

1983

1982-1983 Annual Report of the Board of Trustees of Southern Illinois University

Southern Illinois University Board of Trustees

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ANNUAL REPORT

of the Board of Trustees
Southern Illinois University

1982-83



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Southern Illinois University

1982-83

Southern Illinois University - Board of Trustees

CARBONDALE, ILLINOIS 62901



June 30, 1983

The Honorable James R. Thompson
Governor of the State of Illinois

Sir:

We have the honor to submit to you herewith, in compliance with the law, the thirty-fourth annual report of the Board of Trustees of Southern Illinois University for fiscal year July 1, 1982 to June 30, 1983.

Respectfully yours,

Carol Kimmel
Secretary

BOARD OF TRUSTEES

(as of June 30, 1983)

Ivan A. Elliott, Jr.	Carmi
Crete B. Harvey	Sterling
Stan Irvin (resigned February 10, 1983)	Carbondale
Sharon Hutcherson	Carbondale
Carol Kimmel	Moline
William R. Norwood	Rolling Meadows
John Rendleman	Edwardsville
Harris Rowe	Jacksonville
A. D. Van Meter, Jr.	Springfield
George T. Wilkins, Jr.	Edwardsville

OFFICERS

Harris Rowe, Chairman
A. D. Van Meter, Jr., Vice-Chairman
Carol Kimmel, Secretary
Sharon Holmes, Executive Secretary
Donald W. Wilson, Board Treasurer and System Financial Officer
C. Richard Gruny, Board Legal Counsel

EXECUTIVE COMMITTEE

Harris Rowe, Chairman
Carol Kimmel
George T. Wilkins, Jr.

ARCHITECTURE AND DESIGN COMMITTEE

A. D. Van Meter, Jr., Chairman
Crete B. Harvey
Carol Kimmel
Harris Rowe

FINANCE COMMITTEE

Ivan A. Elliott, Jr. Chairman
William R. Norwood
Harris Rowe

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MINUTES OF THE MEETING OF THE BOARD OF TRUSTEES

SOUTHERN ILLINOIS UNIVERSITY

JULY 7, 1982

A special meeting of the Board of Trustees of Southern Illinois University convened at 8:00 p.m., Wednesday, July 7, 1982, in the Board Room of the University Center, Southern Illinois University at Edwardsville. The regular Chairman and Secretary being present, the meeting was called to order. The following members of the Board were present:

Mr. Ivan A. Elliott, Jr.
Mrs. Crete B. Harvey
Mr. Stan Irvin
Mrs. Carol Kimmel, Secretary
Mr. William R. Norwood, Chairman
Mr. Todd Rodenberg
Mr. Harris Rowe
Mr. A. D. Van Meter, Jr., Vice-Chairman
Dr. George T. Wilkins, Jr.

Executive Officers present were:

Mr. Earl E. Lazerson, President, SIUE
Dr. Kenneth A. Shaw, Chancellor of the SIU System
Dr. Albert Somit, President, SIUC

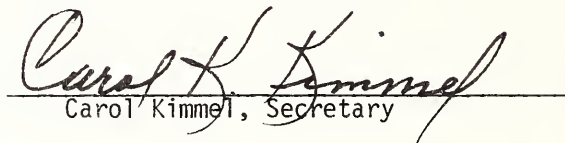
Also present was Mr. C. Richard Gruny, Board Legal Counsel.

The Secretary reported a quorum present.

Mr. Elliott moved that the Board go into closed session to consider the appointment, employment or dismissal of employees or officers, and a pending, probable or imminent court proceeding and advance consultation with its attorney, to adjourn directly from the closed session with no action having been taken, and with no further open meeting. The motion was duly seconded. Student Trustee opinion in regard to this motion was indicated as follows: Aye, Stan Irvin, Todd Rodenberg; nay, none. The motion was carried by the following recorded vote:

Aye, Ivan A. Elliott, Jr., Crete B. Harvey, Carol Kimmel, William R. Norwood,
Harris Rowe, A. D. Van Meter, Jr., George T. Wilkins, Jr.; nay, none.

The meeting adjourned at 9:50 p.m.


Carol Kimmel, Secretary

July 8, 1982

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The regular monthly meeting of the Board of Trustees of Southern Illinois University convened on Thursday, July 8, 1982, at 10:30 a.m., in the Ballroom of the University Center, Southern Illinois University at Edwardsville. The regular Chairman and Secretary being present, the meeting was called to order. The following members of the Board were present:

Mr. Ivan A. Elliott, Jr.
Mrs. Crete B. Harvey
Mr. Stan Irvin
Mrs. Carol Kimmel, Secretary
Mr. William R. Norwood, Chairman
Mr. Todd Rodenberg
Mr. Harris Rowe
Mr. A. D. Van Meter, Jr., Vice-Chairman
Dr. George T. Wilkins, Jr.

Executive Officers present were:

Mr. Earl E. Lazerson, President, SIUE
Dr. Kenneth A. Shaw, Chancellor of the SIU System
Dr. Albert Somit, President, SIUC

Also present was Mrs. Sharon Holmes, Executive Secretary-Elect of the Board.

The Secretary reported a quorum present.

NOTE: Copies of all background documents furnished to the Board in connection with the following matters have been placed on file in the Office of the Board of Trustees.

Under Trustee Reports, Mrs. Kimmel reported that she had attended a meeting of the Board of Directors, Southern Illinois University Foundation, on June 11, 1982, as the alternate delegate for Mr. Elliott. She stated that Mr. Joseph N. Goodman was retiring as Executive Director of the Foundation and that meeting was his last one. She commented that several new members were elected to the Foundation Board and the Board had approved Mrs. Elaine Evers as Acting Secretary. She said that Mr. J. C. Garavalia had been named Acting Executive Director until a new Executive Director could be appointed. She remarked that Mr. Clyde B. Maulding was Treasurer of the Foundation and, for the first time, the Board appointed an Acting Assistant Treasurer who

could be responsible in the absence of the Treasurer. She stated there was a continuous process going on with the Legislative Audit Commission as to how the Foundations operate and a great deal of time was spent on the legislative process and a draft of guidelines which the Commission will act upon at a later date. She commented that President Somit had presented the name of the person who will fill the Vandevveer Chair. She stated that Mr. Vandevveer, who donated the money for this Chair, had left a long descriptive letter of what he expected this Chair to represent and stipulated that each time this Chair was filled the letter would be read in its entirety; therefore, the letter was read.

Mrs. Kimmel said that Mr. Goodman, in making his final report, gave some very interesting figures as to what was done with some of the Foundation money. She stated that the Foundation had provided more than \$411,000 in scholarships and loans to SIUC students in the previous year and that this was the largest outlay for student financial aid in the corporation's history. She said that there was a great emphasis to help as many students stay in school as possible and that a total of \$153,849 in scholarship awards went to some 260 SIUC students recognizing academic excellence and financial need. She said that the Foundation also disbursed \$982,194 to University departments, made interest-free loans of more than \$257,600 to 1,652 students, and awarded \$4,150 to 14 faculty members. She said that time was spent talking about how investments would be handled and that the Foundation was going to seek new advice on handling investments. Mrs. Kimmel stated that she found it very exciting to hear the things the Foundation was actually doing for faculty and students.

Mrs. Kimmel asked that President Somit describe the new appointment to the Chair. President Somit stated that Professor Akira Takayama came to

July 8, 1982

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the University a week ago Monday and a press conference was held announcing the appointment. He reported that Dr. Takayama was a truly distinguished economist of national recognition. He said that SIUC was particularly delighted to have Dr. Takayama on campus and that he could identify three distinct reasons for this: first, he will be a worthy occupant of the Vandever Chair; second, one of the needs at Carbondale is the appointment of a number of people of senior stature and this was the first step in that direction; and, third, Dr. Takayama has not only an interest in economics theory and modeling, but a very real and demonstrated interest in public policy. President Somit said that that interest was important for a state university and certainly important for SIUC; it would enable SIUC not only to continue its research mission, but to perform even greater service in terms of contributing to the development of public policy.

Mrs. Kimmel reported that she had enjoyed attending Southern Illinois University at Edwardsville's commencement on June 11, 1982. She remarked that Dr. Goodlad, Dean of the College of Education at UCLA, speaking to the problems of education today, had made a presentation which was particularly interesting because SIUE was participating in a pilot experimental program which had resulted from a study by Dr. Goodlad.

Mr. Elliott reported that he had attended the Annual Dinner of the State Universities Civil Service System on June 22, 1982, along with Dr. James Brown. He stated this was the first annual dinner sponsored by the Merit Board, the Employees' Committee, and the Personnel Directors' Committee, replacing the Kathryn Hanson Award dinner which had been terminated. Mr. Elliott reported that Joseph Begando, Chancellor of the University of Illinois Medical Center, had been honored at this dinner. He also announced that Barbara Spears, Manager of Personnel Services at SIUC, had been elected to the Chair of the Personnel Directors' Advisory Committee.

The Chair introduced Mrs. Sharon Holmes, Executive Secretary-Elect of the Board. He also recognized Alice Griffin, Executive Secretary to the Board, and her husband, Archie. He stated that Alice and Archie will retire on August 31, 1982, but wished to thank Mrs. Griffin for the training and service she had given the Board during the past years.

The Chair announced that the October Board meeting had been changed from Thursday, October 14, to Tuesday, October 12, 1982, since it conflicted with the American Council on Education's Convention to be held from October 13 to 15, 1982, in Minneapolis, and that that Board meeting will be held on the Edwardsville campus.

Under Committee Reports, Mrs. Kimmel submitted the following Executive Committee Report for information:

EXECUTIVE COMMITTEE REPORT

By action at the May 13, 1982 meeting of the Board of Trustees, the Board authorized the members of the Executive Committee of the Board to award contracts in connection with the capital project, Repair of Brick Towers, University Center, SIUE. The following matter was so approved and is reported to the Board at this time pursuant to III Bylaws 1:

AWARD OF CONTRACTS: REPAIR OF BRICK TOWERS, UNIVERSITY CENTER, SIUE

Summary

This matter awards contracts on the capital project, Repair of Brick Towers, University Center, SIUE. Funding approved for the project, in the total amount of \$235,000, is from two sources. An amount of \$225,000 is from the appropriation from the Southern Illinois University Income Fund to the Board of Trustees. These funds were appropriated in Fiscal Year 1982 as part of Senate Bill 345. These funds represent student fees once known as the Student Welfare and Recreation Trust Fund. An additional \$10,000 was approved to be provided from the University Center's share of the Southern Illinois University Housing and Auxiliary Facilities System Revenue Bond Repair and Replacement Reserve account.

Rationale for Adoption

At its meeting of October 8, 1981, the Board granted approval for this project and authorized retention of the firm of V. Hanner and Associates, Wood River, Illinois, as the architectural and engineering firm for the project.

At its meeting of May 13, 1982, the Board approved the plans and specifications for the project and authorized the members of the Executive Committee of the Board to award contracts in connection with the project.

The project will repair the cracking and spalling on the brick towers of the University Center. Damage from cracking and spalling has been caused by severe winter weather and by general deterioration over the life of the building.

The amount of the contract proposed for award on the project is within budget. A copy of the bid summary sheet is attached for information. Award of the contract for the project is now timely.

Considerations Against Adoption

University officers are aware of none.

Constituency Involvement

Not pertinent to this matter.

Resolution

BE IT RESOLVED, By the members of the Executive Committee of the Board of Trustees of Southern Illinois University, That:

- (1) A contract in the amount of \$151,550 be awarded to M. L. Vasquez Masonry Contractor, Lenzburg, Illinois, for the general work on the capital project, Repair of Brick Towers, University Center, SIUE.
- (2) The President of Southern Illinois University at Edwardsville be and is hereby authorized to take whatever action may be required in the execution of this resolution in accordance with established policies and procedures.

Mr. Van Meter, Chairman of the Architecture and Design Committee, said that the Committee had met on Wednesday, July 7, 1982, at 6:00 p.m., in the Board Room of the University Center. He gave the following report:

At the meeting, the Committee approved the minutes of the meeting of June 10, 1982. The principal discussion was Item O on the Board's agenda, Resource Allocation and Management Program (RAMP) Submissions, Fiscal Year 1984: Capital Budget Requests. The Committee also reviewed Item H, Approval of Plans and Specifications and Award of Contract: Thompson Point Residence Halls Roof Replacements, SIUC; Item I, Approval of Plans and Specifications and Award of Contract: University Park Residence Halls Roof Replacements, SIUC; and Item J, Approval of Plans and Specifications and Award of Contract: Repair and Rehabilitation of Campus Drives, SIUC. The Committee recommended that Items H, I, and J be included in the Board's omnibus motion.

Mr. Elliott, Chairman of the Finance Committee, said that the Committee had met in the International Room of the University Center at 8:00 a.m. that morning. He gave the following report:

The Committee had a follow-up information request on special audits which was presented. The Operating Budget Request for FY 1984 was discussed again. The Committee took action to recommend its adoption by the Board of Trustees.

The Committee had an up-date on computing activities. The Committee posed a number of questions last month and these were answered at this meeting. The Committee was concerned about the long-range goals and how to arrive at the long-range goals in the area of computing. The Committee felt that great progress was being made in the examination of the problems of computing. No action was taken since it was informational in nature. The Committee will continue its interest in this area.

The Chair explained the procedure for the Board's omnibus motion, and he proposed that, after discussion, there would be taken up the following matters:

REPORTS OF PURCHASE ORDERS AND CONTRACTS, MAY, 1982, SIUC AND SIUE

In accordance with III Bylaws 1, and procedures effective April 1, 1980, summary reports of purchase orders and contracts awarded during the month of May, 1982, were mailed to the members of the Board in advance of this meeting, copies were placed on file in the Office of the Board of Trustees, and these reports are hereby submitted for information and entry upon the minutes of the Board with respect to the actions of the Executive Committee.

APPROVAL OF PLANS AND SPECIFICATIONS AND AWARD OF CONTRACT:
THOMPSON POINT RESIDENCE HALLS ROOF REPLACEMENTS, SIUC

Summary

This matter seeks approval of plans and specifications and the award of a contract for the replacement of the roofs on seven buildings in the Thompson Point Residence Halls housing area.

The estimated total cost was \$189,000. The low bid was \$128,282. The source of funding is housing revenue through the Thompson Point-Business account. State appropriations will not be used.

Rationale for Adoption

At its meeting of June 11, 1981, the Board of Trustees recognized the problem of deteriorating roofs on the Thompson Point buildings, and it gave its approval to replace the roofs on four of the eleven dormitory buildings.

On May 13, 1982, the Board gave project and budget approval to replace the roofs on the remaining seven buildings, viz., Brown Hall, Felts Hall, Kellogg Hall, Warren Hall, Smith Hall, Abbott Hall, and Baldwin Hall. Favorable bids have been received, and an award of contract is requested at this time.

Mr. Charles Pulley, AIA, has reviewed the plans and specifications for all portions of this project and recommends approval of them.

Considerations Against Adoption

University officers are aware of none.

Constituency Involvement

Because this project is a matter of building maintenance in an area not supported by state appropriations, the constituency heads were not involved. This project has the involvement and recommendation of the Director of Housing, the Vice-President for Student Affairs, the Vice-President for Campus Services, the Director of the Physical Plant, and the Director of Facilities Planning, SIUC.

Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That:

- (1) The contract to replace the roofs on Brown Hall, Felts Hall, Kellogg Hall, Warren Hall, Smith Hall, Abbott Hall, and Baldwin Hall in the Thompson Point Residence Halls housing area, SIUC, be and is hereby awarded to the Martinsville Roofing Co., Inc., Martinsville, Illinois, in the amount of \$128,282.

- (2) Final plans and specifications for this project are hereby approved as submitted to the Office of the Board of Trustees for review, and shall be placed on file in accordance with I Bylaws 9, contingent upon favorable recommendation of the Architecture and Design Committee.
- (3) The President of Southern Illinois University at Carbondale be and is hereby authorized to take whatever action may be required in the execution of this resolution in accordance with established policies and procedures.

APPROVAL OF PLANS AND SPECIFICATIONS AND AWARD OF CONTRACT:
UNIVERSITY PARK RESIDENCE HALLS ROOF REPLACEMENTS, SIUC

Summary

This matter seeks approval of plans and specifications and the award of contract for the replacement of the roofs on three buildings in the University Park Residence Halls housing area.

The estimated total cost was \$168,000. The low bid was \$119,960. Funding will come from housing revenue through the East Campus-Business account. State appropriations will not be used.

Rationale for Adoption

At its regular meeting of May 13, 1982, the Board of Trustees recognized the problem of deterioration on the roofs of the three "Triads" dormitories in University Park: Allen Hall, Boomer Hall, and Wright Hall. The Board gave project and budget approval to replace the roofs.

Favorable bids have been received, and an award of contract is requested at this time.

Mr. Charles Pulley, AIA, has reviewed the plans and specifications for all portions of this project and recommends approval of them.

Considerations Against Adoption

University officers are aware of none.

Constituency Involvement

Because this project is a matter of building maintenance in an area not supported by state appropriations, the constituency heads were not involved. This project has the involvement and recommendation of the Director of Housing, the Vice-President for Student Affairs, the Vice-President for Campus Services, the Director of the Physical Plant, and the Director of Facilities Planning, SIUC.

Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That:

- (1) The contract to replace the roofs on Allen Hall, Boomer Hall, and Wright Hall in the University Park Residence Halls housing area be and is hereby awarded to Martinsville Roofing Co., Inc., Martinsville, Illinois, in the amount of \$119,960.
- (2) Final plans and specifications for this project are hereby approved as submitted to the Office of the Board of Trustees for review, and shall be placed on file in accordance with I Bylaws 9, contingent upon favorable recommendation of the Architecture and Design Committee.
- (3) The President of Southern Illinois University at Carbondale be and is hereby authorized to take whatever action may be required in the execution of this resolution in accordance with established policies and procedures.

APPROVAL OF PLANS AND SPECIFICATIONS AND AWARD OF CONTRACT:
REPAIR AND REHABILITATION OF CAMPUS DRIVES, SIUC

Summary

This matter seeks approval of plans and specifications and the award of a contract for the repair and rehabilitation of five segments of the main campus drives.

The estimated total cost is \$275,000. The low bid for the work is \$218,804.50. Funding will come from traffic and parking revenue through the Parking Facilities account. State appropriations will not be required.

Rationale for Adoption

At its meeting of May 13, 1982, the Board of Trustees gave project and budget approval for major repairs to five portions of the main campus drives. These specific locations have been reviewed and recommended by the campus Traffic and Parking Committee.

The Board also clarified its policy on future uses of traffic and parking revenue to include any traffic-related function when such use is specifically approved by the Board. As a consequence of that clarification, an amendment to Section 8-101 of the SIUC Motor Vehicle and Bicycle Regulations has been submitted to and subsequently approved by the Chancellor.

Mr. Charles Pulley, AIA, has reviewed the plans and specifications for all portions of this project and recommends approval of them.

Considerations Against Adoption

University officers are aware of none.

Constituency Involvement

This project and its source of funding have the involvement and recommendation of the Traffic and Parking Committee, the Vice-President for

Campus Services, the Director of the Physical Plant, and the Director of Facilities Planning, SIUC.

Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That:

- (1) The contract to repair and rehabilitate specified portions of the main campus drives, SIUC, be and is hereby awarded to E. T. Simonds Construction Company, Carbondale, Illinois, in the amount of \$218,804.50.
- (2) Final plans and specifications for this project are hereby approved as submitted to the Office of the Board of Trustees for review, and shall be placed on file in accordance with I Bylaws 9, contingent upon favorable recommendation of the Architecture and Design Committee.
- (3) The President of Southern Illinois University at Carbondale be and is hereby authorized to take whatever action may be required in the execution of this resolution in accordance with established policies and procedures.

VARIOUS CAPITAL PROJECTS FOR FISCAL YEAR 1983: RELEASE OF FUNDS, AND ARCHITECTURAL AND ENGINEERING SELECTION

Summary

Final action by the General Assembly and by the Governor on appropriation bills containing capital projects for Fiscal Year 1983 will probably not occur by the time of the July 8, 1982 Board meeting. The Capital Development Board and this Board do not meet in the month of August, and it is desirable to make provisions for interim action on certain projects prior to the September meetings of the two Boards.

The permissions requested--to request release of funds, and to recommend to the Capital Development Board architectural and engineering firms on those projects included in the various capital appropriation bills--will expedite some projects.

Rationale for Adoption

The first meeting of either this Board or the CDB Board to take place after approval of appropriation bills will probably be in early September. The September agenda of the Capital Development Board must be prepared some time in August, and some means to allow the various steps in completing a capital project to take place as soon as possible would allow many projects to be undertaken during favorable weather.

Each project involved has been previously approved by this Board in the budget approval process, and in each instance involving design professionals the recommendations of the Architecture and Design Committee will be utilized.

Considerations Against Adoption

Action of the full Board in a regular session is always a preferable mode of operation, but the benefits of expediting projects and cooperating with the Capital Development Board make this resolution feasible and valuable.

Constituency Involvement

This matter is initiated at the request of the Capital Development Board and the staffs at SIUC and SIUE.

Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That:

- (1) Permission is granted to request release of Capital Development Bond funds for selected capital projects contained in the regular and reappropriation bills for Fiscal Year 1983.
- (2) Permission is granted to identify selection of an architectural or engineering firm to the Capital Development Board for any of the selected projects, with concurrence of at least two members of the Architecture and Design Committee.

Mr. Van Meter moved the reception of Reports of Purchase Orders and Contracts, May, 1982, SIUC and SIUE; the ratification of Changes in Faculty-Administrative Payroll - Carbondale, and Changes in Faculty-Administrative Payroll - Edwardsville; the approval of Minutes of the meeting held June 10, 1982; Approval of Plans and Specifications and Award of Contract: Thompson Point Residence Halls Roof Replacements, SIUC; Approval of Plans and Specifications and Award of Contract: University Park Residence Halls Roof Replacements, SIUC; Approval of Plans and Specifications and Award of Contract: Repair and Rehabilitation of Campus Drives, SIUC; and Various Capital Projects for Fiscal Year 1983: Release of Funds, and Architectural and Engineering Selection. The motion was duly seconded. Student Trustee opinion in regard to this motion was indicated as follows: Aye, Stan Irvin, Todd Rodenberg; nay, none. The motion carried by the following recorded vote: Aye, Ivan A.

Elliott, Jr., Crete B. Harvey, Carol Kimmel, William R. Norwood, Harris Rowe, A. D. Van Meter, Jr., George T. Wilkins, Jr.; nay, none.

The following matter was presented:

TRANSFER OF THE DEPARTMENT OF PHYSIOLOGY FROM THE COLLEGE OF SCIENCE
TO THE SCHOOL OF MEDICINE, SIUC

Summary

This matter proposes that the Department of Physiology be moved administratively from the College of Science to the School of Medicine. Continuing and tenured faculty will be reassigned to the School of Medicine with appropriate space and support costs. Term faculty will remain with the College of Science but will be used to support the Physiology program until their appointments expire, at which time the College of Science will use the positions in support of other programs. Degree granting authority for the B.S. and B.A. in Physiology will remain with the College of Science. Degree granting authority for the M.S. and the Ph.D. in Physiology will remain with the Graduate School.

Rationale for Adoption

Following the latest program review of the Department of Physiology, the School of Medicine proposed combining the two groups of Physiology faculty (Medicine and Science) into a single department administered by the School of Medicine. This proposal was in response to suggestions contained in the review that the undergraduate and graduate programs in Physiology would benefit from additional faculty resources. After considerable discussion among the deans and faculty involved, Vice-President Guyon and Dean Moy were asked to consider the proposal and to make a recommendation to the President. Their recommendation supported the transfer.

The major benefit of the consolidation and transfer will be the more efficient and effective use of all physiologists in support of undergraduate and graduate programs. Furthermore, the proposal avoids the confusion and inefficiency inherent in divided administration.

While it may appear unusual for faculty in one administrative unit to provide the instruction for a degree program in another unit, it is not. Currently, the Graduate School as a degree granting unit does not offer instruction. Furthermore, departments of Physiology are commonly located administratively in medical schools although degree granting authority for B.S., M.S., and Ph.D. programs remains elsewhere.

Considerations Against Adoption

Some faculty members in the College of Science remain concerned that the transfer may adversely affect the College and its remaining programs. In response to that concern and at the recommendation of Vice-President Guyon and Dean Moy, the President appointed a three-member committee representing Science,

Medicine, and the central administration to develop a detailed plan for the transfer which responds to the concerns raised by the Science faculty.

Constituency Involvement

The proposed transfer was discussed at length with Physiology Department faculty. At the conclusion of the final meeting with the President, no formal objection to the proposal was offered.

The proposal has been shared with the entire faculty of the College of Science. No overall objections have been received, and the aforementioned committee is resolving individual questions and issues that have been raised.

Finally, the proposal has been submitted to the Faculty Senate and the Graduate Council. The Graduate Council has asked for assurance that its role and that of the Graduate School will remain unchanged with respect to Physiology programs. The Faculty Senate asked its Educational Policy Committee to monitor the effect of the transfer on the undergraduate program in Physiology.

Resolution

WHEREAS, Action upon faculty and administrative proposals for the allocation of departments is a function of the Board of Trustees; and

WHEREAS, The President, SIUC, recommends to the Chancellor the relocation of the department;

NOW, THEREFORE, BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That:

- (1) The Department of Physiology of the College of Science be and is hereby transferred administratively to the School of Medicine.
- (2) The degree granting authority for the appropriate existing degree programs remain with the College of Science and the Graduate School.
- (3) The President of Southern Illinois University at Carbondale be and is hereby authorized to take whatever action may be required in the execution of this resolution in accordance with established policies and procedures.

President Somit stated the basic case for this matter was spelled out in the item. He stated that since the creation of the medical school, Carbondale has had two Physiology departments, one housed within the School of Medicine, and the other housed in the College of Science. He commented that this has not worked to the advantage of either and has worked to the disadvantage of the University. He stated that there were inevitable

rivalries between the two groups, sufficient strength was not developed in either, and the problems had come to a head this past year as both the College of Science and the department in medicine sought to recruit chairmen. President Somit commented that almost every candidate who came in pointed out that this was a very serious liability in considering the job of chairman. He stated that there had been at least six months of very careful discussion with everyone involved, and the end result will be extremely healthy from the University's and the faculty's viewpoint.

Mr. Elliott stated he had one concern and it is highlighted by one of the sentences in the constituency involvement section: "The Faculty Senate asked its Educational Policy Committee to monitor the effect of the transfer on the undergraduate program in Physiology." Mr. Elliott asked what steps had been taken to see that the undergraduate program didn't get swallowed up in the larger program of the medical school and the graduate program.

President Somit responded that two steps had been taken: it has been carefully explored with the School of Medicine and assurances have been obtained that undergraduate education will remain a high priority; second, should the Educational Policy Committee see any diminution in this area, it will report that immediately to Vice-President Guyon who assures that he will act immediately.

Mr. Van Meter moved approval of the resolution as presented. The motion was duly seconded.

The Chair recognized Dr. Dale Ritzel, Vice-Chairman of the Graduate Council at SIUC. Dr. Ritzel stated that after talking with faculty members within the College of Science and the Executive Committee of the Graduate Council, he felt that there needed to be a statement made that reflects some

of the reactions of the College of Science faculty. Dr. Ritzel read the following statement:

The Graduate Council in recent days has received considerable statements from the faculty within the College of Science objecting to the quickness of the procedures followed to transfer the Department of Physiology to the School of Medicine and the mechanism of making major transfers of programs during a basically University break period and during a Summer Session when many faculty are not on campus. We hope that this type of change will not happen again until faculty has a chance to review the recommendation and plan of action in full.

Dr. Ritzel stated that that comment basically summarized a lot of the comments that we felt were given to us the last couple of days by many faculty in the College of Science, graduate faculty since this is the group we represent.

President Somit stated the Department of Physiology was first asked to vote on this in the fall. He reported that there had been considerable discussion within the department and an initial vote had been taken last fall. He stated the department was essentially split on the matter in the fall, the matter was reopened and brought to the department in April or May, and at that time the department indicated a willingness to go along with the shift. He stated that although the discussions had begun in earnest last fall, Dr. Guyon had informed him that the issue had been going on for years.

Mr. Van Meter asked for the question on the Transfer of the Department of Physiology from the College of Science to the School of Medicine, SIUC. After a voice vote, the Chair declared the motion to have passed unanimously.

Under Reports and Announcements by the President, SIUC, President Somit announced that beginning Sunday, July 18th, and running through September 12th, an exhibition entitled "Cast in Carbondale" will be held in the Gallery at Laumeier Park in St. Louis. He commented that the exhibition will present approximately 35 bronze sculptures cast at the SIUC Foundry; and that SIUC has the only major foundry for this purpose in the Midwest.

President Somit reported that Roger VonJouanne, All-American Swimmer, had been awarded one of the NCAA postgraduate scholarships which are awarded to the top 20 athletes nationally in Division I. He stated that Mr. VonJouanne was the second SIUC athlete to have received this award.

The following matter was presented:

RAMP GUIDELINES FOR FISCAL YEAR 1984

Guidelines necessary to develop the RAMP (Resource Allocation and Management Program) submission for Fiscal Year 1984 are herewith presented for Board review and approval. The guidelines include the percentage increments for salary and price increases. They specify the funding levels for operation and maintenance of new space and for new and expanded and improved program requests and other special items. Additionally, they contain a salary catch-up plan for faculty, administrative-professional staff, and Civil Service employees. At the Board's September meeting, the RAMP request will be submitted for approval in summary form, prior to its October 1, 1982 presentation to the Illinois Board of Higher Education.

The guidelines were developed concurrently with University plans for new and expanded and improved programs and other special items. Building on the successful efforts employed in preparing previous requests, members of the Chancellor's staff met separately with SIUC and SIUE officers to discuss budget guidelines and funding requests for programs and other special items. In May, after further discussions and a review by the Chancellor and his staff of the various elements which make up the operating budget request, the Chancellor proposed to the Presidents a set of decision rules and percentages or dollar amounts for each element in the request; and in June, the Chancellor reviewed these proposals with the Board's Finance Committee. The decision rules are:

1. With respect to regular salary and general price increases, we should document inflation projections using the most reliable data available. Documentation for determining salary and general price requests will come from our analysis of inflation projections made by Chase Econometrics, Data Resources Incorporated, and any other reliable projections we can obtain.
2. With respect to library materials and utilities, we should follow the same course, relying more heavily upon demonstrable University experience and written comments from suppliers and local utilities.
3. Any new request for operation and maintenance funds for new space should be based on projected need.
4. The funding requested for the combination of new and expanded programs and all other special items should not exceed 2.75 percent of the previous year's total appropriated base (excluding retirement contributions).

5. From time to time we may wish to make a sizable request which is not covered by the first four principles. Any such request must have a clear rationale and be fully documented. (An example of such a request is the salary catch-up plan for faculty, administrative-professional staff, and certain Civil Service employees incorporated in this FY-84 request.)

In addition to these decision rules, two other factors must be considered this year. First, the System agreed to a reduction at SIUE based on comparative instructional costs and to a reduction of the base of the School of Dental Medicine. These negative adjustments are included in the recommendations. Second, some uncertainty exists about the funding level which will be achieved for Fiscal Year 1983. The percentages given below are based on the Governor's budget level, with an inflation factor for salaries, general prices, and library materials for 1983 added. The possibility exists, however, that the funding level of Senate Bill 1354 may prevail, in which case we would have funds for a 4 percent salary increase on January 1, 1983. Thus, two requests have been developed, one for each of these two levels. By the time of the Board meeting, the question of level may have been settled so that action can be appropriately directed. If not, any adjustment needed can be made in September, when the Board will act on the Fiscal Year 1984 request.

Applying the decision rules and taking into account the other two factors results in a budget request at the Governor's level (exclusive of the salary catch-up) for new operating funds for SIUC of \$15,330,800, or 14.0 percent; for SIUE of \$5,932,800, or 13.4 percent; for the Office of the Chancellor of \$103,400, or 10.9 percent; a total for the System of \$21,367,000, or 13.8 percent. Each element of the request is discussed separately below and combined in tabular form in Exhibit A. The request should the Senate level prevail is displayed in Exhibit B.

Salary Increases

Recommendation:

12.5 percent on 95 percent of base for all employees

Rationale:

Estimated inflation, based on projections of Chase Econometrics, the Council of Economic Advisors, and Data Resources Incorporated, is currently 6.5 percent for Fiscal Year 1983 and 6 percent for Fiscal Year 1984. The intent is to pick up the full amount for both years. Should the Senate level prevail, the request would be reduced to 8.5 percent.

Price Increases

Recommendations:

9.0 percent for general price increases

15.0 percent for library materials

14.7 percent for SIUC, 20 percent for SIU School of Medicine,
and 24.6 percent for SIUE for utility price increases

6.0 percent for fire protection

Rationale:

As noted above, projected inflation for Fiscal Year 1984 is currently 6 percent. The additional 3 percent for general price increases is to pick up half of the loss expected in Fiscal Year 1983. The pick up is lower than that for salaries because here the concern is with "things" rather than people. Nevertheless, such items as commodities and travel are vital, and within realistic bounds losses in this area must be non-recurring.

The recommendation for library materials represents 10 percent for projected Fiscal Year 1984 inflation and 5 percent to recover some of the loss expected for Fiscal Year 1983.

The proposed percentages for utilities, which reflect the different mixes of energy sources, would accommodate the projected increases indicated by SIUC, SIUE, and the School of Medicine.

The recommendation for fire protection represents projected inflation for Fiscal Year 1984. No addition is included for Fiscal Year 1983 because an increase for this area is anticipated for that year.

Operation and Maintenance

Recommendations:

\$508,000 for SIUC

\$765,900 for SIUE

Rationale:

SIUC estimates that this new cost will be \$69,300 for Davies Gym, \$113,200 for Emission Control, \$187,500 for the Marion Library Storage Facility, and \$138,000 to operate and maintain Rutledge Manor for a portion of Fiscal Year 1984. SIUE estimates that \$765,900 will be needed to fund O & M needs for its new Multi-Purpose Building.

New and Expanded/Improved Programs and Other Special Items

Recommendations:

\$2,115,500 or 1.9 percent for SIUC and the School of Medicine

\$ 573,800 or 1.3 percent for SIUE

Rationale:

Details of these requests are set forth in the back-up materials for Item N on today's agenda.

Special Request: Salary Catch-Up Plan

Last year we agreed to abandon the concept of a three year catch-up plan and adopted instead the following approach:

- a. Our salary request will contain an adjustment for inflation for all employees and, when documented, a catch-up percent.
- b. The competitive position of faculty will be evaluated by means of the IBHE Peer Group Study, which is completed in the fall of each year, and a catch-up increase determined. The study to be used this year is the one made in Fall, 1981. The same catch-up will be applied to the professional staff.
- c. For Civil Service employees, the IBHE study comparing their status with State Code employees will be used. Again, the Fall, 1981, study will be used this year.

The Fall, 1981, IBHE study of faculty salaries makes clear that catch-up funds are needed. This Peer Group Study shows Carbondale to be below the median by 12.3 percent and Edwardsville below by 0.8 percent. Information provided by SIUE indicates, however, that when compensation (salary plus fringe benefits) rather than salary is used, it is 4.4 percent below the median. Furthermore, the IBHE study was based on information for FY 1981, and increases at the peer group institutions may have significantly altered SIUE's ranking. Finally, for all universities in the state, excluding the University of Illinois, the IBHE study shows the Universities to be 4.9 percent behind the Peer Group index.

The latest IBHE study on Civil Service salaries indicates that our range employees are below State Code personnel by 28.4 percent at SIUC, 24.7 percent at the SIU School of Medicine, and 21.3 percent at SIUE. This group of employees is paid at a rate that is clearly less than that of their comparison group.

The evidence indicates that faculty, professional staff, and Civil Service employees are deserving of catch-up funds of considerable magnitude. We must recognize, too, that we face special problems in areas of high demand, particularly in such disciplines as engineering and computer science. We recommend a 2 percent catch-up for faculty and professional staff and a 3 percent catch-up for Civil Service employees on 95 percent of base. Presidential discretion could determine how much of this increase to use for general catch-up for faculty and staff and how much to use for faculty in the high demand disciplines.

Other Considerations

Two other matters, not mentioned above, which will affect the total request should also be noted. Funding for retirement contributions will be recommended at the full funding rate as determined by the State Universities Retirement System. Legislative Audit Commission Guidelines will cause some changes in the amount of funds to be deposited in the Income Fund for Fiscal

Year 1984; the changes have not yet been determined. Both these matters, which are not represented on Exhibits A or B, will be included in the RAMP summary presented to the Board in September.

Conclusion

The budget request guidelines and estimates provide for a total increase, at the Governor's level, of 13.8 percent, excluding the salary catch-up plan. With that plan the increase is 15.1 percent. At the Senate level, the percentages are 12.5 and 13.8. We believe that the request deals realistically with our needs and our obligations to provide quality higher education to our students and to position the Universities so that they are able to assist the state in economic development.

Governor's Level

SIU
FY1984 Operating Budget Requests^a
Parameters

(In Thousands of Dollars)

	SIUC	SIUE	Chancellor	Total	Guideline
FY-83 Budget Base	109,518.5	44,296.2	946.8	154,761.5	
Requested Incremental Increases:					
Salary	9,664.9	4,124.2	75.2	13,864.3	12.5% - Inflation FY-84 6.0%; FY-83 6.5% on 95% of Base
General Price	1,665.4	536.5	28.2	2,230.1	9.0% - Inflation FY-84 6.0%; FY-83 Allowance 3%
Utilities	1,010.8	689.4	--	1,700.2	As projected by the Universities: E'ville 24.6%; C'dale 14.7%; Medicine 20.0%
Library Materials	352.5	86.8	--	439.3	15.0% - Inflation FY-84 10.0%; FY-83 Allowance 5%
Fire Protection	13.7	6.2	--	19.9	6.0% for FY-84 Inflation
Total Incremental Increases	12,707.3	5,443.1	103.4	18,253.8	
New O&M Needs	508.0	765.9	--	1,273.9	As projected by the Universities
Programmatic and Other:					
New Programs	--	121.7	--	121.7	As projected by the Universities
Expanded/Improved Programs	1,389.0	159.0	--	1,548.0	
Other Special Needs	726.5	293.1	--	1,019.6	
Total Programmatic and Other	2,115.5	573.8	--	2,689.3	
Percentage of FY-83 Budget Base	1.9	1.3	--	1.7	
Reductions for:					
Normative Cost Adjustment	--	(650.0)	--	(650.0)	Based on FY-83 Adjustments
Adjustment to Dental Program	--	(200.0)	--	(200.0)	
Total Reductions	--	(850.0)	--	(850.0)	
Net Incremental, O&M, Programmatic and Other and Reductions	15,330.8	5,932.8	103.4	21,367.0	
Percentage of FY-83 Budget Base	14.0	13.4	10.9	13.8	
Requested Special Salary "Catch-Up" Increase Funds:					
Faculty/Professional Staff	903.7	408.1	--	1,311.8	2% on 95% of Base
Civil Service Range and CS80	480.1	209.7	3.7	693.5	3% on 95% of Base
Total Special Salary "Catch-Up" Increase Funds	1,383.8	617.8	3.7	2,005.3	
Net Increases Requested	16,714.6	6,550.6	107.1	23,372.3	
Percentage of Net Increases Requested	15.3	14.8	11.3	15.1	
Total FY-84 Operating Budget Request	126,233.1	50,846.8	1,053.9	178,133.8	

^aExcludes Retirement Contributions and IBA Rental Funds.

Senate Appropriations II Committee Level

Exhibit B

(In Thousands of Dollars)	SIU FY1984 Operating Budget Requests ^a Parameters				Guideline
	SIUC	SIUE	Chancellor	Total	
FY-83 Budget Base	111,084.9	44,970.3	959.1	157,014.3	
Requested Incremental Increases:					
Salary	6,835.0	2,916.6	53.2	9,804.8	8.5% - Inflation FY-84 6.0%; FY-83 2.5% on 95% of Base
General Price	1,665.4	536.5	28.2	2,230.1	9.0% - Inflation FY-84 6.0%; FY-83 Allowance 3%
Utilities	1,010.8	689.4	--	1,700.2	As projected by the Universities E'ville 24.6%; C'dale 14.7%; Medicine 20.0%
Library Materials	352.5	86.8	--	439.3	15.0% - Inflation FY-84 10.0%; FY-83 Allowance 5%
Fire Protection	13.7	6.2	--	19.9	6.0% for FY-84 Inflation
Total Incremental Increases	9,877.4	4,235.5	81.4	14,194.3	
New O&M Needs	508.0	765.9	--	1,273.9	As projected by the Universities
Programmatic and Other:					
New Programs	--	121.7	--	121.7	
Expanded/Improved Programs	1,389.0	159.0	--	1,548.0	As projected by the Universities
Other Special Needs	726.5	293.1	--	1,019.6	
Total Programmatic and Other	2,115.5	573.8	--	2,689.3	
Percentage of FY-83 Budget Base	1.9	1.3	--	1.7	
Base Adjustments:					
Annualization of 1/1/83 Salary Increase	1,566.4	674.1	12.3	2,252.8	
Normative Cost Adjustment	--	(650.0)	--	(650.0)	
Adjustment to Dental Program	--	(200.0)	--	(200.0)	Based on FY-83 Adjustments
Total Base Adjustments	1,566.4	(175.9)	12.3	1,402.8	
Net Incremental, O&M, Program- matic and Other and Reductions	14,067.3	5,399.3	93.7	19,560.3	
Percentage of FY-83 Budget Base	12.7	12.0	9.8	12.5	
Requested Special Salary "Catch-Up" Increase Funds:					
Faculty/Professional Staff	939.8	424.4	--	1,364.2	2% on 95% of Base
Civil Service Range and CSBO	499.3	218.1	3.8	721.2	3% on 95% of Base
Total Special Salary "Catch- Up" Increase Funds	1,439.1	642.5	3.8	2,085.4	
Net Increases Requested	15,506.4	6,041.8	97.5	21,645.7	
Percentage of Net Increases Requested	14.0	13.4	10.2	13.8	
Total FY-84 Operating Budget Request	126,591.3	51,012.1	1,056.6	178,660.0	

^aExcludes Retirement Contributions and IBA Rental Funds.

Chancellor Shaw stated that the RAMP Guidelines for Fiscal Year 1984 had been developed under certain basic assumptions: first, realistically representing our needs to insure the best case to obtain resources needed to provide quality education; second, attempting to compensate for less in the Fiscal 1983 budget than in the Fiscal 1982 budget; third, documenting more than what the guidelines call for; fourth, assuming some improvement in the economy by Fiscal 1984; and, finally, the proposal was predicated on the assumption that whomever will be Governor in November will want to tackle the question of revenue enhancement. Chancellor Shaw stated that the guidelines asked for a regular salary increase which attempted to adjust for no increase in Fiscal 1983 and for an inflationary increase in Fiscal 1984, plus a catch-up of 2 percent for faculty and 3 percent for Civil Service. He stated that the regular increase would be 12.5 percent, unless the Governor signed the appropriations bill giving SIU the 4 percent increase which would decrease it to 8.5 percent. He stated that the general price increases requested were 9 percent, and this was an estimate of inflation for 1984 plus half of the inflation estimate for 1983. Regarding utilities, he reported that we were taking the best estimate of inflation for 1984 and assuming that in 1983 the campuses will make up the difference between what they will be getting and what they will need. For library materials, he stated that the assumption was to make up half the deficit in 1983 plus the projected inflation for 1984. He commented that the sum requested for new and expanded/improved programs will fall far below the 2.75 percent guideline which we had posited as a maximum. Chancellor Shaw concluded by asserting that salaries were the top priority and that was reflected in the guidelines presented.

Mr. Rowe moved approval of the resolution as presented. The motion was duly seconded.

The Chair recognized Mr. Jerry Cook, President of the Undergraduate Student Organization, SIUC. Mr. Cook asked what figures were established for tuition levels for the next year, since the income for the University was included in the RAMP projection and within that income would be tuition. Chancellor Shaw responded that as a matter of practice tuition increases are not projected in the planning; needs are basically stated and the revenue question will be dealt with later. Chancellor Shaw said that the Illinois Board of Higher Education policy results in the tuition increase level being that of the previous year's inflation, and the index used for estimating or determining the previous year's inflation was the Higher Education Price Index. He stated that something should be available in November.

After a voice vote, the Chair declared the motion on RAMP Guidelines for Fiscal Year 1984 to have passed unanimously.

The following matters were presented:

RESOURCE ALLOCATION AND MANAGEMENT PROGRAM (RAMP) PLANNING DOCUMENTS, FISCAL YEAR 1984 (PLANNING STATEMENTS, PROGRAM REVIEWS, NEW PROGRAM REQUESTS, EXPANDED/IMPROVED PROGRAM REQUESTS, AND SPECIAL ANALYTICAL STUDIES), SIUC

Summary

The FY-84 RAMP Planning Documents accompanying this Board matter have been prepared in accordance with current guidelines promulgated by the Illinois Board of Higher Education.

The Planning Statements consist of the University's plans and priorities for the budget year and short-range future, and include a five-year program development schedule.

The Program Review information consists of review summaries of each program review completed in FY-82, a five-year projected schedule of academic program reviews, and a schedule of nonacademic program reviews.

New Program Requests for Fiscal Year 1984 are for a Master of Arts degree, Major in Telecommunications, in the College of Communications and Fine Arts; and a Bachelor of Fine Arts degree, in the College of Communications and Fine Arts.

Expanded/Improved Program Requests for Fiscal Year 1984 are for the following programs:

- College of Engineering and Technology Programs
- Department of Computer Science
- School of Law Expansion, Continuation
- School of Technical Careers Expansion
- Specialized Student Services Office
- Special Analytical Study--Instructional and Research Equipment
- Special Analytical Study--Support Cost

The new state resources requested for Expanded/Improved Programs and Special Analytical Studies are \$1,386,466 for FY-84.

In summary, the Planning Documents present the priorities and goals of the University for FY-84 and a planned schedule of new directions for the short-range future.

Rationale for Adoption

These documents provide a comprehensive and systematic plan for the utilization of resources and initiation of programming for FY-84 by SIUC. They are the official documents by which the University communicates its priorities, plans, and resource needs to the Office of the Chancellor, the Board of Trustees, and the IBHE. Finally, they provide evidence of an ongoing planning process which identifies new directions in which the University may move while assessing the current status of existing programs.

Considerations Against Adoption

University officials are aware of none.

Constituency Involvement

The Planning Statements have been developed from priorities and goals outlined in planning documents and achievement reports submitted by instructional and academic support units. Identification of the plans and priorities has involved input by students, faculty, departmental executive officers, and deans.

The program reviews have been conducted in a systematic fashion with representation from every segment of concerned personnel on the campus as well as input from experts outside of the University. The recommendations which are a part of each review summary have been concurred in by the program directors, chairpersons, and deans affected.

The New Program and Expanded/Improved Program requests herewith submitted were proposed by appropriate faculty or staff in the respective academic and service units. Departmental executive officers or program directors concur in the requests and recommend approval. With the exception of the Specialized Student Services Office request, the Undergraduate Teaching and Curriculum Committee and/or the New Programs Committee of the Graduate

Council have reviewed the expanded/improved and new program requests and recommend approval.

The Vice-President for Academic Affairs and Research and the President of SIUC recommend approval of the Planning Documents submitted herewith.

Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That, subject to authority reserved to this Board to make such modifications, changes, or corrections herein as it deems appropriate in reviewing subsequent RAMP Documents for FY-84, the RAMP Planning Documents for Fiscal Year 1984 for Southern Illinois University at Carbondale be and are hereby approved as presented to the Board this date; and

BE IT FURTHER RESOLVED, That the Chancellor of The Southern Illinois University System shall take appropriate steps to accomplish filing of these materials with the Illinois Board of Higher Education in accordance with policies of The Southern Illinois University System.

SIUC NEW PROGRAM REQUESTS SUMMARIES

Bachelor of Fine Arts

This request is for the approval of a new degree title--Bachelor of Fine Arts. The School of Art presently offers ten specializations within the Art major: Painting, Drawing, Printmaking, Sculpture, Ceramics, Fibers/Weaving, Metalsmithing, General Studio, Art History, and Art Education. The presently approved Bachelor of Arts degree will remain for the Art major with specializations in General Studio, Art History, and Art Education. The new Bachelor of Fine Arts degree title, major in Art, is requested for the specializations in Painting, Drawing, Printmaking, Sculpture, Ceramics, Fibers/Weaving, and Metalsmithing. No new state resources are requested.

Master of Arts, Major in Telecommunications

This request is for the approval of the College of Communications and Fine Arts new program in Telecommunications. The new major is designed to meet the educational needs of students seeking careers in the rapidly changing field of Telecommunications. The proposed program is unique within the State of Illinois and will provide SIUC students with a program whose focus is on the preparation of individuals for leadership positions within the industry of broadcasting and related fields. No new state resources are requested.

SIUC EXPANDED/IMPROVED PROGRAM REQUESTS

College of Engineering and Technology

\$275,000

This request is for new resources to enable the College of Engineering and Technology to respond to steady growth in enrollments and the resulting increases in the student/faculty ratio and to expand the scope of its programs. The present student to faculty ratio of approximately 34 to 1 is well above the national average in engineering and technology colleges, as well as above that of the University as a whole. Continued and increasing faculty understaffing in the College could jeopardize re-accreditation in upcoming re-evaluation visits. Engineering and Technology graduates are in very high demand and, in the past two years, externally supported research has increased five-fold. Without new resources, both the quality of instruction and research will suffer, and the College will not be able to continue to produce the quality and quantity of Engineering and Technology graduates needed by the state and nation. This Expanded/Improved Program request will allow the College to supply an increasing number of graduates for the 1980's, as well as improve the technology program and move in the direction of doctoral degree programming within the College.

Computer Science

\$142,500

Expansion of the Department of Computer Science is requested because of the large enrollment increase which has occurred in the past eight years. From its beginning in 1974 with 23 majors, the department has grown to 559 majors in Fall, 1981. This growth, coupled with the rapidly increasing number of service courses provided by the Department of Computer Science, has been primary in contributing to the need for additional equipment and an increase in the number of teachers.

School of Law

\$200,000

This request is for new resources to continue the expansion of the SIUC School of Law. Due to the financial crisis facing the State of Illinois, the School of Law received no increase in appropriations for the second and third years of the three-year expansion following appropriation of \$172,800 in FY-81. New appropriations of \$200,000 for FY-84 will permit the School to continue its approved enrollment expansion and provide a high quality program for our student body.

School of Technical Careers

\$150,000

This request for additional resources is to enable STC to respond to enrollment demands, to meet accreditation standards, and to achieve SIUC promotion/tenure standards. The present STC faculty have student contact hours well above the contact hours load of faculty in the University as a whole. Continued understaffing could jeopardize re-accreditation in upcoming re-evaluation visits.

Graduates in all of the STC divisions are and will continue to be in high demand for the next decade. If STC faculty are expected to meet general University and, in particular, STC guidelines for promotion/tenure, teaching loads must be reduced to allow for research and service time. Without new resources the quality of instruction, research, and service will suffer and maintaining a stable faculty will be difficult if not impossible.

Specialized Student Services Office

\$ 76,396

This request specifies the additional state resources needed to maintain an adequate and viable program of support services to SIUC handicapped students. Additional state resources are needed to provide test proctoring services; readers, notetakers, and interpreters for blind, learning disabled, and deaf students; expanded personnel support for deaf students; services to the learning disabled and brain-injured; special equipment for blind and learning disabled students; transportation services for blind and semi-ambulatory students; wheelchair repair services; and basic office clerical support. These are basic and essential services to SIUC disabled students, and are required in order to serve a growing proportion of more severely disabled students. These additional resources, and the support services also, insure that SIUC will maintain compliance with Section 504 of the 1973 Rehabilitation Act. Projected new state resources for future years are: FY-85 through FY-87, \$10,500.

TOTAL EXPANDED/IMPROVED PROGRAM REQUESTS

\$843,896

SIUC SPECIAL ANALYTICAL STUDIES

Instructional and Research Equipment

\$378,570

The equipment needs within the University become more pressing each year. As the instructional demand in areas of high enrollment, such as Engineering and Computer Science, increases, so does the demand for equipment. The IBHE acknowledged the need for the acquisition of new equipment and maintenance of existing equipment in FY-80, and approved our original Special Analytical Study. This request represents a continuation of the originally approved request. Projected new state resources for FY-85 are \$222,440.

Support Cost

\$164,000

This request was originally submitted in FY-81. The request was approved by the IBHE and funded at a level of \$300,000. The present request is a continuation of the originally approved submission phased through FY-86. The new state resources required to complete the funding of the original request are as follows:
 FY-85: \$140,100; FY-86: \$140,100.

TOTAL SPECIAL ANALYTICAL STUDIES REQUESTS

\$542,570

TOTAL NEW STATE RESOURCES REQUESTED FOR PROGRAMS, FISCAL YEAR 1984, SIUC

<u>Program</u>	<u>Requested New State Appropriations</u>
<u>New Program Requests</u>	
Bachelor of Fine Arts (BFA)	\$ -0-
M.A. - Telecommunications	<u>-0-</u>
Total New Program Requests	\$ -0-
<u>Expanded/Improved Program Requests</u>	
College of Engineering and Technology	\$275,000
Computer Science	142,500
School of Law	200,000
School of Technical Careers	150,000
Specialized Student Services Office	<u>76,396</u>
Total Expanded/Improved Program Requests	\$ 843,896
<u>Special Analytical Studies</u>	
Instructional and Research Equipment	\$378,570
Support Cost	<u>164,000</u>
Total Special Analytical Studies Requests	\$ 542,570
Total Program Request, SIUC	<u>\$1,386,466</u>

RESOURCE ALLOCATION AND MANAGEMENT PROGRAM (RAMP) PLANNING DOCUMENTS,
FISCAL YEAR 1984 (PLANNING STATEMENTS, PROGRAM REVIEWS, EXPANDED/IMPROVED
PROGRAM REQUESTS, AND SPECIAL ANALYTICAL STUDY), SIU SCHOOL OF MEDICINE

Summary

The Fiscal Year 1984 Planning Documents for the School of Medicine include Planning Statements, which identify critical needs and priorities for the immediate and short-range future; information on academic and nonacademic Program Reviews; requests for Expanded/Improved Programs; and a Special Analytical Study on Hospital Operation and Maintenance Costs.

Rationale for Adoption

The School of Medicine has developed according to schedule, and has obtained the necessary accreditation from professional societies and degree approval from the Illinois Board of Higher Education. In order to fulfill its mandate of providing for improved health care and to insure that its commitments in the three traditional areas of instruction, research, and public service are met, the School of Medicine must continue to be innovative in its approach to curriculum and academic program development, as well as strive to forward its Family Practice Residency Program. The advancement of the individual family practice centers, as well as priority commitments to the enhancement of curriculum and the recruitment and retention of physicians in downstate Illinois, will continue to be objectives over the next several years. The appended documents provide the Office of the Chancellor, the Board of Trustees, and the IBHE with the information needed to carry out their continuing responsibility for assessment of needs, planning, and program review for higher education in Illinois.

Considerations Against Adoption

The University knows of none.

Constituency Involvement

Various School of Medicine constituencies, including the faculty, have been involved in the preparation and review of this proposal. The proposal is also approved and recommended by the Dean and Provost of the School of Medicine and the President of Southern Illinois University at Carbondale.

Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That, subject to authority reserved to this Board to make such modifications, changes, or refinements herein as it deems appropriate in reviewing subsequent RAMP documents for Fiscal Year 1984, the RAMP Planning Documents for Fiscal Year 1984 for the Southern Illinois University School of Medicine, be and are hereby approved as presented to the Board this date; and

BE IT FURTHER RESOLVED, That the Chancellor of The Southern Illinois University System shall take appropriate steps to accomplish filing of these materials with the Illinois Board of Higher Education in accordance with policies of The Southern Illinois University System.

SIU SCHOOL OF MEDICINE EXPANDED/IMPROVED PROGRAM REQUESTS

Family Practice Satellite Residency Programs \$465,500

The funds requested are to support long-term educational costs associated with the Quincy, Decatur, and Belleville Family Practice Residency Centers. These costs are projected to include the state's portion of faculty salaries and other related support costs. Illinois Department of Public Health grant funds have been cut from the state budget and therefore will not be available to support the current operating and growth costs associated with the expansion of these centers. Federal funding is expected to terminate by Fiscal Year 1984. Community funds cover the ongoing costs associated with resident stipends, fringe benefits, and professional liability insurance. Patient revenue from the practice of medicine should support some of the clinic costs related to this activity.

Rural Practice Training Model \$ 23,500

The amount of this request will be used to expand the current facilities at the Girard Rural Practice Model Clinic. The Girard Program presents an opportunity to be supportive of the objective of providing for the development of medical care in rural central and southern Illinois. The funding of the request would allow the further development of an excellent setting for the teaching and training of students and residents in a rural setting.

Preceptorships in Primary Care \$ 56,100

The learning of any professional skill is best effected when it occurs in the actual task environment. A preceptorship provides a portion of a student's education in the Primary Care practice setting. The program has also been developed as a step toward relieving the shortage of physicians in the smaller downstate communities.

TOTAL EXPANDED/IMPROVED PROGRAM REQUESTS \$545,100

SIU SCHOOL OF MEDICINE SPECIAL ANALYTICAL STUDY

<u>Hospital Operations and Maintenance Cost Update</u>	\$183,900
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The funding level for hospital operations and maintenance costs identified by the Board of Higher Education is substantially less than the affiliated hospitals have been willing to accept for use of the hospital space by the School of Medicine. During FY-81 and FY-82, the School of Medicine found it necessary to provide a substantial portion of the total cost of hospital operations and maintenance charges from funds reallocated for other educational purposes. Continued inadequate funding of operations and maintenance costs will force permanent reallocation and indefinite postponement of planned programmatic development, as well as negatively influence the School's ability to maintain present educational standards.

TOTAL SPECIAL ANALYTICAL STUDY REQUEST	\$183,900
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TOTAL NEW STATE RESOURCES REQUESTED FOR PROGRAMS, FISCAL YEAR 1984
SIU SCHOOL OF MEDICINE

<u>Program</u>	<u>Requested New State Appropriations</u>
<u>Expanded/Improved Program Requests</u>	
Family Practice Satellite Residency Programs	\$465,500
Rural Practice Training Model	23,500
Preceptorships in Primary Care	<u>56,100</u>
Total Expanded/Improved Program Requests	\$545,100
<u>Special Analytical Study</u>	
Hospital Operations and Maintenance Cost Update	\$183,900
Total Special Analytical Study Request	\$183,900
Total Program Request, SIU School of Medicine	<u>\$729,000</u>

RESOURCE ALLOCATION AND MANAGEMENT PROGRAM (RAMP)
PLANNING DOCUMENTS, FISCAL YEAR 1984 (PLANNING STATEMENTS, PROGRAM REVIEWS,
NEW AND EXPANDED PROGRAM REQUESTS, AND SPECIAL ANALYTICAL STUDIES), SIUE

Summary

While the University mission statement approved by the Board of Trustees in 1978, and included in RAMP 1980, continues to be relevant, a long range planning and budgeting process which will systematically tie allocations to institutional objectives is essentially complete. RAMP 1984 Planning Statements address a series of program and procedural matters which the University will address during the coming year. Institutional responses to planning issues developed by IBHE staff are included as an Appendix to the Planning Statements. New program developments under consideration for the next five years are also included in this portion of the document.

RAMP Program Review information contains a brief addendum to the review procedures described in RAMP FY-83. This section includes a schedule for instructional, noninstructional academic, and nonacademic program evaluations, as well as the results of program reviews.

A new program and funding request for Fiscal Year 1984 is submitted for the Bachelor of Science, Major in Computer Science. Four Program Expansion Requests and two Special Analytical Studies are presented and described. The expansion requests are for the B.S. and M.S. in Engineering, the Community School Psychology specialization in the master's program, the Cooperative Community Programs for Older Adults, and the Nursing Undergraduate Outreach Program and Graduate Program. Among other elements, the latter expansion requests support for a baccalaureate completion program in the Olney area. An Off-Campus Program Location Request for that undertaking was recently submitted to the IBHE. The Special Analytical Studies are for equipment--in Fine Arts and Communications and in Earth Science and Geography.

Rationale for Adoption

The institutional mission received Board of Trustees approval for RAMP 1980 and continues to express the objectives of SIUE. The program evaluation procedures, while under review, are responsive to the needs of the Illinois Board of Higher Education. The new program request, expansion requests, and special analytical studies are appropriate to SIUE's instructional thrust, and the funding levels sought are appropriate to program needs.

Considerations Against Adoption

University officers are aware of none.

Constituency Involvement

The Planning Statements have been reviewed by the constituencies. Internal program evaluation information is the result of extensive committee involvement through the Graduate Council and the Curriculum Council of the Faculty Senate, as well as substantial administrative consideration. The new program request and program expansion requests were evaluated and ranked by

appropriate committees of the Faculty Senate and by the University Planning and Budget Council, and recommendations from functional areas were requested by the President. The special analytical studies were developed and reviewed in conjunction with the Office of the Vice-President and Provost and appropriate school or departmental representatives. The President, SIUE, recommends adoption of the RAMP Planning Documents for Fiscal Year 1984.

Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That, subject to authority reserved to this Board to make modifications, changes, or refinements herein as it deems appropriate in reviewing RAMP documents for FY-84, the RAMP Planning Documents for Fiscal Year 1984 for Southern Illinois University at Edwardsville be and are hereby approved as presented to the Board this date; and

BE IT FURTHER RESOLVED, That the Chancellor of The Southern Illinois University System shall take appropriate steps to accomplish filing of these materials with the Illinois Board of Higher Education in accordance with policies of The Southern Illinois University System.

SIUE NEW PROGRAM REQUEST SUMMARY

Bachelor of Science, Computer Science \$121,700

This request is for the approval of a Bachelor of Science degree with a major in Computer Science. If approved, it will result in the conversion of the current computer science specialization in the Mathematics BA/BS program to a separate major. Resources requested are for one faculty position, some graduate assistant and student wage money, and support lines, principally equipment.

SIUE EXPANDED/IMPROVED PROGRAM REQUESTS

Engineering, B.S. and M.S. \$ 37,268

This request, for one nine-month faculty position, one quarter-time graduate assistant, and one full-time Civil Service person, is consistent with previous proposals submitted to and accepted by IBHE. The growth and development of the curricula, both graduate and undergraduate, require such additional staff. The new faculty member will be used primarily in the undergraduate program, thus freeing existing senior staff for more participation in graduate instruction.

Nursing \$ 87,000

This request provides additional state funding for (1) expansion of the Undergraduate Outreach Program for RNs (submitted as a request for off-campus approval); and (2) funding for initiation of the medical-surgical nursing specialization (previously approved by IBHE) in the graduate program in Nursing. The request would fund 3.325 faculty positions and provide a small amount of travel money.

Community School Psychology \$ 20,000

This is a request for a faculty position. Such a position is important if the program is to maintain its quality and as a means to insure continued approval through the Illinois Office of Education and the Teacher Certification Board.

Cooperative Community Programs for Older Adults \$ 14,734

This request, for one graduate assistant and one student (0.5 FTE each), will provide assistance to the professional staff in continuing and expanding community services for older adults. This is one of the fastest growing segments of SIUE's Continuing Education outreach program. Approximately \$6,000 is being requested for support, principally contractual services and travel.

TOTAL EXPANDED/IMPROVED PROGRAM REQUESTS \$159,002

SIUE SPECIAL ANALYTICAL STUDIES

School of Fine Arts and Communications Equipment Replacement \$229,089

This proposal is a request for funds to replace equipment in the School of Fine Arts and Communications. This equipment is heavily used in the programs in art and design, mass communications, speech pathology and audiology, and theater and dance. Much of this equipment is badly in need of replacement. The request for FY-84 covers the needs of Broadcasting Services. Requests in subsequent years will be made for other Fine Arts programs.

Earth Science and Geography Equipment Request \$ 64,000

This study proposes additions to the equipment inventory that will permit the Department of Earth Science, Geography, and Planning, School of Social Sciences, to maintain and improve studies in scientific cartography, environmental planning, and earth resources. The request is for both replacement equipment and some new equipment for modernization to meet the program requirements of students and to serve the SIUE region.

TOTAL SPECIAL ANALYTICAL STUDIES REQUESTS \$293,089

TOTAL NEW STATE RESOURCES REQUESTED FOR PROGRAMS, FISCAL YEAR 1984, SIUE

<u>Program</u>	<u>Requested New State Appropriations</u>
<u>New Program Request</u>	
Computer Science	\$121,700
Total New Program Request	\$121,700
<u>Expanded/Improved Program Requests</u>	
Engineering, B.S. and M.S.	\$ 37,268
Nursing	87,000
Community School Psychology	20,000
Cooperative Community Programs for Older Adults	<u>14,734</u>
Total Expanded/Improved Program Requests	\$159,002
<u>Special Analytical Studies</u>	
School of Fine Arts and Communications Equipment	\$229,089
Earth Science and Geography Equipment	<u>64,000</u>
Total Special Analytical Studies Requests	<u>\$293,089</u>
Total Program Request, SIUE	<u><u>\$573,791</u></u>

Chancellor Shaw highlighted the new and expanded/improved program requests. He stated that the request this year, \$2,689,000 for the System, was less than the System guidelines had established as a maximum, which was attributed to a realistic attempt to deal with future budgets in the state. He reported that both campuses were seeking funds to expand engineering programs and both have asked for expansion in the area of computer science. In the area of computer science, Dr. Shaw reported that SIUC has asked for expansion in its existing programs and SIUE for a new Bachelor of Science program. He stated that special analytical studies have been presented by both campuses to justify the purchase of instructional and research equipment.

Mrs. Kimmel moved approval of the resolutions as presented. The motion was duly seconded, and after a voice vote the Chair declared the motion to have passed unanimously.

The following matter was presented:

RESOURCE ALLOCATION AND MANAGEMENT PROGRAM (RAMP) SUBMISSIONS,
FISCAL YEAR 1984: CAPITAL BUDGET REQUESTS

Summary

The formal RAMP documents for Capital Budget Requests are hundreds of pages long, and are composed of many tables that must reconcile among themselves. To provide the Universities as much time as possible to complete the RAMP documents, these preliminary University priority listings are shared with the Board so that the Board may express itself on the various projects and the initial priorities established for each project. The Board may expect a revised list of the projects prior to or at the July meeting as the respective Universities further evaluate cost estimates and needs.

Summary of Fiscal 1984 Capital Budget Requests
(Thousands)

SIUE

Edwardsville	\$2,418.9
School of Dental Medicine	1,007.3
Energy Conservation	<u>624.9</u>

SIUE Total

\$ 4,051.1

SIUC

Carbondale	\$2,682.6
School of Medicine	3,356.7
Energy Conservation	1,194.9
Food Production	<u>1,192.0</u>
SIUC Total	<u>\$ 8,426.2</u>
System Total	<u>\$12,477.3</u>

Incorporating any changes resulting from today's Board action on this item, a System-wide priority listing will be prepared for consideration at the Board's September meeting.

Background Information

When the Board initially considers the capital budget at each July meeting, the budget is based on the best information available on appropriation approvals and subsequent action by the Governor. Certain changes might be made to the project list in the final version submitted in September because of developments occurring after the July meeting. Other changes, technical in nature, might reflect suggestions made by other state agencies to enhance the proposed budget. Changes will also be made to reflect the best available cost estimates.

Historically the pattern of capital budget requests and actual appropriations is as follows:

<u>Fiscal Year</u>	<u>Amount Requested</u> (Thousands)	<u>Amount Appropriated</u> (Thousands)	<u>Percent Realized</u>
1971	\$ 68,993.7	\$ 5,889.9	8.5
1972	106,155.0	5,111.0	4.8
1973	46,235.0	12,496.6	27.0
1974	36,007.3	475.0	1.3
1975	49,299.2	4,295.0	8.7
1976	49,036.6	10,574.6	21.6
1977	50,131.1	877.0	1.7
1978	97,988.0	5,378.0	5.5
1979	74,469.4	12,873.1	17.3
1980	48,836.9	7,877.5	16.1
1981	40,933.2	14,417.2	35.2
1982	23,113.2	1,092.8	4.7
1983	<u>16,614.9</u>	<u>874.9</u> ⁽¹⁾	<u>5.3</u>
Average	\$ 54,447.1	\$ 6,325.6	11.6

(1) Estimated amount of appropriation for Fiscal Year 1983.

The three considerations which prevailed last year in Springfield regarding capital matters have only become more emphatic this year:

1. Expenditures for capital facilities and expansion of debt service expense for buildings in higher education should be avoided.
2. Higher education can get by with existing or reduced facilities.
3. Any funds available should be used for conservation of energy with its usual short-term recovery of investment.

And an informal additional consideration has emerged: there probably will be no funds available for capital needs.

The anticipated capital appropriations for Fiscal Year 1983 reflect the above considerations; the total dollars anticipated for the System amount to \$874,900. This amount is for one project which provides for movable equipment and site improvement for the Multi-Purpose Building at SIUE. (At the time of preparation of this material, amendments in the House of Representatives to the CDB appropriation bill [SB 1400] have added \$1,439,200 for Food for Century III projects at SIUC and \$1,600,000 for purchase of a Library Storage Facility at SIUC. Whether these amendments will survive the Conference Committee and, if they do, whether the Governor will approve the projects is not clear at this time. By the time of the Board meeting, at least some answers to such questions will be available.)

Capital Budget Requests for Fiscal Year 1984
(In Priority Order by University)

(Thousands)

SIUE

<u>Project Description</u>	<u>Request</u>
1. Dental Education Clinic Facility - Planning	\$ 311.7
2. Replacement of Roofs - Supporting Services Building and the Penthouses of Buildings II and III	348.8
3. East St. Louis Center - Renovation and Remodeling	246.8
4. East St. Louis Dental Satellite Clinic - Remodeling and Rehabilitation	543.2
5. Alton Campus - Minor Remodeling	152.4
6. Wagner Service Center - Renovation and Remodeling	170.4
7. Roads, Drives, and Walks Resurfacing - Site Improvements	286.2

8. Remodeling - Central Core Area Buildings	531.2
9. Instrumental Music Rehearsal Annex - Planning	111.6
10. Lovejoy Library - Replace carpeting	349.0
11. Vehicle Maintenance Garage - Construction	<u>374.9</u>
Regular Capital Projects Total SIUE	<u>\$3,426.2</u>

Brief Description of Project

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|---------------------------------------------------------|----------|
| 1. <u>Planning for Dental Education Clinic Facility</u> | \$ 311.7 |
|---------------------------------------------------------|----------|

This project will provide planning funds through construction documents for a permanent facility to house clinics and clinic support areas. The present dental clinic in Alton is housed in a barracks type building constructed in 1940 and renovated in 1972. The new facility will consist of 30,800 GSF (18,788 NASF), including 2,058 NASF for offices, 500 NASF for general use and 16,230 NASF for clinics and clinic support areas. A total of 72 dental operations will be provided in this facility, for which the total cost is estimated to be \$4,500,000.

