to Mr. Byron L. Farrell at the June 14, 1986, commencement or some commencement thereafter of Southern Illinois University at Edwardsville.

RECOMMENDATION FOR DISTINGUISHED SERVICE AWARD, SIUE

Summary

The Acting Chancellor, on the recommendation of the University Committee for Honorary Degrees and Distinguished Service Awards and the President of Southern Illinois University at Edwardsville, presents to the Board of Trustees a resolution recommending the presentation of the Distinguished Service Award to Mr. Robert A. Weis at an early commencement of Southern Illinois University at Edwardsville.

Rationale for Adoption

Robert A. Weis was born July 9, 1932, in St. Louis, Missouri, and attended schools in St. Louis. After service in the United States Air Force from 1951 through 1956, he resumed work as a bricklayer. As an accomplished craftsman in his trade and an advocate for the needs and rights of workers, he rose to leadership in the Bricklayers Union Local No. 65. Since 1966 he has held positions as Corresponding Secretary, Financial Secretary, and Business Agent, and since June, 1975, as the elected Business Manager of the local. In recognition of his leadership and dedication to his craft, he has been elected continuously since June, 1975, to the position of President of Bricklayers District Council No. 2 of southwest Illinois which covers seventeen counties. In addition, he serves as trustee to the Pension and the Health and Welfare Boards for various union locals, as chairman of the Bricklayers Joint Apprentices and Masonry Promotion Trusts, and as a member of the Bricklayers International Union Bylaws and Constitution Committee.

Active in civic affairs, Robert Weis serves in a variety of positions. He has been honored by the Illinois Youth Soccer Association, the Tri-City YMCA, the United Way, and by various fraternal orders. He is a member of the Board of Directors of the Gordon F. Moore Park, the Board of Directors of the Regional Commerce and Growth Association, the Board of Directors of the Private Industry Council for Madison and Bond Counties, and serves as Secretary to the Leadership Council for Southwestern Illinois.

In 1978, Mr. Weis helped found Involvement and Management Advance Growth and Employment (IMAGE), and has served as co-chairman of the organization since its creation. IMAGE was established to bring the participants in the construction industry together to resolve problems and promote a more effective construction industry in the Metro-East area. IMAGE involves labor, management, architects and designers, and contractors in the promotion of growth and development for southwestern Illinois.

Mr. Weis' appreciation of the need to improve labor-management relations and his skill at forging compromise solutions have been pivotal to the success of IMAGE. Though always an advocate for union workers, Mr. Weis understands that both labor and management enjoy greater benefits through a cooperative approach to solving problems. He recognizes that better educational services, recreational facilities and transportation services, and more jobs for the region's people are all related to IMAGE's goals for economic development. As a result, Robert Weis has become a principal spokesman for and key player in the economic revitalization of southwest Illinois.

It is because of Robert Weis' dedication to achieving the purposes of IMAGE, and his leadership in establishing cooperative labor-management relations, that this recommendation for the Distinguished Service Award is presented.

Considerations Against Adoption

University officers are aware of none.

Constituency Involvement

The University Committee for Honorary Degrees and Distinguished Service Awards and the President of Southern Illinois University at Edwardsville have recommended this recognition in honor of Mr. Robert A. Weis.

Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That, upon the recommendation of the University Committee for Honorary Degrees and Distinguished Service Awards and the President of Southern Illinois University at Edwardsville, the Distinguished Service Award, SIUE, be presented to Mr. Robert A. Weis at the June 14, 1986, commencement or some commencement thereafter of Southern Illinois University at Edwardsville.

Mr. Norwood moved the reception of Reports of Purchase Orders and Contracts, January, 1986, SIUC and SIUE; the ratification of Changes in Faculty-Administrative Payroll, SIUC, SIUE, and the Office of the Chancellor; and the approval of Minutes of the Meetings held February 13, 1986; Changes in Student Medical Benefit Fee, SIUC [Amendments to 4 Policies of the Board B-6 and B-12]; Increase in Residence Hall Rates and Apartment Rentals, SIUC [Amendment to 4 Policies of the Board B-15]; Approval of Plans and Specifications and Award of Contracts: Greek Row Air Conditioning, SIUC; Reallocation of the University Honors Program from Undergraduate Academic Services to the College of Liberal Arts, SIUC; Abolition of Degree Program: Master of Arts, Major in Behavioral Science, School of Social Sciences, SIUE; New Educational Unit: Department of Public Administration and Policy Analysis, School of Social Sciences, SIUE; Recommendation for Distinguished Service Award, SIUE (Byron L. Farrell); and Recommendation for Distinguished Service Award, SIUE (Robert A. Weis). The

motion was duly seconded. Student Trustee opinion in regard to this motion was indicated as follows: Aye, Charles M. Dragovich, Andy Leighton; nay, none. The motion carried by the following recorded vote: Aye, Barnard B. Birger, Ivan A. Elliott, Jr., Carol Kimmel, William R. Norwood, Harris Rowe, A. D. Van Meter, Jr., George T. Wilkins, Jr.; nay, none.

The following matter was withdrawn from the agenda:

PROJECT APPROVAL, SELECTION OF ARCHITECT, PERMISSION
TO REQUEST RELEASE OF FUNDS: SMALL BUSINESS
INCUBATOR, SIUC

Summary

This matter seeks approval to construct a building which will provide leased facilities to new and expanding small businesses. The project will cost \$6,000,000 and funding will come from capital appropriations to the Capital Development Board (CDB).

This matter further requests the recommendation of a private architectural firm be made to the CDB for the purpose of preparing the plans and specifications for this project.

In addition, this matter seeks permission to request the release of all current and future capital funds for this project.

Rationale for Adoption

The University has initiated a program to promote the economic development of the region and the state. This program has as its base a facility owned and operated by the University in which new and expanding small businesses can economically lease adequate space for their office and product assembly operations. This incubator concept has proven to be a successful alliance between the university, the businesses, and the region in other locations throughout the nation.

The building will contain approximately 30,000 square feet to be divided equally among office space, laboratory space for research and development, and service space for product assembly and construction processes.

The current appropriation contains \$50,000 for portions of the preliminary design work. Subsequent appropriations will provide the remainder of the design funds and for the construction of the facility.

A private architectural/engineering firm has been selected for recommendation through the approved process established by the Board of Trustees. It is requested that the firm of Ferry and Walton Architects be recommended to the CDB for this project.

Considerations Against Adoption

University officers are aware of none.

Constituency Involvement

This matter has the involvement and recommendations of the Vice-President for Campus Services, the Director of the Physical Plant, the Vice-President for Academic Affairs and Research, the Director of International and Economic Development, and the Director of Facilities Planning, SIUC.

Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That:

- (1) The project to construct a Small Business Incubator building be and is hereby approved at an estimated cost of \$6,000,000.
- (2) The source of funds is capital appropriations to the CDB in FY 1986 and other subsequent appropriations.
- (3) The architectural firm of Ferry and Walton Architects, Springfield, Illinois, be and is hereby recommended to the CDB for this project.
- (4) Permission be and is hereby granted to request the release of current and future capital appropriations for this project.
- (5) The President of Southern Illinois University at Carbondale be and is hereby authorized to take whatever action may be required in the execution of the resolution in accordance with established policies and procedures.

The following matter was presented:

TUITION RATE INCREASES FOR FISCAL YEAR 1987
[AMENDMENT TO 4 POLICIES OF THE BOARD B AND C]

Summary

This matter proposes tuition rate increases for Fiscal Year 1987 for The Southern Illinois University System institutions as specified in Table 1, attached.

Rationale for Adoption

In accord with its established policies, the Illinois Board of Higher Education at its meeting of January 7, 1986, formally recommended a general 6% increase in tuition at public universities for FY-87. This recommended increase will provide about \$7.9 million of a total proposed FY-87 increase amounting to about \$105.6 million for public universities.

This tuition level possibility was reviewed by the Acting Chancellor in his comments on the Notice of Proposed Tuition Rate Increases for Fiscal Year 1987 as presented to this Board at its meeting on February 13, 1986.

Review of tuition increase possibilities for FY-87 leaves no really desirable alternatives. The IBHE budget narrative for FY-87 contains the following statements:

"Tuition charges at Illinois public universities are based upon the principle that both the individual and the state benefit from higher education and should therefore share the costs. Within this cost-sharing philosophy, tuition charges provide an essential source of revenue to establish and maintain quality education programs."

"Funds from a general increase of six percent in the tuition rates for both undergraduate and graduate students are included in these recommendations to implement the Board's general policy that tuition should increase in keeping with cost increases. This increase in the rate of tuition reflects growth in the Higher Education Price Index for fiscal year 1985."

The consequences of making no tuition increase at all, or even an increase below the level recommended by the IBHE, are straight-forward and plain: such action would constitute a violation of a policy formulated by a state agency which is supposed to guide higher education budget making. In appropriation action the legislature could seriously question such a posture. In addition, the immediate practical effect of no tuition increase would be the loss of \$1.98 million in budgeted funding for SIU.

Southern Illinois University needs both additional general revenue funds and funds derived from increased tuition in order to meet its commitment to the state and the students which it serves. Increases from only one source will not suffice.

These considerations lead to the conclusion that the welfare of the System and the Universities which make up the System will best be served by a tuition increase level which supplies needed resources. A tuition increase is one way The Southern Illinois University System can derive the resources necessary to meet its responsibilities to the state, to its faculty and staff, and to its students.

Considerations Against Adoption

The SIU Board has over the past several years been the leading advocate in Illinois for low tuition, and it can share in much of the credit for keeping tuition rates low. Access to higher education, long a major goal of the state, surely is increasingly limited by repeated tuition increases. While the financing gap for students continues to widen, the IBHE proposal to make available to the ISSC additional funds to offset the impact of proposed tuition increases will not benefit all of our students.

Constituency Involvement

Although constituency groups have not been specifically or systematically asked for their recommendations, the Board's procedure of receiving a tuition or fee increase for notice one month and action in subsequent months has presented an opportunity for constituency review of this matter. Constituency representatives made presentations to the Board's Finance Committee at its February meeting.

Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That tuition is increased to the IBHE budget level shown in Table 1 of this matter for specified classifications of students and that the appropriate change be reflected in 4 Policies of the Board B for SIUC and 4 Policies of the Board C for SIUE, effective with the collection of tuition for Summer Sessions, 1986; and

BE IT FURTHER RESOLVED, That the Acting Chancellor will direct that appropriate amendments to Policies of the Board be incorporated without further action by this Board.

Table 1

Southern Illinois University System
Current and Projected Academic Year Tuition Rates

	<u>FY-86 Tuition Rate</u>	<u>Recommended Increase</u>	<u>FY-87 Tuition Rate</u>
Full-Time Resident Students ^(a)			
SIUC			
Undergraduate and Graduate	\$1,008.00	\$ 61.20	\$1,069.20
Law	1,188.00	72.00	1,260.00
Medicine ^(b)	4,161.00	249.00	4,410.00
SIUE			
Undergraduate	986.40	59.25	1,045.65
Graduate	1,056.90	63.45	1,120.35
Dental	1,941.00	117.00	2,058.00

(a) Non-resident students are charged three times the relevant resident rate.

(b) Current total tuition is 9 x \$1,387.00 or \$12,483.00; proposed tuition will be 9 x \$1,470.00 or \$13,230.00.

Mr. Elliott moved approval of the resolution as presented. The motion was duly seconded.

Mr. Leighton reported that he was going to attend the national student lobby day sponsored by the United States Student Association this weekend in Washington, D.C. He explained that the main focus of this lobby conference will be financial aid funding that's coming from the federal level. He stated that he would report to the Board on the conference at the April meeting.

Mr. Norwood reported that there was an account in the local newspaper in the Rolling Meadows area regarding proposed tuition rates and how SIU had tried to keep tuition lower over the years. He cited the following proposed tuition rates: University of Illinois, freshmen and sophomores, \$1,393, and \$1,654 for juniors and seniors; \$1,113 at Northern and Illinois State; universities under the jurisdiction of the Board of Governors, \$1,081 for freshmen and sophomores, \$1,132 for juniors and seniors; Sangamon State, \$1,075; and SIU, \$1,068. He stated that SIU has the lowest tuition of any senior, public university in the state.

The Chair stated that it was SIU's goal to keep tuition as low as possible.

The motion being duly made and seconded to approve the tuition rate increases for Fiscal Year 1987, after a voice vote the Chair declared the motion to have passed.

The following matter was presented:

WAIVER OF ANNUAL MEETING AND ELECTION OF DIRECTORS, IEC

Summary

The Board of Trustees has been asked by the Illinois Educational Consortium to approve a resolution for waiver of annual meeting and election of IEC Directors. Similar action was approved by the Board at its March 14, 1985 meeting.

Each year the IEC requests a waiver of notice of the IEC annual meeting and the holding of such a meeting for the purpose of election of Directors for the ensuing year. Under the cumulative voting provision of IEC

Bylaws, each System can cast eight votes for each of its own nominees and assure their election. Such a meeting would therefore be perfunctory only. The Board may grant the waivers at this time, but it cannot consent to unanimous election of Directors since the slate is not yet known. The Board is therefore asked to select two nominees from this System and delegate to the Acting Chancellor the power to file written unanimous consent to their election, and the election of the nominees of the other three Systems, at such time as the identities of the latter become known.

Rationale for Adoption

To accomplish necessary business of the IEC.

Considerations Against Adoption

None is known.

Constituency Involvement

After consultation with the Presidents, the Acting Chancellor recommends this item.

Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That:

Both notice and the holding of the annual meeting of members of the Illinois Educational Consortium be and are hereby waived;

James M. Brown and Albert Somit be and are hereby selected to serve as Directors of said Consortium representing this Board; and

James M. Brown be and is hereby authorized to consent and agree to the election of the above-named Directors together with two Directors named by each other member of the said Consortium as the act of and on behalf of this Board, and to do so in writing and in lieu of election at a meeting of members.

In response to a question by Andy Leighton, Dr. James M. Brown, Acting Chancellor, explained that each year the IEC requests a waiver of notice of its annual meeting and the holding of such a meeting for the purpose of election of Directors for the ensuing year. He outlined the composition of the IEC and its history.

Mr. Van Meter moved approval of the resolution as presented. The motion was duly seconded, and after a voice vote the Chair declared the motion to have passed.

