

11-28-1927

# Proceedings of the Normal School Board of the State of Illinois

Illinois Department of Registration and Education

Illinois Normal School Board

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STATE OF ILLINOIS  
DEPARTMENT OF REGISTRATION AND EDUCATION

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## THE NORMAL SCHOOL BOARD

### EX-OFFICIO MEMBERS

A. M. SHELTON, Director of Registration and Education,  
Springfield, *Chairman*

FRANCIS G. BLAIR, Superintendent of Public Instruction,  
Springfield, *Secretary*

### APPOINTED MEMBERS

Term Expires:

1929

ELMER T. WALKER, *Macomb*

ERNEST E. COLE, *Chicago*

JAMES B. LOEBNER, *Chicago*

1931

JOHN C. ALLEN, *Monmouth*

FRANK M. HEWITT, *Carbondale*

H. M. MASON, *Oglesby*

1933

EDGAR B. STILL, *DeKalb*

MRS. MARTIN K. NORTHAM, *Evanston*

CHARLES E. McMORRIS, *Marshall*

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### PRESIDENTS OF NORMAL SCHOOLS

DAVID FELMLEY, A. B., LL. D., L. H. D.  
Illinois State Normal University, Normal

HENRY W. SHRYOCK, Ph. B.,  
Southern Illinois State Normal University, Carbondale

J. C. BROWN, A. M.,  
Northern Illinois State Teachers College, DeKalb

LIVINGSTON C. LORD, A. M., LL. D.,  
Eastern Illinois State Teachers College, Charleston

WALTER P. MORGAN, A. B., A. M.,  
Western Illinois State Teachers College, Macomb

## STANDING COMMITTEES

*Finance*

Mr. Walker  
 Mr. Allen  
 Mr. McMorris  
 Mr. Mason  
 Mrs. Northam  
 The Chairman  
 The Secretary

*Supplies and Equipment*

Mr. Allen  
 Mr. Cole  
 Mr. Mason  
 Mr. Hewitt  
 Mrs. Northam  
 The Chairman  
 The Secretary

*Buildings and Grounds*

Mr. Still  
 Mr. Cole  
 Mr. McMorris  
 Mr. Hewitt  
 Mr. Loebner  
 The Chairman  
 The Secretary

*Faculty and Curricula*

Mr. Cole  
 Mr. Allen  
 Mr. Walker  
 Mr. Still  
 Mr. Loebner  
 The Chairman  
 The Secretary

*Dormitory*

Mr. Loebner  
 Mr. Mason  
 Mrs. Northam  
 The Chairman  
 The Secretary



## MINUTES OF THE MEETING OF THE NORMAL SCHOOL BOARD

The Normal School Board met in the Administration Building, Carbondale, Illinois, at 9:00 A. M., October 5, 1927.

Present: Mrs. Northam, Messrs. Hewitt, Mason, McMorris, Shelton, Still, and Blair.

Absent: Messrs. Allen, Cole, Loebner, and Walker.

All of the college presidents were present.

The minutes of the last meeting were presented by the Secretary. A question was raised as to the title of the position which was filled by Mr. Bridges at the Chicago meeting. Mrs. Northam offered a resolution which would designate the position as "Business Manager of the Normal Schools" and providing that the salary should be pro rated among the five teachers colleges. When it appeared that the term used by Mr. Allen in his motion at the Chicago meeting was "Business Manager of the Board," the Secretary corrected the minutes to correspond to that phraseology. The Chairman then ruled that the minutes with this correction should be approved and that Mrs. Northam's motion relating to the payment of the salary would have to come under the head of new business. The minutes were approved.

Mrs. Northam moved that the action of the Board taken at Chicago relating to the employment of a Business Manager of the Board should be reconsidered. This motion was seconded and carried. The following motion by Mrs. Northam was renewed and seconded:

That Mr. Bridges be appointed as Business Manager for the normal schools, with the understanding that he is to devote his entire time, giving an equal amount to each of the five schools, for which he is to receive \$6,000; one-fifth of this salary and travelling expenses from each of the five normal schools to be paid from the Revolving Fund; each normal school to pay alternately for periods of one month his salary and expenses in the following order: Carbondale, Charleston, DeKalb, Macomb, and Normal.

After extended discussion of this motion from different angles, the Chairman announced that he had asked the presidents of the colleges to consider at their Council meeting whether in their opinion there was need of a business manager for the normal schools. The following letters were presented and are made a part of the minutes:

August 31, 1927

To the Normal School Presidents:

Mr. Bridges was here again today and we went over his employment.

Clearly, the officers of the Normal School Board are created in Section 59 of the Civil Administrative Code and certainly the Board has no power to create new officers. In like manner, the Board, even though it had the power to create new officers, could not pay these new officers until the legislature appropriated money for them. Paragraph 3 of this same section points out very clearly that the Board has the right to employ teachers and all other necessary employees for the respective normal schools and their pay is provided for by an appropriation to the Department for each respective normal school.

It seems to me the proper and legal method of procedure in the employment of Mr. Bridges is for the presidents to request of the Normal School Board that it employ Mr. Bridges as Business Manager for the normal schools, and to designate the amount of time that Mr. Bridges shall spend at each normal school during the year, and the salary that each normal school shall pay to Mr. Bridges for the services rendered to the individual normal school.

There are several obstacles, not legal however, that present themselves. In the first place, you do not pay the travel of any of your employees nor do you pay their board while they are actually engaged in work for the normal school. Then too, your schedule of wage is pretty definitely determined and you will have to justify the salary you recommend to the Board. In addition thereto, the employees of a normal school work under the direct supervision of the president and no one else.

The Civil Administrative Code provides for cooperation among the various departments and I assume that through proper cooperation Mr. Bridges could spend a portion of his time working for either the Director of this Department or the statistical division of the Department of Finance. Or, if he were requested to do some specific work by the Board, that the normal school presidents would acquiesce in this arrangement.

You will note that I stated earlier in this letter that Mr. Bridges could be employed upon the recommendation of the presidents to the Board. Personally, I feel it would be a most serious mistake indeed if there should ever be established any precedent of any kind whereby the director of this Department, or the Board upon its own initiative, could place any person or create any position in a normal school. The recommendations for the creating of a position and for the person to fill the position, should come clearly from the normal school president and no one else. To me, this is a policy that is clearly fundamental.

Knowing that you have a council meeting just prior to the meeting of the Board, therefore I am asking you to give this matter serious consideration and to prepare in writing whatever resolution you deem is advisable for the Normal School Board to pass and have the same ready for its next meeting.

Very truly yours,

A. M. SHELTON, *Director.*

September 2, 1927.

MR. DAVID FELMLEY, *President,*  
Illinois State Normal University, Normal, Illinois.

DEAR MR. FELMLEY:

I have just read the general letter Mr. Shelton is sending out to each of the normal school presidents, regarding the employment of Mr. Bridges as business manager of the normal schools.

I wish to supplement his letter with a point which has been discussed and which Mr. Shelton overlooked in his general letter.

All positions in the State departments are classified in accordance with civil service rules and regulations and should Mr. Bridges be employed as business manager his title would be subject to limitation of \$3,000.00 per year. We believe this



point should be considered in your recommendation and for this reason I am writing you personally and suggest that you give this item some thought and possibly discuss it with the other presidents when you consider the case.

Very truly yours,

FLETCHER E. LEWIS, *Business Manager.*

The Chairman of the Board then called upon President Lord to report on the conclusions of the Council. Mr. Lord made the following report:

Carbondale, Illinois,  
October 5, 1927.

MR. A. M. SHELTON,  
*Director Registration and Education,*  
Springfield, Illinois

DEAR SIR:

In reply to your letter of August 31, addressed to the normal school presidents, let us state that we have given careful consideration to your communication.

While we recognize and appreciate the earnest efforts of Mr. Bridges in behalf of the normal schools in the recent session of the legislature, it is not clear to us that there is any business to be done at Springfield for these institutions that can not be done efficiently by the office of Registration and Education. Hence we do not wish to request that a business manager be employed.

Adopted by the Presidents' Council.

L. C. LORD, *President*

DAVID FELMLEY, *Secretary*

At this point Mrs. Northam was compelled to leave the meeting to make an engagement in Harrisburg.

A further discussion revealed a serious conflict of opinion in the Board as to the wisdom of adopting the pending motion. A substitute motion was offered proposing that the matter be referred to a committee of three to be appointed by the Chairman, one member of this committee to represent the presidents of the schools, a second to represent the members of the Board in favor of the creation of this office, and one to represent the members of the Board who did not favor the creation of the office. This committee to report at the next meeting of the Board.

President Lord presented his report, which was received, placed on file, and is made a part of these minutes. The report follows:

Charleston, Illinois,  
October 5, 1927.

To the Chairman and Members of the Normal School Board:

Gentlemen: I submit the following report for the Eastern Illinois State Teachers College:

#### I. STUDENTS.

##### 1. Attendance—Spring Term, 1926-1927.

	Men and Boys	Women and Girls	Total	Total 1 year ago
a. College				
Senior class.....	6	13	19	17
Junior class.....	10	30	40	28
Sophomore class.....	48	114	162	188
Freshman class.....	84	230	314	266
Entering on teachers certificates.....	...	2	2	5
Total.....	148	389	537	504

b. High School.....	88	120	208	234
Total in residence above eighth grade.....	236	509	745	738
c. Non-residents Extension Correspondence				
d. Elementary Grades.....	112	154	266	263
Grand total of all students and pupils.....	348	663	1011	1001

## Attendance—Mid-Spring Term, 1927

College.....	46	154	200	188
First Half Summer Term, 1927				
College.....	171	691	862	958
Elementary Grades.....	113	158	271	267
Second Half Summer Term, 1927				
College.....	63	138	201	214

## Attendance—Fall Term, 1927-1928

At the end of the second week we have enrolled 776 students; one year ago we had 812. The only way in which I can account for this decrease is the fact that it is generally known that there are more teachers than positions at the present time. In my opinion, this is the time for young people to prepare to teach as there is certain to be a shortage of teachers in the near future.

## 2. Enrollment for the year 1926-1927.

	Men and Boys	Women and Girls	Total	Total 1 year ago
a. College (Regular year of 36 weeks)				
Senior class.....	5	14	19	18
Junior class.....	12	29	41	34
Sophomore class.....	53	139	192	221
Freshman class.....	114	269	383	335
Entering on teachers certificates.....	1	4	5	9
Total.....	185	455	640	617
Six Weeks Terms				
First half summer term, 1926...	175	783	958	1040
Second half summer term, 1926..	77	137	214	284
Mid-spring term, 1927.....	46	154	200	188
Total in six weeks terms.....	298	1074	1372	1512
b. High School.....	105	135	240	273
c. Non-residents.....				
d. Elementary Grades.....	116	163	279	281
Counted twice.....			394	468
Grand total all students and pupils.....			2137	2215

Per capita cost of students for the year July 1, 1926, to June 30, 1927 (counting attendance above the eighth grade as suggested in plan for board reports).

Attendance—First half summer term, 1926.....	958	Equiv. for 36 weeks 160
—Second half summer term, 1926.....	214	36
—Fall term, 1926-1927.....	818	273
—Winter term, 1926-1927.....	780	260
—Spring term, 1926-1927.....	745	248
—Mid-spring term, 1927.....	200	33
Total.....		1010

Total expenditures from appropriations made by the 54th General Assembly, including appropriation for "Repairs and Equipment".....\$210,936.13

Expenditures from the Normal School Revolving Fund, not including the dormitory (Pemberton Hall) and the Textbook Library and School Store..... 13,970.82

Total expenses July 1, 1926, to June 30, 1927.....\$224,906.95

Per capita cost 1926-1927..... 222.68 ✓

## 3. Graduates—Following is a list of the graduates of 1927.

## DEGREE—BACHELOR OF EDUCATION

June 4, 1927 (close of regular school year)

1. Brewer, George Herman.....(Biology—History)
2. Coon, Ella Margaret.....(English—Latin)
3. Edwards, Ralph Emerson.....(Mathematics—Physical Science)
4. Freeman, Mary Ann.....(English—Home Economics)
5. Green, William Henry.....(Mathematics—Physical Science)
6. Hackett, Dorothy Irene.....(Art—Biology)
7. Hays, Verla Gladys.....(Mathematics—German)
8. Heistand, Sara Emily.....(English—History)
9. Marks, Ica.....(Biology—Physical Science)
10. Sloan, Neva Dott.....(English—French)
11. Towles, George Clayton.....(Biology—History)

July 22, 1927 (close of first half summer term)

1. Coleman, Georgiana Lavera.....(Social Science—English)
2. Foreman, Maurice Everett.....(History—Biology)

September 2, 1927 (close of second half summer term)

1. Brewer, James Paul.....(Industrial Arts—Manual Arts)
2. Sims, Florence Belle.....(Social Science—Elementary Education)

Men.....	6
Women.....	9

Total.....	15
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## JUNIOR COLLEGE DIPLOMA

June 4, 1927 (close of regular school year)

- |  |   |
|--|---|
| <ol style="list-style-type: none"> <li>1. Austin, Ada Maye (English)</li> <li>2. Birthisel, Louise</li> <li>3. Bisson, Mary Charlotte</li> <li>4. Bolan, Irma Lorene</li> <li>5. Brewer, Mabel Helen</li> <li>6. Brick, Vella Myra (Home Economics)</li> <li>7. Burner, Orla Aletha</li> <li>8. Carper, Della Lucille</li> <li>9. Cessna, Nancy Alma</li> <li>10. Conn, Gladys Leona</li> <li>11. Covalt, Alta Elizabeth</li> <li>12. Cox, Dorothy Anna (Home Economics)</li> <li>13. Craig, Frances Elizabeth</li> <li>14. Cusick, Noble Courter (Agriculture)</li> <li>15. Davidson, Byron Cochonour (Manual Arts)</li> <li>16. Day, Josie</li> <li>17. Dickerson, Gladys Allene</li> <li>18. English, Bessie June</li> <li>19. Flick, Docia Marie Geffs</li> <li>20. Foltz, Haldon Verne (Agriculture)</li> <li>21. Gewe, Bertha Catherine</li> <li>22. Gilbert, Dale Forrest (Manual Arts)</li> <li>23. Goldsmith, Norman Albert (English)</li> <li>24. Gray, Lois Romania</li> <li>25. Green, Frieda Juanita (Music)</li> <li>26. Green, Otho Edgar (Manual Arts)</li> <li>27. Harbaugh, Bonnie May</li> <li>28. Heischmidt, Jesse James</li> <li>29. Hogle, Margaret Serage</li> <li>30. Honnold, Hazel Irene</li> <li>31. Jackson, Clarence Edward (Manual Arts)</li> <li>32. Lacey, Ruth Irene</li> <li>33. Lee, William Earl</li> <li>34. Lloyd, Mary Janettie</li> <li>35. Manhart, Elizabeth Ann</li> <li>36. Maxwell, Frances Emily</li> <li>37. McDivitt, Wanda Chlotilde (Art)</li> <li>38. McMorris, Catherine Ruth</li> <li>39. Morgan, Ferris Lucile</li> </ol> | <ol style="list-style-type: none"> <li>40. Naumer, Lora Irene</li> <li>41. Nelms, Maurice Esther</li> <li>42. Nichols, Mary Evelyn</li> <li>43. Nichols, Myrtle Blanche</li> <li>44. Osborn, Paul Robert (Manual Arts)</li> <li>45. Pennington, Inez Lucile</li> <li>46. Pierson, Margaret Ellen</li> <li>47. Pinkstaff, Harry Martin</li> <li>48. Prather, Ethel May</li> <li>49. Rains, Velma Eugene</li> <li>50. Redden, Mary Ellen</li> <li>51. Rentfrow, Velma Lillian</li> <li>52. Reynolds, Pearl Oriole</li> <li>53. Romizer, Katharine</li> <li>54. Rowland, Henry Abraham (Manual Arts)</li> <li>55. Smith, Jr., Doris Elizabeth (Home Economics)</li> <li>56. Smith, Kate Emily</li> <li>57. Smith, Wilbur Holmes (Manual Arts)</li> <li>58. Steinfort, Mildred Lanore (Music)</li> <li>59. Stroud, Helen Fern</li> <li>60. Thomas, Virginia Marion</li> <li>61. Thrall, Robert Bates (Manual Arts)</li> <li>62. Tressler, Mildred Erna</li> <li>63. Trimble, Bertha Mae</li> <li>64. Van Cleve, Grace Fontella</li> <li>65. Vickrey, Sybil (Home Economics)</li> <li>66. Ward, Burniece Marie</li> <li>67. Ward, Enid Marguerite (Home Economics)</li> <li>68. Wasson, Dora Ethel</li> <li>69. Weaver, Lena Ida (Art)</li> <li>70. White, Ralph Vernon</li> <li>71. Whitesel, Hallie Blanche</li> <li>72. Whitney, Thelma Mae</li> <li>73. Wood, Frank Ernest (Agriculture)</li> <li>74. Woodall, Helen Margaret (English)</li> <li>75. Worsham, Robert Emmerson (Manual Arts)</li> </ol> |
|--|---|