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|---------------------------------------------------------------------------------------------------------|-------|
| 2. <u>Replacement of Roofs, Supporting Services Building and the Penthouses of Buildings II and III</u> | 348.8 |
|---------------------------------------------------------------------------------------------------------|-------|

The University is engaged in a phased program to replace damaged roofs on major University buildings. Roofing materials originally used have not withstood the severe winter weather and have deteriorated rapidly. In FY-85 a request will be made for roof replacement on Buildings II and III and that will complete the reroofing of the major main campus facilities.

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|------------------------------------------------------------|-------|
| 3. <u>East St. Louis Center, Renovation and Remodeling</u> | 246.8 |
|------------------------------------------------------------|-------|

This request is a continuation of the program to renovate and remodel the East St. Louis Center. Priorities for this request are installation of showers on the 7th floor for the Performing Arts Training Center Program (\$77,000); renovation of the 1st floor restrooms which are presently inadequate (\$50,000); repair of the front entrance sidewalk which has become dangerous to pedestrians (\$20,000); renovation of the entranceway exterior (\$29,800); and architect's fee and escalation (\$70,000).

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|--------------------------------------------------------------------------------|-------|
| 4. <u>East St. Louis Dental Satellite Clinic/Remodeling and Rehabilitation</u> | 543.2 |
|--------------------------------------------------------------------------------|-------|

This request will permit enlarging the existing satellite clinic from 9 to 24 dental operatories. \$119,000 is included for dental chairs, cabinets, and miscellaneous

equipment; and \$424,200 will be expended for remodeling approximately 4,000 NASF to accommodate additional operatories. The work will include new partitions, removal of existing plumbing and installation of new pipes and fixtures, and modifications to the HVAC system.

5. Alton Campus, Minor Remodeling \$ 152.4

Included in this project is installation of a 200 amp. electrical panel in Building 283 (Public Clinic); replace two air-conditioning units and remodel ductwork in Building 284 (offices for Department of Restorative Dentistry); install 40 squares of aluminum siding and gutters and downspouts, and replace two air-conditioning units in Building 288 (offices and laboratories for Department of Diagnostic Specialties); and install aluminum siding, gutters, and downspouts on Building 294 (offices of Department of Pediatric Dentistry and Orthodontics).

This is the first phase of a three-year renovation plan totaling approximately \$1,100,000.

6. Wagner Service Center, Renovation and Remodeling 170.4

This request is a part of the phasing of renovation and remodeling of the Wagner Service Center. This phase consists of reroofing Building 195 (\$51,500) and masonry repairs and tuckpointing of exterior brick work (\$70,500). Most of the Wagner Service Center facilities were constructed in the late 1800's and are in need of structural repairs. The request amount also includes architect's fee and escalation (\$48,400).

7. Resurfacing Roads, Drives, and Walks/Site Improvements 286.2

This project provides \$34,900 for resurfacing the service drive to the Waste Treatment Plant, \$83,800 to repair the drainage swale around the Mall, \$125,600 to replace the asphalt north lane at the intersection of North University Drive and Poag Road, and \$41,900 for replacing or resurfacing various walks in the Central Core area that have deteriorated.

8. Remodeling - Central Core Area Buildings 531.2

When the Multi-Purpose Building is occupied approximately 12,776 square feet of space will be reallocated in the other central core buildings. Principal among such units will be speech communication, speech pathology and audiology, earth sciences, student services, and the Academic Resource Center. Other moves are planned to bring homogeneous units together. Remodeling costs are estimated at \$30 per square foot.

9. Planning for Instrumental Music Rehearsal Annex \$ 111.6

This request is for planning funds through schematic and definitive design for an annex that will provide approximately 13,538 NASF. The annex will connect with the basement and first floor of the Communications Building, and will provide a large instrumental music rehearsal room, individual practice rooms, studios, and ensemble rooms. Total cost of the annex is estimated to be \$3,600,000

10. Lovejoy Library, Replace Carpeting/Renovation and Remodeling 349.0

This proposal will replace all carpeting in the Lovejoy Library. The carpeting was originally installed when the building was opened in 1965 and is badly deteriorated.

11. Vehicle Maintenance Garage, Construction 374.9

Presently vehicle maintenance is performed at the Wagner Service Center which is approximately four miles from the main campus. Ferrying cars for routine service and special maintenance is costly and inefficient. This request would build a maintenance garage of approximately 3000 square feet at Supporting Services. Payback period is estimated to be 13 years.

Energy Conservation

- 1. Wagner Buildings - Install Storm Windows \$ 179.5
- 2. Wagner Buildings - Install Insulated Ceilings 43.7
- 3. Edwardsville Tract Houses - Install Insulated Siding and Storm Windows 119.0
- 4. Edwardsville Tract Houses - Install Central Air-Conditioning 51.5
- 5. Edwardsville and East St. Louis buildings - Solar Shields for Exterior Glass Walls 231.2

Energy Conservation Total SIUE \$ 624.9

Project Description

1. Wagner Buildings, Install Storm Windows \$ 179.5

This project provides for removal of deteriorated wood-frame windows, and installation of aluminum storm windows for six of the eight Wagner Buildings. The work will include filling in of arches, replacement of sills, and repairs to jambs. The payback period is estimated to be ten years.

2. Wagner Buildings, Install Insulated Ceilings \$ 43.7
- This project provides for installation of insulated acoustic ceilings in Buildings 192, 193, and 194. These buildings provide classrooms and studio facilities for the Department of Art and Design of the School of Fine Arts and Communications. The estimated payback period is eight years.
3. Edwardsville Tract Houses, Install Insulated Siding and Storm Windows 119.0
- This project provides for installation of insulated aluminum siding on five frame houses, and for storm windows, soffits, and gutters for other residences that are now used as office space for University departments. Payback period for this project is estimated to be six years.
4. Edwardsville Tract Houses, Install Central Air-Conditioning 51.5
- This project provides for replacement of central air-conditioning units in eight tract houses. Payback period is estimated to be eight years.
5. Edwardsville and East St. Louis buildings, Solar Shields for Exterior Glass Walls 231.2
- This project provides for solar shields in various locations in Peck, Communications, Rendleman, and Broadview with energy efficient window treatments. The payback period is estimated to be ten years.

SIUC

Regular Capital Projects

<u>Project Description</u>	<u>Request</u>
1. Property Acquisition - Springfield Medical	
Land	\$2,572.0
Planning	<u>400.0</u>
	\$2,972.0
2. Library Storage - Land	1,600.0
3. Replace Underground Electric, II - Utilities	332.6
4. SR ³ - Minor Remodeling	600.0
5. Pulliam Hall - Remodeling	
Planning	150.0
6. Handicapped Access - Medical School	
Life Science I - Carbondale	74.7
7. Handicapped Access - Medical School	
Wheeler Hall - Carbondale	220.6
8. Wheeler Hall Renovations - Medical School	
Carbondale	<u>89.4</u>
Regular Capital Projects Total SIUC	<u><u>\$6,039.3</u></u>

Brief Description of Project

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|--------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-----------|
| 1. <u>A. Property Acquisition - Springfield - Land</u> | \$2,572.0 |
| <p>This request is for funds to purchase adjoining property which appears to be adequate in size to fulfill the greatest portion of the school's space needs for the next ten years. This project would allow the school to vacate most of its leased facilities with the exception of those in the hospitals.</p> | |
| <u>B. Property Acquisition - Springfield - Planning</u> | 400.0 |
| <p>This request is for planning funds for the renovations of the property to be acquired in the request above.</p> | |
| 2. <u>Library Storage - Land</u> | 1,600.0 |
| <p>Funds are to purchase a tract of 11 acres on which a warehouse of about 60,000 square feet is located. The building was constructed in 1962. The cost represents \$26.67 per square foot. The tract and building were recently appraised at \$2,400,000.</p> | |

3. Replace Underground Electric, II/Utilities \$ 332.6
- This is the second of four requests to replace a major portion of the underground electrical cable. Much of the cable has an expected life of 15 to 20 years, but is actually 20 to 30 years old. Emergency power outages due to cable failure will be significantly reduced by this program. The estimated cost of all four phases is \$1,000,000.
4. SR³ - Minor Remodeling 600.0
- This total request includes three separate requests. The highest priority is for \$373,000 for new roofs on all or parts of seven buildings. The next project provides for a major rehabilitation of the fire alarm system on campus at a cost of \$204,200. The third project is to provide \$22,800 for a fire-rated vault for the Micrographics Office which provides a central storage of campus business, student, and academic records.
5. Pulliam Hall Remodeling/Planning 150.0
- These funds would provide for the initial phases of planning, schematic design, and definitive design. The project budget is presently estimated at \$3,500,000. A general remodeling of the building is necessary to improve its utilization from its original design as a teacher training facility, or University School, to a facility housing approximately one-half of the offices, classrooms, and laboratories of the College of Education. The original plans provided for the return of the rented building, College View, to its owners but other space problems have caused the building to be retained.
6. Handicapped Access Life Science I - Carbondale Remodeling and Rehabilitation (School of Medicine) 74.7
- This request is for a number of minor modifications in order to complete the accessibility of the building by the handicapped. The modifications consist of rebuilding the approach slab for east entrance, \$3,700; renovating the two restrooms, \$30,100; modifications to the existing elevator, \$25,000; addition of X-ray viewing window, \$4,200; and addition of visual fire alarms, \$11,700.
7. Handicapped Access Wheeler Hall - Carbondale Remodeling and Rehabilitation (School of Medicine) 220.6
- Wheeler Hall is presently inaccessible by the handicapped. The funds contained in this request will remedy that inaccessibility.

- 8. Wheeler Hall Renovations - School of Medicine, Carbondale \$ 89.4

This request is for planning funds for an overall renovation of Wheeler Hall. The building systems of the facility are old and inadequate to meet planned use. The building is highly energy inefficient but is structurally sound. Renovation will restore and greatly extend the useful life of this campus landmark, and will allow the relocation into Wheeler Hall of some functions now in Life Science I, thus freeing Life Science I for more use as a laboratory facility.

Energy Conservation

- 1. Energy Management System, Phase II - Remodeling \$ 567.7
 - 2. Energy Management System, Phase III - Remodeling 540.6
 - 3. Attic Insulation 86.6
- Energy Conservation Total SIUC \$1,194.9

Project Description

- 1. Energy Management System, Phase II - Remodeling \$ 567.7

This request is to replace the obsolete CCUC and System 7 controls in ten campus buildings and connect them to the new "Series I" utility control; Wham, Anthony, Communications, Parkinson, Life Science II, Neckers, Steam Plant, Lawson, General Classrooms, and Morris Library. The estimated payback period is five years.

- 2. Energy Management System, Phase III - Remodeling 540.6

This request is to extend the new "Series I" utility control to eight buildings; Altgeld Hall, Allyn, Shryock, Wheeler, Service Shop I, Lindegren Hall, Woody Hall, and the Arena. The estimated payback period is five years.

- 3. Attic Insulation/Remodeling 86.6

This request is to install new and/or additional blown-in attic insulation in six buildings; Altgeld, Allyn, Parkinson, Anthony, Shryock, and Wheeler. The estimated payback period is five years.

Food Production and Research

1.	Livestock Teaching and Research I, Buildings	\$ 602.3
2.	Livestock Teaching and Research II, Buildings	<u>589.7</u>
Food Production and Research Total		<u>\$1,192.0</u>

Project Description

1.	<u>Livestock Teaching and Research Facilities, Phase I</u>	\$ 602.3
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This project is composed of four parts. A new dairy calf barn, a new swine finishing facility, a new horse shelter, and remodeling at the beef center are all needed to replace and improve present facilities which are in dilapidated condition and very inadequate for the demands of modern food production technology.

2.	<u>Livestock Teaching and Research Facilities, Phase II</u>	589.7
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This project is composed of three parts. A new beef finishing facility, a new swine breeding facility, and the poultry center needs a new laying unit and brooder house. The present facilities have deteriorated significantly due to age and must be replaced.

Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That preliminary Capital Budget Requests aggregating \$12,477,300 for Fiscal Year 1984 be and are hereby approved, with the understanding that prior to approval of a System-wide priority listing in September, technical and priority changes will be permitted.

Chancellor Shaw commented that the requests amounted to the smallest dollar total for such requests in over a dozen years, just short of \$12.5 million, of which about \$8.5 million represents Carbondale's requests and \$4 million Edwardsville's requests. He reported that these projects were mostly remodeling and renovation projects aimed at updating structures, increasing their utility, and improving energy efficiency, with the exception of building purchase requests in Carbondale and Springfield. He stated that a number of these had been carried over from last year's requests. He added that in connection with the current year's capital appropriation bill that

there were two major changes in the bill which have taken place: \$1.6 million was added for the purchase of the Bracy Building in Marion, and, in cooperation with farm community friends, the addition of three Food for Century III projects for SIUC amounted to \$1.4 million.

Mr. Van Meter moved approval of the resolutions as presented. The motion was duly seconded, and after a voice vote the Chair declared the motion to have passed unanimously.

Mr. Van Meter spoke to the matter of the library storage. He stated that the bill was on the Governor's desk and that the Governor would give it careful consideration within the budget constraints facing him. Speaking for the Architecture and Design Committee, he commended the administration in coming up with this solution to a very difficult and long-time problem on the Carbondale campus.

Under Reports and Announcements by the Chancellor of The Southern Illinois University System, Chancellor Shaw gave a report on the Application for Appeal of Kuppanna Krishnan, SIUE. He said that this was the first Board meeting scheduled more than ten days after the Board's receipt of his full report on the Application. He explained that a partial report was previously supplied to the Board and mentioned at the June Board of Trustees meeting. He reported that this subsequent full report incorporated all aspects of Dr. Krishnan's Application for Appeal, including those previously covered in the partial report. His recommendation was that the Application for Appeal not be granted. He explained that for such cases, the Bylaws provided that unless a majority vote to overrule his recommendation was enacted at this meeting, the Application for Appeal shall be deemed to have been denied, and that the action which was the subject of the grievance shall stand. He said that no motion to concur in his recommendation was necessary, but if there

were any Board members who desired to grant the appeal notwithstanding his recommendation, this was the meeting at which such a motion would need to be made.

The Chair asked if there were such a motion. Hearing none, the Chair declared the Chancellor's decision would stand.

Chancellor Shaw wanted to bring to the Board's attention some recent activities by the Illinois legislature. He had previously stated that both houses of the legislature passed our legislation with a 4 percent pay raise effective January, 1983. Chancellor Shaw stated that SIU was very grateful to Senator Buzbee, Senator Vadalabene, Representative Richmond, and hundreds of others who had worked hard on behalf of the University in regard to this matter. He reported that the appropriation bill providing funds for the University Retirement System had also passed both houses, contained funding at the 70 percent of pay-out level, and was on the Governor's desk. Chancellor Shaw commended the diligent efforts of Representatives Richmond and Winchester and Senator Buzbee for the capital appropriations bill which has gone to the Governor's desk containing an amendment providing about \$1.4 million for badly needed improvements in SIUC's livestock teaching and research facilities. He stated that Representative Winchester and Senator Buzbee had also added \$1.6 million to the capital bill for the purchase of the Bracy Building in Marion. He reported that the operating bill for the Department of Public Health which passed both houses included two amendments relating to SIU: one amendment provided additional monies for loans to medical and dental students and the second provided about \$400,000 to help support the School of Medicine's Family Practice Residency Centers in Quincy, Belleville, and Decatur. Chancellor Shaw stated that other activities will be reported in a letter in the ensuing weeks.

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Under Reports and Announcements by the President, SIUE, President Lazerson announced that the American Chemical Society continued to find that SIUE's baccalaureate programs in Chemistry meet their criteria and those undergraduate programs will continue to be accredited. He stated that SIUE had received notification that its NCATE accreditation has been extended for five years through 1987. He reported that the Science Awareness Program at the East St. Louis Center has been funded for the coming academic year at a level of about \$275,000. He stated that that program serviced some 500 students with an enriched high school program in science and mathematics in East St. Louis and surrounding communities. He reported that the McDonnell Douglas Corporation had given the University an unrestricted gift of \$10,000 in recognition of the contributions SIUE graduates have made to McDonnell Douglas.

The Chair announced that a news conference had been scheduled immediately following the regular meeting in the International Room, and that lunch would be served in the Maple-Dogwood Rooms.

Mr. Van Meter moved that the meeting be adjourned. The motion was duly seconded, and after a voice vote the Chair declared the motion to have passed unanimously.

The meeting adjourned at 11:20 a.m.


Sharon Holmes, Executive Secretary-Elect

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The regular monthly meeting of the Board of Trustees of Southern Illinois University convened on Thursday, September 9, 1982, at 10:40 a.m., in Ballroom "B" of the Student Center, Southern Illinois University at Carbondale. The regular Chairman and Secretary being present, the meeting was called to order. The following members of the Board were present:

Mr. Ivan A. Elliott, Jr.
Mrs. Crete B. Harvey
Mr. Stan Irvin
Mrs. Carol Kimmel, Secretary
Mr. William R. Norwood, Chairman
Mr. John Rendleman
Mr. Harris Rowe
Mr. A. D. Van Meter, Jr., Vice-Chairman

The following member was absent:

Dr. George T. Wilkins, Jr.

Executive Officers present were:

Mr. Earl E. Lazerson, President, SIUE
Dr. Kenneth A. Shaw, Chancellor of the SIU System
Dr. Albert Somit, President, SIUC

Also present was Mrs. Sharon Holmes, Executive Secretary of the Board.

The Secretary reported a quorum present.

NOTE: Copies of all background documents furnished to the Board in connection with the following matters have been placed on file in the Office of the Board of Trustees.

Chairman Norwood introduced the new Student Trustee from SIU at Edwardsville, Mr. John Rendleman. Mr. Norwood recognized Ms. Phyllis McCowen, who had been re-elected for the third year as Chairperson of the Civil Service Employees Council, SIUC. Dr. James Scales, Chairman of the Administrative and Professional Staff Council, SIUC, was also introduced.

Under Trustee Reports, Mr. Elliott reported that he had attended a meeting of the Administrative Advisory Committee of the State Universities Civil Service System on August 2, 1982, in Champaign, Illinois. Mr. Elliott

further reported that on August 4, 1982, he had attended a meeting of the Merit Board of the State Universities Civil Service System, and on August 7, 1982, he had attended the SIUC commencement.

Mr. Norwood reported that he had attended a meeting of the Illinois Board of Higher Education on July 13, 1982, at Rock Valley. He stated that, under the financial report, the IBHE had managed to lapse 5 percent of their funds, so it had operated efficiently during the last year. He noted that two SIUE programs had been reported by the IBHE as not being economically or educationally justified, and that those two programs, the M.A. in Philosophy and the Ed.D. in Instructional Process, had been questioned before and our Board of Trustees had decided at that time to continue them: the Board decided to continue the program in Philosophy for three years, and at that time determine whether it was necessary to terminate it; the Board has advised the IBHE that the Ed.D. in Instructional Process is a unique doctoral program and still justified. Mr. Norwood continued that under the Higher Education Cooperation Act FY-1983 Grant Allocations \$375,000 was allocated to the Chicago area supporting 400 students in medical careers, and \$108,000 was allocated to the Library Computer System at SIUC, which completes the project. He stated that under Non-Instructional Capital Improvements, \$247,100 for parking lot improvements for SIUC had been approved.

Mr. Norwood reported that a second IBHE meeting was held in Urbana/Champaign on September 8, 1982. He stated that both the IBHE operating budget for Fiscal Year 1983 and the IBHE staff had been reduced. He added that the Medical Education Committee Report, dealing with the problem of retention, distribution, and lack of minority enrollment in medical education in the State of Illinois was passed, as was the report of the Committee to Study Off-Campus Programs. Mr. Norwood reported that Dr. John King was a member of the

IBHE Faculty Advisory Committee representing SIUC, that Dr. Gilbert Rutman, representing SIUE, was Chairman of that Committee, and Mr. Stan Irvin was a member of the Student Advisory Committee. Regarding the notices of intent to offer off-campus programs, Mr. Norwood stated that the procedure approved a couple of months ago was for the IBHE to convene a meeting for other institutions that may be interested in or concerned about the proposed plan, and such a meeting regarding the proposed Bachelor of Science in Nursing at Olney has been scheduled for October 20, 1982, at SIUE.

Under Committee Reports, Mrs. Kimmel submitted the following Executive Committee Report for information:

EXECUTIVE COMMITTEE REPORT

By action at the May 13, 1982 meeting of the Board of Trustees, the Board authorized the members of the Executive Committee of the Board to award contracts in connection with the capital project, Rendleman Building Roof Replacement, SIUE. The following matter was so approved and is reported to the Board at this time pursuant to III Bylaws 1:

AWARD OF CONTRACT: RENDLEMAN BUILDING ROOF REPLACEMENT, SIUE

Summary

This matter awards the contract on the capital project, Rendleman Building Roof Replacement, SIUE. Funding for the project, in the total amount of \$130,000, will be from funds appropriated to the Board as part of the Fiscal Year 1982 operating budget.

Rationale for Adoption

At its meeting of May 13, 1982, the Board granted approval for this project, approved the plans and specifications for the project, and authorized the members of the Executive Committee of the Board to award contracts in connection with the project. No design consultant was required for development of the plans and specifications because the project is identical in nature to several roof replacement projects performed by the Capital Development Board during recent years on University buildings.

The project will replace the existing roof on the Rendleman Building with the same type of membrane roof system that has been installed on other Edwardsville Campus core buildings during the past several years. Replacement of the roof is necessary because of its deterioration over the life of the building, and because severe winter weather during recent years has caused large splits in the roof.

The amount of the contract proposed for award on the project is within budget. A copy of the bid summary sheet is attached for information. Award of the contract for the project is now timely.

Considerations Against Adoption

University officers are aware of none.

Constituency Involvement

Not pertinent to this matter.

Resolution

BE IT RESOLVED, By the members of the Executive Committee of the Board of Trustees of Southern Illinois University, That:

- (1) A contract in the amount of \$98,735 be awarded to Dakota Roofing, Inc., St. Louis, Missouri, for the general work on the capital project, Rendleman Building Roof Replacement, SIUE.
- (2) The President of Southern Illinois University at Edwardsville be and is hereby authorized to take whatever action may be required in the execution of this resolution in accordance with established policies and procedures.

Mr. Van Meter, Chairman of the Architecture and Design Committee, said that the Committee had met on Thursday, September 9, 1982, at 9:30 a.m., in the Wabash Room of the Student Center. He gave the following report:

The Committee reviewed Item L (2), Resource Allocation and Management Program (RAMP) Submissions, Fiscal Year 1984: Capital Budget Priorities, on the Board's agenda. They are now in final form. The Committee also reviewed Item M, Plans for Noninstructional Capital Improvements. The Committee had a very thorough discussion in regard to the library facility. We approved the report regarding the remodeling in Springfield. Discussion of student housing at Edwardsville took up a great deal of time. The need for student housing is there, but the costs are greater than we're going to be able to overcome. It is hoped that at the October meeting we will have something to report on the Theater Performance facility. The Committee recommended that Item M be included in the Board's omnibus motion.

Mr. Elliott, Chairman of the Finance Committee, said that the Committee had met in the Vermilion Room of the Student Center at 8:00 a.m. that morning. He gave the following report:

The Committee recommends to the Board the FY-83 Internal Operating Budget for discussion. From the meeting, questions were asked about Pell

funds and there was a difference in the handling of Pell funds between the two campuses. There will be an amendment in the Carbondale figures to conform to the same accounting procedure used by Edwardsville. The Committee approved the recommended Fiscal 1984 Operating Budget request with an amendment. Quarterly audit reports have been submitted and reviewed by the Committee. Several special reports that were requested have been reviewed. Legislative Audit Commission Financial Guidelines were discussed at some length and suggestions were made in regard to those and for further negotiation with the LAC. The Committee received an update on SIUE student housing and the possibilities of more student housing. It was an unpleasant report in that we could not move ahead under the financial constraints of that report. It would endanger the financial health of Tower Lake and the rent would be exorbitant; so it appears that the dollars won't work out at this time. The Committee and administration feel that housing is needed at SIUE, but we just can't pay that much at this time. A report was given concerning the processing of revenue bonds and the handling of coupons of paid bonds, and there will be a change in the procedure in that regard. A discussion was had concerning the handling of remote banking activities and a resolution and a proposed amendment to Board policies will be forthcoming. A number of reports concerning computing activities was given and we will be discussing computers again.

The Chair explained the procedure for the Board's omnibus motion, and he proposed that, after discussion, there would be taken up the following matters:

REPORTS OF PURCHASE ORDERS AND CONTRACTS, JUNE AND JULY, 1982,
SIUC AND SIUE

In accordance with III Bylaws 1, and procedures effective April 1, 1980, summary reports of purchase orders and contracts awarded during the months of June and July, 1982, were mailed to the members of the Board in advance of this meeting, copies were placed on file in the Office of the Board of Trustees, and these reports are hereby submitted for information and entry upon the minutes of the Board with respect to the actions of the Executive Committee.

INFORMATION REPORT: APPROVAL OF REASONABLE AND MODERATE
EXTENSIONS AND OFF-CAMPUS PROGRAM LOCATIONS

This report lists all actions in the category of reasonable and moderate extensions and all requests for off-campus program locations since the last report on April 8, 1982.

1. Further information on the April 8, 1982 report:

Bachelor of Arts or Bachelor of Science, Major in University Studies, at Centralia Correctional Center, Centralia, Illinois, and at Graham Correctional Center, Hillsboro, Illinois, SIUC.

The IBHE approved this request at its May meeting.

2. Reasonable and Moderate Extensions Approved by the Chancellor Since April 8, 1982:

Addition of a Specialization in Jazz Performance to the Bachelor of Music with a Major in Music, SIUE.

Change in Title of Undergraduate Major from Social Welfare to Social Work, SIUC.

Change in Title of Master's-Level Major from Linguistics to Applied Linguistics, and Identification of Five Concentrations, SIUC.

Change in Title of Major and Specialization from Family Economics and Management to Consumer Economics and Family Management, SIUC.

Abolition of Options in the Bachelor of Arts with a Major in Foreign Languages and Literature, SIUE.

Addition of a Specialization in Personnel Administration to the Bachelor of Science with a Major in Business Administration, SIUE.

Change in Title of Master's-Level Major from Behavior Modification to Behavior Analysis and Therapy, SIUC.

The IBHE staff have accepted all seven as reasonable and moderate extensions.

3. Requests for Off-Campus Program Locations Approved by the Chancellor Since April 8, 1982:

Bachelor of Science with a Major in Nursing, Completion Program in the Olney Area, SIUE.

This request will shortly be circulated to interested parties by the IBHE.

PLANS FOR NONINSTRUCTIONAL CAPITAL IMPROVEMENTS
(TABLE 10.0, FISCAL YEAR 1984 RAMP)

Summary

The Illinois Board of Higher Education is required by its enabling Act to approve university plans for noninstructional capital improvements. Such improvements are capital projects funded from nonappropriated funds. The IBHE's responsibility is to determine whether any project submitted for approval is consistent with the master plan for higher education and with instructional buildings provided therein. Such plans are submitted to the IBHE twice a year through use of Table 10.0 in the RAMP document.

The IBHE requires assurance from each governing board that it has reviewed and approved university plans for noninstructional capital improvements, including particularly a review and approval of financing for the project.

This matter requests the Board's review and approval of plans for noninstructional capital improvements, including a specific review and approval of the financing procedure. A listing of proposed projects is attached in the format required for submission to the IBHE; it includes all projects identified at this time. The Board may also anticipate the receipt of additional projects for its approval during the year, with a formal submittal scheduled again in March, 1983.

Rationale for Adoption

Noninstructional capital improvements projects are derived from an ongoing and essential program for remodeling, rehabilitating, equipping, and in some instances planning for various facilities used for functions auxiliary to and supportive of the Universities' primary roles. Such facilities include University housing, student centers, parking lots, athletic and special purpose facilities, and auxiliary enterprise and service operation facilities. Funds to finance these projects come for the most part from operating revenues of the facilities and from student fees. Good business and management practice requires that an ongoing plan be maintained to keep the facilities functional and efficient.

The proposed sources of funds as outlined in the attached table has been reviewed by the originating University and the Chancellor's staff; they are consistent with accepted interpretations of the Legislative Audit Commission Guidelines. The interpretations of the guidelines are changing as decisions are made by special committees and as the respective Universities define their accounting "entities," and the resolution provides for verification of funding propriety as individual projects are initiated.

Approval of projects at this time does not affect other Board approval requirements and some projects included in these plans may not materialize because of cash flow limitations or other reasons.

Considerations Against Adoption

None is known to exist.

Constituency Involvement

Plans for noninstructional capital improvements were developed as part of the Fiscal Year 1984 RAMP process. University representatives can respond to specific questions about the proposed projects.

Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That the plans for noninstructional capital improvements for Southern Illinois University at Edwardsville, as attached, including the anticipated source of funding, be approved for transmittal to the Illinois Board of Higher Education and that its approval be respectfully requested thereon; and

BE IT FURTHER RESOLVED, That the involved University will verify propriety of funding as established by the current interpretations of the Legislative Audit Commission Guidelines at the initiation of each individual noninstructional capital improvements project.

Table 10.0

Plans for Noninstructional Capital Improvements

System Southern Illinois University Institution Southern Illinois University at Edwardsville

Campus Edwardsville

Project Name/Description/Budget Category Anticipated Sources of Funds Total Project Cost

For modification, expansion, and improvement of several existing parking areas. The project includes, but not limited to, providing more parking spaces in Lot C; rerouting access road to Lot E for pedestrian safety; and, modification and expansion of Lots A and D and rerouting of access roads to these lots to accommodate parking needs at the Multi-Purpose Building, currently under Construction/Site Improvements.

Revenue from sale of parking decals and fines.

\$150,000

ABOLITION OF THE MASTER OF ARTS DEGREE, WITH A
MAJOR IN PUBLIC VISUAL COMMUNICATIONS,
COLLEGE OF COMMUNICATIONS AND FINE ARTS, SIUC

Summary

This matter proposes the abolition of the Master of Arts degree with a major in Public Visual Communications, a degree program sponsored jointly by the departments of Cinema and Photography and Radio-Television.

Rationale for Adoption

This abolition was recommended as a result of the 1979-80 program reviews of the departments of Cinema and Photography and Radio-Television. The review teams noted that the program, as presently structured, is no longer viable. Students now in the program will be allowed to complete their work or to transfer to the Master of Fine Arts program in Cinema and Photography. In addition, SIUC is proposing a new Master of Arts degree, major in Telecommunications, which was approved by the Board of Trustees at its July 8, 1982, meeting.

Considerations Against Adoption

University officers are aware of none.

Constituency Involvement

This proposal was initiated by the College of Communications and Fine Arts and has been endorsed by the faculties and chairmen of the departments of Cinema and Photography and Radio-Television and by the Dean of the College. The Acting Dean of the Graduate School and the Graduate Council have concurred in the recommendation to abolish the program. The Vice-President for Academic Affairs and Research and the President, SIUC, recommend approval.

Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That the Master of Arts degree, with a major in Public Visual Communications, College of Communications and Fine Arts, SIUC, be and is hereby abolished; and

BE IT FURTHER RESOLVED, That this action be reported to the staff of the Illinois Board of Higher Education.

Mrs. Harvey moved the reception of Reports of Purchase Orders and Contracts, June and July, 1982, SIUC and SIUE, and of Information Report: Approval of Reasonable and Moderate Extensions and Off-Campus Program Locations; the ratification of Changes in Faculty-Administrative Payroll, SIUC and SIUE;

and the approval of Minutes of the meetings held July 7 and 8, 1982; Plans for Noninstructional Capital Improvements (Table 10.0, Fiscal Year 1984 RAMP); and Abolition of the Master of Arts Degree, with a Major in Public Visual Communications, College of Communications and Fine Arts, SIUC. The motion was duly seconded. Student Trustee opinion in regard to this motion was indicated as follows: Aye, Stan Irvin; nay, none; present, John Rendleman. The motion carried by the following recorded vote: Aye, Ivan A. Elliott, Jr., Crete B. Harvey, Carol Kimmel, William R. Norwood, Harris Rowe, A. D. Van Meter, Jr.; nay, none.

Chairman Norwood stated that as of August 31, Alice Griffin, Executive Secretary of the Board, had retired. At his request, Mr. Elliott read the following resolution:

RESOLUTION OF RECOGNITION: ALICE GRIFFIN

Resolution

WHEREAS, Alice Griffin served in the position of Executive Secretary to the Board of Trustees since the establishment of that position in June of 1980;

WHEREAS, She served as Assistant Secretary of the Board of Trustees from December, 1971, to June, 1980;

WHEREAS, She first worked for this Board on a temporary assignment from February, 1970, to December, 1971;

WHEREAS, Alice Griffin has now retired from the University and from service with this Board of Trustees;

WHEREAS, During all the time she served this Board she labored long, lovingly, and well on behalf of the Board and the institutions which it governs;

WHEREAS, Her generous fund of common sense, thoughtfulness, energy, and initiative was applied unstintingly in the service of the Board of Trustees and has brought order, method, and efficiency to the functions performed in the Office of the Board of Trustees;

WHEREAS, Her skill, tact, ingenuity, and discretion have combined with regular practice to develop into an art the task of setting up, staging, and recording a Board meeting;

WHEREAS, Her dedication to exactness, accuracy, precision, perfection, and order has required her to invest untold hours in demanding labor and has provided a degree of quality in the arrangement, conduct, and records of Board business which is phenomenally high, of which the Board is justly proud, and to which she aspired for all the years of her service to the Board; and

WHEREAS, She has over the years accorded to the Board of Trustees and its members respect and consideration and thoughtful care and support;

NOW, THEREFORE, BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That this Board express its profound gratitude to Alice Griffin for her service to the Board and its universities, and assure her of its deeply felt appreciation for her commitment to the welfare of the Board, and acknowledge to her its affection, respect, and admiration for her capabilities and persistence; and

BE IT FURTHER RESOLVED, That this resolution of recognition be presented to Alice Griffin as a formal tribute to her from this Board, marking the occasion of her retirement and bearing good wishes for the future.

Mr. Elliott moved adoption of the resolution. The motion was duly seconded, and after a voice vote the Chair declared the motion to have passed unanimously.

Mr. Elliott extended a welcome to Mrs. Sharon Holmes as Executive Secretary of the Board.

The Chair recognized Dr. Thomas Paxson, representing the School of Humanities Faculty, SIUE, who gave an oral presentation regarding the process for selection of Deans at SIUE. President Earl E. Lazerson responded, and at the invitation of the Chair Dr. Paxson replied. The Chair noted the absence of any motion to support Dr. Paxson's suggestion, and thanked him for his presentation. Dr. Paxson thanked the members of the Board for considering the petition.

Under Reports and Announcements by the President, SIUE, President Lazerson said he reported with sadness the death of Charles Moorleggen, Director of Physical Plant, on August 22nd, and that Mr. Moorleggen had received recognition from his peers, the Physical Plant Directors throughout

the State of Illinois, just ten days prior to his death. President Lazerson announced that Donald Shandler, Director of Continuing Education, had accepted appointment at the University of Maryland as Vice Chancellor for Undergraduate Programs, and that Dr. Scully Stikes had accepted an appointment as Vice President for Student Development within the CUNY System at Old Westbury. President Lazerson stated that the SIUE Chorale had taken third place in the international competition in Wales this year.

The following matter was presented:

POLICY ON THE EVALUATION OF THE CHANCELLOR AND THE PRESIDENTS
[AMENDMENT TO II STATUTES 4]

Summary

This matter would amend that portion of the Statutes dealing with the annual performance reviews of the Chancellor and the Presidents to eliminate references to the specific timing of such reviews. Replacing the specific dates in the policy are statements authorizing the Board Chair and the Chancellor to establish schedules for annual goals submissions and review sessions.

Rationale for Adoption

The policy on the evaluation of executive officers was modified in June, 1980, to reflect the revised governing administrative structure of the University System. The timing requirements of the revised policy anticipated completion of evaluations of the Presidents by October of each year and evaluation of the Chancellor by November. In actual practice, however, the evaluation sessions have not conformed to the timing suggested by the policy. This amendment would modify existing policy to the extent that the specific timing of the annual evaluation processes would be determined by the Board Chair and the Chancellor. This amendment would provide the flexibility necessary to adjust the timing of annual performance reviews to existing circumstances.

Considerations Against Adoption

University officers are aware of none.

Constituency Involvement

The proposed amendment provides for minor adjustment in the execution of policy; it does not represent substantive change. The constituency groups were not, therefore, consulted regarding the proposal.

Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That paragraphs A and C of the Board Policy on the Evaluation of the Chancellor and the Presidents [II Statutes 4] be amended to read as follows:

A. The Annual Review of the Chancellor.

1. An annual review of the performance of the Chancellor shall be conducted by the Board at a time designated by the Board Chair. The results of such review shall be shared with the Chancellor in a session with the Board.
2. In order to aid in the annual review by the Board, annual goals statements as described in paragraph E, below, shall be submitted to members of the Board by the Chancellor in advance of the review session with the Board. Any additional material may be submitted at the discretion of the Chancellor or at the direction of the Board.

* * *

C. The Annual Review of the Presidents.

1. An annual review of the performance of each President shall be conducted by the Chancellor at a time designated by the Chancellor.
2. In order to aid in the annual review by the Chancellor, each President's annual goals statement as described in paragraph E, below, shall be submitted to the Chancellor in advance of the review session with the Chancellor. Any additional material may be submitted at the discretion of the Presidents or at the direction of the Chancellor.
3. After the results of the annual review have been separately shared with each President, the Chancellor shall summarize the results of the Presidents' annual reviews with the Board. Such results shall be shared with the Board in a separate session for each President in the presence of that officer.

Chancellor Shaw stated that this item recommended minor changes in the Statutes of the Board which generalized the procedure for conducting the evaluations of the Chancellor and the Presidents. The current policy sets

specific dates which do not always work, so references to specific timing of the annual evaluations are proposed to be eliminated, and the timing would henceforth be determined by the Board Chair and the Chancellor.

Mr. Van Meter moved approval of the resolution as presented. The motion was duly seconded, and after a voice vote the Chair declared the motion to have passed.

The Chair invited discussion of Executive Officer Search procedures. He recognized Dr. Herbert Donow, President of the Faculty Senate, SIUC, for an oral presentation.

The Chair announced Executive Officer Searches will again be on the October agenda for discussion. He suggested that Board members thereafter write to him with suggested procedures to be discussed at the November meeting. With consultation of the Vice-Chairman, a suggested procedure will then be presented for a possible vote in December.

The following matter was presented:

ANNUAL INTERNAL BUDGET FOR OPERATIONS, FISCAL YEAR 1983

Summary

This matter submits for approval the Annual Internal Budget for Operations, Fiscal Year 1983. The document includes estimates of all funds expected to be available during the fiscal year for Southern Illinois University at Carbondale, Southern Illinois University at Edwardsville, and the Office of the Chancellor, and makes allocations for the use of these funds. A review describing the contents of the document in some detail is attached.

Submission of the Annual Internal Budget for Operations, Fiscal Year 1983, at this meeting is in accordance with the Board of Trustees' schedule for budget matters. A printed and bound copy of the document was mailed to each member of the Board of Trustees in advance of this meeting, and upon approval by the Board, a copy will be placed on file in the Office of the Board of Trustees.

Rationale for Adoption

The Board of Trustees is the legal custodian for all funds belonging to and under the control of its Universities. As such, and in accordance with

the Statutes of the Board of Trustees, approval of the Annual Internal Budget for Operations is a Board action necessary to meet established responsibilities.

Considerations Against Adoption

None is known to exist.

Constituency Involvement

There is no unique System constituency involved with this matter. Each University and the Office of the Chancellor developed its respective section of the document in accordance with the intent of the appropriation act and the applicable policies of the Board of Trustees. SIUC has reviewed its proposed budget plans with the President's Budget Advisory Committee. SIUE has provided copies of its budget to constituency groups.

Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That the Southern Illinois University Annual Internal Budget for Operations, Fiscal Year 1983, as presented and described in the printed copy of the Internal Budget document in Schedules A-1 through A-5, including footnotes describing reserve requirements, be approved.

REVIEW OF ANNUAL INTERNAL BUDGET FOR OPERATIONS

FISCAL YEAR 1983

The Annual Internal Budget for Operations describes the estimated total revenue sources and the spending plans of The Southern Illinois University System by major functions and activities for Fiscal Year 1983. The primary source of funding is appropriations from the State of Illinois. This source accounts for about 66.0 percent of the total operating budget. State appropriated funds consist of general revenue funds (tax dollars) and income fund collections (derived primarily from tuition and fees). General revenue funds will support about 51.0 percent of the projected Fiscal Year 1983 budget while income fund collections are expected to support about 15.0 percent. The status of state appropriated funds has been reported to the Board in general terms at various times during the past legislative session. The remaining 34.0 percent of expected revenue comes from nonappropriated funds. These funds include revenues received in support of research and other programs sponsored by governmental entities and private foundations and corporations; revenues received as reimbursement of indirect costs on these sponsored programs; revenues received from operation of revenue bond financed auxiliary enterprises, principally housing and student center operations; and revenues received from other self-supporting auxiliary enterprises and activities which are funded primarily by student fees and operating charges.

The Southern Illinois University Internal Budget for Operations for Fiscal Year 1983 estimates revenue from all sources to be \$246,134,504, an increase of \$3,635,154 or 1.5 percent over the Fiscal Year 1982 budgeted

revenues. Following is information for each University and the Office of the Chancellor which summarizes changes in budget levels for appropriated and nonappropriated funds:

	<u>SIUC</u>	<u>SIUE</u> (\$ in Thousands)	Office of the Chancellor	<u>System Total</u>
<u>State Appropriated Funds</u>				
FY 1983	\$114,754.6	\$46,549.4	\$988.1	\$162,292.1
FY 1982	<u>113,884.0</u>	<u>47,034.3</u>	<u>995.2</u>	<u>161,913.5</u>
Change	\$ 870.6	\$ (484.9)	\$ (7.1)	\$ 378.6
% of Change	.8%	(1.0)%	(.7)%	.2%
<u>Nonappropriated Funds</u>				
FY 1983	\$ 66,956.4	\$16,886.0	\$ ---	\$ 83,842.4
FY 1982	<u>66,573.2</u>	<u>14,012.6</u>	<u>---</u>	<u>80,585.8</u>
Change	\$ 383.2	\$ 2,873.4	\$ ---	\$ 3,256.6
% of Change	.6%	20.5%	---%	4.0%
<u>Combined Funds</u>				
FY 1983	\$181,711.0	\$63,435.4	\$988.1	\$246,134.5
FY 1982	<u>180,457.2</u>	<u>61,046.9</u>	<u>995.2</u>	<u>242,499.3</u>
Change	\$ 1,253.8	\$ 2,388.5	\$ (7.1)	\$ 3,635.2
% of Change	.7%	3.9%	(.7)%	1.5%
<u>Appropriated Funds</u>				

Schedule A-1 of the attached 1982-83 Internal Budget for Operations presents the income and budget allocations of the state appropriation amount among SIUC, SIUE, and the Office of the Chancellor. The following comments and attached Table 1 summarize the changes made in state appropriations:

Productivity Improvements in Personal Services

This recommendation required a reduction in staffing at both SIUC and SIUE. Institutions with unit costs between 95 percent and 105 percent of the statewide average costs per the unit cost study were assessed productivity improvements equal to one percent of their Fiscal Year 1982 personal services

base (this requirement included Carbondale). Public universities with unit costs exceeding 105 percent of the statewide average received a productivity adjustment equal to 1.5 percent of the personal services base (this requirement included Edwardsville).

Personal Service Reduction

Each University had its FY-82 personal services base reduced by 1.5 percent.

Comparative Cost Analysis

On the basis of an IBHE analysis of instructional costs, a negative adjustment to the budget base was made for each University that showed an overfunding exceeding 5 percent of that university's adjusted instructional cost base. The adjustment equaled 25 percent of the overfunding amount indicated by the IBHE cost analysis. Of the four universities affected, SIUE received the largest budget base adjustment, a reduction of \$663,700.

Implementation of Financial Guidelines

These adjustments reflect changes in the scope of certain self-supporting university activities, such as instructional programs purchased by a corporation or offered on a military base. Since Fiscal Year 1980, such activities have been included in the appropriations process in order to implement the Financial Guidelines of the Legislative Audit Commission. Revenues from these activities are deposited into the appropriate university Income Fund and expenditures are made from appropriations passed by the General Assembly. Adjustments to the appropriations base and to the estimated revenues to be deposited into the Income Fund are frequently required when these programs become larger or smaller.

Salary Annualization

This adjustment provided funds to annualize the cost of the 2 percent "catch-up" salary increase for faculty and staff granted as of January 1, 1982.

Other Adjustments

The major portion of these adjustments is designed to address unmet needs in health programs by means of reallocation of funds from existing public university medical and dental programs. A base adjustment of \$350,000 at the SIUC School of Medicine reflects the reduction of planned enrollment increases that were financed previously. An adjustment at the SIUE School of Dental Medicine reflects \$125,000 for planned enrollment decreases and \$75,000 to reduce costs. Other technical adjustments are made to reflect nonrecurring expenditures such as lease costs for vacated space.

RECOMMENDED INCREASES

Salary Increases

Recommended is an average increase of 3 percent to be granted on January 1, 1983. Funding for these salary increases was provided on only 90 percent of the FY-82 personal services base.

General Cost

No increase was recommended for this portion of university budgets.

Utility Cost

Only 70 percent of the original IBHE recommended funding level is provided for by the amounts shown for utility cost increases.

Operation and Maintenance of New Buildings

This amount represents the IBHE recommendation for the funding level necessary for new operation and maintenance needs.

Program and Other

The program funds were recommended for high cost, high enrollment growth disciplines such as engineering, computer science, agriculture, business, and law, and for scientific and technical equipment. This funding was provided with revenues from tuition increases above 10 percent and the reduction of tuition retained for auxiliary enterprises.

The amounts shown for fire protection and the Dental Education Preparatory Program are specific amounts recommended by the IBHE.

Retirement Contributions

This amount is added to our retirement contributions appropriation to provide a funding level of 62.5 percent of our estimated full payout level for FY-83.

Nonappropriated Funds

Nonappropriated funds estimated to be available in Fiscal Year 1983 amount to \$83,842,400, an increase of \$3,256,600 (4.0 percent) over such revenues budgeted in Fiscal Year 1982. Nonappropriated funds consist of four fund groups, the budgets for which are contained in Schedules A-2 through A-5 of the attached Fiscal Year 1983 Internal Budget for Operations. Schedule A-2 (Restricted Nonappropriated Funds) contains an estimate of revenues expected from governmental entities and private foundations and corporations for the support of various research, instructional, and other programs. The specific use of these funds is restricted by contractual agreement with the sponsoring agency. Schedule A-3 (Unrestricted Nonappropriated Funds) includes revenues received by the University for which no specific use is identified. Primarily,

these revenues represent reimbursement of indirect costs of sponsored programs included in Schedule A-2. Schedule A-4 (Revenue Bond Auxiliary Enterprises) identifies estimated revenues from operation of revenue bond financed facilities, primarily housing and student center operations. Schedule A-5 (Other Auxiliary Enterprises and Activities) includes estimated revenues from other self-supporting auxiliary enterprises and activities which are funded primarily from student fees and/or operating charges. A summary of these funds by Schedule and by University, along with comparison of budgets of the previous year, is shown below:

	<u>Budgeted</u> <u>FY 1983</u>	<u>Budgeted</u> <u>FY 1982</u>	<u>Change</u>	<u>% of</u> <u>Change</u>
<u>SIUC (\$ in Thousands)</u>				
Restricted Nonappropriated Funds (Schedule A-2)	\$17,903.0	\$21,495.5	(\$3,592.5)	(16.7)
Unrestricted Nonappropriated Funds (Schedule A-3)	4,532.8	4,590.5	(57.7)	(12.6)
Revenue Bond Auxiliary Enterprises (Schedule A-4)	19,580.7	18,273.2	1,307.5	7.2
Other Auxiliary Enterprises and Activities (Schedule A-5)	<u>24,939.9</u>	<u>22,214.0</u>	<u>2,725.9</u>	<u>12.3</u>
Total - SIUC	\$66,956.4	\$66,573.2	\$ 383.2	.6
<u>SIUE (\$ in Thousands)</u>				
Restricted Nonappropriated Funds (Schedule A-2)	\$ 5,533.0	\$ 3,313.0	\$2,220.0	67.0
Unrestricted Nonappropriated Funds (Schedule A-3)	311.1	352.5	(41.4)	(11.7)
Revenue Bond Auxiliary Enterprises (Schedule A-4)	5,838.0	5,562.8	275.2	.5
Other Auxiliary Enterprises and Activities (Schedule A-5)	<u>5,203.9</u>	<u>4,784.3</u>	<u>419.6</u>	<u>8.8</u>
Total - SIUE	<u>\$16,886.0</u>	<u>\$14,012.6</u>	<u>\$2,873.4</u>	<u>20.5</u>
Total - SIU System	\$83,842.4	\$80,585.8	\$3,256.6	4.0

Funds classified as Other Auxiliary Enterprises and Activities (Schedule A-5) are those most affected by the Legislative Audit Commission financial guidelines. The guidelines include the requirements that these funds be budgeted in entities that are similar and rationally related; that funding of nonindentured reserves for equipment replacement and development

be by plan and incorporated in each entity's budget; that the Board shall approve each auxiliary enterprise or activity entity budget; and that excess funds resulting from the operation of any auxiliary enterprise or activity shall be deposited in the SIU Income Fund in the State Treasury. Schedule A-5 was developed and first used in the Fiscal Year 1978 Internal Budget for Operations. The Schedule includes footnotes that describe all reserves for which a current allocation of revenue is proposed. The beginning balance of each entity reported in Schedule A-5, when such balance exists, has been examined by the University to which it belongs for the existence of excess funds and for compliance with other guidelines. On the basis of this examination, these balances represent funds that may appropriately be rebudgeted.

Table 1

Southern Illinois University
Summary of Changes in State Appropriated Operating Budget
for Fiscal Year 1983
(In Thousands of Dollars)

	<u>SIUC</u>	<u>SIUE</u>	<u>Office of the Chancellor</u>	<u>System Total</u>
FY-82 Appropriated Budget				
Excluding Retirement Con- tributions	\$110,185.0	\$45,396.9	\$963.0	\$156,544.9
Retirement Contributions	3,699.0	1,637.4	32.2	5,368.6
Total	<u>\$113,884.0</u>	<u>\$47,034.3</u>	<u>\$995.2</u>	<u>\$161,913.5</u>
Adjustment to FY-82 Approp. Budget:				
Productive Improvement/ Personal Services	\$ (824.4)	\$ (532.2)	\$ (6.5)	\$ (1,363.1)
Personal Service Reduction	(1,236.6)	(532.2)	(9.7)	(1,778.5)
Comparative Cost Analysis		(663.7)		(663.7)
Implementation of Financial Guidelines	(879.9)	(426.1)		(1,306.0)
Salary Annualization	665.9	296.6		962.5
Vacated Space	(20.6)			(20.6)
Health Programs	(350.0)	(200.0)		(550.0)
Total Adjustments	<u>\$ (2,645.6)</u>	<u>\$ (2,057.6)</u>	<u>\$ (16.2)</u>	<u>\$ (4,719.4)</u>
Recommended Increases:				
Salary	\$ 1,113.0	\$ 479.0	\$ 8.7	\$ 1,600.7
Utility Cost	626.6	283.3		909.9
O&M New Buildings	138.1	201.6		339.7
Program Maintenance/Support	1,064.8	461.8		1,526.6
Dental Educ. Preparatory Program	123.7			123.7
Fire Protection	<u>25.9</u>	<u>10.2</u>		<u>36.1</u>
Subtotal Excl. Retirement Contributions	\$ 3,092.1	\$ 1,435.9	\$ 8.7	\$ 4,536.7
Retirement Contributions	424.1	136.8	.4	561.3
Total Recommended Increases	<u>\$ 3,516.2</u>	<u>\$ 1,572.7</u>	<u>\$ 9.1</u>	<u>\$ 5,098.0</u>
Net Change from FY-82	\$ 870.6	\$ (484.9)	\$ (7.1)	\$ 378.6
FY-83 Appropriated Budget	<u>\$114,754.6</u>	<u>\$46,549.4</u>	<u>\$988.1</u>	<u>\$162,292.1</u>

Chancellor Shaw stated this resolution simply proposed to give the institutions the ability to spend the money the Governor had agreed they could have. He reported that SIUC, the medical school, and SIUE have been conducting economic impact studies: the medical school study suggested that the economic impact to the Springfield metropolitan area of SIU was in excess of \$110 million; the SIUE study showed economic benefits to the Metro-East area of \$190 million; the Carbondale study was incomplete, by extrapolation from those figures, the overall economic impact to the Southern Illinois region was in excess of three-quarters of a billion dollars. Concerning the budget, Chancellor Shaw pointed out that 51 percent of our budget comes from tax dollars, and the remaining 49 percent comes from self-generated income: 15 percent is from the income fund, which is mostly tuition and the remaining 34 percent comes from auxiliary services, grants, contracts, and the like; by contrast, in 1979 57.7 percent of our income fund had come from tax dollars. Chancellor Shaw concluded by pointing out that Fiscal Year 1983 will be an extremely lean year; the Universities were being asked to do a better job with approximately the same number of students and what was less real money.

Mr. Rowe moved approval of the resolution as presented. The motion was duly seconded. Student Trustee opinion in regard to this motion was indicated as follows: Aye, Stan Irvin, nay, none; present, John Rendleman. The motion carried by the following recorded vote: Aye, Ivan A. Elliott, Jr., Crete B. Harvey, Carol Kimmel, William R. Norwood, Harris Rowe, A. D. Van Meter, Jr.; nay, none.

The following matter was presented:

RESOURCE ALLOCATION AND MANAGEMENT PROGRAM (RAMP) SUBMISSIONS,
FISCAL YEAR 1984: OPERATING BUDGET REQUEST

Summary

This matter presents for approval The Southern Illinois University System Fiscal Year 1984 operating budget requests in summary form. The summaries will provide the basis for preparation of a voluminous set of Resource Allocation and Management Program (RAMP) forms to be submitted to the Illinois Board of Higher Education by October 1, 1982. Separate sets of RAMP forms for the operating budget requests will be submitted for the Office of the Chancellor; Southern Illinois University at Carbondale; School of Medicine, Southern Illinois University at Carbondale; Southern Illinois University at Edwardsville; and School of Dental Medicine, Southern Illinois University at Edwardsville in accordance with instructions issued by the Illinois Board of Higher Education. The respective summaries are included in Amended Table A which is appended to this matter.

The guidelines used in preparation of these operating requests were approved by this Board at its July 8, 1982, meeting. Following is a review of the guidelines approved and used in the FY-84 operating budget request summaries and of changes in the amounts projected in July:

Incremental Increase Guidelines

Salary: 9.5% for all employees (on 95% of base)

General Price: 9.0%

Utilities: Carbondale - 14.7%
SIUC School of Medicine - 20.0%
Edwardsville - 24.6%

Library Materials: 15.0%

Fire Protection: 6.0%

The only two significant changes from the July presentation are: incremental increase funds are now being requested at a rate of 9.5 percent for all employees on 95 percent of our salary base, and \$300,000 has been added to the Expanded/Improved Programs line as proposed by the Chairman of the Finance Committee. The change related to salary increases is consistent with the July guidelines, which called for an adjustment in our 12.5 percent increase at the Governor's level to reflect any FY-83 salary increase provided for by our approved appropriation bill. The Expanded/Improved Programs change adds \$175,000 for SIUC and \$125,000 for SIUE economic development activities. Our final bill contained funds for a 3 percent increase on January 1, 1983, on 90 percent of base. Since this increase was funded for only one-half of FY-83, this request includes the funds necessary to annualize this increase, on 95 percent of base.

The adjustment in incremental salary increase funds being requested is a decrease of \$3,033,600 from the amount included at the Governor's level in the July guidelines. The amount needed to annualize the January 1, 1983, salary increase is \$1,663,700.

The addition of salary increase funds for FY-83 raises the salary base; thus a slight increase is shown in the amount of "catch-up" funds required over that indicated at the Governor's level in the July guidelines.

The very minor adjustments in the other incremental increases requested result from minor reallocations of the current base budget among the various budget categories.

Operation and Maintenance Needs

The \$6,100 SIUE increase since July is the difference between an increase of \$25,100 for their Theater Performance Facility not included in the July presentation and a technical reduction of \$19,000 from the amount shown in July.

New and Expanded/Improved Programs and Other Special Needs

The \$100,000 increase over the July figure for special needs reflects a transcription error related to the SIUC Special Analytical Study on Support Costs.

The total net increase requested in the attached operating budget summary (Amended Table A) is \$20,778,400 (13.1%), a decrease of \$2,593,900 (2.0%) from the Governor's level guidelines approved in July.

Exclusive of the special salary increase "catch-up" funds, the net increase requested is \$18,720,700. This amount represents an 11.8 percent increase over the FY-83 adjusted operating budget base.

Not included in the attached summary are requests for employer retirement contributions, IBA rental funds, and adjustments for "Financial Guideline Programs." These requests will be included in the final RAMP documents, based upon guidelines approved by various state agencies and units.

Rationale for Adoption

The RAMP Operating Budget submission is the document required by the IBHE for communicating the University's planning decisions and resource requirements for Fiscal Year 1984. One condition of its acceptance by the IBHE is its approval by the SIU Board of Trustees.

Considerations Against Adoption

None is known.

Constituency Involvement

There is no unique System constituency involved with this matter. Each University and the Office of the Chancellor developed its respective sections of the document.

Resolution

WHEREAS, The Illinois Board of Higher Education requires the annual submission of the Resource Allocation and Management Program Operating Budget Request;

NOW, THEREFORE, BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That the Resource Allocation and Management Program Operating Budget Request of The Southern Illinois University System for Fiscal Year 1984 as summarized and presented herewith in Amended Table A be and is hereby approved and is to be transmitted to the Illinois Board of Higher Education; and

BE IT FURTHER RESOLVED, That the Chancellor be and is hereby authorized to adjust this Operating Budget Request to include funding for employer retirement contributions, IBA rental funds, adjustments for "Financial Guideline Programs," and increases in fire protection based upon guidelines provided by various state agencies and units.

Southern Illinois University
Summary of Fiscal Year 1984
Operating Budget Request - State Appropriations^a

(In Thousands of Dollars)

	SIUC		SIUE		Office of the Chancellor	SIU Total
	Excluding School of Medicine	School of Medicine	Excl. School of Dental Medicine	School of Dental Medicine	Total	Total
FY-83 Budget Base	90,434.8	20,196.7	40,783.2	3,992.0	44,775.2	156,362.2
Adjustment for Annualization of FY-83 1/1/83 Salary Increase	960.6	199.2	443.6	51.3	494.9	1,663.7
FY-83 Adjusted Budget Base	91,395.4	20,395.9	41,226.8	4,043.3	45,270.1	158,025.9
Requested Incremental Increases:						
Salary - 9.5% on 95% Base	6,253.9	1,296.6	2,888.3	333.9	3,222.2	10,830.7
General Price - 9.0%	1,202.9	468.6	508.3	28.2	536.5	2,236.2
Utilities ^b	908.5	87.8	689.4	--	689.4	1,685.7
Library Materials - 15.0%	284.5	57.6	82.3	4.5	86.8	428.9
Fire Protection - 6.0%	13.7	--	6.2	--	6.2	19.9
Total Incremental Increases	8,663.5	1,910.6	4,174.5	366.6	4,541.1	15,201.4
New O&M Needs	370.0	138.0	772.0	--	772.0	1,280.0
Programmatic and Other:						
New Programs	--	--	121.7	--	121.7	121.7
Expanded/Improved Programs	1,018.9	545.1	1,564.0	--	284.0	1,848.0
Other Special Needs	642.6	183.9	293.1	--	293.1	1,119.6
Total Programmatic and Other	1,661.5	729.0	698.8	--	698.8	3,089.3
Percentage of FY-83 Adjusted Budget Base	1.8	3.6	1.7	--	1.5	2.0
Reductions:						
Normative Cost Adjustment	--	--	(650.0)	--	(650.0)	(650.0)
Adjustment to Dental Program	--	--	--	(200.0)	(200.0)	(200.0)
Total Reductions	--	--	(650.0)	(200.0)	(850.0)	(850.0)
Net Incremental, O&M, Programmatic and Other and Reductions	10,695.0	2,777.6	4,995.3	166.6	5,161.9	18,720.7
Percentage of FY-83 Adjusted Budget Base	11.7	13.6	12.1	4.1	11.4	11.8
Requested Special Salary "Catch-Up" Increase Funds:						
Faculty/Professional Staff	768.9	158.2	361.1	52.7	413.8	1,340.9
Civil Service Range and CS80	342.8	157.5	188.9	23.8	212.7	716.8
Total Special Salary "Catch-Up" Increase Funds	1,111.7	315.7	550.0	76.5	626.5	2,057.7
Net Increases Requested	11,806.7	3,093.3	5,545.3	243.1	5,788.4	20,778.4
Percentage of Net Increases Requested	12.9	15.2	13.4	6.0	12.8	13.1
TOTAL FY-84 OPERATING BUDGET REQUEST	103,202.1	23,489.2	46,772.1	4,286.4	51,058.5	178,804.3

^aExcludes Retirement Contributions, IBA Rental Funds, and Adjustments for "Financial Guideline Programs"

^bCarbondale 14.7%; Medicine 20.0%; Edwardsville 24.6%

Chancellor Shaw pointed out one change from the July budget request: the decrease in the regular salary request by 3 percent because the SIU System will receive a 3 percent increase in January. In addition, special salary catch-up money, 2 percent for faculty and 3 percent for Civil Service, has been requested. Chancellor Shaw stated that in regard to new and expanded programs requests, the IBHE ceiling was 2.75 percent of the total operating budget, and those of the SIU System amounted to only about 1.8 percent. Of this nearly \$2,790,000, over \$1,200,000 could be related to economic development. The University's role in economic development being so important in this state, the Presidents and the Chancellor asked the Finance Committee to endorse expanding the new and expanded programs budget by an additional \$300,000; \$175,000 at SIUC and \$125,000 at SIUE. If this were approved, the request would be so amended, and next month a specific delineation of the economic development projects for these dollars would be given.

Mr. Elliott stated that the Finance Committee proposed that the new and expanded programs line be increased by \$175,000 for SIUC and \$125,000 for SIUE. He reported that these funds would be committed to economic development activities at the Universities and the Chancellor would report at the October meeting which activities were involved.

Mr. Elliott moved approval of the resolution with the suggested amendment. The motion was duly seconded.

In response to a query from Mr. Paul Matalonis, President of the Graduate Student Council at SIUC, Chancellor Shaw stated that no attempt is made in this document to predict revenue nor to project any tuition increase. Those concerns are dealt with later in the budget process.

Mr. Irvin stated that he shared Mr. Matalonis' concern of being locked into a budget. He stated that he felt it would be preferable to have

some idea of the estimated tuition increases that would be needed to fulfill the budget request. So being unable to know how this budget would affect tuition in the future, he would abstain from voting.

After a voice vote, the Chair declared the motion on the Resource Allocation and Management Program (RAMP) Submissions, Fiscal Year 1984: Operating Budget Request to have passed.

The following matter was presented:

RESOURCE ALLOCATION AND MANAGEMENT PROGRAM (RAMP) SUBMISSIONS,
FISCAL YEAR 1984: CAPITAL BUDGET PRIORITIES

Summary

Preliminary listings of Capital Budget Requests for each University for Fiscal Year 1984 were presented to the Board at its July 8, 1982, meeting. Those lists were in the priority order established by each University; they have been merged by the Chancellor's Office into a proposed System Capital Budget priority list which is presented for the consideration and approval of the Board.

Rationale for Adoption

The low level of state capital budget funding for higher education reflects current fiscal limitations caused by the recession and by changing federal funding policies. Most of the projects proposed by the System institutions are concerned with badly needed remodeling to preserve existing facilities, with energy conservation, or with food production and research. The two highest priority items, however, look forward to educational and support needs for the future, as does one of the projects involving dental clinic expansion in East St. Louis.

In an attempt to develop a realistic capital budget request, the following factors were considered in preparation of the budget priority list:

1. No more than one new building request will be initiated in a given year for each of the four major sites within the System (SIUC, SIUE, School of Medicine, School of Dental Medicine), with the exception that special projects may be recognized.
2. Each University is to identify anticipated needs for capital projects in a ten-year schedule which is prepared as an ancillary document to RAMP.
3. Consideration will be given to "phasing" a proposed facility when practical to do so.

In merging the requests of both Universities into a single priority listing, the following project priority considerations were recognized:

- A. Projects in a state of partial completion and requiring further funding.
- B. Projects responding to accreditation needs, to violation of codes, and to needs for public health and safety.
- C. Projects of an emergency nature.
- D. Projects providing for accessibility for the handicapped and for rehabilitation, remodeling, and realignment of existing facilities, with special consideration given when preservation of the facility is a factor.

In addition, the priority history of various projects became a factor in arriving at the proposed FY-84 priority order.

In summary, the highest priority has been assigned to planning for a Dental Education Clinic Facility for SIUE, a project which has been of high priority for SIUE for several years.

Following in second priority is the project to acquire property adjacent to the School of Medicine in Springfield for later remodeling to meet anticipated space needs for the next ten years and reduce current leasing of space.

The next four projects are important repair and replacement projects, followed by a proposed expansion of the Dental Satellite Clinic facilities in East St. Louis.

Additional projects in the priority list deal with increasing handicapped access to buildings, developing instructional or repair facilities, and maintenance and renovation projects.

Energy Conservation and Food Production projects are listed separately at the request of the Illinois Board of Higher Education.

Considerations Against Adoption

None is known.

Constituency Involvement

Each University has worked with appropriate faculty groups within the administrative structure to develop its request for capital budget projects.

Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That subject to minor technical changes as may be deemed necessary by the Chancellor, the attached list of Capital Projects totaling \$11,529,900 be approved as the System Priority List for The Southern Illinois University System for Fiscal Year 1984.

Southern Illinois University
System Capital Budget Priority List
Fiscal Year 1984
(Excludes Food Production and Energy Conservation)

Priorities			(Thousands)	
By University	By System	Project Description	SIUC	SIUE
1	1	<u>Planning for Dental Education Clinic Facility</u>	\$	311.7
<p>This project will provide planning funds through construction documents for a permanent facility to house clinics and clinic support areas. The present dental clinic in Alton is housed in a barracks type building constructed in 1940 and renovated in 1972. The new facility will consist of 30,800 GSF (18,788 NASF), including 2,058 NASF for offices, 500 NASF for general use and 16,230 NASF for clinics and clinic support areas. A total of 72 dental operations will be provided in this facility, for which the total cost is estimated to be \$4,500,000.</p>				
1	2	<u>A. Property Acquisition - Springfield - Land</u>	\$ 2,572.0	
<p>This request is for funds to purchase adjoining property which appears to be adequate in size to fulfill the greatest portion of the school's space needs for the next ten years. This project would allow the school to vacate most of its leased facilities with the exception of those in the hospitals.</p>				
		<u>B. Property Acquisition - Springfield - Planning</u>	400.0	
<p>This request is for planning funds for the renovations of the property to be acquired in the request above.</p>				
3	3	<u>Replace Underground Electric, II/Utilities</u>	332.6	
<p>This is the second of four requests to replace a major portion of the underground electrical cable. Much of the cable has an expected life of 15 to 20 years, but is actually 20 to 30 years old. Emergency power outages due to cable failure will be significantly reduced by this program. The estimated cost of all four phases is \$1,000,000.</p>				
2	4	<u>Replacement of Roofs, Supporting Services Building and the Penthouses of Buildings II and III</u>		348.8
<p>The University is engaged in a phased program to replace damaged roofs on major University buildings. Roofing materials originally used have not withstood the severe winter weather and have deteriorated rapidly. In FY-85 a request will be made for roof replacement on Buildings II and III and that will complete the reroofing of the major main campus facilities.</p>				
4	5	<u>SR³ - Roof Replacements</u>	373.0	
<p>This request is for \$373,000 for new roofs on all or parts of seven buildings.</p>				
3	6	<u>East St. Louis Center, Renovation and Remodeling</u>		218.9
<p>This request is a continuation of the program to renovate and remodel the East St. Louis Center. Priorities for this request are installation of showers on the 7th floor for the Performing Arts Training Center Program (\$77,000); renovation of the 1st floor restrooms which are presently inadequate (\$50,000); renovation of the entranceway exterior (\$29,800); and architect's fee and escalation (\$70,000).</p>				

Southern Illinois University
System Capital Budget Priority List
Fiscal Year 1984
(Excludes Food Production and Energy Conservation)

Priorities		(Thousands)		
<u>By</u> <u>University</u>	<u>By</u> <u>System</u>	<u>Project Description</u>	<u>SIUC</u>	<u>SIUE</u>
4	7	<u>East St. Louis Dental Satellite Clinic/Remodeling and Rehabilitation</u> This request will permit enlarging the existing satellite clinic from 9 to 24 dental operatories. \$119,000 is included for dental chairs, cabinets, and miscellaneous equipment; and \$424,200 will be expended for remodeling approximately 4,000 NASF to accommodate additional operatories. The work will include new partitions, removal of existing plumbing and installation of new pipes and fixtures, and modifications to the HVAC system.	\$	543.2
5	8	<u>Alton Campus, Minor Remodeling</u> Included in this project is replacing two air-conditioning units and remodel ductwork in Building 284 (offices for Department of Restorative Dentistry); install 40 squares of aluminum siding and gutters and downspouts, and replace two air-conditioning units in Building 288 (offices and laboratories for Department of Diagnostic Specialties); and install aluminum siding, gutters, and downspouts on Building 294 (offices of Department of Pediatric Dentistry and Orthodontics). This is the first phase of a three-year renovation plan totaling approximately \$1,100,000.		127.6
6	9	<u>Wagner Service Center, Renovation and Remodeling</u> This request is a part of the phasing of renovation and remodeling of the Wagner Service Center. This phase consists of reroofing Building 195 (\$51,500) and masonry repairs and tuckpointing of exterior brick work (\$70,500). Most of the Wagner Service Center facilities were constructed in the late 1800's and are in need of structural repairs. The request amount also includes architect's fee and escalation (\$48,400).		170.4
4	10	<u>SR³ - Minor Remodeling</u> This project provides for a major rehabilitation of the fire alarm system on campus at a cost of \$204,200, and also provides \$22,800 for a firerated vault for the Micrographics Office which provides a central storage of campus business, student, and academic records.	\$	227.0
5	11	<u>Pulliam Hall Remodeling/Planning</u> These funds would provide for the initial phases of planning, schematic design, and definitive design. The project budget is presently estimated at \$3,500,000. A general remodeling of the building is necessary to improve its utilization from its original design as a teacher training facility, or University School, to a facility housing approximately one-half of the offices, classrooms, and laboratories of the College of Education. The original plans provided for the return of the rented building, College View, to its owners but other space problems have caused the building to be retained.		150.0

Southern Illinois University
System Capital Budget Priority List
Fiscal Year 1984
(Excludes Food Production and Energy Conservation)

Priorities			(Thousands)	
By University	By System	<u>Project Description</u>	<u>SIUC</u>	<u>SIUE</u>
7	12	<u>Resurfacing Roads, Drives, and Walks/Site Improvements</u> This project provides \$34,900 for resurfacing the service drive to the Waste Treatment Plant, \$83,800 to repair the drainage swale around the Mall, \$125,600 to replace the asphalt north lane at the intersection of North University Drive and Poag Road, and \$41,900 for replacing or resurfacing various walks in the Central Core area that have deteriorated.	\$	286.2
6	13	<u>Handicapped Access Life Science I - Carbondale Remodeling and Rehabilitation (School of Medicine)</u> This request is for a number of minor modifications in order to complete the accessibility of the building by the handicapped. The modifications consist of rebuilding the approach slab for east entrance, \$3,700; renovating the two restrooms, \$30,100; modifications to the existing elevator, \$25,000; addition of X-ray viewing window, \$4,200; and addition of visual fire alarms, \$11,700.	\$	74.7
7	14	<u>Handicapped Access Wheeler Hall- Carbondale Remodeling and Rehabilitation (School of Medicine)</u> Wheeler Hall is presently inaccessible by the handicapped. The funds contained in this request will remedy that inaccessibility.	220.6	
9	15	<u>Planning for Instrumental Music Rehearsal Annex</u> This request is for planning funds through Schematic and Definitive Design for an annex that will provide approximately 13,538 NASF. The annex will connect with the basement and first floor of the Communications Building, and will provide a large instrumental music rehearsal room, individual practice rooms, studios, and ensemble rooms. Total cost of the annex is estimated to be \$3,600,000.		111.6
0	16	<u>Lovejoy Library, Replace Carpeting/Renovation and Remodeling</u> This proposal will replace all carpeting in the Lovejoy Library. The carpeting was originally installed when the building was opened in 1965 and is badly deteriorated.		349.0
1	17	<u>Vehicle Maintenance Garage, Construction</u> Presently vehicle maintenance is performed at the Wagner Service Center which is approximately four miles from the main campus. Ferrying cars for routine service and special maintenance is costly and inefficient. This request would build a maintenance garage of approximately 3,000 square feet at Supporting Services. Payback period is estimated to be 13 years.		374.9

Southern Illinois University
System Capital Budget Priority List
Fiscal Year 1984
(Excludes Food Production and Energy Conservation)

Priorities		(Thousands)		
<u>By</u> <u>University</u>	<u>By</u> <u>System</u>	<u>Project Description</u>	<u>SIUC</u>	<u>SIUE</u>
8	18	<u>Wheeler Hall Renovations - School of Medicine, Carbondale</u>	\$ 89.4	
		<p>This request is for planning funds for an overall renovation of Wheeler Hall. The building systems of the facility are old and inadequate to meet planned use. The building is highly energy inefficient but is structurally sound. Renovation will restore and greatly extend the useful life of this campus landmark, and will allow the relocation into Wheeler Hall of some functions now in Life Science I, thus freeing Life Science I for more use as laboratory facility.</p>		
		University Totals	\$ 4,439.3	\$ 2,841.3
		System Total	\$ 7,281.6	

Southern Illinois University
System Capital Budget Priority List
Fiscal Year 1984
Energy Conservation Projects

<u>Project Description</u>	<u>Amount</u>
<u>Energy Management System, Phase II - Remodeling - SIUC</u>	\$ 567.7
<p>This request is to replace the obsolete CCUC and System 7 controls in ten campus buildings and connect them to the new "Series I" utility control; Wham, Anthony, Communications, Parkinson, Life Science II, Neckers, Steam Plant, Lawson, General Classrooms, and Morris Library. The estimated payback period is five years.</p>	
<u>Energy Management System, Phase III - Remodeling - SIUC</u>	540.6
<p>This request is to extend the new "Series I" utility control to eight buildings; Altgeld Hall, Allyn, Shryock, Wheeler, Service Shop I, Lindegren Hall, Woody Hall, and the Arena. The estimated payback period is five years.</p>	
<u>Attic Insulation/Remodeling - SIUC</u>	86.6
<p>This request is to install new and/or additional blown-in attic insulation in six buildings; Altgeld, Allyn, Parkinson, Anthony, Shryock, and Wheeler. The estimated payback period is five years.</p>	
<u>Wagner Buildings, Install Storm Windows - SIUE</u>	179.5
<p>This project provides for removal of deteriorated wood-frame windows, and installation of aluminum storm windows for six of the eight Wagner Buildings. The work will include filling in of arches, replacement of sills, and repairs to jambs. The payback period is estimated to be ten years.</p>	
<u>Wagner Buildings, Install Insulated Ceilings - SIUE</u>	43.7
<p>This project provides for installation of insulated acoustic ceilings in Buildings 192, 193, and 194. These buildings provide classrooms and studio facilities for the Department of Art and Design of the School of Fine Arts and Communications. The estimated payback period is eight years.</p>	

PriorityProject Description

6. Edwardsville Tract Houses, Install Insulated Siding and Storm Windows - SIUE

This project provides for installation of insulated aluminum siding on five frame houses, and for storm windows, soffits, and gutters for other residences that are now used as office space for University departments. Payback period for this project is estimated to be six years.