Under Reports and Announcements by the Acting Chancellor of the SIU System, Dr. Brown commented about the Governor's operating budget recommendations. He stated that the budget of the Illinois Board of Higher Education was a very good budget and could be characterized as an excellent budget. He continued that the Governor's recommendations must examine anticipated revenues and the needs of many other elements within the state besides higher education. He reported that the Governor has maintained that education is a top priority and that elementary and secondary and higher education are receiving significant increases in their recommended budgets while a number of state agencies are not faring that well. He explained that even though the Governor's budget did cut \$3.8 million from the IBHE recommendation for us, it was still a very good budget. He continued that the IBHE had recommended an 8% salary increase on 95% of base, but that the Governor's budget was 6½% on 92½% base. He explained that if that was converted to 100% base, an almost exactly 6% increase, and if a 6½% salary increase could be developed for our institutions, another \$700,000 would have to be found internally. He cited the following recommendations by the Governor: 4% increase for general costs, inflation, and so on; 7% for libraries; and reduction in program and institutional support for SIUC from \$3.9 million to \$2.9 million for 13 projects instead of 15 and for SIUE from \$1.6 million to \$1.2 million for 10 projects instead of 11. He stated that SIU was still left with a good deal of flexibility and funding to proceed on matters considered by each institution as significant and important. He stated that this was overall a genuinely effective and helpful budget. With regard to capital projects, he reported that the Governor's recommendations had just recently been released and that eleven out of the first fourteen projects were included. He announced that the fourth item on the IBHE listing, the Art and Design Facility at SIUE, was skipped by the Governor. He stated that, with the

approval and support of the Board of Trustees, efforts would be made to have the planning money restored for the Art and Design Facility, SIUE. He reported that renovation money for Phase II of Pulliam Hall, SIUC, project number 5 on the IBHE list, and energy conservation projects, SIUE, project number 36, were included in the Governor's recommended budget. He reported that the Governor's commitment to the development of an incubation center at SIUC was being honored by an allocation in the budget for the Department of Commerce and Community Affairs.

Under Reports and Announcements by the President, SIUE, President Lazerson reported that SIUE ranks ninth in the nation in terms of the scholarly activity of its faculty in economics. He stated that this ranking of universities, based on scholarly achievement of faculties restricted to universities having Economics Departments offering the Master's degree as the terminal degree, was contained in the March issue of the American Economic Review. He cited Auburn, the University of Delaware, the Illinois Institute of Technology, and others as being included on the list. He announced that the SIUE wrestling team won the Division II championship for the third year in a row. He stated that SIUE had had an outstanding basketball season. He recognized Coach Kristoff and his student athletes in wrestling and Coach Graham and his student athletes in basketball. He reported that the North Central Association was scheduled to visit SIUE April 7-9 with regard to accreditation. He explained that they will be examining programs and achievements.


Mr. Leighton introduced John Rutledge, representing the Undergraduate Student Organization, SIUC. He thanked the presenters at the Finance Committee meeting.

Mr. Norwood reported that the women's basketball team at SIUC had an NCAA Division I berth this year and that they should be congratulated on an outstanding job.

The Chair announced that the Board, the Constituency Committee for the Search for a Chancellor, the Presidents, and the Acting Chancellor will have lunch together. He stated that immediately following the lunch a motion to go into closed session to consider appointment, employment or dismissal of employees or officers will be made. He announced that the news conference would follow the closed session.

Mr. Norwood moved that the meeting be adjourned. The motion was duly seconded, and after a voice vote the Chair declared the motion to have passed.

The meeting adjourned at 11:34 a.m.


Sharon Holmes, Executive Secretary

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MINUTES OF THE MEETING OF THE BOARD OF TRUSTEES

SOUTHERN ILLINOIS UNIVERSITY

APRIL 9, 1986

A special meeting of the Board of Trustees of Southern Illinois University convened at 8:30 p.m., Wednesday, April 9, 1986, in the Board Room of the Holiday Inn, 800 East Main, Carbondale, Illinois. The regular Chairman and Secretary being present, the meeting was called to order. The following members of the Board were present:

Mr. Barnard B. Birger
Mr. Charles M. Dragovich
Mr. Ivan A. Elliott, Jr.
Mrs. Carol Kimmel, Secretary
Mr. Andy Leighton
Mr. Harris Rowe, Chairman

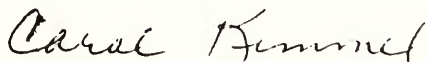
The following members were absent:

Mr. William R. Norwood
Mr. A. D. Van Meter, Jr., Vice-Chairman
Dr. George T. Wilkins, Jr.

The Secretary reported a quorum present.

Mr. Elliott moved that the Board go into closed session to consider appointment, employment or dismissal of employees or officers, to adjourn directly from the closed session with no action having been taken, and with no further open meeting. The motion was duly seconded. Student Trustee opinion in regard to this motion was indicated as follows: Aye, Charles M. Dragovich, Andy Leighton; nay, none. The motion carried by the following recorded vote: Aye, Barnard B. Birger, Ivan A. Elliott, Jr., Carol Kimmel, Harris Rowe; nay, none.

The meeting adjourned at 10:30 p.m.



Carol Kimmel, Secretary

The regular monthly meeting of the Board of Trustees of Southern Illinois University convened on Thursday, April 10, 1986, at 10:05 a.m., in Ballroom "B" of the Student Center, Southern Illinois University at Carbondale. The regular Chairman and Secretary being present, the meeting was called to order. The following members of the Board were present:

Mr. Barnard B. Birger
 Mr. Charles M. Dragovich
 Mr. Ivan A. Elliott, Jr.
 Mrs. Carol Kimmel, Secretary
 Mr. Andy Leighton
 Mr. Harris Rowe, Chairman
 Dr. George T. Wilkins, Jr.

The following members were absent:

Mr. William R. Norwood
 Mr. A. D. Van Meter, Jr., Vice-Chairman

Executive Officers present were:

Dr. James M. Brown, Acting Chancellor of the SIU System
 Dr. Earl E. Lazerson, President, SIUE
 Dr. Albert Somit, President, SIUC

Also present was Mrs. Sharon Holmes, Executive Secretary of the Board.

The Secretary reported a quorum present.

NOTE: Copies of all background documents furnished to the Board in connection with the following matters have been placed on file in the Office of the Board of Trustees.

The Chair recognized Mr. Tony Appleman, President of the Undergraduate Student Organization, SIUC, who introduced Mr. Phil Lyons, the President-elect of the Undergraduate Student Organization, SIUC. Mr. Appleman also introduced Mr. Ed Lance, Student Trustee-elect for SIUC.

The Chair recognized Dr. James M. Brown, Acting Chancellor of the SIU System, who introduced Dr. Nathaniel Felder, Director of Planning for Computing, in the Office of the Chancellor.

Mr. Charles M. Dragovich announced that the Student Government from SIUE has purchased and will be sending between 5,000 to 10,000 lemons to the White House in protest of the Gramm-Rudman-Hollings bill. He stated that the best reasoning for doing this was publicity and that it had been given nationwide coverage. He continued that the University of Illinois will be delivering lemons to Congress. He stated that the publicity would only last so long and then there would be letter-writing campaigns and so on. He also announced that Johnetta Haley, Director of University Services to East St. Louis, had recently been elected to the Executive Committee at the Association of Governing Boards' conference in San Francisco.

Under Trustee Reports, Mr. Andy Leighton reported that he had attended the United States Student Association Conference in Washington, D.C. from March 14 through the 17th. He stated that 430 students from 28 states participated in a lobby day on March 17, St. Patrick's Day, and the theme of the lobby day was putting the green back in the education budget. He stated that there were workshops on a variety of issues. He reported that he had given the members of the Board a packet of information which contained two sample letters used in the letter-writing campaign from April 1st through April 4th. He stated that the letter-writing drive had produced 1,011 letters in four days. He also reported that on April 14th the Senate will be voting on the budget for higher education with an amendment to be made from the floor to add \$1.2 billion to the education budget. He continued that this amendment would bring next year's funding level up to par with this year's level plus inflation.

Mrs. Kimmel reported that she had attended the Association of Governing Boards of Universities and Colleges 1986 National Conference on

Trusteeship on March 16 to 18. Mrs. Kimmel outlined the report by Harold Hodgkinson who will be speaking to the Illinois State Board of Education at its April meeting. She reported that Clark Kerr was a speaker at the conference and that he had written a second book about presidencies of universities. She stated that another highlight was the presentation by Ernest Boyer. She announced that at the December 17, 1985, meeting the Board of Trustees had approved the award of the honorary degree, Doctor of Humane Letters, to Mr. Ernest L. Boyer. She reported that Mr. Boyer will be giving a seminar at SIUE the day before commencement, June 13, and that the Illinois Board of Higher Education and members of the Committee for Undergraduate Education will be invited to attend the seminar and also meet with Mr. Boyer.

Mrs. Kimmel reported that Dr. Guyon had made arrangements for her to meet and spend the day with Stephen Eggers, Program Coordinator, STC Military Programs, San Diego, California. She stated that SIU has the second largest program with the military in the country.

Mr. Rowe reported that the Board of Trustees was acting as a committee of the whole in the search for a Chancellor. He continued that the Committee of the Whole, with the help of Dr. Stead, had looked at roughly 100 names, moved that list down to probably 15 names, and then moved it even further by interviewing four people. He explained that the Board did not ever consciously say that the rest of the list was excluded; it wanted to look at these four, it wanted the Constituency Committee for the Search for a Chancellor to look at these four, and it did. He praised the Committee and the Board for protecting the confidentiality for the sake of the candidates. He reported that he had talked with eight or nine candidates and they have not been discarded; that a couple have taken other jobs, and one declined to come for an interview this last week. He continued that, of the four interviewed by

the Constituency Committee and the Board, there is one or possibly two still under consideration, but in an effort to make sure that we have the right fit the Board has decided to look at additional names. He stated that the search is proceeding and it is not on hold. He continued that the Board had given him additional assignments, that he was hopeful that additional interviews could be scheduled during the month, and that the task will be completed as speedily as possible.

Under Committee Reports, Dr. Wilkins had no report for the Executive Committee.

Mr. Elliott, Chairman of the Finance Committee, said that the Committee had met this morning in the Illinois Room of the Student Center at 8:30 a.m. He gave the following report:

We had a report on the self-insurance program which has had a very good record for the first three quarters for which we're thankful. Since this is our first year to self-insure we need a few years without a catastrophe to try to adapt ourselves to a new program. Joe Yusko is doing a good job and the Chancellor's Office is keeping in touch with this program. We heard a report from President Lazerson about proposed computer acquisitions for Edwardsville. SIUE intends to bring this matter to the Board next month. They're proposing to acquire a new IBM 4381CPU in 1986 at about \$290,000. It will be upgradeable to a more sophisticated machine in 1988 and they have plans to move forward with that. They are also planning to expand their VACS so that it can network and hopefully can be expanded to add CAD/CAM. CAD/CAM is not expected to be added at this time, but the Committee encouraged them to move on that when they can. These will come up next month for action; it appears that they are well thought out. The Committee received a report from Don Wilson regarding advance refunding of revenue bonds. Because of the drop in interest rates, there is a possibility that if we move fast enough we can save between \$1½ to \$2 million. Mr. Dave Williams, Chapman and Cutler; Mr. Tom Fink and Mr. Tom Johnston, Drexel Burnham Lambert Incorporated; and Mr. Todd Freer, Sidley & Austin, are here today to answer questions. I told Don this week that I would present this to the Finance Committee and would recommend to the Finance Committee and to the Board that we take it as a Current and Pending matter and that we pass a resolution, which has eight parts, to move this along. The Committee did approve this matter and I ask the Board to accept it as a Current and Pending matter and approve it.

Mrs. Kimmel, Chairperson of the Academic Matters Committee, stated that the Committee had met following the Finance Committee meeting. She gave the following report:

The Committee met and recommends approval of Items O, Recommendation for Honorary Degree, SIUC (Richard T. Arnold); P, Recommendation for Honorary Degree, SIUC (William L. Fisher); and Q, Recommendation for Honorary Degree, SIUC (Clifton R. Wharton, Jr.), and that they be placed on the omnibus motion. We have been having information brought to us about special programs on campus. Today we were very privileged to have programs dealing with innovation and uniqueness at the Carbondale campus. Dr. David Bateman, College of Business, gave us a presentation on how their program is run and how it differs from the usual program in business, how much more cost effective it is in the number of the staff people required to serve the students, and the efficiency with which it is run. The second presentation was made by Dr. Barbara Cordoni on Project Achieve. This is a program that is designed for students with learning disabilities and has been in effect for nine years. These students go through regular programs, but they are brought in through Project Achieve and are assisted in whatever needs they have in order to carry the regular programs, and graduate with all the information and excellence of other students. This seems to be one of the few programs in the country and it has become so well known that they can't begin to take the students that would like to come here from all over the country. I believe she said they are full until 1990 or 1991. It's just too bad that we can't accommodate more students. I commented in the Committee meeting that while the Board spends a great deal of time reading material that comes to us there is no way that programs can come alive and that we really have the feeling of what's going on in this campus except through these presentations.

In the absence of Mr. Van Meter, Dr. Wilkins chaired the Architecture and Design Committee meeting. He stated that the Committee had met following the Academic Matters Committee and gave the following report:

Item M, Dedication of Right of Way: McLafferty Road, SIUC, is being withdrawn from the Committee's and Board's agenda. It will be presented at a later date. The Committee recommends approval of Items G, Approval of Plans and Specifications and Authority for Award of Contracts: Asbestos Removal, SIUE; H, Designation of the "Roy E. Lee Field," SIUE; I, Designation of the "Jennie Latzer Kaeser Rare Book Room," SIUE; L, Approval of Plans and Specifications and Award of Contracts: Fourth Floor Remodeling, Student Center, SIUC; N, Proposal to Name Physical Component, SIUC (Stehr Field); and R, Approval of Plans and Specifications and Award of Contract: Repairs to Parking Lots and Drives, SIUC, and that they be placed on the omnibus motion.

The Chair explained the procedure for the Board's omnibus motion and he proposed that, after discussion, there would be taken up the following matters:

REPORTS OF PURCHASE ORDERS AND CONTRACTS,
FEBRUARY, 1986, SIUC AND SIUE

In accordance with III Bylaws 1, and procedures effective April 1, 1980, summary reports of purchase orders and contracts awarded during the month of February, 1986, were mailed to the members of the Board in advance of this meeting, copies were placed on file in the Office of the Board of Trustees, and these reports are hereby submitted for information and entry upon the minutes of the Board with respect to the actions of the Executive Committee.

APPROVAL OF PLANS AND SPECIFICATIONS AND AUTHORITY FOR
AWARD OF CONTRACTS: ASBESTOS REMOVAL, SIUE

Summary

This matter seeks approval of the plans and specifications for the capital project, Asbestos Removal, SIUE. Further, it would authorize the members of the Executive Committee of the Board to award contracts in connection with the project.

Funding for the project, in the amount of \$276,000, would be from state appropriations to the University.

Rationale for Adoption

At its meeting of December 17, 1985, the Board granted approval for this project and authorized retention of the firm of Randolph and Associates, Incorporated, Peoria, Illinois, as the engineering firm.

The engineering firm has completed plans and specifications for the project and these have been filed with the Office of the Board of Trustees. Mr. Charles Pulley, AIA, has reviewed the plans and specifications and recommends their approval. This matter has also been presented to the Architecture and Design Committee of the Board.

Authority for members of the Executive Committee of the Board to award contracts in connection with the project is sought in order to expedite the project. University officers desire to have contracts awarded by mid-May so that work on the scene shop in the Communications Building can be done during mid-May to mid-June. This is the only time prior to the end of summer quarter that the work in that area can be done and allow continuance of the regular schedule of summer theater and dance productions. Because the project is funded by state appropriations, all work must be completed by September 30. Initiation of the project at the earliest possible date is therefore necessary.