July 22, 1927 (close of first half summer term)

- |   |  |
|---|--|
| <ol style="list-style-type: none"> <li>1. Acord, Grace Mae</li> <li>2. Berkley, Marian Frances</li> <li>3. Cutright, Ellen Burton</li> <li>4. Dodson, Elizabeth</li> <li>5. Hill, Laurence Alvin (Manual Arts)</li> <li>6. Hovious, Dorothy Ann</li> <li>7. Kuhle, Hildrid Florissa</li> <li>8. Lape, Forrest Emory (Manual Arts)</li> <li>9. Leamon, Edwin Milton (Manual Arts)</li> <li>10. Leamon, Myrtle Irene</li> </ol> | <ol style="list-style-type: none"> <li>11. Lively, Christine</li> <li>12. McDowell, Edith Mae (Home Economics)</li> <li>13. McGrath, Margaret</li> <li>14. Miller, Florence Condo (English)</li> <li>15. Moats, Homer Madison</li> <li>16. Moore, Flora Lois</li> <li>17. Nay, Delilah Ellen</li> <li>18. Nay, Reba Pearl</li> <li>19. Nelms, Armilda Jewell</li> <li>20. Nolting, Mildred Dorothy Egnial</li> </ol> |
|---|--|



- |   |                             |
|---|-----------------------------|
| 21. Siefferman, Frank Raymond (Manual Arts) | 24. Thomas, Mary Virginia   |
| 22. Swearingen, Eloise                      | 25. Thompson, Estelle Naomi |
| 23. Taylor, Eula Christine (Home Economics) | 26. Warner, Bertha          |

September 2, 1927 (close of second half summer term)

- |                                  |   |
|----------------------------------|---|
| 1. Bennett, Glenn Edmund         | 5. Stephens, Ovie Leon                    |
| 2. Bitner, Raymond (Manual Arts) | 6. Townley, Irmah Alvona (Music)          |
| 3. Park, Fleeta Lenore           | 7. Walton, Chloa Laretta (Home Economics) |
| 4. Pence, Grace Edith Moore      |   |

Men.....	25
Women.....	83
Total.....	108

## II. THE FACULTY.

### 1. Resignations.

I wish to report the following resignations since the last meeting of the Board:

Roscoe Pulliam, Geography, Second Half Summer Term, \$375.00.

Mary Harden, Training Teacher in History, \$2,200.00 for 36 weeks (who resigned to take a position in the State Normal School at New Haven, Connecticut, at a salary of \$3,000.)

Paul W. Stansbury, Instructor in Psychology and Education, \$2,300.00 for 36 weeks (who resigned to take a position in the University of Toledo at an advance of \$500.00 in salary and some advantages that he regarded of more value than the increase in salary.)

### 2. New appointments recommended.

I wish to recommend for appointment the following:

Second Half Summer Term, 1927.

Leroy R. Hansen, Teacher of Geography, \$250.00 for 6 weeks.

School Year 1927-1928.

Payable from appropriation for Salaries and Wages.

Frank A. Beu, Asst. Prof., Psychology and Education, \$2,900 for 36 weeks.

Elijah J. James, Asst. Prof., History, \$2,500 for 36 weeks.

Gertrude S. Colleran, Training Teacher, Fifth Grade, \$1,700 for 36 weeks.

Olga W. Wold, Training Teacher in History, \$1,600 for 36 weeks.

School Year 1927-1928.

Payable from the Normal School Revolving Fund.

Russell M. Kuntz, Professor, Psychology and Education, \$3,000 for 36 weeks.

Vick L. Langford, Instructor, Manual Arts, \$1,800 for 36 weeks.

Alice M. Daniels, Instructor, Mathematics, \$1,800 for 36 weeks.

Ethel I. Hanson, Instructor, Music, \$1,800 for 36 weeks.

## III. OTHER SCHOOL EMPLOYES. No report.

## IV. THE ORGANIZATION. No report.

## V. THE CURRICULUM.

In 1907 the power of conferring degrees was granted to the Eastern Illinois State Normal School by the State Legislature, but it was not until 1920 that curriculums leading to a degree were announced. In 1921 the name of the institution was changed to the Eastern Illinois State Teachers College, a descriptive name in view of the character of the curriculums in force.

The Teachers College had introduced "integrated" curriculums for the preparation of teachers, curriculums that kept in view the Teachers *College* as truly as the *Teachers College*. In the four-year curriculums, the college followed these principles:

1. Since the science and art of education should be emphasized in a *teachers college*, the student in every term of every year has one course in education (including psychology and practice teaching.)

2. Since scholarship should be of high importance in a *teachers college*, a student receiving a degree should have attained some proficiency in a chosen branch of knowledge; therefore, in every term of every year he has a course in the major subject of his choice.

3. Since no graduate of *any* college should be narrow in his education, every student elects another subject which he must continue for two years and also elects two more years of work in other subjects.

4. Since a teacher should have a good degree of scholarship in the English language, every student has two years' work in college English.

5. Since a teacher should view intelligently the material and social world, every student has one year in a laboratory science and one in social science, hygiene, and public sanitation.

In these curriculums there is an education sequence of four years, a major subject sequence of four years, a minor subject sequence of two years, an English sequence of two years, two elective sequences of one year each, and a laboratory science sequence of one year. Forty-eight isolated, unrelated credits do not make a college curriculum. Thus the important principle of continuity in education from term to term and from year to year is well carried out.

These curriculums require 12 credits (30 semester hours) of education including psychology and practice teaching. The North Central Association of Colleges and Secondary Schools finds teachers with from 60 to 70 semester hours of education, half or more of the entire college course. A speaker in the last meeting of that Association said that "it would be interesting to ascertain what the influence of Teachers Colleges has been in producing a supply of teachers top-heavy with professional training."

The University of Illinois has refused, and rightly, to grant a graduate of a certain Teachers College any credit beyond the first two years. Our graduates are accepted as candidates for the Master's degree. One student from our first class is now a member of the faculty of the University of Pittsburgh after receiving his Doctor's degree in social science at the University of Illinois, where he was a part time teacher after his first year. A young woman from our second class holds a fellowship in mathematics at the University this year as a candidate for the Doctor's degree. A young man from last year's class is working for a Master's and a Doctor's degree at the University of Ohio, where he is earning his way as a laboratory assistant and as a skilled worker in micro-technic.

I judge from what I hear teachers say that Mr. Bagley's statement that "Curricula of collegiate grade that have for their purpose the preparation of teachers should be professionalized throughout" has never been read in its context—" \* \* \* professionalized throughout in the sense that every course should be chosen with specific reference to the contribution that it makes to the teacher's equipment. This would by definition include courses of a distinctly 'liberal type'." (Carnegie Foundation for the Advancement of Teaching, Bulletin No. 14, p. 392.)

Again he says in the same connection: "Every professional curriculum should embody thorough courses of distinctly collegiate character in all the subject matter that the student proposes to teach. In these courses, the specific organization of materials for elementary or secondary teaching should be fully discussed and the approved methods of teaching should be both exemplified and justified."

Dr. John M. Coulter once said: "I have long ceased to try to find a method of teaching botany to be used by those who know no botany."

In my first teachers' meeting in Illinois twenty-eight years ago, I said that every Normal School should be a seat of learning, and in the twenty-eight years of the history of the Eastern Illinois State Teachers College this has been kept in view.

## VI. BUILDINGS AND GROUNDS.

Our new building is practically at a standstill on account of the lack of stone.

## VII. AUXILIARY ENTERPRISES.

The reports for the following will be made at the next meeting of the Board:

Athletic Association  
 Student Recreation Fund  
 The Teachers College News  
 Students Loan Fund  
 The Adelia Carothers Fund  
 The Normal School Revolving Fund  
 Dormitory—Pemberton Hall  
 Textbook Library and School Store  
 General Revenue.

## VIII. STUDENT LIFE.

Out Student Board of Control is intelligent, serious, and helpful.

## IX. MISCELLANEOUS.

I wish to say here a few words about the school.

X. SUMMARY—Approval of the Board is requested on the following:

1. Graduates for 1927.
2. Resignations of Mr. Pulliam, Miss Harden, and Mr. Stansbury.
3. Appointment for the second half summer term.
4. Eight appointments for the school year 1927-1928.

Respectfully submitted,

L. C. LORD, *President.*

He called special attention to certain features of the curriculum for a teachers college. The following recommendations were approved by the Board:

1. The list of graduates for the year 1927.
2. The acceptance of the resignations of Mr. Pulliam, Miss Harden, and Mr. Stansbury.
3. The following faculty appointments:

Second half summer term, 1927.

LeRoy R. Hansen.....Geography, for 6 weeks.....\$250.00

School year 1927-1928, 36 weeks.

Payable from appropriation for salaries and wages.

Frank A. Beu.....	Psychology and Education.....	\$2,900
Elijah J. James.....	History.....	2,500
Gertrude S. Colleran.....	Training teacher, 5th grade.....	1,700
Olga W. Wold.....	Training teacher, History.....	1,600

School year 1927-1928, 36 weeks.

Payable from Normal School Revolving Fund.

Russell M. Kutz.....	Psychology and Education.....	\$3,000
Vick L. Langford.....	Manual Arts.....	1,800
Alice M. Daniels.....	Mathematics.....	1,800
Ethel I. Hanson.....	Music.....	1,800

President Shryock presented his report, which was received, placed on file, and is made a part of these minutes. The report follows:

Carbondale, Illinois,  
October 5, 1927

To the Chairman and Members of the Normal School Board:

Gentlemen: I submit the following report for the Southern Illinois State Normal University:

## I. STUDENTS:

### 1. Enrollment, first half Summer Term, 1927.

	Men and Boys	Women and Girls	Total	Total 1 year ago
(a) College				
Seniors.....	49	50	99	72
Juniors.....	88	145	233	181
Sophomores.....	102	364	466	419
Freshmen.....	104	442	546	600
Unclassified.....	71	160	231	221
Total College.....			1575	1493
(b) High School.....			109	145
Total Above Eighth Grade.....			1684	1638

### 2. Enrollment, second half Summer Term, 1927.

(a) College				
Seniors.....	42	41	83	56
Juniors.....	72	88	160	116
Sophomores.....	73	220	292	252
Freshmen.....	86	210	295	287
Unclassified.....	35	57	90	101
Total College.....			920	812
(b) High School.....			61	94
Total above Eighth Grade.....			981	906

This is not the time, of course, for a detailed report of the enrollment for the fall term, but I think the Board will be pleased to know that we have had a satisfactory increase in the college attendance. One year ago today we had 937 students who were graduates of accredited or recognized four year high schools, in other words, straight college students. We have today 973 who are graduates of accredited or recognized high schools—an increase of 36, or almost four percent. We also have 27 mature, unclassified students who are carrying college courses, so that we have a total of 1000 students registered in college classes; high school enrollment 188.

This is a small increase, but when the economic conditions in this part of the State are recalled it will be evident that we should be satisfied not to have suffered a loss. The entire west and southwest side of our territory was devastated by the spring and summer floods. Chester, Gorham, Grand Tower, Murphysboro, Anna, Dongola, Jonesboro, Alto Pass, McClure, Thebes, Olive Branch, Mounds, Mound City, and Cairo were all adversely affected because their richest trading territory had been at least temporarily ruined by the Mississippi overflow. On our north and east DuQuoin, Benton, Zeigler, Nason, Christopher, Orient, Johnston City, Carterville, Herrin, Marion, West Frankfort, Harrisburg, and Eldorado, an urban population aggregating more than a hundred thousand, largely dependent upon the coal trade, have sustained the longest and most disastrous strike in the history of coal mining in Southern Illinois. In addition to all this, our fruit crop is perhaps less than twenty-five percent of the average annual production. As a result of all the adverse conditions homes that a year ago could afford to send their daughters away to school are simply unable at present to raise the necessary funds.

### 3. Graduates.

The following persons whose names were not included in the list recommended for graduation last spring completed their work within the summer quarter and are entitled to graduation. The Board is respectfully requested to order that the diplomas be issued to these thirteen students:



## Senior College

Genevieve Gordon, Creal Springs

Ralph Turner, Chesterfield

## Junior College

Nina Hindman, Anna  
 Mildred Krauss, Belleville  
 Ruth Mills, Norris City  
 Henrietta Ohl, Mascoutah  
 Floyd O. Prout, Lawrenceville  
 Evelyn Spiller, Murphysboro

Walter Troutman, Carbondale  
 Nettie VanGilder, Bridgeport  
 Pauline Anderson, Murphysboro  
 Nell Gray Smothers, Cairo  
 Lena Stone, Harrisburg

## II. FACULTY.

Since the meeting of the Board June 20 the following faculty appointments have been made and the Board is asked to confirm these:

Mr. Bruce W. Merwin, A. M., University of Kansas. Mr. Merwin has practically completed the work for the Ph. D., but he presented his thesis too late to receive the degree at the 1927 commencement. A letter from the Dean of the Graduate School states that he should be granted the degree at the June convocation, 1928. I recommend a salary of \$2,700 for Mr. Merwin.

Miss Harriet Rodgers, A. B., of Hamline University, one year at the Sargent School for Physical Education; A. M., Columbia. Salary \$2,000.

Miss Virginia Myers, Ph. B., Chicago University, critic teacher in Junior High School, salary \$1,800.

Miss Florence Wells, B. Ed., S. I. N. U., Critic teacher in Senior High School (substitute appointment), salary \$1,800.

Miss Edna M. Gueffroy, B. Ed., Illinois State Normal University; A. M., Clark University; Biology and Geography, salary \$1,900.

Miss Stella Sutherland, appointed at the June meeting, worked for us through the summer quarter. She was not in good health and, further, wished to complete her work for the Ph. D. She should be able to do this with a single semester's work, but she decided to take the full year and asked for a year's leave of absence. Miss Juliette Hanford, originally appointed critic teacher in the senior high school will carry Miss Sutherland's work, and the substitute appointment of Miss Florence Wells, noted above, will take care of Miss Hanford's work in the Senior High School.

Within a few weeks of the opening of the fall term Mr. John H. Jaquish, Head of our Music Department, was elected to a very lucrative position in the public schools of Atlantic City, N. J. Mr. David S. McIntosh, B. M. E., Northwestern University, has been appointed to take his place. Mr. McIntosh after his graduation at Northwestern had two years of experience at Rushville, Ind., and one year at Benton, Ill. I feel sure he will do excellent work. Salary \$2,200.