7. Edwardsville Tract Houses, Install Central Air-Conditioning - SIUE

This project provides for replacement of central air-conditioning units in eight tract houses. Payback period is estimated to be eight years.

8. Edwardsville and East St. Louis buildings, Solar Shields for Exterior Glass Walls - SIUE

This project provides for solar shields in various locations in Peck, Communications, Rendleman, and Broadview with energy efficient window treatments. The payback period is estimated to be ten years.

Total

Southern Illinois University
System Capital Budget Priority List
Fiscal Year 1984
Food Production Projects

<u>Project Description</u>	<u>Amount</u>
<u>Livestock Teaching and Research Facilities, Phase I</u>	\$ 602.3
<p>This project is composed of four parts. A new dairy calf barn, a new swine finishing facility, a new horse shelter, and remodeling at the beef center are all needed to replace and improve present facilities which are in dilapidated condition and very inadequate for the demands of modern food production technology.</p>	
<u>Livestock Teaching and Research Facilities, Phase II</u>	589.7
<p>This project is composed of three parts. A new beef finishing facility, a new swine breeding facility, and a new laying unit and brooder house at the poultry center. The present facilities have deteriorated significantly due to age and must be replaced.</p>	
<u>Animal Waste Disposal/Site</u>	379.5
<p>Because of current violations and possible damages, corrections must be made at the farms in order to properly drain and contain animal wastes. Waste detention ponds are to be constructed to prevent drainage from flowing into nearby creeks at the Swine and Beef Centers.</p>	
<u>Ag Research Support Units/Buildings</u>	609.0
<p>The request provides new facilities for five farm programs. A pesticide storage area at the Agronomy Center, machine storage facilities at the Belleville Research Center and at the Agronomy Center, a crop irrigation system at Belleville, and additional greenhouses at the Horticulture Center are needed to accommodate expanding research work.</p>	
<u>Ag Building Addition/Planning</u>	248.0
<p>This addition will house the Agriculture Mechanization Program and the Meats Facility.</p>	
Total	\$ 2,428.5

Chancellor Shaw stated that this item had been previously discussed by the Architecture and Design Committee. Dr. Shaw pointed out that for Fiscal Year 1983 capital dollars had been appropriated and approved for two projects: the Multi-Purpose Building, SIUE, \$874,900 for equipment and site improvements; and the library storage facility, the Bracy Building, SIUC, \$1,600,000, for a total of \$2,474,900. He commented that the Bracy Building was a high priority that had special support from area legislators; and, as was discussed in the Architecture and Design Committee, there's quite a difference between market value of a building, its evaluation for tax purposes, its replacement value, and what it would cost if we were to use the Capital Development Board formula for square footage for service type buildings, which is around \$74 a square foot, which would place its value at about \$4.8 million.

Mr. Van Meter moved approval of the resolution as presented. The motion was duly seconded. After a voice vote, the Chair declared the motion to have passed.

Under Reports and Announcements by the President, SIUC, President Somit made available the first issue of the University newspaper called the SIUCourier Campus News and Views, which will be published weekly. He stated that its intent was to provide timely and complete coverage of University affairs for the several constituencies. President Somit reported that for the first time women will be joining the SIUC Sports Hall of Fame on Saturday, September 18, 1982, when ten women and four men will be inducted. He reported that on the same day the Hiram H. Lesar Law Building dedication will be held, at which Harry A. Blackmun, Justice of the United States Supreme Court, will be the guest speaker. Dr. Somit reported that SIUC has again won a prize from the National Association of College and University Business Officers for cutting costs by means of the computerized turnstile system at the Rec Center.

President Somit also specially recognized Vice-President Bruce Swinburne and the people in his area for the student orientation program.

Vice-President Swinburne in turn recognized several people who had done an outstanding job with the student orientation program, including an untrained Student Life Advisor; despite his lack of training, he said that Chancellor Shaw did an excellent job. Mrs. Kimmel and Mr. Irvin also commended the people who had worked with this program.

Finally, President Somit reported that the Davies Gym renovation had been completed and had made its debut in a very nice way: the women's volleyball team defeated the volleyball team from the University of Illinois.

Chairman Norwood announced that the next Board of Trustees meeting had been rescheduled for Tuesday, October 12, 1982.

Mrs. Harvey moved that the Board of Trustees go into closed session to consider information regarding the appointment, employment or dismissal of employees or officers, and pending, probable or imminent litigation, to adjourn without action. The motion was duly seconded. Student Trustee opinion in regard to this motion was indicated as follows: Aye, Stan Irvin, John Rendleman; nay, none. The motion carried by the following recorded vote: Aye, Ivan A. Elliott, Jr., Crete B. Harvey, Carol Kimmel, William R. Norwood, Harris Rowe, A. D. Van Meter, Jr.; nay, none.

Chairman Norwood announced that the news conference would be held in the Mississippi Room immediately following the executive session. At 12:00 noon the Board of Trustees moved into executive session, adjourning therefrom at 12:38 p.m.


Sharon Holmes, Executive Secretary

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November 11, 1982

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MINUTES OF THE MEETING OF THE BOARD OF TRUSTEES
SOUTHERN ILLINOIS UNIVERSITY
NOVEMBER 10, 1982

A special meeting of the Board of Trustees of Southern Illinois University convened at 8:37 p.m., Wednesday, November 10, 1982, in the Vermilion Room of the Student Center, Southern Illinois University at Carbondale. The regular Chairman and Secretary being present, the meeting was called to order.

The following members of the Board were present:

Mr. Ivan A. Elliott, Jr.
Mrs. Crete B. Harvey
Mrs. Carol Kimmel, Secretary
Mr. William R. Norwood, Chairman
Mr. John Rendleman
Mr. Harris Rowe
Mr. A. D. Van Meter, Jr., Vice-Chairman
Dr. George T. Wilkins, Jr.

The following member was absent:

Mr. Stan Irvin

Executive Officers present were:

Mr. Earl E. Lazerson, President, SIUE
Dr. Kenneth A. Shaw, Chancellor of the SIU System

Also present was Mr. C. Richard Gruny, Board Legal Counsel.

The Secretary reported a quorum present.

Mr. Rowe moved that the Board go into closed session to consider the appointment, employment or dismissal of employees or officers, to adjourn directly from the closed session with no action having been taken, and with no further open meeting. The motion was duly seconded. Student Trustee opinion in regard to this motion was indicated as follows: Aye, John Rendleman; nay, none. The motion was carried by the following recorded vote: Aye, Ivan A.

Elliott, Jr., Crete B. Harvey, Carol Kimmel, William R. Norwood, Harris Rowe,
A. D. Van Meter, Jr., George T. Wilkins, Jr.; nay, none.

The meeting adjourned at 10:47 p.m.



Carol Kimmel, Secretary

The regular monthly meeting of the Board of Trustees of Southern Illinois University convened on Thursday, November 11, 1982, at 10:20 a.m., in Ballroom "B" of the Student Center, Southern Illinois University at Carbondale. The regular Chairman and Secretary being present, the meeting was called to order. The following members of the Board were present:

Mr. Ivan A. Elliott, Jr.
Mrs. Crete B. Harvey
Mr. Stan Irvin
Mrs. Carol Kimmel, Secretary
Mr. William R. Norwood, Chairman
Mr. John Rendleman
Mr. Harris Rowe
Mr. A. D. Van Meter, Jr., Vice-Chairman
Dr. George T. Wilkins, Jr.

Executive Officers present were:

Mr. Earl E. Lazerson, President, SIUE
Dr. Kenneth A. Shaw, Chancellor of the SIU System
Dr. Albert Somit, President, SIUC

Also present was Mrs. Sharon Holmes, Executive Secretary of the Board.

The Secretary reported a quorum present.

NOTE: Copies of all background documents furnished to the Board in connection with the following matters have been placed on file in the Office of the Board of Trustees.

Under Trustee Reports, Mr. Elliott reported that he had attended the 25th Anniversary Convocation at SIUE on September 30, 1982. He stated that it was a marvelous occasion and the work that everybody did in that presentation was appreciated. Mr. Elliott further reported that on October 19, 1982, he had attended a meeting of the Administrative Advisory Committee of the State Universities Civil Service System, and on November 10, 1982, he had attended the meeting of the Merit Board of the State Universities Civil Service System. Mr. Elliott also stated that he had attended a meeting of the Executive Committee of the Carbondale Foundation on November 3, 1982. Mr. Elliott further reported that the Foundation Board will meet on Saturday,

November 13, 1982. Mr. Elliott stated that recommendations are being made in trying to restructure the Foundation, and great steps will be taken to raise more funds for support of the University. Mr. Elliott repeated President Lazerson's comment that the same thing is happening at the Edwardsville Foundation.

Mrs. Kimmel reported that she had attended the dedication of the Hiram H. Lesar Law Building on September 18, 1982. Mrs. Kimmel stated that the dedication was the realization of a dream of this campus and that the whole function was impressive and an excellent experience for all who attended. Mrs. Kimmel further reported that she had attended the 1982 National Trustee Workshop sponsored by the Association of Governing Boards of Universities and Colleges in Louisville, Kentucky, on October 3-5. Mrs. Kimmel stated that she had sent a report on this convention to members of the Board.

Mr. Norwood reported that he had attended the SIUC Homecoming on October 23, 1982. Mr. Norwood also reported that he had attended the Illinois Board of Higher Education meeting in Mattoon, Illinois, on November 9. Mr. Norwood further reported that at that meeting an item of new operating and degree granting authority for independent and out-of-state institutions was presented. He stated that there were originally twelve applications for approval to operate and of that number four had been withdrawn, seven received approval, and one had been denied. There was considerable concern shown by faculty representatives at the meeting and by the community colleges concerning the approval by McDonald's Corporation to establish an associate program in Elk Grove Village, Illinois, at their headquarters. Mr. Norwood reported that a preliminary fall enrollment for Illinois was given; that there was a slight increase in headcount at Edwardsville and a slight decrease in FTE;

that at Carbondale, there was a slight decrease in headcount, and a slight decrease in FTE. He continued that seven presentations were received regarding the Fiscal 1984 budget request for higher education in Illinois; the budget request at this particular time was an increase of 17.5 percent or \$212 million. He stated that one portion of that increase is for the annualization of the January 1, 1983, 3 percent salary increase and another portion was to increase retirement contributions. He reported that the Executive Director had indicated that a tuition increase of 10 percent would probably be forthcoming. Mr. Norwood added that a report had been given on the Fiscal Year 1982 Student Financial Aid Survey, and that there is a request for the maximum ISSC award to go to \$2,300. He concluded by noting that noninstructional capital improvements had also been presented with one being a parking lot improvement at SIUE for \$150,000.

Mr. Elliott stated that a letter would be forthcoming from G. W. Howard regarding appropriations for the State Universities Retirement System, and he would need an explanation of the implications of that letter. Mr. Norwood responded that a report would be given at the December Board meeting.

Mr. Rendleman gave a brief report on the SIUE Homecoming which he attended on October 16, 1982.

Mr. Rowe reported that he had attended a meeting of the Joint Trustees Committee for Springfield Medical Education Programs in Springfield on October 6, 1982, along with the trustees of the two hospitals, Memorial and St. John's. Mr. Rowe reported that four departments remain to be reviewed, but all reviews will have been made well ahead of the time for the next accreditation visit. He added that searches are being conducted for department chairmen in Anesthesiology, Pediatrics, Physiology, and Psychiatry. Under

capital projects, a freeze is still holding on the building to be built jointly with the Department of Public Aid and the Environmental Protection Agency; the problem is that if the planning funds are not released it is anticipated they will run out of funds this year. Also, he stated, there is a major concern about the financing of Family Practice Satellite programs, and IBHE recommendations relating to the primary care residency grant program are troublesome, and work will continue with IBHE on this.

Mr. Van Meter stated that Mr. Norwood, Chairman of the Board of Trustees, has his picture hanging in the Smithsonian Institute in Washington, D.C., in an exhibit entitled "Black Wings--The American Black in Aviation." Mr. Van Meter said he wanted to call attention to this honor given our Chairman.

Under Committee Reports, Dr. Wilkins had no report for the Executive Committee.

Mr. Van Meter, Chairman of the Architecture and Design Committee, said that the Committee had met on Thursday, November 11, 1982, at 9:30 a.m., in the Wabash Room of the Student Center. He gave the following report:

The Committee considered and unanimously approved Item G, Revised Capital Project, Retention of Architect, Plans and Specifications, and Authority to Award Contracts: Theater Performance Facility (Formerly Performing Arts Facility), SIUE. The Committee recommended that Item G be included in the Board's omnibus motion. The Committee received an update from the administration in regard to the purchase of a library storage facility, a status report and presentations from those who have considerations in regard to that, two of the constituencies on campus.

Mr. Elliott, Chairman of the Finance Committee, said that the Committee had met in the Vermilion Room of the Student Center at 8:00 a.m. that morning. He gave the following report:

The Committee received a quarterly report of audits and has reviewed the reports given to us. Requested individual audits were desired. The Committee received a semi-annual report on cash and investments and the matter was discussed. A report was given on the exit conferences of the

external auditors, the FY-82 bondholders' report, the FY-82 financial report. Discussion of the Legislative Audit Commission Guidelines was held. The Committee appreciated the work of Mr. Huffman, Mr. Gruny, Mr. Wilson, and others in working with the LAC in coming up with a draft that is much better. Questions have been raised about the Medical Service and Research Plan. The Committee will be discussing that further. Item J, Amendments to Regulations Governing Procurement and Bidding and 5 Policies of the Board C, was presented and discussed. The Committee recommended that Item J be included in the Board's omnibus motion. Item N, Notice of Proposed Increase: Revenue Bond Fee, SIUC, was explained by Chancellor Shaw as Treasurer. Dr. Shaw announced that SIUC will be proposing a matter relating to the support of housing in December. At that time the Board will be asked to authorize a small part of the receipts of the Revenue Bond Fee to defray the accumulated \$72,500 deficit in the Evergreen Terrace Family Housing operation. Presently, the Revenue Bond Fee is restricted to use only in revenue bond projects which include all other student housing and the Student Center. Evergreen Terrace is leased to SIUC by the SIU Foundation, subject to an FHA mortgage with built-in federal regulations. It is believed that once this deficit is made up, Evergreen Terrace can be kept on a break-even basis in the future. No allocation of Revenue Bond Fee receipts beyond the \$72,500 proposed will be made without further specific approval of the Board. Discussion will be held again next month when the matter comes up before the Committee and the Board. A report was received on the remote banking needs of the University. Action will be proposed on this next month to give the Treasurer authority to open remote banking facilities where it's necessary. It would seem that this would give the University better control of funds in remote locations than it now has. A brief update was given on computing activities. A detailed discussion will be held at the February meeting. A report was received from the Chancellor on the Treasurer function. The Committee will try to discuss that in December and take some action concerning the restructuring of the Treasurer function.

Concerning the matter of the Revenue Bond Fee and the deficit at Evergreen Terrace Family Housing, Mr. Van Meter asked that Bond Counsel be consulted prior to the December meeting.

The Chair explained the procedure for the Board's omnibus motion, and he proposed that, after discussion, there would be taken up the following matters:

REPORTS OF PURCHASE ORDERS AND CONTRACTS,
AUGUST AND SEPTEMBER, 1982, SIUC AND SIUE

In accordance with III Bylaws 1, and procedures effective April 1, 1980, summary reports of purchase orders and contracts awarded during the months of August and September, 1982, were mailed to the members of the Board in advance of this meeting, copies were placed on file in the Office of the Board of Trustees, and these reports are hereby submitted for information and entry upon the minutes of the Board with respect to the actions of the Executive Committee.

REVISED CAPITAL PROJECT, RETENTION OF ARCHITECT, PLANS AND
SPECIFICATIONS, AND AUTHORITY TO AWARD CONTRACTS: THEATER
PERFORMANCE FACILITY (FORMERLY PERFORMING ARTS FACILITY), SIUE

Summary

This matter presents a revision of the capital project, including a return to the name Theater Performance Facility, specifies a site location for the project, and proposes the budget for the revised project. It seeks authorization for retention of the firm, Thompson Associates, Architects-Engineers, as design consultant for the project and seeks approval for the plans and specifications for the project. Further, the matter proposes authorization for the members of the Executive Committee of the Board to award contracts in connection with the project.

Funding for the project, in the amount of \$635,699, will be from SIUE Student Welfare and Recreation Trust Fund monies appropriated to the Board of Trustees from the Southern Illinois University Income Fund. Capital appropriations of SWRF funds to the Board have been made for several purposes, of which the following are pertinent to this project: \$350,000 for a Theater Performance Facility and \$700,000 for an Outdoor Swimming Pool and Other General Improvements. The budget for the project would be comprised of the \$350,000 appropriated specifically for such a facility, and \$285,699 of the funds appropriated for the Outdoor Swimming Pool and Other General Improvements.

Rationale for Adoption

A Theater Performance Facility was one of the projects proposed for SWRF funding in the capital development project plans for SWRF and Athletic Fee funds which were approved by the Board at its meeting on July 13, 1978. At its March 13, 1980 meeting, the Board granted project approval and authorized retention of an architect for the Theater Performance Facility project. The budget approved for the original project was \$350,000, to be funded from SWRF monies.

At its April 10, 1980 meeting, the Board approved expansion of the Theater Performance Facility project to include an outdoor bandshell. The project was renamed as the Performing Arts Facility, and the budget for the revised project increased to a total of \$500,000 in SWRF monies. Continued retention of the firm of Thompson Associates as architect was approved.

At its October 15, 1980 meeting, the Board approved changes in the Performing Arts Facility project to include a covered walkway to link the proposed building with the Communications Building, and to provide funding for utility extensions to the new building. The site for the Performing Arts Facility was the area immediately south of the Communications Building. The SWRF-funded budget for the project was increased by \$56,000 to a total of \$556,000. The Board also approved the plans and specifications for the project and authorized members of the Executive Committee of the Board to award contracts in connection with the project.

Based on the approved plans and specifications, the project was advertised for bid. Prior to the bid opening, Thompson Associates advised University officers that, based on information they had received, bids for the project were likely to exceed the available budget by a considerable amount. Following review of the situation, it was determined that bids should not be opened. Bids that had been submitted were returned unopened to the respective contractors.

A re-examination of the proposed project was undertaken; it involved students and other potential users of the facility. It was agreed that a Theater Performance Facility was still desirable, as was a more extensive Performing Arts Facility, if available resources permitted such construction. It was further agreed that alternate sites should be explored to determine if savings could be achieved by re-siting the project.

The Physical Facilities Committee of the University Planning and Budget Council was asked to review the matter and recommend a site for the project. The Committee recommended the location of the existing handball courts (south of the Bubble Gym) as the site for a Theater Performance Facility. The Committee advised against locating a bandshell on this site because the site was unsuitable for outdoor performances and spectator accommodations.

The architect was asked to make a preliminary assessment of the site recommended by the Physical Facilities Committee. The architect's report was favorable with respect to site location and clarified new cost considerations related to square foot costs.

The matter was then referred to the Student Senate for consideration of the alternate site, the revision of the project to exclude the bandshell, and the required budget. Following several months deliberation, the Student Senate recommended construction of a Theater Performance Facility on the site recommended by the Physical Facilities Committee, and approved a budget of \$635,699 in SWRF funds for the project. University officers concurred in this recommendation.

The proposal for a revised Theater Performance Facility project was reviewed with the Architecture and Design Committee of the Board at the Committee's September meeting.

Subsequently, University officers continued discussions with the architect about the revised project. Thompson Associates advised that they were willing to proceed with development of plans and specifications for the revised project, based on the existing contract with the firm, and that the development of plans and specifications for the revised project would be completed at no additional cost to the University. University officers requested that the firm proceed with development of plans and specifications so that action on the project could be expedited. Continued retention of the firm of Thompson Associates as design consultant is recommended.

The project proposal including the plans and specifications has been submitted to the Architecture and Design Committee of the Board. The plans and specifications have been filed with the Office of the Board of Trustees.

Authority for members of the Executive Committee of the Board to award contracts in connection with the project is sought in order to expedite initiation of the project, thus permitting potential savings. If site preparation for the project begins during the winter, construction can be undertaken as soon as weather permits. An early award of contracts will aid in avoiding inflationary cost increases.

Considerations Against Adoption

University officers are aware of none.

Constituency Involvement

This project was initially recommended by the Student Senate as part of the capital development project plans for the SWRF and Athletic Fee funds. The current proposal has been approved by the Student Senate and has the support of the Department of Theater and Dance and the Dean of the School of Fine Arts, SIUE. This matter is recommended for adoption by the Director of Planning and Resource Management, the Vice-President and Provost, and the President, SIUE.

Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That:

- (1) The revised capital project, Theater Performance Facility, SIUE, be and is hereby approved as presented to the Board this date, with a budget of \$635,699 funded from Student Welfare and Recreation Trust Fund monies being approved for the project.
- (2) Continued retention of the architectural firm of Thompson Associates, Architects-Engineers, Troy, Illinois, to provide architectural services in connection with the project be and is hereby approved, provided that fees so paid shall not exceed those provided for in the fee schedule approved by the Southern Illinois Chapter of the American Institute of Architects.
- (3) Plans and specifications for the capital project, Theater Performance Facility, SIUE, be and are hereby approved as presented to the Board this date, and officers of Southern Illinois University at Edwardsville are authorized to proceed with bidding the said project in accord with plans and specifications hereby approved.
- (4) Members of the Executive Committee of the Board be and are hereby authorized to award contracts in connection with the project herein approved.
- (5) The President of Southern Illinois University at Edwardsville be and is hereby authorized to take whatever action may be required in the execution of this resolution in accordance with established policies and procedures.

AMENDMENTS TO REGULATIONS GOVERNING PROCUREMENT AND BIDDING
AND 5 POLICIES OF THE BOARD C

Summary

Public Act 82-905 (S.B. 423) amended the Purchasing Act to increase the threshold above which bidding is required from \$2,500 to \$5,000 and the threshold for bidding repair, remodeling, and maintenance from \$5,000 to \$10,000; to exempt from bidding contracts not over \$15,000 per fiscal year for duplicating and word processing equipment; to increase the threshold for prequalification of bidders from \$2,500 to \$5,000; and to eliminate the supplier's certification requirement. This matter proposes to conform our Purchasing Regulations and Board reporting procedures to those amendments.

Rationale for Adoption

Most of these thresholds were set in 1975 or earlier, and it seems appropriate to adjust them to conform to the new ones set by the General Assembly. The other senior systems have made the same adjustments or will shortly do so, and since 1975 the senior systems have maintained a uniform set of Purchasing Regulations. Such uniformity is now even more important than it has been, for it enables only one review by the Joint Committee on Administrative Rules to suffice for all. Also, there is a potential to save some administrative expense by reducing the paperwork connected with small procurements.

Considerations Against Adoption

A relaxation of this sort of externally imposed rule can carry with it an increased hazard of abuse unless internal controls are carefully exercised.

Constituency Involvement

No direct interest of the constituencies is involved.

Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That the Regulations Governing Procurement and Bidding at State Systems Universities in Illinois be and are approved with amendments as follows:

Section 5a. Newspaper advertisements. Except as otherwise provided in the Illinois Purchasing Act, the University will advertise for bids when purchasing services, commodities or equipment with an estimated value of ~~\$5,000~~ ~~\$2,500~~ or more. The advertisement will give full details as to where additional information can be obtained and the time and place of the bid opening. The advertisements will appear in the official State newspaper, except that, in the case of repair and maintenance work estimated at less than ~~\$10,000~~ ~~\$5,000~~ but greater than ~~\$5,000~~ ~~\$2,500~~, the advertisement will appear in a local newspaper selected by the University.

Section 7a. Sealed bids. "Sealed" bids will be requested if it is estimated that a proposed order will total ~~\$5,000~~ \$2,500 or more, except in those instances exempted by the Illinois Purchasing Act. Sealed bids must be in writing and will be opened publicly on an appointed day and hour.

Section 7b. Open bids. For estimated orders of less than ~~\$5,000~~ \$2,500 or in unusual circumstances, either sealed or open bids may be requested. Open bids shall be made by the bidder in the manner requested in the bid information.

Section 9f. Prequalification of bidders. No person shall be eligible to bid on a contract of more than ~~\$5,000~~ \$2,500 unless such person, at least three days prior to bid opening, (1) has prequalified with the State of Illinois Fair Employment Practices Commission (FEPC) as to his equal employment opportunity responsibility and is not subject to a current order of non-compliance or (2) has pending before the FEPC a current application for such prequalification consisting of a sworn Employer Report Form, Prequalification, which has not been denied by the Commission.

Section 14n. Ownership. The bidder for a contract involving an expenditure of ~~\$5,000~~ \$1,500 or more shall file or have on file with the University a disclosure naming each individual having a beneficial interest of more than 7-1/2% in the bidding enterprise and each individual who, together with his spouse or minor children, has a beneficial interest of more than 15% in the bidding enterprise and, if the bidder is a corporation, the names of all of its officers and directors, in compliance with Chapter 127, Section 132.6-1, Ill.Rev.Stat., as amended.

Section 24e. Certification required. -- Each contractor must execute a certification in substantially the following form (Section 11 of the Illinois Purchasing Act): -- "The seller hereby certifies that the goods, merchandise, wares or services supplied in accordance with the attached delivery invoice have met all of the required standards set forth in the purchasing contract. -- (Seller) -- This certification requires the signature of "Seller or Authorized Agent," and it must be in ink or indelible pencil. The signature of an individual is required, and it will not be sufficient to sign merely the name of the company or the partnership. -- If an officer or authorized representative signs for a contractor, the title of that officer or the agency of the representative should be indicated on the certification. -- The University shall have the right to conclusively presume that the individual signing the certification is properly authorized to do so. -- The contractor agrees that it will not allow any unauthorized person to sign the certification.

The requirement for execution of a written certification may be waived by the University for purchase orders or contracts under \$2,500 where the University determines that, to the best of its knowledge, the terms and conditions of the certification have been complied with and that execution of the certificate is not essential, provided that, in any event, the contractor shall be bound by such certification.

Section 25c. Certification by licensed architect or engineer. Any contract for remodeling, renovation or construction involving an expenditure in excess of \$5,000 ~~\$2,500~~ shall be subject to the supervision of a licensed architect or engineer, and no payment shall be paid for such remodeling, renovation or construction unless the voucher for such work is accompanied by a written certificate of such licensed architect or engineer that the payment represents work satisfactorily completed, or labor, or materials incorporated in or stored at the site of such work.

Section 26a. . . .

(5) Contracts for repairs, maintenance, remodeling, renovation or construction of a single project involving an expenditure not to exceed \$10,000 ~~\$5,000~~ and not involving a change or increase in the size, type or extent of an existing facility, provided that, where an expenditure of more than \$5,000 ~~\$2,500~~ but not exceeding \$10,000 ~~\$5,000~~ is involved, the work shall be advertised for bids in a local newspaper in an effort to obtain competitive bids based on a standard specification acceptable to the University; such contract shall be awarded to the lowest responsible bidder considering conformity with specifications, terms of delivery, quality and serviceability.

(6) Contracts for repairs, maintenance or any other services not specifically exempt from bidding where expenditures for such services do not exceed \$5,000 ~~\$2,500~~ for the same type of service at the same location for the University during any fiscal year, provided that, where a University occupies more than one location within any single county, the \$5,000 ~~\$2,500~~ limitation shall apply in the aggregate to all locations within such county.

(7) Purchase of office supplies, materials, commodities and equipment where individual orders are less than \$5,000 ~~\$2,500~~.

BE IT FURTHER RESOLVED, That 5 Policies of the Board C be amended to read as follows:

C. Purchasing

Purchases are to be made subject to the provisions of the Illinois Purchasing Act (Chapter 127, Section 132.1 of the Illinois Statutes, et. seq. as amended). In addition, it shall be the practice of all elements of the SIU System to buy on a competitive basis, when practicable, from responsible suppliers irrespective of the amount to be expended. With certain statutory exceptions, all purchases in excess of \$5,000 are advertised in the official State newspaper and are awarded on the basis of sealed bids.

BE IT FURTHER RESOLVED, That 5 Policies of the Board C-3-c-2 be amended to read as follows:

2) A section on all other Purchase Orders and Contracts under \$15,000 that provides:

- a) A summarization of those orders under \$5,000 which shows the total of the number of orders with an aggregate dollar total.
- b) A list of all orders between \$5,000 and \$15,000, containing information on order number, type of funds, vendor, brief description, and amount.

Mrs. Harvey moved the reception of Reports of Purchase Orders and Contracts, August and September, 1982, SIUC and SIUE; the ratification of Changes in Faculty-Administrative Payroll, SIUC and SIUE; and the approval of Minutes of the meeting held September 9, 1982; Revised Capital Project, Retention of Architect, Plans and Specifications, and Authority to Award Contracts: Theater Performance Facility (Formerly Performing Arts Facility), SIUE; Amendments to Regulations Governing Procurement and Bidding and 5 Policies of the Board C. The motion was duly seconded. Student Trustee opinion in regard to this motion was indicated as follows: Aye, Stan Irvin, John Rendleman; nay, none. The motion carried by the following recorded vote: Aye, Ivan A. Elliott, Jr., Crete B. Harvey, Carol Kimmel, William R. Norwood, Harris Rowe, A. D. Van Meter, Jr., George T. Wilkins, Jr.; nay, none.

Under Reports and Announcements by the President, SIUE, President Lazerson reported that Professor Patrick in the Chemistry Department, had recently received a \$50,000 award from the Mallinckrodt Company to pursue research in fluorine chemistry. Professor Rudy Wilson had received a Those Who Excel award for excellence and contributions to education. Professor Wilson was recently honored at a State Board of Education banquet. President Lazerson announced that Professor Emerita Katherine Dunham received the Mayor's Award from Mayor Schoemehl of the City of St. Louis for distinguished contributions to the artistic heritage of the city. President Lazerson thanked Chairman Norwood for his participation and Chancellor Shaw and the constituency heads for the remarks made at the 25th Anniversary Convocation.

The following matter was presented:

AMENDMENT TO RESOURCE ALLOCATION AND MANAGEMENT PROGRAM (RAMP)
PLANNING DOCUMENTS, FISCAL YEAR 1984 (SPECIAL ANALYTICAL STUDIES), SIUE

Summary

The Board of Trustees approved SIUE's original program requests for Fiscal Year 1984 at its July 8, 1982, meeting. At its September 9, 1982, meeting, it approved the operating funds for these requests and also added \$125,000 to be used for the purpose of economic development. This matter and its attachments, which propose amending the Board's July action, provide specific information as to how the \$125,000 would be distributed.

Rationale for Adoption

Two Special Analytical Studies for programs in economic development in the East St. Louis region are proposed. One study, which requests \$50,000 in additional state funding for Fiscal Year 1984 has been developed through the Office of Area Development. The second, requesting \$75,000 in additional state funding, has been forwarded by the School of Business.

The purpose of both Special Analytical Studies is to support economic development in the East St. Louis region. One study, initiated through the Office of Area Development, proposes an economic development assistance program which focuses on general economic development, business retention in the area, small business assistance, and assistance to local units of government and social service agencies. These efforts would be mounted in cooperation with existing local, civil, social, and governmental agencies. The second study, developed through the School of Business, proposes expanding the University's instructional programs in East St. Louis, and would tie courses and services more closely to community needs and the objective of economic development in the East St. Louis region.

The two studies are linked to each other in design and intent. They have been developed in this way to maximize the advantages of cooperation and coordination.

Neither proposal can be undertaken without additional state support. The Illinois Board of Higher Education has, in the past, encouraged the University to enlarge its research and public service activities toward the Metro-East area, and to develop appropriate upper division programming to meet distinctive community needs. Both of the proposed studies respond to those suggestions.

Considerations Against Adoption

University officers are aware of none.

Constituency Involvement

The studies were developed, reviewed, and approved by the Director of the Office of Area Development and by the Dean of the School of Business.

In each case assistance was provided by the Office of the Vice-President and Provost. The Vice-President and Provost and the President, SIUE, recommend approval.

Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That, subject to authority reserved by this Board to make such modifications, changes, or refinements herein as it deems appropriate, the Special Analytical Studies, Economic Development Program for the East St. Louis region (Office of Area Development) and Economic Development Program for the East St. Louis region (School of Business), SIUE, be and are hereby approved as presented to the Board this date; and

BE IT FURTHER RESOLVED, That appropriate steps shall be taken to accomplish filing of the materials approved herein with the Illinois Board of Higher Education in accordance with prevailing practices of The Southern Illinois University System.

SPECIAL ANALYTICAL STUDIES

Economic Development Program for the East St. Louis region (Office of Area Development)	\$50,000
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This study will initiate an economic development assistance program for the East St. Louis region, focusing on several areas of concern and need: general economic development, business retention in the area, small business assistance, and assistance to local units of government and social service agencies. The funds requested will provide one research associate, graduate assistants, and students to provide on-going technical assistance to businesses and agencies, and support funds to help carry out this service.

Economic Development Program for the East St. Louis region (School of Business)	\$75,000
---------------------------------------------------------------------------------	----------

This study will expand business programming in East St. Louis to provide upper level courses in Accounting and Management Information Systems which meet specific community needs. This programming will be tied directly to an economic development assistance program which will include clinics, workshops, and consulting. The monies requested are required for additional faculty, graduate assistant, student, and support funding.

TOTAL NEW STATE RESOURCES REQUESTED FOR PROGRAMS, FISCAL YEAR 1984, SIUE

<u>Program</u>	<u>Requested New State Appropriations</u>
<u>New Program Request</u>	
Computer Science	\$121,700
Total New Program Request	\$121,700
<u>Expanded/Improved Program Requests</u>	
Engineering, B.S. and M.S.	\$ 37,268
Nursing	87,000
Community School Psychology	20,000
Cooperative Community Programs for Older Adults	<u>14,734</u>
Total Expanded/Improved Program Requests	\$159,002
<u>Special Analytical Studies</u>	
School of Fine Arts and Communications Equipment	\$229,089
Earth Science and Geography Equipment	64,000
Economic Development Program for the East St. Louis Region (Office of Area Development)	50,000
Economic Development Program for the East St. Louis Region (School of Business)	<u>75,000</u>
Total Special Analytical Studies Requests	<u>\$418,089</u>
Total Program Request, SIUE	<u><u>\$698,791</u></u>

AMENDMENT TO RESOURCE ALLOCATION AND MANAGEMENT
PROGRAM (RAMP) PLANNING DOCUMENTS, FISCAL YEAR 1984
(EXPANDED/IMPROVED PROGRAM REQUESTS), SIUC

Summary

The Board of Trustees approved SIUC's original program requests for Fiscal Year 1984 at its July 8, 1982 meeting. At its September 9, 1982 meeting, it approved the operating funds for these requests and added \$175,000 to be used for the purpose of expanding economic development activities within the region. This matter with attachments proposes amending the Board's July action, and provides specific information as to how the \$175,000 will be allocated.

Rationale for Adoption

The University has a long standing tradition of providing services to the region in which it is located. In the recent past, greater emphasis has been placed on the mission of service by the institution. The purpose of this proposal is to provide expert assistance to area businesses and industries, in support of economic development, while, at the same time, enhancing a number of existing educational and research programs (Agriculture, Business, Economics, and Engineering) within the University. It is anticipated that the new resources requested in this proposal would result in: 1) acceleration and expansion of existing partnerships and the development of new partnerships between the University and area businesses which relate to economic development; 2) identification of target projects with the potential to stimulate the economy via an aggressive consultative effort directed toward regional businessmen; 3) provision of personnel for the collection of data and production of a regional economic data base, and coordinating the involvement and contributions of regional business/industry; and 4) enhancement of our on-going graduate educational and research activities through the delivery of formalized instruction such as seminars and advanced-level courses, and collaboration with continuing faculty on relevant research topics of mutual interest.

Considerations Against Adoption

University officers are aware of none.

Constituency Involvement

This proposal was initiated by the Director of the Office of Regional Research and Services and has been endorsed by the Dean of the School of Agriculture, the Acting Dean of the College of Business and Administration, and by the Deans of the College of Engineering and Technology and the College of Liberal Arts. It is recommended for approval by the Vice-President for Academic Affairs and Research and by the President, SIUC.

Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That, subject to authority reserved

by this Board to make such modifications, changes, or refinements herein as it deems appropriate, the Expanded/Improved Program Requests for Economic Development Activities, SIUC, be and are hereby approved as presented to the Board this date; and

BE IT FURTHER RESOLVED, That appropriate steps shall be taken to accomplish filing of the materials approved herein with the Illinois Board of Higher Education in accordance with prevailing practices of The Southern Illinois University System.

EXPANDED/IMPROVED PROGRAM REQUESTS

Economic Development Activities

\$175,000

The purpose of this proposal is to provide expert assistance to area businesses and industries, in support of economic development, while, at the same time, enhancing a number of existing educational and research programs (Agriculture, Business, Economics, and Engineering) within the University. It is anticipated that the new resources requested in this proposal would result in: 1) acceleration and expansion of existing partnerships and the development of new partnerships between the University and area businesses which relate to economic development; 2) identification of target projects with the potential to stimulate the economy via an aggressive consultative effort directed toward regional businessmen; 3) provision of personnel for the collection of data and production of a regional economic data base, and coordinating the involvement and contributions of regional business/industry; and 4) enhancement of our on-going graduate educational and research activities through the delivery of formalized instruction such as seminars and advanced-level courses, and collaboration with continuing faculty on relevant research topics of mutual interest.

TOTAL NEW STATE RESOURCES REQUESTED FOR PROGRAMS, FISCAL YEAR 1984, SIUC

<u>Program</u>	<u>Requested New State Appropriations</u>
<u>New Program Requests</u>	
Bachelor of Fine Arts (BFA)	\$ -0-
M.A. - Telecommunications	<u>-0-</u>
Total New Program Requests	\$ -0-
<u>Expanded/Improved Program Requests</u>	
College of Engineering and Technology	\$275,000
Computer Science	142,500
School of Law	200,000
School of Technical Careers	150,000
Specialized Student Services Office	76,396
Economic Development Activities	<u>175,000</u>
Total Expanded/Improved Program Requests	\$1,018,896
<u>Special Analytical Studies</u>	
Instructional and Research Equipment	\$378,570
Support Cost	<u>264,000</u>
Total Special Analytical Studies Requests	<u>\$ 642,570</u>
Total Program Request, SIUC	<u><u>\$1,661,466</u></u>

Chancellor Shaw stated that the two matters included as Item I put the programmatic platform under the additional \$300,000 for economic development which the Board added to our Fiscal 1984 Budget Request in September. In describing how these dollars would be used, he stated that SIUE would direct \$50,000 of the \$125,000 to the Office of Area Development; \$75,000 would be directed to the School of Business to expand instructional programs in East St. Louis related to economic development. He continued that, for SIUC, a proposal for five faculty positions and support costs would be divided among Agriculture, Business, and Engineering; these expanded resources would help provide expert assistance to area businesses and industries and at the same time enhance a number of existing instructional and research programs. Dr. Shaw commented that he had forwarded a position paper on higher education's vitally important role in economic development to the statewide candidates for office; pursuant to that end, in addition to the \$300,000, both Universities seek expansion funds for Computer Science; the School of Technical Careers, SIUC, is asking for expansion money, and we are also asking for research equipment which is vital for economic development. Dr. Shaw concluded by saying that in the Fiscal 1984 RAMP Guidelines, approved by the Board in July, the Presidents were given the discretion of using a portion of any salary catch-up funds which might be received for faculty for use in high-demand disciplines, and if such funds are obtained, use of one-half of one percent of any catch-up money for this purpose is being considered; if catch-up funds are not provided, we would be confronted with considering the pros and cons of using regular salary money for the same purpose.

Dr. Wilkins moved approval of the resolutions as presented. The motion was duly seconded, and after a voice vote the Chair declared the motion to have passed.

The following matter was presented:

SCHEDULE OF MEETINGS OF THE BOARD OF TRUSTEES FOR 1983

As a traditional practice and for convenience in meeting certain provisions of the Open Meetings Act, Board meetings have been scheduled on an annual basis. Custom has called for scheduling alternate meetings on alternate campuses of the University, and recent practice has identified the second Thursday of each month as the regular meeting date. Approval is requested for the schedule listed below:

February 10	SIU at Edwardsville
March 10	SIU at Carbondale
April 14	SIU at Edwardsville
May 12	SIU School of Medicine, Springfield
June 9	SIU at Edwardsville
July 14	SIU at Carbondale
September 8	SIU at Edwardsville
October 11*	SIU at Carbondale
November 10	SIU at Edwardsville
December 8	SIU at Carbondale

*Scheduled for Tuesday, October 11, 1983, due to conflict with the American Council on Education's annual meeting scheduled for October 12-14, 1983.

Southern Illinois University - Board of Trustees

CARBONDALE, ILLINOIS 62901



November 11, 1982

The following schedule reflects the second Thursday of each month for the meetings of the Board of Trustees for 1983:

<u>Deadline Dates for 1983 Receipt of Agenda Items</u> (Due by 5:00 p.m.)	<u>1983 Mailing Dates Agenda & Matters</u>	<u>1983 Meeting Dates Board of Trustees</u> (Thursday)
Monday, January 17	Friday, January 28	SIUE - February 10
Monday, February 14	Friday, February 25	SIUC - March 10
Monday, March 21	Friday, April 1	SIUE - April 14
Monday, April 18	Friday, April 29	SIU School of Medicine Springfield - May 12
Monday, May 16	Friday, May 27	SIUE - June 9
Monday, June 20	Friday, July 1	SIUC - July 14
Monday, August 15	Friday, August 26	SIUE - September 8
Monday, September 19	Friday, September 30	SIUC - October 11*
Monday, October 17	Friday, October 28	SIUE - November 10
**Friday, November 11	Wednesday, November 23	SIUC - December 8

*Scheduled for Tuesday, October 11, 1983, due to conflict with the American Council on Education's annual meeting scheduled for October 12-14, 1983.

**Due to holidays.

Meetings have not been scheduled for the months of January and August.

Mr. Norwood announced that a request had been submitted by the School of Medicine to host the May 12 meeting in Springfield. Mr. Norwood brought to the attention of the Board that the meeting in October has been scheduled for Tuesday, October 11, due to a conflict with the annual meeting of the American Council on Education.

Mr. Elliott moved approval of the schedule. The motion was duly seconded, and after a voice vote the Chair declared the motion to have passed.

The Chair invited discussion of Executive Officer Search procedures. The Chair explained that the Chancellor and Presidential searches would be discussed today and after this meeting the Chair and Mr. Van Meter will meet and prepare a proposed draft of changes to the policy. He further stated that the proposed changes would be brought forth in December for approval of the Board.

Mr. Elliott commented that statewide respect has been gained because of the effects of restructuring of the System and that it was one of the greatest things that has happened to the University.

Dr. Herbert Donow, President of the Faculty Senate, SIUC, remarked concerning the importance of selection of a chief executive officer as the result of cooperation and openness between the Board and the various constituencies.

Dr. Barbara DeLong, President of the Faculty Senate, SIUE, spoke to re-emphasize the importance of having full faculty participation in the selection process for a President. She stated that the more involvement the faculty has the more satisfaction they will have in the final selection of a President.

Mr. Norwood stated that executive officer searches would be brought back in December for possible action.

The following matter was presented:

NOTICE OF PROPOSED INCREASE: REVENUE BOND FEE, SIUC
[AMENDMENT TO 4 POLICIES OF THE BOARD B-8 AND B-15]

Summary

This matter proposes a continuance of the planned increase in the Revenue Bond Fee by the amount of \$6.60 per semester for each full-time student (prorated by the hour for part-time students). With this action, eight-ninths of the funds authorized by tuition retention to support the SIUC Student Center and University Housing operations will have been replaced by funds generated from this fee, making available an equivalent amount in support of high priority academic program needs.

Rationale for Adoption

Tuition collected at the state universities in Illinois is deposited into the state treasury; however, by past action of the legislature, SIU is authorized to retain a portion of its tuition collections in support of the Revenue Bond operations. This authorization, granted to attain favorable bond ratings and to support the operations, has been incorporated in the covenants of Bond Resolutions adopted by the Southern Illinois University Board of Trustees.

More recently, the Illinois Board of Higher Education has imposed budgetary constraints on the University to eliminate the use of these retained tuition funds. Initially, the IBHE effected the reallocation of one-third of the retained tuition with a plan to reallocate the remaining two-thirds over a six-year period. In response to this situation, the Board of Trustees took action at its March 8, 1979, meeting to establish the Bond Retirement Fee (subsequently renamed the Revenue Bond Fee) at \$26.40 for FY-80 to compensate for the loss of the use of retained tuition.

The initial fee generated funds equivalent to the amount lost through the elimination of retained tuition as of the first year of the six-year plan. It was stated at that time that continuation of the planned reallocation would require annual increases of \$6.60 in the fee for the next five years. Three of those increases have subsequently been approved, bringing the fee to \$46.20 for FY-83. This matter seeks approval of the next \$6.60 increase for FY-84.

The reduction in the amount of tuition funds retained for support of Revenue Bond operations results in a proportionate increase in the amount of the general operating budget funded from the Income Fund. This increase has been earmarked for the enhancement of academic programs, thus serving to benefit all students. The result is, in effect, the same as a tuition increase, or some portion of it, identified for the same purpose.

The reallocation of another \$264,000 of retained tuition to support academic programs is already scheduled for FY-84. The loss of these funds to the funded debt area must be made up in some way. The alternative to the recommended increase is to raise the Student Center Fee by \$3.00 and raise the

annual housing charges by \$30.00 for FY-84. There are several reasons why this alternative was not chosen initially and is not now recommended. Among those reasons are these:

1. Since the general student body benefits from the increased support for academic programs, those students living on campus should not pay a disproportionate amount of that cost.
2. Since the full use of retained tuition, paid by all students, is still legally pledged to the support of the funded debt operations, there is value in having a clearly defined source of funding, paid by all students, budgeted as a replacement for the reallocated use of those retained tuition funds. Should the use of retained tuition be restored, the Revenue Bond Fee would be discontinued.
3. Since housing facilities, once paid for, are sometimes converted to general University needs--such as Anthony Hall and Woody Hall--there is some merit in the concept of all students sharing some of the capital cost for these facilities.
4. Some forms of financial aid, such as ISSC grants, will pay the cost of general fees, but will not pay housing costs.

Considerations Against Adoption

The administration continues to feel that the use of retained tuition should be restored to the funded debt operations as authorized by existing legislation. However, the University is constrained to operate under the budgetary authority of the IBHE and consequently must take action at times it would otherwise find undesirable.

Constituency Involvement

This matter has been shared with all University constituencies. The problem and the proposed solution are not new and have been open to wide discussion during the past four years. The student constituencies, along with the administration, have opposed this method chosen by the IBHE to reallocate funds from auxiliary enterprises to academic programs. However, the necessity of this action has been recognized.

The Graduate Student Council took action on September 29, 1982, reluctantly supporting the proposed \$6.60 increase in this fee, noting, however, that the fee itself is a misplaced tuition increase.

The Undergraduate Student Organization took action on October 14, 1982, to approve the current method of assessing this fee.

The University Housing Liaison Committee voted unanimously to support the Revenue Bond Fee increase.

Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That effective with the collection of fees for Fall Semester, 1983, 4 Policies of the Board B-8 be amended to show the following schedule for the Revenue Bond Fee:

<u>Hours</u>	<u>Revenue Bond Fee</u>	
1	\$ 3-85	\$ 4.40
2	7-70	8.80
3	11-55	13.20
4	15-40	17.60
5	19-25	22.00
6	23-10	26.40
7	26-95	30.80
8	30-80	35.20
9	34-65	39.60
10	38-50	44.00
11	42-35	48.40
12 or more	46-20	52.80

BE IT FURTHER RESOLVED, That 4 Policies of the Board B-15 be amended to read as follows:

15. Revenue Bond Fee. Commencing with the Fall Semester, 1982 1983, a Revenue Bond Fee of ~~\$46-20~~ \$52.80 per semester shall be collected from each full-time student. Monies collected from this fee shall be deposited with the University Treasurer to compensate for the partial loss of available retained tuition fees pledged in support of the Southern Illinois University Housing and Auxiliary Facilities System Revenue Bonds. Proceeds from this fee shall be applied toward those purposes within the Student Center and University Housing for which retained tuition funds are authorized. All use of revenue from this fee shall be restricted to those revenue bond operations located on the Carbondale campus.

The Chair recognized Mr. Jerry Cook, President of the Undergraduate Student Organization, SIUC, who stated that the USO had considered the alternatives and then passed a resolution recommending support for the current procedure for assessing the Revenue Bond Fee.

The Chair stated that this item would be on the agenda for December.


Under Reports and Announcements by the President, SIUC, President Somit stated that announcements have been distributed for the Delyte W. Morris

doctoral fellowships, which will carry an award of \$8,500 a year for three years of doctoral study and are among the best graduate stipends in the country. President Somit reported that the Homecoming football game was on delayed tape from Channel 3, the football game scheduled for November 13 will also be taped and telecast as will the one after that, and, in fact, three basketball games, a swimming meet, and a gymnastic meet will be seen on delayed television via closed circuit television this coming year. He said that this will provide us with a wonderful opportunity of communicating a message about SIU and SIUC.

Mr. Norwood remarked concerning the concept of the reduced workweek. He stated that under current conditions it would not be advisable to entertain the concept of a reduced workweek at this particular time. When conditions improved, he added, it would be quite prudent for the Board to look at the possibility of a reduction in the workweek.

Mr. Van Meter moved that the Board of Trustees go into closed session to consider information regarding appointment, employment or dismissal of employees or officers and pending, probable or imminent litigation, to adjourn without action. The motion was duly seconded. Student Trustee opinion in regard to this motion was indicated as follows: Aye, Stan Irvin, John Rendleman; nay, none. The motion carried by the following recorded vote: Aye, Ivan A. Elliott, Jr., Crete B. Harvey, Carol Kimmel, William R. Norwood, Harris Rowe, A. D. Van Meter, Jr., George T. Wilkins, Jr.; nay, none.

Chairman Norwood announced that the news conference would be held in the Mississippi Room immediately following the executive session. At 11:18 a.m. the Board of Trustees moved into executive session, adjourning therefrom at 12:16 p.m.


Sharon Holmes, Executive Secretary

December 8, 1982

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December 9, 1982

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MINUTES OF THE MEETING OF THE BOARD OF TRUSTEES

SOUTHERN ILLINOIS UNIVERSITY

DECEMBER 8, 1982

A special meeting of the Board of Trustees of Southern Illinois University convened at 7:39 p.m., Wednesday, December 8, 1982, in the Board Room of the University Center, Southern Illinois University at Edwardsville. The regular Chairman and Secretary being present, the meeting was called to order. The following members of the Board were present:

Mr. Ivan A. Elliott, Jr.
Mrs. Crete B. Harvey
Mr. Stan Irvin
Mrs. Carol Kimmel, Secretary
Mr. William R. Norwood, Chairman
Mr. John Rendleman
Mr. Harris Rowe
Mr. A. D. Van Meter, Jr., Vice-Chairman
Dr. George T. Wilkins, Jr.

Executive Officers present were:

Dr. Kenneth A. Shaw, Chancellor of the SIU System
Dr. Albert Somit, President, SIUC

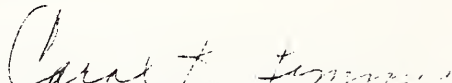
Also present was Mr. C. Richard Gruny, Board Legal Counsel.

The Secretary reported a quorum present.

Mr. Elliott moved that the Board go into closed session to consider the appointment, employment or dismissal of employees or officers, and acquisition of real property, to adjourn directly from the closed session with no action having been taken, and with no further open meeting. The motion was duly seconded. Student Trustee opinion in regard to this motion was indicated as follows: Aye, Stan Irvin, John Rendleman; nay, none. The motion was carried by the following recorded vote: Aye, Ivan A. Elliott, Jr.,

Crete B. Harvey, Carol Kimmel, William R. Norwood, Harris Rowe, A. D.
Van Meter, Jr., George T. Wilkins, Jr.; nay, none.

The meeting adjourned at 10:13 p.m.



Carol Kimmel, Secretary

The regular monthly meeting of the Board of Trustees of Southern Illinois University convened on Thursday, December 9, 1982, at 10:45 a.m., in the Ballroom of the University Center, Southern Illinois University at Edwardsville. The regular Chairman and Secretary being present, the meeting was called to order. The following members of the Board were present:

Mr. Ivan A. Elliott, Jr.
Mrs. Crete B. Harvey
Mr. Stan Irvin
Mrs. Carol Kimmel, Secretary
Mr. William R. Norwood, Chairman
Mr. John Rendleman
Mr. Harris Rowe
Mr. A. D. Van Meter, Jr., Vice-Chairman

The following member was absent:

Dr. George T. Wilkins, Jr.

Executive Officers present were:

Mr. Earl E. Lazerson, President, SIUE
Dr. Kenneth A. Shaw, Chancellor of the SIU System
Dr. Albert Somit, President, SIUC

Also present was Mrs. Sharon Holmes, Executive Secretary of the Board.

The Secretary reported a quorum present.

NOTE: Copies of all background documents furnished to the Board in connection with the following matters have been placed on file in the Office of the Board of Trustees.

Under Trustee Reports, Mr. Norwood reported that he had attended the Illinois Board of Higher Education meeting in Chicago, Illinois, on December 7. He stated that one of the high points of that meeting was the condition of finances for this year in the state, and what we can look forward to next year. Mr. Norwood commented that revenue is not available and is not expected to be available and, in fact, we're looking at potential shortfalls. He stated that higher education needs to get some consensus on how and where the cuts should be made and there is no promise that there will not be further

cuts in Fiscal Year 1983 budgets. Mr. Norwood reported that Governor Thompson is supposed to report to the legislature by January 10, 1983, and within a week the university systems should be in a position to evaluate the cuts. Another item on the agenda was educational and economic ramifications of shifts in student demand. Discussion centered around minority enrollments in selected programs in the health professions. Mr. Norwood stated that the School of Medicine during the years examined, Fiscal Years 1976 through 1981, is averaging 8.6 percent in black enrollment and that is better than any medical school in the state. Mr. Norwood reported that the SIUE School of Dental Medicine had also made great strides in the last couple of years in this area. He stated that the IBHE had had discussions concerning membership on its board with anticipated closure on that issue in February as far as the IBHE is concerned. Fiscal Year 1984 budgetary concerns were discussed. Mr. Norwood reported that SIUC is planning to offer a Bachelor of Science in Industrial Technology at Elgin Community College District and a public hearing will be held on January 10, 1983, that the Master's in Social Work at SIUC was approved, and that concern had been expressed at the IBHE meeting about the proposal of Evanston to tax student tuition. He noted that this matter should be watched carefully because the feeling is that if the students at Northwestern University can be taxed as students attending the university, it could spread to other private universities and possibly keep spreading.

At the November 11, 1982, Board of Trustees meeting, Mr. Elliott had asked about a letter from George W. Howard, President of the State Universities Retirement System, concerning appropriations for the State Universities Retirement System. Mr. Norwood stated that basically the letter said that unfunded liability of the retirement system continues to grow: in Fiscal Years 1977, 1978, 1979, and 1980, the actual growth in benefit payout was all

below the employer contributions; in 1981, the two figures were closer together, but in Fiscal Year 1982 we had lost \$27.7 million due to budgetary constraints.

Under Committee Reports, Mrs. Kimmel had no report for the Executive Committee.

Mr. Van Meter, Chairman of the Architecture and Design Committee, said that the Committee had met on Thursday, December 9, 1982, at 9:30 a.m., in the Board Room of the University Center. He gave the following report:

The Committee considered and approved Items I, Project Approval and Selection of Architect: Repair and Rehabilitation of Parking Lots, SIUC; J, Project Approval and Selection of Architect: Repair and Rehabilitation of Campus Drives, SIUC; and K, Information Report: Approval of Plans and Specifications and Award of Contract by the Capital Development Board: Underground Electrical System, SIUC. The Committee recommended that Items I, J, and K be included in the Board's omnibus motion. Since the Committee has discussed and asked President Somit to speak to Item L, that item will not be included in the Board's omnibus motion. The principal part of the meeting was the discussion of the purchase of a library storage facility at SIUC. President Somit reviewed this matter and the work that had been done by the staff in analyzing possibilities that have become available to the University since the time of the original consideration. As a result of the information presented, the Committee has asked by resolution that Chancellor Shaw talk with the Capital Development Board asking that they review three buildings and report to the Chancellor and then to this Committee so it can be reviewed. That resolution was unanimously adopted by the Committee. President Lazerson gave an update on the Theater Performance Facility. Some minor architectural changes were made. President Somit presented a matter not on the agenda. The matter was one of information only concerning the possible development of a golf course on SIUC property. The material presented will be reviewed and placed on the Architecture and Design Committee agenda for February.

Mr. Elliott, Chairman of the Finance Committee, said that the Committee had met in the International Room of the University Center at 8:00 a.m. that morning. He gave the following report:

The Committee considered and approved Items G, Increase in Revenue Bond Fee, SIUC; H, Proposal to Use Revenue Bond Fee Funds to Reduce Deficit at Evergreen Terrace Apartments, SIUC; N, Salary Increase Plans for Fiscal Year 1983, with changes suggested by the Chancellor; O, Legislative Audit Commission University Guidelines 1982 and Amendment to 5 Policies of the Board D; P, Policy on Remote Banking Activities; Q, Tuition Policy for Cost Recovery Programs; R, Organization of the Office of the Chancellor: Assignment of Financial Management Functions, and asked that Items O and P be included in the Board's omnibus motion. It was reported that the federal government has requested that the student aid audit be performed by external auditors and

that Arthur Young and Company has been assigned that responsibility. The Committee received a short update on computing activities and a report on the Legislative Audit Commission meetings of November 29 and 30. Mr. Elliott stated that the Legislative Audit Commission meetings and computing activities would be on the Finance Committee's agenda for February as well as the four notices of proposed increases from SIUE. The four notice items were Item W, Notice of Proposed Increase: Student Welfare and Activity Fee, SIUE; Item X, Notice of Proposed Increase: University Housing Rental Rates, SIUE; Item Y, Notice of Proposed Increase: University Center Fee, SIUE; and Item Z, Notice of Proposed Increase: Textbook Rental Fee, SIUE.

The Chair explained the procedure for the Board's omnibus motion, and he proposed that, after discussion, there would be taken up the following matters:

REPORTS OF PURCHASE ORDERS AND CONTRACTS,
OCTOBER, 1982, SIUC AND SIUE

In accordance with III Bylaws 1, and procedures effective April 1, 1980, summary reports of purchase orders and contracts awarded during the month of October, 1982, were mailed to the members of the Board in advance of this meeting, copies were placed on file in the Office of the Board of Trustees, and these reports are hereby submitted for information and entry upon the minutes of the Board with respect to the actions of the Executive Committee.

INFORMATION REPORT: APPROVAL OF PLANS AND SPECIFICATIONS
AND AWARD OF CONTRACT BY THE CAPITAL DEVELOPMENT BOARD:
UNDERGROUND ELECTRICAL SYSTEM, SIUC

Project Background

This project was first approved in the FY-82 Capital Budget Request which asked for \$287,500 for the project. The engineering firm of P. G. Prineas and Associates, Carbondale, Illinois, was selected, and the Board of Trustees approved the project and the engineering firm at its meeting of September 11, 1980. The project was legislatively approved and the requested funds were appropriated for FY 1982. The Board gave its approval to request the release of funds at its regular meeting on July 9, 1981. Because of a temporary freeze placed upon state-funded construction projects, the funds were not released until June 1, 1982.

Plans and specifications have been reviewed by Mr. Charles Pulley, AIA, who recommends acceptance of the plans and approval of the project.

Action by the Capital Development Board

After the Board of Trustees has given project approval, has recommended the retention of architectural and/or engineering firms, and has approved all plans and specifications, the CDB advertises for and receives all bids, approves all plans and specifications, and awards contracts on all state capital projects funded through its agency.

December 9, 1982

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CDB Project Number: 825-020-032

Project Title: Underground Electrical System

Date of Bid Opening: Wednesday, October 6, 1982, Springfield

Engineer's Estimate: \$240,000

Identification of Low Bidder and Amount of Contract Award:

Electrical: Gualdoni Electric Service, Inc., Murphysboro, Illinois

Base Bid	\$214,850
Alternate #2	22,150
Contract Award	<u>\$237,000</u>
Total Contract Award	\$237,000
Construction Contingency	20,169
A & E Fees and Reimbursables	30,331
Total Project Budget	<u>\$287,500</u>

PROJECT APPROVAL AND SELECTION OF ARCHITECT: REPAIR
AND REHABILITATION OF PARKING LOTS, SIUC

Summary

This matter proposes project and budget approval for resurfacing and other major repairs to six existing parking lots.

Because a portion of this project falls within the guidelines adopted by the Legislative Audit Commission for identification as a "non-instructional capital improvement," this matter further requests the Board's specific review and approval of the financing procedure for this project prior to submission to the Illinois Board of Higher Education.

The estimated total cost for all parts of this project is \$194,000. Funding will come from traffic and parking revenue through the Parking Facilities account. State appropriations will not be required.

This matter also proposes approval for the plans and specifications to be prepared in-house by the Physical Plant Engineering Services.

Rationale for Adoption

In the Spring of 1982, the campus Traffic and Parking Committee identified several repair and rehabilitation projects necessary to correct serious problems of deterioration in the parking lots on the main campus. The Board of Trustees recognized these problems at its regular meeting on May 13, 1982, and gave approval to a repair and rehabilitation project.

After additional deliberations, the Committee has identified a second list of needed repair and rehabilitation projects for parking lots. Because adequate funding is presently available in the Parking Facilities account, and in order to be adequately prepared for the summer construction season, this request for project approval is being submitted at this time.

The parking lots are:

Lot #29	N.W. of Wham - resurface	\$ 29,000
Lot #22	South of Morris Library - resurface	15,000
Lot #39	N.W. of Agriculture - install asphalt	10,000
Lot #37	South of Technology - resurface	70,000
Lot #12	Parking Structure - seal upper deck	30,000
Century Lot #89	East of Lingle - resurface	<u>40,000</u>
		\$194,000

At the time the Board gave its approval to the initial set of projects for parking lots, it was informed that approval by the IBHE was required on certain parts of the project in order to conform to guidelines adopted by the Legislative Audit Commission regarding noninstructional capital improvements. Those guidelines require the specific review and approval of the project by the governing board prior to submission to the IBHE for its approval.

This second phase of work on the parking lots also contains work that falls within those guidelines. Consequently, approval by the IBHE of this second phase of work by preparing and submitting a Table 10.0 from the RAMP capital procedure is necessary. The specific project that requires this approval process is the upgrading of the surface on Parking Lot #39 from gravel to asphalt (bituminous concrete).

Considerations Against Adoption

University officers are aware of none.

Constituency Involvement

This project has the involvement and recommendation of the Traffic and Parking Committee, the Vice-President for Campus Services, the Director of the Physical Plant, and the Director of Facilities Planning, SIUC.

Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That:

- (1) The project to repair and rehabilitate the specified six existing parking lots, SIUC, be and is hereby approved at an estimated total cost of \$194,000.
- (2) Funding for this project shall be from traffic and parking revenue through the Parking Facilities account.
- (3) This project and its anticipated source of funding be and is hereby specifically approved as a noninstructional capital improvement.
- (4) A supplemental Table 10.0, Plans for Noninstructional Capital Improvements, containing this project be transmitted to the Illinois Board of Higher Education and that its approval be respectfully requested thereon.
- (5) Upon recommendation of the Architecture and Design Committee, authorization be granted for the architectural and engineering work to be performed by the Physical Plant Engineering Services.
- (6) The President of Southern Illinois University at Carbondale be and is hereby authorized to take whatever action may be required in the execution of this resolution in accordance with established policies and procedures.

PROJECT APPROVAL AND SELECTION OF ARCHITECT: REPAIR
AND REHABILITATION OF CAMPUS DRIVES, SIUC

Summary

This matter proposes project and budget approval for resurfacing and other major repairs to three segments of the campus drives and roads.

The estimated total cost for all parts of this project is \$383,000. Funding will come from traffic and parking revenue through the Parking Facilities account. State appropriations will not be required.

This matter also proposes approval for the plans and specifications to be prepared in-house by the Physical Plant Engineering Services.

Rationale for Adoption

In the Spring of 1982, the campus Traffic and Parking Committee identified several repair and rehabilitation projects necessary to correct serious problems of deterioration in the roads and drives on the main campus. The Board of Trustees recognized these problems at its regular meeting on May 13, 1982, and gave approval to two repair and rehabilitation projects.

After additional deliberations, the Committee has identified a second list of needed repair and rehabilitation projects for campus drives. Because adequate funding is presently available in the Parking Facilities account, and in order to be adequately prepared for the summer construction season in 1983, this request for project approval is being submitted at this time.

The segments of campus drives are:

Lincoln Drive	P.P. Drive to Route 51	\$129,000
Lincoln Drive	Douglas Drive to Baptist S.C.	136,000
Douglas Drive	Lot #37 to Small Group Housing	<u>118,000</u>
		\$383,000

The nature of the work in all parts of this project is limited to repairs and replacement of existing facilities. Consequently, approval of the Illinois Board of Higher Education for noninstructional capital improvements is not necessary, and RAMP Table 10.0 submission is not required.

Considerations Against Adoption

University officers are aware of none.

Constituency Involvement

This project has the involvement and recommendation of the Traffic and Parking Committee, the Vice-President for Campus Services, the Director of the Physical Plant, and the Director of Facilities Planning, SIUC.

Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That:

- (1) The project to repair and rehabilitate the specified three segments of the main campus drives, SIUC, be and is hereby approved at an estimated total cost of \$383,000.
- (2) Funding for this project shall be from traffic and parking revenue through the Parking Facilities account.
- (3) Upon recommendation of the Architecture and Design Committee, authorization be granted for the architectural and engineering work to be performed by the Physical Plant Engineering Services.
- (4) The President of Southern Illinois University at Carbondale be and is hereby authorized to take whatever action may be required in the execution of this resolution in accordance with established policies and procedures.

LEGISLATIVE AUDIT COMMISSION UNIVERSITY GUIDELINES 1982
AND AMENDMENT TO 5 POLICIES OF THE BOARD D

Summary

This matter proposes the adoption as System operating policy by the Southern Illinois University Board of Trustees of the University Guidelines 1982 as developed by the Subcommittee on Higher Education Fiscal Accountability of the Legislative Audit Commission and recognition of the Guidelines in 5 Policies of the Board D as adopted policy.