Considerations Against Adoption

University officers are aware of none.

Constituency Involvement

Not pertinent to this matter.

Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That:

- (1) The plans and specifications for the capital project, Asbestos Removal, SIUE, be and are hereby approved as presented to the Board this date and officers of Southern Illinois University at Edwardsville are authorized to proceed with bidding the said project in accord with the plans and specifications approved.
- (2) Members of the Executive Committee of the Board be and are hereby empowered to award contracts in connection with the capital project, Asbestos Removal, SIUE.
- (3) The President of Southern Illinois University at Edwardsville be and is hereby authorized to take whatever action may be required in the execution of this resolution in accordance with established policies and procedures.

DESIGNATION OF THE "ROY E. LEE FIELD," SIUE

Summary

This matter seeks approval to designate the baseball field on the SIUE campus as the "Roy E. Lee Field."

Rationale for Adoption

Roy E. Lee was the first head baseball coach at SIUE, serving in that capacity from 1967 until 1978. Mr. Lee was one of the three original coaches employed by the University and played a central role in the development of University athletic programs.

Roy Lee began SIUE's baseball program in 1967 and in three years he developed the program into a national contender in NCAA Division II competition. Under his guidance, the program grew into one of the best Division II programs in the country. His skill as a coach and his ability to recruit and motivate able players are evidenced by the eight consecutive years that his teams reached the NCAA regional tournaments. In three of those years, Coach Lee's teams played in the NCAA World Series.

Aside from his enthusiasm for the game of baseball and his success on the field, Roy Lee served as a role model for his players and students. He insisted that players conduct themselves according to high standards both on the field of play and off. As a faculty member, he focused on the educational needs of his students and sought to aid them in every possible way.

Naming the University's baseball field after Coach Lee is an appropriate and a fitting recognition of his service. Coach Lee worked extensively with the architects that designed the facility and it was built principally to his specifications and under his watchful eye. Dedicated in 1972, the field remains one of the best in the midwest.

Following Mr. Lee's death in 1985, many recommendations to name the baseball facility in his honor were received. It is because of his devotion to developing University athletic programs and his service as an ambassador of good will for the University that this recommendation is presented.

Considerations Against Adoption

University officers are aware of none.

Constituency Involvement

This recommendation has the support of the Intercollegiate Athletic Department, the Department of Health, Recreation and Physical Education, and the Intercollegiate Athletic Committee. The proposal was approved by the University Building and Facility Naming Committee, SIUE. It is recommended for adoption by the President, SIUE.

Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That the baseball facility on the Southern Illinois University at Edwardsville campus be and is hereby designated the "Roy E. Lee Field" in recognition of the accomplishments and devoted service of Coach Roy E. Lee.

DESIGNATION OF THE "JENNIE LATZER KAESER RARE BOOK ROOM," SIUE

Summary

This matter seeks approval to designate the rare book room in Lovejoy Library, SIUE, as the "Jennie Latzer Kaeser Rare Book Room."

Rationale for Adoption

Throughout her life, Jennie Latzer Kaeser was a strong supporter of education and the development of libraries and their holdings. Her benevolence benefitted not only her hometown of Highland, Illinois, but many others throughout Illinois and neighboring states. She gave unselfishly to establish libraries and develop their collections, and to support educational programs and establish scholarship funds.

For many years Mrs. Kaeser provided substantial support to the SIU libraries at Carbondale and Edwardsville. The one millionth book in the SIU library collections, a copy of a rare volume titled Das Illustrierte Mississippithal, was donated by Mrs. Kaeser in 1966. On a continuing basis she supported Lovejoy Library's acquisition of rare and important books and materials, and assisted the University through other gifts.

In recognition of Mrs. Kaeser's continued support of the University and in particular of the development of its collection of rare books and materials, SIUE officers accepted the Friends of Lovejoy Library's recommendation to name the rare book room in her honor. The formal dedication was held September 29, 1985. Mrs. Kaeser died January 19, 1986.

This matter would affirm the designation of the rare book room in Mrs. Kaeser's honor.

Considerations Against Adoption

University officers are aware of none.

Constituency Involvement

Designation of the rare book room in Mrs. Kaeser's honor was recommended by the Friends of Lovejoy Library and members of the SIUE Foundation Board of Directors. This matter is recommended for adoption by the President, SIUE.

Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That designation of the rare book room in Lovejoy Library, SIUE, as the "Jennie Latzer Kaeser Rare Book Room" be and is hereby approved.

APPROVAL OF PLANS AND SPECIFICATIONS AND AWARD OF CONTRACTS: FOURTH FLOOR REMODELING, STUDENT CENTER, SIUC

Summary

This matter seeks the approval of plans and specifications and the award of contracts to remodel the fourth floor in the Student Center.

The estimated cost of this project was \$260,000. The low bids totaled \$268,335. The source of funds is student fees and operating revenue through the Student Center Operation and Maintenance account.

Rationale for Adoption

At its meeting on March 14, 1985, the Board of Trustees gave project approval to a proposal to remodel a portion of the fourth floor of the Student Center for use as studios for WIDB radio station, a video lounge, and the graphics production center. The project was estimated to cost \$260,000.

Favorable bids have been received and the award of contracts is requested at this time.

Mr. Charles Pulley, AIA, has reviewed the plans and specifications and recommends their approval.

This project conforms to the requirements of the Illinois Board of Higher Education as a noninstructional capital improvement. Notification of the project and the specific source of funds were submitted to the IBHE on October 1, 1984, as part of the FY 1986 RAMP capital document.

Considerations Against Adoption

University officers are aware of none.

Constituency Involvement

This project has the involvement and recommendation of the Undergraduate Student Organization, the Student Center Board, the WIDB Board, the Director of the Student Center, the Vice-President for Student Affairs, the Vice-President for Campus Services, the Director of the Physical Plant, and the Director of Facilities Planning, SIUC.

Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That:

- (1) The contract for the general work be and is hereby awarded to Morgan Builders, Murphysboro, Illinois, in the amount of \$120,405.
- (2) The contract for the heating, ventilating, and air conditioning work be and is hereby awarded to A & K Midwest Insulation Co., Metropolis, Illinois, in the amount of \$109,000.
- (3) The contract for the electrical work be and is hereby awarded to Clinton Electric Co., Ina, Illinois, in the amount of \$38,930.
- (4) Final plans and specifications for this project are hereby approved as submitted to the Office of the Board of Trustees for review, and shall be placed on file in accordance with I Bylaws 9, contingent upon favorable recommendation of the Architecture and Design Committee.
- (5) The President of Southern Illinois University at Carbondale be and is hereby authorized to take whatever action may be required in the execution of this resolution in accordance with established policies and procedures.

PROPOSAL TO NAME PHYSICAL COMPONENT, SIUC

Summary

This matter seeks approval to name the field hockey playing area, north of the Wham Building, to honor Jean Stehr for her dedicated service to the University as a faculty member for over 35 years and as coach of the women's field hockey team for 18 years.

Rationale for Adoption

Jean Stehr served Southern Illinois University with distinction from 1944 to 1980. Her students knew her as an excellent teacher and coach. She

was recognized as a top professional in her field, receiving the 25 Year Award from the Illinois Association for Health, Physical Education, and Recreation.

Jean Stehr made a lasting contribution toward the long-term growth and development of sports in general at Southern Illinois University and to SIU's intercollegiate athletic program for women in particular. She served as head coach for SIU field hockey from 1950 to 1968, after serving as assistant coach to Dr. Dorothy Davies for six years. She also began the University's intercollegiate badminton program. In addition, she worked as an official or judge in basketball, volleyball, swimming, field hockey, and gymnastics competition.

She initiated SIU's dance program and served as director, promoting this activity throughout the University and across the region. In 1980, the National Dance Association designated Jean Stehr as the recipient of the Plaudit Award for dedication and inspiring teaching of dance.

To commemorate Jean Stehr's devoted service to the University, and to recognize her achievements as a faculty member of Southern Illinois University, as director of our dance program, as an honored official and judge in numerous sports, and especially, as head coach of our field hockey team, it is recommended that the field hockey playing area, located north of the Wham Building, be named Stehr Field in honor of Ms. Jean Stehr.

Considerations Against Adoption

University officials are aware of none.

Constituency Involvement

This recommendation is the result of nominations received by the President's advisory committee on Naming University Facilities, SIUC, the committee having constituency representation. Pursuant to the rules of the advisory committee, this recommendation has the support of the groups which use the facilities to be named.

Resolution

WHEREAS, The Board of Trustees has adopted a policy on the naming of physical components of the University; and

WHEREAS, the President, SIUC, recommends to the Acting Chancellor the naming of this component;

NOW, THEREFORE, BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That:

- (1) The Board of Trustees hereby approves naming the athletic field north of the Wham Building Stehr Field in honor of Ms. Jean Stehr.

- (2) The President, SIUC, obtain concurrence from the living person or next of kin in so naming the physical component on the Carbondale campus mentioned above.
- (3) After concurrence is obtained, the President, SIUC, shall so inform the Acting Chancellor and give public notice.
- (4) The President of Southern Illinois University at Carbondale be and is hereby authorized to take whatever action may be required in the execution of this resolution in accordance with established policies and procedures.

RECOMMENDATION FOR HONORARY DEGREE, SIUC

Summary

The Acting Chancellor, on the recommendation of the Honorary Degrees and Distinguished Service Awards Committee and the President of Southern Illinois University at Carbondale, presents to the Board of Trustees a resolution recommending that Dr. Richard T. Arnold be awarded an honorary degree, Doctor of Science, to be presented at the May 11, 1986 commencement of Southern Illinois University at Carbondale.

Rationale for Adoption

Dr. Arnold received his Bachelor of Education degree from Southern Illinois University in 1934, and completed his M.S. and Ph.D. degrees at the University of Illinois. He then joined the Chemistry Department at the University of Minnesota where he was promoted to Professor in 1946 and became Department Chairman in 1953.

Dr. Arnold came to prominence early in his career, receiving the prestigious American Chemical Society Award in Pure Chemistry in 1949 for his clarification of the stereochemistry and mechanism of an important class of organic rearrangements (the ene-reaction), and his imaginative development of this reaction in chemical synthesis. In 1948-49, Dr. Arnold served as a Guggenheim Fellow in Zurich, Switzerland, and returned to Europe when he served as the first Science Attache to the U.S. High Commissioner in Germany from 1952-53. Dr. Arnold's efforts and personal qualities were instrumental in helping to re-establish contacts between Germany and U.S. scientists following World War II and in helping promising younger scientists to obtain travel grants to visit this country.

In 1955 Dr. Arnold left the University of Minnesota to become Program Administrator for the Alfred P. Sloan Foundation, where he helped design the Sloan Fellowship program, providing support for young researchers with promise of excellence in the field of science. The accomplishments of Sloan Fellows through the years serves as a tribute to the designers of the program and to the first program administrator, Dr. Arnold.

In 1960 Dr. Arnold moved to one of the major pharmaceutical companies, Mead Johnson and Company, where he served as Director of Research,

Vice-President, Research and Development, and within a few months was appointed President of the Mead Johnson Research Center. He also later served as Vice-President and Chairman of the Scientific Advisory Board for Mead Johnson.

In 1969 Dr. Arnold was persuaded, largely because of his strong affection and loyalty to Southern Illinois University, to return to this University as Chairman of the Department of Chemistry and Biochemistry. He served in this role until 1976 contributing substantially during a critical period in the development of the Department. He later served as a visiting professor at Northwestern University and was awarded an honorary degree by that institution in 1979.

During his period of service at SIU, he served on a variety of university committees as well as on the Board of Directors of the SIU Foundation. Because of his keen interest in the professional growth of students, he helped form at SIU a chapter of Alpha Chi Sigma, a chemistry honorary fraternity, and served as faculty advisor for several years. In recognition of his success in creating and sustaining a strong local chapter and of the admiration and respect of student members, he received the fraternity's 1976 John R. Kuebler Award for outstanding service to the fraternity. In addition to the unselfish service that he gave to Southern Illinois University, his contributions as an inspirational teacher cannot be overlooked. In 1976-77 he was named the College of Science's Outstanding Teacher and received the University's AMOCO Award.

Dr. Arnold has made significant contributions to physical-organic chemistry throughout his career. In addition to his early work on the importance of intramolecular transition states in organic reactions, a concept that furthered the understanding of many reaction mechanisms, he was involved in his work at SIU in demonstrating the importance of radical-anion intermediates in several types of organic reactions, and continued this work at Northwestern University. Dr. Arnold has also made outstanding contributions to his field through extensive publication in refereed national and international journals. He has been active in numerous professional associations and he has served as consultant to numerous companies including DuPont, General Motors, and General Mills.

In recognition of the outstanding contributions made throughout his career to his field of chemistry and to this University, this recommendation is presented for the award of the honorary degree, Doctor of Science, to Dr. Richard T. Arnold.

Considerations Against Adoption

None are known.

Constituency Involvement

The Honorary Degrees and Distinguished Service Awards Committee of Southern Illinois University at Carbondale is composed of members from appropriate faculty and student constituency groups. The President reviewed the recommendation of the committee and, in consultation with the Vice-President for Academic Affairs and Research, recommends this honorary degree.

Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That the honorary degree, Doctor of Science, be awarded to Dr. Richard T. Arnold at the May 11, 1986 commencement of Southern Illinois University at Carbondale.

RECOMMENDATION FOR HONORARY DEGREE, SIUC

Summary

The Acting Chancellor, on the recommendation of the Honorary Degrees and Distinguished Service Awards Committee and the President of Southern Illinois University at Carbondale, presents to the Board of Trustees a resolution recommending that Dr. William L. Fisher be awarded an honorary degree, Doctor of Science, to be presented at the May 11, 1986 commencement of Southern Illinois University at Carbondale.

Rationale for Adoption

A native of Marion, Dr. Fisher received a Bachelor of Science degree in Geology from Southern Illinois University in 1954, and was awarded his Masters and Ph.D. degrees in Geology from the University of Kansas.

Dr. Fisher has served since 1970 as State Geologist of Texas and Director of the Bureau of Economic Geology at the University of Texas at Austin, and has become widely recognized as one of the nation's leading authorities on energy and mineral resources. In addition to these positions, he has faculty and administrative responsibilities in the Department of Geological Sciences at the University of Texas at Austin where he has held the rank of Professor since 1964. He is currently Chairman of the Department of Geological Sciences and Morgan J. Davis Centennial Professor of Petroleum Geology.

In his research focusing on the geology of energy and mineral resources, Dr. Fisher has been a leader in the application of his research to environmental problems. Under his leadership, the Texas Bureau of Economic Geology was the first state geological survey to initiate a significant research thrust directed toward the environmental problems associated with the development of energy resources.