Miss Aline Neftzger, critic teacher, grade eight, Brush School. Miss Neftzger is a junior college graduate, has taught three years in the Carbondale city system, and lacks less than a year of completing the four year course for our degree. Salary \$700.

Mrs. Genevieve Myers, third year French, one class per day, \$60.00 per month. Mrs. Myers is a graduate of the University of Wisconsin and has taught for us in other emergencies.

## SUMMARY:

The Board is asked to authorize the graduation of the thirteen students named above, and to confirm the following faculty appointments:

Mr. Bruce W. Merwin  
 Miss Harriet Rodgers  
 Miss Virginia Myers  
 Miss Florence Wells

Miss Edna M. Gueffroy  
 Mr. David S. McIntosh  
 Mrs. Genevieve Myers  
 Miss Aline Neftzger

Respectfully submitted,

H. W. SHRYOCK, *President.*

It appeared from the report that the Southern Illinois State Normal University was the only one of the five teachers colleges which showed any increase in enrollment in the regular college



courses at the beginning of the school year. All the others showed a slight decrease.

The Board approved the following list of names of persons graduated since the last meeting of the Board:

Senior College	
Genevieve Gordon	Ralph Turner
Junior College	
Nina Hindman	Walter Troutman
Mildred Krauss	Nettie VanGilder
Ruth Mills	Pauline Anderson
Henrietta Ohl	Nell Gray Smothers
Floyd O. Prout	Lena Stone
Evelyn Spiller	

The following appointments made by President Shryock were confirmed by the Board:

Bruce W. Merwin.....	Education.....	\$2,700
Harriet Rodgers.....	Physical Education.....	2,000
Virginia Myers.....	Critic.....	1,800
Florence Wells.....	Critic.....	1,800
Edna M. Gueffroy.....	Biology and Geography.....	1,900
David S. McIntosh.....	Music.....	2,200
Mrs. Genevieve Myers.....	French.....	per month..... 60
Aline Neftzger.....	Critic.....	700

President Morgan presented his report, which was received, placed on file, and is made a part of these minutes. The report follows:

Macomb, Illinois,  
October 5, 1927.

To the Chairman and Members of the Normal School Board:

Gentlemen: I submit the following report for the Western Illinois State Teachers College:

I. STUDENTS.

1-a. Attendance for school year beginning July 1, 1926, and ending June 30, 1927.

	Men and Boys	Women and Girls	Total	Total 1 year ago
a. College				
Postgraduates.....	17	19	36	19
Seniors.....	86	68	153	149
Juniors.....	103	221	324	316
Sophomores.....	130	621	751	598
Freshmen.....	229	912	1141	1233
Total.....	575	1841	2416	2315
b. High School.....	102	218	320	301
Total in residence above 8th grade.....	677	2059	2736	2616
c. Non-Residents				
Extension.....	141	692	833	1047
Total.....	818	2751	3569	3663
Elementary Grades.....	95	128	223	228
Grand Total of all students and pupils.....	913	2879	3792	3891
Counted Twice.....	229	490	719	630
Total number of individuals enrolled.....	684	2389	3073	3261

Per capita cost for school year, 1926-27.

Term	Enrollment	Equivalent for 36 weeks
First Summer Term, 1926.....	1152	192
Second Summer Term, 1926.....	381	64
Fall Quarter, 1926.....	975	325
Winter Quarter, 1926-27.....	964	321
Spring Quarter, 1927.....	899	300
Mid-Spring Term, 1927.....	147	24
Extension, 1926-27.....	833	69
Total.....		1295

The total cost of operating the college for the year 1926-27 exclusive of any permanent improvements or interest on the investment is \$230,854.69.

$$\$230,854.69 \div 1295 = \$178.27.$$

∴ the per capita cost on a 36 weeks basis is \$178.27.

Last year the per capita cost was \$175.15

In 1924-25 the per capita cost was \$175.58

In 1923-24 the per capita cost was \$203.54

Last year there was an equivalent of 1246 students in attendance for 36 weeks while the number this year was 1295, or a gain of 3.93%.

#### 1-b. Attendance First Summer Term, 1927.

College—	Men and Boys	Women and Girls	Total	Total 1 year ago
Postgraduates.....	9	9	18	17
Seniors.....	29	54	83	88
Juniors.....	44	143	187	172
Sophomores.....	47	335	382	360
Freshmen.....	44	332	376	429
Total.....	173	873	1046	1066
High School—				
Twelfth grade.....	4	17	21	43
Eleventh grade.....	4	12	16	32
Tenth grade.....	1	12	13	11
Ninth grade.....	0	5	5	0
Total.....	9	46	55	86
Total above 8th grade.....	182	919	1101	1152
Elementary grades.....	95	128	223	228
Grand Total.....	277	1047	1324	1380

#### 1-c. Attendance Second Summer Term, 1927.

College—	Men and Boys	Women and Girls	Total	Total 1 year ago
Postgraduates.....	3	3	6	15
Seniors.....	26	37	63	32
Juniors.....	27	61	88	69
Sophomores.....	26	113	139	125
Freshmen.....	28	88	116	140
Total.....	110	302	412	381

2. The enrollment for the present Fall Quarter up to September 27 was 869. The total enrollment for the Fall Quarter one year ago was 975. Hence this year shows a decrease of approximately 100. This allows for a few enrollments yet before the end of the quarter.

As I see it, this decrease is due to four things at least:

First, a surplus of teachers which has caused difficulty in locating our graduates.

Second, the probability of a very serious crop shortage on the farms of Western Illinois.

Third, the passing of the new distributive law which will, after July 1, 1928, remove the bonus offered to districts which employ teachers with teachers college training.

Fourth, the failure of the new certificating law which it was planned to pass to offset the change in the distributive law.

#### 3. Graduates.

a. The list of proposed graduates for the year which has been closed was presented at the board meeting last spring and summer.

b. A list of graduates who received their diplomas June 2 was reported to the Board on June 20, 1927.

There follows a list of graduates who received their diplomas July 15, 1927, at the end of the first summer term:

DEGREE COURSE

Bishop, Samuel M.  
Collins, May L.  
Hainline, Vernon  
Hall, Calvin S.  
\*Jones, Ralph M.  
Kribble, William Henry  
McAvoy, Jennie

Miller, Blanche Lucile  
O'Neal, Laura T.  
Reeder, Rena E.  
Russell, Virginia Elinor  
Switzer, Minnabelle  
Vail, Eugene E.

TWO-YEAR COURSE

Allen, Irene  
Arnett, Nellie C.  
Bailey, Evelyn A.  
Baker, Eva Mae  
Balmer, Alberta  
Beoley, Helen M.  
Bolton, Frances E.  
Bonynge, Ruth  
Botts, Lucile  
Brown, Irene  
Bryan, Amy H.  
Burkel, Alice Antoinette  
Burkholder, Mabel Matina  
Dowty, Kathryn  
Featherlin, Cleota  
Francis, Agnes B.  
Graham, Lucille J.  
Hare, Ada Imogene  
Holty, Mary Theodora  
Huff, Wendell  
Huston, Helen Ione  
Johnson, Florence J.  
Justus, Vera  
Kemper, Helen Lindsey  
Knutson, Ruth M.

Krauser, Mary  
Kreider, Susanna E.  
Lemmer, Ruth  
Martin, Martha L.  
Mercer, Leska  
Milligan, James B.  
Mitchell, Achsa Battin  
Orr, Florence W.  
Peterson, Ruth Etheline  
Plassman, Charlotte  
Poland, Dorothy J.  
Raby, Beulah D.  
\*Seward, Cedelia B.  
Shores, Eva M.  
Simpkin, Alice  
Sticklen, Ruby  
Stoddard, Grace A.  
Strubinger, Lois L.  
Swenson, Helen C.  
Talbot, Martha  
Test, Harry E.  
Vincent, Lena Naomi  
Vornkahl, May  
Willis, Beatrice Corene  
Wise, Frances A.

SPECIALS

Allen, Irene	English
Baker, Eva Mae	English
Bishop, Samuel M.	Math. and Phys. Science
Hainline, Vernon	Manual Training
Hare, Ada Imogene	Primary
Johnston, Laura I.	Commercial Education
Krauser, Mary	Primary
Lemmer, Ruth	Primary
Mercer, Leska	History
Miller, Blanche Lucile	Chemistry
Mitchell, Achsa Battin	History
Russell, Virginia Elinor	{ English
	{ Library Economy
Seward, Cedelia B.	Drawing and Design
Shores, Eva M.	Primary
Vail, Eugene E.	Math. and Phys. Science
Vornkahl, May	Drawing and Design

ACADEMY

Barnes, Barbara	Cosgriff, Ruth
Carter, Leland	Heller, Manda M.
Clanin, Lalla Dorethea	Mosher, Alice
Clapper, Ina V.	

Below is a list of students who graduated August 24, 1927, at the end of the second summer term:

DEGREE COURSE

Alexander, Margaret Kathryn  
Alford, William Harold  
Bly, Geraldine L.  
Bohannon, Roy  
Burkhart, Floyd D.  
Chandler, Donald M.  
Gash, Mary Olive  
Goodwin, Harriette E.  
Heine, Marie E.  
Lewis, John W.  
McKean, George Smith  
Millsom, Lucie Burnham

Mullen, Dale B.  
Newell, Margaret Ruth  
Pittenger, Willis E.  
Reeve, James Thomas  
Rodgers, Garnet Horton  
Tibesar, Marie Geraldine  
Torrens, Harry  
Trotter, Clela  
Trulock, Fern I.  
Wright, Elvan A.  
Newman, Russell A.

TWO-YEAR COURSE

Bates, Ruth Helen  
Bath, Mabel  
Baughman, Clarence E.  
Becker, Ethel W.

Giachino, Edith  
Hancq, Isabella M.  
Hanner, Opal  
Hearne, Cora E.

Beckett, Helen  
 Bishop, Lucile Oldfather  
 Bowers, Gladys  
 Champ, Nellie  
 Darnaby, Glenn  
 Dean, Bonnie  
 Fiebig, Alta  
 Roberts, Alvin B.  
 Roll, Bertha Lorraine  
 Salisbury, Edith Peck  
 Swartzbaugh, Amon  
 Taylor, Alice Ione

Hodges, Herbert H.  
 Hull, Leota Evelyn  
 Kaeser, Helen  
 Little, Mary  
 McCune, Paul Adrian  
 Mosher, Florence A.  
 Peters, Maud L.  
 Tingley, Carl E.  
 White, Edna Genevieve  
 Wich, Oscar  
 Yetter, Florence

## SPECIAL

Alexander, Margaret Kathryn.....	History
Baughman, Clarence E.....	Manual Training
Beckett, Helen.....	Music and Drawing
Bishop, Lucile Oldfather.....	Commercial Education
Bohannon, Roy.....	Chemistry and Physics
Darnaby, Glenn.....	Math. and Phys. Science
Roll, Bertha Lorraine.....	Physical Education
Swartzbaugh, Amon.....	Physical Education
Trotter, Clela.....	Home Economics
Wich, Oscar.....	Physical Education

## ACADEMY

Draeger, Lucy C.  
 Fulmer, Leta M.  
 Gabel, Goldie  
 Kaeser, Helen  
 Moore, Joe A.

Peters, Maud L.  
 Reason, Alice  
 Peck, J. R.  
 Wallace, Frank C.

## II. FACULTY.

1. Since the last meeting of the Board, two members of the faculty have resigned. They are Beatrice Richardson, instructor in Physical Education for Women, and Lucile Van de Steeg, training teacher in the second grade.

2. To take the place of Miss Richardson, Miss Aurelia Sauber of Cleveland, Ohio, has been employed at \$1500 for 36 weeks. She has her Bachelor's degree from the University of Wisconsin where she specialized in Physical Education and was especially interested in natural dancing as presented by Miss H'Doubler of that institution.

For the position vacated by Miss Van de Steeg, Mrs. Garnet Horton Rodgers who has been training teacher in the teachers college at River Falls, Wisconsin, has been employed at a salary of \$1800 for 36 weeks. She received her Bachelor's degree recently from the Western Illinois State Teachers College.

At the last meeting of the Board there were several vacancies to fill. Faculty members have been employed for these positions as follows:

Mr. C. H. Oathout has been employed as head of the department of Agriculture at a salary of \$2835 for 36 weeks. He has been farm advisor for Champaign County, Illinois, for several years and has his doctor's degree from the University of Illinois. He comes very highly recommended by faculty members in the Department of Agriculture at the University. In addition to his work at the University, he graduated from Normal University at Normal several years ago.

Mr. Wm. C. Royse, of Terre Haute, Indiana, has been employed as an assistant in the Chemistry Department at a salary of \$1800 for 36 weeks. He is a graduate of the Indiana State Normal School and of Purdue University. He holds an A. M. degree from Indiana University where he did special work in Chemistry. He has taught three years.

Miss Mildred Pennington, of Industry, Illinois, has been employed to assist in the training school at \$1200 for 36 weeks. She has taught three years and received her two year diploma last year. She is carrying some college work towards her degree at the present time.

Miss Ruth Carson of Columbus, Ohio, has been employed as head of the Department of Latin at a salary of \$2500 for 36 weeks. She received her bachelor's degree from Wooster College, her master's degree and her Ph. D. degree from Ohio State University. She has taught at Ohio University, Athens, Ohio, for five years. She comes very highly recommended.

Mr. George Mains, who is an advanced student with only a few credits to make for his degree has been employed for half time at \$675.00 for 36 weeks to teach in



the high school department. He has had considerable experience as a high school principal and superintendent and is an excellent teacher.

Due to the need of more help in the Library the time for which Miss Virginia Russell was assigned there has been changed from  $\frac{1}{5}$  time to  $\frac{1}{4}$  time and the salary from \$270 to \$394.20 for 36 weeks.

### III. OTHER EMPLOYEES.

There is no report.

### IV. THE ORGANIZATION.

There is no report.

### V. THE CURRICULUM.

There is no report.

### VI. BUILDINGS AND GROUNDS.

1. The roof on the main building has been leaking for several years, but \$12,000 was included in the appropriations of the last general assembly to re-roof this building. This work ought to be done at once to protect decorations in the auditorium on the top floor which are just being completed at a cost of \$3000. Some roof cement was recently used to stop the worst leaks temporarily, but the first freeze will probably break this loose.

The drives on the campus are in dreadful condition, but their resurfacing ought probably to be delayed until the heavy hauling for the gymnasium which is now under construction is completed.

The new gymnasium had to be located where it interferes with the athletic field which must now be shifted somewhat. It would be much easier to get a satisfactory layout for this field if the ten acres of land, the purchase of which has so frequently been considered, were purchased now. There are other significant reasons why this should be attended to promptly.

2. The new gymnasium is progressing nicely and the contractor thinks he will have it under roof by Thanksgiving if favorable weather prevails. The contractor seems very reliable and he is doing excellent work so far.

The same contractor is going along nicely with the rebuilding of the old heating plant into school rooms for the high school department.

Much of the work on the new campus sewer has been done and soon sanitary conditions will be the best.

The auditorium is being redecorated for the first time since it was completed twenty-two years ago.

### VII. AUXILIARY ENTERPRISES.

#### 1. Monroe Hall.

Summary for the Year from July 1, 1926 to July 1, 1927.

Cash balance July 1, 1926.....	\$23,806.78
Cash receipts for the year.....	27,631.00
Total.....	51,437.78
Disbursements for the year.....	24,037.56
Cash balance July 1, 1927.....	\$27,400.22
SUMMARY	
Cash balance at beginning of year.....	\$23,806.78
Inventory of goods at beginning of year.....	1,109.47
Bills outstanding.....	24,916.25
Unencumbered balance.....	1,005.15
Cash balance at close of year.....	\$23,911.10
Inventory of goods at the close of year.....	27,400.22
Bills outstanding.....	1,683.53
Unencumbered balance.....	29,083.75
Bills outstanding.....	1,920.28
Unencumbered balance.....	\$27,163.47
Gain for the year, \$27,163.47 — \$23,911.10 =	\$3,252.37.