Rationale for Adoption

In 1977 the Legislative Audit Commission approved the first University Guidelines and Construing Comments. This document was a major effort to codify fiscal policies of the state's public universities.

In January of 1980 the Commission agreed that these Guidelines would benefit from further study and revision. The Commission appointed a Subcommittee on Higher Education Fiscal Accountability and charged that Subcommittee with responsibility for reviewing the University Guidelines for possible revision. Seven public hearings held to take testimony resulted in the publication of the Report on Higher Education Fiscal Accountability on October 15, 1981.

After its Report was issued, the Subcommittee held another round of public meetings to discuss any need for revisions. As a result of these meetings, the Subcommittee made numerous changes in the Report and published a preliminary draft of new suggested Guidelines in April of 1982. This draft was then discussed by Subcommittee members with representatives from the

various public university systems at several times during the summer of 1982. The Subcommittee was responsive to many of the suggestions made by the university representatives and it incorporated them in a final document which is attached to this matter.

As a result of the many communications between Subcommittee members and representatives of the Auditor General's office and public university systems, the final draft of these Guidelines appears to be workable from the viewpoint of all the concerned parties.

The Legislative Audit Commission is scheduled to approve these Guidelines at its November 30, 1982, meeting. The Commission has requested that each governing board approve University Guidelines 1982 as operating policy. Consistent with that request, it is our understanding that each university governing board will have considered or will be considering these Guidelines for adoption in the near future.

Considerations Against Adoption

These Guidelines will require a number of adjustments in fiscal practices and reporting procedures.

Constituency Involvement

Representatives from both Universities and the Office of the Chancellor have had input into the development of these Guidelines. The development of these Guidelines has not required the direct involvement of any of our constituencies nor are the policies presented by the Guidelines pertinent to constituency responsibilities.

Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That:

- (1) The Legislative Audit Commission University Guidelines 1982 (copy attached and referenced as Exhibit A) be and are hereby adopted as operating policy for the Board of Trustees of Southern Illinois University and its constituent Universities;
- (2) The staffs of the Office of the Chancellor and the Universities are hereby authorized to establish procedures required to implement the Guidelines hereby adopted;
- (3) The implementation of these Guidelines shall be achieved no later than June 30, 1983;
- (4) The Universities are hereby authorized to use the formulae and calculation procedures in these Guidelines for determination of indirect cost carry forward, current excess funds, and capital reserves for the fiscal year ended June 30, 1982; and

BE IT FURTHER RESOLVED, That the above-referenced Guidelines, subject to the schedule for implementation, shall be incorporated into the Policies of the Board of Trustees as 5 Policies of the Board D, and the present text of 5 Policies of the Board D (referring to the 1977 University Guidelines and Construing Comments) is hereby repealed.

NEW EDUCATIONAL UNIT: DIVISION OF SCHOOL OF SCIENCE AND ENGINEERING
TO FORM SCHOOL OF SCIENCES AND SCHOOL OF ENGINEERING, THE LATTER
TO BE COMPRISED OF TWO DEPARTMENTS, CIVIL ENGINEERING AND
ELECTRICAL ENGINEERING, SIUE

Summary

This matter proposes that SIUE establish a School of Engineering which would encompass the current Department of Engineering and Technology and its academic programs in Civil Engineering, Electrical Engineering, Industrial Engineering, Engineering Science, Environmental Systems Technology, and Construction, and would also include the unit Environmental Resources Training Center. The School would be administered by its own dean and would have a separate budget commensurate with other schools presently existing within the SIUE administrative and academic structure. The School would be comprised of two departments, Civil Engineering and Electrical Engineering. The programs in Industrial Engineering, Engineering Science, Environmental Systems Technology, and Construction would report to the dean of the School, and the Environmental Resources Training Center to its own director. As a result of this action, the present name of the School of Science and Engineering will be changed to School of Sciences.

No new degree or program is created by this action.

Rationale for Adoption

The present status of engineering programs within the School of Science and Engineering, SIUE, does not properly reflect the engineers' image to employers, students, and faculty. The demand for SIUE engineering graduates is already high and would be enhanced if the autonomous status of the engineering and related programs were clear and known. The enrollments in engineering have increased rapidly so that there is now a need to establish and manage appropriate budgetary necessities for the programs serving these students. Prestige and status for the programs, the faculty, and the students would increase significantly with such autonomy, a widespread condition among engineering programs throughout the nation. The establishment of a separate school would, in addition, create greater access to external funding agencies. More appropriate transcript notation for graduates, through the designation "School of Engineering" rather than "Department of Engineering and Technology," would reflect the true quality and sophistication of the programs which presently exist. It is currently difficult for anyone connected with engineering education outside the University to relate to the present SIUE structure. The establishment of a School of Engineering will not only bring SIUE into line with the vast majority of programs in the country, but also provide a level of visibility not possible under the present arrangement.

Considerations Against Adoption

University officers are aware of none.

Constituency Involvement

This matter was initiated by the Department of Engineering and Technology, School of Science and Engineering, SIUE. It has been reviewed by the Dean and Faculty Council of the School of Science and Engineering and by the Faculty Senate. It is recommended for adoption by the Vice-President and Provost and by the President, SIUE.

Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That the division of the School of Science and Engineering, SIUE, into two schools, the School of Sciences and the School of Engineering, the latter to be comprised of two departments, Civil Engineering and Electrical Engineering, and to include the academic degree programs Civil Engineering, Electrical Engineering, Industrial Engineering, Engineering Science, Environmental Systems Technology, and Construction, and the unit Environmental Resources Training Center, be and is hereby approved as presented to the Board this date, to be effective July 1, 1983; and

BE IT FURTHER RESOLVED, That this action be forwarded to the Illinois Board of Higher Education for its consideration; and

BE IT FURTHER RESOLVED, That, subsequent to approval by the Illinois Board of Higher Education of the new unit, the name of the existing School of Science and Engineering will be changed to School of Sciences.

Mr. Rowe moved the reception of Reports of Purchase Orders and Contracts, October, 1982, SIUC and SIUE, and of Information Report: Approval of Plans and Specifications and Award of Contract by the Capital Development Board: Underground Electrical System, SIUC; the ratification of Changes in Faculty-Administrative Payroll, SIUC and SIUE; and the approval of Minutes of the meetings held November 10 and 11, 1982; Project Approval and Selection of Architect: Repair and Rehabilitation of Parking Lots, SIUC; Project Approval and Selection of Architect: Repair and Rehabilitation of Campus Drives, SIUC; Legislative Audit Commission University Guidelines 1982 and Amendment to 5 Policies of the Board D; and New Educational Unit: Division of School of Science and Engineering to Form School of Sciences and School of Engineering,

the latter to be comprised of two departments, Civil Engineering and Electrical Engineering, SIUE. The motion was duly seconded. Student trustee opinion in regard to this motion was indicated as follows: Aye, Stan Irvin, John Rendleman; nay, none. The motion carried by the following recorded vote: Aye, Ivan A. Elliott, Jr., Crete B. Harvey, Carol Kimmel, William R. Norwood, Harris Rowe, A. D. Van Meter, Jr.; nay, none.

The following matter was presented:

INCREASE IN REVENUE BOND FEE, SIUC
[AMENDMENT TO 4 POLICIES OF THE BOARD B-8 AND B-15]

Summary

This matter proposes a continuance of the planned increase in the Revenue Bond Fee by the amount of \$6.60 per semester for each full-time student (prorated by the hour for part-time students). With this action, eight-ninths of the funds authorized by tuition retention to support the SIUC Student Center and University Housing operations will have been replaced by funds generated from this fee, making available an equivalent amount in support of high priority academic program needs.

Rationale for Adoption

Tuition collected at the state universities in Illinois is deposited into the state treasury; however, by past action of the legislature, SIU is authorized to retain a portion of its tuition collections in support of the Revenue Bond operations. This authorization, granted to attain favorable bond ratings and to support the operations, has been incorporated in the covenants of Bond Resolutions adopted by the Southern Illinois University Board of Trustees.

More recently, the Illinois Board of Higher Education has imposed budgetary constraints on the University to eliminate the use of these retained tuition funds. Initially, the IBHE effected the reallocation of one-third of the retained tuition with a plan to reallocate the remaining two-thirds over a six-year period. In response to this situation, the Board of Trustees took action at its March 8, 1979, meeting to establish the Bond Retirement Fee (subsequently renamed the Revenue Bond Fee) at \$26.40 for FY-80 to compensate for the loss of the use of retained tuition.

The initial fee generated funds equivalent to the amount lost through the elimination of retained tuition as of the first year of the six-year plan. It was stated at that time that continuation of the planned reallocation would require annual increases of \$6.60 in the fee for the next five years. Three of those increases have subsequently been approved, bringing the fee to \$46.20 for FY-83. This matter seeks approval of the next \$6.60 increase for FY-84.

The reduction in the amount of tuition funds retained for support of Revenue Bond operations results in a proportionate increase in the amount of the general operating budget funded from the Income Fund. This increase has been earmarked for the enhancement of academic programs, thus serving to benefit all students. The result is, in effect, the same as a tuition increase, or some portion of it, identified for the same purpose.

The reallocation of another \$264,000 of retained tuition to support academic programs is already scheduled for FY-84. The loss of these funds to the funded debt area must be made up in some way. The alternative to the recommended increase is to raise the Student Center Fee by \$3.00 and raise the annual housing charges by \$30.00 for FY-84. There are several reasons why this alternative was not chosen initially and is not now recommended. Among those reasons are these:

1. Since the general student body benefits from the increased support for academic programs, those students living on campus should not pay a disproportionate amount of that cost.
2. Since the full use of retained tuition, paid by all students, is still legally pledged to the support of the funded debt operations, there is value in having a clearly defined source of funding, paid by all students, budgeted as a replacement for the reallocated use of those retained tuition funds. Should the use of retained tuition be restored, the Revenue Bond Fee would be discontinued.
3. Since housing facilities, once paid for, are sometimes converted to general University needs--such as Anthony Hall and Woody Hall--there is some merit in the concept of all students sharing some of the capital cost for these facilities.
4. Some forms of financial aid, such as ISSC grants, will pay the cost of general fees, but will not pay housing costs.

Considerations Against Adoption

The administration continues to feel that the use of retained tuition should be restored to the funded debt operations as authorized by existing legislation. However, the University is constrained to operate under the budgetary authority of the IBHE and consequently must take action at times it would otherwise find undesirable.

Constituency Involvement

This matter has been shared with all University constituencies. The problem and the proposed solution are not new and have been open to wide discussion during the past four years. The student constituencies, along with

the administration, have opposed this method chosen by the IBHE to reallocate funds from auxiliary enterprises to academic programs. However, the necessity of this action has been recognized.

The Graduate Student Council took action on September 29, 1982, reluctantly supporting the proposed \$6.60 increase in this fee, noting, however, that the fee itself is a misplaced tuition increase.

The Undergraduate Student Organization took action on October 14, 1982, to approve the current method of assessing this fee.

The University Housing Liaison Committee voted unanimously to support the Revenue Bond Fee increase.

Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That effective with the collection of fees for Fall Semester, 1983, 4 Policies of the Board B-8 be amended to show the following schedule for the Revenue Bond Fee:

<u>Hours</u>	<u>Revenue Bond Fee</u>
1	\$ 4.40
2	8.80
3	13.20
4	17.60
5	22.00
6	26.40
7	30.80
8	35.20
9	39.60
10	44.00
11	48.40
12 or more	52.80

BE IT FURTHER RESOLVED, That 4 Policies of the Board B-15 be amended to read as follows:

15. Revenue Bond Fee. Commencing with the Fall Semester, 1983, a Revenue Bond Fee of \$52.80 per semester shall be collected from each full-time student. Monies collected from this fee shall be deposited with the University Treasurer to compensate for the partial loss of available retained tuition fees pledged in support of the Southern Illinois University Housing and Auxiliary Facilities System Revenue Bonds. Proceeds from this fee shall be applied toward those purposes within the Student Center and University Housing for which retained tuition funds are authorized. All use of revenue from this fee shall be restricted to those revenue bond operations located on the Carbondale campus.

Mr. Rowe moved approval of the resolution as presented. The motion was duly seconded. Student Trustee opinion in regard to this motion was indicated as follows: Aye, Stan Irvin; present, John Rendleman; nay, none. The motion carried by the following recorded vote: Aye, Ivan A. Elliott, Jr., Crete B. Harvey, Carol Kimmel, William R. Norwood, Harris Rowe, A. D. Van Meter, Jr.; nay, none.

The following matter was presented:

PROPOSAL TO USE REVENUE BOND FEE FUNDS TO REDUCE
DEFICIT AT EVERGREEN TERRACE APARTMENTS, SIUC
[AMENDMENT TO 4 POLICIES OF THE BOARD B-15]

Summary

This matter proposes the one-time use of a portion of the funds generated from the Revenue Bond Fee collections to eliminate the remaining deficit in the Evergreen Terrace Apartments operations. This matter, if approved, would eliminate the need for an increase in rental rates for FY-84. The amendment to Board Policies, which is required to permit this use, has been restricted so as to permit the future support of Evergreen Terrace from this source, but only after Board approval of any subsequent allocation for the support of Evergreen Terrace either ad hoc or as a part of an Annual Internal Budget.

Rationale for Adoption

The Evergreen Terrace Apartments are owned by the SIU Foundation, financed through the Department of Housing and Urban Development (HUD), and managed by the University. This arrangement has required a lengthy approval process before rate increases could be put into effect. As a consequence of these delays during a time of inflation, an increasing deficit developed.

Three years ago action was initiated by the administration to modify the approval procedure to permit more timely implementation of the approved rent increases. Having eliminated the cause of the increasing deficit, the task still remained of eliminating the deficit accrued to that date. Progress has been made through a combination of budgeting a portion of the rental income for reduction of the deficit and delaying some maintenance projects. The accrued deficit of \$101,753 as of June 30, 1981, has been reduced to \$72,421 as of June 30, 1982.

The external auditors have continued to note this deficit, stating:

Pending further rate increases or reduced operating expenses, the Project's deficit is being funded by the University's other entities through extended payment terms for services provided. Additional financial assistance from the University or the Foundation may be necessary in the future.

The one-time elimination of the remaining \$72,421 deficit would permit an internal budget reallocation to cover anticipated increases in utility rates, salaries, and general price increases for FY-84, forestalling the need for any rent increase through FY-84.

A source of funds to cover this deficit has been identified within the funds generated from the Revenue Bond Fee. However, Board policy states that, "Proceeds from this fee shall be applied toward those purposes within the Student Center and University Housing for which retained tuition funds are authorized." Approval of this matter would therefore require an amendment to this policy statement.

An analysis of the projected revenue and expense in FY-83 indicates that the use of the requested funds for Evergreen Terrace would not jeopardize the operations in the funded debt areas supported by the Revenue Bond Fee.

The administration feels that the desirability of eliminating the outstanding deficit and also avoiding a rent increase in FY-84 for Evergreen Terrace, along with the protection for the obligations to the funded debt operations, warrants the requested amendment to the stated Board policy on the use of Revenue Bond Fee funds. Without approval of this matter, the administration would have to request a rent increase effective July 1, 1983, to continue to show progress in reducing the deficit.

Considerations Against Adoption

The administration is not aware of any compelling arguments in opposition to this proposal.

Constituency Involvement

This matter has been shared with all University constituencies. In addition, the administration has discussed the matter in greater detail with student leaders.

The President of the Undergraduate Student Organization has stated in a letter to the Vice-President for Student Affairs that he has no objection to this proposal.

The Executive Committee of the Graduate Student Council has stated that they have no objection to this proposal.

The Council of Deans, rather than taking formal action, suggested that individual responses be made, if so desired. The Dean of the College of Science has endorsed this proposal.

The proposal is also endorsed by the Vice-President for Financial Affairs, the Vice-President for Student Affairs, and the Assistant Treasurer, SIUC.

Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That 4 Policies of the Board B-15 be and is hereby amended to read as follows:

15. Revenue Bond Fee. Commencing with the Fall Semester, 1982, a Revenue Bond Fee of \$46.20 per semester shall be collected from each full-time student. Monies collected from this fee shall be deposited with the University Treasurer to compensate for the partial loss of available retained tuition fees pledged in support of the Southern Illinois University Housing and Auxiliary Facilities System Revenue Bonds. Proceeds from this fee shall be applied toward those purposes within the Student Center and University Housing for which retained tuition funds are authorized, and, in such sums as may be approved by the Board from time to time, applied to the support of Evergreen Terrace Family Housing. All use of revenue from this fee shall be restricted to those revenue bond operations located on the Carbondale campus.

BE IT FURTHER RESOLVED, That an amount not to exceed \$72,500 from the Revenue Bond Fee receipts collected after the effective date of the above amendment to Board Policies may be applied to the support of Evergreen Terrace Family Housing.

Mr. Elliott moved approval of the resolution as presented. The motion was duly seconded. Student Trustee opinion in regard to this motion was indicated as follows: Aye, Stan Irvin; present, John Rendleman; nay, none. The motion carried by the following recorded vote: Aye, Ivan A. Elliott, Jr., Crete B. Harvey, Carol Kimmel, William R. Norwood, Harris Rowe, A. D. Van Meter, Jr.; nay, none.

The following matter was presented:

PROPOSAL TO RENAME PHYSICAL COMPONENT W. CLEMENT
AND JESSIE V. STONE UNIVERSITY HOUSE, SIUC

Summary

This matter proposes approval to rename the facility commonly known as the University House on the Southern Illinois University at Carbondale campus in honor of W. Clement and Jessie V. Stone.

Rationale for Adoption

W. Clement Stone was born in Chicago, Illinois, on May 4, 1902. His highly successful sales career began at the age of six with newspaper sales on the streets of Chicago. Within seven years, he was operating his own newsstand. When he was sixteen, he moved to Detroit with his widowed mother to operate an insurance agency. In 1922, he returned to Chicago to set up his own insurance company, and the following year married his high school sweetheart, Jessie Verna Tarson.

His business continued to grow, and by 1930 he employed approximately 1,000 agents nationwide. Mr. Stone's selling ability, management expertise, and his strong belief in a positive mental attitude have brought him great wealth and international recognition. His company, Combined Insurance Company of America, had assets in 1979 exceeding \$1.5 billion and more than 10,200 employees.

Mr. Stone is dedicated to sharing his wealth and himself with others. A major portion of his time and energy is devoted to humanitarian and philanthropic causes and active leadership in civic activities. He is presently serving or has served as: President of the Chicago Boys Clubs; member of the National Executive Committee of the Boys Clubs of America, from whom he received the Golden Keystone Award in 1968; Chairman of Interlochen Center for the Arts; Chairman of the American Foundation of Religion and Psychiatry; Director and benefactor of George Williams College and its program which named him Layman of the Year in 1962. He was one of the founders and served as President of the Stone-Brandel Center, a pioneering Chicago Mental Health Institute. A deeply religious man, he is a member of the First Presbyterian Church in Evanston, Illinois.

In 1969, Mr. Stone generously contributed a \$1 million gift of stock in his insurance holdings to the SIU Foundation. This gift was used for financing the construction of the University House.

In recognition of Mr. Stone's lifetime dedication to humanitarian and philanthropic causes, and to recognize the personal generosity extended to the University by his gift to the SIU Foundation, it is recommended that the SIU Conference Center originally named by the Board of Trustees on May 21, 1971, be renamed the W. Clement and Jessie V. Stone University House.

Considerations Against Adoption

University officers are aware of none.

Constituency Involvement

This recommendation is the result of nominations received by the President's Advisory Committee on Naming University Facilities, SIUC, the Committee having constituency representation. Pursuant to the rules of the advisory committee, this recommendation has the support of the groups which use the facility to be named.

Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That:

- (1) The Southern Illinois University Conference Center be renamed the W. Clement and Jessie V. Stone University House in recognition of their support of many humanitarian and philanthropic causes and their generous contribution to the SIU Foundation for the purpose of financing the construction of the facility;
- (2) The President of SIUC has obtained concurrence from the Stones for the naming of the facility in their honor; and
- (3) The President of Southern Illinois University at Carbondale be and is hereby authorized to take whatever action may be required in the execution of this resolution in accordance with established policies and procedures.

President Somit stated that the physical component referred to is the building known as University House. As background, President Somit said that when University House was first put up it encountered some modest financial difficulties; a shortfall of approximately a million dollars. He stated that W. Clement Stone had generously provided that amount of money in stock to the University to erase the deficit on University House. The House was formally dedicated in 1972, but for whatever reasons no further action was taken to recognize Mr. Stone's generosity. It is proposed that the House be renamed the W. Clement and Jessie V. Stone University House. The proposal has been unanimously endorsed by the appropriate University committee. When Mr. Stone was approached, he indicated he would be very pleased to have the House renamed in his honor and has tentatively agreed to come to a quiet ceremony if the Board so approves.

Mr. Van Meter moved approval of the resolution as presented. The motion was duly seconded, and after a voice vote the Chair declared the motion to have passed.

Under Reports and Announcements by the President, SIUC, President Somit reported that 140 SIU students have been at Kaskaskia Island working on the levee to fight the floodwaters. Besides our students we are indebted to several organizations.

The following matter was presented:

SALARY INCREASE PLANS FOR FISCAL YEAR 1983

Summary

This matter presents for Board approval salary increase plans for Fiscal Year 1983. The unusual effective date of our FY-83 salary increases, January 1, 1983, instead of July 1, 1982, and the uncertainties surrounding our FY-83 operating budget have led to the delay of what would normally have been a June 1982 presentation of this matter. These plans do not intend to set forth specific salary recommendations for each employee, but rather to set forth general policies and parameters within which salary increases may be made subject to the fiscal condition of the state treasury. A report of salary increases made will be submitted to the Board for its information.

Salary increase plans have been prepared for each University, executive officers, appointed Board officers, and the Office of the Chancellor. These plans recommend that a three percent (3%) average increase be granted effective January 1, 1983. They are attached as Exhibits A, B, and C.

Rationale for Adoption

Board policy requires annual approval of salary increase plans.

Considerations Against Adoption

The proposed salary increases will not offset projected inflation for the FY-83 time period, and will thus contribute to a further erosion of employee salaries. The salary increases provided for will not establish salary levels for our employees which are equitable with their comparable counterparts according to the latest studies conducted by the Illinois Board of Higher Education. The percentage of salary increases allocated by the state was funded on only ninety percent (90%) of our current salary base, and we will be required to reallocate funds from other areas of need to provide our employees with the percentage of salary increase called for by the state.

Constituency Involvement

At SIUE, guidelines for faculty were developed by the Faculty Senate, the Director of Personnel Services, and the President. They have been reviewed with the academic deans and directors and with the Vice-President and Provost.

Guidelines for professional staff and for Civil Service open range employees were developed by the University Staff Senate, the Director of Personnel Services, and the President. They have been reviewed with the academic deans and directors.

Guidelines for student workers were developed by the Director of Personnel Services and the President. Guidelines for persons holding graduate assistantships were developed by the Vice-President and Provost, the Director of Personnel Services, and the President.

At SIUC, salary increase recommendations were developed by the President after receiving recommendations from various constituency groups, the President's Budget Advisory Committee, and from the President's staff.

Constituency involvement for executive officers, appointed Board officers, and the Office of the Chancellor is not applicable.

Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That the Salary Increase Plans for Fiscal Year 1983 as presented (attached as Exhibits A, B, and C) be approved in principle for implementation at the discretion of the respective executive officers.

EXHIBIT A

Salary Increase Plans for Fiscal Year 1983, SIUE

1. Guidelines for Faculty Employees

Salary increases for faculty employees effective January 1, 1983, shall be determined in accord with the Faculty Salary Plan approved by the President on March 13, 1981. The principal elements of the plan are the following:

- a. Of the full state allocation for salary increases for faculty, expressed as a percentage, the first three percent shall be allocated for merit increases and the remainder shall be allocated for "standard increment" (SI) increases. Each school or equivalent unit shall receive for distribution a salary increase allocation proportionate to its salary base.
- b. The awarding of SI increases and the amount of individual merit increases shall be based upon an evaluation process in which each faculty member's performance is reviewed in accord with procedures adopted by each school or equivalent unit. The review process must include an evaluation by an elected peer review body. A statement

of minimum performance expectations for its faculty members shall be approved by a majority of the faculty members of each school or equivalent unit.

- c. Each faculty member is responsible for providing materials to be used in the evaluation. The chairperson or other individuals responsible for the evaluation are obligated to make their recommendations on the basis of the evidence provided and other performance data and material routinely available to the school or unit.
- d. The SI increase shall be awarded as a percentage increase in the individual's monthly base salary for each faculty member performing at least at the minimum satisfactory level.
- e. Each school or equivalent unit shall define a policy and procedure, including an elected peer review body, to be used in the determination and distribution of merit increases. The policy must include a definition of the relative emphasis to be placed on teaching, research, University service, and public service for purposes of merit salary increases. There is no automatic right to a merit increase and, therefore, merit increases shall not be determined on an across-the-board basis.
- f. Since there are differing levels of performance, there should be differing levels of merit increases. The salary plan recommends that units establish at least three merit levels. Each school or equivalent unit shall place individuals performing above the minimum acceptable level into their respective merit categories using the unit's evaluation procedures. Each school or equivalent unit shall determine the relative weights for each of the merit categories.
- g. Insofar as possible, internal reallocations should be used to fund the merit portion of the salary plan by using money accruing from retirement of individuals at high salary levels and hiring individuals at lower salary levels.
- h. The majority of the faculty of a school or equivalent unit may request from the Vice-President and Provost permission for the unit to be exempted from the University salary plan for faculty and to use a salary increase distribution system commensurate with the mission and goals of that unit, as well as with market value. Any such distribution system must demonstrate through a process and rationale that the unit's criteria and procedures are rigorous and demanding of faculty excellence.

2. Guidelines for Professional Staff Employees

- a. Each professional staff employee employed as of December 31, 1981, whose performance has been demonstrably satisfactory shall be eligible for an increase equal to the percentage allocated by the state, subject to the conditions of 2.b. below.

- b. In accord with the professional staff rules and regulations, the supervisor of each professional staff employee must conduct, during the winter quarter, an oral and written performance evaluation based upon the individual's written job description and any mutually agreed upon developmental goals. If the employee's performance has been demonstrably unsatisfactory and the supervisor can document that it has not improved, the supervisor may recommend to the Vice-President and Provost or functional area Director (with copies to the employee) that no salary increase be awarded to the employee. In such case, a second performance review will be conducted during the summer quarter to determine whether the employee has overcome demonstrable deficiencies noted at the time of the winter quarter evaluation. If sufficient progress has been made, the supervisor may recommend that a salary increase, in accordance with the original percentage basis, become effective January 1, 1983. In the case of those persons appointed between January 1, 1982, and December 31, 1982, the increase shall be prorated on the basis of 1/12 of 3 percent for each month of service completed as of December 31, 1982.

3. Guidelines for Civil Service Open Range Employees

- a. Each Civil Service open range employee employed as of December 31, 1981, whose performance has been demonstrably satisfactory, will receive an across-the-board salary increase of 2.9 percent, effective January 1, 1983. Those persons employeeed between January 1, 1982, and December 31, 1982, will receive an increase on the prorated basis on 1/12 of 2.9 percent for each full month of service completed as of December 31, 1982. Those persons who complete eight continuous years of service during calendar year 1982 will receive in addition to the 2.9 percent, a longevity increase of \$4.00 per month for each year of service.
- b. In accordance with Civil Service employee evaluation policies at SIUE, the supervisor of each Civil Service open range employee must conduct annually an oral and written performance evaluation based on the individual employee's written job description and any mutually agreed upon developmental goals. If an employee's performance was demonstrably unsatisfactory at the time of the evaluation and the supervisor documents that the employee's performance has not improved, the supervisor may recommend through channels to the Vice-President and Provost or functional area Director (with copies to the employee) that no salary increase be granted to the employee. In such a case, a second performance evaluation will be conducted during the summer quarter to determine whether the employee has overcome the deficiencies noted at the time of an annual evaluation. If sufficient progress has been made, the supervisor may recommend through channels to the Vice-President and Provost or functional area Director that a salary increase, in accordance with the foregoing provisions, be granted and be effective January 1, 1983.

4. Guidelines for Persons Holding Graduate Assistantships

The salary ranges for graduate assistantships established in 1980-81 remain unchanged.

5. Guidelines for Student Workers

The wage rates for student workers established in 1980-81 remain unchanged.

EXHIBIT B

Salary Increase Plans for Fiscal Year 1983, SIUC

The 3% January 1st salary increases will be distributed in the following manner:

Civil Service Range - Each employee will receive a 3% increase.

Faculty - Administrative/Professional

1. 0.4% will be reserved for equity and faculty promotions. Funds not required for these adjustments may be used as across-the-board percentage increases.
2. 1.0% will be distributed across-the-board as a percentage. Each employee will receive a 1.0% increase rounded to the nearest whole dollar per month.
3. 1.0% will be distributed across-the-board in equal dollar amounts.
4. 0.6% will be available in each responsibility area for merit increases. Merit increases will not be less than \$100 per month. Should a Vice-President decide not to use the 0.6% for merit, it will be distributed across-the-board as a percentage.

Graduate Assistants - Each assistant will receive a 3% increase.

Eligibility

Employees who were on the payroll in FY-82 and whose appointment was continued for FY-83 are eligible for an increase. Employees hired for the first time in FY-83 (initial appointments effective July 1, 1982 or later) are not eligible for an increase. Increases will be on FY-82 base.

Exceptions - Fiscal officers may elect to recommend that an individual receive no salary increase. Every such recommendation will be made in writing to the appropriate Vice-President and will be accompanied by a justification for the recommendation.

EXHIBIT C

Salary Increase Plans for Fiscal Year 1983,
for Executive Officers, Appointed Board Officers, and
Professional Staff and Civil Service Range Employees
in the Office of the Chancellor

1. Guidelines for Executive Officers
 - a. A salary increase for the Chancellor will be determined by action of the Board of Trustees upon its own recommendation.
 - b. The Chancellor recommends that the full state allocation for salary increases, expressed as a percentage, be distributed to the Presidents.
 - c. The Chancellor further recommends that this allocation be distributed in equal percentage amounts (3%) to each President.
2. Guidelines for Appointed Board Officers
 - a. The Chancellor recommends that the full state allocation for salary increases, expressed as a percentage, be distributed to appointed Board officers.
 - b. The Chancellor further recommends that this allocation be distributed in equal percentage amounts (3%) to each appointed Board officer--the Board Legal Counsel, the Board Treasurer, and the Executive Secretary of the Board.
3. Guidelines for Professional Staff and Civil Service Range Employees in the Office of the Chancellor
 - a. The full state allocation for salary increases, expressed as a percentage, will be distributed to professional staff and Civil Service range employees in the Office of the Chancellor.
 - b. This allocation will be distributed in equal percentage amounts (3%) to each full-time professional staff and Civil Service range employee as an across-the-board adjustment.

Chancellor Shaw made the following statement:

This matter only approves the salary plan in principle and states "for implementation at the discretion of the respective executive officers." The wording of this matter is a result of the uncertainty of the present economic situation. The Governor has reported a \$200 million shortfall in revenue projections. The situation could get worse; it could end up being \$250 or \$300 million. Governor Thompson proposed two tax increases which helped the situation; one passed. We now have a \$150 million problem. The salary increase is a 3 percent increase, but is annualized at 1-1/2 percent because it would occur mid-year. If there were to be any other cuts, we would find ourselves in a most difficult situation. The Presidents and I have discussed this matter at great length, and we agree that at this point in time it would be a serious mistake to implement the salary increase plan which is being presented today for your approval. This plan should be seen as giving us permissive language, but not requiring any action at this time. If the situation continues to worsen and we are required to give back more, it will not be possible to do so without seriously compromising program quality and without finding ourselves facing very serious financial difficulties if we give out the increase on January 1. For this reason we have agreed that implementation of the salary increase plan should be deferred for three months. By that time we'll be in a better position to assess the fiscal health of the state and any possible additional demands to be placed upon us. The 3-month deferral will keep our options open: we could give the increase, effective April 1, and also give employees a lump payment to compensate for all or part of the months missed; we could give the increase effective April 1, with no attempt to make up pay for the three months missed; or we could give no increase for this fiscal year. Other drastic measures have been considered, among which was a mid-year tuition increase. At this time it is our feeling that such an increase is not warranted and we would rather exhaust all other possibilities first as we view the original pact made with students for this academic year as one that deserves to be maintained.

Mr. Norwood noted that all employees except the Chancellor were covered in this matter. Mr. Norwood moved the resolution as presented in the matter with the addition of a 3 percent increase for the Chancellor. He stated that that increase, like all the others, is contingent upon the availability of funds. The motion was duly seconded. Mr. Irvin expressed his concern. He stated his prime interest in SIU is for quality education, and if there ever had to be a tuition increase he would favor looking at that for the major reason of increasing the salaries of the faculty and certain administrators. Mr. Irvin noted that his only problem was simply in the style of giving the increase; whether to give equal dollar or a percentage

increase. His second concern had to do with merit increases. Mr. Irvin felt that faculty members should be rewarded in the future for outstanding and exceptional work.

Mr. Rendleman expressed his concern regarding no increase for graduate assistants and student workers at SIUE. President Lazerson stated that SIUE's policy was to attempt to secure employment for as many students as possible since student employment is a very powerful incentive with regard to retention; for that reason the increase in dollars has been put into the expansion of student work opportunity rather than increasing pay rates for present student workers.

Mr. Elliott stated that the need of the University for excellence demands that we not only pay the lower paid faculty more money but also that we have money to try to maintain the salary levels and raise the salary levels of senior faculty; SIU is dropping behind on salary levels of faculty and we may lose some of our good faculty if we are not able to maintain salary levels. He stated the same thing was true with administrators; that our administrators are very badly underpaid. He explained that he was not talking just about the Chancellor, but Deans and all levels of administration; you have to have good administrators if you are going to have a good university; if you don't pay them, the best are going to be stolen by somebody else. Mr. Elliott commented that he hoped we would be able to give these increases in mid-March or April.

Dr. Herbert Donow, President of the Faculty Senate, SIUC, suggested that in the event there is not enough money to distribute in April that the possibility for distribution be left open even as late as June; that would mean relatively few dollars for distribution for Fiscal Year 1983, but it means increasing the base for Fiscal Year 1984; that is something we would like to keep open until the very end.

President Somit responded that even if no money were to be distributed at all for this fiscal year that it would still be in the base for the next fiscal year.

The Chair stated that a motion had been made and seconded. After a voice vote, the Chair declared the motion to have passed.

The following matter was presented:

POLICY ON REMOTE BANKING ACTIVITIES
[AMENDMENT TO 5 POLICIES OF THE BOARD B]

Summary

This matter authorizes the Board Treasurer to designate temporary depositories at such locations at which a need for local banking services may arise to serve a University activity remote from the base campus. For such accounts the Board Treasurer may appoint an agent or agents with signature authority over such accounts.

Rationale for Adoption

System Universities need conveniently located banking facilities to provide a source of funds for such activities as local labor, supplies, travel, food, and lodging for major projects which take place at sites inconveniently distant from the base campus. It is impractical for the campus Disbursements offices to write many of the checks necessary for expenses incurred at distant locations. Currently funds are provided for such remote locations in much the same manner as travel advances are provided to the employees located at our major campuses--that is, as short-term interest free loans. The fiscal officer for the project then undertakes full responsibility for the custody and disbursement of those funds.

Review of current practices related to remote banking activities suggests that better internal controls can be achieved if formal Board of Trustees banking relationships were established at these remote locations, thus formalizing custody and disbursement procedures.

Considerations Against Adoption

University officers are aware of none.

Constituency Involvement

This proposed procedure has been reviewed by the Board of Trustees Finance Committee, the System Financial Officer, the System Internal Auditor, the Board Legal Counsel, the Vice-President for Financial Affairs at SIUC, and other SIU financial representatives. No direct interest of University constituency groups is involved.

Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That 5 Policies of the Board B be amended to read as follows:

B. Functions of the Treasurer

1. Functions of the Treasurer and Assistant Treasurers

- a. Each University will have an Assistant Treasurer appointed by the President. The responsibilities of the Assistant Treasurer include contract administration, lease supervision, real property supervision, and investment management to the extent outlined in the investment procedures found below. The duties also include responsibility for university accounts other than those relating to the funded debt area, where the duties and responsibilities of the Board Treasurer under the various Bond Resolutions prevail.

The respective Assistant Treasurers are charged with the responsibility of assisting the Board Treasurer in matters relating to that officer's duties and assignments and, as such, shall be a professional employee. These special responsibilities include collection of data on capital appropriations and budgets and preparation of reports to the Board of Trustees and outside agencies or officers as might be required.

- b. Each University will prepare cash flow projections in local funds, and will recommend the amount of investments to be procured by the Board Treasurer. The respective Universities will maintain the control records of such investments in a manner approved by the Board Treasurer. Interest earned on behalf of the Funded Debt accounts will be utilized as prescribed by the various Bond Resolutions, and is controlled by the Board Treasurer. Interest earned on investments of other locally held funds will be returned to the appropriate entity based upon calculations of interest earned from the invested cash balances of these local funds unless it is deposited into the Income Fund.
- c. The Board Treasurer is responsible for the debt service and reserve accounts as established by the various bond resolutions. This officer is additionally charged with the responsibility of retention of and transfer of mandatory fees, and of bond proceeds. The Presidents are responsible for the operation of the bonded debt facilities, except as prescribed by the respective bond resolutions.
- d. Bank accounts for both Universities are in the name of the Board of Trustees and the signature authority on checks is the Board Treasurer or his agent.

- e. The format of the annual financial report presents three sections, one for each University, and one for the Office of the Chancellor. These individual reports are further summarized for the System. Each chief financial officer is to transmit the respective report to the President or chief administrative officer, with copies to the Board Treasurer.

Reports of the Funded Debt areas are transmitted by the Board Treasurer to the Board of Trustees in keeping with the respective Bond Resolutions.

2. Fund Depositories

- a. The Board endorses consolidation of all University bank accounts in any given bank into one account entitled "Board of Trustees - Southern Illinois University."
- b. The Board has designated the following financial institutions as depositories for its assets and thereby authorizes the Board Treasurer to open and maintain an account or accounts and to make such arrangements for the conduct thereof as that officer shall deem proper:
 - 1) First National Bank & Trust Company in Alton, Alton, Illinois.
 - 2) Continental Illinois National Bank and Trust Company, Chicago, Illinois.
 - 3) Northern Trust Company, Chicago, Illinois.
 - 4) The First National Bank and Trust Company, Carbondale, Illinois.
 - 5) MidAmerica Bank and Trust Company of Carbondale, Carbondale, Illinois.
 - 6) First National Bank, East St. Louis, Illinois.
 - 7) Bank of Edwardsville, Edwardsville, Illinois.
 - 8) Edwardsville National Bank and Trust Company, Edwardsville, Illinois.
 - 9) University Bank of Carbondale, Carbondale, Illinois.
 - 10) The Bank of Carbondale, Carbondale, Illinois.
 - 11) The First National Bank of Springfield, Springfield, Illinois.
 - 12) First National Bank of Belleville, Belleville, Illinois.
 - 13) The First National Bank of Decatur, Decatur, Illinois.
 - 14) The First National Bank, Quincy, Illinois.
 - 15) Cottonwood Bank and Trust Company, Glen Carbon, Illinois.
 - 16) Marine Bank, Springfield, Illinois.
- c. The following criteria will be considered by the Board Treasurer in recommending the selection of new continuing depositories, and in the continuance of the approval of currently designated continuing depositories:
 - 1) The depository shall be located in the State of Illinois.
 - 2) The depository shall submit annually evidence that it is qualified to participate, and does participate in the Illinois Guaranteed Student Loan program.

- 3) The extent of services provided by the depository, as well as geographic access and any costs related to the services rendered.
 - 4) The opportunity for, timeliness, and costs of investments.
 - 5) The relationship of existing University depositories for similar groups of funds.
 - 6) The depository's willingness and ability to provide collateral on deposits when requested.
 - 7) The depository must provide insurance on deposits through an appropriate federal insurance plan.
- d. In addition to continuing depositories, the Board Treasurer is authorized to designate temporary depositories at such locations at which a need for local banking services may arise to serve a University activity remote from the base campus. For such accounts the Board Treasurer may appoint an agent or agents with signature authority over such accounts, provided, however:
- 1) That the maximum deposit in each such banking facility would not exceed the amount estimated to be required for the ensuing 30 days of operations.
 - 2) That a U.S. bank in the area be utilized if at all workable in the circumstances.
 - 3) That a report of the location of each such account be made to the Finance Committee at its next meeting following the establishment of each such account.

BE IT FURTHER RESOLVED, That other, non-substantive editorial changes in Board Legislation necessary to accomplish these amendments may be undertaken without further action of this Board.

Mr. Van Meter asked whether putting a limitation on the amount of deposit would work a hardship. Mr. Wilson, System Financial Officer, responded that he did not think there would be a problem with a limitation if it were done in terms of the funds needed for a particular time period, such as 30 days. Mr. Wilson said to designate a certain amount, \$10,000 or \$20,000, would be very difficult to live with due to the unpredictability of the size of the activity which would need such a bank account. Mr. Van Meter asked whether it would be an undue limitation to require that funds be placed in an American bank within an area. Mr. Wilson responded it would not be if

there were an American bank available. Mr. Van Meter asked whether there was any reason why setting up these accounts could not be reported in an orderly way to the Finance Committee at its next meeting following the establishment of each such account.

Mr. Elliott moved approval of the resolution with the suggested amendments, which have been incorporated in the text above. The motion was duly seconded, and after a voice vote the Chair declared the motion to have passed.

The following item was presented:

TUITION POLICY FOR COST RECOVERY PROGRAMS
AMENDMENT TO 4 POLICIES OF THE BOARD B-4

Summary

This matter identifies a growing fiscal problem in connection with cost recovery programs when tuition rates grow faster than total charges, proposes to freeze the tuition rate charged for students enrolled in the Southern Illinois University at Carbondale cost recovery programs at the present rate of \$32.25 per semester hour or as close to that rate as practical, directs the staffs of the Office of the Chancellor and the Universities to determine a new method of assessing overhead rates for cost recovery programs, and directs the Chancellor to recommend such a specific assessment plan to the Board no later than November 1, 1983.

Rationale for Adoption

In October of 1974 the Board approved a policy allowing the President of SIUC to establish a charge for off-campus cost recovery programs which would be sufficient to meet the direct cost of these institutional programs. This policy also required that an amount equal to the appropriate in-state resident tuition be charged to each student and deposited in the University Income Fund to meet the overhead costs of the programs. This policy insured that there was no General Revenue subsidy for these cost recovery programs.

In effect the policy defined the following formula:

(Total charges to the student) minus (in-state tuition rate, or overhead) equals (dollars available to operate the program, or program delivery charges.)

Over the years, the State of Illinois has benefited from the operation of these programs through the fact that tuition charged for the programs amounted to Income Fund dollars available as a substitute for General Revenue dollars.

This practice worked well in the mid 70's, so long as the total charge to students was increasing at a rate equal to or faster than the increase in tuition rates. But in the late 70's and the early 80's, the picture changed. Since 1979, tuition at SIUC has increased at a faster rate than have total charges to cost recovery students. Whenever this differential occurs, more dollars are taken from the cost recovery programs and placed in Income Fund for general University purposes. This effect is illustrated by the attached graphs and table which pictorially illustrate this dilemma.

Note that in Figure 1 charges to military students have increased by 23.9 percent and tuition by 46.6 percent since FY 1979. The resultant gap between the two rates is responsible for the major financial problem under examination here.

Figure 2 shows the proportion of the total charge to military students which goes to overhead (up from 25 percent in FY-79 to 29.58 percent in FY-83). If the 1979 rate of 25 percent had remained constant for FY-83, the Income Fund contribution for general University purposes would have been \$329,775 smaller than it actually was. In other words, the present overhead determination (in-state tuition rate) caused military program support to be decreased by \$329,775 over what it would have been had the overhead percentage remained constant.

Table 1 shows the practical results of this problem: SIUC's military program had \$92,075 less in 1980; \$148,875 less in 1981; \$234,800 less in 1982, and \$329,775 less in 1983 simply because of the present overhead policy.

Thus, SIUC is following an increasingly costly and unaffordable fiscal practice so long as increases in tuition continue to rise faster than do military program charges.

There are several possible solutions to this problem:

a. Raise charges. Unfortunately, the military program market will not bear an increase of the magnitude recently experienced in tuition rates. Charges to military students are based on what other institutions are charging and on what the military is willing and able to pay. The SIUC charge presently is \$109 per hour (resulting in \$2,127,000 of overhead monies deposited in the Income Fund for FY-83). In other words, military charges are more market sensitive than is tuition.

b. Cut back or eliminate military programs. If this were done, SIUC would lose over two million in Income Fund dollars which currently support general University activities. Under the present circumstances, major cutbacks can't be made unless substitute General Revenue Funds can be found for the Income Fund dollars earned via the overhead formula.

c. Change Board policy by establishing a fair overhead rate, possibly as a percent of total income. This rate would be related to charges and allow for constancy in planning.

Of the three possible solutions, the last one seems to be the best.

If this solution were followed, SIUC's military program would probably decrease its contribution to the Income Fund. These funds would have to be made up from General Revenue Funds. This necessity presents practical problems, however, that can't be resolved during the FY-84 planning cycle.

As a first step to carry out the solution given in c., freeze the dollar amount of the present overhead charge at 1983 levels. This action would keep the problem from becoming worse.

Then develop a defensible overhead figure and build it into future planning, perhaps starting in FY-85. Such planning would probably require substituting some GRF dollars for Income Fund dollars. This substitution could be phased over a period of years.

Considerations Against Adoption

This recommended action would require substituting General Revenue dollars for Income Fund dollars at a time when General Revenue dollars are at a premium.

Constituency Involvement

This proposed procedure has been reviewed by the Chancellor, the Presidents, and various financial representatives of their staffs. No direct interest of University constituency groups is involved.

Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That:

- (1) Overhead charges for the cost recovery program at SIUC be frozen at the present rate (\$32.25 per semester hour) or as close to that figure as practical;
- (2) Representatives from SIUC, SIUE, and the Office of the Chancellor study various approaches to overhead charges for the cost recovery programs and develop recommendations as to what those charges should be in the future; and
- (3) The Chancellor present for Board approval no later than November 1, 1983, a recommendation regarding future overhead charges for the cost recovery programs.

Chancellor Shaw summarized that permission is being asked to freeze overhead requirements on the cost recovery program and authority given to determine a new method of determining overhead rates for the program which will help make the program more viable. We would be reporting back to the Board no later than November 1.

Mrs. Harvey moved approval of the resolution as presented. The motion was duly seconded, and after a voice vote the Chair declared the motion to have passed.

The following matter was presented:

ORGANIZATION OF THE OFFICE OF THE CHANCELLOR:
ASSIGNMENT OF FINANCIAL MANAGEMENT FUNCTIONS
[AMENDMENT TO II BYLAWS 5 AND 5 POLICIES OF THE BOARD B]

Summary

The involvement of the Office of the Chancellor in the financial management of the University System can be separated into six broad functional areas: general (internal and external reporting and representation), internal operating budget, treasurer, control, capital affairs, and audit. Beginning with the creation of the Office of the Chancellor in 1979, these functions were assigned to two officers, the System Financial Officer and the Board Treasurer and System Capital Affairs Officer. In early 1982, responsibility for the coordination of internal and external audit activity was assigned to the newly created position of System Internal Auditor. This matter proposes the assignment of primary responsibility for the remaining functions to a single officer, the System Financial Officer, who would also serve as Board Treasurer. The following text and related attachments outline a plan to strengthen the treasurer and control functions performed on behalf of the Board and Office of the Chancellor. Additionally, the matter seeks specific Board approval of amendments to Board Bylaws and Policies and of the creation of the position of Assistant Financial Officer.

Rationale for Adoption

Background

The death of Mr. R. D. Isbell requires the Board and the Chancellor to take those actions necessary to insure that the functions performed by Mr. Isbell as Board Treasurer and System Capital Affairs Officer continue to be discharged in an effective manner. During the majority of his tenure, Mr. Isbell's duties could be grouped into three areas: supervision of banking relationships, revenue bond finances, and financial reporting; coordination of activities related to capital affairs, including relationships with external agencies; and the coordination of activities related to external audit.

In March, 1982, responsibility for the coordination of external audit activity was assigned to the newly created position of System Internal Auditor. On April 16, 1982, in a special meeting, the Board of Trustees' Executive Committee appointed Chancellor Shaw to serve as Board Treasurer on an interim basis. Also, on April 16, Dr. Shaw delegated operational responsibility for the treasurer functions to Mr. Donald W. Wilson, System Financial Officer, and responsibility for capital affairs to Vice-Chancellor James M. Brown.

Shortly after this temporary reassignment of responsibilities, an analysis of the general financial management functions performed from the Office of the Chancellor was undertaken. In a number of ways, this analysis was an extension of that which had taken place with regard to the revised audit function. Among the conclusions drawn were that the Office of the Chancellor should exercise enough control to insure that financial transactions are processed in a manner consistent with various University policies. Another conclusion was that faithful execution of policies and procedures was necessary and required strong Chancellor backing. These conclusions were predicated on the existence of strong operational controls at each of the Universities.

Reorganization

The following proposal for reorganization within the Office of the Chancellor is designed to continue the effective discharge of those responsibilities formerly undertaken by Mr. Isbell, including capital affairs, and to strengthen both the treasurer and control functions. Briefly summarized, the proposal would expand the responsibilities of the System Financial Officer to include responsibility for capital affairs and the treasurer function, and would more directly authorize the System Financial Officer to engage in control-type activities. As proposed, the System Financial Officer would have responsibilities in the following areas:

General

General activities undertaken in the financial area in the Office of the Chancellor fall into four categories. The first is the preparation of reports on System financial matters in response to inquiries from state agencies, including the Illinois Board of Higher Education, the Capital Development Board, and the Governor's Bureau of the Budget; from the General Assembly and its staffs; and from national and state associations and institutions. The second is maintaining on-going liaison on behalf of the System with external agencies and other universities on matters involving System finances and maintaining System financial representation on external committees and boards. The third activity is engaging in long-term financial planning and conducting special studies as directed or needed regarding financial matters of importance to the University System. And the fourth is managing the financial affairs of the Office of the Chancellor.

Internal Operating Budget

Responsibilities in this area include the leadership and coordination with other University officers in the development of System guidelines for annual internal operating budget requests, the preparation of the annual operating appropriations bill for introduction in the General Assembly, the maintenance of on-going liaison on behalf of the University System with the staffs of the General Assembly in connection with operating appropriation legislation, and the coordination with other University officers in the development of the System annual internal budget for operations.

Treasurer

The responsibilities of the Treasurer as defined by Legislation of the Board of Trustees and state statute include: overseeing of all University banking relationships and service as chief custodian of funds held in the name of the Board of Trustees, overseeing of the investment of University funds, coordinating the issuance of annual University financial and bondholders' reports and other periodic reports to the Board of Trustees, carrying out those responsibilities specified in bond resolutions regarding the financial management of revenue bond operations, and advising and recommending action to the Board of Trustees on financial matters pertinent to Board and System interests.

Control

Control-type responsibilities to be discharged from the Office of the Chancellor include recommending and implementing System financial policies and procedures designed to insure compliance with state and federal laws and regulations, and Board and System policies and guidelines. In addition, this function includes the review and recommendation regarding action on requisitions to the Chancellor, the Executive Committee, and the Board in accordance with Board and System policies and guidelines.

Capital Affairs

The capital affairs function performed in the Office of the Chancellor includes the coordination with appropriate University officers of capital planning activity, the development of legislation which reflects capital requests, the maintenance of liaison with external agencies, particularly the Board of Higher Education and the Capital Development Board, regarding System interests in capital affairs.

Activities undertaken in these five areas are logically and functionally related. The close relationship among these functions suggests that the assignment of responsibility for these areas to a single officer is appropriate. While a number of approaches could be utilized to accomplish the goals of strengthening the treasurer and control functions and insuring the continued performance of the capital affairs function, it is believed that the most efficient and economical would be for certain readjustments in the treasurer and control functions to be made, followed by the assignment of responsibility for the five areas to the System Financial Officer.

In the discharge of these responsibilities, the System Financial Officer would be assisted by an Assistant Financial Officer and other necessary support personnel. Providing a senior-level assistant for the chief financial officer is consistent with the practices of other university systems.

Treasurer Function

The following comments describe the changes proposed in the Bylaws and Policies related to the treasurer function:

1. The changes proposed in II Bylaws 5 add to the description of Board Treasurer duties a more detailed authorization regarding banking relationships and a statement regarding annual bondholder and financial reports (both statements are paraphrased and relocated from 5 Policies B), and clarify responsibility for recommending practices and procedures which insure compliance with Board and System Policies and guidelines. Another statement is added to the Bylaws which recognizes that while the Board Treasurer works closely with other University personnel, that officer maintains direct access to the Board. Additionally, language is added to provide for the appointment of an interim Board Treasurer by the Board Chair in the event that the Board Treasurer is unable to act.

5 Policies B would be reorganized into two parts, one on investments and one on fund depositories. While much of the language currently in Section B would be removed or paraphrased and relocated in the Bylaws, few substantive changes are proposed.

2. Another significant change proposed in 5 Policies B is the elimination of the requirement that each University has a designated Assistant Treasurer (current Section 1-A). The policy requiring the designation of such officers was approved by the Board in early 1974, following a period of rapid decentralization of the University administrative structure. The policy represented an effort to define clearly the responsibilities of the University Presidents (who appointed the Assistant Treasurers) and the Board Treasurer, an officer with system-wide responsibilities. In practice during the intervening years, the positions of Assistant Treasurer were accorded different responsibilities at SIUC and SIUE. The later addition of language to the functions description for the Assistant Treasurers relating to capital affairs reflected the duties of the incumbent Board Treasurer who also served as System Capital Affairs Officer.

This proposed change and the amendment to the Bylaws would clearly re-establish the position of Board Treasurer as the chief custodian of Board funds and allow the Universities to best determine the personnel through which the responsibilities for supporting the treasurer function would be discharged.

3. The proposed deletion of language from other current statements in 5 Policies B results from either the existence of Legislative Audit Commission Guidelines or established legal opinions on these subjects which obviate the need for Board policy in these areas.

Control Function

Strengthening the control function exercised from the Office of the Chancellor can be implemented largely through Chancellor directive. Attachments A, B, and C address the overall structure for operating controls at the System level.

Four elements which are essential to effective controls at the System level are:

Guidance--the existence of written policies and procedures.

Awareness--the review at the System level of overall financial circumstances and transactions necessary to identify potential or actual problems.

Opportunity--the authority and opportunity at the System level to approach problems identified and to suggest or develop solutions.

Follow-up--the authority to follow-up on solutions implemented and to evaluate their effectiveness.

These four elements are described in greater detail in Attachment A, "Operational Control From the Office of the Chancellor."

As a part of the guidance element of the control function, the Chancellor (assuming Board approval of the overall reorganization) would promulgate "System Guidelines for Internal Control" in a form much like that found in Attachment B.

Under the proposed organization, the System Financial Officer/Board Treasurer would play a central role in the control function. A description of those control-type activities which would be undertaken by this officer is included in Attachment C.

Considerations Against Adoption

Regarding the overall organization and reassignment of existing responsibilities, the Chancellor is not aware of considerations against adoption. Regarding the expansion and formalization of control-type activities to be performed from the Office of the Chancellor, concern has been raised regarding the potential for these activities to interfere with operational responsibilities of the Universities.

Constituency Involvement

This proposal was developed in the Office of the Chancellor and reviewed by the Presidents. The Universities' constituency groups were not consulted regarding the proposal.

Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That II Bylaws 5 be amended to read as follows:

Section 5. Appointed Officers of the Board.

The Executive Secretary, Board Treasurer, and Board Legal Counsel, once appointed, shall serve at the pleasure of the Board.

A. * * * (no change)

B. The Board Treasurer is the chief custodian of all funds held in the name of the Board of Trustees, and is responsible for overseeing the

issuance and sale of revenue bonds on behalf of the Board of Trustees. Bank accounts for both Universities will be held in the name of the Board of Trustees, and signature authority for checks is vested in the Board Treasurer. The Board Treasurer is responsible for complying with various financial requirements of bond resolutions, oversight of investments and banking relationships, and coordination and development of annual financial and bondholders' reports. The Board Treasurer will recommend, as necessary, financial policies and procedures to insure compliance with Board and System policies and guidelines. The Board Treasurer will have, as occasions require, direct access to the Board and vice versa.

Other responsibilities and duties of the Board Treasurer shall be specified by Board Legislation. The Board Treasurer shall be chosen from among the members of the staff of the University and shall work closely with other Board officers and the Chancellor. The Board Treasurer's salary shall be established by the Board upon the recommendation of the Chancellor. In the event that the Board Treasurer is unable to perform prescribed duties as determined in the sole discretion of the Board Chair, the Board Chair is authorized to appoint an interim Board Treasurer subject to the ratification of the Board of Trustees at its next regularly scheduled meeting.

C. * * * (no change)

BE IT FURTHER RESOLVED, That 5 Policies of the Board B-1 and B-4 are hereby repealed and that 5 Policies of the Board B-2 and B-3 are amended to read as follows:

1. Fund Depositories (no substantive change)
2. Investments
 - a. The Board Treasurer is given continuing authority to purchase, to sell, or to transfer between University accounts those securities held as investments.
 - b. Each University will prepare cash flow projections on local funds and will recommend the amount of investments to be procured by the Board Treasurer. The respective Universities will maintain the control records of such investments in a manner approved by the Board Treasurer.

BE IT FURTHER RESOLVED, That the Board Treasurer functions prescribed in the Legislation of the Board of Trustees be assigned to the current System Financial Officer; and

BE IT FURTHER RESOLVED, That the creation of the position Assistant Financial Officer in the Office of the Chancellor is hereby approved. The individual in this position will report directly to the System Financial Officer and support that officer in the discharge of those duties described above.

Chancellor Shaw stated that the matter proposes the assignment of primary responsibility for fiscal matters to a single officer, the System Financial Officer, who would also serve as Board Treasurer.

Mr. Elliott commented that ever since the Board established a central structure and a Chancellor it has been Board philosophy to maintain an overview of the financial affairs of the entire University and at the same time try to stay out of the operational affairs of the two Universities. Mr. Elliott noted that the System Financial Officer and the Board Treasurer will wear two hats; he can report to the Board of Trustees as well as to the Chancellor. He stated that the Legal Counsel does that at this time and it has been satisfactorily handled. He noted that the Executive Secretary is the only person that reports exclusively to the Board of Trustees. Mr. Elliott mentioned that the Board is primarily concerned that the Chancellor has up-to-date adequate management information to do his job, and that the Board maintain an overview of what is going on rather than being involved in the day-by-day detail.

Mr. Elliott moved adoption of the resolution as presented. The motion was duly seconded, and after a voice vote the Chair declared the motion to have passed.

Mr. Norwood stated he would like to suggest a current and pending item pertaining to the appointment of a Board Treasurer and an Assistant Financial Officer. In order to consider this item, he pointed out that a motion and unanimous consent to consider were required. Mr. Rowe moved consideration of the current and pending item. The motion was duly seconded, and after a voice vote the Chair declared the motion to have passed unanimously.

Mr. Norwood read the following resolution:

APPOINTMENT OF A BOARD TREASURER
AND AN ASSISTANT FINANCIAL OFFICER

Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That Mr. Donald W. Wilson, currently serving as System Financial Officer, is appointed to serve additionally as Board Treasurer, effective December 15, 1982, at a salary of \$4,140 per month, \$49,680 per fiscal year; and

BE IT FURTHER RESOLVED, That the appointment of Mr. Lester S. Robson to serve as Assistant Financial Officer, rather than SIUC Assistant Treasurer, effective December 15, 1982, at a salary of \$2,755 per month, \$33,060 per fiscal year, is hereby ratified.

Mr. Elliott moved approval of the resolution as presented. The motion was duly seconded. Student Trustee opinion in regard to this motion was indicated as follows: Aye, Stan Irvin, John Rendleman; nay, none. The motion carried by the following recorded vote: Aye, Ivan A. Elliott, Jr., Crete B. Harvey, Carol Kimmel, William R. Norwood, Harris Rowe, A. D. Van Meter, Jr.; nay, none.

Mr. Norwood expressed congratulations to Mr. Wilson and Mr. Robson.

The following matter was presented:

SEARCHES FOR CHIEF EXECUTIVE OFFICERS
[AMENDMENT TO II STATUTES OF THE BOARD]

Summary

This matter proposes the addition to the "Guidelines for the Functions of the Board, the Chancellor of The Southern Illinois University System, and the Presidents" (Article II, Statutes of the Board) of a section regarding searches for chief executive officers, the Chancellor and the Presidents. The new section elaborates on existing statements of policy regarding the roles of the Board, the chief executive officers, and constituency groups in searches and establishes, as a matter of Board policy, general frameworks for chancellor and presidential searches.

Rationale for Adoption

The appointment of chief executive officers is generally recognized as the most important function of a lay governing board, and the process by which chief executive officers are identified for actual appointment should be guided clearly by board policy. Current SIU Board policy states only in very general terms the relationship among the Board, the Chancellor, and the

constituency groups in searches for chief executive officers. The general scheme extracted from these policy statements is that, with the appropriate involvement of constituency groups, the Board is primarily responsible for the identification of the Chancellor, and the Chancellor is primarily responsible for the identification of the Presidents. In both instances, the Board retains final authority for the appointment of the chief executive officers.

The proposed guidelines on chancellor and presidential searches recognize the essential differences in the roles of these officers. The Chancellor is the chief executive officer of the overall university system and serves as the primary link between the Board's responsibility for policy and the Presidents' responsibilities for operations. The Presidents are the chief executive officers of the respective universities and report directly to the Chancellor and through that officer to the Board. The Presidents as the heads of the individual universities have primary responsibility for on-going relationships with students, faculty, and staff. Given these relationships, the Board wishes to maintain a high degree of direct involvement in chancellor searches, and involvement in presidential searches which recognizes the role of the Chancellor in working with the Board and the Presidents and the role of the Presidents in working with the Chancellor and the individual universities' constituencies.

The guidelines regarding chancellor searches and presidential searches are consistent with the functions of the Board, the chief executive officers, and the constituency groups as outlined in the existing Board Statutes. Adoption of specific guidelines regarding each kind of search will provide guidance to the current and future Boards of Trustees, chief executive officers, and constituency groups.

Considerations Against Adoption

In response to inquiries from the Board Chair regarding chief executive officer searches, constituency leaders have emphasized the importance of constituency involvement in searches. The guidelines proposed for chancellor searches would provide for less direct involvement by constituencies in the conduct of chancellor searches than that provided by the 1979 chancellor search guidelines adopted by the Board.

Constituency Involvement

In late 1981, the Chairman of the Board asked the Chancellor to undertake a review of chancellor and presidential searches. In late February, 1982, two papers regarding such searches were completed and transmitted to the Board. In May, the Board Chair sought reactions to these documents from Board members, the Chancellor, the Presidents, and individual constituency leaders. In June, September, and November, executive officer searches was again on the Board's agenda for discussion.

Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That II Statutes of the Board be and is hereby amended by the addition of the following as Section 3:

Section 3. Searches for a Chancellor or a President.

It is the policy of this Board that the procedures utilized in the search for a Chancellor or a President will adhere to the following guidelines:

A. Searches for a Chancellor.

1. The Board, acting as a committee of the whole, will be responsible for those activities which lead to the appointment of a Chancellor. As a first step in the process, the Board will adopt statements regarding the minimum qualifications and desired individual characteristics for the position of Chancellor.
2. The search for a Chancellor will be conducted on a nationwide basis.
3. The Board will retain the services of a consultant to support the search process and to advise it on matters related to the search.
4. Working closely with Board officers, the consultant will, on behalf of the Board:
 - a. solicit nominations and applications for the position of Chancellor, encouraging nominations and applications from the SIU community, in particular;
 - b. gather information regarding candidates for the position;
 - c. identify a preliminary group of candidates (approximately twelve to twenty individuals) for Board consideration; and
 - d. attend all interviews with final candidates.
5. The Board will meet with its consultant and review the credentials of members of the preliminary group. The Board will retain the right to add individuals to the preliminary group.
6. The Board will screen the preliminary group, and from it select a group of final candidates (approximately four to six individuals).
7. Individuals from the final group will be interviewed by a committee of constituency leaders selected by the Board, and also interviewed by the Presidents. These committee members will be recommended as follows: for SIUC, each constituency group will nominate two representatives. From those nominations, the Board will choose two faculty

representatives, two non-faculty representatives, and one student representative. For SIUE, the Faculty Senate will nominate four representatives, the University Staff Senate will nominate four representatives, and the Student Senate will nominate two representatives. From those nominations, the Board will choose two faculty representatives, two non-faculty representatives, and one student representative.

8. The Board will interview all final candidates.
 9. Based on its own reactions and reports from the constituency committee, each President, and its consultant, the Board will select a final candidate with whom negotiations will be authorized. The constituency committee report will recommend that the Board continue or not continue further consideration of each candidate.
- B. Searches for a President.
1. The Chancellor will be primarily responsible for those activities which lead to the Board's appointment of a President.
 2. As preliminary activities to a Presidential search, the Chancellor will develop statements regarding minimum qualifications and desired characteristics for the position of President and specific guidelines governing individual searches for the position of President. These guidelines will emphasize the direct involvement of representatives of the constituency groups in preliminary search and screening activities.
 3. The Chancellor will work closely with any search committee established pursuant to the specific guidelines, and will, once applications for the position of President have closed, transmit the names of Presidential candidates to the Board of Trustees.
 4. Once a final group of candidates (approximately three to six individuals) is identified, the Chancellor will transmit the dossier on each finalist to the Board for its information.
 5. The Board will be provided the opportunity to interview the leading candidate(s) for the position of President.
 6. The Chancellor will recommend to the Board the appointment and terms and conditions of employment of the President.

The appointment of individuals to serve in the position of Chancellor or President is final only upon action by the Board of Trustees. Throughout the search process and consistent with its goals, efforts will be made to insure that the process is both timely and cost effective.

BE IT FURTHER RESOLVED, That the remaining Sections of Article II, Statutes of the Board, are renumbered without further action of this Board.

Mr. Norwood stated that this matter has been discussed for several months, correspondence has been received, and there is proposed a change to our search procedures for Chancellor and Presidents.

Mrs. Kimmel moved adoption of the resolution with the suggested changes. The motion was duly seconded.

Dr. Barbara DeLong, President of the Faculty Senate, SIUE, asked for clarification of the phrase "small committee of constituency leaders," and the statement contained in Section 3, A, 7. After considerable discussion, it was agreed that the words "also interviewed" would be inserted in the phrase "and also interviewed by the Presidents." Discussion centered on a definition of "small committee," i.e., the number of constituency representatives to be selected. It was agreed that the word "small" would be deleted from Section 3, A, 7. After further discussion, it was agreed that the following be added to Section 3, A, 7: These committee members will be recommended as follows: for SIUC, each constituency group will nominate two representatives. From those nominations, the Board will choose two faculty representatives, two non-faculty representatives, and one student representative. For SIUE, the Faculty Senate will nominate four representatives, the University Staff Senate will nominate four representatives, and the Student Senate will nominate two representatives. From those nominations, the Board will choose two faculty representatives, two non-faculty representatives, and one student representative. Discussion centered around the report from the constituency committee with the following to be added to Section 3, A, 9: The constituency committee report will recommend that the Board continue or not continue further consideration of each candidate.

Mr. Van Meter moved adoption of the amendments. The motion was duly seconded, and after a voice vote the Chair declared the motion on the amendments to have passed.

Dr. DeLong asked for clarification concerning item 2 under Searches for a President. After considerable discussion, it was agreed that the phrase "as has been in the past" be deleted from Section B, 2. Mr. Van Meter moved that the procedures for Searches for a President be amended to strike the phrase "as has been in the past." The motion was duly seconded, and after a voice vote the Chair declared the motion to have passed.

Mrs. Kimmel called for the question and after a voice vote the Chair declared the motion to have passed.

Ms. Phyllis McCowen, Chairperson of the Civil Service Employees Council, SIUC, made a brief statement about the 37-1/2 hour workweek on behalf of the Civil Service Employees Council. At the conclusion of her presentation, Mr. Rowe suggested that the Finance Committee look into the matter again. Mr. Elliott, as Chairman of the Finance Committee, requested the Board Chairman to put it on the Board's agenda for the next meeting and also for the matter to be placed on the Finance Committee's agenda. He also asked that the Presidents and the Chancellor make a report as to what it will cost for overtime or additional time for people to fill the spots that have to be filled 24 hours a day.

Chairman Norwood recognized several former members of the Board of Trustees who were in the audience. Chairman Norwood also reported that the Annual Report of the Board of Trustees, Southern Illinois University, 1981-82, has been completed and received.

The following items were presented for notice only:

NOTICE OF PROPOSED INCREASE: STUDENT WELFARE AND ACTIVITY FEE, SIUE
[AMENDMENT TO 4 POLICIES OF THE BOARD C-5]

Summary

This matter proposes an increase of \$.35 in the Student Welfare and Activity Fee, SIUE, to be effective Summer Quarter, 1983, through increasing the publications subfee.

Rationale for Adoption

The Student Welfare and Activity Fee includes seven subfees which fund specific entities or functions. The publications subfee funds part of the operating expenses of the Alestle, the student-run University newspaper. The remainder of the Alestle's operating expenses is funded through advertising revenues generated by the newspaper.

This matter proposes to increase the publications subfee by \$.35 to establish an equipment replacement sinking fund. The production equipment used by the Alestle is purchased and must be replaced periodically. Past experience indicates that equipment becomes worn and in need of replacement approximately every four years. Each of the last two times that Alestle production equipment was replaced, replacement was funded by Student Welfare and Recreation Trust Fund monies. During FY-83, \$51,152 in SWRF monies will be used to replace Alestle equipment.

When Alestle equipment replacement must again be funded, in FY 1987 or 1988, SWRF funds will probably no longer be available. Revenue generation from the publications subfee, at its present levels, and from advertising is not expected to be adequate to fund equipment replacement.

The increase proposed will provide approximately \$45,000 for equipment replacement during every fourth year. The equipment being purchased this year will not require entire equipment system replacement every fourth year. Major components of the system will require replacement periodically, but replacement can be phased so that resources available in the sinking fund and replacement needs coincide.

The following table shows the subfees and their respective fee levels included in the Student Welfare and Activity Fee.

	<u>1-5 hours</u>	<u>6-11 hours</u>	<u>12 hours or more</u>
Student Activities and Organizations	\$.80	\$2.15	\$2.15
Student Programming	.85	2.30	2.30
Student Government	.60	1.60	1.60
Recreation Programs	2.10	5.75	5.75
Publications	1.00	2.00	2.00
Student Medical Benefit	5.00	5.00	5.00
Student Legal Services	1.25	1.25	1.25

The change proposed would increase the publications subfee to \$1.35, \$2.35, and \$2.35 in the respective hours categories.

Considerations Against Adoption

University officers are aware of none.

Constituency Involvement

This proposal was initiated by the Publications Subfee Advisory Board, the advisory committee designated by the President for the publications subfee. This matter is recommended for adoption by the Vice-President and Provost and the President, SIUE.

Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That effective Summer Quarter, 1983, 4 Policies of the Board C-5 be and is hereby amended to read as follows:

5. General student fee schedule for Southern Illinois University at Edwardsville in effect ~~Fall-Quarter, 1982~~ Summer Quarter, 1983:

	<u>1-5 hours</u>	<u>6-11 hours</u>	<u>12 hours or more</u>
Athletic Fee	\$ 8.35	\$14.35	\$20.35
Textbook Rental Fee	7.00	13.00	18.00
University Center Fee	32.00	35.50	39.00
Student-to-Student Grant	1.50	1.50	1.50
Student Welfare and Activity Fee	11.60 <u>11.95</u>	20.05 <u>20.40</u>	20.05 <u>20.40</u>

BE IT FURTHER RESOLVED, That the President of Southern Illinois University at Edwardsville be and is hereby authorized to take all actions necessary to implement the provisions of this resolution.

NOTICE OF PROPOSED INCREASE: UNIVERSITY HOUSING RENTAL RATES, SIUE
[AMENDMENT TO 4 POLICIES OF THE BOARD C-13]

Summary

This matter proposes a \$20 base increase per student station for single students and similar percentage increases for family housing, effective September 1, 1983.

Rationale for Adoption

During FY-84, the housing operation will require an additional \$365,920 in generated revenue to offset cost increases, a reduction in retained tuition, reductions in earned interest and to augment working capital. Operating cost increases include: utilities, \$129,000; salaries, wages and housing allowances, \$53,300; maintenance, \$26,100; and all other costs, \$6,600. Tuition retention phaseout will reduce financial support by \$53,830 and interest income will be reduced by \$20,000.

In addition, the Tower Lake Residents Association, which developed the proposal for this increase, recommended that working capital be increased

to approximately \$140,000 by the end of FY 1986. Working capital is projected to show a negative balance of \$105,110 at the end of FY 1983. Development of working capital to the recommended level will require an average commitment of approximately \$81,000 to working capital during each of the next three years.

Findings and recommendations pertaining to the housing operation from the recently completed University-wide energy audit are being studied. Although decreases in utility costs are expected as a result of implementation of audit recommendations, it is too soon to determine with certainty what effect such reductions may have on the FY-84 housing budget.

The proposed rental rates will generate an estimated \$365,920 in additional income during FY-84. This additional income will preserve maintenance programs and services to students at appropriate levels and will enable the operation to meet the financial requirements established by the bonding agreement.

Considerations Against Adoption

University officials are concerned with the possible impact of increased costs on access to the University. The rate increases proposed are necessary to maintain the housing operation in a viable fiscal position, to maintain the facilities, and to provide necessary services to students.

Constituency Involvement

This proposal was initiated by the Tower Lake Residents Association which was designated by the President as the advisory committee to review University housing rental rates. This matter is recommended for adoption by the Director of Supporting Services and the President, SIUE.

Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That effective September 1, 1983, 4 Policies of the Board C-13 be and is hereby amended to read as follows:

- 13. Rental rates for the use and occupancy of University Housing on the campus of Southern Illinois University at Edwardsville effective September 1, 1982 1983, are as follows:

FAMILY HOUSING I

\$230	\$280	per month - two-bedroom, unfurnished apartment
\$265	\$325	per month - two-bedroom, furnished apartment
\$259	\$317	per month - three-bedroom, unfurnished apartment
\$299	\$365	per month - three-bedroom, furnished apartment

As a service to incoming Faculty/Staff, housing facilities will be available to them while they secure permanent housing. Faculty/Staff shall be limited to a six-month contract at a rate which is, as to each type of unit, \$100.00 higher than above.

SINGLE STUDENT HOUSING I

\$-89	\$109	per month per student	- two-bedroom, 4-student unit
\$178	\$218	per month per student	- two-bedroom, 2-student unit
\$-75	\$ 91	per month per student	- three-bedroom, 6-student unit
\$149	\$182	per month per student	- three-bedroom, 3-student unit
\$-89	\$109	per month per student in double	- two-bedroom, 3-student unit
\$134	\$164	per month per student in single	- two-bedroom, 3-student unit

BE IT FURTHER RESOLVED, That the President of Southern Illinois University at Edwardsville be and is hereby authorized to take all actions necessary to implement the provisions of this resolution.

NOTICE OF PROPOSED INCREASE: UNIVERSITY CENTER FEE, SIUE
[AMENDMENT TO 4 POLICIES OF THE BOARD C-5, C-6, AND C-7]

Summary

This matter proposes a \$1.00 increase, to be effective Summer Quarter, 1983, in the University Center Fee at SIUE.

Rationale for Adoption

The University Center operation is affected by increases in salaries and utilities and by inflationary increases in other operating costs. Additionally, in FY-84 the University Center will be affected by a reduction of \$80,000 in tuition revenues previously retained to support it.

The University Center Board, the advisory committee designated by the President for the University Center Fee, recommended a series of measures which would offset a large part of the need for a University Center Fee increase in FY-84. In the absence of these measures, the University Center Board noted that a fee increase of \$6.50 per student would be required. A number of the measures recommended by the University Center Board have been incorporated into the FY-84 plan for the University Center. These include a reduction in working capital, measures to reduce University Center operating expenses, and improvement in the food service operation. With the incorporation of these measures, the necessary increase in fee amounts to \$1.00 per registration.

During FY-84, the University Center will require an additional \$290,248 to offset cost increases and reductions in retained tuition and interest income. Operating expenses will increase as follows: salaries and wages, \$40,919; utilities, \$137,041; building and equipment maintenance, \$18,552; and all other expenses, \$7,956. Tuition retention will be reduced \$80,780 and interest income will be reduced by \$5,000. These changes will be offset by increasing earned income \$113,548, reducing operating capital by \$143,200, and increasing revenue generated by the University Center Fee by approximately \$33,500.

The measures outlined above, coupled with the proposed increase, will allow the University Center to continue in a secure financial position and to meet the requirements of the bonding agreement.

Considerations Against Adoption

Increases in the cost of attendance could negatively affect access to the University. Although the University Center administration will continue to seek measures to offset the need for future fee increases, the increase proposed is necessary to maintain the financial position of the University Center.

Constituency Involvement

The review of the University Center Fee was initiated by the University Center Board in conjunction with the University Center administration. The Student Senate concurred with the University Center Board proposal that no fee increase be sought. The increase proposed resulted from administrative review of the University Center Board proposal and recommendations from the Director of the University Center and the Director of Supporting Services. This matter is recommended for adoption by the Director of Supporting Services and the President, SIUE.

Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That effective Summer Quarter, 1983, 4 Policies of the Board C-5, C-6, and C-7 be and are hereby amended to read as follows:

- 5. General student fee schedule for Southern Illinois University at Edwardsville in effect ~~Fall-Quarter, 1982~~ Summer Quarter, 1983:

	<u>1-5 hours</u>	<u>6-11 hours</u>	<u>12 hours or more</u>
Athletic Fee	\$ 8.35	\$14.35	\$20.35
Textbook Rental Fee	7.00	13.00	18.00
University Center Fee	32.00 <u>33.00</u>	35.50 <u>36.50</u>	39.00 <u>40.00</u>
Student-to-Student Grant	1.50	1.50	1.50
Student Welfare and Activity Fee	11.60	20.05	20.05

- 6. Fees at the Scott Air Force Base Resident Center, the Cooperative Graduate Center at Greenville College, and the Litchfield Resident Center shall be as follows:

	<u>1-5 hours</u>	<u>6-11 hours</u>	<u>12 hours or more</u>
University Center Fee	\$32.00 <u>33.00</u>	\$35.50 <u>36.50</u>	\$39.00 <u>40.00</u>
Resident Center Fee	14.00	25.50	36.00
Textbook Rental Fee	7.00	13.00	18.00

7. Open University Program Fee:

	<u>1-5 hours</u>	<u>6-11 hours</u>	<u>12 hours or more</u>
University Center Fee	N/A	\$35.50 36.50	\$39.00 40.00
Textbook Rental Fee	N/A	13.00	18.00
Program Fee	N/A	19.50	28.00

BE IT FURTHER RESOLVED, That the President of Southern Illinois University at Edwardsville be and is hereby authorized to take all actions necessary to implement the provisions of this resolution.

NOTICE OF PROPOSED INCREASE: TEXTBOOK RENTAL FEE, SIUE
[AMENDMENT TO 4 POLICIES OF THE BOARD C-5, C-6, C-7, AND C-8]

Summary

This matter proposes an increase, to be effective Summer Quarter, 1983, in the Textbook Rental Fee at SIUE.

Rationale for Adoption

The purpose of the textbook service is to provide textbooks to undergraduate students at costs significantly less than could be achieved by a normal bookstore operation. Basic textbooks for undergraduate students are provided through the rental operation. Graduate students are required to purchase their textbooks.

The Textbook Rental Fee provides the funds necessary to purchase rental books and pay operating costs of the service. The present fee schedule has been in effect since Summer, 1982. Prior to the increase approved in 1982, the Textbook Rental Fee had not been increased since Winter Quarter, 1976.

For FY-84, the costs of books are estimated to increase 18%; all other costs are estimated to increase 6%. Total costs of the textbook service operation will increase approximately \$91,710. The proposed increase will generate approximately \$39,304. The balance of increased costs will be offset by increases in revenue from book sales.

The increase proposed is necessary in order to maintain the level of service and to offset cost increases. Shown below are the current and proposed fee levels for each hours category of enrollment.

<u>1-5 hours</u>		<u>6-11 hours</u>		<u>12 hours or more</u>	
<u>Current</u>	<u>Proposed</u>	<u>Current</u>	<u>Proposed</u>	<u>Current</u>	<u>Proposed</u>
\$7.00	\$7.50	\$13.00	\$14.00	\$18.00	\$20.00

Considerations Against Adoption

Increases in the cost of attendance may have a negative impact on enrollment. The proposed increase is necessary to maintain the textbook rental system at SIUE.

Constituency Involvement

The proposed increase was initiated by the Director of Auxiliary Services. The Student Senate has reviewed the proposal. It is recommended for adoption by the Director of Supporting Services and the President, SIUE.

Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That effective Summer Quarter, 1983, 4 Policies of the Board C-5, C-6, C-7, and C-8 be and are hereby amended to read:

5. General student fee schedule for Southern Illinois University at Edwardsville in effect ~~Fall-Quarter, 1982~~ Summer Quarter, 1983:

	<u>1-5 hours</u>	<u>6-11 hours</u>	<u>12 hours or more</u>
Athletic Fee	\$ 8.35	\$14.35	\$20.35
Textbook Rental Fee	7.00 <u>7.50</u>	13.00 <u>14.00</u>	18.00 <u>20.00</u>
University Center Fee	32.00	35.50	39.00
Student-to-Student Grant	1.50	1.50	1.50
Student Welfare and Activity Fee	11.60	20.05	20.05

6. Fees at the Scott Air Force Base Resident Center, the Cooperative Graduate Center at Greenville College, and the Litchfield Resident Center shall be as follows:

	<u>1-5 hours</u>	<u>6-11 hours</u>	<u>12 hours or more</u>
University Center Fee	\$32.00	\$35.50	\$39.00
Resident Center Fee	14.00	25.50	36.00
Textbook Rental Fee	7.00 <u>7.50</u>	13.00 <u>14.00</u>	18.00 <u>20.00</u>

7. Open University Program Fee:

	<u>1-5 hours</u>	<u>6-11 hours</u>	<u>12 hours or more</u>
University Center Fee	N/A	\$35.50	\$39.00
Textbook Rental Fee	N/A	13.00 <u>14.00</u>	18.00 <u>20.00</u>
Program Fee	N/A	19.50	28.00

8. Textbook rental fees shall be assessed as follows:

	<u>1-5 hours</u>	<u>6-11 hours</u>	<u>12 hours or more</u>
	\$ 7.00 <u>7.50</u>	\$ 13.00 <u>14.00</u>	\$ 18.00 <u>20.00</u>

BE IT FURTHER RESOLVED, That the President of Southern Illinois University at Edwardsville be and is hereby authorized to take all actions necessary to implement the provisions of this resolution.

Under Reports and Announcements by the President, SIUE, President Lazerson reported that the baccalaureate and graduate nursing programs have received unqualified accreditation from the National League for Nursing for a period of eight years with no interim reports requested. He stated that the Board had taken historic action today in terms of the creation of the School of Engineering. He announced that the Cougar soccer team had a wonderful year this year finishing third in the nation. President Lazerson also stated that SIUE students had aided in the recent flood situation in Southern Illinois.

Chairman Norwood announced that the news conference would be held in the International Room immediately following this meeting, and that lunch would be served in the Dogwood-Maple Rooms.

Mrs. Harvey moved that the meeting be adjourned. The motion was duly seconded, and after a voice vote the Chair declared the motion to have passed unanimously.

The meeting adjourned at 1:07 p.m.


Sharon Holmes, Executive Secretary

February 9, 1983

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MINUTES OF THE MEETING OF THE BOARD OF TRUSTEES
SOUTHERN ILLINOIS UNIVERSITY
FEBRUARY 9, 1983

A special meeting of the Board of Trustees of Southern Illinois University convened at 7:28 p.m., Wednesday, February 9, 1983, in the Board Room of the University Center, Southern Illinois University at Edwardsville. The regular Chairman and Secretary being present, the meeting was called to order. The following members of the Board were present:

Mr. Ivan A. Elliott, Jr.
Mrs. Carol Kimmel, Secretary
Mr. William R. Norwood, Chairman
Mr. John Rendleman
Mr. Harris Rowe
Mr. A. D. Van Meter, Jr., Vice-Chairman
Dr. George T. Wilkins, Jr.

The following members were absent:

Mrs. Crete B. Harvey
Mr. Stan Irvin

Executive Officer present was:

Dr. Kenneth A. Shaw, Chancellor of the SIU System

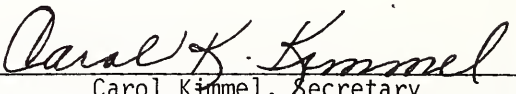
Also present was Mr. C. Richard Gruny, Board Legal Counsel.

The Secretary reported a quorum present.

Mr. Rowe moved that the Board go into closed session to consider the appointment, employment or dismissal of employees or officers, to adjourn directly from the closed session with no action having been taken, and with no further open meeting. The motion was duly seconded. Student Trustee opinion in regard to this motion was indicated as follows: Aye, John Rendleman; nay, none. The motion was carried by the following recorded

vote: Aye, Ivan A. Elliott, Jr., Carol Kimmel, William R. Norwood, Harris
Rowe, A. D. Van Meter, Jr., George T. Wilkins, Jr.; nay, none.

The meeting adjourned at 9:22 p.m.



Carol Kimmel, Secretary

The regular monthly meeting of the Board of Trustees of Southern Illinois University convened on Thursday, February 10, 1983, at 10:30 a.m., in the Ballroom of the University Center, Southern Illinois University at Edwardsville. The regular Chairman and Secretary being present, the meeting was called to order. The following members of the Board were present:

Mr. Ivan A. Elliott, Jr.
Mr. Stan Irvin
Mrs. Carol Kimmel, Secretary
Mr. William R. Norwood, Chairman
Mr. John Rendleman
Mr. Harris Rowe
Mr. A. D. Van Meter, Jr., Vice-Chairman
Dr. George T. Wilkins, Jr.

The following member was absent:

Mrs. Crete B. Harvey

Executive Officers present were:

Mr. Earl E. Lazerson, President, SIUE
Dr. Kenneth A. Shaw, Chancellor of the SIU System
Dr. Albert Somit, President, SIUC

Also present was Mrs. Sharon Holmes, Executive Secretary of the Board.

The Secretary reported a quorum present.

NOTE: Copies of all background documents furnished to the Board in connection with the following matters have been placed on file in the Office of the Board of Trustees.

The Chair announced that the first order of business was the annual election of officers, Executive Committee, and Board representatives, and annual appointments by the Chairman. He explained that the annual election was mandated by the Bylaws of the Board.

The Chair recognized Dr. Wilkins, who nominated Harris Rowe as Chairman of the Board of Trustees. No further nominations being heard, Mr. Elliott moved that nominations be closed. The motion was duly seconded, and after a voice vote the Chair declared the motion to have passed. By secret written ballot, Mr. Rowe was elected Chairman.

Mr. Rowe assumed the Chair. He stated that Mr. Norwood had served as Chairman of the Board for the past three years and had devoted time to academic programs, athletic programs, Commencement activities, and every facet of the University. Mr. Rowe stated that Mr. Norwood has given fantastic leadership to this Board and that each member of the Board shares that feeling.

The Chair recognized Dr. Wilkins, who nominated A. D. Van Meter, Jr. as Vice-Chairman of the Board of Trustees. No further nominations being heard, Mr. Norwood moved that nominations be closed. The motion was duly seconded, and after a voice vote the Chair declared the motion to have passed. By secret written ballot, Mr. Van Meter was re-elected Vice-Chairman.

The Chair recognized Mr. Norwood, who nominated Carol Kimmel as Secretary of the Board of Trustees. No further nominations being heard, Mr. Elliott moved that nominations be closed. The motion was duly seconded, and after a voice vote the Chair declared the motion to have passed. By secret written ballot, Mrs. Kimmel was re-elected Secretary.

The Chair recognized Mr. Norwood, who nominated Carol Kimmel and George T. Wilkins, Jr. as members of the Executive Committee of the Board of Trustees. No further nominations being heard, Mr. Van Meter moved that nominations be closed and the two nominees be elected. The motion was duly seconded, and after a voice vote the Chair declared that Carol Kimmel and George T. Wilkins, Jr. were unanimously re-elected to serve with ex-officio member Harris Rowe as members of the Executive Committee.

The Chair recognized Mr. Van Meter, who nominated William R. Norwood to the Board of Trustees of the State Universities Retirement System and moved that nominations be closed and the nominee elected. The motion was duly seconded, and after a voice vote the Chair declared that Mr. Norwood was unanimously re-elected.

The Chair recognized Mr. Van Meter, who nominated Ivan A. Elliott, Jr. to the Merit Board of the State Universities Civil Service System. Mr. Norwood moved that nominations be closed and the nominee elected. The motion was duly seconded, and after a voice vote the Chair declared that Mr. Elliott was unanimously re-elected.

Without objection, the Chairman of the Board made the following appointments:

ARCHITECTURE AND DESIGN COMMITTEE

A. D. Van Meter, Jr., Chairman
Crete B. Harvey
Carol Kimmel
Harris Rowe, ex-officio

FINANCE COMMITTEE

Ivan A. Elliott, Jr., Chairman
William R. Norwood
Harris Rowe, ex-officio

BOARD OF DIRECTORS, SOUTHERN ILLINOIS UNIVERSITY FOUNDATION

Ivan A. Elliott, Jr.
Alternate, Carol Kimmel

BOARD OF DIRECTORS, SOUTHERN ILLINOIS UNIVERSITY AT EDWARDSVILLE FOUNDATION

George T. Wilkins, Jr.

JOINT TRUSTEES COMMITTEE FOR SPRINGFIELD MEDICAL EDUCATION PROGRAMS

George T. Wilkins, Jr.

ILLINOIS BOARD OF HIGHER EDUCATION

Harris Rowe
Alternate, Carol Kimmel

Under Trustee Reports, Mr. Elliott reported that he had attended the dedication of the W. Clement and Jessie V. Stone University House on December 18, 1982, along with Mr. Norwood and Mr. Irvin. Mr. Elliott stated that Mr. Stone had given a very interesting talk and he was pleased that Mr. Stone and his

wife had been honored. Mr. Elliott reported that he had attended a meeting of the Executive Committee of the Southern Illinois University Foundation at Carbondale on December 21, 1982. He stated that the Executive Committee is pleased that Stanley McAnally will be moving from the University to the Foundation and that a master contract between the University and the Foundation will be presented today.

Mr. Norwood reported that he had attended two meetings of the Illinois Board of Higher Education. The first meeting was January 4, 1983, and it had centered around the prospective state budget. He stated that more accurate information is now available than was available at the January 4 meeting. At that meeting a resolution was passed to support enhancing revenue or a tax increase if the Governor and the legislature saw fit. He reported that about nine members of the IBHE had met with the Governor to indicate their support for any tax initiative. He continued that the second IBHE meeting was on February 1 and at that meeting budgetary constraints and problems with not increasing revenue had been discussed, and one item which pertained to us was \$44 million that is owed to the State Universities Retirement System because of the reduction in net payout from this current year. Mr. Norwood noted that the Fiscal Year 1984 higher education capital project priority list had been discussed in the Architecture and Design Committee meeting this morning, and that \$7.9 million had been allocated to the non-public institutions. Mr. Norwood then reported concerning the statistical report of fall 1981 minority and female employment in higher education, adding that a further breakdown would be supplied to the IBHE. He further reported that a report from the Joint Education Committee had pointed to the cooperative program between SIUE and the elementary and secondary institutions in southwestern Illinois as a model for other institutions in the state. Mr. Norwood concluded

by announcing that the March meeting of the IBHE had been cancelled, and that the next meeting will be April 5, 1983.

Mr. Rowe reported that he had attended a meeting of the Joint Trustees Committee for Springfield Medical Education Programs on January 12, 1983, where a continuing report on departmental reviews was received. He stated that it is the Dean's goal that all departmental reviews be completed before the next accreditation visit in 1985. He further reported that discussion of the budget and capital matters, as well as hospital space review, had occurred, and that the next meeting of this Committee is scheduled for April 27, 1983.

Under Committee Reports, Mrs. Kimmel submitted the following Executive Committee Report for information:

EXECUTIVE COMMITTEE REPORT

By action at the November 11, 1982 meeting of the Board of Trustees, the Board authorized the members of the Executive Committee of the Board to award contracts in connection with the capital project, Theater Performance Facility, SIUE. The following matter was so approved and is reported to the Board at this time pursuant to III Bylaws 1:

AWARD OF CONTRACTS: THEATER PERFORMANCE FACILITY, SIUE

Summary

This matter awards contracts on the capital project, Theater Performance Facility, SIUE, subject to the release of funds for this project by the Governor. Funding for the project, in the total amount of \$635,699, will be from SIUE Student Welfare and Recreation Trust Fund monies appropriated to the Board of Trustees from the Southern Illinois University Income Fund.

Rationale for Adoption

At its meeting of November 11, 1982, the Board approved the revised capital project, approved continued retention of the architectural firm for the project, approved the plans and specifications for the project, and authorized members of the Executive Committee of the Board to award contracts in connection with the project. The award of contracts proposed herein is contingent upon release of funds for the project by the Governor.

The project will construct a Theater Performance Facility on the site of the existing handball courts (south of the Bubble Gym). Among the contracts proposed for award is a contract for demolition of the handball courts.

When the project was advertised for bid, the bidding documents called for a base bid and separate bids for additive alternates. Prior to the bid opening, it was announced that low bidders would be determined on the basis of the base bid plus eight identified alternates, and that the University reserved the right to award additional alternates to the low bidders. Bids were then opened and a determination made that the low bid amounts, including the eight specified alternates, were, in total, within the approved budget for the project. On the recommendation of the Facility Committee and others involved with the project, University officers determined that seven additional alternates should be awarded to the already identified low bidders. This explanation is offered because had the seven additional alternates been included in the determination of low bidders, the inclusion would have altered the recommended awardees for the general work and the heating and distribution for conditioned air work. The method used in identifying low bidders and handling the alternates was employed in order to maintain the University's flexibility in regard to the project budget.

The amount of the contracts proposed for award is within budget. A copy of the bid summary sheets is attached for information as well as a budget breakdown for the project. Award of the contracts for the project, contingent upon the release of funds by the Governor, is now timely.

Considerations Against Adoption

University officers are aware of none.

Constituency Involvement

Not pertinent to this matter.

Resolution

BE IT RESOLVED, By the members of the Executive Committee of the Board of Trustees of Southern Illinois University, That, contingent upon the release of funds by the Governor for the capital project, Theater Performance Facility, SIUE:

- (1) A contract in the amount of \$1,945 be awarded to Stutz Excavating Company, Alton, Illinois, for the demolition work on the project.
- (2) A contract in the amount of \$307,070 be awarded to R. W. Boeker, Hamel, Illinois, for the general work on the project.
- (3) A contract in the amount of \$39,125 be awarded to Modern Plumbing and Heating, East Alton, Illinois, for the plumbing work on the project.
- (4) A contract in the amount of \$17,500 be awarded to Modern Plumbing and Heating, East Alton, Illinois, for the heating, piping, refrigeration, and automatic temperature controls work on the project.

- (5) A contract in the amount of \$22,286 be awarded to Elk Heating and Sheet Metal, Wood River, Illinois, for the ventilating and distribution system for conditioned air work on the project.
- (6) A contract in the amount of \$102,105 be awarded to Dron Electrical, Granite City, Illinois, for the electrical work on the project.
- (7) The President of Southern Illinois University at Edwardsville be and is hereby authorized to take whatever action may be required in the execution of this resolution in accordance with established policies and procedures.

Mr. Van Meter, Chairman of the Architecture and Design Committee, said that the Committee had met on Thursday, February 10, 1983, at 9:45 a.m., in the Board Room of the University Center. He gave the following report:

The Committee considered and approved Item G, Proposal to Name Physical Component: Greek Row, SIUC; Item H, Project Approval and Selection of Architect: Replacement of Heating and Cooling Piping, Mae Smith Hall, SIUC; and Item I, Project Approval and Selection of Architect: Small Group Housing Roof Replacements, SIUC. The Committee recommended that Items G, H, and I be included in the Board's omnibus motion. A discussion and a review by the Chancellor of the capital budget recommendations and the itemization thereof was held, as well as comment by the Chancellor of the status of the Library Storage Facility at SIUC. It is expected that the report from the Capital Development Board on the Library Storage Facility will be received in time for the next meeting. The Theater Performance Facility was discussed.

Mr. Elliott, Chairman of the Finance Committee, said that the Committee had met in the International Room of the University Center at 8:00 a.m. that morning. He gave the following report:

The Committee considered and approved Item J, Master Contract With the Southern Illinois University Foundation, SIUC, and asked that that item be included in the Board's omnibus motion. The Committee received an update on the student aid activities audit at Carbondale. Item L, Authorization to Reduce Workweek, was not ready. The Committee received a Notice of Proposed Tuition Rate Increases for Fiscal Year 1984, which is Item M on the Board's agenda. A Summary of the IBHE Operating Budget Recommendations for Fiscal Year 1984, Item N (1) was received and discussed. The Financial Audit for Southern Illinois University for June 30, 1982, was received and noted. The Committee received reports on Series K Construction Fund completion and remote banking activities. Concerning the remote banking activities, one account had been opened in the Nepal Bank Limited in Katmandu, Nepal. The Finance Committee recommends that the following fee increases be adopted: Item O, Increase in

Student Welfare and Activity Fee, SIUE; Item P, Increase in University Housing Rental Rates, SIUE; Item Q, Increase in University Center Fee, SIUE; and Item R, Increase in Textbook Rental Fee, SIUE. On the Finance Committee's agenda for next month will be an update on computing activities.

The Chair recognized Ms. Ann Greeley, the President of the SIUC Graduate Student Council, who is attending her first meeting.

The Chair explained the procedure for the Board's omnibus motion, and he proposed that, after discussion, there would be taken up the following matters:

REPORTS OF PURCHASE ORDERS AND CONTRACTS,
NOVEMBER AND DECEMBER, 1982, SIUC AND SIUE

In accordance with III Bylaws 1, and procedures effective April 1, 1980, summary reports of purchase orders and contracts awarded during the months of November and December, 1982, were mailed to the members of the Board in advance of this meeting, copies were placed on file in the Office of the Board of Trustees, and these reports are hereby submitted for information and entry upon the minutes of the Board with respect to the actions of the Executive Committee.

PROPOSAL TO NAME PHYSICAL COMPONENT: GREEK ROW, SIUC

Summary

This matter proposes that the group of buildings commonly known as Small Group Housing on the Carbondale campus be formally named Greek Row.

Rationale for Adoption

The planning for these fifteen buildings was started in 1955 as a response to rapid increases in enrollment coupled with the knowledge that the local supply of suitable housing for organized groups of students was significantly short of the imminent need. Phase I consisted of nine buildings, which were first occupied in March, 1960. The remaining six buildings comprised Phase II, which were opened in December, 1962.

These buildings were initially occupied by University-recognized sororities and fraternities. For the most part, this intended use has been maintained as consistently as possible. At the present time, ten of the buildings serve as dormitories for organized groups of students, and five buildings provide facilities for various administrative functions.

In recognition of the original purpose for which these buildings were constructed and to promote an awareness among the campus community of the significant contributions made by the various Greek organizations to the entire student body and to the University, this request for a formal designation as Greek Row is being submitted at this time.

Considerations Against Adoption

University officers are aware of none.

Constituency Involvement

This recommendation is the result of nominations received by the President's Advisory Committee on Naming University Facilities, SIUC, the committee having constituency representation. Pursuant to the rules of the advisory committee, this recommendation has the support of the groups which use the facility to be named.

Resolution

WHEREAS, The Board of Trustees has adopted a policy on the naming of physical components of the University; and

WHEREAS, The President, SIUC, recommends to the Chancellor the naming of this physical component;

NOW, THEREFORE, BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That:

- (1) The group of fifteen buildings commonly known as Small Group Housing, SIUC, be named Greek Row in recognition of the

original planned use of these buildings, and to recognize the contributions made by the Greek organizations to the welfare of all students and to the total University.

- (2) The President of Southern Illinois University at Carbondale be and is hereby authorized to take whatever action may be required in the execution of this resolution in accordance with established policies and procedures.

PROJECT APPROVAL AND SELECTION OF ARCHITECT: REPLACEMENT OF HEATING AND COOLING PIPING, MAE SMITH HALL, SIUC

Summary

This matter proposes project and budget approval for the replacement of the heating and cooling piping in Mae Smith Hall, Brush Towers Residence Halls, SIUC.

It further requests permission for the plans and specifications to be prepared by the Physical Plant Engineering Services.

The estimated total cost of this project is \$250,000. Funding will be from housing revenues through the East Campus-Business account. State appropriations will not be used.

Rationale for Adoption

The Brush Towers Residence Halls were opened in June, 1968. The galvanized iron pipe that was originally installed for heating and cooling purposes has been a cause of repeated problems. These problems were first recognized by the Board of Trustees at its meeting of May 14, 1981, when it gave its approval to replace the heating and cooling piping in Schneider Hall.

The project requested herein has been brought about by identical problems of corrosion in the heating and cooling piping in all three wings of Mae Smith Hall. Sufficient funding is presently available, and in order to insure work completion during the summer break, this project is being submitted for approval at this time.

Approval of the Illinois Board of Higher Education is not required because this is a maintenance and repair project.

Considerations Against Adoption

University officers are aware of none.

Constituency Involvement

Because this project is primarily a matter of building maintenance in an area not supported by state funds, the constituency heads per se were not involved. This project has had the involvement and recommendation of the Director of Housing, the Vice-President for Student Affairs, the Vice-President for Campus Services, the Director of Facilities Planning, and the Director of the Physical Plant, SIUC.

Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That:

- (1) The project to replace the heated and chilled water piping used for room temperature control in Mae Smith Hall in the Brush Towers Residence Halls housing area, SIUC, be and is hereby approved at an estimated cost of \$250,000.
- (2) Funding for the contracts and contingency of this project shall be from housing revenues through the East Campus-Business account.
- (3) Upon recommendation of the Architecture and Design Committee, authorization for use of Physical Plant personnel for architectural and engineering work is granted.
- (4) The President of Southern Illinois University at Carbondale be and is hereby authorized to take whatever action may be required in the execution of this resolution in accordance with established policies and procedures.

PROJECT APPROVAL AND SELECTION OF ARCHITECT:
SMALL GROUP HOUSING ROOF REPLACEMENTS, SIUC

Summary

This matter proposes project and budget approval for the replacement of roofs on nine buildings in the Small Group Housing area. It further requests authority to use Physical Plant Engineering Services for the design work.

The estimated cost is \$240,000. Funding for this work will come from two sources: housing revenues through the Group Housing account for the eight dormitories, and state appropriations through the Major Repairs account for the office building.

Rationale for Adoption

Beginning in September, 1978, the University recognized the need to replace the roofs on many of its dormitories. Six projects have been completed which provided new roofs on thirty-four of the fifty-two buildings in the Thompson Point, Southern Hills, Brush Towers, and University Park housing areas.

This request is a continuation of that practice, and is intended to provide new roofs on nine buildings in the Small Group Housing area. The buildings are: Thalman Hall, Fulkerson Hall, Barber Hall, Stein Hall, Caldwell Hall, Scott Hall, Crawford Hall, Slater Hall, and Kaplan Hall (Building Nos. 101, 102, 103, 104, 105, 106, 107, 109, and 114).

Eight of the nine buildings are dormitories for organized student groups. The funding for the work on these eight buildings will come from student fees through the Group Housing account. Because adequate funding is available in the Group Housing account to fund the estimated cost of work on six of the eight dormitories, the bid documents will contain six dormitories in the base bid and the remaining two dormitories will be additive alternates.

The one building remaining in this project is Thalman Hall (Building No. 101), and it is occupied by the General Accounting Office. State appropriations through the Major Repairs account will be used to fund this portion of the project.

This project does not require the approval of the Illinois Board of Higher Education because it is a maintenance and repair project.

Considerations Against Adoption

University officers are aware of none.

Constituency Involvement

Because this project is primarily a matter of building maintenance, the constituency heads per se were not involved. This project has had the involvement and recommendation of the Director of Housing, the Vice-President for Student Affairs, the Vice-President for Campus Services, the Director of Facilities Planning, and the Director of the Physical Plant, SIUC.

Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That:

- (1) The project to replace the roofs on nine buildings in the Small Group Housing area, Building Nos. 101, 102, 103, 104, 105, 106, 107, 109, and 114, be and is hereby approved at an estimated cost of \$240,000.
- (2) Funding for the contracts and the contingency of this project shall be from housing revenues through the Group Housing account for the eight dormitories, and from the Major Repairs account for the office building, No. 101.
- (3) Upon recommendation of the Architecture and Design Committee, authorization for use of Physical Plant personnel for architectural and engineering work is granted.
- (4) The President of Southern Illinois University at Carbondale be and is hereby authorized to take whatever action may be required in the execution of this resolution in accordance with established policies and procedures.

MASTER CONTRACT WITH THE SOUTHERN ILLINOIS
UNIVERSITY FOUNDATION, SIUC

Summary

This matter proposes approval of a Master Contract between the Board of Trustees and the Southern Illinois University Foundation for Southern Illinois University at Carbondale. This contract would replace the contract previously approved with the Foundation, and would implement recently approved Legislative Audit Commission University Guidelines 1982 with respect to "university-related organizations." The contract provides, among other things, that the Foundation will undertake the major responsibility for planning, implementation, and coordination of all fund-raising activities on behalf of the University at Carbondale, in consultation with the President of the University. The contract further calls for payment by each party for services provided by the other in accordance with an annual budget to be approved by both parties.

Rationale for Adoption

A formal contract between the University and the Foundation was first approved in 1974 and, as amended, has governed the relationship between the two entities since that time. The proposed new contract would provide for the Foundation to continue many of the services it has performed for the University in the past, and to undertake the additional services related to all fund-raising activities on behalf of Southern Illinois University at Carbondale. The placing of such responsibility with the Foundation would result in centralization of fund-raising efforts on behalf of the University, and is consistent with the role of Foundations at many other large universities. The Foundation Board of Directors has agreed to perform such additional services for the University, and has recently authorized a new position of President as the chief operating officer of the Foundation. If the proposed contract is approved by the Board of Trustees and the Foundation Board of Directors, current SIUC Vice-President for University Relations and Development, Stanley R. McAnally, has agreed to assume the post of Foundation President. Under the contract, the Foundation President would also provide consultation and planning assistance to the University's Executive Director of University Relations and Director of Alumni Services.

The proposed contract also will serve to implement University Guidelines 1982 recently approved by the Legislative Audit Commission (LAC). Those Guidelines provide that the relationship between a university and a "university-related organization" is to be contained in a written contract between the university and the organization. Under the proposed contract, the Foundation will be subject to the LAC University Guidelines 1982. The LAC University Guidelines 1982 were adopted by the Board of Trustees as operating policy on December 9, 1982, with implementation to be achieved no later than June 30, 1983.

Under the proposed contract, the University will pay the Foundation annually for its services a sum not to exceed the Foundation's cost of providing the services, and the Foundation will pay the University for the use of all facilities and services it receives from the University, either at rates

charged other users by the University, or at the cost of furnishing such services. All such costs shall be detailed in an annual budget which will be approved by the President of SIUC. Copies of the approved budget will be provided to the Chancellor and members of the Board of Trustees' Finance Committee.

The proposed contract and resulting assumption of fund-raising responsibility by the Foundation will serve to consolidate and strengthen the fund-raising program for the benefit of the University, and further serve to enhance the efforts and commitment of the Foundation Board of Directors to a strong development program for the University.

Considerations Against Adoption

University officers are aware of none.

Constituency Involvement

This matter has been under discussion by representatives of the University and the Foundation for several months. The Foundation Board of Directors has authorized establishment of the position of Foundation President and the Executive Committee of the Foundation Board has approved the proposed agreement in principle. The contract has been reviewed by and had input from the Office of the Chancellor. The development of this matter has not required the direct involvement of the University's constituency groups.

Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That:

- (1) The Master Contract between the Board of Trustees of Southern Illinois University and the Southern Illinois University Foundation be and is hereby approved as presented to the Board this date;
- (2) The President of Southern Illinois University at Carbondale is authorized to execute the agreement in the name of the Board of Trustees, to approve annual budgets for services to be performed in connection with the contracts, copies of such budgets to be provided to the Chancellor and members of the Board of Trustees' Finance Committee, and to take whatever further action may be required in the execution of this resolution in accordance with established policies and procedures.

Mr. Norwood moved the reception of Reports of Purchase Orders and Contracts, November and December, 1982, SIUC and SIUE; the ratification of Changes in Faculty-Administrative Payroll, SIUC and SIUE; and the approval of Minutes of the meetings held December 8 and 9, 1982; Proposal to Name

Physical Component: Greek Row, SIUC; Project Approval and Selection of Architect: Replacement of Heating and Cooling Piping, Mae Smith Hall, SIUC; Project Approval and Selection of Architect: Small Group Housing Roof Replacements, SIUC; and Master Contract With the Southern Illinois University Foundation, SIUC. The motion was duly seconded. Student Trustee opinion in regard to this motion was indicated as follows: Aye, Stan Irvin, John Rendleman; nay, none. The motion was carried by the following recorded vote: Aye, Ivan A. Elliott, Jr., Carol Kimmel, William R. Norwood, Harris Rowe, A. D. Van Meter, Jr., George T. Wilkins, Jr.; nay, none.

Under Reports and Announcements by the President, SIUC, President Somit recognized Ms. Ann Greeley, newly-elected President of the Graduate Student Council, and Dr. Barbara Hansen, Dean of the Graduate School and Associate Vice-President for Research at SIUC. President Somit stated that Dr. Hansen will be a full professor in the Departments of Physiology and Psychology. Dr. Somit reported that there will be a new student trustee next month due to Stan Irvin's resignation. The campus elections for student trustee will be held on Monday, February 21, 1983. Dr. Somit reported that the tenth day enrollment figures for Spring Semester at SIUC are almost exactly the same as they were for last year; i.e., a drop of 98 students on an enrollment of 22,465. He added that the drop is less than the normal spring to fall decline.

The Chair remarked that Item L, Authorization to Reduce Workweek [Amendment to 2 Policies of the Board C], would be withdrawn from the Board's agenda. Information will be furnished to the Board and it will be discussed at the next month's meeting.

The following matter was presented:

NOTICE OF PROPOSED TUITION RATE INCREASES FOR FISCAL YEAR 1984

In accord with its established policies, the Illinois Board of Higher Education at its meeting of January 4, 1983, formally recommended a 10 percent increase in tuition at public universities for FY-84, an increase which is commensurate with the Higher Education Price Index for Fiscal Year 1982. This recommended increase will provide about \$13.7 million of a total proposed FY-84 increase amounting to about \$85.7 million for public universities.

The balance of this matter provides a display of tuition and required fees at SIU over the past twelve years, a presentation of current and projected FY-84 academic year tuition rates, and a comment on the characteristics of the tuition increase situation. Action by the Board of Trustees on tuition levels for FY-84 is necessary as soon as possible to support appropriation procedures in the forthcoming legislative session.

SIU System Tuition and Required Fees Since Fiscal Year 1972

Since Fiscal Year 1972, tuition and required fees at SIUC and SIUE have increased by 111 and 91 percent respectively; these increases are smaller than the 142 percent increase in the Consumer Price Index and the 114 percent increase in the Implicit Price Deflator for the GNP for the same period. Below is a listing of the academic-year tuition for a full-time resident undergraduate student for Fiscal Year 1972 through Fiscal Year 1983 (not included are the additional costs of housing, books and supplies, travel, incidental costs of living, etc.):

<u>SIUC</u>	<u>Tuition</u>	<u>Required Fees</u>	<u>Total Tuition and Fees</u>
1971-72	\$429.00	\$145.50	\$ 574.50
1972-73	429.00	160.50	589.50
1973-74	429.00	151.50	580.50
1974-75	428.00	150.00	578.00
1975-76	428.00	171.50	599.50
1976-77	428.00	171.50	599.50
1977-78	524.00	218.50	742.50
1978-79	524.00	218.50	742.50
1979-80	574.00	283.80	857.80
1980-81	622.00	320.10	942.10
1981-82	703.20	346.80	1,050.00
1982-83	810.00	400.00	1,210.00

<u>SIUE</u>	<u>Tuition</u>	<u>Required Fees</u>	<u>Total Tuition and Fees</u>
1971-72	\$429.00	\$145.50	\$ 574.50
1972-73	429.00	157.00	586.00
1973-74	429.00	165.00	594.00
1974-75	429.00	165.00	594.00
1975-76	429.00	169.00	598.00
1976-77	429.00	171.00	600.00
1977-78	519.00	171.00	690.00
1978-79	519.00	171.00	690.00
1979-80	567.00	222.90	789.90
1980-81	615.00	250.35	865.35
1981-82	696.00	259.35	955.35
1982-83	798.00	296.70	1,094.70

Fiscal Year 1984 Tuition Rates

The attached table provides a summary of the projected FY-84 academic-year tuition rates at a general 10 percent increase level. The recommended rates were determined by SIUC and SIUE to be those necessary to generate the tuition dollars called for by the IBHE recommended funding level in the SIU operating budget for FY-84.

Comment

Review of tuition increase possibilities for FY-84 leaves no really desirable alternatives. IBHE budget formulation policies mandate a tuition increase derived from cost-of-living indexes, and persistent inflation requires persistent tuition increases in the IBHE budget recommendations. Thus the 10 percent increase recommended by the IBHE is in practice a minimum acceptable increase on the basis of well-established state higher education policy. But that level of increase reflects only the impact of inflation; it does not recognize the budgetary problems brought about by other forms of resource scarcity caused by the limitations of diminished state revenues and an ailing economy.

Specifically, IBHE budgeting practices aimed at adjusting to the ailing economy and to the scarcity of state resources include such measures as the tuition revenue decrease adjustment, the negative-cost adjustments, reduction in funding for health programs, and utility increases which fall short of predictable known needs. All of these devices are part of a legitimate effort by the IBHE to distribute funds equitably and fairly, and they are necessary because of diminished state resources for use by higher education institutions. These measures mean that higher education in general, and The Southern Illinois University System in particular, is in desperate need of additional resources merely to maintain an acceptable level of funding.

Needed are funds to support development in the economic health of the state; programs like engineering, computer training, agriculture, business are positive contributions to the area for which funding must be supplied. Equipment

is a vital support and teaching factor in these and other programs and it must be up-dated, renewed, or acquired to keep pace with the striking technological developments of our time. Salaries are vital and must keep pace as closely as possible with inflation and competitive pressures. Utility funding from the state is acknowledgedly insufficient to meet the known need.

The consequences of making no tuition increase at all, or even an increase below the 10 percent level recommended by the IBHE, are straightforward and plain: such action would constitute a violation of a policy formulated by a state agency which is supposed to guide higher education budget making. In appropriation action the legislature could seriously question such a posture. In addition, the immediate practical effect of no tuition increase would be the loss of \$2.7 million in budgeted funding. A loss of funds of this magnitude would be slightly less than all of the increases recommended for SIU by IBHE for inflation costs and utility increases. It would be approximately equivalent to all SIU new program and institutional support money. It would be the equivalent of 2.4 percent in salary increases for the entire University System.

A 10 percent increase in tuition for the SIU System amounts to \$2.7 million. If the level of income funding included in the IBHE budget recommendations is not achieved, then the System faces the consequences of standing still in its efforts to meet its educational responsibilities while other systems move forward in dealing with their problems because more funding is available through their tuition increase action.

Specifically, however, the alternatives for tuition increases are quite limited. In the first place, there is no perfect solution: the dollars to be generated by any tuition increase will not provide a complete answer to the problem of scarce resources unless the increase were impossibly high (or perhaps not even then). In the second place, the increase level being recommended to the three other senior systems provides a significantly helpful level of additional resources and has the added political advantage of conforming to a statewide practice in increases and thus of not drawing special attention to an exception to the pattern of the majority of the systems. Its disadvantage, of course, is the additional cost to be met by the student; that disadvantage is an unhappy and difficult problem which marks any tuition increase in a time when some increase is absolutely necessary.

These considerations lead to the conclusion that the welfare of the System and the Universities which make up the System will best be served by a tuition increase level which supplies desperately needed resources. A tuition increase is one way The Southern Illinois University System can derive the resources necessary to meet its responsibilities to the state, to its faculty and staff, and to its students.

Table 1
Southern Illinois University System
Current and Projected Academic Year Tuition Rates

	<u>FY-83 Tuition Rate</u>	<u>Recommended Increase</u>	<u>FY-84 Tuition Rate</u>
Full-Time Resident Students ^(a)			
SIUC			
Undergraduate and Graduate	\$ 810.00	\$ 84.00	\$ 894.00
Law	960.00	96.00	1,056.00
Medicine ^(b)	3,381.00	339.00	3,720.00
SIUE			
Undergraduate	798.00	84.00	882.00
Graduate	858.00	87.00	945.00
Dental	1,575.00	159.00	1,734.00
Cost Recovery Program at SIUC			
Full-Time Student	774.00	78.00	852.00
Extension Tuition at SIUE			
Per Quarter Hour of Credit	14.00	1.00	15.00

(a) Non-resident students are charged three times the relevant resident rate.

(b) Current total tuition is 9 x \$1,127.00 or \$10,143.00; proposed tuition will be 9 x \$1,240.00 or \$11,160.00.

Chancellor Shaw stated that a 10 percent tuition increase for undergraduate, graduate, and professional students is being proposed. He reported that this is at the level recommended by the IBHE, and accords with its established policy of pegging the next year's tuition increase to the previous year's inflation as measured by the Higher Education Price Index. He pointed out that projections indicate that the proposed increase would generate approximately \$2.7 million and, in addition to following the IBHE's policy, we are very concerned that these dollars be present in our budget; the immediate practical effect of not having these dollars for Fiscal Year 1984 would be the loss of those funds, for even in the best of situations, they will not be replaced by General Revenue Fund dollars. He characterized the new Income Fund monies anticipated for Fiscal Year 1984 as: just a bit below all funds recommended for SIU by the IBHE for inflation costs and utility increases; equivalent to the money necessary for all SIU new program and institutional support money; or in salary terms, a 2.4 percent salary increase.

In Governor Thompson's remarks on February 8, Chancellor Shaw reported the Governor saying that if there was no tax increase then we could expect the General Revenue Fund for higher education to be decreased by \$100 million, which is about a 10 percent reduction for SIU; approximately \$12.5 million for our System. He concluded by noting that we can only hope that all we need to go in with at this time is a 10 percent tuition increase.

Mr. Rowe complimented the administrators and both campuses for being prepared for the cutback which indeed came to pass.

Mr. Jerry Cook, President, Undergraduate Student Organization, SIUC, made the following statement:

On behalf of the undergraduates at Southern Illinois University at Carbondale, the USO is philosophically opposed to any tuition increase. However, this year the USO is addressing this issue from an alternative

perspective--an alternative we have not utilized in years past. First, we recognize that decisions made at the state level, namely, the IBHE, the General Assembly, and the Governor, do reflect into realities at this level. The students would like to join the many who have finally agreed that the time has come to seek additional resources for higher education. Over the past several weeks, I have been aggressively collecting information on the matter to educate not only myself and the members of USO, but the student leaders campus-wide. We stand ready to contribute substantively to this cause. The consensus was unanimous that marching and protesting emotionally will do nothing to resolve higher education's financial exigency. We hope to present at next month's meeting a plan that would genuinely contribute to these efforts. I would like to end by quoting President John F. Kennedy, "Our progress as a nation can be no swifter than our progress in education."

The Chair recognized Ms. Ann Greeley, President of the Graduate Student Council, SIUC. She stated that the Graduate Student Council philosophically opposed this tuition increase, but it did feel that this year it had a clear understanding of the budgetary constraints being placed on SIU, and its members will continue to work with the undergraduates to try to understand alternatives to tuition increases. She said that the GSC hopes that any tuition increases would be used to directly benefit students in terms of programs and services.

Mr. Stan Irvin remarked that as a representative to the IBHE he understands that we really don't dictate our tuition hikes; it is given to us by the IBHE and other sources, so we are faced with a situation that is sort of out of our hands. He suggested that over the past few years, there has seemed to be a philosophy of taxing the users for the needed increase in revenue for education, and he thought it should be made clear that education benefits more than just the students; that the business community, farmers, all of the areas of the state benefit by the revenue that goes to education. On the one hand he stated that he was opposed to tuition increases, but on the other, he wasn't completely happy with the attitude of students; if students expect education to continue to benefit them, then the message has to get across to get behind the efforts of the Board and of the administration to increase funding.

The Chair noted that this item will be on the Board's agenda next month.

Under Reports and Announcements by the Chancellor of The Southern Illinois University System, the following report was presented to the Board for information:

SUMMARY OF THE IBHE OPERATING BUDGET RECOMMENDATIONS FOR FISCAL YEAR 1984

The Illinois Board of Higher Education at its January 4, 1983, meeting approved a Fiscal Year 1984 operating budget recommendation of \$1.359 billion for higher education. This budget contains increases of \$142.0 million for all components of higher education, an 11.7 percent increase from Fiscal Year 1983. Of this increase, \$85.7 million is recommended for universities, an increase of 10.3 percent from Fiscal Year 1983 appropriations of \$833.5 million. Attached as Table I is a summary of increases for all components of higher education.

Major features of the recommendations for universities include:

ADJUSTMENTS TO THE FY-1983 APPROPRIATION BASE

Salary Annualization

This adjustment provides funds (on 90 percent of base) to annualize the cost of the 3 percent salary increase appropriated for faculty and staff in Fiscal Year 1983.

Comparative Cost Analysis

On the basis of an IBHE analysis of instructional costs, a negative adjustment to the budget base is recommended for each university that showed an overfunding exceeding 5 percent of that university's adjusted instructional cost base. The adjustment equals 33.3 percent of the overfunding amount indicated by the IBHE cost analysis. Of the four universities affected, SIUE received the largest budget base adjustment, a reduction of \$497,600.

Implementation of Financial Guidelines

These adjustments reflect changes in the scope of certain self-supporting university activities, such as instructional programs purchased by a corporation or offered on a military base. Since Fiscal Year 1980, such activities have been included in the appropriations process in order to implement the Financial Guidelines of the Legislative Audit Commission. Revenues from these activities are deposited into the appropriate university Income Fund and expenditures are made from appropriations passed by the General Assembly. Adjustments to the appropriations base and to the estimated revenues to be deposited into the Income Fund are frequently required when these programs become larger or smaller. SIUC and SIUE were recommended for positive base adjustments of \$115,600 and \$120,800 respectively.

Adjustments for Loss of Tuition Revenues

Negative base adjustments totaling \$2,232,700 are recommended in order to reflect the loss of tuition revenues due to declining student enrollments in Fiscal Year 1983 and anticipated enrollment decreases in Fiscal Year 1984. Without these adjustments General Revenue Funds would replace the tuition revenues lost due to enrollment decreases.

Decreases in enrollments during Fiscal Year 1983 are not reflected in the Fiscal Year 1982 comparative cost analysis. Declining enrollments, however, will contribute to higher unit costs in those institutions which are already above the statewide average. For this reason, tuition revenues lost due to Fiscal Year 1983 enrollment decreases have not been replaced at campuses where Fiscal Year 1982 costs are more than 2.5 percent above average. This adjustment will help avoid the need for large comparative cost reductions in later years.

Base adjustments are also recommended to avoid replacing tuition revenues lost due to projected enrollment decreases in Fiscal Year 1984. Those institutions which have lower than average Fiscal Year 1982 instructional costs have been exempted from this base adjustment.

SIUE is being recommended for a base reduction of \$34,400 based upon its FY-83 enrollment decrease, while SIUC is being recommended for a base reduction of \$798,400 based upon its projected loss of tuition revenue in FY-84.

Health Program Base Adjustments

Based upon a recent review of education for the health professions, the IBHE has adopted resolutions to the effect that medical school enrollments should not exceed 1980 entering class levels, dental enrollments should be reduced, and future programmatic initiatives in health should be financed within the existing resources committed to these programs. Accordingly, the Fiscal Year 1984 recommendations include base adjustments to existing programs in medicine and dentistry to reflect enrollment decreases and to help finance programmatic improvements.

The negative base adjustment of \$250,000 to the Southern Illinois University School of Medicine reflects a reduction of previously financed enrollment increases. A negative adjustment of \$200,000 is recommended for the Southern Illinois University School of Dental Medicine to reflect savings of \$125,000 from planned enrollment decreases and \$75,000 from program cost reductions. A negative adjustment of \$250,000 is recommended for the University of Illinois-Chicago Health Sciences Center campus for savings due to decreases in dental enrollments.

Tuition Waiver Adjustments

In the Spring of 1971 the Illinois Board of Higher Education adopted a policy to reduce the number of institutional tuition waivers to 2 percent of undergraduate student enrollment. Statutory waivers and waivers for civil service staff are excluded from this limitation. The budget recommendations

include base adjustments to three universities where anticipated Fiscal Year 1984 institutional waivers would exceed 2 percent of tuition revenues. SIUC is being recommended for a negative base adjustment of \$404,600. The effect of these adjustments is to assure that State appropriations do not provide indirect support for tuition waivers above the 2 percent guideline.

Other Adjustments

Two negative technical adjustments are being recommended for vacated space at SIUC (\$216,500) and for nonrecurring activities at SIUE (\$65,000).

Also, SIUC is being recommended for a negative base adjustment of \$194,900 because of its allocation of off-campus program tuition revenue to their cost recovery programs during FY-83. This adjustment relates to the overhead policy for cost recovery programs which was approved by the SIU Board of Trustees at its December 9, 1982, meeting. The IBHE staff has agreed to discuss a new overhead policy for cost recovery programs with us, thus this recommended adjustment will be a subject of future discussions.

RECOMMENDED INCREASES

Salary Increases

The 8 percent (on 95 percent of base) being recommended will, hopefully, offset inflation projected for FY-84 and begin to restore the purchasing power and relative competitiveness of university salaries lost in Fiscal Year 1983 and earlier years.

General Cost

The increase being recommended for this portion of universities' budgets is 6 percent. This percent will offset currently projected cost increases for FY-84, but it will not address our backlog of needs accumulated in recent years.

Utility Cost

The cost increases recommended for specific campuses are based upon projected increases of 20 percent for natural gas, 15 percent for electricity, 12 percent for steam, 8 percent for fuel oil, and 6 percent for coal and other utility expenditures. The average utility rate increase recommended for each university varies depending upon the mix of fuels used at each campus.

Utility cost continues to be a major concern for SIU. Even with the efforts made to conserve energy usage, we have had to reallocate funds from other university activities to meet rising utility costs.

Physical Plant Maintenance for New Buildings

A total of \$1,690,200 is recommended for the operation and maintenance of new buildings which will be opened during Fiscal Year 1984. Funds are provided at the rate of \$1.79 per gross square foot for operating costs of these buildings, excluding utilities. Additional funds are provided for utilities based upon an analysis of projected utility costs for each building.

Program and Institutional Support

A total of \$15,192,200 is recommended for program and institutional support at public universities. This recommendation has four primary objectives: (1) to revitalize engineering programs; (2) to respond to shifts in student demand toward high cost disciplines; (3) to enhance the contribution of the State's universities to economic development; and (4) to respond to educational needs in underserved geographical regions of the State, particularly in the area of health professions education. These objectives are related in the sense that high demand disciplines such as engineering, business, and computer science also are the fields in which industry is seeking both trained employees and technological advancement.

SOME COMPARISONS AND NOTES

The attached Table II summarizes the IBHE FY-84 operating budget recommendations for each university system; Table III summarizes these recommendations for SIUC, SIUE, and the Office of the Chancellor. From these tables several comparisons can be made. Most noteworthy, probably, is the fact that while universities on the average are being recommended for a 10.3 percent net change the SIU System is being recommended for a net change of 9.2 percent. The largest part of this difference (.9 percent) is accounted for by specific adjustments made to our FY-83 appropriation base, which can be detailed as follows:

1. The comparative cost adjustment for SIUE accounts for .2 percent of the difference.
2. The FY-84 tuition revenue decrease adjustment for SIUC accounts for .3 percent of the difference.
3. The reductions associated with funding adjustments for the medical and dental schools account for .2 percent of the difference.
4. The tuition waiver adjustment for SIUC accounts for .2 percent of the difference.

Recommended increases account for the remaining .2 percent of the 1.1 difference. While our recommended increases are .5 percent above those for the Board of Governors and the Board of Regents, because of operation and maintenance for new buildings, they are .7 percent below those of the University of Illinois. The larger than average increase being recommended for the University of Illinois is consistent with the priorities established for recommendations for program and institutional support.

In addition to the \$170.7 million being recommended for SIU as shown on Table III, two other items of interest shown on Table I should be noted. Retirement contributions are being recommended at the gross benefit payout level, resulting in a \$12.2 million recommendation for SIU. To achieve funding at the gross benefit payout level for all of higher education will require an estimated increase of \$44.1 million above the 1983 appropriation level. The second additional item is that an appropriation for IBA rental payments will not be needed for FY-84, resulting in a savings of \$20.5 million.

Table I
SUMMARY OF IBHE FY-84 OPERATING BUDGET RECOMMENDATIONS FOR HIGHER EDUCATION

Resource Requirements	FY-83		FY-84		Recommended Increases	
	Appropriations		Recommendations		Dollar	Percentage
Universities	\$ 833,546.9	\$	919,232.9	\$	85,686.0	10.3
Community Colleges	150,169.3		167,787.9		17,618.6	11.7
Illinois State Scholarship Commission	134,226.2		146,460.1		12,233.9	9.1
Financial Assistance to Private Institutions	11,000.0		11,869.0		869.0	7.9
Health Education Grants	16,868.3		18,516.4		1,648.1	9.8
Higher Education Cooperation Act.	1,163.6		1,349.3		185.7	16.0
Board of Higher Education	1,563.9		1,716.7		152.8	9.8
Retirement	48,255.3		92,340.5		44,085.2	91.4
IBA Rentals	<u>20,523.1</u>		<u>-0-</u>		<u>(20,523.1)</u>	<u>-</u>
Total	<u>\$1,217,316.6</u>		<u>\$1,359,272.8</u>		<u>\$141,956.2</u>	<u>11.7</u>
<u>Source of Appropriated Funds</u>						
General Revenue Fund	\$1,006,762.7		\$1,136,790.8		\$130,028.1	12.9
Universities Income Fund	158,923.1		168,899.0		9,975.9	6.3
Other	51,630.8		53,583.0		1,952.2	3.8

Table II
SUMMARY OF IBHE FY-84 OPERATING BUDGET RECOMMENDATIONS BY UNIVERSITY SYSTEM

(in thousands of dollars)	Board of Governors	Board of Regents	Southern Illinois University	University of Illinois	Total
FY-83 Appropriations	\$139,360.0	\$147,963.6	\$156,362.2	\$389,861.1	\$833,546.9
Adjustments to FY-83 Approp.					
Salary Annualization	1,412.9	1,512.8	1,600.7	4,040.6	8,567.0
Comparative Cost	(311.6)	(260.6)	(497.6)		(1,069.8)
Implementation of Financial Guidelines		297.8	236.4	74.0	608.2
FY-83 Enrollment Decrease	(500.4)	(128.4)	(34.4)		(663.2)
FY-84 Tuition Revenue Decrease	(283.0)		(798.4)	(488.1)	(1,569.5)
Vacated Space			(216.5)	(34.1)	(250.6)
Other*	(413.0)		(1,114.5)	(505.2)	(2,032.7)
Total Adjustments	(95.1)	1,421.6	(824.3)	3,087.2	3,589.4
Percent of Recommended Adjustments	(.1)	1.0	(.5)	.8	.4
Recommended Increases					
Salary	8,097.8	8,518.6	8,994.8	23,018.1	48,629.3
General Cost	1,351.3	1,497.8	1,677.0	3,027.9	7,554.0
Utility Cost	1,273.3	1,569.8	1,228.9	4,958.9	9,030.9
O&M New Buildings		7.5	783.5	899.2	1,690.2
Program and Institutional Support	2,042.6	1,964.1	2,481.8	8,703.7	15,192.2
Total Increases	12,765.0	13,557.8	15,166.0	40,607.8	82,096.6
Percentage of Recommended Increases	9.2	9.2	9.7	10.4	9.9
Net Change from FY-83	12,669.9	14,979.4	14,341.7	43,695.0	85,686.0
Percentage of Net Change	9.1	10.1	9.2	11.2	10.3
FY-84 Appropriation Recommendation	\$152,029.9	\$162,943.0	\$170,703.9	\$433,556.1	\$919,232.9
*Other (Detail)					
Coal Conversion Savings	(413.0)				(413.0)
Allocation of FY-83 Off-Campus Program Tuition			(194.9)		(194.9)
Reduction in Planned Medical Enrollments			(250.0)		(250.0)
Cost Reduction - Dental Enrollment			(200.0)		(200.0)
FY-84 Undergraduate Institutional Tuition Waiver Adjustment			(404.6)	(250.0)	(659.8)
Nonrecurring Activities			(65.0)	(255.2)	(65.0)

Table III

SUMMARY OF IBHE FY-84 OPERATING BUDGET RECOMMENDATIONS
FOR SOUTHERN ILLINOIS UNIVERSITY

(in thousands of dollars)	SIUC	SIUE	Office of the Chancellor	Total
FY-83 Appropriations	\$110,631.5	\$44,775.2	\$ 955.5	\$156,362.2
Adjustments to FY-83 Approp.				
Salary Annualization	1,113.0	478.9	8.8	1,600.7
Comparative Cost		(497.6)		(497.6)
Implementation of Financial Guidelines	115.6	120.8		236.4
FY-83 Enrollment Decrease		(34.4)		(34.4)
FY-84 Tuition Revenue Decrease	(798.4)			(798.4)
Vacated Space	(216.5)			(216.5)
Allocation of FY-83 OffCampus Program Tuition	(194.9)			(194.9)
Reduction in Planned Medical Enrollments	(250.0)			(250.0)
Cost Reduction-Dental Enrollment		(200.0)		(200.0)
FY-84 Undergraduate Institutional Tuition Waiver Adjustment	(404.6)			(404.6)
Nonrecurring Activities		(65.0)		(65.0)
Total Adjustments	(635.8)	(197.3)	8.8	(824.3)
Percent of Recommended Adjustments	(.6)	(.4)	.9	(.5)
Recommended Increases				
Salary	6,270.1	2,675.9	48.8	8,994.8
General Cost	1,260.7	397.5	18.8	1,677.0
Utility Cost	796.6	432.3		1,228.9
O&M New Buildings	112.4	671.1		783.5
Program and Institutional Support	1,945.7	536.1		2,481.8
Total Increases	10,385.5	4,712.9	67.6	15,166.0
Percent of Recommended Increases	9.4	10.5	7.1	9.7
Net Change from FY-83	9,749.7	4,515.6	76.4	14,341.7
Percent of Net Change	8.8	10.1	8.0	9.2
FY-84 Appropriation Recommendation	\$120,381.2	\$49,290.8	\$1,031.9	\$170,703.9
General Revenue	\$ 91,921.1	\$39,009.5	\$1,031.9	\$131,962.5
Income Fund	\$ 28,460.1	\$10,281.3	-	\$ 38,741.4

Dr. Shaw stated that a Summary of the IBHE Operating Budget Recommendations for Fiscal Year 1984 had been included in the matters accompanying the agenda. He commented that these recommendations were a step forward for higher education, for SIU, and for the state. He stated that these recommendations relate directly to the economic development in the state, particularly when we are going through a major economic change in this country, and that this budget relates directly to the development of human capital for economic development; items which amount to approximately \$1,400,000 deal directly with economic development. He added that the budget provides for an 8 percent salary increase, allows for general costs increase of 6 percent, and for utility costs increases depending on the overall utility mix. He described it as an extremely lean budget, but one which we very strongly must get behind.

Dr. Shaw also commented regarding the Summary of the IBHE Capital Budget Recommendations for Fiscal Year 1984. He pointed out that last year the IBHE had asked for \$34 million in new projects, and ultimately received \$3,224,000. He stated that this is going to be another very difficult year for capital projects. He noted that within the first category of nine projects there was one from SIUC and one from SIUE: the Carbondale item is an underground electrical distribution system and the Edwardsville item is roof replacements.

Dr. Shaw summarized the Governor's State of the State address on February 8, 1983: Governor Thompson described the revenue shortfall for 1983 as in excess of \$500 million. The first round of recisions would account for approximately \$200 million of that amount if they are allowed to proceed. Governor Thompson alluded to a number of measures that would need to be taken to compensate for the lack of income. Governor Thompson

mentioned a \$200 million cut necessary in school finance, abolishing the State's General Assistance Program, eliminating medical support for the working poor, and, of course, of interest to us, the need to reduce General Revenue dollars to higher education by approximately \$100 million. Dr. Shaw stated that if SIU were to receive its share of that reduction it would be around \$12-1/2 million or a reduction in our General Revenue Funding of approximately 10 percent. Dr. Shaw stated that we need to be sufficiently prepared if Fiscal Year 1984 does not see a significant increase in state revenues. He reported that he will be working with the Universities, the Presidents, and they in turn with their constituencies to develop means of enhancing fiscal flexibility in some areas should cuts of this nature become necessary. Dr. Shaw said that he hoped he could come back in April or May with some specific proposals after there has been appropriate consultation. He added that on the positive side of Governor Thompson's comments, Governor Thompson had described a four-year financial plan for the future economic growth in the state which included personal and corporate income tax increases, an increase in the fuel tax and liquor tax, and some off-setting tax relief, and the Governor had made several comments as to the importance of education and higher education in contributing to the quality of life in the state and enhancing economic development. Dr. Shaw stated that a more stable budgetary situation will better enable us to perform our essential roles of teaching, research, and public service, which is the foundation upon which to build a more productive state and nation.

Dr. Herbert Donow, President of the Faculty Senate, SIUC, asked Dr. Shaw, if the worst happened and we did not get the funding necessary to even begin to meet the FY-84 budget, how would we proceed.

Dr. Shaw responded that each University is going to have to work out its own problems, something similar to the following: in March the Governor will need to develop a budget that reflects known projections of income. Since the Governor cannot rely on the tax increases, he's going to have to have a budget developed which fits within the amount of revenue that exists. As has been the case every year, that will require the IBHE to downsize the requests of the universities, and the universities in turn will have to deal with that so they can have ready the necessary legislation which would permit the budget to go through. The universities will be required to deal with their own particular problems.

Dr. Shaw announced:

Pursuant to VI Bylaws 2-E I have recommended that the Board grant the respective Applications for Appeal submitted by Kuppanna Krishnan and Rex W. G. Fernando, essentially because each case involves the termination of tenured status for the grievants, who were faculty members associated with the East St. Louis campus of SIUE at which the Experiment in Higher Education program was phased out. This recommendation implies neither agreement nor disagreement with either party's position; it indicates only that the Chancellor views the matters as appropriate for consideration by the full Board. Pursuant to VI Bylaws 2-F it is appropriate for the Board to either grant or deny each of these Applications for Appeal by majority vote on a motion duly made and seconded. If either Application is denied, the administrative action which was the subject of that grievance will stand. If either Application is granted, the Board may then proceed to consider the appeal or defer consideration until its next regularly scheduled meeting. Should the Board decide to grant the appeal, I recommend that consideration of both cases be deferred until the March meeting.

Mr. Norwood moved that both appeals be granted and consideration be deferred until March in both instances. The motion was duly seconded, and after a voice vote the Chair declared the motion to have passed.

Mr. Gruny, Board Legal Counsel, provided clarification of Board Bylaws concerning oral presentations. In response to the question, he stated that pursuant to Board Bylaws no oral presentations will be made by the parties unless requested by the Board.

The following matter was presented:

INCREASE IN STUDENT WELFARE AND ACTIVITY FEE, SIUE
[AMENDMENT TO 4 POLICIES OF THE BOARD C-5]

Summary

This matter proposes an increase of \$.35 in the Student Welfare and Activity Fee, SIUE, to be effective Summer Quarter, 1983, through increasing the publications subfee.

Rationale for Adoption

The Student Welfare and Activity Fee includes seven subfees which fund specific entities or functions. The publications subfee funds part of the operating expenses of the Alestle, the student-run University newspaper. The remainder of the Alestle's operating expenses is funded through advertising revenues generated by the newspaper.

This matter proposes to increase the publications subfee by \$.35 to establish an equipment replacement sinking fund. The production equipment used by the Alestle is purchased and must be replaced periodically. Past experience indicates that equipment becomes worn and in need of replacement approximately every four years. Each of the last two times that Alestle production equipment was replaced, replacement was funded by Student Welfare and Recreation Trust Fund monies. During FY-83, \$51,152 in SWRF monies will be used to replace Alestle equipment.

When Alestle equipment replacement must again be funded, in FY 1987 or 1988, SWRF funds will probably no longer be available. Revenue generation from the publications subfee, at its present levels, and from advertising is not expected to be adequate to fund equipment replacement.

The increase proposed will provide approximately \$45,000 for equipment replacement during every fourth year. The equipment being purchased this year will not require entire equipment system replacement every fourth year. Major components of the system will require replacement periodically, but replacement can be phased so that resources available in the sinking fund and replacement needs coincide.

The following table shows the subfees and their respective fee levels included in the Student Welfare and Activity Fee.

	<u>1-5 hours</u>	<u>6-11 hours</u>	<u>12 hours or more</u>
Student Activities and Organizations	\$.80	\$2.15	\$2.15
Student Programming	.85	2.30	2.30
Student Government	.60	1.60	1.60
Recreation Programs	2.10	5.75	5.75
Publications	1.00	2.00	2.00
Student Medical Benefit	5.00	5.00	5.00
Student Legal Services	1.25	1.25	1.25

The change proposed would increase the publications subfee to \$1.35, \$2.35, and \$2.35 in the respective hours categories.

Considerations Against Adoption

University officers are aware of none.