Dr. Fisher has also been involved in the formulation and analysis of energy and minerals policy at the national level. In January, 1976, he was appointed by President Ford to serve as Assistant Secretary, Energy and Minerals, U.S. Department of the Interior, with responsibilities for the establishment and implementation of federal policy on energy and mineral resource development. He also previously served as Deputy Assistant Secretary, Energy, U.S. Department of the Interior, during 1975-76.

Despite his numerous responsibilities, Dr. Fisher has found the time to serve on a variety of state and federal committees and advisory boards, dealing with such matters as conservation, geological hazards, management of

land and water resources and protection of environmental quality. He served as chairman of the Texas Low Level Radioactive Waste Disposal Authority from 1982-1984, and currently serves as vice-chairman of that organization. He also has served on numerous university committee and advisory groups, including the Geology Advisory Group at Southern Illinois University since 1974.

Dr. Fisher has been a leader in the administration of numerous professional organizations in his field, and is currently serving as President of the American Association of Petroleum Geologists. He has received the Public Service Award from the American Institute of Professional Geologists (1985) and the Distinguished Service Award from the American Association of Petroleum Geologists (1982). He has authored or co-authored approximately 150 published books, reports, articles, and abstracts.

Maintaining throughout his career an active interest in Southern Illinois University, Dr. Fisher was a leader in a drive to add to a scholarship fund in the Geology Department a few years ago. He has also been a visiting professor at SIU and has returned many times for special lectures and programs.

The letters received by the Honorary Degrees Committee in support of Dr. Fisher's nomination attest not only to his many accomplishments and reputation in his professional field, but also to his personal character and integrity. Dr. Walt W. Rostow, a noted economist and historian with a wide background in academia and the federal government, closed his letter by saying that he has in recent years had occasion to have personal contact with a great number of U.S. energy experts, and that "I have no doubt that Bill Fisher is the best among them, the man I would consult first and above all."

In recognition of the vast contributions which Dr. Fisher has made to his scientific field and of the distinction he has received in his research and public service activities throughout his career, this recommendation is presented for the award of an honorary degree, Doctor of Science, to Dr. William L. Fisher.

Considerations Against Adoption

None are known.

Constituency Involvement

The Honorary Degrees and Distinguished Service Awards Committee of Southern Illinois University at Carbondale is composed of members from appropriate faculty and student constituency groups. The President reviewed the recommendation of the committee and, in consultation with the Vice-President for Academic Affairs and Research, recommends this honorary degree.

Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That the honorary degree, Doctor of Science, be awarded to Dr. William L. Fisher at the May 11, 1986 commencement of Southern Illinois University at Carbondale.

RECOMMENDATION FOR HONORARY DEGREE, SIUCSummary

The Acting Chancellor, on the recommendation of the Honorary Degrees and Distinguished Service Awards Committee and the President of Southern Illinois University at Carbondale, presents to the Board of Trustees a resolution recommending that Dr. Clifton R. Wharton, Jr. be awarded the honorary degree, Doctor of Humane Letters, at the May 17, 1987 commencement of Southern Illinois University at Carbondale.

Rationale for Adoption

The award of an honorary degree to Dr. Wharton is recommended pursuant to 1 Policies of the Board D-2 in recognition of his numerous and significant contributions to cultural, economic, and humanitarian activity.

Dr. Wharton is presently Chancellor of the State University of New York System, a post he has held since January 1978. He previously served as President of Michigan State University for eight years. An economist, Dr. Wharton has specialized in economic development and U.S. foreign policy, in addition to higher education administration. His professional experiences have been diverse, spanning the private and public sectors, and including activities on the state, national, and international levels.

Born in Boston in 1926, he attended Boston Latin School, America's first public school, and entered Harvard University at age 16. While an undergraduate student at Harvard, he was a founder and national secretary of the U.S. National Student Association. He received a B.A. in History from Harvard in 1947 and his M.A. in International Affairs from the John Hopkins University School of Advanced International Studies in 1948. The University of Chicago awarded him an M.A. in Economics in 1956 and the Ph.D. in 1958. He has received 21 honorary degrees from such institutions as the University of Michigan, the John Hopkins University, Georgetown University, Columbia University, Elmhurst College, and the University of Massachusetts, Boston.

Beginning in 1957, Dr. Wharton was active in the Agricultural Development Council, Inc., a private non-profit international organization headed by John D. Rockefeller III. He was the Council associate in Southeast Asia from 1958 to 1964, Director of the Council's American Universities Research Program from 1964-66, and Council Vice President from 1967-69. Prior to his work in Asia, he specialized in economic development of Latin America. During 1948-53, he headed the Reports and Analysis Department of the American International Association for Economic and Social Development.

Dr. Wharton has been Chairman of the Board of Trustees of the Rockefeller Foundation since June 30, 1982. He also serves as a director of several major corporations, including Ford Motor Company and Time, Inc., and is Deputy Chairman of the Federal Reserve Bank of New York. He is a trustee of the Aspen Institute for Humanistic Studies, the Council on Foreign Relations, Inc., the Foreign Policy Association, and the Council for Financial Aid to Education, Inc. During 1981-82, he was Chairman of the National Association of State Universities and Land Grant Colleges.

In 1976, Dr. Wharton was appointed by President Ford to chair the Board for International Food and Agricultural Development of the U.S. Department of State Agency for International Development, a post he held until 1983. He was formerly chairman of the Food Advisory Panel, Office of Technology Assessment, U.S. Congress (1974-76). President Carter appointed Dr. Wharton a member of the Presidential Commission on World Hunger in 1978. In 1983, he was co-chairman of the Commission on Security and Economic Assistance.

In 1977 he received the Joseph C. Wilson Award for achievement and promise in international affairs. The award recognized his service in Southeast Asia where he brought economic analysis to bear on regional problems of development and trained many of today's leading Southeast Asian economists and agricultural economists. In 1983, he was chosen as among the first group of recipients of the President's Award on World Hunger.

Dr. Wharton is a fellow of the American Academy of Arts and Sciences and a member of the National Academy of Education, the Business-Higher Education Forum, and numerous professional associations. He has been active in the field of U.S. foreign policy, serving on the Advisory Panel on East Asian and Pacific Affairs of the U.S. Department of State from 1966-69, as a member of the President's Task Force on Agriculture in Vietnam, as a member of a Presidential Mission to Latin America, and as a director of the Overseas Development Council.

He has written extensively on the problems of development and is editor of the book, Subsistence Agriculture and Economic Development (1969), and co-author with Rev. Theodore M. Hesburg and Dr. James Miller of Patterns for Lifelong Learning (1973). He has been a contributor of many professional journals.

It is in recognition of Dr. Wharton's invaluable contributions to international educational and economic development and the relationship of his accomplishments to the mission of Southern Illinois University at Carbondale that this recommendation for an honorary degree is presented.

Considerations Against Adoption

None are known.

Constituency Involvement

The Honorary Degrees and Distinguished Service Awards Committee of Southern Illinois University at Carbondale has recommended to the President this honorary degree.

Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That the Honorary Degree, Doctor of Humane Letters, be awarded to Dr. Clifton R. Wharton, Jr. at the May 17, 1987 commencement of Southern Illinois University at Carbondale.

APPROVAL OF PLANS AND SPECIFICATIONS AND AWARD OF CONTRACT:
REPAIRS TO PARKING LOTS AND DRIVES, SIUC

Summary

This matter seeks the approval of plans and specifications and the award of contract to repair Logan Drive, parking lots #25 and #26, and the service entrance to Trueblood Hall.

The estimated cost was \$310,000. The low bid was \$282,195. Funds for the work on Logan Drive and the parking lots will come from traffic and parking revenue. Funds for the work on the Trueblood Hall service entrance will come from student housing revenue.

Rationale for Adoption

At its meeting on December 17, 1985, the Board of Trustees gave project approval to resurface and make other repairs to Logan Drive, parking lots #25 and #26, and the Trueblood Hall service entrance.

Favorable bids have been received and the award of a contract is requested at this time.

Mr. Charles Pulley, AIA, has reviewed the plans and specifications and recommends their approval.

Considerations Against Adoption

University officers are aware of none.

Constituency Involvement

This project has the involvement and recommendation of the Traffic and Parking Committee, the Vice-President for Campus Services, the Director of Housing, the Director of the Physical Plant, and the Director of Facilities Planning, SIUC.

Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That:

- (1) The contract to resurface and repair Logan Drive, parking lots #25 and #26, and the Trueblood Hall service entrance be and is hereby awarded to E. T. Simonds Construction Co., Carbondale, Illinois, in the amount of \$282,195.51.
- (2) Final plans and specifications for this project are hereby approved as submitted to the Office of the Board of Trustees for review, and shall be placed on file in accordance with I Bylaws 9, contingent upon favorable recommendation of the Architecture and Design Committee.

- (3) The President of Southern Illinois University at Carbondale be and is hereby authorized to take whatever action may be required in the execution of this resolution in accordance with established policies and procedures.

Mr. Dragovich moved the reception of Reports of Purchase Orders and Contracts, February, 1986, SIUC and SIUE; the ratification of Changes in Faculty-Administrative Payroll, SIUC and SIUE; and the approval of Minutes of the Meetings held March 12 & 13, 1986; Approval of Plans and Specifications and Authority for Award of Contracts: Asbestos Removal, SIUE; Designation of the "Roy E. Lee Field," SIUE; Designation of the "Jennie Latzer Kaeser Rare Book Room," SIUE; Approval of Plans and Specifications and Award of Contracts: Fourth Floor Remodeling, Student Center, SIUC; Proposal to Name Physical Component, SIUC (Stehr Field); Recommendation for Honorary Degree, SIUC (Richard T. Arnold); Recommendation for Honorary Degree, SIUC (William L. Fisher); Recommendation for Honorary Degree, SIUC (Clifton R. Wharton, Jr.); and Approval of Plans and Specifications and Award of Contract: Repairs to Parking Lots and Drives, SIUC. The motion was duly seconded. Student Trustee opinion in regard to this motion was indicated as follows: Aye, Charles M. Dragovich, Andy Leighton; nay, none. The motion carried by the following recorded vote: Aye, Barnard B. Birger, Ivan A. Elliott, Jr., Carol Kimmel, Harris Rowe, George T. Wilkins, Jr.; nay, none.

Under Reports and Announcements by the President, SIUE, President Lazerson announced that there would be a dedication of the Child Care Center on April 24 and a dedication of the Roy E. Lee Field on April 26.

The Chair stated that there was a Current and Pending matter, for consideration of which unanimous consent had to be given. Mr. Elliott moved that the Board consent to consider the matter. The motion was duly seconded,

and after a voice vote the Chair declared that there had been unanimous consent to consider.

The following matter was presented:

REVENUE REFUNDING BONDS, SERIES 1986A

Summary

This matter requests Board authorization to: issue new bonds; select Bond Counsel; issue Preliminary and Official Statements for bonds; select Managing Underwriter; execute a bond purchase contract; execute an escrow agreement; subscribe for United States Treasury Securities, State and Local Government Series; and for the Treasurer and other authorized officers to take actions necessary to complete the proposed 1986 Series A refunding.

Rationale for Adoption

A preliminary review indicates that an opportunity for financial savings exists through a refunding of our Series 1985A Bonds. Any savings that can be achieved will help to keep the cost to students for room and board and student center activities as low as possible.

The selection of a Managing Underwriter, a Bond Counsel, and a firm to serve as registrar, trustee, and paying agent is to be made without financial obligation should bonds not be sold for refunding. Changes in government regulations, the bond market, the yield on government securities, or legal problems could at any time suggest or mandate changes in the refunding proposal. We have been pleased in our association with the firms of Drexel Burnham Lambert Incorporated as Managing Underwriter, Chapman and Cutler as Bond Counsel, and the LaSalle National Bank of Chicago as registrar, trustee, and paying agent and would propose obtaining their services again because of the peculiarities of refunding issues.

Considerations Against Adoption

University officers are aware of none.

Constituency Involvement

Not pertinent to this matter.

Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That:

Section 1. It is hereby determined to be desirable that this Board of Trustees of Southern Illinois University (the "Board") refund in advance of their maturity its outstanding revenue bonds, entitled Board of Trustees of Southern Illinois University Housing and Auxiliary Facilities System Revenue Refunding Bonds, Series 1985A (the "Outstanding Revenue Bonds").

Section 2. In order to provide for the payment of the "Outstanding Revenue Bonds" it is necessary that this Board authorize the issuance of its Southern Illinois University Housing and Auxiliary Facilities System Revenue Refunding Bonds, Series 1986A (the "Series 1986A Bonds"). The Board hereby approves the Bond Resolution in substantially the form hereto attached as Exhibit A or with such necessary changes as shall be approved by the Board Treasurer.

Section 3. The firm of Chapman and Cutler, Chicago, Illinois, be and is hereby retained as Bond Counsel for the issuance of the "Series 1986A Bonds," with such fees for such services to be in accord with standards of the profession, contingent upon the actual sale of bonds.

Section 4. The firm of Drexel Burnham Lambert Incorporated, Chicago, Illinois, be and is hereby retained as Managing Underwriter for the issuance of the "Series 1986A Bonds," with fees for such services to be in accord with the standards of the profession, contingent upon the actual sale of bonds.

Section 5. In order to offer such Series 1986A Bonds for sale the firm of Drexel Burnham Lambert Incorporated is authorized to prepare and distribute a Preliminary Official Statement and an Official Statement in substantially the form thereof attached hereto as Exhibit B or with such changes therein as shall be approved by the Treasurer of this Board of Trustees.

Section 6. The Treasurer of this Board of Trustees is hereby authorized to enter into a Purchase Contract with Drexel Burnham Lambert Incorporated for the sale of such Series 1986A Bonds, in substantially the form hereto attached as Exhibit C or with such changes therein as shall be approved by such officer, in an amount not exceeding \$35,000,000, at an interest rate per annum not exceeding the maximum rate authorized by law at the time the Series 1986A Bonds are sold, at a price not less than the par amount of Series 1986A Bonds issued and providing for maturities not in excess of 30 years and with substantially level debt service in the years during which principal will be repaid.

Section 7. The Treasurer of this Board is hereby authorized to enter into the Escrow Agreement with the Escrow Agent in substantially the form attached hereto as Exhibit D or with such changes as shall be approved by such officer.

Section 8. The LaSalle National Bank, as Escrow Agent, Drexel Burnham Lambert Incorporated, as Managing Underwriter, and Chapman and Cutler, as Bond Counsel, are hereby authorized to act on behalf of this Board in connection with the subscription for United States Treasury Securities, State and Local Government Series, in connection with such refunding.

Section 9. The Treasurer, other officers, and agents of this Board are hereby authorized and directed to do all such acts and things and to execute all such documents as may be necessary to carry out and comply with the provisions of these resolutions and the documents attached hereto as Exhibits A through D, and all of the acts and doings of the Treasurer, other officers, and

agents of this Board which are in conformity with the intent and purposes of these resolutions, whether heretofore or hereafter taken or done, shall be and are hereby ratified, confirmed, and approved.