## 2. Cafeteria

Report for year ending June 30, 1927.

Cash balance July 1, 1926.....	\$ 2,309.11
Receipts for the year.....	9,929.33
<b>Total.....</b>	<b>12,238.44</b>
Disbursements for the year.....	10,931.44
Cash balance July 1, 1927.....	\$ 1,307.00
Cash balance on hand at beginning of year.....	2,309.11
Inventory of goods on hand at beginning of year.....	1,282.42
	<hr/>
Bills outstanding.....	3,591.53
	<hr/>
Unencumbered balance.....	2,181.59
Cash balance at close of year.....	1,307.00
Inventory of goods at close of year.....	1,478.15
	<hr/>
Bills outstanding.....	2,785.15
	<hr/>
Unencumbered balance.....	\$1,903.36
Loss for the year, \$2,181.59 - \$1,903.36 =	\$278.23.

## VIII. STUDENT LIFE.

1. The social life of the students is well cared for by faculty advisors and by the deans of men and women. Of course the students are given almost wholly the responsibility for such functions.

The school has had a dean of women for over fifteen years but no dean of men has been appointed until this year. His appointment is helping the men very decidedly.

2. There are no social fraternities in the school although a men's organization, known as the Bachelors Club and a woman's organization known as the Dianna Club lend much assistance in all social functions of the college. These clubs are democratic in the make up since each class nominates a group of twenty or less of its own members for membership and these organizations must elect one half of the persons nominated to membership in their clubs. All members nominated must have scholarship qualifications and must maintain these or lose membership in the club.

Other college clubs are departmental in type and are sponsored by faculty members of the departments.

One honorary educational fraternity, the Kappa Delta Pi, is open to both men and women and is national in organization.

## IX. MISCELLANEOUS.

1. The college was opened September 23, 1902. Brief exercises were held on September 23, 1927, in celebration of its first quarter century of work. An enrollment report for each of its twenty-five years follows. It includes college students; high school students and children in the elementary school.

Year	Regular year	Extension and Correspondence	Mid-Spring terms	Summer terms	Training school	Total not counting any twice
1903.....	210	19	...	161	183	520
*1904.....	225	...	...	175	185	566
*1905.....	250	...	...	195	190	605
*1906.....	275	...	...	211	205	656
1907.....	293	...	...	244	220	703
*1908.....	325	...	...	300	210	760
1909.....	340	...	...	349	211	816
1910.....	361	...	...	417	182	902
1911.....	401	...	8	453	187	1019
1912.....	478	102	...	567	228	1208
1913.....	530	425	...	578	214	1575
1914.....	498	507	98	529	179	1534
1915.....	523	523	61	608	183	1649
1916.....	521	597	100	734	182	1827
1917.....	518	866	75	734	181	2134
1918.....	486	652	55	650	192	1913
1919.....	432	392	43	600	184	1529
1920.....	476	552	64	634	190	1734
1921.....	500	592	74	729	196	1907
1922.....	494	729	94	915	179	2114
1923.....	643	638	90	1091	193	2264

1924.....	687	792	135	1208	219	2399
1925.....	848	935	128	1471	232	2974
1926.....	936	1047	137	1543	228	3261
1927.....	1056	823	147	1533	223	3073

\*Approximations.

2. Earlier it was planned to have the new gymnasium dedicated at this year's Home Coming, October 22, but the building was delayed in starting and will not be ready. One of the features of this home coming, however, will be a pageant on the campus, if the weather will permit, in which some of the outstanding events in the history of the school will be reviewed.

3. The allotment of the Revolving Fund for this year does not seem satisfactory to some. The following is proposed instead of the division suggested by the Department of Finance.

School	Proposed Dept. Finance	Substituted on basis of \$345,000	Substituted on basis of \$375,000
State Normal U.....	\$100,000	\$115,718.03	\$125,780.47
Eastern.....	70,000	53,069.32	57,684.04
Western.....	55,000	66,262.19	72,024.12
Northern.....	70,000	67,548.68	73,422.48
Southern.....	50,000	42,401.78	46,088.89
Total.....	\$345,000	\$345,000.00	\$375,000.00

It should be borne in mind, however, that whatever allowance is finally agreed upon each school should keep within its allowances. Western was greatly embarrassed last July 1, because three of the schools exceeded their allowances as agreed upon by all late in February, 1927, for while it still had \$8000 in its allowance and vouchered bills against this amount they could not be paid from it for the other schools had used it for their bills.

X. SUMMARY of things which need the action of the Normal School Board.

1. The lists of July and August graduates.
2. The list of faculty members employed since the last meeting.
3. The roof on the administration building.
4. The purchase of additional land.
5. The allotment of the Revolving Fund.

Respectfully submitted,

W. P. MORGAN, *President.*

The Board approved the following recommendations in this report:

1. The list of July and August graduates as presented.
2. The following faculty members employed since the last meeting for 36 weeks:

Aurelia Sauber.....	Physical Education for Women.....	\$1,500.00
Mrs. Garnet Horton Rodgers.....	Training teacher.....	1,800.00
C. H. Oathout.....	Agriculture.....	2,835.00
Wm. C. Royse.....	Chemistry.....	1,800.00
Mildred Pennington.....	Training teacher.....	1,200.00
Ruth Carson.....	Latin.....	2,500.00
George Mains.....	High School Dept. (1/2 time).....	675.00
Virginia Russell.....	Library (1/4 time).....	394.20

3. Urging the Construction Department to re-roof the main building.
4. President Morgan and Mr. Shelton were empowered to act on the purchase of additional land.
5. The allotment of the revolving fund for the first year of the biennium.

Mr. Morgan called special attention to the allotment of the revolving fund to the several schools, and proposed a new basis. The Chairman of the Board asked the presidents to write a letter to him, setting forth their views on this matter, which he would bring before the Finance Department.

The question was raised as to how three of the colleges got more than their share allotted to them out of the revolving fund last year. President Felmley stated that the Business Manager, Mr. Bridges, had informed him that each school might exceed the allotment with the understanding that this excess would be taken out of the school's share of the revolving fund for the next biennium. President Felmley presented the following letters on this matter:

### Letter received on June 10th:

*To the Normal School Presidents,*

Gentlemen: As a result of an understanding that I reached with Colonel Inglesh and the Auditor's office yesterday, please do not hold up putting through vouchers against your revolving fund; but put all such through immediately.

After all the amount available to your school has been withdrawn, that in excess of the amount available to your school for this biennium will be charged against your available part of the revolving fund for the next biennium.

This arrangement is made so that all bills incurred in this biennium that are to be paid from the revolving fund will be vouchered before July 1st insofar as is possible, and to relieve you of the worry as to how you are going to come out on your revolving fund.

It is understood that the amount of bills to be vouchered against this fund exceeds the amount that is available.

In substance, please voucher all bills to be paid from the revolving fund immediately with the assurance that all such will be passed for payment, even though the aggregate exceeds your available; but with the understanding that the amount in excess will be charged against your school's share for the next biennium.

I trust that this relieves you of worry.

R. E. BRIDGES.

### Letter received on June 16th by Miss Murphey:

I have yours of June 15th relative to the payment of book bills and repair bills of the revolving fund out of Operation or Repairs and Equipment. I believe in accordance with arrangements made with Mr. Bridges, instructions have been issued by him to pay all bills possible out of the present appropriation out of revolving fund and the remainder will be taken out of the next biennium appropriation.

I wish you would take the matter up with Mr. Bridges, since he had the understanding with Col. Inglesh in this matter.

Yours very truly,

FLETCHER E. LEWIS.

These letters disclose the fact that the Finance Department did not do what Mr. Bridges informed President Felmley they would do, namely, to charge the excess of the vouchers over the amount allotted to that school's share in the revolving fund for the next biennium.

President Felmley presented his report, which was received, placed on file, and is made a part of these minutes. The report follows:

Normal, Illinois,  
October 5, 1927.

To the Chairman and Members of the Normal School Board:

Gentlemen: I submit the following report for the Illinois State Normal University:

## I. STUDENTS.

Attendance Spring Term, March 14-June 10, 1927.

	Men and Boys	Women and Girls	Total	Total Year Ago
College Department, Total.....	278	1048	1326	1191
Seniors.....	30	48	78	46
Juniors.....	40	57	97	85
Sophomores.....	76	308	384	412
Freshmen.....	126	627	753	635
Unclassified.....	6	8	14	12
Training Department, Total.....	675	578	1253	1153
High School.....	102	124	226	231
Elementary School.....	209	183	392	422
S. O. Home.....	317	229	546	500
Rural Schools.....	47	42	89	.....
Total—All Departments.....	953	1626	2579	2344

Mid-Spring Term, May 3-June 10, 1927.

College Students.....	51	359	410	417
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Attendance for the school year ending June 10, was given in the Report at the meeting in Springfield, June 20, 1927.

First Summer Half-Term, June 13-July 22, 1927

	Men and Boys	Women and Girls	Total	Total Year Ago
College Students.....	351	2135	2486	2636
Training School.....	103	82	185	194
S. O. Home.....	149	130	279	225

Second Summer Half-Term, July 25-August 27, 1927.

College Students.....	223	768	991	999
Training School.....	31	6	37	26
S. O. Home.....	135	85	220	198

Fall Term beginning September 12.

Enrollment to date (Net)

College.....	288	1062	1350	1413
High School.....	118	138	256	233
Thomas Metcalf School.....	219	186	405	395
S. O. Home.....	285	196	481	495
Rural Schools.....	83	61	144	95

It will be noted that the College Enrollment is  $4\frac{1}{2}$  per cent less than last year. The causes are probably:

1. The prevailing agricultural depression. More than fifty students who had vainly endeavored to secure part time employment while attending school were unable to register.

2. The surplus of legally qualified teachers. The uncertainty of employment after graduation deters young people who might prepare for teaching.

3. The repeal of the law granting special state aid to districts employing teachers with normal school training.

There will be noted however, a gain of 23 in our high school, 45 in our elementary school.

## GRADUATION

The following students not reported in June completed the required course of study before August 28, and are now recommended for graduation in the class of 1927.



## From four-year curriculums—candidates for degrees.

	County	Post Office
Norma Albright.....	Logan.....	Lincoln
Ralph Waldo Baremore.....	Macon.....	Decatur
Vivian Frances Bowman.....	Menard.....	Greenview
Edith M. Carmody.....	Livingston.....	Fairbury
Florine Dieterich.....	Sangamon.....	Springfield
John Richard Evans.....	LaSalle.....	Lostant
Clyde Sellers Neathery.....	Sangamon.....	Springfield

## From two-year curriculums—candidates for diplomas.

Henrietta Alma Arends.....	Ford.....	Melvin
Iva Good Bickler.....	Carroll.....	Lanark
Grace Elizabeth Clark.....	McLean.....	Bloomington
Tessie Isabel Clinebell.....	Sangamon.....	Springfield
Reuben Samuel Ebert.....	Ford.....	Roberts
Beatrice G. Edwards.....	St. Clair.....	Belleville
Anna Marion Epley.....	Peoria.....	Elmwood
Gilbert Wesley Franklin.....	Pike.....	Pearl
Rose Eileen Gisinger.....	Macon.....	Argenta
Louise Cecelia Hagarty.....	St. Clair.....	East St. Louis
Merle Hagarty.....	St. Clair.....	East St. Louis
Georgia Hemmer.....	St. Clair.....	Belleville
Mabel Ann Hill.....	Shelby.....	Shelbyville
Mina L. Huber.....	Douglas.....	Arthur
Eleanor Johnson.....	Bureau.....	Princeton
Bernadine Keirn.....	McLean.....	Normal
Verna Marie Kerr.....	Fulton.....	Fairview
Helen Thompson Kiefer.....	St. Clair.....	East St. Louis
Guy James McClure.....	Franklin.....	Royalton
Laura Helen Monnix.....	Cook.....	Steger
Carrie Raich.....	Hancock.....	Warsaw
Elizabeth Louise Schreitling.....	Bureau.....	Sheffield
Ruth Eileen Senour.....	McLean.....	Normal
Russell Newton Thomason.....	Payette.....	Shobonier
Margaret Dorothy Tibbetts.....	Madison.....	Highland
Frances Emma Watts.....	Ford.....	Paxton

The following list of students recommended by the faculty for graduation upon completion of the work proposed and awarded diplomas by the Board have not completed the work proposed. Their diplomas not yet dated or signed by the president of the Normal University are held pending the completion of their work:

## Candidates for degrees

Velda Carolyne Kendall  
Charles Dean McCollom

Anthony Middleton

## Candidates for diplomas

Karl Day Arends  
Ruth Berneice Arundale  
Elizabeth Mary Ashford  
Lucille Elva Bain  
Jesse Lewis Barnes  
Ruth Blackburn  
Vivian Frances Bowman  
Edna Annette Busing  
Grace Mitchell Clark  
Evelyn Myrtle Clayton  
Anna Laura Coleman  
Eleanor Jeannette Coolidge  
Weldon John Crawford  
Elizabeth Camille Cronkhite  
Rachel Knapp Danner (Mrs.)  
Mabel Lee DeFarris  
Charles Russell Dieterich  
Orla Vernetta Ditzler  
Maye Mitts Durkee  
Velda Kathryn Erdmann  
Katherine Cecilia Penton  
William Dale Poster  
Iva Alice Good  
Irma Gordinier  
Ida Mae Green  
Willard Moses Harlan  
Leona Pauline Heinle  
Matilda Verda Jones  
Laura Leona Keene  
Meta Jean Kuge

Bertha Pauline Leighty  
Linnie Oma Lemen  
Dennis Francis Leonard  
Phillip McCullough  
Gladys Madden  
Helen Frances Michalov  
Avis Alberta Morisse  
Harriet Elizabeth Pernet  
Ida Janice Pettit  
Ida Margaret Riley  
Inez Louise Roberts  
Perle Elizabeth Schaefer  
Julia Mae Schell  
Eunice Roberta Scherer  
Martha Evelyn Short  
Aytchmonde Perrin Shull  
Marion Estelle Slinn  
Frances Jean Slatten  
Paul Edison Smallwood  
Olen Leo Smith  
Emma Estelle Snow  
Wilhemina Irene Speedie  
Lorraine Stambaugh  
Edith Lucie Stiger  
Ruth Hamilton Watkins  
Frances Elizabeth Willhoite  
Emma Gifford Wright  
Grace Young  
Mildred Marie Zimmerman

In all 99 degrees and 366 diplomas have been earned and conferred during the past summer making the college class of 1927 consist of 465 members.



Of the 99 receiving degrees, 80 are teaching, 6 are in various universities studying for the Master's degree, 9 are in other employment, 4 not heard from since graduation.

Of the 366 receiving junior college diplomas, 241 are teaching, 49 are attending school, 4 have married, 27 are in other employments, 45 not heard from since graduation.

Nearly all of the persons listed "in other employments" tried in vain to secure teacher's positions.

## II. THE FACULTY.

The following additions to the faculty list reported on June 20 are proposed for our approval:

1. As Supervisor of teaching of commercial subjects in the High School, Miss Irene Kinsella, B. E., of Bloomington. Miss Kinsella is a senior college graduate of the State Normal University and has taught five years. Salary \$190 a month for nine months.

2. As school nurse and teacher of health education, Miss Grace Shea of Lincoln, Nebraska, at a salary of \$150 a month for twelve months. Miss Shea is a graduate of the Normal Department of the Nebraska Wesleyan University and of the Dr. Bailey Training School for Nurses at Lincoln, Nebraska. She has taught six years in the public schools of Nebraska, and later as Instructor of Nurses in the Dr. Bailey Sanatorium.