Constituency Involvement

This proposal was initiated by the Publications Subfee Advisory Board, the advisory committee designated by the President for the publications subfee. This matter is recommended for adoption by the Vice-President and Provost and the President, SIUE.

Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That effective Summer Quarter, 1983, 4 Policies of the Board C-5 be and is hereby amended to read as follows:

5. General student fee schedule for Southern Illinois University at Edwardsville in effect Summer Quarter, 1983:

	<u>1-5 hours</u>	<u>6-11 hours</u>	<u>12 hours or more</u>
Athletic Fee	\$ 8.35	\$14.35	\$20.35
Textbook Rental Fee	7.00	13.00	18.00
University Center Fee	32.00	35.50	39.00
Student-to-Student Grant	1.50	1.50	1.50
Student Welfare and Activity Fee	11.95	20.40	20.40

BE IT FURTHER RESOLVED, That the President of Southern Illinois University at Edwardsville be and is hereby authorized to take all actions necessary to implement the provisions of this resolution.

Ms. Deb Buer, President, Student Senate, SIUE, commented concerning the entire student fee area. She stated that many units within the University have been under severe budgetary constraints, adjusting through various modes such as discontinuing programs and reducing staff. She continued that units supported through student fee money seem to be deemed different; instead of attempting to make necessary reduction, it is much easier to simply raise student fees. Ms. Buer encouraged the Board to take that under consideration while acting on the various fee matters. She concluded by saying that the Student Senate supports the proposal to increase the Alestle's subfee increase.

Mr. Rendleman commented that the system of advisory boards developed for the Student Welfare and Activity Fees and the advisory board for the University Center suffers certain problems. He stated that student government should be intimately involved in the budget process.

Mr. Elliott moved approval of the resolution as presented. The motion was duly seconded, and after a voice vote the Chair declared the motion to have passed.

The following matter was presented:

INCREASE IN UNIVERSITY HOUSING RENTAL RATES, SIUE
[AMENDMENT TO 4 POLICIES OF THE BOARD C-13]

Summary

This matter proposes a \$20 base increase per student station for single students and similar percentage increases for family housing, effective September 1, 1983.

Rationale for Adoption

During FY-84, the housing operation will require an additional \$365,920 in generated revenue to offset cost increases, a reduction in retained tuition, reductions in earned interest and to augment working capital. Operating cost increases include: utilities, \$129,000; salaries, wages and housing allowances, \$53,300; maintenance, \$26,100; and all other costs, \$6,600. Tuition retention phaseout will reduce financial support by \$53,830 and interest income will be reduced by \$20,000.

In addition, the Tower Lake Residents Association, which developed the proposal for this increase, recommended that working capital be increased to approximately \$140,000 by the end of FY 1986. Working capital is projected to show a negative balance of \$105,110 at the end of FY 1983. Development of working capital to the recommended level will require an average commitment of approximately \$81,000 to working capital during each of the next three years.

Findings and recommendations pertaining to the housing operation from the recently completed University-wide energy audit are being studied. Although decreases in utility costs are expected as a result of implementation of audit recommendations, it is too soon to determine with certainty what effect such reductions may have on the FY-84 housing budget.

The proposed rental rates will generate an estimated \$365,920 in additional income during FY-84. This additional income will preserve

maintenance programs and services to students at appropriate levels and will enable the operation to meet the financial requirements established by the bonding agreement.

Considerations Against Adoption

University officials are concerned with the possible impact of increased costs on access to the University. The rate increases proposed are necessary to maintain the housing operation in a viable fiscal position, to maintain the facilities, and to provide necessary services to students.

Constituency Involvement

This proposal was initiated by the Tower Lake Residents Association which was designated by the President as the advisory committee to review University housing rental rates. This matter is recommended for adoption by the Director of Supporting Services and the President, SIUE.

Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That effective September 1, 1983, 4 Policies of the Board C-13 be and is hereby amended to read as follows:

13. Rental rates for the use and occupancy of University Housing on the campus of Southern Illinois University at Edwardsville effective September 1, 1983, are as follows:

FAMILY HOUSING I

- \$280 per month - two-bedroom, unfurnished apartment
- \$325 per month - two-bedroom, furnished apartment
- \$317 per month - three-bedroom, unfurnished apartment
- \$365 per month - three-bedroom, furnished apartment

As a service to incoming Faculty/Staff, housing facilities will be available to them while they secure permanent housing. Faculty/Staff shall be limited to a six-month contract at a rate which is, as to each type of unit, \$100.00 higher than above.

SINGLE STUDENT HOUSING I

- \$109 per month per student - two-bedroom, 4-student unit
- \$218 per month per student - two-bedroom, 2-student unit
- \$ 91 per month per student - three-bedroom, 6-student unit
- \$182 per month per student - three-bedroom, 3-student unit
- \$109 per month per student in double - two-bedroom, 3-student unit
- \$164 per month per student in single - two-bedroom, 3-student unit

BE IT FURTHER RESOLVED, That the President of Southern Illinois University at Edwardsville be and is hereby authorized to take all actions necessary to implement the provisions of this resolution.

SOUTHERN ILLINOIS UNIVERSITY AT EDWARDSVILLE
TOWER LAKE HOUSING

OPERATIONAL STATEMENT COMPARISONS
FY-82, FY-83, and FY-84

	ACTUAL FY-82	BUDGETED FY-83	PROPOSED FY-84
INCOME:			
Operations - Rent	<u>\$1,446,513</u>	<u>\$1,639,640</u>	<u>\$1,639,640</u>
Other Operation Income	47,199	43,000	43,000
Lodging	<u>22,659</u>	<u>29,000</u>	<u>29,000</u>
OPERATION INCOME	<u>1,516,371</u>	<u>1,711,640</u>	<u>1,711,640</u>
EXPENSES:			
Salaries	330,897	353,600	387,200
Wages	133,934	135,000	147,800
Maintenance	<u>28,339</u>	<u>33,100</u>	<u>40,000</u>
Total Personal Services	493,170	521,700	575,000
Utilities	447,966	524,000	653,000
Maintenance	346,022	289,900	316,000
Other	80,713	73,700	80,300
Cost Reduction	<u> </u>	<u>1,409,300</u> <u>(50,000)</u>	<u>1,624,300</u> <u>(50,000)</u>
OPERATION EXPENSES	<u>1,367,871</u>	<u>1,359,300</u>	<u>1,574,300</u>
OPERATION NET INCOME	148,500	352,340	137,340
OTHER RESOURCES:			
Interest on Investments	28,090	22,000	2,000
Retained Tuition	<u>157,925</u>	<u>107,660</u>	<u>53,830</u>
RESOURCES AVAILABLE FOR DEBT SERVICE	334,515	482,000	193,170
DEBT SERVICE	<u>455,770</u>	<u>482,000</u>	<u>482,000</u>
CHANGE IN WORKING CAPITAL:			
FY-82 Actual (deficit)	<u>\$ (121,255)</u>		
FY-83 Budgeted		<u>\$ -0-</u>	
FY-84 Proposed:			
Without Increase (deficit)			(288,830)
Proposed Rent Increase			<u>365,920</u>
With Proposed Increase			<u>\$ 77,090</u>

Mr. Rendleman commented, concerning the increase in University Housing Rental Rates, that we were beginning to approach the point where Tower Lake Housing is getting so expensive that it is no longer that good of a deal.

Mr. Norwood moved approval of the resolution as presented. The motion was duly seconded, and after a voice vote the Chair declared the motion to have passed.

The following matter was presented:

INCREASE IN UNIVERSITY CENTER FEE, SIUE
[AMENDMENT TO 4 POLICIES OF THE BOARD C-5, C-6, AND C-7]

Summary

This matter proposes a \$1.00 increase, to be effective Summer Quarter, 1983, in the University Center Fee at SIUE.

Rationale for Adoption

The University Center operation is affected by increases in salaries and utilities and by inflationary increases in other operating costs. Additionally, in FY-84 the University Center will be affected by a reduction of \$80,000 in tuition revenues previously retained to support it.

The University Center Board, the advisory committee designated by the President for the University Center Fee, recommended a series of measures which would offset a large part of the need for a University Center Fee increase in FY-84. In the absence of these measures, the University Center Board noted that a fee increase of \$6.50 per student would be required. A number of the measures recommended by the University Center Board have been incorporated into the FY-84 plan for the University Center. These include a reduction in working capital, measures to reduce University Center operating expenses, and improvement in the food service operation. With the incorporation of these measures, the necessary increase in fee amounts to \$1.00 per registration.

During FY-84, the University Center will require an additional \$290,248 to offset cost increases and reductions in retained tuition and interest income. Operating expenses will increase as follows: salaries and wages, \$40,919; utilities, \$137,041; building and equipment maintenance, \$18,552; and all other expenses, \$7,956. Tuition retention will be reduced \$80,780 and interest income will be reduced by \$5,000. These changes will be offset by increasing earned income \$113,548, reducing operating capital by \$143,200, and increasing revenue generated by the University Center Fee by approximately \$33,500.

The measures outlined above, coupled with the proposed increase, will allow the University Center to continue in a secure financial position and to meet the requirements of the bonding agreement.

Considerations Against Adoption

Increases in the cost of attendance could negatively affect access to the University. Although the University Center administration will continue to seek measures to offset the need for future fee increases, the increase proposed is necessary to maintain the financial position of the University Center.

Constituency Involvement

The review of the University Center Fee was initiated by the University Center Board in conjunction with the University Center administration. The Student Senate concurred with the University Center Board proposal that no fee increase be sought. The increase proposed resulted from administrative review of the University Center Board proposal and recommendations from the Director of the University Center and the Director of Supporting Services. This matter is recommended for adoption by the Director of Supporting Services and the President, SIUE.

Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That effective Summer Quarter, 1983, 4 Policies of the Board C-5, C-6, and C-7 be and are hereby amended to read as follows:

5. General student fee schedule for Southern Illinois University at Edwardsville in effect Summer Quarter, 1983:

	<u>1-5 hours</u>	<u>6-11 hours</u>	<u>12 hours or more</u>
Athletic Fee	\$ 8.35	\$14.35	\$20.35
Textbook Rental Fee	7.00	13.00	18.00
University Center Fee	33.00	36.50	40.00
Student-to-Student Grant	1.50	1.50	1.50
Student Welfare and Activity Fee	11.60	20.05	20.05

6. Fees at the Scott Air Force Base Resident Center, the Cooperative Graduate Center at Greenville College, and the Litchfield Resident Center shall be as follows:

	<u>1-5 hours</u>	<u>6-11 hours</u>	<u>12 hours or more</u>
University Center Fee	\$33.00	\$36.50	\$40.00
Resident Center Fee	14.00	25.50	36.00
Textbook Rental Fee	7.00	13.00	18.00

7. Open University Program Fee:

	<u>1-5 hours</u>	<u>6-11 hours</u>	<u>12 hours or more</u>
University Center Fee	N/A	\$36.50	\$40.00
Textbook Rental Fee	N/A	13.00	18.00
Program Fee	N/A	19.50	28.00

BE IT FURTHER RESOLVED, That the President of Southern Illinois University at Edwardsville be and is hereby authorized to take all actions necessary to implement the provisions of this resolution.

SOUTHERN ILLINOIS UNIVERSITY AT EDWARDSVILLE
UNIVERSITY CENTER

OPERATIONAL STATEMENT COMPARISONS
FY-82, FY-83, and FY-84

	ACTUAL FY-82	BUDGETED FY-83	PROPOSED FY-84
INCOME:			
Sale of Purchased Goods	<u>\$1,898,035</u>	<u>\$1,922,596</u>	<u>\$2,053,800</u>
Cost of Purchased Goods	<u>963,280</u>	<u>994,733</u>	<u>1,062,800</u>
Gross Profit Sale of Purchased Goods	934,755	927,863	991,000
Sales of Services	<u>341,707</u>	<u>353,589</u>	<u>370,000</u>
	<u>1,276,462</u>	<u>1,281,452</u>	<u>1,361,000</u>
University Center Fees	<u>1,147,773</u>	<u>1,244,000</u>	<u>1,278,000</u>
OPERATION INCOME	<u>2,424,235</u>	<u>2,525,452</u>	<u>2,639,000</u>
EXPENSES:			
Salaries	916,613	943,575	991,119
Student Wages	<u>409,249</u>	<u>415,852</u>	<u>409,227</u>
Total Personal Services	<u>1,325,862</u>	<u>1,359,427</u>	<u>1,400,346</u>
Utilities	456,891	554,000	691,041
Build. & Equipment Maintenance	239,248	253,000	271,552
Other	<u>379,863</u>	<u>355,385</u>	<u>363,341</u>
OPERATION EXPENSES	<u>2,401,864</u>	<u>2,521,812</u>	<u>2,726,280</u>
OPERATIONAL NET INCOME (DEFICIT)	22,371	3,640	(87,280)
OTHER RESOURCES:			
Interest Income	39,898	40,000	35,000
Retained Tuition	<u>245,975</u>	<u>161,560</u>	<u>80,780</u>
RESOURCES AVAILABLE FOR DEBT SERVICE	308,244	205,200	28,500
DEBT SERVICE - NET	<u>181,328</u>	<u>192,000</u>	<u>192,000</u>
CHANGE IN WORKING CAPITAL:			
FY-82 Actual	<u>\$ 126,916</u>		
FY-83 Budgeted		<u>\$ 13,200</u>	
FY-84 Proposed:			
Without Increase			(163,500)
Proposed Fee Increase			<u>33,500</u>
With Proposed Increase (Deficit)			<u>(\$ 130,000)</u>

Mr. Elliott moved approval of the resolution as presented. The motion was duly seconded.

Mr. Rendleman repeated his concern of student involvement in the budget process. Mr. Elliott stated that a University Center is a very important part of any campus and a particularly important part of this campus. President Lazerson outlined the steps in the process and the calendar which had been followed; he had invited Student Government, through its representatives, to indicate in a full and early fashion the levels of services that they were prepared to accommodate and support in terms of necessary fee requirements.

The motion to approve being duly made and seconded, after a voice vote the Chair declared the motion to have passed.

The following matter was presented:

INCREASE IN TEXTBOOK RENTAL FEE, SIUE
[AMENDMENT TO 4 POLICIES OF THE BOARD C-5, C-6, C-7, AND C-8]

Summary

This matter proposes an increase, to be effective Summer Quarter, 1983, in the Textbook Rental Fee at SIUE.

Rationale for Adoption

The purpose of the textbook service is to provide textbooks to undergraduate students at costs significantly less than could be achieved by a normal bookstore operation. Basic textbooks for undergraduate students are provided through the rental operation. Graduate students are required to purchase their textbooks.

The Textbook Rental Fee provides the funds necessary to purchase rental books and pay operating costs of the service. The present fee schedule has been in effect since Summer, 1982. Prior to the increase approved in 1982, the Textbook Rental Fee had not been increased since Winter Quarter, 1976.

For FY-84, the costs of books are estimated to increase 18%; all other costs are estimated to increase 6%. Total costs of the textbook service operation will increase approximately \$91,710. The proposed increase will generate approximately \$39,304. The balance of increased costs will be offset by increases in revenue from book sales.

The increase proposed is necessary in order to maintain the level of service and to offset cost increases. Shown below are the current and proposed fee levels for each hours category of enrollment.

<u>1-5 hours</u>		<u>6-11 hours</u>		<u>12 hours or more</u>	
<u>Current</u>	<u>Proposed</u>	<u>Current</u>	<u>Proposed</u>	<u>Current</u>	<u>Proposed</u>
\$7.00	\$7.50	\$13.00	\$14.00	\$18.00	\$20.00

Considerations Against Adoption

Increases in the cost of attendance may have a negative impact on enrollment. The proposed increase is necessary to maintain the textbook rental system at SIUE.

Constituency Involvement

The proposed increase was initiated by the Director of Auxiliary Services. The Student Senate has reviewed the proposal. It is recommended for adoption by the Director of Supporting Services and the President, SIUE.

Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That effective Summer Quarter, 1983, 4 Policies of the Board C-5, C-6, C-7, and C-8 be and are hereby amended to read:

5. General student fee schedule for Southern Illinois University at Edwardsville in effect Summer Quarter, 1983:

	<u>1-5 hours</u>	<u>6-11 hours</u>	<u>12 hours or more</u>
Athletic Fee	\$ 8.35	\$14.35	\$20.35
Textbook Rental Fee	7.50	14.00	20.00
University Center Fee	32.00	35.50	39.00
Student-to-Student Grant	1.50	1.50	1.50
Student Welfare and Activity Fee	11.60	20.05	20.05

6. Fees at the Scott Air Force Base Resident Center, the Cooperative Graduate Center at Greenville College, and the Litchfield Resident Center shall be as follows:

	<u>1-5 hours</u>	<u>6-11 hours</u>	<u>12 hours or more</u>
University Center Fee	\$32.00	\$35.50	\$39.00
Resident Center Fee	14.00	25.50	36.00
Textbook Rental Fee	7.50	14.00	20.00

7. Open University Program Fee:

	<u>1-5 hours</u>	<u>6-11 hours</u>	<u>12 hours or more</u>
University Center Fee	N/A	\$35.50	\$39.00
Textbook Rental Fee	N/A	14.00	20.00
Program Fee	N/A	19.50	28.00

8. Textbook rental fees shall be assessed as follows:

<u>1-5 hours</u>	<u>6-11 hours</u>	<u>12 hours or more</u>
\$ 7.50	\$14.00	\$20.00

BE IT FURTHER RESOLVED, That the President of Southern Illinois University at Edwardsville be and is hereby authorized to take all actions necessary to implement the provisions of this resolution.

SOUTHERN ILLINOIS UNIVERSITY AT EDWARDSVILLE

Textbook Service
 Statement of Income and Expense (Cash Basis)
 For Year Ended June 30, 1982
 Pro Forma FY-83 and FY-84

	<u>FY-82</u>	<u>Pro Forma FY-83</u>	<u>Pro Forma FY-84</u>
Receipts from Operations:			
Rental Fee Income	\$261,233	\$437,015	\$476,319 (1)
Book Sales	263,327	310,725	366,655
Other Income	36,157	36,157	36,157
Total Income	\$560,717	\$783,897	\$879,131
Operations Expense:			
Books Purchased	\$504,338	\$617,901	\$702,239
Sales Tax Deposits	10,168	15,536	18,322
General Administrative Expense	22,488	23,837	25,267
Salaries	42,934	45,510	48,240
Wages	51,945	55,061	55,061
Other Current Expenses	<u>27,942</u>	<u>7,100</u>	<u>7,526</u>
Total Operations Expenses	\$659,815	\$764,945	\$856,655
Excess Income Over Expense	(\$ 99,098)	\$ 18,952	\$ 22,476
Operating Capital from Prior Fiscal Years	35,105	(37,196)	(18,244)
Funds Provided from Internal Reallocation	26,797	- 0 -	- 0 -
Operating Capital	(\$ 37,196)	(\$ 18,244)	\$ 4,232

(1) Includes income anticipated from fee increase

Mr. Van Meter moved adoption of the resolution as presented. The motion was duly seconded, and after a voice vote the Chair declared the motion to have passed.

Under Reports and Announcements by the President, SIUE, President Lazerson stated that he was very gratified at the series of events which have taken place with regard to the Theater Performance Facility, and he recognized Mr. Jim Metcalf for his role in shepherding the project through a long and sometimes tortured history. Regarding the issue of the Southwestern Illinois School Improvement project, President Lazerson stated that SIUE takes very seriously its role in a cooperative sense vis-a-vis working with the common schools of the region in terms of a joint enterprise to improve education at all levels. He stated that the Economic Development Report of the IBHE had commended SIUE for its public service program, and he was pleased to see the recognition that faculty and staff received with regard to their efforts in that area.

Mr. Irvin announced his resignation as Student Trustee from SIUC, citing his recent employment in the Jackson County States Attorney's Office. Mr. Irvin commented about each Board member, President Lazerson, President Somit, and Dr. Shaw. Mr. Irvin thanked Keith Sanders, Tom Busch, and Tom Britton for their help during the past year and a half.

The Chair presented Mr. Irvin with a certificate of appreciation for his services as a Student Trustee from July 1, 1981, to February 10, 1983.

The Chair announced that a news conference had been scheduled immediately following the regular meeting in the International Room, and that lunch would be served in the Oak-Hackberry Rooms. He stated that members of the SIUE 25th Anniversary Task Force were invited to lunch.

Mr. Norwood moved that the meeting be adjourned. The motion was duly seconded, and after a voice vote the Chair declared the motion to have passed unanimously.

The meeting adjourned at 11:54 a.m.


Sharon Holmes, Executive Secretary

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The regular monthly meeting of the Board of Trustees of Southern Illinois University convened on Thursday, March 10, 1983, at 10:40 a.m., in Ballroom "B" of the Student Center, Southern Illinois University at Carbondale. The regular Chairman and Secretary being present, the meeting was called to order. The following members of the Board were present:

Mr. Ivan A. Elliott, Jr.
Mrs. Crete B. Harvey
Ms. Sharon Hutcherson
Mrs. Carol Kimmel, Secretary
Mr. William R. Norwood
Mr. John Rendleman
Mr. Harris Rowe, Chairman
Mr. A. D. Van Meter, Jr., Vice-Chairman

The following member was absent:

Dr. George T. Wilkins, Jr.

Executive Officers present were:

Mr. Earl E. Lazerson, President, SIUE
Dr. Kenneth A. Shaw, Chancellor of the SIU System
Dr. Albert Somit, President, SIUC

Also present was Mrs. Sharon Holmes, Executive Secretary of the Board.

The Secretary reported a quorum present.

NOTE: Copies of all background documents furnished to the Board in connection with the following matters have been placed on file in the Office of the Board of Trustees.

The Chair introduced Ms. Sharon Hutcherson, newly elected Student Trustee of SIUC. The Chair welcomed Ms. Hutcherson and invited her to fully participate in the deliberations.

The Chair presented Mr. Norwood with an engraved plaque in recognition of the tremendous job he had performed as Chairman of the Board for the past three years.

Under Committee Reports, Mrs. Kimmel stated that there was no report for the Executive Committee.

Mr. Van Meter, Chairman of the Architecture and Design Committee, said that the Committee had met on Thursday, March 10, 1983, at 9:45 a.m., in the Wabash Room of the Student Center. He gave the following report:

The major item on the Committee's agenda this morning was the Library Storage Facility for SIUC. Presentations were made with comments and questions, and the Committee received a recommendation from the Chancellor and President. As background, the Committee had asked the Capital Development Board to make an appraisal of three properties and asked them to review and to appraise those properties, taking into account their potential as library storage, their physical condition, and finally, the appraised value of each. Upon the basis of the confidential information submitted by the Capital Development Board to the administration, the President, and the Chancellor, they made a recommendation to us which resulted in the following motion which was unanimously approved by the Committee. Move that the Committee ask Chancellor Shaw to request the Capital Development Board to attempt to obtain purchase options on the three possible library storage buildings as presented in the recommendations of the administration which were in the order of: first, Bracy, second, Wal-Mart, and third, the Baptist Building on campus, to the administration, and that the CDB also be requested to seek an alternative purchase option for each building which includes installing shelving for book storage and other such library needs.

Mr. Van Meter moved that the Board consider the matter of the Library Storage Facility. The motion was duly seconded, and after a voice vote the Chair declared the matter to have passed unanimously for consideration.

Mr. Van Meter moved that the Board concur in the resolution presented by the Architecture and Design Committee, to ask Chancellor Shaw to request the CDB to attempt to obtain purchase options on the three possible library storage buildings as presented in their recommendations to the administration and that the CDB also be requested to seek an alternative purchase option for each building which includes installing shelving for book storage and other such library needs. It is also requested that the CDB report back through the administration to the Board and the Architecture and Design Committee. The motion was duly seconded, and after a voice vote the Chair declared the motion to have passed.

Mr. Elliott, Chairman of the Finance Committee, said that the Committee had met in the Mississippi Room of the Student Center at 8:00 a.m. that morning. He gave the following report:

The Committee had an entrance conference with the external auditors. Mr. Bud Hedberg was here representing Alexander Grant. The Committee welcomed them as our new auditors and established a feel for what they are going to do and asked for their cooperation and assured them our cooperation. The Committee considered Item G, Authorization to Reduce Workweek, on the Board's agenda. The Committee recommended to the Board that Item G be disapproved at this time. It was also the Committee's recommendation that the Chancellor be authorized to bring this back to the Board at some future time when it seemed appropriate. The Committee received a report from Chancellor Shaw on the Fiscal Years 1983 and 1984 budgets and planning activities. The Committee considered Item H, Tuition Rate Increases for Fiscal Year 1984, and recommended that this item be approved. Item M, Notice of Proposed Increase: Campus Housing Activity Fee at Evergreen Terrace, SIUC, was received. This item was for notice only with no action this month. An update on computing activities was begun. A number of questions concerning computing will be discussed next month. The report of the computing activity group had been received, was very detailed, and showed a lot of work by a lot of people.

The Chair explained the procedure for the Board's omnibus motion, and he proposed that, after discussion, there would be taken up the following matters:

REPORTS OF PURCHASE ORDERS AND CONTRACTS,
JANUARY, 1983, SIUC AND SIUE

In accordance with III Bylaws 1, and procedures effective April 1, 1980, summary reports of purchase orders and contracts awarded during the month of January, 1983, were mailed to the members of the Board in advance of this meeting, copies were placed on file in the Office of the Board of Trustees, and these reports are hereby submitted for information and entry upon the minutes of the Board with respect to the actions of the Executive Committee.

Mr. Norwood moved the reception of Reports of Purchase Orders and Contracts, January, 1983, SIUC and SIUE, and the ratification of Changes in Faculty-Administrative Payroll, SIUC and SIUE. The motion was duly seconded. Student Trustee opinion in regard to this motion was indicated as follows: Aye, Sharon Hutcherson, John Rendleman; nay, none. The motion was carried by the following recorded vote: Aye, Ivan A. Elliott, Jr., Crete B. Harvey, Carol Kimmel, William R. Norwood, Harris Rowe, A. D. Van Meter, Jr.; nay, none.

Mr. Rendleman stated that on page 43 of the minutes the gist of his comments had been that student government be intimately involved in the budget process, and he wanted to accent the constituency's input. The Chair stated that the correction would be noted accordingly. Mr. Rendleman moved approval of the Minutes of the meetings held February 9 and 10, 1983. The motion was duly seconded, and after a voice vote the Chair declared the motion to have passed.

Under Reports and Announcements by the President, SIUE, President Lazerson stated that a ground-breaking for the Theater Performance Facility had been held on February 22. He also reported that he had received an excellent and in-depth report on how the University might begin to respond to the Governor's-level budget for FY-84. He stated that this will be a very useful document in terms of planning for next year.

In response to a question by Mr. Van Meter, President Lazerson stated that it will take between six and eight months to complete the Theater Performance Facility.

The following matter was presented:

AUTHORIZATION TO REDUCE WORKWEEK
[AMENDMENT TO 2 POLICIES OF THE BOARD C]

Summary

The amendment to Board policy proposed by this matter would authorize the Presidents, at their option and subject to the approval of the Chancellor, to establish a standard workweek of not less than 37-1/2 hours for employees at the respective Universities. Implementation of a reduced workweek could occur on or after July 1, 1983, and would follow the approval by the Chancellor of an implementation plan. The Chancellor would report the approval of any such plan(s) to the Board of Trustees.

Rationale for Adoption

The length of the standard workweek has received attention at the Universities during the past several years, particularly as other governmental employers have moved from a traditional 40-hour week to shorter workweeks. The State Department of Personnel has defined the workweek for employees under its jurisdiction as 37-1/2 hours; and with the exception of the University of Illinois and SIU, the 37-1/2 hour workweek has been adopted by public universities in the state.

The most common reasons forwarded for the adoption of a reduced workweek are improved employee morale, a reduction in inequities in compensation that exist between University employees and those state employees under the jurisdiction of the State Department of Personnel, and an improved recruiting position for the Universities, e.g., School of Medicine personnel in Springfield work in an area where all other state public employees work a 37-1/2 hour week.

Another reason for adoption relates to the overall financial condition of the state. Given the predictions of state officials that there will be limited growth in General Revenue during the next few years, the Universities' ability to provide increased non-cash benefits would be enhanced by the adoption of this policy.

Considerations Against Adoption

The principal disadvantages of a reduced workweek are the loss of productive work time, predicted difficulties in scheduling round-the-clock activities, and predicted increases in costs resulting from increased overtime.

Constituency Involvement

The proposal presented is the result of discussions between the Chancellor and the Presidents and consideration by the Board of Trustees' Finance Committee. During the past several months and years, several of the Universities' constituency groups have considered the question of a reduced workweek.

Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That 2 Policies of the Board C be amended by addition of the following:

5. Hours of Work. On or after July 1, 1983, the Presidents may, subject to the approval of the Chancellor, implement plans for reducing the standard employee workweek from 40 hours to no fewer than 37-1/2 hours per week. Similarly, the Chancellor may implement such plans for employees under that officer's supervisory authority. Each implementation plan submitted for Chancellor approval shall indicate the effective dates of implementation, the group of employees and appointees affected by the plan, and the estimated annualized cost of implementation with an indication of how such costs will be met. The Chancellor shall report the approval of each plan to the Board of Trustees for its information and, as required, to the Merit Board of the State Universities Civil Service System.

Mr. Norwood moved that the Finance Committee recommendation on this matter be accepted and that the proposed matter be rejected. The motion was duly seconded.

The Chair recognized Ms. Sarah Bradbury, Chairperson of the University Staff Senate, SIUE. She made the following statement:

We understand the Board's position on this matter, and we understand what they're concerned with. What we are concerned with is that the Board is so concerned with public opinion that they're overlooking the welfare of the SIU System and the SIU employees and I think they have to be balanced against each other. Morale at this point is very low, and it's steadily being eroded. The authorization to implement the 37-1/2 hour workweek, even if it were not implemented at this point, would definitely help employees, it would increase morale on the two campuses, it would be a gesture of good will of saying yes, we recognize what you're doing in this time of budgetary crisis, and we appreciate what you're doing for the SIU campuses. In my opinion, we are not asking the Board to implement the 37-1/2 hour workweek. We are merely asking them to give authorization to the campus Presidents and to the Chancellor to implement the 37-1/2 hour workweek, which I'm sure they would not do if they did not feel that it was prudent at this time.

The Chair recognized Ms. Phyllis McCowen, Chairperson of the Civil Service Employees Council, SIUC. She made the following statement:

The Civil Service employees at Southern Illinois University at Carbondale are extremely disappointed that the Board of Trustees is refusing to take action on the 37-1/2 hour workweek authorization. It is our understanding that some Board members feel it would be "a hollow action" to

approve such a change which would be in principle only at this time. It is far from being a hollow action, as it would signal that the Board recognizes that a majority of Civil Service employees in state universities are already on a 37-1/2 hour workweek, some for a number of years. We have a full understanding of the problems in higher education at this time, but by having the Board approve an action which would provide parity and would be fair to Southern Illinois University-Carbondale at some future date when it can be implemented would show our Civil Service workers the Board at least recognizes that they should receive the same consideration as a majority of Civil Service workers at other state universities. Even though we know funds are not presently available to implement the 37-1/2 hour workweek, rather than being considered "unsung heroes," we would at least appreciate an action by the Board which would definitely signal they understand our plight and truly appreciate our work. We find it difficult to understand how the Board of Trustees can ignore the recommendations of our three chief administrative officers, the Chancellor of the System, the President at Southern Illinois University-Carbondale, and the President at Southern Illinois University-Edwardsville, all who support the concept of a 37-1/2 hour workweek. We continue to believe that the Board will be taking the best and right course if they approve the authorization of the 37-1/2 hour workweek in principle.

Mr. Elliott stated that as Chairman of the Civil Service Merit Board he had worked with Civil Service people for 13 or 14 years and it was his quote that they are the unsung heroes of the University. He continued that he had tried in many ways to try to improve the financial status as well as many other elements of the Civil Service System and appreciated the concerns that had been expressed about the morale of Civil Service employees. Mr. Elliott reported that the Finance Committee felt this was not something that should be delegated when we know it's not going to happen at this time. He stated further that the Chancellor had been asked to bring this back to the Board when the financial position changed. Concerning a majority of Civil Service employees being on a 37-1/2 hour workweek, Mr. Elliott stated that the University of Illinois and SIU are on a 40-hour week and that approximately 75 or 80 percent of the Civil Service employees are employed by these two universities; so a substantial majority are not on a 37-1/2 hour workweek at this time. He continued that that didn't mean we should not be a leader in that direction when the facts are such that we can, but that the Finance Committee felt at this time that we could not.

Mr. Norwood commented that if authority was delegated to the Chancellor that there wouldn't be any reduction in work hours until at least July of 1984. He continued that if things turned around by July of 1984 there would be ample opportunity to put this into effect.

Mr. Rendleman questioned President Lazerson concerning the matter as it related to Edwardsville. President Lazerson responded that if the matter was approved he would request Chancellor Shaw to establish a 37-1/2 hour work-week at SIU Edwardsville. President Lazerson further stated that it appeared that SIUE would be in a position to implement it at the beginning of FY-84. Mr. Rendleman stated that if that was the case, and the President had suggested before this Board that he could do that at the campus, then why couldn't this matter be approved, given the conditions that are set forth in the legislation, and that where it can be applied, as in the case of SIUE, it would not be a hollow gesture at all. It would be a real fact.

In response to Mr. Rendleman, Mr. Rowe stated we should keep in mind that we are a System and there might be some aspects where we would not want to do this piecemeal. Mr. Rowe further stated that in a time when there are salary freezes, layoffs in private industry, layoffs and salary freezes in the state university system, that he felt it was a bad gesture for the Board to make and one that he did not care to delegate at this point of time. He further commented that he had much confidence in the Chancellor and the two Presidents, but that he for one didn't care to delegate this matter at this point of time.

The Chair recognized Dr. Richard H. Moy, Dean and Provost of the SIU School of Medicine. Dean Moy made the following statement:

Your notes indicate the fact that the School of Medicine in Springfield is at a particular competitive disadvantage because of the 40-hour week. The State of Illinois and Sangamon State University are on 37-1/2 hours, and, of

course, this is well known to our employees. Additionally, I would second the opportunity of looking at the campuses differently; for us the cost would be nominal and certainly would not raise any question of layoffs or other hardship. I would also point out that in the University of Illinois system, the Champaign-Urbana campus is the only one on 40-hour week. The Medical Center in Chicago, the Medical Center at Rockford, the Medical Center at Peoria, and Circle Campus are on 37-1/2 hours, so there certainly is precedent in the other systems for looking at the campuses and their needs in a different way.

The Chair recognized Ms. Phyllis McCowen, Chairperson of the Civil Service Employees Council, SIUC. Ms. McCowen clarified her statement that the majority of state institutions' Civil Service employees are on a 37-1/2 hour week, and that those figures were obtained as of June 30, 1982, as a State Civil Service System record showing that other than SIU, 63.3 percent of the state institutions are on a 37-1/2 hour week; 36.7 are on a 40 hour workweek. Mr. Rowe responded that she was qualifying it if you say other than SIU, if you're not putting them in the total. Ms. McCowen stated she was making a comparison of other state institutions.

The motion to support the recommendation of the Finance Committee, which in effect postpones this matter for future deliberation, being duly made and seconded, after a voice vote the Chair declared the motion to have passed.

The following matter was presented:

TUITION RATE INCREASES FOR FISCAL YEAR 1984
[AMENDMENT TO 4 POLICIES OF THE BOARD B AND C]

Summary

This matter proposes tuition rate increases for Fiscal Year 1984 for The Southern Illinois University System institutions as specified in Table 1, attached.

Rationale for Adoption

The Illinois Board of Higher Education, at its January 4, 1983 meeting, approved higher education operating budget recommendations for Fiscal Year 1984. The recommendations for public universities provide for an increase of \$85.7 million, of which about \$13.7 million is to be provided through tuition increases.

In accord with its established policies, the IBHE has formally recommended a 10 percent increase in tuition for FY-84. Basically, this

tuition level possibility was reviewed by the Chancellor in his comments on the notice of proposed tuition rate increases for Fiscal Year 1984 as presented to this Board at its meeting on February 10, 1983.

Review of tuition increase possibilities for FY-84 leaves no really desirable alternatives. IBHE budget formulation policies mandate a tuition increase derived from cost-of-living indexes, and persistent inflation requires persistent tuition increases in the IBHE budget recommendations. Thus the 10 percent increase recommended by the IBHE is in practice a minimum acceptable increase on the basis of well-established state higher education policy. But that level of increase reflects only the impact of inflation; it does not recognize the budgetary problems brought about by other forms of resource scarcity caused by the limitations of diminished state revenues and an ailing economy.

Specifically, IBHE budgeting practices aimed at adjusting to the ailing economy and to the scarcity of state resources include such measures as the tuition revenue decrease adjustment, the negative-cost adjustments, reduction in funding for health programs, and utility increases which fall short of predictable known needs. All of these devices are part of a legitimate effort by the IBHE to distribute funds equitably and fairly, and they are necessary because of diminished state resources for use by higher education institutions. These measures mean that higher education in general, and The Southern Illinois University System in particular, is in desperate need of additional resources merely to maintain an acceptable level of funding.

Needed are funds to support development in the economic health of the state; programs like engineering, computer training, agriculture, business are positive contributions to the area for which funding must be supplied. Equipment is a vital support and teaching factor in these and other programs and it must be up-dated, renewed, or acquired to keep pace with the striking technological developments of our time. Salaries are vital and must keep pace as closely as possible with inflation and competitive pressures. Utility funding from the state is acknowledgedly insufficient to meet the known need.

The consequences of making no tuition increase at all, or even an increase below the 10 percent level recommended by the IBHE, are straightforward and plain: such action would constitute a violation of a policy formulated by a state agency which is supposed to guide higher education budget making. In appropriation action the legislature could seriously question such a posture. In addition, the immediate practical effect of no tuition increase would be the loss of \$2.7 million in budgeted funding. A loss of funds of this magnitude would be slightly less than all of the increases recommended for SIU by IBHE for inflation costs and utility increases. It would be approximately equivalent to all SIU new program and institutional support money. It would be the equivalent of 2.4 percent in salary increases for the entire University System.

A 10 percent increase in tuition for the SIU System amounts to \$2.7 million. If the level of income funding included in the IBHE budget recommendations is not achieved, then the System faces the consequences of standing still in its efforts to meet its educational responsibilities while other systems move forward in dealing with their problems because more funding is available through their tuition increase action.

Specifically, however, the alternatives for tuition increases are quite limited. In the first place, there is no perfect solution: the dollars to be generated by any tuition increase will not provide a complete answer to the problem of scarce resources unless the increase were impossibly high (or perhaps not even then). In the second place, the increase level being recommended by the IBHE provides a significantly helpful level of additional resources and if adopted by all four senior systems has the added political advantage of conforming to a statewide practice in increases and thus of not drawing special attention to an exception to the pattern of the majority of the systems. Its disadvantage, of course, is the additional cost to be met by the student; that disadvantage is an unhappy and difficult problem which marks any tuition increase in a time when some increase is absolutely necessary.

These considerations lead to the conclusion that the welfare of the System and the Universities which make up the System will best be served by a tuition increase level which supplies desperately needed resources. A tuition increase is one way The Southern Illinois University System can derive the resources necessary to meet its responsibilities to the state, to its faculty and staff, and to its students.

Considerations Against Adoption

The SIU Board has over the past several years been the leading advocate in Illinois for low tuition, and it can share in much of the credit for keeping tuition rates low. Access to higher education, long a major goal of the state, surely is increasingly limited by repeated tuition increases. The IBHE proposal to make available to the ISSC additional funds to offset the impact of proposed tuition increases will not benefit all of our students. Another major reason against adoption is the recognition that other cost increases are already being absorbed by students; room and board rates, fees, book costs, and supplies costs have all increased over the last several years.

Constituency Involvement

Although constituency groups have not been systematically asked for their recommendations, the Board's procedure of receiving a tuition or fee increase for notice one month and action in subsequent months has presented an opportunity for constituency review of this matter. Constituency representatives may wish to make comments at the Board meeting.

Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That tuition is increased to the IBHE budget level shown in Table 1 of this matter for specified classifications of students and that the appropriate change be reflected in 4 Policies of the Board B for SIUC and 4 Policies of the Board C for SIUE, effective with the collection of tuition for summer sessions, 1983; and

BE IT FURTHER RESOLVED, That the Chancellor will direct that appropriate amendments to Policies of the Board be incorporated without further action by this Board.

Table 1
Southern Illinois University System
Current and Projected Academic Year Tuition Rates

	<u>FY-83 Tuition Rate</u>	<u>Recommended Increase</u>	<u>FY-84 Tuition Rate</u>
Full-Time Resident Students ^(a)			
SIUC			
Undergraduate and Graduate	\$ 810.00	\$ 84.00	\$ 894.00
Law	960.00	96.00	1,056.00
Medicine ^(b)	3,381.00	339.00	3,720.00
SIUE			
Undergraduate	798.00	84.00	882.00
Graduate	858.00	87.00	945.00
Dental	1,575.00	159.00	1,734.00
Cost Recovery Program at SIUC			
Full-Time Student	774.00	78.00	852.00
Extension Tuition at SIUE			
Per Quarter Hour of Credit	14.00	1.00	15.00

(a) Non-resident students are charged three times the relevant resident rate.

(b) Current total tuition is 9 x \$1,127.00 or \$10,143.00; proposed tuition will be 9 x \$1,240.00 or \$11,160.00.

Mr. Rowe commented that this item had been before the Finance Committee for two months and had been held over last month, under our rules, for further consideration.

Chancellor Shaw made the following statement:

Let me again reiterate that the 10 percent level is consistent with the IBHE recommendation for Fiscal 1984. I think I also mentioned last month that if we were not to receive the dollars from this tuition increase, which is about \$2.7 million, we would face serious financial difficulties. I wish that I could assure you that with this tuition increase there won't be any financial difficulties, but I can't do that. As you know, Governor Thompson in his March 3rd budget message indicated that higher education's General Revenue funds would need to be reduced by approximately \$108 million for Fiscal 1984 if there's no tax increase. Our best estimate of our share of that reduction would be in the neighborhood of approximately \$13-\$15 million, and if one adds the known deficits in utility and other fixed cost areas, we're looking at a problem considerably larger than \$13-\$15 million. For Fiscal 1983, if this were to come about, we'd be faced with short-run solutions only, and there really are only two short-run solutions. First, a further increase in tuition beyond what you're approving this morning. Or, second, major reductions in support costs and personal services. If this problem were to be solved solely through tuition increases, the annual increase would range somewhere between \$600 and \$800. If we attempted these reductions solely through the reduction of support costs and personal services, I believe our budgets would need to be reduced in the neighborhood of 10-15 percent. So should there be no tax increase, it is most likely that some combination of these two approaches would be necessary in order for us to make it through the year. If this were to be the case, it would be necessary to once again later on in this fiscal year ask the Board for authority to grant an additional tuition increase beyond the 10 percent. I certainly hope that this does not become necessary, but I want to forewarn you of the possibility that that might occur.

The Chair recognized Mr. Jerry Cook, President of the Undergraduate Student Organization, SIUC. Mr. Cook outlined the plans of the USO to educate students as to the impact on them if higher education funding is substantially reduced, in order that they may participate on an informed basis in lobbying efforts for additional funding. He noted that those efforts would include attempts to enlist the aid of parents and hometown newspapers.

The Chair recognized Ms. Ann Greeley, President of the Graduate Student Council, SIUC. Ms. Greeley informed the Board that the GPSC was badly

split on how to deal with the funding crisis this year, but was committed to help search for longer term solutions than increasing student costs.

Mr. Norwood reluctantly moved approval of the resolution as presented.

The motion was duly seconded.

Mr. Rendleman indicated his intent to vote against a tuition increase as not being the best thing for students, as a symbol of the Board's independence, and in light of possible further funding cuts in the future.

Ms. Hutcherson voiced her concern that increased tuition was limiting access to higher education, and urged the Board to vote No with Mr. Rendleman.

Mr. Rowe pointed out that the IBHE effectively dictated the minimum level of tuition, and since a No vote would effectively cut the Universities' budgets he would reluctantly vote in favor of the proposal rather than risk damage to the quality of education which we offer.

The motion to approve being duly made and seconded, Student Trustee opinion in regard to this motion was indicated as follows: Aye, none; nay, Sharon Hutcherson, John Rendleman. The motion was carried by the following recorded vote: Aye, Ivan A. Elliott, Jr., Crete B. Harvey, Carol Kimmel, William R. Norwood, Harris Rowe, A. D. Van Meter, Jr.; nay, none.

The following matter was presented:

APPLICATION FOR APPEAL OF KUPPANNA KRISHNAN, SIUE

Summary of Issues

Dr. Krishnan was a tenured Assistant Professor who was employed at the East St. Louis location of SIUE. When the Experiment in Higher Education was phased out in response to state policy, Dr. Krishnan was denied further tenured appointment, but alternative employment was offered in the form of a term contract in the Data Processing and Computing Center. Dr. Krishnan and five others somewhat similarly situated prosecuted a grievance asking that they be given "viable career options" with tenured status. The SIUE grievance panel recommended continued or renewed efforts to locate career options more acceptable to grievants, but did not recommend that any action be taken with regard to restoration of tenured status. The President agreed to continue to explore possible career options for these grievants, and that process is ongoing.

Dr. Krishnan's Application for Appeal raised the following issues and prompted the appended University replies:

1. Dr. Krishnan's tenure was earned under 1964 Board legislation which granted University-wide tenure.

(SIUE reply: The 1964 legislation has been misinterpreted; tenure exists only in the granting academic unit. Even were tenure not in the unit, a program cutback is a proper reason for its termination, and the EHE unit was wholly terminated.)

2. Dr. Krishnan's tenure is in University Services to East St. Louis rather than in the terminated program, EHE; so he retained tenured status in the former unit.

(SIUE reply [amended]: The University intended to recommend tenure in the EHE. Through clerical error, tenure was ratified as being held in University Services to East St. Louis and it was so granted. Should an academic position occur in this unit, and should Dr. Krishnan be qualified to perform the duties of that position, his claim to the position will be recognized.)

3. Unilateral revision of contract papers. [The insertion apparently supplied an omission for Dr. Krishnan's benefit.]

(SIUE reply: No harm occurred which requires remedy.)

4. Breach of contract. [No argument or evidence addressed this point specifically; it seems to be subsumed in the other points.]

(SIUE reply: [None, except as replies to other points may bear on this aspect.]

5. AAUP Guideline not followed regarding tenure.

(SIUE reply: This Guideline was never adopted as Board policy; it was a 1976 measure which could not bear on interpretation of the 1964 legislation.)

6. Duress, in using an offer of reassignment as pressure to sign away tenure rights.

(SIUE reply: [No reply addressed to this specific item; but correspondence in the Record clarifies that in accepting reassignment Dr. Krishnan was not required to waive any rights.]

7. Failure to follow AAUP Guidelines for investigation of the EHE phase-out decision and the efforts to find substitute employment.

(SIUE reply: [None.]

8. The decrease in service levels to the City of East St. Louis was racially motivated.

(SIUE reply: Cites East St. Louis programs which are continuing.)

9. Lack of due process in refusal of right to cross-examine and failure to decide all claims.

(SIUE reply: The grievance procedure used fulfills all due process requirements.)

10. Insufficient efforts to find suitable substitute employment.

(SIUE reply: Cites efforts, detailed in the Grievance Record, as to the extent of such efforts.)

11. No remedies offered for admitted wrongs. [Not explained further by the Application.]

(SIUE reply: [None.]

Mr. Rowe stated as a matter of history that a number of years ago the Board had held a number of hearings; lengthy, verbal presentations. He continued that the Board had determined that our Bylaws would provide that no oral presentation would be made unless requested by the Board. Mr. Rowe stated that he had taken it upon himself to advise the attorney for this party that he did not plan to have a verbal presentation, but this Board could overrule that decision if it so desired.

Mr. Elliott made the following motion in regard to the appeal of Kuppanna Krishnan:

Remedy 1, Professor Krishnan seeks his full tenure rights and suitable employment. Dr. Krishnan's tenure rights have been recognized to the extent they can reasonably be recognized. The erroneous grant of tenure in University Services to East St. Louis has been conceded by SIU at Edwardsville. Holding tenure in University Services to East St. Louis does not signify permanent employment therein if there's no job there for which Dr. Krishnan is adequately qualified, but he is entitled to suitable employment at University Services to East St. Louis to the extent that any is available. The contention that tenure is held in the SIUE campus at large is rejected. Tenure is always co-extensive with the unit whose faculty have accepted a teacher into its tenured ranks. There is evidence that the Experiment in Higher Education has so accepted Dr. Krishnan, but

none with respect to any other unit, much less all units of the entire campus. Therefore, his tenured status cannot carry over into units to which he is a relative stranger. If suitable employment means tenured position, that request is answered by this statement. If the request is based upon an apprehension of insufficient efforts at new placement, the failure of the Grievance Committee to find as fact whether there were avenues for placement which were insufficiently explored, leaves the Board with no basis for a decision on this question. The President agrees with the Committee's recommendation to continue or renew replacement efforts. Remedy 1 is therefore denied. Remedy 2, the grievant, if not granted those rights, seeks a constitutionally fair grievance procedure which accords him his rights. The grievance procedure employed was that proposed by the grievant's colleagues and selected by the grievant, and accords with every governing legal rule known to be extant. In fact, more process was accorded the grievant than is due under the law. On the totality of the evidence presented, the Committee made no specific finding which recommended a relief which was rejected by SIUE. Remedy 2 is therefore denied. Remedy 3, the grievant seeks a university-wide investigation into the problems he and other grievants have undergone to avoid such violations of academic freedom in the future. Since no violations of academic freedom are apprehended, no investigation is necessary. Remedy 3 is therefore denied. And as a total decision, the appeal of Kuppanna Krishnan is denied for the reasons above set forth. The motion was duly seconded.

Mr. Norwood requested clarification of Dr. Krishnan's status with regard to employment in University Services to East St. Louis. President Lazerson responded that it would be fair to presume that some position in that unit might be available in the future.

The motion to deny the Application for Appeal of Dr. Kuppanna Krishnan being duly made and seconded, after a voice vote the Chair declared the motion to have passed.

In answer to Mr. Norwood's question, President Lazerson explained that Katherine Dunham had held the rank of University Professor, but that the tenure was held in the unit at East St. Louis in which she was employed rather than in the overall University.

The following matter was presented:

APPLICATION FOR APPEAL OF REX W. G. FERNANDO, SIUE

Summary of Issues

Dr. Fernando was a tenured Assistant Professor who was employed at the East St. Louis location of SIUE. When the Experiment in Higher Education

was phased out in response to state policy, Dr. Fernando was denied further tenured appointment, but alternative employment was offered in the form of a term contract in the Data Processing and Computing Center. Dr. Fernando and five others somewhat similarly situated prosecuted a grievance asking that they be given "viable career options" with tenured status. The SIUE grievance panel recommended continued or renewed efforts to locate career options more acceptable to grievants, but did not recommend that any action be taken with regard to restoration of tenured status. The President agreed to continue to explore possible career options for these grievants. That process is ongoing.

Dr. Fernando's Application for Appeal raised these and other points, as follows:

- A. Refusal to provide viable career options at SIUE as mandated by the Board.

(SIUE reply: Career options were sought and such efforts will continue. Dr. Fernando is presently employed as a result of such efforts.)

- B. Revocation of tenure, perceived to be in SIUE at large.

(SIUE reply: Program cutbacks are legitimate reasons for dissolving tenure as per Board of Trustees policy; the program in which Dr. Fernando had earned his tenure no longer exists. Tenure exists only in the unit in which it was earned, and not in the University at large.)

- C. Termination of employment for refusal to accept reassignment.

(This issue was mooted by the reassignment or re-employment in Data Processing.)

- D. Unspecified procedural violations in the termination of EHE, the grievance, and related matters. No evidence or argument submitted.

(SIUE reply: None.)

- E. Denial of an additional 1.5 years of educational leave with pay for retooling.

(SIUE reply: See grievance record on placement efforts. Dr. Fernando received 9 months' professional development leave at full pay.)

- F. Unspecified racial motivation in the termination of EHE and the grievance.

(SIUE reply: No evidence supports this allegation.)

Mr. Rowe stated that he had furnished Dr. Fernando's attorney with a letter stating that he did not propose an oral presentation. He stated that this was subject to review by this Board.

Mr. Elliott made the following motion with regard to the appeal of Rex W. G. Fernando:

A full record on appeal in the case of Dr. Rex W. G. Fernando having been submitted to the Board, the Board finds and determines as follows: one, there has been no refusal to provide Dr. Fernando with viable career options. If there has, in Dr. Fernando's opinion, been a failure to discover career options within SIUE which Dr. Fernando considers to be viable, the Board is unconvinced that it was through a lack of effort. The Grievance Hearing Committee provided no avenue both viable and unexplored. The President agreed with the Grievance Hearing Committee's recommendation that placement efforts be continued or renewed. If these continued or renewed efforts are believed to be lacking in some respect, Dr. Fernando may grieve that question, and if a subsequent panel finds any unexplored or insufficiently explored avenues of placement, then that finding together with the campus response may be appealed. Second, tenure in the Experiment in Higher Education was properly dissolved upon the cutback in that program, whether considered on the basis of the 1964 or the 1977 tenure policy. Tenure is granted upon the acceptance of one's peers in a unit and exists and always has existed only in that unit, in this case the Experiment in Higher Education as the only tenure-granting unit at the East St. Louis Center. Such tenure, once dissolved, cannot carry over into a subsequent assignment into another academic unit, and tenure is never granted in non-academic units. If subsequent placement in an academic unit occurs, tenure must be earned anew among these academic peers. Third, the question of termination due to refusal to accept reassignment has been mooted by Dr. Fernando's subsequent placement in a position at SIUE. Fourth, no procedural violations sufficient to deprive Dr. Fernando due process of law have occurred. Fifth, any remaining alleged issues were either not grieved below or were unsubstantiated by any evidence, or both, and are not properly before this Board. And as a decision, for these reasons stated above the appeal of Rex W. G. Fernando is denied. The motion was duly seconded.

Mr. Norwood suggested that when tenured persons were displaced the University not only should be more than fair, but also appear to be definitely fair. Mr. Rowe pointed out that Dr. Fernando had had nine months' leave at full pay for professional development. In response to Mr. Norwood's question, President Lazerson outlined the efforts made to find new positions for the displaced faculty of the Experiment in Higher Education. Mr. Norwood commented that the extent of those efforts gave him a problem with this particular case.

The motion being duly made and seconded, after a voice vote the Chair declared the motion to have passed. The Chair asked that Mr. Rendleman and Mr. Norwood be recorded as voting No.

The following matter was presented:

DELEGATION OF AUTHORITY TO THE CHANCELLOR TO APPROVE ABOLITION
AND RE-ESTABLISHMENT OF EDUCATIONAL UNITS, CURRICULA, AND DEGREES
[AMENDMENTS TO 1 POLICIES OF THE BOARD B]

Summary

This matter proposes amendments to 1 Policies of the Board B: Policies on Approval of Educational Units, Curricula, and Degrees. The amendments would: (a) change the title of this section of the Policies; (b) define the terms "educational unit," "curriculum," and "degree"; (c) reserve to the Board of Trustees the authority to abolish any of these entities when that action causes the separation of faculty, civil service, or professional or administrative employees from the University, and the authority to re-establish such abolished entities; (d) delegate to the Chancellor authority to approve abolition of such entities when separation of personnel does not result, and authority to approve re-establishment of such entities so abolished; and (e) allow that officer the discretion to present such actions to the Board for ratification. Guidelines that will be promulgated if the proposed amendments are approved are attached for information. In addition, an editorial change is presented in the proposed B-5 so it will be consonant with the language used in the second paragraph of the proposed B-1. Finally, the proposed changes do not affect the Board's statutory authority to establish and allocate educational units, curricula, and degrees.

Rationale for Adoption

At its April 10, 1980, meeting the Board acted to amend IV Statutes 2 by adding the words underlined below:

Within the framework of Southern Illinois University, action upon faculty and administrative proposals for the establishment, allocation, and abolition of colleges, schools, divisions, departments, bureaus, and of other educational units, and of curricula and degrees is a function of the Board of Trustees, except as authority for action on such proposals is expressly delegated to the Chancellor of The Southern Illinois University System.

At the same time, the Board approved the following delegation of authority to the Chancellor (1 Policies of the Board C-2):

Authority is delegated to the Chancellor of The Southern Illinois University System to approve changes in the titles of programs, units, and degrees; the addition or elimination of specializations, options, or concentrations within existing academic majors; administrative reorganizations which do not effectively increase the number of units of instruction, research, or public service;

and requests from the Universities for approval of off-campus program locations.

The matter proposing these changes pointed out that when such actions were presented to the Board, they were routinely included on the omnibus motion and that delegating authority for their approval to the Chancellor would save both time and money.

In March, 1981, the Chancellor sent to the Board a Report on Abolition or Suspension of Programs and Units which indicated that twenty-eight academic programs and forty-eight units of instruction, research, or public service had been eliminated between 1969-70 and 1979-80. The Report further indicated that many of the abolitions had been effected without Board action, the reason being that in the absence of any clear precedents or guidelines for abolition, the Universities had had to act on the basis of their own procedures and rules. Since the issuance of that Report, the Chancellor's staff and University officers have been working to develop definitions and guidelines so that our procedures for abolition will be orderly and clear.

Within the governance structure of The Southern Illinois University System, recommendations for abolition of educational units, curricula, and degrees originate at each University as the result of program reviews or other procedures for setting priorities. Thus, when a proposed abolition reaches the Chancellor and subsequently the Board, the difficult decisions have already been made by the appropriate University constituencies and administrators. Furthermore, most proposals for abolition are routine in the sense that they do not contemplate separation of faculty or staff.

For example, at its March 12, 1981, meeting the Board approved abolition of the following curricula:

B.S., Major in Economics, Department of Secondary Education,
School of Education, SIUE

B.S., Major in Language Arts, Department of Secondary Education,
School of Education, SIUE

B.S., Major in Social Studies, Department of Secondary Education,
School of Education, SIUE

B.S., Major in Sociology, Department of Secondary Education,
School of Education, SIUE

M.A., Major in Mathematics, Department of Mathematics, Statistics,
and Computer Science, School of Science and Technology, SIUE

At its March 11, 1982, meeting the Board approved abolition of the following curricula:

A.A.S., Major in Commercial Graphics-Production, School of
Technical Careers, SIUC

B.S., Major in Economics, College of Education, SIUC

B.S., Major in Engineering Biophysics, College of Science, SIUC

Bachelor of Music Education, Major in Music, College of Education, SIUC

M.A., Major in Theater, Department of Theater, College of Communications and Fine Arts, SIUC

At its September 9, 1982, meeting the Board approved abolition of the following curriculum:

M.A., Major in Public Visual Communications, College of Communications and Fine Arts, SIUC

These actions did not involve separation of employees from the University. Their effect was that the titles and descriptions of the curricula no longer appear in catalogs or other University or System publications or in degree and program inventories.

Thus, it seems appropriate to delegate to the Chancellor authority to approve routine abolitions and re-establishments while reserving to the Board action in cases with more serious consequences. Under the proposed guidelines, the information required when a University forwards a request for abolition or re-establishment allows the Chancellor to determine whether a request should be brought to the Board. Furthermore, because some requests may be ambiguous in their implications, the Chancellor should have the discretion to seek Board ratification of his actions.

Considerations Against Adoption

None is apparent.

Constituency Involvement

At SIUC, the proposal has been acted on favorably by the Council of Deans, the Faculty Senate, the Graduate Council, and the Undergraduate Student Organization. The Graduate Student Council has not taken any action on the matter. At SIUE, it has been approved by the University Staff Senate. The Faculty Senate reviewed the matter and raised several questions to which satisfactory answers were provided. The matter has been reviewed and approved by both Presidents and their staffs.

Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That 1 Policies of the Board B be and is hereby amended to read as follows:

B. Policies on Approval, Abolition, and Re-establishment of Educational Units, Curricula, and Degrees

Pursuant to Article III, Section 2 of its Statutes the Board has the following policies:

1. For purposes of the policies herein set forth, the term "educational units" shall mean any college, school, tenure unit, or separately organized research or public service center or institute within the educational organization of the Universities which reports, either directly or through a subordinate officer, to the chief academic officer of one of the Universities or to the dean and provost of the School of Medicine.

The term "curriculum" shall comprehend all majors; primary subdivisions within a major, usually called specializations or concentrations; and all alternative requirements within a major where more than one degree is offered, e.g., a major in Chemistry with alternatives leading to the Bachelor of Arts or Bachelor of Science degrees in the "home" college or school and another alternative leading to a Bachelor of Science degree in the College or School of Education.

The term "degree" shall mean the title of the diploma which is awarded to persons who successfully complete all degree requirements at the associate, baccalaureate, graduate, or professional levels.

2. Any new educational units, curricula, or degrees proposed are authorized only for the proposing University, and separate approval is required for any other University to establish the same.
3. The Board reserves to itself the abolition of educational units, curricula, and degrees when that action contemplates the separation of faculty, civil service, or professional or administrative employees from employment by the University.

Re-establishment of such abolished units, curricula, and degrees requires approval of the Board.

4. Authority is delegated to the Chancellor of The Southern Illinois University System to approve abolition of educational units, curricula, and degrees when such action does not contemplate separation of personnel from employment by the University. Re-establishment of such abolished units, curricula, and degrees requires approval of the Chancellor. That officer shall report annually to the Board all such abolitions and re-establishments. At that officer's discretion, and after consultation with the appropriate President, such approvals may be presented to the Board for ratification.
5. Authority is delegated to the Chancellor of The Southern Illinois University System to approve the changes in the titles of programs, units, and degrees; the addition or elimination of specializations,

~~options, or concentrations~~ primary subdivisions within existing academic majors usually called specializations or concentrations; administrative reorganizations which do not effectively increase the number of units of instruction, research, or public service; and requests from the Universities for approval of off-campus program locations.

- 3 6. Dual Degree Title. Past or future approval of a Bachelor of Arts or a Master of Arts degree for a specific degree program shall also include approval of a Bachelor of Science or a Master of Science degree for the same degree program, and vice versa. Changes made under this policy will be reported annually to the Board of Trustees through the Universities' program inventories.

PROPOSED GUIDELINES

1. At an early stage, a University will advise the Office of the Chancellor of its intent to request abolition or re-establishment of an educational unit, curriculum, or degree.
2. Subsequently, the University will forward to the Office of the Chancellor a draft proposal which should include the official title of the entity involved; the HEGIS number in the case of a major; the reasons for the proposed action; the nature and extent of constituency involvement in developing the proposal; arrangements to be made for affected faculty, staff and students; and the anticipated budgetary effects.
3. After reviewing the draft, the Office of the Chancellor will advise the University whether the proposal requires action by the Board or by the Chancellor.
4. When all materials are ready, the President will formally transmit to the Chancellor either a Board matter or a proposal for action by the Chancellor, with information as specified in #2 above.
5. If a matter is submitted to the Board for its consideration, Board action will be indicated in the official Minutes of the Board of Trustees. If the Chancellor approves a proposal, notification of that action will be formally transmitted to the President.
6. The Chancellor will make an annual report to the Board on all abolitions and re-establishments which that officer has approved.

Chancellor Shaw reported that under the proposal the Board would be included on any transaction dealing with curriculum which might cause the separation of faculty, Civil Service, or professional or administrative employees. He continued that the Chancellor would be responsible for approving

the President's recommendation either to delete a program or to bring it back from where it was on matters that did not involve the separation of personnel.

Mr. Rowe asked whether a major could be abolished as long as the personnel could be utilized. Chancellor Shaw responded that if a unit, a major or a course of study was abolished and the personnel would not be displaced in some way, even if it were a retooling, it would stay with the Chancellor. He continued that if there was displacement, even to the level of retooling or removing from one area to another that that would be sufficient for it to go to the Board.

Mr. Norwood made a motion not to approve this item. He stated that as a Board member he wanted to know when we abolish, adjust, or change. The motion was duly seconded.

Mr. Van Meter suggested that a Board committee be established to work with the administration in reviewing curriculum questions which very much affect the total of the University and what we are doing. He cited the great success of the Finance Committee and the Architecture and Design Committee. He asked that the Chair consider that concept and make any recommendation he thought appropriate.

Mrs. Kimmel stated that the Board was as interested in knowing what is happening to a program for the program's sake, as it was in knowing whether it displaced personnel. She stated that when an item comes to the Board after the fact, that members do not give as much thought as they do to something that they have to think about and approve.

Mr. Rowe asked the Chancellor and his staff to discuss this matter and come back within 90 days or so with a recommendation or pros and cons to let the Board decide whether or not that is a viable idea.

Mr. Elliott supported the committee concept in the area of curriculum as a broader area. He stated that this was the future of the University, and it also was a focus on problems that may come with cutbacks.

Chancellor Shaw stated that the matter would be given a very careful analysis and it will be brought back within the time frame suggested.

The motion to disapprove being duly made and seconded, after a voice vote the Chair declared the motion to have passed.

Under Reports and Announcements by the Chancellor of The Southern Illinois University System, Chancellor Shaw described the planning issues for Fiscal Years 1983 and 1984, and our present situation for Fiscal Year 1983. He reported that the Universities have wisely planned for the first budget rescission which occurred in December, and at that time action was deferred on the 3 percent salary increase for faculty and staff until more was known. He stated that authority was given to him in December to grant the increase if it became appropriate and to provide lump-sum payments, if possible, for the months of January, February, and March. He indicated that no official word has been given if there is to be a second round of rescissions, but that every indication was that there would not be a second round. He had reported in the Finance Committee meeting that the Code Departments had received increases of between 5 to 8 percent this year, that the faculty at the community colleges received an average of 7.3 percent. He reported that there was a possibility of implementing the salary plan in the very near future assuming more tangible word about the second rescission was received.

Dr. Shaw stated the IBHE staff, working with the systems, would develop decision rules necessary to make downward FY-84 budget adjustments and those specific recommendations would be made at the April meeting of the board. He said that he expected that the downward adjustment would also

include an upward adjustment in tuition, and that that would be a way to reach the level that the Governor has indicated would be our share of the \$108 million if there's no tax increase. Dr. Shaw stated that, also in April, SIU and the other university systems would develop amendments to their appropriation bills, which are written at the original IBHE level, to reflect the downward budget adjustments. He expected that if there is no tax increase prior to the beginning of the 1983-1984 academic year that there would be some combination of an increase in tuition and a reduction in support and personal services. He stated that he would keep the Board informed as he knew more and as the planning processes unfolded.

Mr. Norwood congratulated the three executives for planning well during this time of rescissions and said that it would be a happy day to give the 3 percent as soon as it became known.

Mr. Rendleman asked whether the IBHE would give rules to each university as to how reductions are going to be made or if they would dictate to the campuses how the reductions must be made. Dr. Shaw responded that in the next ten days he would have a better answer; in the past there had been some effort to have some rules, but to provide some flexibility he assumed the past practice would probably be the one that they would use.

Mr. Rendleman asked whether, if the IBHE recommends a tuition increase, it must apply to both campuses. Dr. Shaw stated it was his assumption that if there was no tax increase or if there was one that was insufficient to cover the losses that we would accrue, that what will happen is that the IBHE will present a set of budget amendments which would make certain assumptions about tuition and cost cutting. He stated that after we have had an opportunity to assess exactly what's going to happen each institution will have to determine the proper mix.

The following matter was presented:

NOTICE OF PROPOSED INCREASE: CAMPUS HOUSING ACTIVITY
FEE AT EVERGREEN TERRACE, SIUC
[AMENDMENT TO 4 POLICIES OF THE BOARD B-17-c]

Summary

This matter proposes to increase the Campus Housing Activity Fee (CHAF) at Evergreen Terrace from the present \$1.00 per month to \$2.00 per month, effective July 1, 1983, at the request of the residents.

Rationale for Adoption

The CHAF funds are used within the respective housing areas to fund resident-directed programs for the benefit of the residents.

Evergreen Terrace is unique among the housing areas in the large number of young children who live there with their student parents. At present 427 children reside there. In recent years the Housing staff and the Evergreen Terrace Activity Council have recognized and responded to the need for expanded recreational and activity programs for the children. As a result, the number of problems, including interpersonal conflict and vandalism, has been reduced.

The Evergreen Terrace Activity Council seeks additional funds to expand the existing programs and to upgrade recreational equipment. The proposed increase would become effective with contracts issued for FY 1984.

Considerations Against Adoption

None are apparent.

Constituency Involvement

This matter was first approved by the Evergreen Terrace Activity Council in October 1981. In February 1982 a referendum was conducted by the Council. The results, reported at the March 1982 Council meeting, showed that the referendum had passed by a wide margin. At the June and July 1982 meetings, the Council voted unanimous approval of the increase and requested Housing to recommend Board approval.

The residents of Southern Hills, who have fewer and younger children, have voted through their Activity Council not to seek or approve such an increase in their contracts.

This matter has been shared with the University constituencies.

Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That, effective July 1, 1983, 4 Policies of the Board B-17-c be and is hereby amended to read as follows:

c. A campus housing activity fee is authorized to be included in on-campus housing contracts for the purpose of funding programs for the benefit of residents in University Housing. ~~This fee is to be charged at the rate of \$6.00 per semester and \$4.00 for the Summer Session for contracts based on the academic calendar or at the rate of \$1.00 per month for contracts based on the fiscal year.~~ Revenue from this fee shall be deposited in a separate restricted account to be distributed by authority of the fiscal officer in accordance with University policy and the approved budgets of recognized organizations comprising all students with housing contracts in force. This fee is to be charged at the following rates:

- 1) \$6.00 per semester and \$4.00 for the Summer Session for contracts in single student residence halls.
- 2) \$1.00 per month for contracts in the Southern Hills family housing area.
- 3) \$2.00 per month for contracts in the Evergreen Terrace family housing area.
- 4) Residents at Elizabeth Street Apartments and University Courts are exempt from this fee.

Ms. Hutcherson noted that the fee increase had been requested by the families represented on the Evergreen Terrace Activity Council, which did not necessarily reflect the opinion of the graduate and professional students who also lived there. She suggested that activities which only benefitted a portion of the residents should be supported by donations from that group, and she would recommend against this proposal.

The Chair noted that this item will be on the Board's agenda next month.

Under Reports and Announcements by the President, SIUC, President Somit reported that the dedication of the Morris statue had been scheduled for Saturday, April 9 at 10:00 a.m., that the committee had recommended the statue be placed in Morris Library, and he had accepted that recommendation. He invited members of the Board and the entire University community to attend

the dedication ceremony or the convocation scheduled for 3:30 p.m. at Shryock Auditorium. President Somit reported three departmental chair appointments.

The Chair announced that a news conference had been scheduled immediately following the regular meeting in the Mississippi Room, and that lunch had been planned and would be served by the Food and Lodging Systems Class in Ballroom A.

Mr. Norwood moved that the meeting be adjourned. The motion was duly seconded, and after a voice vote the Chair declared the motion to have passed unanimously.

The meeting adjourned at 12:12 p.m.