Mr. Elliott moved approval of the resolution. The motion was duly seconded. Student Trustee opinion in regard to this motion was indicated as follows: Aye, Charles M. Dragovich, Andy Leighton; nay, none. The motion carried by the following recorded vote: Aye, Barnard B. Birger, Ivan A. Elliott, Jr., Carol Kimmel, Harris Rowe, George T. Wilkins, Jr.; nay, none.

Under Reports and Announcements by the Acting Chancellor of the SIU System, Dr. Brown reported that Senate Bill 1606, our FY-87 appropriations bill, has been entered into the legislative appropriations process. He stated that it was anticipated that in some stage of the Senate Appropriations Committee hearing process that an amendment would be introduced. He reported that the Appropriations Committee hearing is scheduled for April 15 and that members of the System Advocates group had been asked to contact their local legislators regarding support of our appropriations bill. He commented that the Governor has endorsed a legislative package regarding the examination of liability insurance in the state and that SIU will be watching those bills. He reported that the Governor's capital budget had omitted a recommendation for the Art and Design Facility at SIUE and that a letter has been sent to the Governor requesting him to reconsider that omission. He announced that Senator Sam Vadalabene had introduced Senate Bill 1694 which appropriates \$294,100 necessary to begin planning for that facility. He stated that education reform is still a concern and that SIU has been working with appropriate authorities at the two institutions to develop a knowledgeable understanding of the bills. He reported that 100 or more bills had been placed on interim study and that some of those have now been resurrected and are waiting for committee hearings

to determine whether their existence continues or they are put in cold storage again. He stated that Public Law 99-272, signed by President Reagan and effective April 1, requires that newly employed university personnel contribute to the medicare program. He stated that the law calls for matching money from the state and it is unknown how the state will adjust to this.

The Chair announced that the matter entitled Dedication of Right of Way: McLafferty Road, SIUC, had been withdrawn from the Architecture and Design Committee agenda and from the Board of Trustees agenda.

Under Reports and Announcements by the President, SIUC, President Somit reported that the debate team had just won the national championship and that this was the sixth year in which the debate team has been in the top five nationally. He stated that there was a major blood drive on campus and invited the trustees to give. President Somit introduced Mr. Tony Appleman, President of the Undergraduate Student Organization, SIUC.

Mr. Appleman reported the results of five matters presented to the student body during student elections this past week: 1) \$1 fee to finance the Illinois Student Association failed, but the student body supported financing the Illinois Student Association as a campus registered student organization; 2) student body voted against splitting up of Thanksgiving break into two four-day weekends; 3) student body voted in favor of making SIUC a nuclear free zone; 4) students supported implementation of a fee to finance a busing system; and 5) a more detailed report will be mailed to you regarding the abortion and pregnancy insurance referendum. Mr. Appleman stated that this will be his final Board of Trustees meeting as USO President and that Phil Lyons will be the official USO representative for the rest of his term. Mr. Appleman introduced Mr. Dave Madlener, USO City Affairs Commissioner, who elaborated on

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the busing system referendum. Mr. Madlener stated that he would be speaking to the Board next year about the actual transit fee.

The Chair announced that a news conference would immediately follow in the Mississippi Room.

Mr. Dragovich moved that the meeting be adjourned. The motion was duly seconded, and after a voice vote the Chair declared the motion to have passed.

The meeting adjourned at 11:00 a.m.



Sharon Holmes, Executive Secretary

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The regular monthly meeting of the Board of Trustees of Southern Illinois University convened on Thursday, May 8, 1986, at 10:08 a.m., in the Ballroom of the University Center, Southern Illinois University at Edwardsville. The regular Chairman and Secretary being present, the meeting was called to order. The following members of the Board were present:

Mr. Charles M. Dragovich
Mr. Ivan A. Elliott, Jr.
Mrs. Carol Kimmel, Secretary
Mr. William R. Norwood
Mr. Harris Rowe, Chairman
Dr. George T. Wilkins, Jr.

The following members were absent:

Mr. Barnard B. Birger
Mr. Andy Leighton
Mr. A. D. Van Meter, Jr.

Executive Officers present were:

Dr. James M. Brown, Acting Chancellor of the SIU System
Dr. Earl E. Lazerson, President, SIUE
Dr. Albert Somit, President, SIUC

Also present was Mrs. Sharon Holmes, Executive Secretary of the Board.

The Secretary reported a quorum present.

NOTE: Copies of all background documents furnished to the Board in connection with the following matters have been placed on file in the Office of the Board of Trustees.

President Somit introduced Dr. Donald Brehm, newly-elected President of the Faculty Senate, SIUC, and Dr. James Leming, newly-elected Chairman of the Graduate Council, SIUC. He thanked Dr. Lawrence Dennis and Dr. Patricia Elmore for their devoted and able service as constituency heads this past year. President Somit announced that this was the last Board meeting for Mary Brown, President, Graduate and Professional Student Council, SIUC, and Charlena Bitting, Chairperson, Administrative and Professional Staff Council, SIUC, as representatives of those constituencies.

President Lazerson recognized the retiring constituency heads at SIUE: Dr. William Claudson, President, Faculty Senate, and Helen Philabaun, President, University Staff Senate.

Chairman Rowe expressed the Board's thanks to the retiring constituency heads. He stated that there had been a very valuable relationship and he looked forward to working with their successors.

The Chair recognized Mr. Ed Lance, Student Trustee-elect, SIUC. He stated that Mr. Lance does not officially take his seat as Student Trustee until July 1.

Under Trustee Reports, Mr. Elliott reported that he had attended the SIU Foundation Board of Directors Meeting on May 2 and 3. He stated that the Executive and Nominating Committees had also met. He announced that Mr. Harry Crisp of Marion, Illinois, is the new Chairman of the Foundation. He commented on the dedication of Jim Brigham who has been Chairman of the Foundation for 12 years. He reported that Anne Carman is the Acting President of the Foundation at this time and is very enthusiastic about the work she has to do at the Foundation. He continued that he was more enthusiastic about the attitude of the entire Foundation group than at any time since he had been on the Board.

Mr. Elliott reported that he had also attended the April 22 meeting of the Merit Board of the State Universities Civil Service System and the May 6 meeting of the Administrative Advisory Committee of the State Universities Civil Service System.

On May 7, 1986, Mr. Elliott reported that President Somit, Dr. Brown, and he had attended a reception in honor of Herb Fink, who is the recipient of the 1986 Governor's Award for the Arts, in Springfield.

Mrs. Kimmel reported that she had attended the meeting of the Illinois Board of Higher Education on May 6. She announced that the IBHE will not

meet in June. She explained that with the closing of George Williams College for financial reasons an in-depth study was made and several things came out of this study which deal with the future of education in this state. She continued that the study stated that: (1) there was no need for Northern Illinois University to acquire George Williams College at this time because there is not a need for its programs to be added to or absorbed by Northern Illinois University; (2) that private schools needed to make an effort much earlier to solve their financial problems and should develop a plan with the help of a consultant; (3) students should be protected in this type of situation so the IBHE, in addition to its present policies relating to closure of a private institution and protection of students' interests, should develop a plan for the preservation of student records from private institutions that close and are unable to arrange to maintain such records. She reported that the IBHE reports annually on non-public institutions in Illinois and at this time they find the majority of these schools in a very stable condition. She stated that the IBHE had approved the B.A. program in Foreign Language and International Trade, SIUC, and the Department of Public Administration and Policy Analysis, SIUE. She continued that the IBHE had passed a resolution implementing the law requiring that more concern be given to minorities in institutions, called a study of procedures for reports on specific student groups in Illinois education. She announced that there is a state appropriation that goes to the non-public schools of higher education in the state and this year the appropriation was \$12,900,000 for private schools.

Dr. Wilkins commented that 25 or 30 years ago SIU took over the records of a private institution, Shurtleff College, and was the registrar. He stated that SIU had done a super job in this regard and that the IBHE should be aware that they're not reinventing the wheel.

Dr. Brown reported that at the IBHE meeting the Board for the first time had approved a doctoral level program which had not been examined by the commission of scholars.

Mr. Rowe called attention to an article in Aspects, a publication of the School of Medicine, which demonstrated graphically how graduates of the School of Medicine are establishing their roots across Illinois. He stated that this was the charge given not only to the School of Medicine, but to the School of Law and School of Dental Medicine.

Under Committee Reports, Dr. Wilkins had no report for the Executive Committee.

Mr. Elliott, Chairman of the Finance Committee, said that the Committee had met this morning in the Mississippi Room of the University Center at 8:30 a.m. He gave the following report:

The Committee received Item G, Notice of Proposed Increase: Flight Training Charges, SIUC [Amendment to 4 Policies of the Board B-4], and while it is for notice only, we see no reason why this shouldn't lay over automatically for the omnibus agenda since there was no discussion about it this morning. The computer acquisition at SIUE was discussed and the Committee recommended that the Executive Committee go ahead with the acquisition. The student information system at SIUE was deferred until next month. Quarterly audit reviews were received and reviewed by the Committee. There was no discussion or requests for specific discussion. We received reports on cash investments and revenue bond activities. Dr. Brown made a report on the Senate appropriation hearing. It was announced that next month we would have information on purchasing to the Committee and Board members. Mr. Elliott stated that a quote from the book, "Best Buys in College Education," was contained in a recent edition of the SIUC Alumni Association as follows: "SIU is one of the U.S. colleges and universities that offer the most opportunity for the least amount of money."

The Chair reported that the Academic Matters Committee did not meet.

In the absence of Mr. Van Meter, Dr. Wilkins gave the following report for the Architecture and Design Committee:

Mr. Van Meter chaired our meeting this morning and it was the unanimous consent of the Committee that Items H, Approval of Plans and

Specifications and Award of Contract: Replacement of Water Piping, University Park, SIUC; I, Approval of Plans and Specifications and Award of Contract: Boiler Rehabilitation, Phase III, SIUC; and J, Project Approval, Selection of Architect, Permission to Request Release of Funds: Small Business Incubator, SIUC, be approved and placed on the omnibus motion.

The Chair explained the procedure for the Board's omnibus motion and he proposed that, after discussion, there would be taken up the following matters:

REPORTS OF PURCHASE ORDERS AND CONTRACTS,
MARCH, 1986, SIUC AND SIUE

In accordance with III Bylaws 1, and procedures effective April 1, 1980, summary reports of purchase orders and contracts awarded during the month of March, 1986, were mailed to the members of the Board in advance of this meeting, copies were placed on file in the Office of the Board of Trustees, and these reports are hereby submitted for information and entry upon the minutes of the Board with respect to the actions of the Executive Committee.

APPROVAL OF PLANS AND SPECIFICATIONS AND AWARD OF
CONTRACT: REPLACEMENT OF WATER PIPING,
UNIVERSITY PARK, SIUC

Summary

This matter seeks the approval of plans and specifications and the award of contract to replace the domestic water piping in parts of the three triads in University Park Residence Halls.

The estimated cost was \$190,000. The low bid was \$165,000.00. Funds will come from student housing fees and other housing resources.

Rationale for Adoption

At its meeting on September 12, 1985, the Board of Trustees gave its approval to a project to replace the domestic hot and cold water lines in Allen Hall, section III; Boomer Hall, sections I and II; and Wright Hall, section I.

Favorable bids have been received and the award of a contract is requested at this time.

Mr. Charles Pulley, AIA, has reviewed the plans and specifications and recommends their approval.

Considerations Against Adoption

University officers are aware of none.

Constituency Involvement

This project has the involvement and recommendation of the Director of Housing, the Vice-President for Student Affairs, the Vice-President for Campus Services, the Director of the Physical Plant, and the Director of Facilities Planning, SIUC.

Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That:

- (1) The contract to replace the domestic water piping in the University Park Residence Halls, SIUC, be and is hereby awarded to H & H Plumbing, Heating & Electric Co., Carbondale, Illinois, in the amount of \$165,000.00.
- (2) Final plans and specifications for this project are hereby approved as submitted to the Board of Trustees for review, and shall be placed on file in accordance with I Bylaws 9, contingent upon favorable recommendation of the Architecture and Design Committee.
- (3) The President of Southern Illinois University at Carbondale be and is hereby authorized to take whatever action may be required in the execution of this resolution in accordance with established policies and procedures.

APPROVAL OF PLANS AND SPECIFICATIONS AND AWARD OF CONTRACT: BOILER REHABILITATION, PHASE III, SIUC

Summary

This matter seeks approval of plans and specifications and the award of contract for the third phase of boiler rehabilitation at the central steam plant.

The estimated cost of this phase was \$170,000. The source of funds is state appropriations through the Physical Plant Service account. The low bid was \$141,185.00.

This matter further seeks approval of the plans and specifications for the work.

Rationale for Adoption

The Board of Trustees gave its approval to a project to rehabilitate all four coal-fired boilers in the central steam plant at its meeting on February 14, 1985. The estimated total cost was \$600,000, and the project was to be phased over three or four fiscal years. The first and second phases have been completed in a very satisfactory manner.

Under the original plan of boiler rehabilitation, the work to be done on each boiler was not unduly complicated, and the costs could be estimated with high accuracy at approximately \$150,000 per boiler. However, this third phase has been expanded to provide for major repairs to boiler #3. On Friday, March 14, 1986, an internal steam tube ruptured in boiler #3 and the resultant damage to the tubing and to the baffles and seals was significant. Consequently, the estimated cost for this third phase of the project has been increased to \$170,000.

Mr. Charles Pulley, AIA, has reviewed the plans and specifications and recommends their approval.

Considerations Against Adoption

University officers are aware of none.

Constituency Involvement

This matter has the involvement and recommendation of the Vice-President for Campus Services, the Director of the Physical Plant, and the Director of Facilities Planning, SIUC.

Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That:

- (1) The contract to rehabilitate the third boiler at the central steam plant, SIUC, be and is hereby awarded to M. D. Magary Const. Co., St. Louis, Missouri, in the amount of \$141,185.00.
- (2) Final plans and specifications for the third phase of this project are hereby approved as submitted to the Board of Trustees for review, and shall be placed on file in accordance with I Bylaws 9, contingent upon favorable recommendation of the Architecture and Design Committee.
- (3) The President of Southern Illinois University at Carbondale be and is hereby authorized to take whatever action may be required in the execution of this resolution in accordance with established policies and procedures.

PROJECT APPROVAL, SELECTION OF ARCHITECT, PERMISSION TO REQUEST RELEASE OF FUNDS: SMALL BUSINESS INCUBATOR, SIUC

Summary

This matter seeks approval to construct a building which will provide leased facilities to new and expanding small businesses. The project will cost \$6,000,000 and funding will come from capital appropriations to the Capital Development Board (CDB).

This matter further requests the recommendation of a private architectural firm be made to the CDB for the purpose of preparing the plans and specifications for this project.

In addition, this matter seeks permission to request the release of all current and future capital funds for this project.

Rationale for Adoption

The University has initiated a program to promote the economic development of the region and the state. This program has as its base a facility owned and operated by the University in which new and expanding small businesses can economically lease adequate space for their office and product assembly operations. This incubator concept has proven to be a successful alliance between the university, the businesses, and the region in other locations throughout the nation.