3. As director of home study in history Miss Ruth David of Jacksonville, a graduate of I. S. N. U. who has served as teacher and principal in high schools at Gibson City and Peotone and several summers as a teacher in this institution. Salary \$1710 for nine months.

4. As director of home study in English Miss Mabel Bare, A. M., of Fulton, Illinois, at a salary of \$1800 for nine months. Miss Bare is a graduate (B. E.) of I. S. N. U. who has served as high school teacher and assistant county superintendent of schools in Whiteside County. She has just obtained her Master's degree from the University of Michigan.

5. As director of home study in geography, Miss Mabel Ripley, M. S. of Bloomington at a salary of \$1710 for nine months. Miss Ripley is a graduate (B. E.) of the Normal University and received her Master's degree from Clark University at Worcester, Mass.

These three extension teachers have other duties on the campus, teaching and supervising.

Samuel B. Sullivan of Cissna Park, a senior student with several years experience as a high school principal, has been employed as part time teacher of no credit classes in arithmetic and English at \$45 per month for each class taught.

## EMPLOYEES.

Mr. Edward Brown for many years a faithful and efficient employee on our grounds has retired because of ill health.

Miss Irene Jene of Pekin, employed for the past year as Alumni clerk retires after compiling our new Alumni Directory.

No permanent appointments have been made in these positions.

## BUILDINGS.

Information has come from Springfield that the \$225,000 appropriated for our new Science Building will not be available until taxes are levied to cover this expenditure. Such taxes will not be in the State Treasury until July 1, 1928. If the plans for the building are begun at that time the building will not be ready before the fall of 1930. If the plans may be made this winter and the contracts let by June 1, no payment need be made before July 1. The building may then be finished by the fall of 1929. It is requested that the Board bring this situation to the attention of the Governor.

## IV. THE ORGANIZATION.

Four rural schools instead of two are now used for training purposes. Twelve student teachers each spend half a day in them. In the winter term we expect to use sixteen students in each half term.

Chas. E. Harper our extension teacher, has established fourteen classes at twelve study centers: LaSalle, Joliet, Watseka, Danville, Decatur, Monticello, Springfield, Mason City, Jerseyville, Staunton, Lawrenceville and Normal; total enrollment 463 students.

The following reports show the receipts and expenditures, gains and losses upon our three auxiliary enterprises during the past year.

Action by the Board is requested upon:

1. The candidates proposed for graduation.
2. The new teachers engaged.
3. A request to the Governor to authorize at an early date the preparation of plans and the letting of contract for the new science building.

Respectfully submitted,

DAVID FELMLEY, *President.*

PER CAPITA COST OF STUDENTS IN ILLINOIS STATE NORMAL UNIVERSITY  
Year—July 1, 1926–June 30, 1927

		Equivalent for 36 weeks
Attendance—College Students Only		
First summer half-term, 1926 (6 weeks).....	2636	439
Second summer half-term, 1926 (6 weeks).....	1002	167
Fall term, 1926 (12 weeks).....	1415	472
Winter term, 1926–27 (12 weeks).....	1372	457
Spring term, 1927 (12 weeks).....	1326	442
Mid-spring half-term, 1927 (6 weeks).....	410	68
		2045
Attendance High-School Students.....		230
Total cost of operating the University for the year not including money spent for permanent improvements nor in the auxiliary business enterprises, the dormitory, farm, bookstore, and cafeteria—		
From the Appropriation.....	\$326,613.91	
From the Revolving Fund.....	47,648.12	
Per capita cost for 36 weeks if the total expense is all charged against the College Students only—		
From the Appropriation (\$326,613.91 ÷ 2045).....	\$159.71	
From the Revolving Fund (\$47,648.12 ÷ 2045).....	23.30	
Total.....		183.01
Per capita cost if the total expense is charged against the college and high-school students—		
From the Appropriation (\$326,613.91 ÷ 2275).....	\$143.55	
From the Revolving Fund (\$47,648.12 ÷ 2275).....	20.95	
Total.....		164.50

ANNUAL REPORT OF FELL HALL  
July 1, 1926 to June 30, 1927

RECEIPTS

Balance last report.....	\$38,396.63	
Total room rent.....	9,524.00	
Board.....	29,307.47	
Guest fees.....	721.20	
Laundry fees.....	576.60	
Miscellaneous sales account.....	231.77	\$78,757.67

EXPENDITURES

Salaries and wages.....	9,844.45
Food supplies.....	12,737.54
Heat.....	3,000.00
Water.....	407.69
Electricity.....	2,309.85
Gas.....	588.74
Laundry.....	17.29
Repairs to building.....	457.13
Repairs to equipment.....	1,091.48

Telephone rent and tolls.....	139.50	
General office supplies.....	124.17	
New furniture and equipment.....	218.85	
Freight and drayage.....	50.24	
Medical supplies.....	9.50	
Miscellaneous household supplies.....	1,059.27	32,055.70
Balance on hand.....		46,701.97

## FELL HALL

## Inventory and Profits

Cash to our credit June 30, 1927.....	46,701.97	
Laundry supplies and food stuffs.....	1,361.75	48,063.72
Inventory June 30, 1926.....		40,105.37
Net gain.....		7,958.35

The total cost of Fell Hall including equipment is about \$125,000. Hence it appears that the Hall paid a profit of 6.37 per cent.

## ANNUAL REPORT OF BOOK EXCHANGE

Year ending June 30, 1927

July 1, 1926 to June 30, 1927

## RECEIPTS

1926, July 1, Balance.....	\$10,329.44	
Sale of Textbooks and Supplies.....	35,322.23	
Books transferred to Library.....	1.07	\$45,652.74

## EXPENDITURES

Service.....	\$ 1,456.76	
Textbooks.....	22,183.60	
Note books.....	2,398.47	
Supplies.....	3,153.75	
Freight, drayage and express.....	415.88	\$29,608.46
1927, July 1, Balance.....		\$16,044.28

## CREDIT BALANCE

Book Store Inventory July, 1927

Cash in bank and vault.....	2,023.82	
Books on shelves.....	18,752.99	
Books in store-room.....	774.55	
Supplies, instruments, stationery.....	5,392.56	
Cash register and general furnish.....	379.50	
Accounts receivable.....	233.92	27,557.34
Less inventory July 12, 1926.....		27,170.61
Net gain.....		386.73

## ANNUAL REPORT OF FARM

July 1, 1926 to June 30, 1927

## RECEIPTS

1926, July 1, Balance.....	3,231.47	
Sales of milk.....	10,244.49	
Sales of wheat.....	386.33	
Sales of cattle.....	574.16	
Sales of hogs.....	1,536.23	
Sales of poultry and eggs.....	46.05	
Rent of truck and team.....	191.55	
Coal hauling \$890.07, miscellaneous \$12.05.....	902.12	17,112.40

## EXPENDITURES

Labor \$6,626.82, feeds \$4,258.02.....	10,884.84	
Veterinary \$205.25, miscellaneous \$60.68.....	265.93	
Gasoline for truck \$194.05, truck repairs, \$31.85.....	225.90	
Repairs, machinery and equipment \$843.08, to buildings \$860.76.....	1,703.84	
Electric light \$56.25, power \$158.30.....	214.55	
Telephone \$15.75, miscellaneous office expense \$45.27.....	61.02	
Washing dairy suits \$76.70, ice \$231.00, miscellaneous dairy expense \$51.67.....	359.37	
Horseshoeing \$153.15, water \$323.18.....	476.33	
Small tools \$20.90, seeds \$83.00.....	103.90	

Machinery and equipment truck \$529.16, feed grinder \$316.00, hog feeder \$40.18.....	885.34	
Poultry \$43.50, cattle \$38.25, team horses \$310.00.....	391.75	
Coal.....	182.44	
Freight and express.....	86.52	15,841.73
1927, June 30, Balance.....		1,270.67

INVENTORY

Personal Property

FARM

	July 1, 1927	1926
Farm machinery.....	\$ 593.50	\$ 495.05
Wagons and vehicles.....	720.00	947.43
Dairy equipment.....	821.65	783.72
Feeding equipment.....	154.45	239.92
Poultry equipment.....	62.05	66.90
Small tools.....	114.29	135.95
Harness.....	136.50	78.66
Veterinary supplies.....	27.90	35.41
Fuel and oil.....	54.65	122.78
Feed stuffs.....	774.55	1,569.40
Miscellaneous.....	569.11	252.03
Forty-one (41) cattle.....	5,165.00	6,295.12
Six (6) horses.....	530.00	475.00
Hogs.....	1,540.00	1,210.00
Chickens.....	72.00	28.50
Cash in Revolving Fund.....	1,270.67	3,231.47
Crops in fields.....	1,796.00	1,655.88
Accounts receivable.....	749.08	840.22
	<u>\$15,151.40</u>	<u>\$18,463.44</u>
Accounts payable.....	937.85	1,267.37
Net worth.....	\$14,213.55	\$17,196.07
Net Loss.....		\$2,982.52

President Felmley called attention to the fact that just 70 years ago on this day the Illinois State Normal University opened its doors with 29 students.

The Board approved the following recommendations in this report:

1. The names of persons graduated since the last meeting of the Board.
2. The following additions to the faculty:

Irene Kinsella.....	Supervisor.....	per month.....	\$ 190	9 mos.
Grace Shea.....	Health Education.....	per month.....	150	12 "
Ruth David.....	History.....		1,710	9 "
Mabel Bare.....	English.....		1,800	9 "
Mabel Ripley.....	Geography.....		1,710	9 "
Samuel B. Sullivan.....	Arithmetic and English (part time) per month for each class taught.....			45

3. That the Governor be urged to have the plans of new buildings made during the present year.

President Joseph C. Brown of the Northern Illinois State Teachers College presented his first report, which is made a part of these minutes. The report follows:



DeKalb, Illinois,  
October 5, 1927.

To the Chairman and Members of the Normal School Board:

Gentlemen: I submit the following report for the Northern Illinois State Teachers College:

Enrollment for the year of 1926-27; 36 weeks (counting no names twice.)

I. STUDENTS. (additional)

	Men and Boys	Women and Girls	Total	Total 1 year ago
Seniors.....	8	5	13	5
Juniors.....	9	19	28	27
Sophomores.....	28	245	273	262
Freshmen.....	40	260	300	434
High School.....	8	5	13	30
Total for school year.....	93	534	627	758

1. Attendance—Summer Quarter, 1927.

	Men and Boys	Women and Girls	Total	Total 1 year ago
a. College				
1. First term.....	51	599	650	770
2. Second term.....	23	227	250	358
b. High School				
c. Non-residents				
d. Elementary Grades				
Grand total of all students and pupils.....	74	826	900	1128

2. The enrollment for the Fall Term, 1927, is 508. This is 49 less than for the Fall Term of 1926. The decrease in enrollment is 8.8 per cent.

3. The list of graduates herewith submitted for both summer terms I am asking to have approved by the Board. The diplomas have already been presented.

Graduates, First Summer Term, 1927

SENIOR COLLEGE

Berniece Backus  
Margaret E. Dennis  
Kathryn L. Holderness  
Hubert F. Landis  
Lester L. Marion

JUNIOR COLLEGE

Anne C. Askeland  
Vera K. Blum  
Ruth E. Brock  
Helen M. Cahill  
Gertrude E. Cann  
Gertrude Cavanaugh  
Edna Muller Chapman  
Nellie Clark  
Josephine Helen Clogston  
Olive Gertrude Gray  
Lucille Gunning  
Hazel L. Hanrahan  
Helen Frances Harris  
Esther Ruth Henker  
Mary Aloise Henning  
Harriet H. Hester  
Ruth Elizabeth Holland  
Frances Hollingsworth  
Edna Marion Johnson  
Helmer A. Joranlien

Marion E. Kelow  
Ralph Waldo Keltner  
Margaret M. Lalley  
Florence Gertrude Louthan  
Rena G. Parker  
Marguerite H. Pitstick  
Mary Anne Pokorny  
Carrie Marie Quick  
Harriet E. Redpath  
Anne M. Rink  
Paul E. Ryan  
Lillian Edna Spooner  
Grace Elsie Swanson  
Walter E. Swarthout  
Emily Josephine Trottnow  
Mildred Laura Vickery  
Ruth Wagner Walsh  
Rose Zeller  
Hazel V. Zugschwerdt

Graduates, Second Summer Term, 1927

JUNIOR COLLEGE

Florence M. Anderson  
Virginia Martha Bachmann  
May O. Beiler  
Ione Bish  
Marie Louise Buskie

Helen Marie Kinney  
Phoebe A. Knur  
Olga Larson  
Elizabeth Lawrence  
Gertrude C. Morgan



Myrtle Byers  
Norene Dalby  
Doris B. DeSotell  
Nellie M. Elliott  
Elsie Emmert  
Ruth H. Esmay  
Clare Louise Fossler  
Marcella G. Hadley  
Clara Mae Hanrahan  
Ferne F. Haughawout  
Edith B. Holzinger

Bertha E. Peterson  
L. Paul Prickett  
Helen M. Richardson  
Violet Myrl Sanderson  
Mary Jean Sutfin  
Mary Eva Theis  
Dorothea H. Van Patten  
Bessie Wienke  
Hirrel V. Young  
Marjorie R. Zerr

4. Per capita cost of students in college for the year beginning July 1, 1926 and ending June 30, 1927.

		Equivalent for 36 weeks
a. Attendance, first summer term, 1926 (6 weeks) . . . . .	770	128
b. Attendance, second summer term, 1926 (6 weeks) . . . . .	358	59
c. Attendance, fall term, 1926 (12 weeks) . . . . .	557	186
d. Attendance, winter term, 1926 (12 weeks) . . . . .	539	180
e. Attendance, spring term, 1927 (12 weeks) . . . . .	535	178
		<u>731</u>

Total cost of operating college for year, not including money spent on permanent improvements, \$196,420.20.

Per capita cost for 36 weeks = \$196,420.20 ÷ 731 = \$268.70

## II. FACULTY.

1. I wish to recommend for appointment the persons listed below for the positions and at the salaries indicated. Statements indicating the training and the experience of these persons will be made at the time of the Board Meeting.

Edna Steele, Supervisor of Student Teaching . . . . .	\$2,500
Richard Lease, Department of Education . . . . .	2,500
Gladys Freeman, Department of Mathematics . . . . .	2,300
Clyde Lyon, Department of Reading . . . . .	3,100
Allan T. Wright, Department of English . . . . .	2,400
Annie King, Critic . . . . .	2,000
Carrie Duffey, Affiliated Rural School . . . . .	400
Mildred Burke, Affiliated Rural School . . . . .	400

2. I wish to recommend the following salary adjustments. The reasons for these recommendations will be stated at the time of the Board Meeting.

Salary of Helen Messenger changed from \$2,500 to \$2,700
Salary of E. F. Edel changed from \$2,100 to \$2,150
Salary of Paul Harrison changed from \$2,100 to \$2,150
Salary of A. Neil Annas changed from \$3,300 to \$3,500

III. OTHER SCHOOL EMPLOYEES. No report.

## IV. THE ORGANIZATION.

1. General intelligence tests and tests in English and Arithmetic have been given to all Freshmen. The results of the general intelligence tests are used for administrative purposes. Students who fail to make acceptable records on the English or on the Arithmetic tests are required to take special non-credit courses in those subjects.

2. Before registration day a careful study was made of the high school records of students who had indicated their intention to enter the college. Personal letters were written to all such students whose high school grades averaged less than 80. These students were urged not to enter the institution.

3. The so-called high school of the Northern Illinois State Teachers College has for a number of years been extremely small. Last year fewer than 15 pupils were enrolled. I have discontinued the campus high school and have made arrangements, subject to Board approval, for senior college student teaching in certain subjects to be done in the DeKalb Township High School which has an enrollment of 601 students. I shall present to the Board a proposed plan for financing this student teaching.