Sharon Holmes, Executive Secretary

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The regular monthly meeting of the Board of Trustees of Southern Illinois University convened on Thursday, April 14, 1983, at 10:40 a.m., in the Ballroom of the University Center, Southern Illinois University at Edwardsville. In the absence of the Chairman, the Vice-Chairman called the meeting to order. The regular Secretary and the following members of the Board were present:

Mr. Ivan A. Elliott, Jr.
 Mrs. Crete B. Harvey
 Ms. Sharon Hutcherson
 Mrs. Carol Kimmel, Secretary
 Mr. William R. Norwood
 Mr. John Rendleman
 Mr. A. D. Van Meter, Jr., Vice-Chairman
 Dr. George T. Wilkins, Jr.

The following member was absent:

Mr. Harris Rowe, Chairman

Executive Officers present were:

Mr. Earl E. Lazerson, President, SIUE
 Dr. Kenneth A. Shaw, Chancellor of the SIU System
 Dr. Albert Somit, President, SIUC

Also present was Mrs. Sharon Holmes, Executive Secretary of the Board.

The Secretary reported a quorum present.

NOTE: Copies of all background documents furnished to the Board in connection with the following matters have been placed on file in the Office of the Board of Trustees.

The Chair recognized President Somit for a special announcement. Dr. Somit introduced Dr. Shavf Kanaan'a, President of AnNajah University, who is visiting SIUC. Several members of his staff will be working with SIUC as part of their development program. Dr. Kanaan'a is here today to observe democratic university governance in action.

The Chair announced that Dr. George T. Wilkins, Jr. had been named a charter recipient of an Illinois State Medical Society "team physician"

award for his many years of service to the high school athletic teams in Granite City and Edwardsville. Mr. Van Meter further announced that Mr. William R. Norwood had been inducted as an honorary member of the Golden Key National Honor Society on March 28, 1983, and that Ann Greeley, President of the Graduate Student Council, SIUC, had been re-elected to that post on April 6, 1983.

Mr. Rendleman announced that Sharon Hutcherson had been re-elected as Student Trustee from SIUC in an election held April 13, 1983.

Under Trustee Reports, Mr. Elliott reported that he had attended a meeting of the Executive Committee of the Southern Illinois University Foundation on March 10. He stated that the Foundation was in the process of completing its financial separation from the University: one of the items required by the Legislative Audit Commission Guidelines; one of the results was that the employees of the Foundation were being asked to choose between staying with the University or becoming employees of the independent organization.

Mr. Elliott stated that the Executive Committee was therefore concerned with obtaining fringe benefits for Foundation employees similar to those the University has, and group insurance coverage for Foundation employees had been obtained at that meeting. He further stated that the Foundation was building a firm basis for a major fund-raising effort in the next year or so.

Mr. Elliott announced that the University now has only one national merit finalist scholar, and that the Executive Committee had committed \$3,000 a year for a period of four years to recruit six more national merit finalists each year. He reported that plans for the tribute to Delyte W. Morris had been discussed, that personnel policies were being developed, and that Stanley McAnally would become the President of the Foundation when the process was completed.

Mr. Elliott reported that he had attended the Delyte W. Morris Commemorative Tribute on April 9, and that the statue created by Fredda Brilliant had been placed in the library in an excellent location in front of the University motto. He explained that no University money had gone into the statue because the Foundation had been the recipient of gifts for this particular purpose. Mr. Elliott remarked that the library was full for the dedication, and that Mr. Norwood and he had made remarks to which Peter Morris had given the response for the family. Mr. Norwood suggested that an effort be made to recall this occasion on an annual basis.

Mr. Elliott stated that he had attended the meeting of the Administrative Advisory Committee, which is advisory to the State Universities Civil Service System, on April 11, 1983, in Champaign. He reported that the discussion at this meeting had been technical.

Mrs. Kimmel reported that she had attended the meeting of the Illinois Board of Higher Education on April 4, and the night before the meeting the IBHE had met with the leadership of both houses of the General Assembly. She commented that an astute plea had been given to the leadership by suggesting five options that they might use in considering the state's fiscal problem: 1) change our philosophy in Illinois so that we no longer have an obligation to educate all the people with any state money, but let them go to private schools or out-of-state; 2) the number of students should be cut and that we only educate those that we can afford to educate; 3) up the tuition to the point that the students would pay the freight; 4) consider numerous reductions straight across-the-board regarding faculty/staff salaries, utilize existing facilities without maintenance, don't build anything new, and don't repair anything; or 5) have the General Assembly acknowledge the fact that one of Illinois' greatest assets is its fine universities and colleges and that these

schools have made a tremendous contribution to the economic and cultural quality of life of every citizen of this state including those who have not matriculated. She reported that in the open meeting the IBHE had performed an allocation of the Governor's budget; although some people stated that the IBHE should not acknowledge this budget, it was our duty to do so, but it was approved with these words: ". . . with the understanding that this action does not indicate approval of this budget and further that the Board of Higher Education strongly reaffirms its Fiscal Year 1984 budget recommendation for higher education operations and grants. The Board strongly urges the General Assembly and Governor to enact legislation which would increase tax revenue in order to provide additional support for education," after which a major part of the meeting was spent talking about money, the future, and the problems that it involves. Mrs. Kimmel continued that a committee's program review of the universities had recommended that the Cultural Foundations of Education program at SIUC be eliminated. She stated that there is an extensive program study going on in our own university, that in the last 13 years 38 degree programs have been abolished within the system, 11 of them in the last 2-1/2 years, and that she and the Chancellor did not want to agree to this recommendation until our program study was finished; Dr. Shaw had spoken to this and she had abstained from voting. She explained that it would be up to the Board of Trustees to decide whether to eliminate it, but that the IBHE was recommending it.

Mrs. Harvey announced that the Governor had renominated William R. Norwood, Harris Rowe, and Carol Kimmel to the Board of Trustees, subject to confirmation by the Senate.

Under Committee Reports, Dr. Wilkins had no report for the Executive Committee.

Mrs. Kimmel reported as follows on the Architecture and Design Committee which had met on Thursday, April 14, 1983, at 9:45 a.m., in the Board Room of the University Center:

The Committee considered and approved Item G, Approval of Plans and Specifications and Award of Contract: Repair and Rehabilitation of Campus Drives, SIUC; Item H, Approval of Plans and Specifications and Award of Contract: Repair and Rehabilitation of Parking Lots, SIUC; Item I, Approval of Plans and Specifications and Award of Contract: Greek Row Roof Replacements, SIUC; and Item X, Designation of the "Clifford H. Fore Environmental Resources Training Center," SIUE. These items had been discussed in previous meetings and it is the recommendation of the Committee that these items be approved and included on the Board's omnibus motion.

Mr. Elliott, Chairman of the Finance Committee, said that the Committee had met in the Illinois Room of the University Center at 8:00 a.m. that morning, and he gave the following report:

The Committee considered and recommends that the Board adopt Item K, Increase in Campus Housing Activity Fee at Evergreen Terrace, SIUC, but that it not be placed on the omnibus motion. The Committee received an update on student aid audits and completed the discussion of computing activities. The Committee had received additional information since their last meeting and great strides are being made in this area. Dr. Shaw presented the Committee with an overview of the budget and planning activities. The staffs of the Universities and the Chancellor's Office have been looking at things ranging from the so-called "doomsday" budget, which is the budget introduced by the Governor in the alternative there are no tax increases, ranging from \$50 million less than we got last year, to the same as we got last year, to \$50 million more than we got last year; also ranging from the current tuition level including the change last month to as much as \$500 a year increase in tuition which is the Board of Higher Education's recommendation. The bad news is that 70 to 80% of the University's budget is personal services, that is, salaries of employees and employee benefits. So changes are going to have to come in that area if we don't get the kind of money that is needed for raises. The projections given us this morning range from a 17% cut upwards. That was the present tuition level of the so-called "doomsday" budget that is presently in the legislature. It was pointed out that we are not going to know until late in the legislative session what money will actually be available and we commend the University community for working to try and develop a plan so that when we do find out what money we will be given late in the legislative session adequate plans will be made so that we can adapt ourselves in a reasonable way to get these contingencies. Item P, Faculty and Professional Staff Personnel Policies, Notice of Non-reappointment, has to do with the technical matter of giving notice for term employees. It was pointed out that this does not change the contract, it just changes the way in giving notice. At the present time, notice is given to all term employees that they are terminated and then they are later re-hired, which is kind of backwards. This will put that in order so that this notice does not have to be given, that term means term

which is exactly what the contract says. We recommend that Item P be adopted. It should not be placed on the omnibus motion. The other item that was introduced to us was a draft of a proposal, authorization for suspension of employment of contractual employees and involuntary pay reductions for all employees. This has been sent to the Presidents and the campus constituencies with a request for their input concerning not only whether or not this should be adopted, but the manner in which it is drafted and what are the alternatives, if any. Since we are waiting for input to come from the constituencies it was not appropriate that the Committee discuss this at this time. It has been suggested that it be placed on the agenda for May. Hopefully, we will have the input from the constituencies at that time and we will discuss it at the Finance Committee and again at the Board meeting in May.

The Chair explained the procedure for the Board's omnibus motion, and he proposed that, after discussion, there would be taken up the following matters:

REPORTS OF PURCHASE ORDERS AND CONTRACTS,
FEBRUARY, 1983, SIUC and SIUE

In accordance with III Bylaws 1, and procedures effective April 1, 1980, summary reports of purchase orders and contracts awarded during the month of February, 1983, were mailed to the members of the Board in advance of this meeting, copies were placed on file in the Office of the Board of Trustees, and these reports are hereby submitted for information and entry upon the minutes of the Board with respect to the actions of the Executive Committee.

INFORMATION REPORT: APPROVAL OF REASONABLE AND MODERATE
EXTENSIONS AND OFF-CAMPUS PROGRAM LOCATIONS

This report lists all actions in the category of reasonable and moderate extensions and all requests for off-campus program locations since the last report on September 9, 1982.

1. Further information on the September 9, 1982 report:

Bachelor of Science with a Major in Nursing, Completion Program in the Olney Area, SIUE.

The IBHE approved this request at its December 1982 meeting.

2. Reasonable and Moderate Extensions Approved by the Chancellor Since September 9, 1982:

Change in Title of Specialization in Undergraduate Program in Business Administration from Organizational Behavior and Development to Management, SIUE.

Addition of a Specialization in Entrepreneurship to the Bachelor of Science program with a Major in Administrative Sciences, SIUC.

Retitling of Specializations in the Master of Science in Education program with a Major in Counselor Education from Certificate Specialization to School Counseling Specialization and from Non-Certificate Specialization to Community Counseling Specialization, SIUE.

Change in Title of Specialization in Master of Science program with a Major in Speech from Speech Pathology and Audiology to Speech Pathology, SIUE.

Change in Title of Bachelor of Science program with a Major in Paralegal Studies for Legal Administrators to Paralegal Studies for Legal Assistants, SIUC.

Change in Title of the Associate in Applied Science program with a Major in Aviation Technology to Aviation Maintenance Technology, SIUC.

Change in Titles in Concentrations in the Master of Science in Education program with a Major in Recreation from Park and Community Recreation to Administration of Recreation and Park Systems, from Outdoor Recreation to Recreation Resources Administration, and from Recreation for Special Populations to Therapeutic Recreation, SIUC.

Abolition of the Commercial Recreation Management Specialization in the Master of Science in Education program with a Major in Recreation, SIUC.

Abolition of Outdoor Recreation, Commercial Recreation Management, and Park and Community Recreation Specializations in the Bachelor of Science program with a Major in Recreation, SIUC.

Addition of a Program Services Specialization to the Bachelor of Science program with a Major in Recreation, SIUC.

3. Requests for Off-Campus Program Locations Approved by the Chancellor Since September 9, 1982:

Bachelor of Science with a Major in Industrial Technology in Elgin, Illinois.

This request is now being considered by the IBHE staff.

APPROVAL OF PLANS AND SPECIFICATIONS AND AWARD OF CONTRACT:
REPAIR AND REHABILITATION OF CAMPUS DRIVES, SIUC

Summary

This matter seeks approval of plans and specifications and the award of contract for resurfacing and other major repairs to three segments of the campus drives and roads.

The estimated cost of this project is \$383,000. The low bid was \$354,091. Funding will come from traffic and parking revenue through the Parking Facilities account. State appropriations will not be required.

Rationale for Adoption

The Board of Trustees recognized serious problems of deterioration in three portions of the campus drives at its meeting of December 9, 1982. Those portions included two sections of Lincoln Drive and one section of Douglas Drive as identified and recommended for repair and rehabilitation by the campus Traffic and Parking Committee.

Favorable bids for these repairs have been received, and the award of contract is requested at this time. Mr. Charles Pulley, AIA, has received the plans and specifications for all portions of this project and recommends their approval.

Because this project involves repairs to existing facilities, approval of the Illinois Board of Higher Education for noninstructional capital improvements is not necessary, and RAMP Table 10.0 submission is not required.

Considerations Against Adoption

University officers are aware of none.

Constituency Involvement

This project has the involvement and recommendation of the Traffic and Parking Committee, the Vice-President for Campus Services, the Director of the Physical Plant, and the Director of Facilities Planning, SIUC.

Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That:

- (1) The contract to repair and rehabilitate three segments of the campus drives and roads, SIUC, be and is hereby awarded to E. T. Simonds Construction Company, Carbondale, Illinois, in the amount of \$354,091.

- (2) Final plans and specifications for this project are hereby approved as submitted to the Office of the Board of Trustees for review, and shall be placed on file in accordance with I Bylaws 9, contingent upon favorable recommendation of the Architecture and Design Committee.
- (3) The President of Southern Illinois University at Carbondale be and is hereby authorized to take whatever action may be required in the execution of this resolution in accordance with established policies and procedures.

APPROVAL OF PLANS AND SPECIFICATIONS AND AWARD OF CONTRACT:
REPAIR AND REHABILITATION OF PARKING LOTS, SIUC

Summary

This matter proposes approval of plans and specifications and the award of a contract for resurfacing and other major repairs to five existing parking lots.

The estimated cost of this project is \$194,000. The low bid was \$143,854. Funding will come from traffic and parking revenue through the Parking Facilities account. State appropriations will not be used.

Rationale for Adoption

The Board of Trustees recognized serious problems of deterioration in six campus parking lots at its meeting of December 9, 1982. These six parking lots had been identified and recommended for repair and rehabilitation by the campus Traffic and Parking Committee: Nos. 112, 22, 29, 37, 39, and 89.

Favorable bids for five of these repairs have been received, and the award of contract is requested at this time. Bids were not requested on No. 112, the central parking structure, because of a change in program. Mr. Charles Pulley, AIA, has reviewed the plans and specifications for all portions of this project and recommends their approval.

The Board was also informed in December, 1982, that approval by the IBHE was required on these repairs as a noninstructional capital improvement. Subsequent discussions with the IBHE staff have determined that certain characteristics of this project cause it to be exempt from the guidelines for noninstructional capital improvements. As a consequence, approval by the IBHE is not required.

Considerations Against Adoption

University officers are aware of none.

Constituency Involvement

This project has the involvement and recommendation of the Traffic and Parking Committee, the Vice-President for Campus Services, the Director of the Physical Plant, and the Director of Facilities Planning, SIUC.

Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That:

- (1) The contract to repair and rehabilitate the specified five existing parking lots, SIUC, be and is hereby awarded to E. T. Simonds Construction Company, Carbondale, Illinois, in the amount of \$143,854.
- (2) Final plans and specifications for this project are hereby approved as submitted to the Office of the Board of Trustees for review, and shall be placed on file in accordance with I Bylaws 9, contingent upon favorable recommendation of the Architecture and Design Committee.
- (3) The President of Southern Illinois University at Carbondale be and is hereby authorized to take whatever action may be required in the execution of this resolution in accordance with established policies and procedures.

APPROVAL OF PLANS AND SPECIFICATIONS AND AWARD OF CONTRACT:
GREEK ROW ROOF REPLACEMENTS, SIUC

Summary

This matter proposes approval of plans and specifications and the award of a contract for the replacement of the roofs on nine buildings in the Greek Row housing area.

The estimated total cost is \$240,000. The low bid was \$177,330. Funding for this work comes from two sources: housing revenues through the Group Housing account for the eight dormitories, and state appropriations through the Major Repairs account for the one office building.

Rationale for Adoption

At its regular meeting of February 10, 1983, the Board of Trustees recognized the problem of roof deterioration on nine buildings in the Small Group Housing area. At that same meeting, the Board formally approved the renaming of that area as Greek Row.

Favorable bids have been received on these nine buildings: Nos. 101, 102, 103, 104, 105, 106, 107, 109, and 114, and an award of contract is requested at this time. The apparent low bidder for this project omitted certain specified materials and as a consequence has withdrawn his bid.

Mr. Charles Pulley, AIA, has reviewed the plans and specifications for all portions of this project and recommends their approval.

Considerations Against Adoption

University officers are aware of none.

Constituency Involvement

Because this project is primarily a matter of building maintenance, the constituency heads per se were not involved. This project has had the involvement and recommendation of the Director of Housing, the Vice-President for Student Affairs, the Vice-President for Campus Services, the Director of Facilities Planning, and the Director of the Physical Plant, SIUC.

Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That:

- (1) The contract to replace the roofs on nine buildings in the Greek Row housing area, Building Nos. 101, 102, 103, 104, 105, 106, 107, 109, and 114, be and is hereby awarded to Martinsville Roofing Co., Inc., Martinsville, Illinois, in the amount of \$177,330.
- (2) Final plans and specifications for this project are hereby approved as submitted to the Office of the Board of Trustees for review, and shall be placed on file in accordance with I Bylaws 9, contingent upon favorable recommendation of the Architecture and Design Committee.
- (3) The President of Southern Illinois University at Carbondale be and is hereby authorized to take whatever action may be required in the execution of this resolution in accordance with established policies and procedures.

ABOLITION OF THE MASTER OF SCIENCE, MAJOR IN ENGINEERING BIOPHYSICS, COLLEGE OF ENGINEERING AND TECHNOLOGY, SIUC

Summary

At its March 12, 1981 meeting, the Board of Trustees approved a resolution authorizing SIUC to report to the staff of the Illinois Board of Higher Education indicating the progress that had been made in restructuring the master's-level program in Engineering Biophysics and the plans for that program and the bachelor's-level program in the same field. That report was submitted on March 13, 1981.

On March 11, 1982, the Board of Trustees approved a resolution authorizing the abolition of the Bachelor of Science degree program, major in Engineering and Biophysics, College of Science. The matter stated that information or action on the master's program would be presented to the Board at a later time.

Subsequent deliberations have indicated that the master's program is no longer viable. Thus this matter proposes abolition of the Master of Science degree program, major in Engineering Biophysics, College of Engineering and Technology, SIUC.

Rationale for Adoption

The decision to abolish this graduate program is a result of a careful assessment of resources available to support the program and the programmatic priorities within the College of Engineering and Technology. The decision to abolish the program is based on the lack of sufficient existing resources to support a high quality program. Abolition of the program will have no adverse effects on faculty positions as none were assigned to the program on a fiscal basis. Students currently enrolled in the program will be given the opportunity either to complete it or to transfer to another program, but no additional students will be admitted to the program. Existing resources supporting the program will remain within the College of Engineering and Technology for other use.

Considerations Against Adoption

University officers are aware of none.

Constituency Involvement

The proposed resolution has been concurred in by the Dean of the College of Engineering and Technology, the Associate Dean of the School of Medicine, the Dean of the College of Science, and the Associate Vice-President for Research and Dean of the Graduate School. The proposed resolution is also recommended by the Vice-President for Academic Affairs and Research and the President, SIUC.

Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That the Master of Science degree program, major in Engineering Biophysics, College of Engineering and Technology, SIUC, be and is hereby abolished, in accord with institutional priorities; and

BE IT FURTHER RESOLVED, That this action be reported to the staff of the Illinois Board of Higher Education.

RECOMMENDATION FOR HONORARY DEGREE, SIUC

Summary

The Chancellor, on the recommendation of the Honorary Degrees Committee and the President of Southern Illinois University at Carbondale, presents to the Board of Trustees a resolution recommending the presentation of the honorary degree, Doctor of Laws, to The Honorable Paul Simon, United States Congressman from the 24th District of Illinois, to be awarded at the May 14, 1983 commencement of Southern Illinois University at Carbondale.

Rationale for Adoption

Newspaperman, author, educator, state legislator, lieutenant governor, United States Congressman, concerned citizen, humanitarian, The Honorable Paul Simon has become a presence on the national scene. He is known throughout the

nation for his integrity, independence, judgment, devotion to the cause of education, and concern for the people of his district, his state, and his country.

Paul Simon is a true believer in the importance of education. His beliefs lead him into many fields, for through education he would attack the problems of world hunger and illiteracy, improve world understanding, ease the burdens of the disabled, and give us the skills to build a just and good existence.

Once the youngest newspaper editor-publisher in the nation, Paul Simon is now a major figure in the United States House of Representatives, a leader confident that education is the key to our future. He is a member of the Education and Labor Committee, chairs its Subcommittee on Postsecondary Education, and sits on the Employment Opportunities Subcommittee and the Select Education Subcommittee, of which he was formerly chairman. He has served on the House Budget Committee, and has recently been appointed to the Science and Technology Committee, which is currently examining ways to strengthen science and mathematics teaching in the public schools.

As a member of the Illinois General Assembly, Paul Simon won passage of forty-six major pieces of legislation. The Independent Voters of Illinois named him "Best Legislator" for each of his six terms in the state legislature. Early on he set standards for income disclosure and became a force for government reform. He was influential in the establishment of Illinois' first open meetings law, a conditional release plan for prisoners, revision of the Illinois adoption code, establishment of the high school equivalency test, and creation of the Illinois Arts Council.

In 1948, at the age of nineteen, Paul Simon purchased the Troy Tribune, eventually building a chain of fourteen newspapers in downstate Illinois which he sold in 1966. He first gained national attention in 1951, when he was invited to testify before the U.S. Senate after the Tribune exposed syndicate crime in Madison County. Also in 1951, he enlisted in the U.S. Army, doing counterintelligence work along the Iron Curtain.

He returned to Illinois in 1953 and was elected to the Illinois House of Representatives in 1954. After four terms in the House, he was elected to the Senate in 1962 and served two terms before being elected lieutenant governor in 1968. When that term ended, in 1972, he took a part-time teaching position at Sangamon State University in Springfield where he began a program of internships for students studying public affairs reporting. He also lectured at Harvard's John F. Kennedy Institute of Politics.

In 1974 Mr. Simon won election to the U.S. House of Representatives from the 24th District of Illinois, receiving more votes than any other Illinois candidate for the House. Along with his congressional duties, he has represented the United States on the Helsinki Commission and was appointed by Presidents Carter and Reagan to the United Nations Special Sessions on Disarmament.

He is a familiar figure to southern Illinoisans, going into every community to talk with constituents. His involvement in their problems is the force behind many of his legislative proposals; his care for them shows in his quick response to individual requests for assistance.

Paul Simon is the author of eight books. One of these, Lincoln's Preparation for Greatness, is a definitive study of Lincoln's years in the Illinois legislature. Others, such as The Politics of World Hunger and The Tongue-Tied American: Confronting the Foreign Language Crisis, reflect concerns of great importance to him. The Once and Future Democrats: Strategies for Change is his latest book and evidences another major interest.

For his many years of dedicated service to southern Illinois, Illinois, and the nation, and for his long-standing support of higher education, the University takes great pleasure in bestowing the honorary Doctor of Laws degree on Paul Simon.

Considerations Against Adoption

University officers are aware of none.

Constituency Involvement

The Honorary Degrees Committee of Southern Illinois University at Carbondale has recommended to the President this honorary degree for Mr. Simon.

Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That the honorary degree, Doctor of Laws, be awarded to Mr. Paul Simon at the May 14, 1983 commencement of Southern Illinois University at Carbondale.

WAIVER OF ANNUAL MEETING AND ELECTION OF DIRECTORS, IEC

Summary

The Board of Trustees has been asked by the Illinois Educational Consortium to approve a resolution for waiver of annual meeting and election of IEC Directors. Similar action was approved by the Board at its May 13, 1982 meeting.

Each year the IEC requests a waiver of notice of the IEC annual meeting and the holding of such a meeting for the purpose of election of Directors for the ensuing year. Under the cumulative voting provision of IEC Bylaws, each System can cast eight votes for each of its own nominees and assure their election. Such a meeting would therefore be perfunctory only. The Board may grant the waivers at this time, but it cannot consent to unanimous election of Directors since the slate is not yet known. The Board is therefore asked to select two nominees from this System and delegate to the chairman the power to file written unanimous consent to their election, and the election of

the nominees of the other three Systems, at such time as the identities of the latter become known.

Rationale for Adoption

To accomplish necessary business of the IEC.

Considerations Against Adoption

None is known.

Constituency Involvement

After consultation with the Presidents, the Chancellor recommends this item.

Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That:

Both notice and the holding of the annual meeting of members of the Illinois Educational Consortium be and are hereby waived;

Kenneth A. Shaw and Earl E. Lazerson be and are hereby selected to serve as Directors of said Consortium representing this Board; and

Kenneth A. Shaw be and is hereby authorized to consent and agree to the election of the above-named Directors together with two Directors named by each other member of the said Consortium as the act of and on behalf of this Board, and to do so in writing and in lieu of election at a meeting of members.

RECOMMENDATION FOR HONORARY DEGREE, SIUE

Summary

The Chancellor, on the recommendation of the University Committee for Honorary Degrees and Distinguished Service Awards and the President of Southern Illinois University at Edwardsville, presents to the Board of Trustees a resolution recommending the presentation of the honorary degree of Doctor of Fine Arts to Ms. Katherine Dunham at an early commencement of Southern Illinois University at Edwardsville.

Rationale for Adoption

Katherine Dunham was born June 12, 1912. She attended school at Joliet Township High School. She received her Ph.B. degree in social anthropology from the University of Chicago in 1937. Subsequently, Ms. Dunham pursued further studies at the University of Chicago and Northwestern University.

As an educator, cultural investigator, and performer and choreographer, Ms. Dunham's contributions to the performing arts are well known.

Her numerous world-wide contributions in the theater, dance and choreography, motion pictures, opera, theater direction, and staging are a tribute to her vitality and spirit.

Throughout her life, Ms. Dunham has sought to transfer through education her experiences in the performing arts and with other cultures learned through her many travels. She has lectured at universities and institutions in the United States and in Europe, New Zealand, and South America.

For her many contributions to the performing and cultural arts and to society in general, Ms. Dunham has received more than three dozen awards. These have included the Professional Achievement Award from the University of Chicago, the Contribution to the Arts Award given by the Black Academy of Arts and Letters, the American Dance Guild Award of St. Louis, and the Albert Schweitzer Music Award presented at Carnegie Hall.

Ms. Dunham continues to be an active member in more than a dozen organizations of local, national, and international scope. She serves as a consultant to the Organization of American States, and as a board member of the National Advisory Council on Aging. She serves as a board member of the Black Filmmakers Hall of Fame, and as a member of the Black Academy of Arts and Letters. She is active in educational endeavors through her work with the National Endowment for the Humanities and with the Fulbright fellowship program.

Those who have been involved with Southern Illinois University at Edwardsville are well aware of Ms. Dunham's contributions to the University. Ms. Dunham was the driving force in the creation of the Performing Arts Training Center, and has been pivotal in its success, growth, and development.

It is for Katherine Dunham's outstanding contributions to the fine arts and to promoting cultural understanding that this recommendation for an honorary degree is presented.

Considerations Against Adoption

University officers are aware of none.

Constituency Involvement

The University Committee for Honorary Degrees and Distinguished Service Awards and the President of Southern Illinois University at Edwardsville have recommended this recognition in honor of Ms. Katherine Dunham.

Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That, upon the recommendation of the University Committee for Honorary Degrees and Distinguished Service Awards and the President of Southern Illinois University at Edwardsville, the honorary degree of Doctor of Fine Arts be awarded to Ms. Katherine Dunham

at the June 10, 1983 commencement or some commencement thereafter of Southern Illinois University at Edwardsville.

RECOMMENDATION FOR HONORARY DEGREE, SIUE

Summary

The Chancellor, on the recommendation of the University Committee for Honorary Degrees and Distinguished Service Awards and the President of Southern Illinois University at Edwardsville, presents to the Board of Trustees a resolution recommending the presentation of the honorary degree of Doctor of Science to Dr. Peter H. Raven at an early commencement of Southern Illinois University at Edwardsville.

Rationale for Adoption

Dr. Peter H. Raven was born June 13, 1936, in Shanghai, China. In 1957, Dr. Raven received the Bachelor of Arts degree with highest honors from the University of California at Berkeley. In 1960, the University of California at Los Angeles conferred on him the Ph.D. degree. Dr. Raven's work in his specialty, systematic botany, and his leadership in developing the Missouri Botanical Garden in St. Louis are the bases of this recommendation to confer upon him an honorary degree.

Dr. Raven presently serves as Director of the Missouri Botanical Garden in St. Louis. He also holds posts as the Engelmann Professor of Botany at Washington University, and as Adjunct Professor of Biology at St. Louis University and at the University of Missouri at St. Louis.

For more than two decades Dr. Raven has contributed substantially to the body of knowledge concerning botanical systems and related fields. Dr. Raven's reputation as a botanical researcher is international in scope and is of the highest caliber. Colleagues consider his scientific approach to his field to be both brilliant and original. As a researcher and author, Peter Raven is one of the most prolific people in his field, having published more than 200 titles since 1978. Overall, his works number close to 400, and a considerable number of them are landmarks in the field.

Not only an ardent researcher and author, Dr. Raven is deeply involved in furthering his profession through participation in a wide array of professional organizations both in this country and abroad. He is President of the American Society of Naturalists, past President of the Botanical Society of America, and of the Society for the Study of Evolution. He is a foreign member of the Royal Danish Academy of Sciences and Letters, and a foreign member of the Royal Swedish Academy of Sciences. These are but a small sample of his many affiliations.

For his work, Dr. Raven has been honored with more than a dozen awards of different types. These recognitions include: The A. P. DeCandolle Prize awarded in Geneva in 1970, the Award of Merit from the Botanical Society of America in 1977, the Distinguished Service Award from the American Institute of Biological Sciences in 1981, and the International Environmental Leadership

Medal awarded by the United Nations Environmental Programme in 1982. In 1981, Dr. Raven served as Vice President of the 13th International Botanical Congress held in Sydney, Australia.

Dr. Raven has served as a member of the Department of Biological Sciences at Stanford University. In 1971, Dr. Raven came to St. Louis as Director of the Missouri Botanical Garden. As Director of the Garden, Dr. Raven has been largely responsible for the development of a number of new features including the Japanese Garden and the Ridgeway Center, which was opened in July, 1982. He has devoted considerable time to the development of the Garden's scientific program which may well be the world's most active program dealing with tropical plants. His leadership and administration of the Garden have greatly improved the educational, cultural, and scientific aspects of what is one of the St. Louis metropolitan area's great assets. The capital fund drive which led to the opening of the \$9 million Ridgeway Center is a monument to his enthusiastic and tireless work. In addition to his scientific activity and his leadership of the Missouri Botanical Garden, Dr. Raven serves on a number of boards and committees of cultural and service organizations which serve the entire St. Louis area.

It is for Dr. Raven's tremendous contributions to the field of botany, and for his remarkable achievements while serving as Director of the Missouri Botanical Garden, that this recommendation for an honorary degree is presented.

Considerations Against Adoption

University officers are aware of none.

Constituency Involvement

The University Committee for Honorary Degrees and Distinguished Service Awards and the President of Southern Illinois University at Edwardsville have recommended this recognition in honor of Dr. Peter H. Raven.

Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That, upon the recommendation of the University Committee for Honorary Degrees and Distinguished Service Awards and the President of Southern Illinois University at Edwardsville, the honorary degree of Doctor of Science be awarded to Dr. Peter H. Raven at the June 10, 1983 commencement or some commencement thereafter of Southern Illinois University at Edwardsville.

RECOMMENDATION FOR DISTINGUISHED SERVICE AWARD, SIUE

Summary

The Chancellor, on the recommendation of the University Committee for Honorary Degrees and Distinguished Service Awards and the President of Southern Illinois University at Edwardsville, presents to the Board of Trustees

a resolution recommending the presentation of the Distinguished Service Award to Mr. Robert Hyland at an early commencement of Southern Illinois University at Edwardsville.

Rationale for Adoption

Robert Hyland was born in St. Louis, Missouri, and educated at Barat Hall and St. Louis University High School. He received his Bachelor of Arts degree from St. Louis University.

Mr. Hyland is perhaps best known for his connection with radio broadcasting. He began his career in broadcasting in 1941 in Quincy, Illinois. Through a series of promotions and positions with other radio stations, Mr. Hyland came to work for KMOX radio in St. Louis in 1951. He has remained with KMOX and the CBS organization since then progressing steadily through the ranks. In 1973, Mr. Hyland was named Regional Vice President of CBS Radio. In large part because of his work, KMOX radio has received a number of national honors including three George Foster Peabody awards, two Gavel Awards from the American Bar Association, the Associated Press Broadcaster's National Award, and the Robert F. Kennedy Journalism Award.

Aside from his work as a journalist and broadcaster, Robert Hyland has been instrumental in the development of the St. Louis metropolitan area. He is an active organizer and supporter of cultural and artistic endeavors. For several years he chaired the Municipal Theater Association. He has served as chairman of the St. Louis County Pops Concert Series, as a member of the Board of Directors of the St. Louis Symphony Society, and as a member of the Commission on the Arts for the State of Missouri. He is past Chairman of the St. Louis Regional Commerce and Growth Association, current Chairman of the Board of Control of the Lindenwood Colleges, and is President of the St. Louis Zoological Commission. In addition, he serves as a board member of the St. Louis Chapter of the NAACP and of the St. Louis Urban League.

For the prominent role he has played in development of the St. Louis region, Robert Hyland was named to the 10th Annual Class of the Missouri Academy of Squires. Mr. Hyland was a member of the Jefferson National Expansion Memorial Association which was responsible for development of the Gateway Arch.

By his many efforts in the community and through broadcasting, Robert Hyland has enriched the lives of the people of the St. Louis area, and has helped to maintain St. Louis as a growing, vibrant city. It is for these many contributions and accomplishments that the University proposes to present Mr. Hyland with the Distinguished Service Award.

Considerations Against Adoption

University officers are aware of none.

Constituency Involvement

The University Committee for Honorary Degrees and Distinguished Service Awards and the President of Southern Illinois University at Edwardsville have recommended this recognition in honor of Mr. Robert Hyland.

Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That, upon the recommendation of the University Committee for Honorary Degrees and Distinguished Service Awards and the President of Southern Illinois University at Edwardsville, the Distinguished Service Award, SIUE, be presented to Mr. Robert Hyland at the June 10, 1983 commencement or some commencement thereafter of Southern Illinois University at Edwardsville.

RECOMMENDATION FOR DISTINGUISHED SERVICE AWARD, SIUE

Summary

The Chancellor, on the recommendation of the University Committee for Honorary Degrees and Distinguished Service Awards and the President of Southern Illinois University at Edwardsville, presents to the Board of Trustees a resolution recommending the presentation of the Distinguished Service Award to Mrs. Carolyn W. Losos at an early commencement of Southern Illinois University at Edwardsville.

Rationale for Adoption

Carolyn W. Losos was born in 1932 in St. Louis, Missouri. She received her Bachelor of Arts degree from Washington University in 1952.

Carolyn W. Losos has spent the better part of her life in the service of her community and in projects to assist other people. Following receipt of her degree she taught school for seven years in Clayton, Missouri. During that time and since she has become involved in a great number of civic activities and has emerged as one of the community leaders of the St. Louis metropolitan area.

Mrs. Losos' contributions to education have been considerable. She has been active in the Council of Jewish Women's Volunteers in Public Schools, President of the Junior Kindergarten of St. Louis, and an officer of the Parent Teachers Association, Statewide Committee on School Finance in Missouri, and has worked with the Washington University School of Arts and Sciences Task Force. In 1976, Mrs. Losos was named Vice Chair of the Governors Conference on Education in Missouri. Further, she served as the President of the White House Conference on Education which, under her leadership, evolved in St. Louis into a well-established community organization. For the past ten years Mrs. Losos has served with the Conference of Education in St. Louis. The Conference addresses common school system problems both locally and statewide.

In addition to her support of educational activities, Carolyn W. Losos has been deeply involved in the development of cultural and community service organizations in St. Louis. She has served as an officer of the Repertory Theater of St. Louis, as first Vice President of the Loretto-Hilton Theater, as an officer of the United Way Campaign, and on the Missouri Statewide Tax Commission Citizens Committee. Because of her commitment to improving

the St. Louis area and her achievements in these many endeavors, in 1981 Mrs. Losos was named as one of the Globe-Democrat newspaper's "Women of Achievement." Presently she serves as the President of the St. Louis Girl Scouts Council, which is the largest and one of the most successful councils in the United States.

Recently, Carolyn W. Losos undertook the directorship of the Leadership St. Louis program. The program, funded by the Danforth Foundation and conducted under the auspices of the Coro Foundation, is directed at identifying and developing leaders to guide the St. Louis area during the coming decades. Through her work as Director, Carolyn W. Losos will play an important role in helping to ensure that St. Louis has committed, talented leaders.

It is because of Mrs. Losos' continuing dedication and contributions to improving the quality of life in the St. Louis area that the University proposes to present her with a Distinguished Service Award.

Considerations Against Adoption

University officers are aware of none.

Constituency Involvement

The University Committee for Honorary Degrees and Distinguished Service Awards and the President of Southern Illinois University at Edwardsville have recommended this recognition in honor of Mrs. Carolyn W. Losos.

Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That, upon the recommendation of the University Committee for Honorary Degrees and Distinguished Service Awards and the President of Southern Illinois University at Edwardsville, the Distinguished Service Award be granted to Mrs. Carolyn W. Losos at the June 10, 1983 commencement or some commencement thereafter of Southern Illinois University at Edwardsville.

RECOMMENDATION FOR DISTINGUISHED SERVICE AWARD, SIUE

Summary

The Chancellor, on the recommendation of the University Committee for Honorary Degrees and Distinguished Service Awards and the President of Southern Illinois University at Edwardsville, presents to the Board of Trustees a resolution recommending the presentation of the Distinguished Service Award to Mr. Carl E. Mathias at an early commencement of Southern Illinois University at Edwardsville.

Rationale for Adoption

Carl E. Mathias was born April 27, 1924, in Pana, Illinois. He attended Eastern Illinois University and North Texas State University. Later

he pursued management development programs at the University of Illinois and at the University of Michigan.

Since 1962 Carl Mathias has served as the Service Area Manager for the Illinois Power Company in Granite City, Illinois. Throughout his association with southwestern Illinois, Mr. Mathias has been deeply involved in efforts to promote economic and industrial development and in a wide array of community service activities.

Carl Mathias is a member of the Board of Commissioners for the Bi-State Development Agency, and this year serves as Vice Chairman of that Board. He has just completed a term as a director on the Board of the St. Louis Regional Commerce and Growth Association. Mr. Mathias is a member of the Southwestern Illinois Leadership Council, the Economic Development Commission of Granite City, and of the Southwestern Illinois Council on Economic Development. Mr. Mathias is a member of the advisory board and of the planning committee for the St. Elizabeth Medical Center in Granite City and serves on the Board of Directors of Providence Management and Marketing Services, which provides services to the Medical Center. He also holds a position on the Board of Directors of the Granite City Trust and Savings Bank. Previously he served on the Port Authority.

Much of Mr. Mathias' emphasis in these capacities has been in the area of economic and industrial development. He works with existing industries that are experiencing operating problems, and is an active supporter of efforts to attract new industry and development to the area. He has traveled to Japan in an attempt to attract foreign industrial investment to the Metro-East area. His interest and activity in the area of economic and industrial development have been a major influence in maintaining existing plant locations and in attracting new industries to the area.

Aside from his work in economic development, Carl Mathias is an active participant in community service organizations. He serves as a director of the Junior Achievement of the Mississippi Valley program, and as a board member of the Cahokia Mound Council of the Boy Scouts of America. He has held key positions in virtually all of the civic groups in the Tri-Cities area, as well as positions in corresponding state organizations, including the local and state Chambers of Commerce, the United Way, and the Granite City Rotary Club. Mr. Mathias was largely responsible for organizing the Granite City Rotary Prayer Breakfast Group which is a select committee chosen to work on specific problems in the community.

It is for Carl Mathias' dedication to improving the southwestern Illinois area, and for his substantial contributions to promoting economic and industrial development that the University proposes to present Mr. Mathias with the Distinguished Service Award.

Considerations Against Adoption

University officers are aware of none.

Constituency Involvement

The University Committee for Honorary Degrees and Distinguished Service Awards and the President of Southern Illinois University at Edwardsville have recommended this recognition in honor of Mr. Carl E. Mathias.

Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That, upon the recommendation of the University Committee for Honorary Degrees and Distinguished Service Awards and the President of Southern Illinois University at Edwardsville, the Distinguished Service Award be presented to Mr. Carl E. Mathias at the June 10, 1983 commencement or some commencement thereafter of Southern Illinois University at Edwardsville.

RECOMMENDATION FOR DISTINGUISHED SERVICE AWARD, SIUE

Summary

The Chancellor, on the recommendation of the University Committee for Honorary Degrees and Distinguished Service Awards and the President of Southern Illinois University at Edwardsville, presents to the Board of Trustees a resolution recommending the presentation of the Distinguished Service Award to Mr. Wilbur R. L. Trimpe at an early commencement of Southern Illinois University at Edwardsville.

Rationale for Adoption

Wilbur R. L. Trimpe was born June 10, 1906. Mr. Trimpe received his Bachelor's degree from Western Illinois University and his Master's degree from the University of Illinois. Subsequently, he pursued graduate work toward a doctoral degree at the University of Colorado and at Southern Illinois University.

Wilbur Trimpe has been working in the field of education for some 59 years. He began his career as a rural school teacher in Mason County, Illinois in 1924. In 1927, he became principal of an elementary school (as well as a teacher and athletic coach) serving Forest City and Manito, Illinois. In 1932, Mr. Trimpe accepted the position of Superintendent of Schools of Havana, Illinois. In 1950, Mr. Trimpe was named Superintendent of Community Unit #8 in Bethalto, Illinois, and, in 1959, was named County Superintendent of Schools for Madison County. In 1966, Mr. Trimpe was named Regional Superintendent of Schools for Madison County, Illinois, where he continued to serve until 1973.

During his service in the common school systems in Madison County, Wilbur Trimpe brought a number of innovations and improvements to the area. Pilot programs in counseling were initiated, teachers institutes were improved, workshops for all types of school personnel were implemented, special and vocational educational programs were upgraded, and workshops were established to assist teachers in many curricular areas including science, mathematics, English, reading, and the fine arts. During this period, Wilbur Trimpe was also instrumental in helping to develop the statewide system of community colleges in Illinois.

In 1973, Wilbur Trimpe was named President of Lewis and Clark Community College in Godfrey, Illinois. Under his leadership, Lewis and Clark Community College has strengthened and expanded its educational programs and maintained a sound financial structure, expanded its vocational-technical offerings, and, in October, 1979, dedicated a new vocational-technical building which was named in honor of Mr. Trimpe.

In recognition of his service to the educational needs of the people of the State of Illinois, Mr. Trimpe was awarded the Honorary Doctorate of Public Service by Blackburn College in 1966. Mr. Trimpe's service and contributions to education and to this region have been widely recognized by state and national officials, by a great variety of service and community organizations, and by his colleagues in the education profession.

It is because of his selfless and continuing contributions to the field of education and to the people of southwestern Illinois, that the University proposes to present Mr. Wilbur Trimpe with the Distinguished Service Award.

Considerations Against Adoption

University officers are aware of none.

Constituency Involvement

The University Committee for Honorary Degrees and Distinguished Service Awards and the President of Southern Illinois University at Edwardsville have recommended this recognition in honor of Mr. Wilbur R. L. Trimpe.

Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That, upon the recommendation of the University Committee for Honorary Degrees and Distinguished Service Awards and the President of Southern Illinois University at Edwardsville, the Distinguished Service Award, SIUE, be presented to Mr. Wilbur R. L. Trimpe at the June 10, 1983 commencement or some commencement thereafter of Southern Illinois University at Edwardsville.

DESIGNATION OF THE "CLIFFORD H. FORE ENVIRONMENTAL RESOURCES TRAINING CENTER," SIUE

Summary

This matter designates the facility now titled the Environmental Resources Training Center as the "Clifford H. Fore Environmental Resources Training Center."

Rationale for Adoption

Throughout his long and distinguished career, Clifford H. Fore was dedicated to improving the quality of life and the environment through improving

programs and operations for water and wastewater treatment. As a result of his devotion to his field, the lives of thousands of Illinois citizens have been improved.

Clifford Fore was born March 9, 1907, in Carbondale, Illinois. While a high school student, Mr. Fore worked as an operator in the Carbondale water treatment plant. Mr. Fore completed his high school and college education by attending school during the day and working at the treatment plant at night. He began his career in the environmental field in 1926. In 1933, he earned a Bachelor of Education degree from SIUC with a major in Botany and minors in Zoology and Chemistry. Later he pursued graduate studies in chemistry and bacteriology.

After receiving his degree from SIUC, Mr. Fore chose to continue to serve the City of Carbondale. By 1935, he advanced to the position of Chief Operator of the water treatment plant, and in 1936 was named superintendent of the plant. By 1942, Mr. Fore had been promoted to serve as superintendent of both water and wastewater treatment plants for the City of Carbondale.

In 1947, Mr. Fore resigned his position with the City of Carbondale. From 1947 to 1965, he served in a variety of positions in private industry, with Illinois state government as the Assistant Water Engineer for the Illinois Commerce Commission, and in the service of the federal government through assistance to developing countries under the auspices of USAID grants.

In 1965, Mr. Fore joined the staff of SIUE both as a lecturer in the School of Science and Technology, and as supervisor of the University's wastewater treatment plant. Due in large part to Mr. Fore's abilities, in 1967 the University was able to begin plant operator training courses in conjunction with the U.S. Environmental Protection Agency. During development and operation of these training courses, Mr. Fore conceived and promoted the idea of establishing the facility now known as the Environmental Resources Training Center. The existence of the Environmental Resources Training Center and the programs offered through it are due primarily to Mr. Fore's tireless efforts and dedication. In 1975, Mr. Fore was promoted to the rank of assistant professor. Because of his dedication and outstanding credentials, in 1976 Mr. Fore was also named the Associate Director of the Environmental Resources Training Center. He served in this capacity until his retirement in 1977.

In addition to his service to his profession, Mr. Fore served his community through work with service and religious groups. As a member of the Board of the Southern Illinois University Foundation and as a member of the SIU Alumni Association, Mr. Fore contributed much to the University in addition to his professional activities.

When Mr. Fore died in March, 1982, he left a host of friends and professional associates throughout Illinois who recognized his great contributions to his profession. This proposal to name the Environmental Resources Training Center in Mr. Fore's honor and memory is a fitting tribute to the many contributions he made to the University and to the hundreds of students and associates on whose behalf he labored.

Considerations Against Adoption

University officers are aware of none.

Constituency Involvement

This proposal was recommended by the University Building and Facility Naming Committee, SIUE, and is recommended for adoption by the President, SIUE.

Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That the Environmental Resources Training Center be and is hereby designated the "Clifford H. Fore Environmental Resources Training Center," in recognition of the many accomplishments and contributions of Mr. Clifford H. Fore.

Dr. Wilkins moved the reception of Reports of Purchase Orders and Contracts, February, 1983, SIUC and SIUE, and of Information Report: Approval of Reasonable and Moderate Extensions and Off-Campus Program Locations; the ratification of Changes in Faculty-Administrative Payroll, SIUC and SIUE; and the approval of Minutes of the meeting held March 10, 1983; Approval of Plans and Specifications and Award of Contract: Repair and Rehabilitation of Campus Drives, SIUC; Approval of Plans and Specifications and Award of Contract: Repair and Rehabilitation of Parking Lots, SIUC; Approval of Plans and Specifications and Award of Contract: Greek Row Roof Replacements, SIUC; Abolition of the Master of Science, Major in Engineering Biophysics, College of Engineering and Technology, SIUC; Recommendation for Honorary Degree, SIUC (Paul Simon); Waiver of Annual Meeting and Election of Directors, IEC; Recommendation for Honorary Degree, SIUE (Katherine Dunham); Recommendation for Honorary Degree, SIUE (Peter H. Raven); Recommendation for Distinguished Service Award, SIUE (Robert Hyland); Recommendation for Distinguished Service Award, SIUE (Carolyn W. Losos); Recommendation for Distinguished Service Award, SIUE (Carl E. Mathias); Recommendation for Distinguished Service Award, SIUE (Wilbur R. L. Trimpe); and Designation of the "Clifford H. Fore Environmental

Resources Training Center," SIUE. The motion was duly seconded. Student Trustee opinion in regard to this motion was indicated as follows: Aye, Sharon Hutcherson, John Rendleman; nay, none. The motion carried by the following recorded vote: Aye, Ivan A. Elliott, Jr., Crete B. Harvey, Carol Kimmel, William R. Norwood, A. D. Van Meter, Jr., George T. Wilkins, Jr.; nay, none.

The following matter was presented:

INCREASE IN CAMPUS HOUSING ACTIVITY FEE AT EVERGREEN TERRACE, SIUC
[AMENDMENT TO 4 POLICIES OF THE BOARD B-17-c]

Summary

This matter proposes to increase the Campus Housing Activity Fee (CHAF) at Evergreen Terrace from the present \$1.00 per month to \$2.00 per month, effective July 1, 1983, at the request of the residents.

Rationale for Adoption

The CHAF funds are used within the respective housing areas to fund resident-directed programs for the benefit of the residents.

Evergreen Terrace is unique among the housing areas in the large number of young children who live there with their student parents. At present 427 children reside there. In recent years the Housing staff and the Evergreen Terrace Activity Council have recognized and responded to the need for expanded recreational and activity programs for the children. As a result, the number of problems, including interpersonal conflict and vandalism, has been reduced.

The Evergreen Terrace Activity Council seeks additional funds to expand the existing programs and to upgrade recreational equipment. The proposed increase would become effective with contracts issued for FY 1984.

Considerations Against Adoption

None are apparent.

Constituency Involvement

This matter was first approved by the Evergreen Terrace Activity Council in October 1981. In February 1982 a referendum was conducted by the Council. The results, reported at the March 1982 Council meeting, showed that the referendum had passed by a wide margin. At the June and July 1982 meetings, the Council voted unanimous approval of the increase and requested Housing to recommend Board approval.

The residents of Southern Hills, who have fewer and younger children, have voted through their Activity Council not to seek or approve such an increase in their contracts.

This matter has been shared with the University constituencies.

Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That, effective July 1, 1983, 4 Policies of the Board B-17-c be and is hereby amended to read as follows:

- c. A campus housing activity fee is authorized to be included in on-campus housing contracts for the purpose of funding programs for the benefit of residents in University Housing. Revenue from this fee shall be deposited in a separate restricted account to be distributed by authority of the fiscal officer in accordance with University policy and the approved budgets of recognized organizations comprising all students with housing contracts in force. This fee is to be charged at the following rates:
 - 1) \$6.00 per semester and \$4.00 for the Summer Session for contracts in single student residence halls.
 - 2) \$1.00 per month for contracts in the Southern Hills family housing area.
 - 3) \$2.00 per month for contracts in the Evergreen Terrace family housing area.
 - 4) Residents at Elizabeth Street Apartments and University Courts are exempt from this fee.

Mr. Elliott moved approval of the resolution as presented. The motion was duly seconded.

Mr. Jerry Cook, President of the Undergraduate Student Organization, SIUC, and Ms. Ann Greeley, President of the Graduate Student Council, SIUC, expressed their support of this fee increase.

The motion being duly made and seconded, after a voice vote the Chair declared the motion to have passed.

Under Reports and Announcements by the President, SIUC, President Somit reported that the United States Agency for International Development had selected Southern Illinois University and the University of Illinois

to assist the government of Pakistan in upgrading and developing the University of Agriculture at Peshawar. He announced that the WSUI television 1983 fund-raising effort had been very successful, bringing in \$130,000, which was almost double last year's contribution.

The following matter was presented:

FACULTY AND PROFESSIONAL STAFF PERSONNEL POLICIES
NOTICE OF NON-REAPPOINTMENT
[AMENDMENT TO 2 POLICIES OF THE BOARD C-3-g]

Summary

This proposed matter would amend 2 Policies of the Board C-3-g to specify that the notice of non-reappointment provisions required in each University's Faculty and Professional Staff Personnel Policies need apply only to faculty and staff members holding continuing appointments, and that no separate notice of non-reappointment other than the appointment itself need be given for term appointments.

Rationale for Adoption

The Policies of the Board authorize two types of appointments for untenured faculty and administrative/professional staff. A continuing appointment is defined as "one which is automatically renewed each year unless the appointee is given notice as specified in the appropriate personnel policies." A term appointment, on the other hand, is defined as: ". . . employment for a specified period of time. Term appointments may be renewed; however, reappointment to such a position creates no right to subsequent employment or presumption of a right to subsequent employment."

The Faculty and Professional Staff Personnel Policies promulgated by each University are required to include, under 2 Policies of the Board C-3-g, provisions for notice of non-reappointment of untenured faculty and professional staff; however, despite the clear difference in definition, no distinction is presently made in the Policies of the Board between term and continuing appointments with regard to notice of non-reappointment. Thus, under present policy, the notice requirements of that section must be met regardless of whether an employee is on a continuing or term appointment. The proposed change would eliminate the necessity for specific notice for term appointments other than the notice of appointment itself, thus making the notice of non-reappointment provisions of the Policies of the Board more consistent with the definitions of the two types of appointments.

The application of current policy results in sending numerous letters of non-reappointment to term appointees who would otherwise by the clear terms of their appointment not be entitled to further employment unless renewed by specific action of the University in issuing a new contract. The proposed policy amendment would allow elimination of the considerable paperwork involved in preparing and delivering the presently required letters for such term appointees.

The proposed amendment would allow each University to amend its Faculty and Professional Staff Personnel Policies to provide for the required notice of non-reappointment only to employees holding continuing appointments. Such amendments would require approval by the Chancellor pursuant to Policies of the Board.

Considerations Against Adoption

The proposal would change a fairly long-standing policy and practice within the System. Constituency opposition, summarized below, offers what amounts to attitudinal or psychological objection to the change. No substantive difficulty with the change has been identified.

Constituency Involvement

This matter has been shared with the affected faculty and staff constituencies at both Universities. It has received the endorsement of the SIUC Faculty Senate and Dean's Council, and is recommended for approval by the Vice-President for Academic Affairs and Research and the President, SIUC. The administration at SIUE, including the Director of Personnel Services, the Vice-President and Provost, and the President, also recommends approval.

The Administrative/Professional Staff Council at SIUC has expressed concerns about the change, indicating that an established procedure has the benefit of letting people know what to expect and a change in it might be confusing.

At SIUE, the Faculty Senate is opposed to the change because of a belief that "the employee should not be misled as to the possibility of a subsequent appointment." The SIUE Staff Senate has expressed opposition to the change on the grounds that term employees "deserve the courtesy of a letter of termination."

Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That 2 Policies of the Board C-3-g be amended to read as follows:

- g. Notice of non-reappointment. The Faculty and Professional Staff Personnel Policies will provide for such notice for faculty in tenure-eligible ranks and other employees on continuing appointments. Term appointments are for a specified period of time and expire at the end of the term stated in the notice of appointment; no separate notice of non-reappointment need be given for such appointments. Notice of non-reappointment of professional staff and untenured faculty on continuing appointments shall be given in writing as follows:

First appointment year	No less than 3-months notice
Second appointment year	No less than 6-months notice
Third and subsequent appointment years	No more than 1-year notice

No notice period need exceed the length of the appointment. The notice periods shall be proportionally shortened for appointments of less than an academic or fiscal year. Notice periods longer than those stated above may be incorporated in the Faculty and Professional Staff Personnel Policies.

Mr. Elliott moved approval of the resolution as presented. The motion was duly seconded.

The Chair recognized Dr. James Scales, Chairman of the Administrative and Professional Staff Council, SIUC. Dr. Scales stated that the Administrative and Professional Staff Council, SIUC, remained philosophically opposed to this change in policy as it addressed term employees, and that the Council wanted to keep the procedure as it is currently managed.

Dr. Shaw commented that in the past Board policy had required formal separate notice to term people who were not to be reappointed, even though a term appointment meant a contract for a specific term with no obligation after that time. He continued that approving this action would bring SIU into conformity with the practice at other institutions by recognizing that a term appointment is an appointment for a specified period of time.

The Chair recognized Dr. Herbert Donow, President of the Faculty Senate, SIUC, who stated that the Faculty Senate recommended adoption of this policy change.

Mr. Rendleman questioned the language of a portion of the policy not being amended by this proposal; a study will be undertaken and a report made to the Finance Committee.

After a voice vote the Chair declared the motion to have passed.

Under Reports and Announcements by the Chancellor of The Southern Illinois University System, Dr. Shaw stated that in the Finance Committee meeting there had been discussion of the planning mechanisms that were in force at the Universities dealing with the various budget possibilities for

Fiscal Year 1984. He reported that there were three major variables: level of General Revenue funding, size of the tuition increase, and the personal services line which had to be taken into consideration in planning. Dr. Shaw concluded by emphasizing that it was not until you get the same General Revenue funding as this year plus a \$300 tuition increase that the System would have any additional dollars available.

The Chair recognized Dr. Donow, who commented on the draft of a matter entitled "Authorization for Suspension of Employment of Contractual Employees and Involuntary Pay Reductions for All Employees." He stated that the Faculty Senate found the document's dangerous vagueness most annoying and their reactions might have been more constructive if the document had been tied to a single year and offered a specific solution. He requested that no action be taken on this matter until June.

Dr. Shaw expressed concern that by July 1 the Universities need to be in a position to deal with a very uncertain future and asked the Presidents whether a June resolution of this matter would permit the necessary measures for implementation in July. President Lazerson responded that he had no problem with June.

Mr. Elliott suggested that the matter be deferred until June with the understanding that it must be passed at the June meeting, and he encouraged the constituencies to come up with changes or alternatives to the document. He stated that Board members are going to do the best they can to minimize any harm to the University. He reminded the Board members that there was a possibility of a special meeting early in July because there may be a very late change in the legislation, and that ordinarily a continuing resolution is passed to allow expenditures at the old budget rate until the adoption of a formal budget, but with reductions of the old budget in sight this may not be the way we can proceed this year.

Mr. Norwood requested an interim report in May on the progress being made. He urged everyone to support the tax increase.

Mr. Cook stated that President Somit had afforded SIUC students the opportunity to participate in how we might respond to severe budget cuts. He reported that the Undergraduate Student Organization would be participating in an Illinois Student Association Caucus in Springfield, educating students as to the impact on them so that they may participate on an informed basis in lobbying efforts for additional funding, and attempting to enlist the aid of parents and legislators.

Mr. Van Meter stated that putting the matter off until the June meeting puts an added burden on everybody to work toward solutions because we would not have the leisure of looking at it in May and coming back with something in June; in June there will be a deadline facing us, and action must be taken.

Dr. Wilkins complimented Dr. Donow and Jerry Cook, but suggested that they study the budget picture and understand where the competition for dollars was. He stated that other hard-hit groups are going to be lobbying extremely hard also.

After considerable discussion, Mr. Elliott suggested that the Chairman of the Board, the Chancellor, and the Chairman of the Finance Committee decide whether this matter has progressed to the point of putting it on the May agenda of the Finance Committee and the Board of Trustees.

Under Reports and Announcements by the President, SIUE, President Lazerson reported that the Journalism students had taken eight awards at the Midwestern Competition of the Society of Professional Journalists; that Dr. Ben Quillian, Assistant Director of Personnel, had received an ACE

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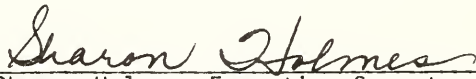
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Fellowship for the coming academic year; and that the Lincoln Academy will be holding its annual awards celebration at Southern Illinois University at Edwardsville on Saturday, April 30.

The Chair announced that a news conference had been scheduled immediately following the regular meeting in the International Room.

Mr. Rendleman moved that the meeting be adjourned. The motion was duly seconded, and after a voice vote the Chair declared the motion to have passed unanimously.

The meeting adjourned at 11:40 a.m.


Sharon Holmes, Executive Secretary

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The regular monthly meeting of the Board of Trustees of Southern Illinois University convened on Thursday, May 12, 1983, at 10:05 a.m., in the Auditorium of the SIU School of Medicine, 801 North Rutledge, Springfield, Illinois. The regular Chairman and Secretary being present, the meeting was called to order. The following members of the Board were present:

Mr. Ivan A. Elliott, Jr.
Mrs. Crete B. Harvey
Mrs. Carol Kimmel, Secretary
Mr. William R. Norwood
Mr. John Rendleman
Mr. Harris Rowe, Chairman
Dr. George T. Wilkins, Jr.

The following members were absent:

Ms. Sharon Hutcherson
Mr. A. D. Van Meter, Jr., Vice-Chairman

Executive Officers present were:

Mr. Earl E. Lazerson, President, SIUE
Dr. Kenneth A. Shaw, Chancellor of the SIU System
Dr. Albert Somit, President, SIUC

Also present was Mrs. Sharon Holmes, Executive Secretary of the Board.

The Secretary reported a quorum present.

NOTE: Copies of all background documents furnished to the Board in connection with the following matters have been placed on file in the Office of the Board of Trustees.

The Chair announced that with the concurrence of the Board the July meeting of the Board of Trustees has been changed to Wednesday, July 13, 1983.

The Chair also announced that Dr. Herbert Donow had been re-elected President of the Faculty Senate, SIUC; Dr. Robert Lehr had been elected Chairman of the Graduate Council, SIUC; and Ms. Deb Buer had been re-elected as President of the Student Senate, SIUE. The Chair recognized the two retiring constituency heads at SIUE: Dr. Barbara DeLong, President of the

Faculty Senate and Ms. Sarah Bradbury, Chairperson of the University Staff Senate. The Chair recognized Mr. Ivan A. Elliott, Jr. who has been listed in "The Best Lawyers in America" under trusts and estates.

Under Trustee Reports, Mr. Elliott reported that he had attended a meeting of the Merit Board of the State Universities Civil Service System on April 19. He stated that he had no report on this meeting, but wished to make a correction to information he had given to the Board previously. He cited the following information he had received regarding 37-1/2 hour workweeks and 40 hour workweeks: the majority of employees in universities in the state are on a 37-1/2 hour workweek; 63.3% on 37-1/2 hour workweeks, and 36.7% on 40 hour workweeks. If the SIU System is included, the percentage would be 54.0% on 37-1/2 hour workweeks and 46.0% on 40 hour workweeks. In information received from the 31st Annual Report of the State Universities Civil Service System, July 1, 1981 to June 30, 1982, there were 11,014 employees or 41.26% who work a 40 hour workweek and 15,681 employees or 58.74% who work a 37-1/2 hour workweek.

Dr. Wilkins reported that he had attended a meeting of the Joint Trustees Committee for Springfield Medical Education Programs on April 28. He stated that it was an excellent and educational meeting. He reported that Dean Moy had reviewed the entire area of the medical school. Dr. Wilkins invited other members of the Board of Trustees to attend the next meeting of the Joint Trustees Committee.

Mrs. Kimmel reported that she had attended the Convocation and Ball of The Lincoln Academy of Illinois, along with five other members of the Board, on April 30 at Southern Illinois University at Edwardsville. She stated that it was a delightful occasion and a success. She also reported that she had attended the meeting of the Illinois Board of Higher Education on

May 3. She stated that this had not been a controversial meeting. She reported that the IBHE had approved the B.S. in Computer Science program at SIUE and the B.S. in Industrial Technology, SIUC, which will be given at the Elgin Community College. She stated that the reorganization of the Engineering Department at SIUE had been approved. She reported that the greatest controversy at that meeting concerned the off-campus programs proposed by Northern Illinois University, which were being held over for study. She urged everyone to support the increase in the state income tax, which the IBHE has gone on record as supporting, along with the whole tax package.

Mr. Norwood reported that he had attended a meeting of the State Universities Retirement System on May 10 and 11. He stated that the regular meeting was May 10 with the Investment Committee meeting on May 11. He explained that the Investment Committee makes policy decisions and hires managers. He reported that the rate of interest credited for the fiscal year beginning August 1, 1984 for employee and employee reserve accounts will be 8%, an investment summary had been received, the market value is above the book value, and the current value of the SURS fund is \$1,449,000,000. He reported that the Investment Committee had selected three new managers, a new bond manager, an additional equity manager, and a balance manager. He stated that Harris Bank was still custodian of the securities and master trustee, but that Harris Bank didn't manage the funds.

Under Committee Reports, Mrs. Kimmel had no report for the Executive Committee.

Mr. Elliott, Chairman of the Finance Committee, said that the Committee had met in the Lincoln Conference Room of the SIU School of Medicine at 8:30 a.m. that morning, and he gave the following report:

The Committee received reports on cash and investments and remote banking activities, and reviewed quarterly audit reports which had been sent to the Committee ahead of time. Most of the time was spent talking about Fiscal Year 1984 planning activities. We received a report from the Chancellor, the Presidents, and others at the meeting which indicate that serious and in-depth planning is going on for the eventualities that are unknown at this time. There was considerable discussion of the cash flow problem and the problem of the uncertainty of what will be in effect at the beginning of the fiscal year. It was indicated that if legislation is passed the Governor has 60 days after receipt of the bill and if there is a lag in the receipt of the bill, which it might be 30 days, before he has to indicate approval or veto the bill. Of course, if the bill is vetoed there is an uncertain time there, so there may be several months before we actually know what type of financial program we are going to have to live with next year. There is also the problem of availability of funds in cash flow that apparently can be met by some of the ways the financial wizards handle things, but at any rate it does indicate that we are going to have to have several flexible plans available to make some choices in July and possibly later in the year. We would like to express appreciation to the Chancellor, the Presidents, their financial people, and the constituencies for the work that they have done in trying to have some of these alternate plans available. I know that everyone would like to know now what we are going to do and it is impossible even to have a recommendation from the administration until we do have further reports on legislation. The outlook is not bright at any rate for the first few months of the fiscal year regardless of what happens. Even with the best scenario, if we get the appropriations and we get a tax increase, there is still going to be a period of months when we are going to be in real tight shape. It is going to be difficult to determine what will happen the first few months even with the best scenario. Of course, if the worst scenario happens and we don't get a tax increase, the appropriations are not going to be there at the present level. It was passed out of committee last week at the BHE level, but that can't hold unless there is a tax increase. So the outlook is a tough one in the academic community. I think Harris Rowe expressed it best. He said that he was very much encouraged with the attitude of everyone on the Universities' staffs in trying to cooperate to meet the severe problems that we're going to be facing in the next year. It proves what we have said for many years, that these Universities are full of some great, great people and when there are problems that they will help us meet these problems. It was pointed out that the University public funds lag in their availability over industry funds. And because of the lag in collection of taxes, that we are now facing in government some of the same things that industry faced approximately a year ago. We read about that in the newspapers. It has now come on our backs. One of the nice things is that we can see some indication in the financial markets of an upturning in the economy. So that there is a bright glow on the horizon for coming years. It is not going to help us this year, but at least there is some optimism looking toward the future. Next month we have to be presented to us the authorization for suspension of employment of contractual employees and so forth. You will recall that when that was deferred to the June meeting it was pointed out that it has to go up or down. It has to be completed at the June meeting; so we will not only have to decide whether we will or won't, but if we decide we will we have to adopt language at that meeting. Please plan to spend some time in doing that at the June meeting. But it has to go at that time in order to be a part of contracts if we are going to adopt it. Some of the constituencies are

beginning to send in language as well as objections and if they want to object that's fine, but we are going to have to take the up or down and also the language at the same meeting. So if there are suggestions having to do with language, in the event it is voted in, those suggestions ought to be made and we would like to have those copies into the Chancellor's Office by the 20th of this month so they can be considered by the Chancellor and staff and the Presidents and their staffs and they can get copies to us so we can take a look at it ahead of time. We received a good bit of the information in the mail this month and I assure everyone that we are reading these things as they come in so it won't be quite so much a volume at one time and we can give this consideration next month. One last item, I would like to express appreciation to the academic committees that have worked on both campuses in the area of academic priorities and we realize that this is a very difficult job. A lot of people spent a lot of time on this. That is not to say that the reports are perfect; perfection will never be achieved in that area, but they have done a very creditable job in approaching the matters and trying to come in with a ranking of academic priorities. These will have to be reviewed by the academic Vice-Presidents, by the Deans, by the Presidents, and I suppose we ultimately get some of these things at this level, but most of this has to be done at the administrative level. Some of these decisions are going to be very difficult and we have received some letters on some of the objections and I'm sure there will be lots more. At this stage, I would like to express great appreciation for the substantial work and responsibility that the committees have shown in putting these reports together.

Mrs. Kimmel reported as follows on the Architecture and Design Committee which had met on Thursday, May 12, 1983, at 9:30 a.m., in the Third Floor Conference Room, Room 3042, of the SIU School of Medicine:

The Committee considered and approved Item K, Approval of Plans and Specifications and Award of Contract: Replacement of Heating and Cooling Piping, Mae Smith Hall, SIUC. This should be placed on the Board's omnibus motion. The Committee was very pleased that this had been estimated at \$250,000 and the low bid came in at \$185,000. We had a status report from Dr. Brown on the Library Storage Facility. As you will recall, the CDB is now negotiating with the owners of the three buildings that are being considered, both the sale price and the addition of stacks that would need to be put into these. We have no final results on this at this time. The negotiations are proceeding. We considered an item that we would like to recommend as a Current and Pending item for this meeting. This is an item that deals with replacing an electrical system at McLeod Theatre, the light control center. This is a 16-year old system which has had many problems and it failed beyond repair in mid-April. Plans have been drawn up within our own department. It needs desperately to be done immediately to be ready for June activities. We are recommending that it go out for bids and that the Executive Committee be authorized to approve the bids when they come in. I would like to ask permission at the proper time to place this as a Current and Pending item.

The Chair explained the procedure for the Board's omnibus motion, and he proposed that, after discussion, there would be taken up the following matters:

REPORTS OF PURCHASE ORDERS AND CONTRACTS,
MARCH, 1983, SIUC and SIUE

In accordance with III Bylaws 1, and procedures effective April 1, 1980, summary reports of purchase orders and contracts awarded during the month of March, 1983, were mailed to the members of the Board in advance of this meeting, copies were placed on file in the Office of the Board of Trustees, and these reports are hereby submitted for information and entry upon the minutes of the Board with respect to the actions of the Executive Committee.

APPROVAL OF PLANS AND SPECIFICATIONS AND AWARD OF CONTRACT:
REPLACEMENT OF HEATING AND COOLING PIPING, MAE SMITH HALL, SIUC

Summary

This matter seeks approval of plans and specifications and the award of contract for replacement of the heating and cooling piping in Mae Smith Hall, Brush Towers Residence Halls, SIUC.

The estimated cost of this project is \$250,000. The low bid was \$185,000. Funding will be from housing revenue through the East Campus-Business account. State appropriations will not be required.

Rationale for Adoption

When the Brush Towers Residence Halls were constructed in 1966-1968, galvanized iron pipe was used for piping the heated and chilled water throughout the building. This galvanized pipe has been a continuous problem due to corrosion. The Board of Trustees recognized this problem in 1981 when it gave its approval to replace the piping in Schneider Hall.