The building will contain approximately 30,000 square feet to be divided equally among office space, laboratory space for research and development, and service space for product assembly and construction processes.

The current appropriation contains \$50,000 for portions of the preliminary design work. Subsequent appropriations will provide the remainder of the design funds and for the construction of the facility.

A private architectural/engineering firm has been selected for recommendation through the approved process established by the Board of Trustees. It is requested that the firm of Ferry and Walton Architects be recommended to the CDB for this project.

Considerations Against Adoption

University officers are aware of none.

Constituency Involvement

This matter has the involvement and recommendations of the Vice-President for Campus Services, the Director of the Physical Plant, the Vice-President for Academic Affairs and Research, the Director of International and Economic Development, and the Director of Facilities Planning, SIUC.

Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That:

- (1) The project to construct a Small Business Incubator building be and is hereby approved at an estimated cost of \$6,000,000.
- (2) The source of funds is capital appropriations to the CDB in FY 1986 and other subsequent appropriations.

- (3) The architectural firm of Ferry and Walton Architects, Springfield, Illinois, be and is hereby recommended to the CDB for this project.
- (4) Permission be and is hereby granted to request the release of current and future capital appropriations for this project.
- (5) The President of Southern Illinois University at Carbondale be and is hereby authorized to take whatever action may be required in the execution of the resolution in accordance with established policies and procedures.

Mr. Norwood moved the reception of Reports of Purchase Orders and Contracts, March, 1986, SIUC and SIUE; the ratification of Changes in Faculty-Administrative Payroll, SIUC and SIUE; and the approval of Minutes of the Meetings held April 9 & 10, 1986; Approval of Plans and Specifications and Award of Contract: Replacement of Water Piping, University Park, SIUC; Approval of Plans and Specifications and Award of Contract: Boiler Rehabilitation, Phase III, SIUC; and Project Approval, Selection of Architect, Permission to Request Release of Funds: Small Business Incubator, SIUC. The motion was duly seconded. Student Trustee opinion in regard to this motion was indicated as follows: Aye, Charles M. Dragovich; nay, none. The motion carried by the following recorded vote: Aye, Ivan A. Elliott, Jr., Carol Kimmel, William R. Norwood, Harris Rowe, George T. Wilkins, Jr.; nay, none.

The following matter was presented for notice only:

NOTICE OF PROPOSED INCREASE: FLIGHT TRAINING CHARGES, SIUC
[AMENDMENT TO 4 POLICIES OF THE BOARD B-4]

Summary

This matter proposes increases in the charges for flight training courses offered by the School of Technical Careers, SIUC, effective Fall Semester, 1986, and Spring Semester, 1987, and amendments to the Policies of the Board to reflect the proposed increases.

Rationale for Adoption

According to the Legislative Audit Commission Guidelines recognized by the Board of Trustees, the operation, maintenance, and replacement of aircraft by the Air Institute and Service must function on a cost recovery basis.

Since the Board last approved increases in fees for flight training in May of 1982, costs have risen significantly. These costs include: building rent, salaries, lease payments on some aircraft, and replacement costs on University-owned aircraft.

Increased fees for flight training are necessary to meet increased costs of operation, maintenance, and replacement of the present fleet of twenty-one training aircraft; to provide a balanced budget for Fiscal Year 1987 operations; and to fund reserves for the repair and replacement of equipment.

At the levels proposed, the fees charged by SIUC will be comparable to or less than those charged by other similar programs.

Considerations Against Adoption

The major consideration against adoption is the increased cost to students.

Constituency Involvement

Because this proposed action is primarily concerned with recovering the operational costs of an auxiliary enterprise, the constituency groups have not been involved. The proposed increases are recommended by the Director of the Air Institute and Service and the Vice-President for Campus Services, SIUC. The Dean of the School of Technical Careers and the Vice-President for Academic Affairs and Research, SIUC, concur with the recommended increases.

Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That, 4 Policies of the Board B-4 be amended to show the following schedule of charges for flight training courses:

4. Charges for flight training, SIUC, effective July 1, 1982 Fall Semester, 1986, and Spring Semester, 1987:

<u>Course</u>	<u>Rates</u>	<u>Rates Fall, 1986</u>	<u>Rates Spring, 1987</u>
STC 201 - Primary	\$1,999.00	\$1,999.00	\$1,999.00
STC 203 - Basic	1,821.75	1,942.00	2,064.00
STC 204 - Intermediate	1,821.75	1,942.00	2,064.00
STC 206 - Instrument & Advanced	2,491.00	2,655.00	2,826.00
STC 207 - Multi-Engine	1,250.00	1,262.00	1,342.00
STC 300 - Flight Instructor	1,277.50	1,213.00	1,290.00
STC 301 - Flight Instructor/ Multi-Engine	660.00	705.00	750.00
STC 302 - Flight Instructor/ Instrument	657.60	702.00	745.00
Instrument-Only*	1,855.00		

*Not-a-STC-course

Under Reports and Announcements by the President, SIUC, President Somit announced that the SIU Flying Salukis had taken third place in national competition, the debate team was first nationally, and the baseball team had won the Missouri Valley Conference.

Mr. Norwood explained that spot landing and power landing, which are the Flying Salukis' strongest areas, were not included in the competition this year due to bad weather.

Under Reports and Announcements by the Acting Chancellor of the SIU System, Dr. Brown reported that SIU's appropriation bill, along with a large group of other appropriation bills, had passed to the floor of the Senate and each of these bills had been reduced by amendment to the Governor's budget level; and each had had a second amendment which reduced the general revenue portion of each bill by about 1%, less an allocation for Medicare payments.

Under Reports and Announcements by the President, SIUE, President Lazerson announced that the SIUE Women's Tennis Team had won the National Division II Tennis title. He reported that Vice-President and Provost, Barbara Teters, has requested that she be relieved of her duties as Provost no later than July 1, 1987, in line with her retirement plans. He continued that he was in the process of drafting guidelines for a search, which will begin in the fall; he will be consulting the constituency bodies on that search, and he will report to the Board further on the matter.

Mr. Elliott offered his congratulations and best wishes to Dr. Teters on her forthcoming retirement. He outlined some of her major accomplishments and stated that the Board has appreciated having had her at SIUE during a critical period.

Mr. Rowe, Mrs. Kimmel, and Mr. Norwood expressed their appreciation to Dr. Teters by citing many of her accomplishments.

The Chair stated that there was a Current and Pending matter, for consideration of which unanimous consent had to be given. Mr. Norwood moved that the Board consent to consider the matter. The motion was duly seconded, and after a voice vote the Chair declared that there had been unanimous consent to consider.

The following matter was presented:

APPOINTMENT OF A CHANCELLOR OF THE SOUTHERN ILLINOIS
UNIVERSITY SYSTEM

Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That Lawrence K. Pettit be and is hereby appointed Chancellor of The Southern Illinois University System, effective as soon after July 1, 1986 as Dr. Pettit can free himself of prior commitments, to serve at the pleasure of a majority of the total Board membership, and his salary is fixed at \$107,000 per year with perquisites to be provided as specified in II Statutes of the Board of Trustees 6, entitled "Housing and Transportation for Executive Officers."

Mr. Elliott moved approval of the resolution. The motion was duly seconded. Student Trustee opinion in regard to this motion was indicated as follows: Aye, Charles M. Dragovich; nay, none. The motion carried by the following recorded vote: Aye, Ivan A. Elliott, Jr., Carol Kimmel, William R. Norwood, Harris Rowe, George T. Wilkins, Jr.; nay, none.

The Chair commented that he had been advised by those trustees absent today that their vote would be in the affirmative had they been present. He continued that owing to the splendid cooperation from both campuses and in particular the Constituency Committee for the Search for a Chancellor the Board was able to present this matter today. The Chair recognized the members of the Committee: representing SIUE: John Meisel, Chairman, R. N. Pendergrass, Helen Philabaun, Sarah Bradbury, and Bill Easton; representing SIUC: Patricia Elmore, Lawrence Dennis, Joann Marks, Harvey Welch, and Mary Brown. He stated

that the Board appreciated the spirit of cooperation and advice given by the Committee.

Mr. Elliott moved the appreciation and commendation to the Constituency Committee which had been advisory to the Board in this matter. The motion was duly seconded, and after a voice vote the Chair declared the motion to have passed.

Mr. Elliott commented that the Constituency Committee had been one of the most responsible and cooperative committees he has had the pleasure to work with in the selection process. He continued that it was a real pleasure to work with such a dedicated group of people. He stated that the Committee had maintained the confidentiality of the process, and the news media had cooperated and had not been aggressive in reporting names, which would have been to the detriment of the University.

Mr. Rowe stated that the Board had been looking for a degree of unanimity and while there were other fine candidates a degree of unanimity only now has been reached. Mr. Rowe declared that Dr. Lawrence Pettit is the duly elected Chancellor of The Southern Illinois University System and introduced him to those in attendance.

Dr. Pettit made the following statement:

The first thing I'd like to say, in addition to saying that I'm excited to be joining a first class organization, is that years ago when I was an undergraduate the finest political science professor I had was Barbara Teters. It's quite a coincidence today that as the announcement of my coming on board is made, the announcement of her retirement, unfortunate in my eyes, is also made. I do hope that we have an opportunity to renew our friendship, and I'm sure we will, before Barbara leaves. But I wanted to let you know what an outstanding teacher she was because all of your remarks today had to do with her role as academic Vice-President.

I have a great deal of respect for Southern Illinois University. It is, as I said, a first class organization. I look forward to working with this Board of Trustees. I've had time in this process to get to know the Board of Trustees, the Presidents and the two campuses, the staff in the Chancellor's

Office and I couldn't be more pleased to be joining the people I am. I think this is the most outstanding Board of Trustees that I have ever worked with and I am very much looking forward to the working relationship that I know we'll have.

Southern Illinois University is an enormous resource for this state. It's a University System that has a very important regional mission, but it also has a very important statewide, national, and international mission. It has and deserves nationwide respect, as well as in the State of Illinois, with the enormously successful research and teaching programs that exist on the two campuses and at the School of Medicine and School of Dental Medicine. I can't speak in detail about what I know about the System because I don't know that much about it, except my impression as an outsider coming in is it is very favorable. My impression of the people that I've met in this process is overwhelmingly favorable, and I'm excited to be joining the team. Thank you.


Mr. Rowe stated that he regretted that Mrs. Pettit could not be here today owing to a commitment that had to be fulfilled, but that we would have the opportunity to meet a very, very charming lady in the not too distant future.

Mr. Elliott stated that the search process was a very time-consuming process and that the Chairman had spent lots of time and energy and had given his wisdom, leadership, and concern to the matter. He moved that a commendation and appreciation be given to Harris Rowe. The motion was duly seconded, and after a voice vote the Chair declared the motion to have passed.

The Chair announced that a news conference would immediately follow in this room to accommodate the press. He stated that lunch would be served in the Oak-Hackberry Rooms.

Mr. Norwood moved that the meeting be adjourned. The motion was duly seconded, and after a voice vote the Chair declared the motion to have passed.

The meeting adjourned at 10:55 a.m.


Sharon Holmes, Executive Secretary

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The regular monthly meeting of the Board of Trustees of Southern Illinois University convened on Thursday, June 12, 1986, at 10:45 a.m., in the Auditorium of the SIU School of Medicine, 801 North Rutledge, Springfield, Illinois. The regular Chairman and Secretary being present, the meeting was called to order. The following members of the Board were present:

Mr. Barnard B. Birger
 Mr. Charles M. Dragovich
 Mr. Ivan A. Elliott, Jr.
 Mrs. Carol Kimmel, Secretary
 Mr. Andy Leighton
 Mr. Harris Rowe, Chairman
 Mr. A. D. Van Meter, Jr., Vice-Chairman

The following members were absent:

Mr. William R. Norwood
 Dr. George T. Wilkins, Jr.

Executive Officers present were:

Dr. James M. Brown, Acting Chancellor of the SIU System
 Dr. Earl E. Lazerson, President, SIUE
 Dr. Albert Somit, President, SIUC

Also present was Mrs. Sharon Holmes, Executive Secretary of the Board.

The Secretary reported a quorum present.

NOTE: Copies of all background documents furnished to the Board in connection with the following matters have been placed on file in the Office of the Board of Trustees.

The Chair announced that this was the last meeting for these two Student Trustees and that the Board appreciated the association with them and had benefitted by their participation.

President Somit introduced the following newly-elected constituency heads for SIUC: Ms. Kelli McCormack, President, Graduate and Professional Student Council, and Mr. Phil Lyons, President, Undergraduate Student Organization. He announced that Sam McVay was representing the Administrative

and Professional Staff Council and that Mr. David Saunders was representing the Civil Service Employees Council.

President Lazerson introduced the following newly-elected constituency heads for SIUE: Dr. Carol Keene, President, Faculty Senate, Ms. Juanita Gosch, President, University Staff Senate, and Ms. Amy Henninger, President, Student Senate.

Mr. Charles M. Dragovich introduced Ms. Debbie Schlautman, the Student Trustee-elect from SIUE.

The Chair stated that Ms. Schlautman is the first female Student Trustee from SIUE.

The Chair stated that Dr. Lawrence Pettit, Chancellor of The Southern Illinois University System, will be at the next Board of Trustees meeting. He continued that while we look forward to that with anticipation, we must also recognize the outstanding service that Dr. James M. Brown has rendered as Acting Chancellor these past months.

Mr. Van Meter commented that he would like to hand an accolade to the Chairman of the Board of Trustees. He continued that the Board appreciated the Chair's letter writing and communicating to those who had helped, assisted, and been involved in the search process.

The Chair thanked Sharon Holmes for her assistance in the search process. He commented that he couldn't say enough publicly or privately about the Constituency Committee for the Search for a Chancellor that worked with the Board.

Under Trustee Reports, Mr. Rowe reported that Mr. Norwood had attended the SIUC Commencement on May 10 and meetings of the State Universities Retirement System on May 16 and 17.

Mr. Van Meter reported that he had attended the Southern Illinois University School of Medicine Commencement on May 31. He stated that he was always very pleased and proud to be associated with the University, but never more so than when he heard the young man who was selected from the class speak. He explained that he was a little older than some of the students, a resident of East St. Louis, and that he had articulated the sentiments of his class and represented the University most favorably. He continued that it was an unusual performance and one that made us all very proud.

Mr. Rowe reported that he had attended the meeting of the Joint Trustees Committee for Springfield Medical Education Programs on June 5. He explained that the Joint Trustees Committee is comprised of representatives of Memorial Medical Center, St. John's Hospital, the SIU Board of Trustees, and the SIU School of Medicine. He stated that Dean Moy had reported that the Federal District Court of Illinois had granted an order for a partial summary judgment in our favor in the lawsuit that Humana had brought against us. He read the following excerpt from the Court's opinion: "The court agrees with the defendants that the doctrine of state action immunity is applicable in this case. The doctrine protects SIU because SIU is a state agency regulating activities of its full-time faculty." He reported that a new academic medical center directory was being prepared, being paid for jointly by the SIU School of Medicine and the two hospitals, to better acquaint the medical profession in central and southern Illinois with the full range of services that are available here at this medical center now. The Committee received reports on the neurosurgery residency program, the liaison committee on medical education when the site team visited the School of Medicine in March, and on the Children's Miracle Network Telethon.