V. THE CURRICULUM. No report.

## VI. BUILDINGS AND GROUNDS.

1. The main building is urgently in need of extensive repairs and improvements. Among the most urgent are the following:

a. The floor in the gymnasium and the floors in many of the first floor class rooms are in very bad condition. These floors are, in many cases, placed directly on the ground, and the moisture soon causes the floors to rot. In a number of class rooms portions of the floors had actually broken through. I believe that at as early a date as possible new floors of wood or of concrete should replace the present floors.

b. The walls and ceilings in some of the halls and in twelve of the class rooms are soiled and dingy. This condition will be remedied as soon as funds will permit.

c. No hot water is available in any of the lavatories in the building. This condition can be remedied by an expenditure of approximately \$1200.

d. There are no drinking fountains in the building except in remote toilet rooms.

2. Work on the new building was delayed for a number of weeks because of tardiness in the approval of the stone drawings. The contractor states that he lost about four weeks because of this delay.

The excavating has been completed, the tunnel to the power plant has been finished, and all of the concrete for the foundation has been poured.

The excavations for the new building revealed a sewer in urgent need of replacement. Acting upon the advice of the State Engineers Office this sewer was replaced at a cost of \$843.91. Our Repairs and Equipment Fund was thus decreased by this amount.

## VII. AUXILIARY ENTERPRISES.

The Revolving Fund shows the following report from April 1, 1927 to June 30, 1927.

## RECEIPTS

Total amount remitted to Revolving Fund to March 31, 1927.....		\$133,329.01
Registration fees.....	\$ 4,618.00	
Board and Room, Williston Hall.....	16,270.80	
Miscellaneous collections.....	365.82	
	<hr/>	21,254.62
		<hr/>
		\$154,583.63

## EXPENDITURES

Salaries and Wages.....	\$ 9,089.36	
Food.....	4,659.25	
Supplies.....	940.97	
Repairs.....	1,796.13	
Freight, express and drayage.....	400.53	
Fuel for range.....	14.52	
Travel.....	105.43	
	<hr/>	
Total expenditures for this period.....	17,006.19	
Expenditures previously reported.....	98,584.43	
	<hr/>	
Total expenditures—July 1, 1925 to June 30, 1927.....	115,590.62	
Balance on hand, June 30, 1927.....	38,993.01	
	<hr/>	
		\$154,583.63

## VIII. STUDENT LIFE.

The spirit of the students is excellent. A number of new projects which have met with the hearty approval of the faculty and the students are under way and hearty cooperation is everywhere in evidence.

## IX. MISCELLANEOUS.

I shall submit to the Board a plan for the transportation of students to and from the affiliated rural schools.

X. SUMMARY. Action is requested.

1. Upon the graduating lists for both the first summer term and the second summer term.
2. Upon the appointment of Miss Steele, Mr. Lease, Miss Freeman, Mr. Lyon, Mr. Wright, Miss King, Miss Duffey and Miss Burke.
3. Upon the salary adjustments for Mrs. Messenger, Mr. Edel, Mr. Harrison and Mr. Annas.
4. Upon the subsidizing of high school teachers.
5. Upon the plan for the payment of transportation of student teachers.

Respectfully submitted,

J. C. BROWN, *President.*

The Board approved the following recommendations in this report:

1. The list of graduates for the first and second summer terms.
2. The employment of the following faculty members:

Edna Steele.....	Supervisor of Student Teaching.....	\$2,500
Richard Lease.....	Department of Education.....	2,500
Gladys Freeman.....	Department of Mathematics.....	2,300
Clyde Lyon.....	Department of Reading.....	3,100
Allan T. Wright.....	Department of English.....	2,400
Annie King.....	Critic.....	2,000
Carrie Duffey.....	Affiliated Rural School.....	400
Mildred Burke.....	Affiliated Rural School.....	400

3. Salary adjustments as given in the report for the following persons: Helen Messenger, E. F. Edel, Paul Harrison, and A. Neil Annas.

4. The arrangement for subsidizing the high school teachers. The Board felt that the arrangement made was sound educationally and financially.

5. The plan for the payment of transportation of student teachers to the rural training schools, with the understanding that Mr. Still and President Brown should be authorized to work out the details.

The Board adjourned for luncheon in Anthony Hall. These luncheons are always a pleasant feature of the meetings of the Board.

A. M. SHELTON, *Chairman*

F. G. BLAIR, *Secretary*

Approved November 28, 1927.

STATE OF ILLINOIS  
DEPARTMENT OF REGISTRATION AND EDUCATION

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## THE NORMAL SCHOOL BOARD

### EX-OFFICIO MEMBERS

A. M. SHELTON, Director of Registration and Education,  
Springfield, *Chairman*

FRANCIS G. BLAIR, Superintendent of Public Instruction,  
Springfield, *Secretary*

### APPOINTED MEMBERS

Term Expires:

1929

ELMER T. WALKER, *Macomb*

ERNEST E. COLE, *Chicago*

JAMES B. LOEBNER, *Chicago*

1931

JOHN C. ALLEN, *Monmouth*

FRANK M. HEWITT, *Carbondale*

H. M. MASON, *Oglesby*

1933

EDGAR B. STILL, *DeKalb*

MRS. MARTIN K. NORTHAM, *Evanston*

CHARLES E. MCMORRIS, *Marshall*

---

### PRESIDENTS OF NORMAL SCHOOLS

DAVID FELMLEY, A. B., LL. D., L. H. D.  
Illinois State Normal University, Normal

HENRY W. SHRYOCK, Ph. B.,  
Southern Illinois State Normal University, Carbondale

J. C. BROWN, A. M.,  
Northern Illinois State Teachers College, DeKalb

LIVINGSTON C. LORD, A. M., LL. D.,  
Eastern Illinois State Teachers College, Charleston

WALTER P. MORGAN, A. B., A. M.,  
Western Illinois State Teachers College, Macomb



## STANDING COMMITTEES

*Finance*

Mr. Walker  
 Mr. Allen  
 Mr. McMorris  
 Mr. Mason  
 Mrs. Northam  
 The Chairman  
 The Secretary

*Supplies and Equipment*

Mr. Allen  
 Mr. Cole  
 Mr. Mason  
 Mr. Hewitt  
 Mrs. Northam  
 The Chairman  
 The Secretary

*Buildings and Grounds*

Mr. Still  
 Mr. Cole  
 Mr. McMorris  
 Mr. Hewitt  
 Mr. Loebner  
 The Chairman  
 The Secretary

*Faculty and Curricula*

Mr. Cole  
 Mr. Allen  
 Mr. Walker  
 Mr. Still  
 Mr. Loebner  
 The Chairman  
 The Secretary

*Dormitory*

Mr. Loebner  
 Mr. Mason  
 Mrs. Northam  
 The Chairman  
 The Secretary

## MINUTES OF THE MEETING OF THE NORMAL SCHOOL BOARD

Upon the call of the Chairman, the Normal School Board met in the office of Director A. M. Shelton, 130 North Wells St., Chicago, at 9:00 A. M., Monday, November 28, 1927.

The following members were present: Mrs. Northam, Messrs. Allen, Cole, Hewitt, Loebner, McMorris, Mason, Shelton, Still, Walker, and Blair.

All the presidents of the normal schools were present.

The reading of the minutes was postponed for a time.

Under new business President Lord offered his report, recommending an increase of \$108 in the annual salary for Granvil Shafer, Head Janitor, making his salary \$1,848 for the 12 months of the year beginning December 1, 1927. Upon motion this recommendation was approved.

President Lord then presented in a very clear and forceful manner the plan of organizing the subject matter in the four year course of the teachers college. It is hoped that in the future meetings more time may be taken by the Board to consider the inner educational affairs of these institutions.

The Chairman then called for the presentation of the minutes. These were presented and approved as typed and sent out to the members of the Board.

President Brown presented his report, which was received, placed on file, and is made a part of these minutes. The report follows:

DeKalb, Illinois,  
November 28, 1927.

*To the Chairman and Members of the Normal School Board:*

Gentlemen: I submit the following report for the Northern Illinois State Teachers College:

I. STUDENTS. No report.

II. FACULTY.

In my opinion a reorganization of the business office of the College is necessary. I wish to place in charge of the business office one who has had special training for this type of work. I am, therefore, recommending the appointment of Mr. J. B. Livingston of Springfield, Illinois, at a salary of \$3000 per year, beginning January 1, 1928. Mr. Livingston has had very successful experience and in my opinion he is competent to reorganize the business office. I am not advised at this time in regard to the proper designation for the position for which I am recommending Mr. Livingston.

I recently learned that the salary for summer services paid to Mr. Carl Littlejohn was \$41.66 less than the pro rated salary should have been. This was due to a misunderstanding in regard to the amount paid to Mr. Littlejohn by the City of DeKalb. I recommend that the Board authorize the payment of this amount to Mr. Carl Littlejohn.

III. OTHER SCHOOL EMPLOYEES. No report.

IV. THE ORGANIZATION.

The work in the two affiliated rural training schools is quite satisfactory. We are paying \$400 a year toward the salaries in each of these schools. We are paying \$100 a month to the taxi company for transporting students to and from the schools and we are paying \$10 a month to one of the rural teachers for transporting the students to one of the schools in the morning.

We are paying \$150 a month to the DeKalb Township High School Board for student teaching in the high school.

V. THE CURRICULUM. No report.

VI. BUILDINGS AND GROUNDS. No report.

VII. AUXILIARY ENTERPRISES. No report.

VIII. STUDENT LIFE. No report.

IX. MISCELLANEOUS. No report.

X. SUMMARY. Action is requested.

1. Upon the appointment of Mr. J. B. Livingston.
2. Upon the adjustment in salary for Mr. Carl Littlejohn.

Respectfully submitted,

J. C. BROWN, *President.*

1. He presented the need of a thorough business organization within the college and recommended the appointment of Mr. J. B. Livingston of Springfield, Illinois, as Business Agent, at a salary of \$3,000 per annum, beginning January 1, 1928. The Board approved this recommendation.

2. His recommendation that the Board pay \$41.66 to Mr. Carl Littlejohn to correct a mistake made in his salary for the summer term was approved by the Board.

He reported the salary situation at the Glidden School, that the Board at its last meeting had agreed to pay all the salaries of these teachers. The members of the Board were not conscious that they had done so, but this was one of the items in the report of the former president which was acted upon by the Board without proper understanding.

The question was raised as to whether when a substitute teacher had been employed in the Glidden School the Normal School Board or the DeKalb School Board should pay for the substitute. This matter was referred to President Brown and Mr. Still with power to act.

President Brown called the attention of the Board to the fact that business houses were writing him about certain orders that were made under the former administration, one firm claiming that an order for 3,000 gallons of pineapple and 3,000 gallons of red raspberry had been made, and asked him when shipment of the same was desired. Mr. Brown found upon investigation that these orders had been made by President J. Stanley Brown. After consultation with those in charge of Williston Hall as to how much of this order they could use, it

appeared that the amount ordered would last the institution for over seven years. As these firms had received what seemed to be an order in good faith, the Board felt that some effort should be made to take care of the matter. It was suggested that the other normal schools take as much of these orders as they found it possible to take; that whatever balance might remain should be offered to the Purchasing Department of the state.

President Brown was asked to make a statement on the trust funds of the institution. He said that he could not at that time make a complete statement, that he had gone far enough in investigating the fund to be able to state that some of the loans were non-collectable and that the loss of the fund would be considerable; that he would have a complete statement ready for the Board at its next meeting.

President Shryock presented his report, which was received, placed on file, and is made a part of these minutes. The report follows.

This report was accompanied by a most detailed and illuminating statement of the finances of that institution, which is also made a part of these minutes.

Carbondale, Illinois,  
November 28, 1927.

*To the Chairman and Members of the Normal School Board:*

Gentlemen: I submit the following report for the Southern Illinois State Normal University:

Shortly after opening our hall for girls we thought it advisable to supply water to the row of houses along the roadway just back of our campus. We thought there was too much risk involved in permitting open cesspools within less than two hundred feet of Anthony Hall kitchen. In order to induce the owners of the property facing the campus to make water and sewer connections we agreed to sell them water at the city rates, and to furnish free sewer connection. Within a year after we entered into this agreement, the growth of the school made it necessary for us to buy water from the city. For more than ten years we have been selling water at a loss of at least forty percent, besides furnishing free sewer connection. When the new city water works were put into commission, we found we were able to supply water to these people south of us at a profit to the school of about \$80.00 per annum. The water works corporation insists that it has the right to \$18.00 per year from each of the property holders, and has asked us to cut off the water from these homes on December 15. The people living south of the campus can by reasonable expenditure secure connection with the city sewer, and also secure the extension of the municipal water works main. The property owners would not object to the extension of the main, but, I think, they do not like the idea of paying for sewer connection. In my judgment it would be bad policy to permit these people to use our sewer when they cease to buy water from us. The town will undoubtedly continue to extend southward along the hard road, and inasmuch as this territory is outside the corporation limit there will be no way to keep the owner of a lot connecting with out sewer from permitting his neighbor to make connection. I suppose the Director of Registration and Education and also the Director of Finance will have to be consulted in this matter, but I think the Board, too, should take action.

The first Board of Trustees of the Southern Illinois State Normal University seems to have been made up of generous souls. Somebody gave the State a twenty acre tract of land to serve as a campus. The Board, out of its kindness, gave away a street, seventy-one feet in width, running along the north side, fifty feet across the west end, and about thirty feet on the south side of the campus. On the east end the Illinois Central had a broad slice along its right of way. I am told that the



State could legally close all of these streets and thus extend our campus, but this is unthinkable; because there is no way for the city to connect with hard road No. 2. The city council can not compel property abutting upon our real estate to pay assessments for street improvement. Because of this we have had to pay the total cost of paving and up-keep on these streets, except for a few negligible contributions. I am informed that the school can not give away its realty, but that an act of the general assembly will be necessary in order to alienate this property. I believe the Board should ask the next general assembly to transfer to the City of Carbondale, the streets discussed above, then half of the cost of the new paving which must be constructed not later than two years from now may be charged against the abutting private property.