The corroded piping in the remaining dormitory, Mae Smith Hall, continues to be a persistent maintenance problem and a discomfort to the residents. The Board of Trustees recognized this condition at its February 10, 1983 meeting by giving its approval to replace the piping in Mae Smith Hall. Favorable bids for these repairs have been received, and the award of contract is requested at this time. Mr. Charles Pulley, AIA, has reviewed the plans and specifications for this project and recommends their approval.

Considerations Against Adoption

University officers are aware of none.

Constituency Involvement

Because this project is a matter of building maintenance in an area not supported by state funds, constituency heads were not consulted. This project is recommended by the Director of Housing, the Vice-President for Student Affairs, the Vice-President for Campus Services, the Director of Facilities Planning, and the Director of the Physical Plant, SIUC.

Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That:

- (1) The contract to replace the heated and chilled water piping in Mae Smith Hall, SIUC, be and is hereby awarded to H & H Plumbing, Heating & Electrical Co., Carbondale, Illinois, in the amount of \$185,000.

- (2) Final plans and specifications for this project are hereby approved as submitted to the Office of the Board of Trustees for review, and shall be placed on file in accordance with I Bylaws 9, contingent upon favorable recommendation of the Architecture and Design Committee.
- (3) The President of Southern Illinois University at Carbondale be and is hereby authorized to take whatever action may be required in the execution of this resolution in accordance with established policies and procedures.

Dr. Wilkins moved the reception of Reports of Purchase Orders and Contracts, March, 1983, SIUC and SIUE; the ratification of Changes in Faculty-Administrative Payroll, SIUC and SIUE; and the approval of Minutes of the meeting held April 14, 1983, and Approval of Plans and Specifications and Award of Contract: Replacement of Heating and Cooling Piping, Mae Smith Hall, SIUC. The motion was duly seconded.

Dr. Herbert Donow, President of the Faculty Senate, SIUC, raised a question with regard to Item C, Changes in Faculty-Administrative Payroll, SIUC, as it related to the omission of the salary figure for Dr. Dingerson. Dr. Shaw responded that the reason for leaving the figure off was simply that we did not want to confuse the lines of responsibility: it was the President's responsibility to determine the salary of his employee and it was the Board's responsibility to approve promotions within certain reporting levels below the President, and that the best way to reinforce these policies was for the promotion alone to be considered by the Board. He continued that there was no desire to keep the salary secret; that the figure had been reported in a public release.

After discussion, Student Trustee opinion in regard to the motion was indicated as follows: Aye, John Rendleman; nay, none. The motion was carried by the following recorded vote: Aye, Ivan A. Elliott, Jr., Crete B.

Harvey, Carol Kimmel, William R. Norwood, Harris Rowe, George T. Wilkins, Jr.;
nay, none.

The following matter was presented:

ABOLITION OF DEGREE PROGRAM: BACHELOR OF SCIENCE, MAJOR IN
THEATER EDUCATION, DEPARTMENT OF THEATER AND DANCE, SCHOOL
OF FINE ARTS AND COMMUNICATIONS, AND DEPARTMENT OF
SECONDARY EDUCATION, SCHOOL OF EDUCATION, SIUE

Summary

This matter proposes abolishing the Bachelor of Science degree program, major in Theater Education, Department of Theater and Dance, School of Fine Arts and Communications, and Department of Secondary Education, School of Education, SIUE.

Rationale for Adoption

Based on enrollment patterns and institutional priorities, it is appropriate to discontinue offering this degree program and to remove it from the SIUE academic program inventory. Students currently enrolled in this degree program will be permitted to continue and complete the program without interruption. No new students are being admitted at the present time.

Considerations Against Adoption

University officers are aware of none.

Constituency Involvement

This proposal was initiated by the Department of Theater and Dance, School of Fine Arts and Communications, and the Department of Secondary Education, School of Education. It has been endorsed by the Deans of the Schools of Fine Arts and Communications and of Education, by appropriate departmental faculties, and by the Faculty Senate, SIUE. It is recommended for approval by the Vice-President and Provost and by the President, SIUE.

Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That the Bachelor of Science degree, major in Theater Education, Department of Theater and Dance, School of Fine Arts and Communications, and Department of Secondary Education, School of Education, SIUE, be and is hereby abolished; and

BE IT FURTHER RESOLVED, That this action be reported to the staff of the Illinois Board of Higher Education.

President Lazerson stated that this matter had been initiated by the School of Education and had received concurrence from the Theater Department, School of Fine Arts and Communications. He continued that the appropriate review process had taken place within the University through Academic Affairs and he recommended the action because there was very little need for this teaching specialty.

Chairman Rowe commented that it was important to point out that program review is an ongoing procedure on both campuses, and we are not waiting for the Board of Higher Education, but making these reviews on our own.

Dr. Shaw stated that this matter, along with another matter on the agenda, are the third and fourth abolitions of degree programs that have been presented to the Board in this fiscal year. He continued that last year five had been presented and the year before the same number, and with the Board's approval of these two matters the SIU System will, in the last ten years, have abolished a total of 19 academic degree programs.

In response to a question by Mrs. Kimmel, Dr. Shaw responded that the number of additions in programs during that period was less, and that a report would be forthcoming in June in that regard.

Dr. Wilkins moved approval of the resolution as presented. The motion was duly seconded, and after a voice vote the Chair declared the motion to have passed.

The following matter was presented:

ABOLITION OF DEGREE PROGRAM: BACHELOR OF SCIENCE, MAJOR IN
PSYCHOLOGY-TEACHER EDUCATION, DEPARTMENT OF PSYCHOLOGY AND
DEPARTMENT OF SECONDARY EDUCATION, SCHOOL OF EDUCATION, SIUE

Summary

This matter proposes abolishing the Bachelor of Science degree program, major in Psychology-Teacher Education, Department of Psychology and Department of Secondary Education, School of Education, SIUE.

Rationale for Adoption

Based on enrollment patterns and institutional priorities, it is appropriate to discontinue offering this degree program and to remove it from the SIUE academic program inventory. Students currently enrolled in this degree program will be permitted to continue and complete the program without interruption. No new students are being admitted at the present time.

Considerations Against Adoption

University officers are aware of none.

Constituency Involvement

This proposal was initiated by the Department of Psychology and the Department of Secondary Education, School of Education. It has been endorsed by the Dean of the School of Education, by appropriate departmental faculties, and by the Faculty Senate, SIUE. This matter is recommended for adoption by the Vice-President and Provost and by the President, SIUE.

Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That the Bachelor of Science degree, major in Psychology-Teacher Education, Department of Psychology and Department of Secondary Education, School of Education, SIUE, be and is hereby abolished; and

BE IT FURTHER RESOLVED, That this action be reported to the staff of the Illinois Board of Higher Education.

President Lazerson commented that four students are currently enrolled in this program and that provisions will be made for them to achieve their certification if they so desire.

Dr. Wilkins moved approval of the resolution as presented. The motion was duly seconded, and after a voice vote the Chair declared the motion to have passed.

Under Reports and Announcements by the President, SIUE, President Lazerson reported that the University had looked forward to the creation of the School of Engineering for a number of years. He stated that that was a tribute to the work of the members of the department and the quality of the students who had graduated over the course of the past dozen years. Regarding

The Lincoln Academy Convocation and Ball, he stated that he couldn't say enough about the work of the community, but that the lasting impression was the true sense of pride in the work of the SIUE students, both in the way they interacted with visitors and in their various performance capacities. He acknowledged the work of Dr. Barbara DeLong and Ms. Sarah Bradbury, who had given the University real direction in a year in which it had been desperately needed. President Lazerson reported that SIUE was very much interested in common school improvement in Illinois, that SIUE had been actively working with the State Board of Education in that regard, and that Vice-President and Provost Barbara Teters had the idea that we mount as part of that cooperative effort summer computer camps in which at the present time there were 650 registrants and a waiting list of 150. He stated that SIUE was pursuing the camps in cooperation with the 10 county educational region and that this program will be financially self-sustaining.

Mrs. Kimmel commented that President Lazerson had been recognized in some committees across the country as a college president who is working actively with K through 12 in his community, and that Edwardsville has been recognized as an area that is doing something unusual in this field.

Under Reports and Announcements by the Chancellor of The Southern Illinois University System, Dr. Shaw stated that this was the first Board meeting scheduled more than ten days after the Board's receipt of his report on the Application of Virgil E. Shaw, SIUE, for which recommendation was that the Application for Appeal be refused. He explained that for such cases VI Bylaws 2-F provided that unless a majority vote to override his recommendation was enacted at this meeting, the Application for Appeal would be deemed to have been denied, and that the action which was the subject of the grievance

would stand. He said that no motion to concur in his recommendation was necessary, but that if any Board member desired to grant the appeal notwithstanding his recommendation, this was the meeting at which such a motion would need to be made.

The Chair asked if there was such a motion; hearing none, the Chair declared that the Chancellor's decision would stand.

Chancellor Shaw gave the following legislative activity report:

1. Senate Bill 257, sponsored by Vadalabene and Buzbee, is our appropriations bill. At a second hearing before the Senate, it was voted out in a Do Pass action at the IBHE level. Now that is the level that the bill went in at and, of course, that makes us feel very good. That does not mean that the entire Senate will act in the same fashion, but it is the best possible news that we could receive at this point in time about our funding. It doesn't satisfy all the unknowns we have as Mr. Elliott commented on earlier. We still don't know about the revenue situation. We do know that the Governor spoke before the Senate as a committee of the whole. We think that is a positive sign. The Do Pass recommendation on our bill is a positive sign, but the real question is the revenue question. It is quite possible that we won't know the answer to that question until July, and given those uncertainties I cannot, at this point, guarantee to the Board that they have heard the last of the tuition question, that they have heard the last of the personal services question. We simply are in a time that we don't know what our fate is going to be. We will have some major decisions to make about how we deal with the "Doomsday" budget if there is no increase in taxes.
2. Senate Bill 1297 is the Philip bill. That's the revenue bill; that's the Governor's personal and corporate income tax increase package, and it is accompanied by SB 1296, the liquor tax increase bill, which is also sponsored by Senator Philip. We have been working for months for the passage of the Governor's tax package. Last Thursday the Governor testified on this bill and the Senate has until May 27 to decide what to do with it.
3. Senate Bill 536, House Bills 600 and 1530. These are all major collective bargaining bills now pending. Our strategy involves a coordinated effort with all higher education systems in the state and we review very carefully each of these bills and it is our intent to suggest amendments which might improve them from the point of view of higher education as they proceed through the process.
4. Senate Bill 713 is a bill that Senator Weaver has sponsored. It makes possible for the University of Illinois to cooperate with other institutions, with business and industry to operate technological and industrial parks. We have, with Senator Weaver's concurrence, affixed ourselves to this bill in third reading and it is our hope that the language that permits the University of Illinois to do these things will also permit Southern Illinois

University to do it. We have every expectation that that will go through successfully.

5. Senate Bill 982, Senator Hall, is a bill that was not initially intended for higher education institutions, but it would force us to pay prevailing construction wages to maintenance workers, depending upon interpretation of certain phrases in the text. This change would cost the SIU System quite a bit of money. For example, at SIUC nearly \$252,000. We are working with Senator Hall to get that bill amended so that we don't end up having to pay prevailing wages to a large number of people that we do not pay prevailing wages to.
6. House Bill 1550 is a bill sponsored by Bruce Richmond. It would allow us to retain in our treasury, rather than in the Foundation, income from patents, copyrights, and the like. It parallels a statutory provision applying to the University of Illinois which was adopted last year. It is simply an effort on our part to better position ourselves with regard to the receipt and maintenance of copyrights, patent dollars, and the like.
7. House Bill 1317 provides one vote to be shared by the student members of the SIU Board and there are companion bills for all the other systems. This bill is on third reading in the House and we feel it has a good chance of passing the House. We have registered against it in the House Higher Education Committee on the grounds that student voting on boards constitutes a conflict of interest. We didn't testify, not that it would have made much difference. It would appear from what we have gathered that this bill has a very good chance of making it out of the House.
8. Senate Bill 371 would authorize the Capital Development Board to make grants to private colleges and universities for capital development on their campuses. We have opposed this bill because we feel there are presently insufficient funds to deal with the capital needs of public colleges and universities, let alone the needs of private institutions.
9. Senate Bill 1235, Beverly Fawell. Senator Fawell has been concerned, as we are, that the Veterans Administration program, they have administered it in such a way that we are required to give veterans a tuition free education and the dollars are supposed to come from the Veterans Administration. When the financial cutbacks have hit, the dollars have not come in proportion to the dollars that we could justify based on the number of tuition waivers that we have given. Her bill was an attempt to deal with that situation. It did not get out of committee. We testified in favor of her bill. The positive aspect of it is that we did feel the House and Senate are becoming more sensitive to the problems that we are facing as a result of state agencies solving their financial problems by cutting back on services which we end up paying for. In the case of the Veterans Scholarship program, the University now stands to lose more than \$350,000 this year alone as a result of this shortfall.
10. Finally, there is a host of bills which we believe are part of a Christmas tree package. They are sprinkled throughout the House and Senate and they are higher education high technology science-type bills. They do not reflect a considered statewide policy for investing state resources in high technology. They are not the product of the review of the Governor's

Commission on Science and Technology. Not to be left out, legislative friends of SIU, concerned that they not be a part of this, have indicated that they are going to provide amendments placed at an appropriate time on appropriate legislation which would provide funds for a Materials Technology Center at SIUC for about \$533,000 and an Economic Development Research and Training Center at SIUE for \$511,000. We don't have high hopes for this. On the other hand, I thought you ought to know there are a whole host of these bills out there and some of the Senators and Representatives that are concerned about the University felt if everyone else was doing it that they ought to throw something in the hopper, too. Those are going to be thrown into the hopper shortly.

Dr. Shaw concluded by saying that it had been a very hectic legislative year.

In response to a question from Mrs. Kimmel concerning funding for the Christmas-tree bills, Dr. Shaw responded that our posture has been that our first, second, and third priorities are that the IBHE level be funded. He continued that that is what we are fighting for; anything beyond that that the legislature and the Governor want to give to us we will take. He stated that if the past is any indication of the future situation, the chances are that there will be little money left for these kinds of activities. He further stated that there was nothing to prevent the legislature or the Governor from deciding that one of these initiatives was more important than the IBHE level. From our standpoint in planning, he continued that that would be unfortunate and would make the whole process more difficult.

Concerning House Bill 1317, Mr. Rendleman asked what was the conflict of interest in giving students voting rights. Dr. Shaw responded that the position that we have consistently taken regarding the conflict of interest was along the lines of the concerns expressed by the Association of Governing Boards and other outside groups who have indicated that members of lay boards should be just that: board members; however they are appointed or placed on boards, they should not be in a position where they are speaking for a specific group. He explained that this was not a position which we have strongly

taken; we have let people know what our position was, but we have not testified on this legislation.

Mr. Elliott commented that there were more specific answers to that question. He cited a student paying tuition and voting on tuition, a student voting for the salary of a professor who was going to give him a grade, and a student voting on housing fees who lives in University housing, as examples. He continued that this was not to say that a student couldn't be a trustee with a vote, such as a student at SIU being on the University of Illinois Board and voting without conflict or vice versa; but a student from the institution at which he is attending does have a conflict.

Mr. Rendleman noted that he would not support HB 1317 simply because in our particular case it might mean that the two student trustees could at some point disagree and not be able to cast a vote. Mr. Rendleman asked about the prognosis of this bill in the Senate if it passed the House.

Dr. Shaw stated that it was impossible to estimate what was going to happen, but that this year it had a better chance than in previous years. He stated that the same would apply to the various collective bargaining bills; that this seems to be a year where these kinds of questions are being addressed more forcefully in both chambers, but that it was too early to predict.

Ms. Deb Buer, President of the Student Senate, SIUE, presented the background for the bill. She stated that the Student Senate was opposed to the bill.

The Chair stated that there was a Current and Pending matter, for the consideration of which unanimous consent had to be given. Mrs. Kimmel moved that the Board consent to consider the matter. The motion was duly seconded, and after a voice vote, the Chair declared that there was unanimous consent to consider.

The following matter was presented:

PROJECT APPROVAL, SELECTION OF ARCHITECT, AND AUTHORITY
FOR APPROVAL OF PLANS AND SPECIFICATIONS AND AWARD OF
CONTRACT: McLEOD THEATRE ELECTRICAL REPAIRS, SIUC

Summary

This matter seeks project and budget approval for emergency repairs to the light control system of the McLeod Theatre in the Communications Building. The estimated cost of these repairs is \$120,000.

Funding for these repairs will be initially from the Physical Plant Service account, with reimbursement from nonappropriated funds through accounts soon to be identified.

In addition, this matter requests that, upon recommendation of the Architecture and Design Committee, members of the Executive Committee of the Board be authorized to approve the plans and specifications and to award the contract.

This matter further requests authority to use the Physical Plant Engineering Services for the design work. In an effort to expedite this project, a separate contract for the preparation of shop drawings was recently awarded to a lighting equipment manufacturer in the amount of \$5,000.

Rationale for Adoption

On Friday, April 15, 1983, the main light control panel for the McLeod Theatre located in the Communications Building suffered a major electrical failure. This system was installed in 1966, and because of significant changes in theater lighting systems in the intervening years, replacement parts are no longer available.

In order to adequately support the present schedule of Summer Playhouse productions, and to provide the timely installation of suitable equipment for the many students presently registered for the technical coursework associated with these productions, this request is being submitted at this time.

Preliminary discussions were held with several manufacturers regarding availability of equipment, schedule of installation, and estimates of cost. After careful consideration of the available information, a contract for the preparation of shop drawings was issued to Vara-Light, Inc., Crystal Lake, Illinois, in the amount of \$5,000. The primary purpose of this action was to insure a timely installation of equipment. Expenditure of the \$5,000 and the availability of the drawings enables the University to include in the bid specifications a requirement for a guarantee that acceptable lighting will be in place for the June 15 performance.

Considerations Against Adoption

University officers are aware of none.

Constituency Involvement

Because this is a matter of emergency repairs, the constituency heads were not involved. This project has the involvement and recommendation of the Vice-President for Academic Affairs, the Dean of the College of Communications and Fine Arts, the Theater Department Technical Director, the Vice-President for Campus Services, the Director of the Physical Plant, and the Director of Facilities Planning.

Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That:

- (1) The project to provide major electrical repairs to the light control system in McLeod Theatre, SIUC, be and is hereby approved at an estimated cost of \$120,000.
- (2) Funding for this project will be initially from the Physical Plant Service account, with reimbursement from nonappropriated funds through accounts to be identified.
- (3) Upon recommendation of the Architecture and Design Committee authorization is granted for the design work to be performed by the Physical Plant Engineering Services in conjunction with the engineering representatives of the equipment supplier.
- (4) After favorable recommendations by members of the Architecture and Design Committee, members of the Executive Committee of the Board of Trustees be and are hereby authorized to approve plans and specifications and to award a contract in connection with the project herein approved.
- (5) The President of Southern Illinois University at Carbondale be and is hereby authorized to take whatever action may be required in the execution of this resolution in accordance with established policies and procedures.

President Somit stated that the switchboard had blown out on April 15, after years of patchwork, a huge summer program was coming up, and that many students were enrolled in this educational program and several productions have been scheduled. He reported that the initial estimates to replace the switchboard, after going to a number of individuals, were for about \$120,000. He stated that the switchboard had been installed in 1966 and they are unable to keep it going. He continued that the basic justification

was educational; that the switchboard and the theater are central aspects of the program. He stated that there was one and possibly two vendors who could have the switchboard operational in time for the beginning of the June 15 Summer Session. Dr. Somit further stated that this will go out for bids.

The Chair reiterated that the gist of the resolution was that the Executive Committee be empowered to accept or reject the bids when they came in.

Mr. Norwood moved approval of the resolution as presented. The motion was duly seconded. Student Trustee opinion in regard to this motion was indicated as follows: Aye, John Rendleman; nay, none. The motion carried by the following recorded vote: Aye, Ivan A. Elliott, Jr., Crete B. Harvey, Carol Kimmel, William R. Norwood, Harris Rowe, George T. Wilkins, Jr.; nay, none.

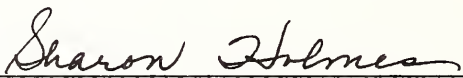
Under Reports and Announcements by the President, SIUC, President Somit reported that Keith Sanders, Governmental Relations Officer in the Office of the Chancellor, had accepted the position of Dean of Communications and Fine Arts, SIUC, subject to the Board's approval, and that Dr. Sanders will assume his duties on or about July 1 pending completion of his system duties. President Somit introduced Stanley McAnally, President of the SIUC Foundation. He announced that there will be three commencement ceremonies on May 14, graduating approximately 6,000 students, in which 2,500 students are expected to participate, and that that will be the largest graduating class from SIUC. President Somit added that the salary of Dr. Dingerson should have been reported as \$53,600, rather than \$52,500. President Somit thanked the Illinois National Guard, and Colonel Johnson in particular, for their assistance in transporting a gift of sculpture, called Lyrical Migration, from a donor in Chicago to the campus. He stated that part of the area around the W. Clement

and Jessie V. Stone University House will be made into a sculpture garden. He reported that the SIU system of constituency representation was a unique one, that the Deans Council had carefully re-evaluated its role in this system, and had come to the conclusion that Deans most appropriately participate in institutional planning in their administrative capacities rather than as a formal constituency group. Consequently, he reported that this will be the last meeting at which the Deans Council as such will be represented. He thanked Dean Kenneth Tempelmeyer, Chairman of the Council of Deans, SIUC, and those who had served before him. He expressed appreciation to Dr. Richard Moy, Dean of the SIU School of Medicine, and his staff for their hospitality and the remarkable lecture on plastic surgery given the night before.

The Chair announced that a news conference had been scheduled immediately following the regular meeting in the Lincoln Conference Room, and that lunch would be served in the Pearson Museum.

Mr. Norwood moved that the meeting be adjourned. The motion was duly seconded, and after a voice vote the Chair declared the motion to have passed unanimously.

The meeting adjourned at 11:10 a.m.


Sharon Holmes, Executive Secretary

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The regular monthly meeting of the Board of Trustees of Southern Illinois University convened on Thursday, June 9, 1983, at 10:45 a.m., in the Ballroom of the University Center, Southern Illinois University at Edwardsville. The regular Chairman and Secretary being present, the meeting was called to order. The following members of the Board were present:

Mr. Ivan A. Elliott, Jr.
 Mrs. Crete B. Harvey
 Ms. Sharon Hutcherson
 Mrs. Carol Kimmel, Secretary
 Mr. William R. Norwood
 Mr. John Rendleman
 Mr. Harris Rowe, Chairman
 Mr. A. D. Van Meter, Jr., Vice-Chairman
 Dr. George T. Wilkins, Jr.

Executive Officers present were:

Mr. Earl E. Lazerson, President, SIUE
 Dr. Kenneth A. Shaw, Chancellor of the SIU System
 Dr. Albert Somit, President, SIUC

Also present was Mrs. Sharon Holmes, Executive Secretary of the Board.

The Secretary reported a quorum present.

NOTE: Copies of all background documents furnished to the Board in connection with the following matters have been placed on file in the Office of the Board of Trustees.

The Chair announced that this was John Rendleman's last meeting as Student Trustee from SIUE and presented him with a certificate of appreciation for his services as a Student Trustee.

Mr. Rendleman introduced Dave Berry, Student Trustee from SIUE, whose term will begin on July 1, 1983.

The Chair recognized Dr. Jerry Hollenhorst, President of the Faculty Senate, SIUE; Dr. Elizabeth A. Tarpey, Chairperson, University Staff Senate, SIUE; Ms. Deb Buer, President of the Student Senate, SIUE; Mr. Roland Keim, Chairman of the Administrative and Professional Staff Council, SIUC; Mr. Jerry Looft, Chairperson, Civil Service Employees Council, SIUC; and Mr. Bruce

Joseph, President of the Undergraduate Student Organization, SIUC. The Chair welcomed the constituency heads and encouraged their participation.

Under Trustee Reports, Mr. Elliott reported that he had attended three commencements at SIUC on May 14. He also reported that he had attended a meeting of the Executive Committee of the Southern Illinois University Foundation on May 27. He stated that amendments of the Bylaws of the Foundation to accommodate the new organization of the Foundation had been discussed. He continued that these amendments would be presented at the SIU Foundation Board of Directors' meeting scheduled for June 10.

Mrs. Kimmel reported that she had attended the SIUE School of Dental Medicine Commencement on June 4. She stated that there were 51 graduates, of which 11 were women.

Mr. Van Meter reported that he had attended the Southern Illinois University School of Medicine Commencement in Springfield on June 4. He stated that the major address had been given by the Dean of the Harvard Medical School.

Under Committee Reports, Dr. Wilkins submitted the following Executive Committee Report for information:

EXECUTIVE COMMITTEE REPORT

By action at the May 12, 1983 meeting of the Board of Trustees, the Board authorized the members of the Executive Committee of the Board to award a contract in connection with the repair project, McLeod Theatre Electrical Repairs, SIUC. The following matter was so approved and is reported to the Board at this time pursuant to III Bylaws 1:

AWARD OF CONTRACT: McLEOD THEATRE ELECTRICAL REPAIRS, SIUC

Summary

This matter awards the contract on the repair project, McLeod Theatre Electrical Repairs, SIUC. Funding for the project, in the total amount of \$120,000, will be initially from the Physical Plant Service Account, with reimbursement from nonappropriated funds through accounts to be identified.

Rationale for Adoption

At its meeting of May 12, 1983, the Board granted approval for this project and authorized the members of the Executive Committee of the Board to approve the plans and specifications and to award the contract in connection with the project. In addition, authority was given to use the Physical Plant Engineering Services for the design work. A separate contract for the preparation of shop drawings was awarded to a lighting equipment manufacturer in the amount of \$5,000 in an effort to expedite this project.

The project will provide major electrical repairs to the light control system in McLeod Theatre to adequately support the present schedule of Summer Playhouse productions and the many students presently registered for the technical coursework associated with these productions. Included in the bid specifications was a requirement for a guarantee that acceptable lighting would be in place for the June 15 performance.

The amount of the contract proposed for award on the project is within budget. A copy of the bid sheet is attached for your information. Award of the contract for the project is now timely.

Considerations Against Adoption

University officers are aware of none.

Constituency Involvement

Not pertinent to this matter.

Resolution

BE IT RESOLVED, By the members of the Executive Committee of the Board of Trustees of Southern Illinois University, That:

- (1) A contract in the amount of \$113,894 be awarded to Korando Electric, Ava, Illinois, for the major electrical repairs to the light control system in McLeod Theatre, SIUC.
- (2) The President of Southern Illinois University at Carbondale be and is hereby authorized to take whatever action may be required in the execution of this resolution in accordance with established policies and procedures.

Mr. Elliott, Chairman of the Finance Committee, said that the Committee had met in the International Room of the University Center at 8:00 a.m. that morning, and he gave the following report:

The Committee considered and recommends that the Board adopt Item H, Temporary Financial Arrangements for Fiscal Year 1984, and that it be placed on the omnibus motion. This matter is the same that we have had in past years with the exception of no salary item. It did not seem appropriate to add a

salary item until the financial situation is clarified. It was also pointed out that this does authorize spending in accordance with present levels and that might be satisfactory for July and August and it may not be satisfactory after that depending on what the legislature does. There may have to be some other arrangements made other than these temporary financial arrangements. The Committee considered Item I, Authorization for Suspension of Employment of Contractual Employees and Involuntary Pay Reductions for All Employees. There was a lot of discussion, but it was a fruitful discussion. There was a great effort by the constituencies, administrations, and staff in working on this item. The Committee expressed its appreciation for the careful work given. The Committee suggested that the following changes be made in the matter:

1. Under (e), second line, after the words "necessity if," "in the considered judgment of the Board" be inserted after those words and set off by commas.
2. Under (e), eighth line, after the sentence ending with the words financial necessity, the following sentence be inserted: "A condition of financial necessity will apply for no longer than the fiscal year for which it is declared."
3. Under (e), thirteenth line, delete the words "contract suspension" and insert "mandatory leave of absence without pay."
4. Under (i), second line, delete the word "during" and insert the word "for."
5. Under (i), third line, after the word "of," insert "no greater than."
6. Under (i), fourth line, delete the word "Board" and insert "campus constituencies, campus administrations, and Chancellor's Office."
7. Under (i), fourth line, after the words "and a determination made," insert "by the Board."

There should also be a change in the title of the matter. Delete the words "suspension of employment of" and substitute "mandatory leave of absence without pay for." The Committee recommends that Item I, with these changes, be adopted. Item L, Master Contract With the Southern Illinois University at Edwardsville Foundation, SIUE, was discussed and the Committee recommends that it be approved and placed on the omnibus motion. Item M, Notice of Proposed Change: Amendment to Tuition and Fee Policies, SIUE, is for notice only with action next month. This item would change the tuition and fee structure to an hourly basis. Fiscal Year 1984 audit plans were presented and members were asked to give the Chancellor any input they may have as to changes that may need to be made. That matter will come back for information in July.

Mr. Van Meter, Chairman of the Architecture and Design Committee, said that the Committee had met on Thursday, June 9, 1983, at 9:40 a.m., in the Board Room of the University Center. He gave the following report:

The Committee discussed and took action on one item, Item K, Plans for Noninstructional Capital Improvements, SIUE. The Committee recommends that that item be placed on the omnibus motion. The Committee discussed the Library Storage Facility, SIUC. Shelving requirements have been forwarded to the Capital Development Board and the Capital Development Board will in turn submit these requirements to the various owners of the buildings to be incorporated in the suggested base price and to be taken into consideration for the total bidding on these three possibilities. There was a brief discussion in regard to the FY-85 RAMP Capital Budget requests. At the next meeting, the Committee will receive more detail on these items and receive the priorities listings for the campuses.

The Chair explained the procedure for the Board's omnibus motion, and he proposed that, after discussion, there would be taken up the following matters:

REPORTS OF PURCHASE ORDERS AND CONTRACTS,
APRIL, 1983, SIUC and SIUE

In accordance with III Bylaws 1, and procedures effective April 1, 1980, summary reports of purchase orders and contracts awarded during the month of April, 1983, were mailed to the members of the Board in advance of this meeting, copies were placed on file in the Office of the Board of Trustees, and these reports are hereby submitted for information and entry upon the minutes of the Board with respect to the actions of the Executive Committee.

TEMPORARY FINANCIAL ARRANGEMENTS FOR FISCAL YEAR 1984

As of this date, Southern Illinois University's appropriation bill for Fiscal Year 1984 has not been enacted. Since it is essential to maintain the operation of the University between the beginning of Fiscal Year 1984 and that time at which the appropriation bill is enacted and an Internal Budget for Operations is approved by the Board of Trustees, Board approval of the following resolution is recommended:

Resolution

WHEREAS, Southern Illinois University's appropriation bill for Fiscal Year 1984 has not been enacted; and

WHEREAS, This meeting of the Southern Illinois University Board of Trustees is the last regular meeting prior to the beginning of Fiscal Year 1984;

NOW, THEREFORE, BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That subject to the availability of funds, the President of Southern Illinois University at Carbondale, the President of Southern Illinois University at Edwardsville, and the Chancellor of The Southern Illinois University System are authorized to make expenditures at levels equal to or less than those approved for Fiscal Year 1983 as necessary for operations until such date as a completed Internal Budget for Operations for Fiscal Year 1984 is approved by the Southern Illinois University Board of Trustees.

PLANS FOR NONINSTRUCTIONAL CAPITAL IMPROVEMENTS, SIUE
(TABLE 10.0, FISCAL YEAR 1984 RAMP)Summary

The Illinois Board of Higher Education is required by its enabling Act to approve university plans for noninstructional capital improvements. Such improvements are capital projects funded from nonappropriated funds. The IBHE's responsibility is to determine whether projects submitted for approval are consistent with the master plan for higher education and with instructional buildings provided therein. Normally, such plans are submitted to the IBHE twice a year through use of Table 10.0 in the RAMP document. Plans may be submitted at other times of the year if necessary.

This matter requests the Board's review and approval of SIUE plans for noninstructional capital improvements, including review and approval of the financing. Attached is a listing of the proposed projects in the format required for submission to the IBHE.

Rationale for Adoption

Noninstructional capital improvement projects result from an ongoing and essential program for remodeling, rehabilitating, equipping, and, in some instances, planning for various facilities used for functions auxiliary to and supportive of the University's primary roles. Such facilities include University housing, student centers, parking lots, athletic and special purpose facilities,

and auxiliary enterprise and service operation facilities. Funds to finance these projects come for the most part from operating revenues of the facilities and from student fees and other fees and assessments. Good business and management practice requires that an ongoing plan be maintained to keep the facilities functional and efficient.

The projects proposed herein provide for construction of a parking lot west of the Multi-Purpose Building, and for expansion and improvement of the parking lots adjacent to the University Center (parking lot B) and to the Communications and Science Buildings (parking lot E). Funding for the projects would be from parking fee revenues and related sources. The proposed sources of funds have been reviewed by University officers and the Chancellor's staff; they are consistent with accepted interpretations of the Legislative Audit Commission Guidelines.

Approval of the projects at this time does not affect other Board approval requirements.

Considerations Against Adoption

University officers are aware of none.

Constituency Involvement

The projects proposed have been reviewed and approved by the Parking and Traffic Committee and the University Planning and Budget Council, SIUE, and by the Directors of Planning and Resource Management and of Supporting Services. This matter is recommended for adoption by the President, SIUE.

Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That the plans for noninstructional capital improvements for Southern Illinois University at Edwardsville, as attached, including the anticipated source of funding, be approved for transmittal to the Illinois Board of Higher Education with a request for their approval.

Table 10.0
Plans for Noninstructional Capital Improvements
 Institution Southern Illinois University at Edwardsville

<u>System</u> Southern Illinois University	<u>Campus</u> Edwardsville	<u>Project Name/Description/Budget Category</u>	<u>Anticipated Sources of Funds</u>	<u>Total Project Cost</u>
		For construction of a parking lot west of the Multi-Purpose Building. The project includes construction of a 336 space parking lot including bus parking accommodations, high mount lighting, control gates, and modification of existing walks and drives to access the lot.	Revenue from parking fees and related sources.	\$175,000
		For modification, expansion, and improvement of several existing parking areas. The project includes the expansion of Lot B by 108 spaces, incorporating a drop-off zone and high mount lighting. Modification to the Communications Building Lot E to provide a drop-off zone, turn-around areas, pedestrian walk, 8 meter spaces, and to correct drainage problems.	Revenue from parking fees and related sources.	\$100,000

MASTER CONTRACT WITH THE SOUTHERN ILLINOIS UNIVERSITY
AT EDWARDSVILLE FOUNDATION, SIUE

Summary

This matter proposes approval of a Master Contract between the Board of Trustees and the Southern Illinois University at Edwardsville Foundation for Southern Illinois University at Edwardsville. The contract, if approved, will be effective June 29, 1983, and may be renewed for subsequent one year terms.

Rationale for Adoption

The Legislative Audit Commission University Guidelines 1982 require that the arrangements between a university and a foundation or other organization that acts for the benefit of the University be set forth in a written contract. The proposed contract satisfies that requirement with respect to SIUE and the SIUE Foundation. The provisions of the contract with respect to purpose, services, and remuneration for services are based on the existing relationship between the University and the Foundation.

Considerations Against Adoption

University officers are aware of none.

Constituency Involvement

The development of this matter has not required the direct involvement of the University's constituency groups.

Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That:

- (1) The Master Contract between the Board of Trustees of Southern Illinois University and the Southern Illinois University at Edwardsville Foundation be and is hereby approved as presented to the Board this date;
- (2) The President of Southern Illinois University at Edwardsville is authorized to execute the agreement in the name of the Board of Trustees, to approve annual budgets for services to be performed in connection with the contracts, copies of such budgets to be provided to the Chancellor and members of the Board of Trustees' Finance Committee, and to take whatever further action may be required in the execution of this resolution in accordance with established policies and procedures.

Mr. Norwood moved the reception of Reports of Purchase Orders and Contracts, April, 1983, SIUC and SIUE, and Executive Committee Report, Award of Contract: McLeod Theatre Electrical Repairs, SIUC; the ratification of Changes in Faculty-Administrative Payroll, SIUC and SIUE; and the approval of Minutes of the meeting held May 12, 1983; Temporary Financial Arrangements for Fiscal Year 1984; Plans for Noninstructional Capital Improvements, SIUE (Table 10.0, Fiscal Year 1984 RAMP); and Master Contract With the Southern Illinois University at Edwardsville Foundation, SIUE. The motion was duly seconded. Student Trustee opinion in regard to this motion was indicated as follows: Aye, Sharon Hutcherson, John Rendleman; nay, none. The motion carried by the following recorded vote: Aye, Ivan A. Elliott, Jr., Crete B. Harvey, Carol Kimmel, William R. Norwood, Harris Rowe, A. D. Van Meter, Jr., George T. Wilkins, Jr.; nay, none.

The following amended matter was presented:

AUTHORIZATION FOR MANDATORY LEAVE OF ABSENCE WITHOUT PAY FOR CONTRACTUAL
EMPLOYEES AND INVOLUNTARY PAY REDUCTIONS FOR ALL EMPLOYEES
[AMENDMENT TO 2 POLICIES OF THE BOARD C-1]

Summary

The amendment to Board policy proposed by this matter would enact Board policies establishing procedures to implement general temporary salary reductions or a general temporary mandatory leave of absence without pay by appropriate notice either during a fiscal year or just prior to the commencement of a fiscal year. This policy change includes the requirement of a finding by the Board of Trustees that such extraordinary economy measures have become a fiscal necessity, and that the proposed scope and manner of execution of the measures are proportional to necessity and will cause the least possible disruption of the educational process and the least possible hardship to employees. Other elements required to develop and present a proposed plan of action to the Board are specified. Provision is also made for review of these amendments and for a decision by the Board at the end of a year to extend, modify, or permit these additions to expire.

Rationale for Adoption

For a considerable number of years, University budgets have been eroded by enforced reallocations and reductions. The recent budget recisions resulted in a mid-year reduction of resources which has also had to be accommodated internally. Given the uncertain nature of finances in the state it is

quite possible that future recisions may occur. Most sources of potential major savings have been exhausted, but personal services funds remain as a significant possible source of additional savings revenue. Under present law and policy the savings in personal services funds which can be achieved lie in reductions in the number of staff employed. Such individual terminations of employment concentrate the fiscal impact upon persons who lose their jobs completely; in addition, notice requirements for termination of continuing faculty or professional staff take more time to implement than may be available to us before some emergency fiscal action must be taken. It is necessary therefore to have in place a means of speedily establishing payroll savings if severe budget cuts are imposed with little lead-time in which to accommodate them.

Considerations Against Adoption

Implementing any of these measures will cause inevitable adverse consequences, which may include varying mixtures of loss of productivity to the Universities, loss of services to students and the public, and not least, loss of pay by employees.

Constituency Involvement

The initial draft of this policy dated March 28, 1983, has been reviewed and commented on by the following officers, units, and constituencies of the University:

President, SIUE
 Faculty Senate, SIUE
 University Planning and Budget Council, SIUE
 University Staff Senate, SIUE
 President, SIUC
 Faculty Senate, SIUC
 Graduate Council, SIUC
 Civil Service Employees Council, SIUC
 Graduate and Professional Student Council, SIUC
 Administrative/Professional Staff Council, SIUC
 Department of Computer Science, SIUC
 Department of Accountancy, SIUC

Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That 2 Policies of the Board C-1 be and is hereby amended by adding the following subsections:

- e. The Board of Trustees may declare a condition of financial necessity if, in the considered judgment of the Board, the decline in financial support is such as to require a reduction in the salary budget exceeding what may be accomplished by attrition or non-renewal of term positions (when possible) or other such measures. Representatives of the various University constituencies shall be consulted in making the decision to ask that the Board declare the present or imminent existence of a

condition of financial necessity. A condition of financial necessity will apply for no longer than the fiscal year for which it is declared. By the declaration of financial necessity the Board of Trustees empowers the respective chief executives administering the Office of the Board of Trustees/Office of the Chancellor and each University to reduce expenditures for personal services by general, temporary mandatory leave of absence without pay or temporary reduction in the salary paid to faculty, administrative or professional staff, civil service, and graduate student employees.

- f. Any proposal from an executive officer to the Chancellor (or by the Chancellor for the Office of the Board of Trustees/Office of the Chancellor) to have placed on the Board agenda a matter proposing the declaration of financial necessity and approval of a plan developed to deal with that situation shall contain the following information:
- 1) A description of the fiscal situation which makes the action advisable.
 - 2) A description of specific economy measures, such as the freezing of vacancies, non-renewal of term positions, and the like, which have already been invoked in an effort to deal with the situation.
 - 3) A description of the proposed action.
 - 4) An explanation of how the proposed scope and manner of execution of the proposed measures are proportional to the fiscal emergency and will cause the least possible disruption of the educational process and the least possible hardship to employees.
 - 5) An indication of how employees will be notified of the measures to be implemented by the proposed action and the method and period of notice to apply before that implementation.
 - 6) A specification of the exemptions from the proposed action, if any, which will be required to safeguard the campuses and the conduct of uninterrupted activity if the proposed action is authorized, and an indication that the proposal otherwise has general application across the University employment spectrum.
 - 7) A report on the manner in which the constituencies have had an opportunity both to review the situation and the proposed action and to advise the executive officer.
 - 8) An indication of how the proposed action will apply to civil service employees in terms of established Civil Service Rules and Regulations.

- 9) An indication that every reasonable effort has been made in developing the proposed action to avoid interference with regular credit instruction.
- g. When such a matter is considered by the Board, all constituencies will be given the opportunity to indicate to the Board their views on the proposed action.
- h. Pursuant to 2 Policies of the Board C-1-c-3) the basic term of faculty appointment remains the academic year, and individual contract renewals which reduce the period of employment to not less than an academic year will continue to be at administrative discretion.
- i. The provisions of these additions (subsections e through i) to the Board policy shall continue in force for a period of no greater than one year. Prior to the end of that year, they shall be reviewed by the campus constituencies, campus administrations, and Chancellor's Office and a determination made by the Board whether any extension of these provisions in the present or any modified form shall be enacted.

Mr. Elliott moved approval of the amended resolution as suggested by the Finance Committee. The motion was duly seconded.

Mr. Elliott stated that the Finance Committee had discussed a number of things in regard to this matter and he summarized that discussion as follows:

The term that is used here is financial necessity. Recommendations have been made to use the term financial exigency. It was pointed out that this has some legal problems because of uncertain cases in its construction, the meaning of the term. The term financial necessity, declared under this resolution, would allow a mandatory leave of absence without pay or temporary reduction in staff, things that are looked at as being solutions on a short-term basis to a financial problem. This might be used with or without other items, but if the Board would declare a financial necessity under this resolution it would not authorize the termination of tenured people under the financial exigency declaration. It was pointed out that you can terminate tenured people by terminating departments or groups or something of this sort, but financial exigency would be another step and would require a different deliberation of the Board in order to authorize the actions that flow from financial exigency than do from financial necessity. The term that was adopted, "in the considered judgment of the Board," may be surplusage since it says "the trustees may"; however, it was considered desirable because we want it to be clear for this Board and any future Board that it is expected that the Board will not rubber stamp any recommendation from anybody. The Board will look at the facts that are presented and will require that it make its own judgment in considering whether this financial necessity arises. This type of

action could authorize a short-term answer while a financial exigency and the termination of tenured people require a year's notice. This is also an addition to cutting down expenditures which are ordinarily the contractual expenditures or things of this sort and also may consider the termination of people under term positions. So it is clear that the Board has to make its own judgment based on all the input that can come to the Board. The mandatory leave of absence without pay language was substituted for contract suspension because of concern about the possibility of fringe benefits, and it is our desire not to do any more damage to people than has to be done considering the necessity that may arise. Part of this may seem to be surplusage from the standpoint that the first five lines really set the stage for the legal action that has to be required. The rest of it though is to assure the Board, the public, and the constituencies that adequate consideration of this is going to be given at all levels of the University and that everybody is going to have a chance to come up with suggestions of ways to meet the problems that may be presented to the Universities. It may be not only using this resolution; it may be any other thing that can be determined. If we get to that place we want to do the best job that we can in trying to get all of the problems that may come up and do the least damage to employees and to maintain the educational process and educational future of the Universities. The changes in paragraph (i) that are presented are merely an additional change to show that this is to be for one year and would be redetermined by future examination for future years.

Mr. Elliott continued that he hoped the legislature would come up with sufficient funds so we will not have financial problems next year, but that no one could tell at this stage. He stated that in order to have a wider range of choices to meet what problems may arise, it was wise that the Chancellor and the administrations present this type of recommendation for a change in policy. Mr. Elliott stated that the matter has some problems, but so does any method of trying to reduce expenditures when you do not have the money. He continued that this is not to say that the Board will adopt this route if the time comes when financial problems arise, but it is to say that this is another tool in trying to meet problems that could arise. He explained that he did not like having to look at such a proposal and hoped that the occasion did not arise where we would need to use it. He concluded by saying that this was a desirable method of having another alternative to look at in ways to solve the problems.

Dr. Herbert Donow, President of the Faculty Senate, SIUC, congratulated the Chancellor's staff, on behalf of the Faculty Senate, on the document. He stated that this document was immeasurably superior to the original draft. He stated that the faculty was extremely uneasy about the entire process, which some speak of as tampering with their contracts. He continued that none of them were happy about the prospect of losing a portion of their salaries, but they would be more disposed to accept the necessity for it if they were more convinced that there were no frivolous or extravagant expenses. He stated this proposal provided a quick fix, an easy way out of a fiscal crisis, and while they were prepared to recognize that such a crisis may be looming, they were by no means prepared to concede that this solution could work more than once if even that. Dr. Donow pointed out the following items which gave the Faculty Senate concern:

In our draft we proposed that the term financial exigency had the virtue of familiarity. We provided some redefinition that we felt the term needed and in so doing offered a means for accomplishing both short- and long-term solutions. If we had to find a few million dollars for FY 1984 it would work. If we also had to provide for a continuation of a fiscal crisis into FY 1985 it would help us there as well. If there is no tax increase this year, there is even less likelihood of a tax increase next year, an election year. That means we are going to face another doomsday budget. Thus declaration of financial exigency has a dual utility. Furthermore, it is not as ambiguous as the Chancellor's general comment would suggest, not after we define its options. Some of the arguments advanced in the general comment that financial exigency seems to call for liquidating all assets do not stand up after scrutiny, but let it be. We will not quibble. What the Finance Committee suggests is not unreasonable, that we would put a temporary measure into place and discuss a more permanent measure including the use of the term exigency during the coming year. At this point, I had some suggestions which we discussed in the Finance Committee and have essentially been incorporated. The language in f-4), speaking about the least possible disruption in the educational process and the least possible hardship to employees is a hoity-toity phrase and one that we could well do without. The reasoning that I used was that the least disruption to the educational process implies a particular kind of solution that our constituency feels very uneasy with; i.e., taking the mandatory leave of absence without pay during break periods. One of the things that we are most concerned with given the Carbondale calendar that if the period were taken between the fall and spring semesters that it would be a very convenient opportunity for those people in Springfield who are not friendly to the Universities to say there seems to be no reason for a 9-month school year when

they seem to be able to get along okay on 8-1/2 months. That sort of contraction, invasion of the break provides a precedent that is disturbing. What we're suggesting first of all as far as this is concerned is leave the language off and how we work it out on the two campuses will remain to be seen, but that it probably would be more prudent not to make that kind of remark. I want to pass on a concern and solicit from you an assurance. There are many suspicious folks who believe that some people or some units who will escape from this less scored or wholly unscathed. Can you assure me that in the event of a declared financial necessity that all colleges and departments, all faculty, administrative and professional staff, and graduate assistants will bear the burden equally proportional to their ability to pay? That assurance needs to be made as emphatically as possible. With these qualifications the Faculty Senate can agree to this proposed resolution.

Dr. Donow stated that he was very heartened by the approach to the Board on this whole matter. He stated that 10 or 12 years ago he might have been skeptical about the activity of lay boards; that the Board is beginning to make a believer out of him and he congratulated them.

Mr. Norwood commented that he wanted to keep the phrase concerning educational process in the resolution. He stated he thought we were through the easy part, but if it comes to the point where this is put into practice, that's going to be tough. He repeated that he, like everyone else, hoped we didn't get to that point.

Dr. Shaw addressed Dr. Donow's question concerning assurances of equality in cuts. He stated that a suggestion had been made that certain people be exempt from such a situation, and that suggestion had been rejected. He stated that that suggestion was rejected because we believed that as equitably as could be done we would hope that the campuses would deal with an emergency situation.

Dr. Jerry Hollenhorst, President of the Faculty Senate, SIUE, re-emphasized the danger that this could be used as a means to by-pass long-range planning. He stated the campus hoped to have a total planning process in place and many segments completed by October, including evaluations of programs in terms of priorities, evaluations of other budgeted units, and retrenchment

programs fully articulated. He continued that he hoped, if the policy was passed, that the Faculty Senate at SIUE would reluctantly resign to abide by it. He stated that the last paragraph of the policy should be emphasized as to the one year necessity.

The Chair re-emphasized Dr. Hollenhorst's comment that the adoption of this item was no substitute for long-range planning.

Mr. Elliott pointed out that there were two phases to this matter; that if there were a declaration of financial necessity, the Board would not abdicate its general supervisory status in regard to the types of things that Dr. Donow requested in his assurances. Mr. Elliott stated that he would be reluctant to say in advance what things would have to be done in fairness and equity in doing this, but that Dr. Donow's point is well worthy of consideration in the Board's supervisory capacity. Mr. Elliott stated that it was very important that this policy not be substituted for long-range planning. He joined in the hope that waste and duplication could be identified and eliminated. Mr. Elliott commented that the campuses have embarked on an examination of programs, the committees have done a lot of work in evaluating programs, and programs have been identified which could be dropped. He continued that this was a start for the evaluation of things which are less critical; ways of saving money instead of trying to go this route. He emphasized that a way had to be found to do that and maintain the educational integrity, educational thrust, and educational superiority of the institutions and yet not cause any undue hardship to employees.

The motion being duly made and seconded, after a voice vote the Chair declared the motion to have passed.

Under Reports and Announcements by the Chancellor of The Southern Illinois University System, Dr. Shaw stated that this was the first Board

meeting scheduled more than ten days after the Board's receipt of his report on the Application of Elmer W. Childerson, SIUE, for which recommendation was that the Application for Appeal be refused. He explained that for such cases VI Bylaws 2-F provided that unless a majority vote to override his recommendation was enacted at this meeting, the Application for Appeal would be deemed to have been denied, and that the action which was the subject of the grievance would stand. He said that no motion to concur in his recommendation was necessary, but that if any Board member desired to grant the appeal notwithstanding his recommendation, this was the meeting at which such a motion would need to be made.

The Chair asked if there was such a motion; hearing none, the Chair declared that the Chancellor's decision would stand.

Dr. Shaw gave the following report regarding Fiscal Year 1984 planning:

If we receive the IBHE level recommendation, higher education would have \$130 million more than it did in FY 1983. I informed you what the doomsday level was, \$108 million less. The Governor has announced that if the tax increase came in at the level that he has recommended what higher education would get and I think I informed you last meeting that that would be around \$75 million. We are starting to fill in some of that great expanse there in the middle. There are some other things that we now know. In the Senate the Governor has, with the cooperation of the Senate leadership on both sides of the aisle, approved some amendments to the original tax bill. These amendments were approved; however, the bill itself was not passed. I thought I would tell you what the amendments meant for us. The amendments call for during the Fiscal Years 1985 and 1986 the personal income tax amount to be reduced by a quarter percent per year, two reductions of a quarter percent for 1985 and 1986, and the corporate tax by four-tenths of a percent each year. There were some other adjustments made that had to do with the circuit breaker. The net effect would be, had that tax bill passed out of the Senate at the compromised level, the amount of dollars that would have been available would have been very close to what the Governor had indicated he would be willing to provide if the tax increase went through. That is for FY 1984. In other words, there would have been very little difference. That isn't the case, however, for Fiscal Years 1985, 1986, and 1987 because with the reductions in the personal and corporate income tax you would begin to see a reduction in the total amount of money. For FY 1985, we estimate \$300 million less; for FY 1986, we estimate about \$600 million less and that would carry on in the subsequent years. So over the three-year time period after FY 1984 you are looking at about 1.5 million to 1.6 million less in dollars as a result of this compromise than would have been the case with the original level that the Governor

was talking about. In short what that means is had that all gone through FY 1984 would have been a year, still might, where we would have been able to give a modest to more than modest increase in salary and make some other initiatives. Beyond that, however, the pool of money that the state would have had for initiatives would be shrinking a little bit. The bill did not pass. I think it is important that had that all gone through I think we would have had a positive, livable budget situation for FY 1984. For FY 1985 and 1986 some adjustments would have been necessary somewhere at the state level. The unknowns are far greater than the knowns at this point, which leads to the FY 1984 situation.

In the planning document we described a situation where if the state dollars are not forthcoming and we are looking at a doomsday level, there are two variables that we need to deal with: tuition and personal services. I have mentioned a number of times how these relationships pertain. Board policy requires that when a tuition increase is expected that there be two meetings, one for notice and for one action. Given the real uncertainties, I would like to ask that this be considered the meeting where notice is being given and my comments will serve as formal notice that the Board might be asked to approve additional tuition increases at its July meeting. I don't want to mislead students that all of this is settled. We have a long way to go. We are well aware of the difficulties that students would face if we have to come in for more tuition increase and I think you are well aware of the difficulties that arise when we have extremely large reductions in our personal services base. Both Presidents have indicated their reluctance to have to come in for another tuition increase, and I share that reluctance, but I think it is important at this point that I serve notice to you that it could happen. I don't want anyone here to be misled into thinking that this is something we have discounted.

Moving to FY 1985. You have seen a letter I sent to the Presidents. We will be coming to the Finance Committee in July with a suggested set of guidelines. If you have comments or suggestions to make prior to the July meeting, they would be appreciated. In a nutshell, we're trying to plan for FY 1985 and we don't know FY 1984. We have developed a means by which the budget requests can be adjusted depending on what happens for us in FY 1984.

Finally, concerning legislative activity. SB 1297, sponsored by Senator Philip, is the Governor's tax increase program. I've mentioned where that is. Our operating budget bill, SB 0257, sponsored by Senators Vadalabene and Buzbee, passed the Senate Appropriations II Committee and the full Senate at the Governor's revised level; that is, at the level with the tax increase in it. It now goes before the House. As you know, the House is holding up all of its money bills until the tax question is settled. We testify on the 15th in the House and perhaps at that time we will know a little bit more about what their inclinations are. We feel very good that higher education was the only group that got out of the Senate at the adjusted level; however, that is only a temporary good feeling because the next couple of weeks really determine what our budget for 1984 is going to be and it hinges on the tax increase. Even if the House were to pass us out at a decently high level if the dollars aren't there we are no better off. There are several collective bargaining bills. Bills have passed out of both chambers and yesterday a committee on collective bargaining, chaired by Senator Bruce, convened a hearing. We had people testify, worked with the other systems in developing

proposed changes in the various bills, and are having an opportunity to be heard about the concerns we might have. SB 0713, sponsored by Senator Weaver, is legislation which allows both the University of Illinois and SIU to cooperate with other institutions, business, industry, and not-for-profit corporations to operate technological and/or industrial parks. This bill passed in the Senate and is in the third reading in the House. SB 0982, sponsored by Senator Hall, would force us to pay prevailing construction wages to maintenance workers. We are opposing that bill. It would be a major expense for the Universities. We are working actively with representatives of Mayor Washington's office and negotiating with the AFL-CIO to prevent passage of this legislation. It is simply something that the Universities could not afford, at least they couldn't afford to operate in the way they have in the past. Food for Century III. We found a couple of vehicles to hook some of those projections on to and we will keep you apprised of what happens there. SB 0279, sponsored by Senator Buzbee. Efforts are underway to place some amendments on that bill. One amendment would provide dollars for the establishment of a Materials Technology Center at SIUC and the other would provide dollars for the establishment of an Economic Development, Research and Training Center at SIUE. A number of universities have similar bills and I believe our local delegation felt that it would be important for the Universities to also be represented should the Governor feel inclined to move in that direction. HB 1550, sponsored by Representative Richmond, would allow SIU to retain in the University treasury money from patents and copyrights. This passed out of the Senate Executive Committee with a vote of 17-0. This is modeled after the U. of I. bill and it simply would give us the opportunity to keep those dollars that we might be earning in the future.

That is the summary of the most significant legislation. You can see that my staff and the staffs of the Universities are very busy right now just tracking and trying to influence these bills. There are probably another dozen that we are trying to stay on top of and influence in some way or another.

Mr. Norwood asked about the target ranges for a tuition increase and if the matter was presented in July whether there would still be time to pass it in August, assuming there would be another Board meeting scheduled.

Dr. Shaw responded that one concern regarding the tuition question had to do with access. He stated that no one really knew at what point the access question came in, but that beyond a \$200 to \$250 increase in tuition we would begin to experience serious access problems. He stated that if doomsday hits, and if we were to come in with the tuition increase of that level, we would be looking at a gigantic cut in personal services.

President Lazerson stated that anything that would exceed \$200 to \$250 or 30 percent would have very bad effects on SIUE.

President Somit stated that their study suggested that at the \$250 level or 30 percent, you have not only already seriously affected access, but at that point revenue begins to decline; you are losing students faster than you are gaining revenue.

Concerning an August timing on the tuition increase question, President Lazerson stated that SIUE's registration takes place in September, but without knowing the date that enabling legislation would be passed it was hard to respond. He explained that if the matter came up in August both campuses would have problems. President Somit agreed with this explanation and stated that besides the technical consideration it would be very, very late notice for the students.

Mr. Rendleman stated that Dr. Shaw's formal announcement of notice of a proposed tuition increase would be hard for the students to work with. He reiterated some items contained in a letter to the Board concerning the on-campus planning process which worked with a doomsday model, coming up with various reductions which involved no tuition increase beyond ten percent. He stated that he hoped the Board would seriously consider the cuts presented by faculty, staff, and students which involved no more tuition increase. He suggested that a 10 percent increase in tuition was probably a more realistic figure to work with before we had a major decline in enrollment.

Dr. Wilkins stated that he would be in favor of a special Board meeting the end of July to handle this question. He stated that he was very hesitant to have a tuition increase proposed and voted on at the same time in July.

Mr. Norwood responded that this would depend on when the information was received.

Mr. Rowe suggested that the Chancellor keep the Board apprised of what the other systems and boards were doing in regard to this.

Dr. Shaw stated that at this point the boards were waiting to know what the ground rules were going to be. He stated that if we know something by July 1, by the July 13th meeting, a series of options will be presented to the Board. He continued that by July 1 if we know no more than we do now it will be essential to have other meetings. Dr. Shaw reported that the University of Illinois does not plan anything more than a 10 percent increase. He stated that the U. of I. had initiated a mid-year surcharge of \$100 per semester, \$200 a year, which will hold for next year; this means they will be going into the next year with about \$12 million more than they would have otherwise realized.

Mr. Elliott voiced his concerns and suggested that the Chancellor and the Chair keep in close contact as things develop. He further suggested that members of the Board bring their schedules to the July 13th meeting so another meeting date could be scheduled if it became desirable at that time.

The Chair reminded the Board that their next regularly scheduled meeting is Wednesday, July 13, 1983, at Southern Illinois University at Carbondale.

The following matter was presented:

NOTICE OF PROPOSED CHANGE: AMENDMENT TO TUITION
AND FEE POLICIES, SIUE
[AMENDMENT TO 4 POLICIES OF THE BOARD C]

Summary

This matter proposes a series of changes in the tuition and fee structure at SIUE. The principal change would be to create a tuition and fee structure which provides for assessment of tuition and fees on a per-credit-hour basis for students enrolling for 1 to 5 credit hours in a given quarter.

Further, the matter would abolish the present extension tuition policy and establish a tuition rate specifically applicable to students

enrolling in off-campus, cost-recovery courses or programs; would abolish the fee structure for the Open University Program which is being phased out; would amend the policy concerning assessment of the University Center Fee to recognize that assessment of the fee may be waived by the President; and would amend the assessment of the Student-to-Student Grant Fee to provide that students registering for less than 6 hours will not be assessed the fee because such students are not eligible to receive STS Grants.

Rationale for Adoption

The structure proposed would provide more equitable tuition and fee assessments. Comparable charges would be assessed of students whether they enrolled on-campus, at one of the off-campus residence centers, or at an off-campus site in a non-cost-recovery course or program. Movement to a per-credit-hour assessment structure would improve the University's ability to attract part-time students seeking to enroll for minimal credit hour loads. At this time, implementation of a complete per-credit-hour assessment structure is not feasible because of the complexity of the changes which would be necessary in a number of data processing systems.

The fee and charge assessment structure proposed herein would provide for the assessment of tuition and fees on a per-credit-hour basis for students registering for 1 to 5 credit hours per quarter. Students enrolling for 6-11 hours would be charged the same rate, as would students enrolling for 12-18 hours, or for 19 or more hours. Students enrolling in off-campus, cost-recovery courses or programs would continue to be assessed at a per-credit-hour rate.

The revised structure would accomplish the desired ends with respect to recruitment of part-time students seeking to enroll for a minimal course load. It would achieve equitable assessment of tuition and fees between on- and off-campus students. It would establish a higher tuition and fee assessment for students registering for a course overload (more than 18 hours per quarter) in recognition of the additional instructional costs attributable to students registering for such course loads.

The changes proposed herein would abolish the fee structure for the Open University Program. The University will terminate the Open University Program because of low participation and high costs.

The policy on assessment of the University Center Fee would be amended to permit the President to waive assessment of the fee in cases where such a waiver is desirable. This change would be consistent with the authority granted to the President to waive such fees under 4 Policies of the Board A-6-d. Waiver of the University Center Fee has not been permissible in the past due to the provisions of the fee assessment policy.

The policy governing assessment of the Student-to-Student Grant Fee would be amended to provide that students registering for less than 6 hours per quarter would not be assessed the STS fee. This change is proposed because students registering for less than 6 hours are not eligible to receive STS Grants.

Considerations Against Adoption

University officers are aware of none.

Constituency Involvement

This proposal was initiated by the Vice-President and Provost and the Director of Planning and Resource Management. It has been reviewed with the Student Body President. This matter is recommended for adoption by the Vice-President and Provost, the Director of Planning and Resource Management, and the President, SIUE.

Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That effective Fall Quarter, 1983, 4 Policies of the Board C be and is hereby amended as follows:

The present text of 4 Policies of the Board C-1 is hereby repealed and the following shall be incorporated as C-1:

1. Tuition charges approved by the Board for Southern Illinois University at Edwardsville effective Fall Quarter, 1983:
 - a. For all on-campus students, students attending a resident center, and students attending at an off-campus location in a non-cost-recovery course or program shall be:

<u>Quarter Hours</u>	<u>Undergraduate</u>		<u>Graduate</u>	
	<u>In-State</u>	<u>Out-of-State</u>	<u>In-State</u>	<u>Out-of-State</u>
1	\$ 24.45	\$ 73.35	\$ 26.20	\$ 78.60
2	48.90	146.70	52.40	157.20
3	73.35	220.05	78.60	235.80
4	97.80	293.40	104.80	314.40
5	122.25	366.75	131.00	393.00
6-11	196.00	588.00	210.00	630.00
12-18	294.00	882.00	315.00	945.00
19 and over	318.45	955.35	341.20	1,023.60

- b. For all students enrolled in off-campus, cost-recovery courses or programs the tuition rate shall be \$15.00 per quarter hour of credit.

The present text of 4 Policies of the Board C-5 is hereby repealed and the following shall be incorporated as C-5:

5. General student fee schedule for Southern Illinois University at Edwardsville in effect Fall Quarter, 1983:

<u>Quarter Hours</u>	<u>Athletic Fee</u>	<u>Textbook Rental Fee</u>	<u>University Center Fee</u>	<u>Student-to-Student Grant Fee</u>	<u>Student Welfare and Activity Fee</u>
1	\$ 2.10	\$ 1.85	\$ 8.20	\$ 0	\$ 3.00
2	4.20	3.70	16.40	0	6.00
3	6.30	5.55	24.60	0	9.00
4	8.40	7.40	32.80	0	12.00
5	10.50	9.25	32.80	0	15.00
6-11	14.35	14.00	36.50	1.50	20.40
12-18	20.35	20.00	40.00	1.50	20.40
19 and over	22.45	21.85	48.20	1.50	23.40

The present text of 4 Policies of the Board C-6 is hereby repealed and the following shall be incorporated as C-6:

6. Fees at the Scott Air Force Base Resident Center, the Cooperative Graduate Center at Greenville College, and the Litchfield Resident Center shall be as follows, effective Fall Quarter, 1983:

<u>Quarter Hours</u>	<u>University Center Fee</u>	<u>Resident Center Fee</u>	<u>Textbook Rental Fee</u>
1	\$ 8.20	\$ 3.50	\$ 1.85
2	16.40	7.00	3.70
3	24.60	10.50	5.55
4	32.80	14.00	7.40
5	32.80	17.50	9.25
6-11	36.50	25.50	14.00
12-18	40.00	36.00	20.00
19 and over	48.20	39.50	21.85

The present text of 4 Policies of the Board C-7, C-8, and C-12 are hereby repealed and the following shall be incorporated as C-7 through C-12:

7. The Textbook Rental Fee, SIUE, shall be as stipulated in C-5 above, and shall be assessed of all undergraduate students registered at the University unless assessment of the fee is waived by the President, SIUE. Graduate students are required to purchase their textbooks and are not assessed the Textbook Rental Fee.
8. The University Center Fee, SIUE, shall be as stipulated in paragraph 2 C-5 above, and shall be assessed of all students registered at the University unless assessment of the fee is waived by the President, SIUE.
9. The Student-to-Student Grant Fee of \$1.50 per quarter, SIUE, shall be as stipulated in C-5 above. The Student-to-Student Grant Fee is

authorized to be collected on a continuing ~~and-indefinite~~ basis in the manner and form previously approved by the Board on October 20, 1972.

10. A special activity fee for each academic quarter for which an ongoing campus housing contract is in force shall be collected from and administered for the benefit of all students residing in University housing at the Edwardsville campus. This activity fee shall be deposited to the University General Operating Fund Account to be disbursed by authority of its Fiscal Officer in accordance with University policy and the approved budget of recognized organizations including all students who pay the fee. The fee shall be \$4.00 for the fall, winter, and spring quarters, and \$3.00 for the summer quarter.
11. The Student Welfare and Activity Fee, SIUE, shall be as stipulated in C-5 above, and shall be assessed of all students registered at the University unless assessment of the fee is waived by the President, SIUE. The Fee will be distributed among the subfees in amounts determined from time-to-time by the President. [The proposed subfee distribution is set out in Attachment A.]
12. The Athletic Fee, SIUE, shall be as stipulated in C-5 above, and shall be assessed of all students registered at the University unless assessment of the fee is waived by the President, SIUE.

BE IT FURTHER RESOLVED, That the President of Southern Illinois University at Edwardsville be and is hereby authorized to take all actions necessary to implement the provisions of this resolution and that the Chancellor will direct that other appropriate amendments to Policies of the Board be incorporated without further action by this Board.

ATTACHMENT A

Amendment to Tuition and Fee Policies, SIUE
[Amendment to 4 Policies of the Board C]

Distribution of Assessment Levels of the Subfees of the Student Welfare and Activity Fee, SIUE

<u>Quarter Hours</u>	<u>Student Activities & Organizations</u>	<u>Student Programming</u>	<u>Student Government</u>	<u>Recreation Programs</u>	<u>Publications</u>	<u>Student Medical Benefit</u>	<u>Student Legal Services</u>	<u>Total</u>
1	\$.20	\$.20	\$.15	\$.55	\$.35	\$1.25	\$.30	\$ 3.00
2	.40	.40	.30	1.10	.70	2.50	.60	6.00
3	.60	.60	.45	1.65	1.05	3.75	.90	9.00
4	.80	.85	.60	2.15	1.35	5.00	1.25	12.00
5	1.25	1.25	.95	3.20	2.10	5.00	1.25	15.00
6-11	2.15	2.30	1.60	5.75	2.35	5.00	1.25	20.40
12-18	2.15	2.30	1.60	5.75	2.35	5.00	1.25	20.40
19 and over	2.35	2.50	1.75	6.30	2.70	6.25	1.55	23.40

President Lazerson stated that this matter would move the charge for tuition and fees to a per-credit-hour basis which would affect the first five hours for which a student might enroll. In response to a question by Ms. Hutcherson, President Lazerson responded that there was a problem with changing the various programs in data processing which deal with the tuition and fee charge; it would take about two years to effect a total fee-per-hour program and they would like to move into it gradually. He stated that the difference in cost would be an incentive for people contemplating part-time enrollments.

Ms. Hutcherson pointed out the difference between just one hour, for instance between eleven and twelve hours, and the difference in the charges.

President Lazerson explained the current charges for tuition and fees as it relates to hours taken, and stated that they were attempting to have an average cost per hour all the way through the schedule.

Dr. Wilkins asked whether the charge would be per hour all the way from one to nineteen. President Lazerson responded that that was their intent. He further stated that their calculations indicated that the Income Fund receipts would stay approximately the same.

In response to a question by Mr. Norwood, President Lazerson stated that the difference between cost recovery courses and non-cost recovery courses was the amount of money going into the Income Fund.

Mr. John Reiner, Director of Planning and Resource Management, SIUE, stated that the MBA Program, the current cost recovery program, costs students \$112.50 per hour, which includes \$15 per hour which goes into the Income Fund for general overhead.

The Chair noted that this item will be on the Board's agenda next month.

Under Reports and Announcements by the President, SIUE, President Lazerson reported that notification had been received from the Department of Health and Human Services that SIUE had been awarded a grant in the neighborhood of \$1 million to operate, manage, and implement the Head Start Program in St. Clair County. He reported that the program will enroll approximately 750 youngsters between the ages of three and five, will prepare them for kindergarten, and will involve a number of schools within the University in conjunction with the East St. Louis campus.

Mr. Rendleman commented on his term as a Student Trustee. He stated that his perspective of this University was unique, having grown up with it before attending it. He stated that he had enjoyed working within the University as a member of the student constituency and as a student. He stated that he was grateful for having had the opportunity to observe the Board's collective wisdom and that the members have shown a considered interest in the campus. He stated that he hoped he had presented the perspective of students and had communicated how Board actions translate to the people for whom the system exists: the students. He commented that he was pleased that the Board had continued to recognize the separate identity of SIUE and that he would leave the position with pleasant memories.

Mr. Van Meter complimented SIUE and its students on the outstanding job in hosting the Lincoln Academy.

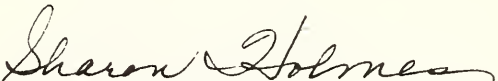
The Chair announced that a news conference had been scheduled immediately following the regular meeting in the International Room, and that lunch would be served in the Oak-Hackberry Rooms.

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Mr. Rendleman moved that the meeting be adjourned. The motion was duly seconded, and after a voice vote the Chair declared the motion to have passed unanimously.

The meeting adjourned at 12:10 p.m.



Sharon Holmes, Executive Secretary

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