The Chair reported that Dr. George T. Wilkins, Jr. had attended the SIUE School of Dental Medicine Commencement on June 7.

Mr. Elliott reported that he had attended an Executive Committee meeting of the SIU Foundation on June 4, hosted by the School of Medicine. He stated that he had attended a Nominating Committee meeting of the SIU Foundation on June 10. He reported that the Nominating Committee was talking about guidelines to try to balance and expand the Foundation Board and formalize it to come up with ideas to strengthen the Board. He asked for ideas on how to set up guidelines and welcomed input.

Under Committee Reports, Mrs. Kimmel submitted the following Executive Committee Report:

EXECUTIVE COMMITTEE REPORT

By action at the April 10, 1986 meeting of the Board of Trustees, the Board authorized the members of the Executive Committee of the Board to award contracts in connection with the capital project, Asbestos Removal, SIUE. The following matter was so approved and is reported to the Board at this time pursuant to III Bylaws 1:

AWARD OF CONTRACT: ASBESTOS REMOVAL, SIUE

Summary

This matter awards the contract in connection with the capital project, Asbestos Removal, SIUE. The project will remove material containing asbestos from the Communications Building on the SIUE campus, and from the mechanical room at the East St. Louis Campus. Funding for the project, in the amount of \$276,000, would be from state appropriations to the University.

Rationale for Adoption

At its meeting of December 17, 1985, the Board approved the project and approved retention of the firm of Randolph and Associates, Incorporated as the engineering firm for the project. At its meeting of April 10, 1986, the Board approved the plans and specifications for the project and authorized the members of the Executive Committee of the Board to award contracts in connection with the project.

The amount of the contract proposed for award on the project is within budget. The summary of bids received is attached for information. The award of the contract for the project is now timely.

Considerations Against Adoption

University officers are aware of none.

Constituency Involvement

Not pertinent to this matter.

Resolution

BE IT RESOLVED, By the members of the Executive Committee of the Board of Trustees of Southern Illinois University, That:

- (1) A contract in the amount of \$209,279 be awarded to Specialty Systems of Illinois, Incorporated, Harvey, Illinois, for the general construction work on the capital project, Asbestos Removal, SIUE.
- (2) The President of Southern Illinois University at Edwardsville be and is hereby authorized to take whatever action may be required in the execution of this resolution in accordance with established policies and procedures.

Mrs. Kimmel reported that at the April 10, 1986 meeting of the Board of Trustees, the Board had authorized the members of the Executive Committee of the Board to award contracts in connection with the capital project, Asbestos Removal, SIUE. She continued that the matter had been so approved and was reported to the Board at this time pursuant to III Bylaws 1.

Mr. Elliott, Chairman of the Finance Committee, said that the Committee had met in the Auditorium of the SIU School of Medicine that morning. He gave the following report:

The Finance Committee recommends approval and placement on the omnibus motion of the following matters: Items H, Salary Increase Plans for Fiscal Year 1987, I, Temporary Financial Arrangements for Fiscal Year 1987, and M, Increase in Flight Training Charges, SIUC [Amendment to 4 Policies of the Board B-4]. The Committee discussed and received a report on Operating RAMP Guidelines for Fiscal Year 1988. This matter will be on the Committee's agenda next month for discussion and approval. The Committee received a report on computing activities and it was indicated that the new long-range plan will be received about January 1, 1987. The Committee received a report on University purchasing activities. This matter will be discussed at the Finance Committee next month. Please submit in advance items for discussion at the next meeting. A report was mailed regarding the second draft of the State Procurement Code. The 1985 Compliance Audit has been received. We discussed some of the items having to do with the compliance audit and asked for additional information and

for some resolutions to be prepared which will be coming back to the Committee at a future time. If additional discussion is needed we'll reschedule it. The internal audit plan for Fiscal Year 1987 was presented and approved. We had a one sentence report on revenue bond refinancing activities: that the market was not right.

Mrs. Kimmel, Chairperson of the Academic Matters Committee, stated that the Committee had met following the Finance Committee meeting. She gave the following report:

We had no action items. The Resource Allocation and Management Program for 1988 was presented and new programs and enhancement of programs was discussed. President Somit announced the membership of the Undergraduate Education Oversight Committee and of the Committee to Study Enhancement of Scholarly Environment. There is quite a focus these days on enhancement and upgrading of undergraduate education and we were pleased to hear the activities that are taking place on the campuses in relation to these goals.

Mr. A. D. Van Meter, Jr., Chairman of the Architecture and Design Committee, stated that the Committee had met following the Academic Matters Committee. He gave the following report:

At the request of President Somit, we have removed from our agenda and ask that Item K, Project Approval and Selection of Architect: Construction of Training and Locker Room Facility, Abe Martin Field, SIUC, be removed from the Board's agenda. The Committee approved and asks that Item L, Dedication of Right of Way: McLafferty Road and Reservoir Road, SIUC, be placed on the omnibus motion. The Committee is redoing the guidelines governing the formulation of procedures for development of architect selection recommendations for Board consideration. Mr. Birger submitted suggestions on the matter which will be submitted to members of the Board and to the respective University campus people. This matter will appear on the Committee's July agenda.

Mr. Elliott moved the agenda which included the following: reception of Reports of Purchase Orders and Contracts, April, 1986, SIUC and SIUE; the ratification of Changes in Faculty-Administrative Payroll, SIUC and SIUE; and the approval of Minutes of the meeting held May 8, 1986; Salary Increase Plans for Fiscal Year 1987; Temporary Financial Arrangements for Fiscal Year 1987; Dedication of Right of Way: McLafferty Road and Reservoir Road, SIUC; and Increase in Flight Training Charges, SIUC [Amendment to 4 Policies of the Board B-4]. The motion was duly seconded. Student Trustee opinion in regard to this

motion was indicated as follows: Aye, Charles M. Dragovich, Andy Leighton; nay, none. The motion carried by the following recorded vote: Aye, Barnard B. Birger, Ivan A. Elliott, Jr., Carol Kimmel, Harris Rowe, A. D. Van Meter, Jr.; nay, none.

The following matters were thereby approved:

REPORTS OF PURCHASE ORDERS AND CONTRACTS,
APRIL, 1986, SIUC and SIUE

In accordance with III Bylaws 1, and procedures effective April 1, 1980, summary reports of purchase orders and contracts awarded during the month of April, 1986, were mailed to the members of the Board in advance of this meeting, copies were placed on file in the Office of the Board of Trustees, and these reports are hereby submitted for information and entry upon the minutes of the Board with respect to the actions of the Executive Committee.

SALARY INCREASE PLANS FOR FISCAL YEAR 1987

Summary

This matter presents for Board approval salary increase plans for Fiscal Year 1987. These plans do not intend to set forth specific salary recommendations for each employee, but rather to elucidate general policies and parameters within which employee salary increases will be made. A report of salary increases made will be submitted to the Board for its information.

Salary increase plans have been prepared by each University and the Office of the Chancellor. They are attached for SIUE, SIUC, and the Office of the Chancellor as Exhibits A, B, and C, respectively.

Rationale for Adoption

Board policy requires approval of salary increase plans for each University and the Office of the Chancellor.

Considerations Against Adoption

University officers are aware of none.

Constituency Involvement

At SIUE, guidelines for faculty employees are based on the faculty salary plan adopted in 1981. The plan was developed by the Faculty Senate, the Academic Deans, the Provost, and the President. Guidelines for professional staff and for civil service employees were developed by the University Staff Senate, the Vice-President for Administration, and the President. Guidelines for persons holding graduate assistantships were developed by the Vice-President and Provost and the President in consultation with the Dean of the

Graduate School. Guidelines for student workers were developed by the Vice-President and Provost and the President in consultation with the Dean of University College and the Director of Student Work and Financial Assistance.

At SIUC, guidelines have been developed in consultation with the appropriate constituency groups and, in each case, have been endorsed by the constituency groups.

At the School of Medicine, guidelines for faculty and professional staff have been approved by the School of Medicine Executive Committee. Civil service guidelines for Springfield employees were submitted by the Civil Service Council and approved by the School of Medicine administration and the President.

Constituency involvement for the Office of the Chancellor is not applicable.

Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That the Salary Increase Plans for Fiscal Year 1987, as presented (attached as Exhibits A, B, and C), be approved; and

BE IT FURTHER RESOLVED, That the implementation date of these plans shall be consistent with the date indicated for salary increase allocations in the appropriation process.

EXHIBIT A

Salary Increase Plans for Fiscal Year 1987, SIUE

1. Guidelines for Faculty Employees

Salary increases for faculty employees shall be determined in accord with the Faculty Salary Plan approved by the President on March 13, 1981. The principal elements of the plan are the following:

- a. Of the full state allocation for salary increases for faculty, expressed as a percentage, 3% shall be allocated for merit increases and the remainder shall be allocated for "standard increment" (SI) increases. Each school or equivalent unit shall receive for distribution a salary increase allocation proportionate to its salary base.
- b. The awarding of SI increases and the amount of individual merit increases shall be based upon an evaluation process in which each faculty member's performance is reviewed in accord with procedures adopted by each school or equivalent unit. The review process must include an evaluation by an elected peer review body. A statement of minimum performance expectations for its faculty members shall be approved by a majority vote of the faculty members of each school or equivalent unit.

- c. Each faculty member is responsible for providing materials to be used in the evaluation. The chairperson or other individuals responsible for the evaluation are obligated to make their recommendation on the basis of the evidence provided and other performance data and material routinely available to the school or unit.
- d. The SI increase shall be awarded as a percentage increase in the individual's monthly base salary for each faculty member performing at least at the minimum satisfactory level.
- e. Each school or equivalent unit shall define a policy and procedure, including an elected peer review body, to be used in the determination and distribution of merit increases. The policy must include a definition of the relative emphasis to be placed on teaching, research, University service, and public service for purposes of merit salary increases. There is no automatic right to a merit increase and, therefore, merit increases shall not be determined on an across-the-board basis.
- f. Since there are differing levels of performance, there should be differing levels of merit increase. The salary plan recommends that units establish at least three merit levels. Each school or equivalent unit shall place individuals performing above the minimum acceptable level into their respective merit categories using the unit's evaluation procedures. Each school or equivalent unit shall determine the relative weights for each of the merit categories.
- g. Insofar as possible, internal reallocations should be used to fund the merit portion of the salary plan by using money accruing from retirement of individuals at higher salary levels and hiring individuals at lower salary levels.
- h. The majority of the faculty of a school or equivalent unit may request from the Vice-President and Provost permission for the unit to be exempted from the University salary plan for faculty and to use a salary increase distribution system commensurate with the mission and goals of that unit, as well as with market value. Any such distribution system must demonstrate through a process and rationale that the unit's criteria and procedures are rigorous and demanding of faculty excellence.

2. Guidelines for Professional Staff Employees

- a. Salary increase monies equivalent to the approved percentage of increase applied against the total professional staff personal services appropriation shall be available for distribution to professional staff employees. Across-the-board increases of the approved percentage shall be distributed subject to the conditions of 2.b and 2.c below.
- b. Employees whose unsatisfactory job performance can be documented shall be excluded from receiving this increase.

- c. In accord with the professional staff rules and regulations, the supervisor of each professional staff employee must conduct, during the winter quarter, an oral and written performance evaluation based upon the individual's written job description and any mutually agreed upon developmental goals. If the employee's performance has been demonstrably unsatisfactory and the supervisor can document that it has not improved, the supervisor may recommend to the appropriate functional area head (with copies given to the employee) that no salary increase be awarded to the employee. In such a case, a second performance review shall be conducted during the summer quarter to determine whether the employee has overcome demonstrable deficiencies noted at the time of the winter quarter evaluation. If sufficient progress has been made, the supervisor may recommend to the appropriate functional area head that a salary increase in accordance with the original percentage basis become effective October 1, 1986.

3. Guidelines for Civil Service Open Range Employees

- a. Salary increase monies equivalent to the approved percentage of increase applied against the total civil service open range personal services appropriation shall be available for distribution to civil service open range employees whose performance has been satisfactory. Of the total funds available for civil service open range salary increases, no more than 67% shall be used for market movement increases, with the remainder to be distributed as across-the-board increases.
- b. Civil service employees with one year or more of continuous University service as of June 30, 1986, shall be eligible for a market movement increase in addition to an across-the-board increase.
- c. Civil service employees with less than one year of continuous University service as of June 30, 1986, shall be eligible for the full amount of the market movement increase. In addition, employees shall be eligible for the designated across-the-board increase, prorated at one-twelfth for each month of service during the period July 1, 1985 through June 30, 1986, with any part of a month being considered a full month.
- d. In accordance with civil service employee evaluation policies at SIUE, the supervisor of each civil service open range employee must conduct annually an oral and written performance evaluation based on the individual employee's written job description and any mutually agreed upon developmental goals. If an employee's performance was demonstrably unsatisfactory at the time of the evaluation and the supervisor documents that the employee's performance has not improved, the supervisor may recommend through channels to the appropriate functional area head (with copies to the employee) that no salary increase be granted to the employee. In such a case, a second performance evaluation will be conducted during the summer quarter to determine whether the employee has overcome the deficiencies noted at the time of the annual evaluation. If sufficient progress has been made, the supervisor may

recommend, through channels to the appropriate functional area head, that a salary increase, in accordance with the foregoing provisions be granted effective as of the effective date for all open range civil service increases.

4. Guidelines for Civil Service Employees Excluded from Bargaining Units as Confidential, Managerial, or Supervisory Employees
 - a. Salary increase monies equivalent to the approved percentage of increase for civil service employees will be distributed as across-the-board increases on July 1, 1986.
 - b. If the percentage of salary increase negotiated for the bargaining unit from which an employee is excluded exceeds the percentage increase the employee received under paragraph a. above, the employee will be granted the additional percentage increase applied in the same manner as for those employees represented by the bargaining unit.
5. Guidelines for Persons Holding Graduate Assistantships

Salary ranges for persons holding graduate or doctoral assistantships will not be adjusted.
6. Wage rates for student workers will not be adjusted. The University will utilize available resources to maximize opportunities for student employment.

EXHIBIT B

Salary Increase Plans for Fiscal Year 1987, SIUC

1. Guidelines for Faculty, except those at the School of Medicine

Funds for promotional increases shall be taken from the salary increase pool prior to any other salary increases. Funds totaling 0.5% shall be available to equity and market adjustments, and these funds shall be taken in advance of subsequent salary distribution considerations. At the end of the salary distribution cycle, the Vice-President for Academic Affairs shall make known the total amount and the procedures and criteria used for market and equity adjustments. The balance of the salary increase funds shall be distributed on the basis of merit defined as follows:

 - a. A baseline merit salary increment shall be provided to each faculty member. This amount shall be 3% of the faculty member's salary from the previous year less the percentages allocated for promotional increases and market and equity adjustments.
 - b. All other salary increase monies (currently 5.5%) shall be distributed on . . . performance . . .