Respectfully submitted,

H. W. SHRYOCK, *President.*

SOUTHERN ILLINOIS STATE NORMAL UNIVERSITY  
REPORT ON SCHOOL FUNDS  
July 1, 1926 to June 30, 1927

INDEX

Exhibit "A"	Normal School Revolving Fund
Schedule "A-1"	Detail of Receipts—Farm Sales and Tuition
Schedule "A-2"	Detail of Receipts—Student Fees Miscellaneous, and Dormitory
Schedule "A-3"	Detail of Disbursements: Salaries and Wages Operation Repairs and Equipment
Exhibit "B"	College Athletic Fund
Exhibit "C"	Music Fund
Exhibit "D"	Faculty Fund
Exhibit "E"	Egyptian Fund
Exhibit "F"	Obelisk Fund
Exhibit "G"	Socratic Literary Society Fund
Exhibit "H"	Zetetic Literary Society Fund
Exhibit "I"	High School Athletic Fund
Exhibit "J"	College Track Fund
Exhibit "K"	Y. M. C. A. Fund
Exhibit "L"	Strut and Fret Fund

Exhibit "A"                      THE NORMAL SCHOOL REVOLVING FUND  
Statement of Receipts and Disbursements  
July 1, 1926 to June 30, 1927

BALANCE—June 30, 1926..... \$16,521.79

RECEIPTS:

Farm Sales (Schedule A-1).....	\$827.23	
Tuition and Inc. Fees (A-1).....	21,915.89	
Miscellaneous Student Fees (A-2).....	618.27	
Water Rentals.....	135.62	
Miscellaneous Sales.....	77.55	
Miscellaneous (A-2).....	417.08	
Dormitory (A-2).....	20,808.75	
		<u>44,800.39</u>
		\$61,322.18

DISBURSEMENTS:

Salaries and Wages (A-3).....	\$31,260.08	
Office Expense.....	86.70	
Travel.....		
Operation (A-3).....	12,395.13	
Repairs and Equipment (A-3).....	1,176.32	
		<u>44,918.23</u>

BALANCE—June 30, 1927..... \$16,403.95

Schedule "A-1"

## THE NORMAL SCHOOL REVOLVING FUND

Detail of Receipts and Disbursements

July 1, 1926 to June 30, 1927

## RECEIPTS

## FARM SALES

Sale of Cattle.....	\$122.63
Sale of Hogs.....	499.17
Sale of Sheep.....	17.50
Sale of Milk.....	9.03
Sale of Grain.....	26.05
Sale of Vegetables.....	54.69
Sale of Wool.....	51.88
Sale of Poultry.....	27.58
Sale of Eggs.....	4.20
Breeding Fees.....	12.50
Weighing Fees.....	2.00
	<hr/>
	\$827.23

## TUITION AND INCIDENTAL FEES

Tuition, Library Fees, and Late Registration Fees:

*First Summer Term, 1926.....	\$31.00	
Second Summer Term, 1926.....	956.00	
Fall Term, 1926.....	4,435.00	
Winter Term, 1927.....	4,211.50	
Spring and Mid-Spring Term, 1927.....	6,002.00	
First Summer Term, 1927.....	3,270.50	18,906.00

Tuition—Grades.....	980.00
Tuition—Non-High School Districts.....	1,979.53
Tuition—Charged to Non-High School Districts but paid by students.....	50.36
	<hr/>
	\$21,915.89

Schedule "A-2"

## THE NORMAL SCHOOL REVOLVING FUND

Detail of Receipts and Disbursements

July 1, 1926 to June 30, 1927

## RECEIPTS

## MISCELLANEOUS STUDENT FEES

Laboratory Breakage.....	183.19
Laboratory Outlines.....	112.25
Library Fines.....	216.73
Manual Training Material.....	7.10
Duplicate Transcripts.....	72.00
Duplicate Credit Books.....	2.00
Changes in Assignment.....	25.00
	<hr/>
	618.27
	<hr/>

## MISCELLANEOUS

Bookstore Rental.....	\$200.01
Parking Space Rental.....	61.75
Warrants returned to State Treasurer.....	145.00
Miscellaneous.....	10.32
	<hr/>
	417.08
	<hr/>

## DORMITORY

Board at \$6.00 per week.....	\$16,424.70
Room at \$1.00 per week.....	2,737.40
Ironing Fee at 50 cents per 12 week term.....	140.00
Single Meals.....	375.65
Reservation Fees (Board and Room).....	945.00
Southern Illinois Teachers Association.....	186.00
	<hr/>
	\$20,808.75

\*Fees for First Summer Term, 1926, were collected in June, 1926.

Schedule "A-3"

THE NORMAL SCHOOL REVOLVING FUND  
Detail of Receipts and Disbursements  
July 1, 1926 to June 30, 1927

DISBURSEMENTS  
SALARIES AND WAGES

Dormitory.....		\$2,418.63
Other:		
Faculty.....	\$15,615.00	
Reg. Employees.....	2,478.59	
Sal. Bus. Manager.....	900.00	
Student Faculty.....	5,577.34	
Student Help.....	4,115.02	
Fees.....	155.50	
	<u>28,841.45</u>	
		<u>\$31,260.08</u>

OPERATION

Dormitory:		
Groceries.....	2,357.52	
Meats, Butter and Eggs.....	3,357.54	
Fruits and Vegetables.....	1,292.22	
Bread and Cakes, etc.....	579.41	
Ice.....	782.50	
Gas.....	380.76	
Electricity.....	1,202.52	
Household Supplies.....	802.18	
Laundry and Cleaning.....	693.84	
Refunds Board and Room.....	12.00	
	<u>\$11,460.49</u>	
Other:		
Physician Fees (Med. Exams.).....	51.00	
Fees, Poultry Inspector.....	65.00	
Refunds, Tuition for Orch. Service.....	818.64	
	<u>934.64</u>	
		<u>\$12,395.13</u>

REPAIRS AND EQUIPMENT

Dormitory.....	874.27
Other.....	302.05
	<u>\$1,176.32</u>

COLLEGE ATHLETIC FUND

Statement of Receipts and Disbursements  
July 1, 1926 to June 30, 1927

BALANCE—June 30, 1926..... \$1.61

RECEIPTS:

ATHLETIC FEES:

Fall, 1926.....	\$ 1,186.00	
Winter, 1927.....	1,104.00	
Spring, 1927.....	1,334.00	
Mid-Spring, 1927.....	355.00	
1st Summer, 1927.....	13.50	
	<u>\$3,992.50</u>	

FOOTBALL GAMES:

Will Mayfield (here).....	100.00	
Hall Moody (there).....	175.00	
Ark. Aggies (here).....	167.25	
Shurtleff (there).....	225.00	
Cape Girardeau (here).....	177.75	
Charleston (here).....	490.75	
McKendree (there).....	150.00	
Cape Girardeau (there).....	202.00	
	<u>1,687.75</u>	

BASKETBALL GAMES:

Ill. College, Lincoln and Shurtleff (there).....	275.00	
Ark. Aggies (here).....	72.00	
Union Univ. (here).....	66.00	
Charleston and Sparks (there).....	190.00	
Evansville (here).....	148.00	
Cape Girardeau (here).....	126.50	
Charleston (here).....	153.00	
McKendree (here).....	136.00	
McKendree (there).....	75.00	
Shurtleff (here).....	190.25	
Cape Girardeau and Will Mayfield (there).....	137.50	
	<u>1,569.25</u>	

TRACK MEETS:

Cape Girardeau (here).....	\$3.50	
Shurtleff (here).....	6.00	\$9.50

BENEFIT CIRCUS.....

Benefit Lecture (Grenfell).....		107.00
		46.25

REFUNDS of Cash advanced in excess of amount needed for expenses of games:

FOOTBALL:

Hall Moody.....	\$8.93	
Shurtleff.....	78.33	\$87.26

BASKETBALL:

Ill. College, Lincoln and Shurtleff.....	23.82	
Charleston and Sparks.....	7.87	31.69

TRACK MEETS:

Shurtleff-McKendree-Carbondale.....	20.88	139.83
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MISCELLANEOUS:

Refund of Duplicate Payment.....		18.00
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TOTAL RECEIPTS.....

\$7,570.08

Total.....

\$7,571.69

DISBURSEMENTS:

FOOTBALL:

Will Mayfield.....	\$268.40	
Hall Moody.....	200.00	
Ark. Aggies (here).....	420.50	
Shurtleff (there).....	274.32	
Cape Girardeau (here).....	302.60	
Charleston (here).....	402.60	
McKendree (there).....	138.00	
Cape Girardeau (there).....	196.30	
Equipment.....	304.81	
Medical Treatment.....	82.66	
Medical Supplies.....	29.15	
General Supplies.....	46.33	
Printing and Advertising.....	53.85	
Telephone and Telegrams.....	12.18	
Laundry.....	24.46	
Honor Sweaters.....	164.54	
Refund Athletic Fees.....	4.00	\$2,924.70

BASKETBALL:

Ill. College, Lincoln, Shurtleff (there).....	307.20	
Arkansas Aggies (here).....	105.00	
Union University (here).....	105.00	
Charleston, Shelbyville (there).....	198.20	
Evansville (here).....	105.00	
Cape Girardeau (here).....	125.00	
Charleston (here).....	118.00	
McKendree (here).....	98.00	
McKendree (there).....	91.10	
Shurtleff (here).....	123.40	
Cape Girardeau, Will Mayfield (there).....	175.03	
Equipment.....	614.54	
Medical Treatment.....	84.88	
Medical Supplies.....	38.38	
General Supplies.....	6.80	
Printing and Advertising.....	55.35	
Telephone and Telegrams.....	15.15	
Laundry.....	15.63	
Honor Sweaters.....	64.30	
Refund Athletic Fees.....	4.00	2,449.96

TRACK:

McKendree (there).....	53.25	
Carbondale-McKendree-Shurtleff (there).....	84.00	
State Meet (there).....	200.00	
Cape Girardeau (here).....	135.35	
Shurtleff (here).....	110.00	
Equipment.....	239.90	
Supplies.....	1.79	
Printing and Advertising.....	9.95	
Telephone and Telegrams.....	4.24	
Laundry.....	.62	
Refund Athletic Fees.....	3.00	842.10



## GENERAL:

Tennis Supplies.....	\$27.90	
Baseball Supplies.....	15.86	
Boxing Supplies.....	74.40	
Wrestling Equipment.....	211.70	
Office Equipment.....	12.20	
Dues, I. I. A. A.....	200.00	
Donation W. Camp Memorial.....	50.00	
Scholarship Letters.....	20.98	
General Gym. Supplies.....	5.12	
Letter Awards.....	25.22	
Miscellaneous.....	5.00	
Obelisk Pictures.....	30.75	
Refund Ath. Fees 1st Summer, 1927.....	12.00	\$691.13
TOTAL DISBURSEMENTS.....		\$6,907.89
BALANCE—June 30, 1927.....		663.80

## Exhibit "C"

## MUSIC FUND

Statement of Receipts and Disbursements  
July 1, 1926 to June 30, 1927

BALANCE—June 30, 1926.....			\$196.75
RECEIPTS:			
Deposits for Band Uniforms.....	\$45.00		
Services of Band—Hallow'een.....	60.00		
Services of Orchestra—S. I. T. A.....	77.05		
Annual Concert—Orchestra and Chorus.....	371.00		553.05
Total.....			\$749.80
DISBURSEMENTS:			
Cleaning Uniforms.....	\$23.84		
Orchestra, Band and Chorus Music.....	92.87		
Refund of Deposits on Band Uniforms.....	25.00		
New Uniforms.....	61.70		
Miscellaneous.....	10.85		
Supplies.....	4.50		
Tuning Pianos.....	5.00		
Expense S. I. T. A. Concert.....	77.05		
Expense Annual Concert:			
Salaries and Travel.....	\$188.38		
Adv. Programs, Tickets.....	47.55		
Drayage.....	15.00		
Miscellaneous.....	5.00	255.93	556.74
BALANCE—June 30, 1927.....			193.06

## Exhibit "D"

## FACULTY FUND

Statement of Receipts and Disbursements  
July 1, 1926 to June 30, 1927

BALANCE—June 30, 1926.....			\$88.63
RECEIPTS: None.....			
Total.....			88.63

## DISBURSEMENTS:

Flowers.....	\$66.95		
Supplies for Picnics and Teas.....	4.65		71.60
BALANCE—June 30, 1927.....			17.03

## Exhibit "E"

## EGYPTIAN FUND

Statement of Receipts and Disbursements  
July 1, 1926 to June 30, 1927

BALANCE—June 30, 1926.....			\$ 205.75
RECEIPTS:			
Subscriptions.....	\$768.35		
Advertising.....	1,425.14		
Extras.....	20.00		2,213.49
Total.....			2,419.24

DISBURSEMENTS:	
Printing.....	\$1,775.12
Travel.....	73.31
Office Supplies.....	53.85
Postage.....	15.66
Stenographic Services.....	27.75
Taxi Service.....	13.50
I. C. P. A. Dues.....	4.00
Watch Charms for Officers.....	24.00
Hallowe'en Float.....	15.75
	<u>\$2,002.94</u>

BALANCE—June 30, 1927..... 416.30

Exhibit "F"

OBELISK FUND  
Statement of Receipts and Disbursements  
July 1, 1926 to June 30, 1927

BALANCE—June 30, 1926..... \$ 8.21

RECEIPTS:

1925-26 Subscriptions.....	\$46.63	
1925-26 Engraving.....	1.00	
1926-27 Subscriptions.....	2,332.79	
1926-27 Engraving.....	1,011.04	
Miscellaneous.....	7.15	3,398.61
Total.....		<u>3,406.82</u>

DISBURSEMENTS:

1925-26 Engraving.....	36.66	
1925-26 Freight-Express.....	1.40	
1925-26 Postage.....	.63	
1926-27 Engraving and Printing.....	3,015.07	
1926-27 Photographic Expense.....	148.48	
1926-27 Freight and Express.....	65.50	
1926-27 Office Expense.....	9.70	
1926-27 Banquet for Staff.....	18.00	
1926-27 Refund of Collections for Pictures.....	6.50	3,301.94
		<u>104.88</u>

BALANCE—June 30, 1927..... 104.88

Exhibit "G"

SOCRATIC LITERARY SOCIETY FUND  
Statement of Receipts and Disbursements  
July 1, 1926 to June 30, 1927

BALANCE—June 30, 1926..... \$ 443.29

ADJUSTMENT OF BALANCE:

Add: Disbursements of July, 1926, included in total disbursements for period 7/1/25—6/30/26, which are applicable to period 7/1/26—6/30/27..... 105.16

ADJUSTED BALANCE—6/30/26..... 548.45

RECEIPTS:

Sale of Tickets—Spring Play, 1927.....	487.50
Total.....	<u>\$1,035.95</u>

DISBURSEMENTS:

Expense of 1926 Play (Continued):

Adv. Programs, Tickets, etc.....	\$36.50	
Royalty.....	25.00	
Drayage.....	7.50	
Flowers.....	6.00	
Orchestra Music.....	8.55	
Police Services.....	5.00	\$88.55

Expense of 1927 Play to date:

Advertising, Programs, Tickets, etc.....	134.19	
Royalty.....	50.00	
Furniture.....	141.62	
Drayage.....	2.00	
Costumes.....	5.47	
Janitor Service.....	3.00	336.28

General:

Stationery and Printing.....	50.35	
Obelisk Pictures.....	24.50	
Supplies.....	75.81	
Diplomas and lettering.....	46.38	
Picnic Lunch.....	27.00	
Orchestra Music.....	40.56	
Banquet.....	80.00	
Investment—Bands.....	96.78	441.38
		<u>866.21</u>

BALANCE—June 30, 1927..... 169.74

Exhibit "H"

ZETETIC LITERARY SOCIETY FUND  
Statement of Receipts and Disbursements  
July 1, 1926 to June 30, 1927

BALANCE—June 30, 1926.....			\$ 416.44
<b>ADJUSTMENT OF BALANCE:</b>			
Add: Disbursements of July, 1926, included in total disbursements for period 7/1/25—6/30/26 which are applicable to the period 7/1/26 to 6/30/27.....			98.46
			514.90
<b>RECEIPTS:</b>			
Sale of Tickets—Spring Play.....			571.50
Total.....			\$1,086.40
<b>DISBURSEMENTS:</b>			
Expense of 1926 Play (Continued):			
Supplies.....	\$22.01		
Royalty.....	25.00		
Adv. Programs, tickets.....	51.45		
Police Service.....	5.00	\$103.46	
Expense of 1927 Play to date:			
Royalty.....	50.00		
Adv. Programs, tickets.....	90.59		
Drayage.....	2.00		
Janitor Service.....	3.00		
Furniture.....	150.58	296.17	
General:			
Stationery and Printing.....	11.00		
Diplomas.....	17.64	28.64	428.27
BALANCE—June 30, 1927.....			\$ 658.13

Exhibit "I"

HIGH SCHOOL ATHLETIC FUND  
Statement of Receipts and Disbursements  
July 1, 1926 to June 30, 1927