Only those employees hired on or before December 31, 1985 will be eligible for merit increases. All employees will be eligible for across-the-board increases. All merit increases will be reviewed by the Director of Personnel.

EXHIBIT C

Salary Increase Plans for Fiscal Year 1987, System Office

1. Guidelines for Appointed Board Officers and Professional Staff in the System Office
 - a. The Acting Chancellor recommends that the full state allocation for salary increases, expressed as a percentage (currently 6.5%), be distributed to appointed Board officers and professional staff.
 - b. The Acting Chancellor further recommends that this allocation be distributed on a merit basis.
2. Guidelines for Civil Service Range Employees in the System Office
 - a. The Acting Chancellor recommends that the full state allocation for salary increases, expressed as a percentage (currently 6.5%), be distributed to civil service range employees in the System Office.
 - b. The Acting Chancellor further recommends that this allocation be distributed on a merit basis.

TEMPORARY FINANCIAL ARRANGEMENTS FOR FISCAL YEAR 1987

As of this date, Southern Illinois University's appropriation bill for Fiscal Year 1987 has not been enacted. Since it is essential to maintain the operation of the University between the beginning of Fiscal Year 1986 and that time at which the appropriation bill is enacted and an Internal Budget for Operations is approved by the Board of Trustees, Board approval of the following resolution is recommended:

Resolution

WHEREAS, Southern Illinois University's appropriation bill for Fiscal Year 1987 has not been enacted; and

WHEREAS, This meeting of the Southern Illinois University Board of Trustees is the last regular meeting prior to the beginning of Fiscal Year 1987;

NOW, THEREFORE, BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That subject to the availability of funds, the President of Southern Illinois University at Carbondale, the President of Southern Illinois University at Edwardsville, and

the Acting Chancellor of The Southern Illinois University System are authorized to make expenditures necessary for operations until such date as a completed Internal Budget for Operations for Fiscal Year 1987 is approved by the Southern Illinois University Board of Trustees.

DEDICATION OF RIGHT OF WAY: McLAFFERTY ROAD AND
RESERVOIR ROAD, SIUC

Summary

This matter seeks the dedication of right of way along McLafferty Road and Reservoir Road to Jackson County for the purpose of road improvements.

This matter further seeks the issuance of a license to Jackson County for construction access and grading along the west edge of McLafferty Road.

Rationale for Adoption

The Jackson County Department of Highways has developed a plan for major improvements to one of its county roads. The schedule for these improvements covers several years and requires careful planning of the different parts. A major part of the overall plan involves two roads that intersect at the southwest part of the campus. These two roads are commonly known as McLafferty Road and Reservoir Road. These roads carry considerable traffic along the south and west edges of the campus. Improvements to these roads are beneficial to the general public and particularly to the University.

While these roads have been in public use for many years, the land on which they were established was never formally transferred to the county. Consequently, this dedication of right of way will cover the original right of way along with the additional land needed for the proposed improvements. The total land involved on McLafferty Road is approximately 7.66 acres.

The Reservoir Road dedication is limited to land on the north side of the road with one small exception. The land along the south side at Evergreen Terrace is owned by the SIU Foundation, for which a dedication was formally approved in 1968, and at the city reservoir it is owned by the city for which a dedication was formally approved in 1975. The total land involved in this dedication is in two parts and they contain 1.42 acres and 4.97 acres.

The proposed improvements and the transfer of land will have no adverse effects on any University programs or facilities. The general configuration of the road and all its intersections with University roads will be maintained in their present form. The appropriate studies of impacts upon the environment have been conducted by the county.

Part of the proposed project calls for grading of some University land along the west side of the road. This grading is desirable to avoid creating a small ridge that would be difficult to maintain. A license is requested to allow access to this small strip of land for grading purposes only.

Considerations Against Adoption

University officers are aware of none.

Constituency Involvement

Not pertinent to this matter.

Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That:

- (1) The land comprising the existing and proposed right of way of McLafferty Road (Jackson County Route FAU 9717) be and is hereby dedicated to the County of Jackson in accordance with legal descriptions appended hereto and made a part hereof.
- (2) The land comprising the existing and proposed right of way of Reservoir Road (Jackson County Route FAU 9713) be and is hereby dedicated to the County of Jackson in accordance with legal descriptions appended hereto and made a part hereof.
- (3) The request by the County of Jackson for a license for construction access and grading along the west edge of McLafferty Road be and is hereby approved.
- (4) The President of Southern Illinois University at Carbondale be and is hereby authorized to take whatever action may be required in the execution of this resolution in accordance with established policies and procedures.

DEDICATION
LEGAL DESCRIPTION

GENERAL DESCRIPTION: Situated in Section 29, Township 9 South, Range 1 West of the 3rd P.M., Jackson County, Illinois.

DETAILED DESCRIPTION: A strip or parcel of land lying east and west of the centerline of FAU 9717 commonly called McLafferty Road, located as shown on the attached plat and specifically located relative to said centerline as follows:

50 feet parallel in width lying East of and adjoining the located centerline and extending from the normal to centerline at station 16+50 southerly to the normal to centerline at station 26+70.

45 feet parallel in width lying Westerly of and adjoining the located centerline and extending from the normal to centerline at station 16+50 southerly to the normal to centerline at station 20+30.

40 feet parallel in width lying easterly of and adjoining the located centerline and extending from the normal to centerline at station 26+70 southerly to the normal to centerline at station 42+00.

40 feet parallel in width lying westerly of and adjoining the located centerline and extending from the normal to centerline at station 20+30 southerly to the normal to centerline at station 30+00.

50 feet parallel in width lying easterly of and adjoining the located centerline and extending from the normal to centerline at station 42+00 southerly to the normal to centerline at station 50+00.

45 feet parallel in width lying westerly of and adjoining the located centerline and extending from the normal to centerline at station 30+00 southerly to the normal to centerline at station 37+00.

35 feet parallel in width lying easterly of and adjoining the located centerline and extending from the normal to centerline at station 50+00 southerly to the centerline of FAU 9713, commonly called Reservoir Road at station 53+86.01.

50 feet parallel in width lying westerly of and adjoining the located centerline and extending from the normal to centerline at station 37+00 southerly to the normal to centerline at station 50+00.

40 feet parallel in width lying westerly of and adjoining the located centerline and extending from the normal to centerline at station 50+00 southerly to the centerline of FAU 9713, commonly called Reservoir Road, at station 53+86.01.

Containing 7.66 acres more or less.

DEDICATION
LEGAL DESCRIPTION

GENERAL DESCRIPTION: Situated in Sections 28 and 29, Township 9 South, Range 1 West of the 3rd P.M., Jackson County, Illinois.

DETAILED DESCRIPTION: A strip or parcel of land lying north of the centerline of FAU 9713, commonly called Reservoir Road, located as shown on the attached plat and specifically located relative to said centerline as follows:

50 feet parallel in width lying northerly of and adjoining the located centerline and extending from the normal to centerline at station 70+41 easterly to the normal to centerline at station 78+00.

65 feet parallel in width lying northerly of and adjoining the located centerline and extending from the normal to centerline at station 78+00 easterly to the normal to centerline at station 86+00.

50 feet parallel in width lying northerly of and adjoining the located centerline and extending from the normal to centerline at station 86+00 easterly to the normal to centerline at station 96+00.

65 feet parallel in width lying northerly of and adjoining the located centerline and extending from the normal to centerline at station 96+00 easterly to the normal to centerline at station 104+50.

60 feet parallel in width lying northerly of and adjoining the located centerline and extending from the normal to centerline at station 104+50 easterly to the normal to centerline at station 108+03.

Also that land lying south of the located centerline of FAU 9713 and north of the south line of Section 29 and 28, Township 9 South, Range 1 West of the 3rd P.M., from a point 300 feet east of the west line of the Southeast quarter of the Southeast quarter of Section 29, Township 9 South, Range 1 West of the 3rd P.M. easterly to the west right of way line of FAP 718, (U.S. Route 51).

Containing 4.97 acres more or less.

DEDICATION
LEGAL DESCRIPTION

GENERAL DESCRIPTION: Situated in Section 29, and 32, Township 9 South, Range 1 West of the 3rd P.M., Jackson County, Illinois.

DETAILED DESCRIPTION: A strip or parcel of land lying north and south of the centerline of FAU 9713, commonly called Reservoir Road, located as shown on the attached plat and specifically located relative to said centerline as follows:

40 feet parallel in width lying southerly of and adjoining the located centerline and extending from the normal to centerline of FAU 9713 (Reservoir Road) at station 53+46.62 easterly to the east line of the Northwest quarter of Section 32; Township 9 South, Range 1 West of the 3rd P.M.

40 feet parallel in width lying northerly of and adjoining the located centerline and extending from the normal to centerline at station 54+20.84 easterly to the normal to centerline at station 60+00.

50 feet parallel in width lying northerly of and adjoining the located centerline and extending from the normal to centerline at station 60+00 easterly to the west line of the Southeast quarter of the Southeast quarter of Section 29, Township 9 South, Range 1 West of the 3rd P.M. at approximate station 67+41.

Containing 1.42 acres more or less.

LICENSE
LEGAL DESCRIPTION

An area lying westerly of the located centerline as follows:

25 feet parallel in width lying westerly of and adjacent to the west right-of-way line of FAU 9717 and extending from the normal to centerline at station 38+00 southerly to the normal to centerline at station 40+00, all located in the west one-half of Section 29, Township 9 South, Range 1 West of the 3rd P.M.

10 feet parallel in width lying westerly of and adjacent to the west right-of-way line of FAU 9717 and extending from the normal to centerline at station 44+50 southerly to the normal to centerline at station 46+00, all located in the west one-half of Section 29, Township 9 South, Range 1 West of the 3rd P.M.

INCREASE IN FLIGHT TRAINING CHARGES, SIUC
[AMENDMENT TO 4 POLICIES OF THE BOARD B-4]

Summary

This matter proposes increases in the charges for flight training courses offered by the School of Technical Careers, SIUC, effective Fall Semester, 1986, and Spring Semester, 1987, and amendments to the Policies of the Board to reflect the proposed increases.

Rationale for Adoption

According to the Legislative Audit Commission Guidelines recognized by the Board of Trustees, the operation, maintenance, and replacement of aircraft by the Air Institute and Service must function on a cost recovery basis. Since the Board last approved increases in fees for flight training in May of 1982, costs have risen significantly. These costs include: building rent, salaries, lease payments on some aircraft, and replacement costs on University-owned aircraft.

Increased fees for flight training are necessary to meet increased costs of operation, maintenance, and replacement of the present fleet of twenty-one training aircraft; to provide a balanced budget for Fiscal Year 1987 operations; and to fund reserves for the repair and replacement of equipment.

At the levels proposed, the fees charged by SIUC will be comparable to or less than those charged by other similar programs.

Considerations Against Adoption

The major consideration against adoption is the increased cost to students.

Constituency Involvement

Because this proposed action is primarily concerned with recovering the operational costs of an auxiliary enterprise, the constituency groups have not been involved. The proposed increases are recommended by the Director of the Air Institute and Service and the Vice-President for Campus Services, SIUC. The Dean of the School of Technical Careers and the Vice-President for Academic Affairs and Research, SIUC, concur with the recommended increases.

Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That, 4 Policies of the Board B-4 be amended to show the following schedule of charges for flight training courses:

4. Charges for flight training, SIUC, effective Fall Semester, 1986, and Spring Semester, 1987:

<u>Course</u>	<u>Rates Fall, 1986</u>	<u>Rates Spring, 1987</u>
STC 201 - Primary	\$1,999.00	\$1,999.00
STC 203 - Basic	1,942.00	2,064.00
STC 204 - Intermediate	1,942.00	2,064.00
STC 206 - Instrument & Advanced	2,655.00	2,826.00
STC 207 - Multi-Engine	1,262.00	1,342.00
STC 300 - Flight Instructor	1,213.00	1,290.00
STC 301 - Flight Instructor/Multi-Engine	705.00	750.00
STC 302 - Flight Instructor/Instrument	702.00	745.00

The Chair announced that the matter entitled Project Approval and Selection of Architect: Construct Training and Locker Room Facility, Abe Martin Field, SIUC, had been withdrawn from the Architecture and Design Committee agenda and from the Board of Trustees agenda.

Under Reports and Announcements by the President, SIUE, President Lazerson reported that Dr. Wilkins had attended the SIUE School of Dental Medicine Commencement. He stated that in 1982 a question had arisen at the state level about the continuation of that school and in arguments put forth by the University to sustain the operation it had been pointed out very clearly that the SIUE School of Dental Medicine was very important in terms of the education of minority dentists. He reported that at this commencement six members of a graduating class of 48 were young black dentists and that the valedictorian of that class was a young woman who had been a presidential scholar at the University. In response to questions by Mrs. Kimmel, President Lazerson stated that about 25% of the classes over the last four or five years were female, very few of the students come from outside the state, the major portion of the student body comes from southern and central Illinois, outside enrollments are encouraged only in the case of minority dentists or potential minority dentists, and in excess of 70% of the dentists remain to practice in Illinois.

Under Reports and Announcements by the Acting Chancellor of the SIU System, Dr. Brown reported that at this hour the House Appropriations Committee II was hearing appropriation bills for the University of Illinois, the Board of Regents, and the Community Colleges. He stated that next Wednesday the appropriation bills for SIU, the Board of Governors, and ISSC will be heard. He continued that SIU had met with House staffers from both parties, answered their questions regarding information provided, and does not have any major problems to deal with as of now.

Under Reports and Announcements by the President, SIUC, President Somit announced that "A Day in the Life of SIUC," prepared by a journalism class, had been distributed to the Board. He thanked Dean Moy for his hospitality.

The Chair stated that this was the last meeting for the two Student Trustees, Charles M. Dragovich and Andy Leighton, and presented each with a Certificate of Appreciation for their service.

Mr. Dragovich thanked everyone for their help and wished Debbie Schlautman the best of luck.

Mr. Leighton stated that he had outlined his items of interest when he began his term as Student Trustee which included: a new library for SIUC, reauthorization of the Higher Education Act, and divestment of SIU Foundation investments in companies that do business in or with South Africa. He outlined various matters of concern for his successors. He thanked all the members of the Board and the administration for the excellent experience. He stated he had learned what questions to ask and had gained a new appreciation of all of the Board and its talents.

The Chair thanked the Student Trustees for their participation and their viewpoints.

The Chair announced that a news conference had been scheduled immediately following the regular meeting in the Lincoln Conference Room and that lunch would be served in the Pearson Museum.

Mr. Van Meter moved that the meeting be adjourned. The motion was duly seconded, and after a voice vote the Chair declared the motion to have passed unanimously.

The meeting adjourned at 11:20 a.m.



Sharon Holmes, Executive Secretary

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