BALANCE—June 30, 1926.....			
<b>RECEIPTS:</b>			
Games:			
Gorham.....	\$31.00		
Carbondale.....	17.25		
Carterville.....	9.50		
McClure.....	15.50		
Elkville.....	15.00		
Murphysboro.....	2.25		
Hurst Bush.....	1.75		
Gorham.....	12.00		
Cambria.....	8.75		
Dongola.....	15.00		
Herrin Tournament.....	61.02	189.02	
Collections for Sweaters.....		42.00	231.02
Total.....			\$231.02
<b>DISBURSEMENTS:</b>			
Officiating.....	30.50		
Basket Ball Supplies.....	44.02		
Transportation.....	59.67		
Advertising.....	5.55		
Telephone.....	.90		
Honor Sweaters.....	50.12		
Dues I. H. A. A.....	5.00		
District Tourney Fee.....	10.00		
Entry Fee—So. Ill. Meet.....		2.00	207.76
BALANCE—June 30, 1927.....			\$23.26

Exhibit "J"

COLLEGE TRACK FUND  
Statement of Receipts and Disbursements  
July 1, 1926 to June 30, 1927

BALANCE—June 30, 1926.....			
<b>RECEIPTS:</b>			
Stunt Show.....	\$52.00		
Physical Educ. Show.....	6.90		58.90
Total.....			\$58.90

DISBURSEMENTS:		
Advertising.....		\$3.20
BALANCE—June 30, 1927.....		<u>55.70</u>
Exhibit "K"	Y. M. C. A. FUND	
	Statement of Receipts and Disbursements	
	July 1, 1926 to June 30, 1927	
BALANCE—June 30, 1926.....		
RECEIPTS:		
Kampus Sirkus (Show).....		92.00
Total.....		<u>92.00</u>
DISBURSEMENTS:		
Travel Expense three (3) delegates to Milwaukee National Conference.....		92.00
BALANCE—June 30, 1927.....		<u>55.70</u>
Exhibit "L"	STRUT & FRET FUND	
	Statement of Receipts and Disbursements	
	July 1, 1926 to June 30, 1927	
BALANCE—June 30, 1926.....		
RECEIPTS:		
Home Coming Play.....	\$409.45	
Dues of Members.....	9.75	419.20
DISBURSEMENTS:		
Property.....	109.83	
Advertising—Printing.....	71.40	
Telephone.....	.80	
Drayage.....	1.00	
Postage.....	1.61	
Stenographic Service.....	5.87	
Janitor Service.....	3.00	
Police Service.....	6.00	
Dancing Lessons.....	6.00	
Obelisk Pictures.....	9.00	
Hallowe'en Float.....	15.00	
Miscellaneous.....	.85	230.36
BALANCE—June 30, 1927.....		<u>188.84</u>

President Shryock also reported the situation which had arisen respecting the use of water supplied by the University to private individuals, and also the desire of some of these private individuals to make connections with the sewer which had been laid on the campus of the University. Mr. Shryock recommended that he be authorized to notify these individuals that the water and sewer connections would be severed on March 1, 1928. Recommendation approved.

President Shryock urged that the Board present to the next General Assembly a bill which would authorize the opening of certain streets over ground that belonged to the institution. Approved.

President Felmley presented his report, which was received, placed on file, and is made a part of these minutes. The report follows:

Normal, Illinois,  
November 28, 1927.

*To the Chairman and Members of the Normal School Board:*

Gentlemen: I submit the following report for the Illinois State Normal University:



I. STUDENTS. No report.

## II. FACULTY.

Mr. Leland S. Paine, assistant professor of Geography, has resigned to accept a position as teacher of Agricultural Geography in the State A. & M. College at Bryan, Texas, with a substantial increase in salary. His salary with us has been \$260 a month.

I recommend as his successor for the remainder of this year only, Mr. Mark McCullough, B. E., who was probably the strongest student among our 99 graduates of 1927. Mr. McCullough has taught for several years. The salary proposed is \$200 a month.

Through a clerical error the salary of George C. Atteberry, assistant professor of Economics and Sociology was reported in the salary schedule June 20, at \$2250 for nine months. It should have been \$2520 for nine months. Will the Board authorize this correction?

Similarly Mr. B. F. Catherwood, teacher of Economics in our second summer half-term was paid \$330. We had agreed to pay \$360. Will you authorize the additional \$30?

## III. THE ORGANIZATION.

At the two rural training schools last year we paid in the spring term \$315 a month for salaries, somewhat less in the preceding terms; the rural school district paid all other expenses including the transportation of the student teachers. In the plan for the present school year, the district is to pay to the training teacher the highest salary that has ever been paid in the district; we are to pay such additional teacher's salary as may be needed to secure a satisfactory training teacher and also pay for the transportation of the student teachers. The monthly cost is to be \$127.50 for salaries, \$65 for transportation. Total cost \$192.50.

At the two new rural training schools taken on this year, the additional salaries total \$65 a month, the transportation costs will be a little more than street car fare. We ask that the expenditure of \$65 a month for transportation be authorized and that enough be added to cover reasonable liability insurance.

Our extension and correspondence courses are now well organized and "going strong" with 538 students in fourteen extension classes and 284 correspondence students in fifteen courses. The registration in correspondence is not yet complete.

We have enrolled 93 freshmen in our country school curriculum. Most of these will teach next year. Three of their twelve courses for the first year deal with country school management, country school teaching according to the Illinois State Course of Study, and practice teaching in a rural school. The other nine courses differ but little from the courses in the same subjects offered to other freshmen.

## V. THE CURRICULUM.

With the employment of a school nurse, in addition to our school physician and health adviser, and with the extension of our work in health education we are moving toward the standard set up by the State Board of Health.

By act of the last General Assembly no person may be graduated from the state teachers colleges after August 31, 1928, unless such person has had 144 40-minute periods in physical training. Does this mean that hereafter all persons physically disqualified for physical training shall be denied graduation? Shall they be refused admission to the state normal schools? Should the State Examining Board require all candidates for teachers certificates to meet a similar requirement in physical training?

Sisters belonging to the various teaching orders within the Roman Catholic church may and do graduate from our state universities and privately endowed colleges and obtain the certificates authorizing them to teach in high schools. They can not, however, be graduated from our state teachers colleges because of the requirement of practice teaching. They recognize the objection to their teaching in such schools while clad in the garb of their religious order. The Dominican sisters in charge of the parochial schools in Bloomington ask that we appoint a regular critic teacher who will supervise, direct, and criticise the teachers in these schools according to the same standards as prevail in our own training schools, and

that due credit for practice teaching be given when deserved. The expense of this training teacher will be borne by the Dominican order.

A similar arrangement has been made in Wisconsin at the state teachers colleges of Oshkosh and Milwaukee. I recommend that this employment be authorized.

The following table shows the distribution of credits in semester hours earned at the State Normal University during the twelve months ending August 31, 1927.

Distribution of Credits given 1926-27 by various Departments:

	Semester hours
Education and Psychology.....	11,406
Agriculture.....	425
Commerce.....	2,693
English.....	4,903
Speech.....	4,008
Fine Arts (Music, art, etc.).....	3,800
Geography.....	6,567
History and Government.....	3,646
Home Economics.....	914
Hygiene, Health, Physical Education.....	5,249
Industrial Arts.....	422
Foreign Languages.....	775
Mathematics.....	2,866
Science (Physical and Biological).....	4,916
Sociology and Economics.....	2,138
Practice Teaching.....	3,825

STUDENT LIFE. How our students live.

Of the 1,066 women on the roll when the count was made, 928 reside in Normal 120 in Bloomington, and 18 come from their homes by automobile or bus.

Of the 928 students living in Normal, 83 live in Fell Hall, 175 room and board in private homes, 383 room at one address and board at another, 150 are doing light housekeeping, 51 are employed in homes using student help, 74 live at home, 12 live with relatives other than parents.

Of the 120 students whose addresses are in Bloomington, 83 are living at home, 17 are employed, 15 are living with relatives or friends, 4 are doing light housekeeping, (These are colored girls who could not secure suitable accommodations in Normal), 1 is paying for a room in the home of a stranger, because she works in a Bloomington store on Saturday, and also because she wishes to be near friends in the neighborhood.

Action by the Board is requested

1. On the appointment of Mark McCullough.
2. On the balances of salaries due Messrs. Atteberry and Catherwood.
3. On the employment of D. L. Hibarger to transport our student teachers.
4. On the request of the Dominican sisters for an authorized training teacher.

Respectfully submitted,

DAVID FELMLEY, *President.*

President Felmley called attention to a typographical error that was made respecting the salary of George C. Atteberry. The salary should have been \$2,520 instead of \$2,250. The Board voted to make this correction in salary, to begin at the time of the original action.

He reported the resignation of Mr. Leland S. Paine, Assistant Professor of Geography, and recommended Mr. Mark McCullough to do his work for the remainder of the year at a salary of \$200 per month. The Board approved this recommendation.

He also asked for a correction in the salary of Mr. B. F. Catherwood, teacher of Economics in the second summer half term. He said that the salary which he agreed to pay him was

\$360 instead of \$330 as voted by the Board. The Board authorized the payment of the additional \$30.

President Felmley stated the financial plan under which the rural training schools were being handled, the directors in the districts to pay to the training teachers the highest salary which they had ever paid to a teacher, the Normal University to pay the difference between that salary and what it took to secure the right kind of a teacher. The Normal University is also to pay for the transportation of the student teachers. His estimate was that the total cost under this new arrangement would be \$127.50 for salaries and \$65 for transportation. The Board approved this arrangement for the two rural schools used last year.

President Felmley recommended that two new rural training schools be taken over for the coming year with a monthly salary cost to the Board of \$65 and a monthly transportation cost of \$65, and an additional amount sufficient to cover reasonable liability insurance.

President Felmley explained the desire of Catholic Sisters to complete the course and receive the diploma or degree of the institution, but that the prohibition against anyone teaching in the public schools who wore religious garb made it impossible for them to do the practice teaching. He suggested that where the parochial schools would arrange for a training school which would be approved by the Normal University these sisters might secure the required amount of practice teaching which, being accepted by the Normal University, would entitle them to graduation. The Board left this with President Felmley and his faculty for their action.

In the discussion of this matter it appeared that the pledge required of those entering the teachers colleges was that they should teach in the public schools of the state for as many months as they attend the school. A motion was made that this language be altered to read "in the public or private schools of the state." This motion was adopted by the Board.

President Morgan in presenting his report made a very forceful statement concerning the difficulties and injustices which had arisen in allocating the revolving fund by the Finance Department. Mr. Morgan presented a plan of allocating these funds which he believed would be more equitable and just. After some discussion it was decided to defer the further consideration of the topic until the next meeting of the Board, when the matter should be made a special order for consideration. President Morgan's report follows:

Macomb, Illinois,  
November 28, 1927.

*To the Chairman and Members of the Normal School Board:*

Gentlemen: I submit the following report for the Western Illinois State Teachers College:



NOTE: Due to the lateness of the notice for this meeting and to the time of holding it only a very brief report is submitted.

No report is due on the following items: I. Students, II. The Faculty, III. Other Employes, IV. The Organization, V. The Curriculum.

#### VI. BUILDINGS AND GROUNDS.

1. The drives and walks are in bad condition and considerable adjustment of them is needed due to the present building program, but no money will be available for this work or for the purchase of land until after January, 1928. Through an agreement with the Administrative Auditor, however, the Highway Department is to proceed to prepare plans and specifications for rebuilding the walks and drives on the campus. The purchase of land will be taken up early in the new year.

2. Plans and specifications for re-roofing the Administration building are being prepared and bids will be received soon. This roof will be made to harmonize with the roofs on the other buildings.

3. The new gymnasium has most of the roof sheeting in place and many of the windows have been set. It will soon be enclosed so that it can be carried to completion without hindrance by the winter weather.

4. Much of the work necessary to convert the old heating plant into school rooms has been completed. It will be finished along with the new gymnasium.

VII. AUXILIARY ENTERPRISES. No report is due.

#### VIII. STUDENT LIFE.

1. The Kappa Delta Pi fraternity, an honorary educational society, has presented the college with a beautiful entrance gate at the main entrance to the campus buildings at Adams Street and Sherman Avenue. It conforms to design which the State Architect prepared and the Board approved almost two years ago. It cost them \$1350 and the State has spent about \$300 in constructing walks and installing lights for it. This gift deserves the most hearty approval of all of us. It was erected in honor of the Quarter Centennial anniversary of Western Illinois State Teachers College.

#### IX. MISCELLANEOUS.

1. The chairman of the Accrediting and Classification Committee for the American Association of Teachers Colleges has asked me to inspect some teachers colleges in North Dakota, South Dakota and Ohio. My expenses are to be paid by the American Association and while no fee of any kind will be given me for this work it offers an excellent opportunity for me to see what is being done by other institutions of the same type as ours and it would be profitable to the college at Macomb were I to make these inspections.

2. As Secretary-Treasurer of the American Association of Teachers Colleges I desire to attend the annual meeting at Boston, February 24 and 25, 1928. This, too, is a case in which my attendance will reflect value to the college over which I preside and since the American Association has no salaried officers nor does it pay their traveling expenses, I desire your approval of my attendance upon this meeting at state expense not to exceed \$200.

3. Mr. Lee M. Blair is again teaching in Illinois and it seems only fair that he should be notified of the date of your next meeting in order that he may appear if he so desires to show why his degree which was granted by the Western Illinois State Teachers College some years ago ought not to be revoked.

4. The division of the Revolving Fund has never been approved.

#### X. SUMMARY.

1. Action of the Normal School Board on the following points will be appreciated:

- a. The Kappa Delta Pi gate.
- b. The inspection of Teachers Colleges by the president.
- c. His attendance upon the Boston meeting.



- d. The case of Lee M. Blair.
- e. The division of the Revolving Fund.

Respectfully submitted,

W. P. MORGAN, *President.*

President Morgan was given the permission of the Board to make an inspection visit of the teachers colleges under the auspices of the National Teachers College Association. As President Brown has also been asked to make such visitation, the Board gave its approval to their request for them to make these visitations.

President Morgan raised the question of the fee which each teachers college was asked to pay to this National Association. After some discussion the Board authorized the presidents to pay the fee of \$50 out of the office fund.

At this point the following resolution was presented:

November 8, 1927.

Mr. A. M. Shelton,  
*Director of Registration and Education,*  
Springfield, Illinois.

DEAR SIR:

The undersigned members of the Normal School Board, constituting a majority of said Board and representing all of the appointive members at the time when an action of the Board herein related took place to which we gave the most careful consideration and exercised our best judgment—do hereby go upon record before the Governor, yourself and the Normal School Board as being opposed to any action that would in any way affect the action taken by the Board at a meeting held in Chicago on June 27, 1927, relative to the unanimous re-election of R. E. Bridges or to any attempt to delegate power and authority to the normal school presidents which, by and through the Civil Administrative Code, is vested in and recognized as resting with the Normal School Board, except such changes and embodiment in the minutes as are indicated below.

Further we are desirous of the following:

(1) A meeting at an early date, at which time, prior to December 1, 1927, as we will indicate, which will permit each and all of the undersigned to be present for the purpose of presenting, approving and adopting a Resolution that will, in every way, cause the election of Mr. Bridges to conform with the favorable ruling of the Attorney General, submitted to Governor Small upon June 29, 1927,—thus eliminating any possibility of any legal question. Our resolution to embody:

(a) Changing of the title of the position held by Mr. Bridges to "Business Manager of the Normal Schools of the State of Illinois."

(b) The fact that it was expressed in the motion upon which vote was taken in electing Mr. Bridges,—"that it was due to the apparent need of such a position and due to the fact that it was for the good of the normal schools of the State of Illinois a business agent was found necessary and that one should be appointed and elected."

(c) That Mr. Bridges is to devote an equal part of his entire time to the interests of each of the five (5) State Normal Schools,—for which he is to receive a one-fifth (1/5) part of his salary, traveling and necessary expenses from each of the five schools. Each school, commencing with the month of July of the present biennium to voucher in turn and in the same order as followed during the last nine months of the past biennium, for salary, the amount of \$500, to be paid from each school's Revolving Fund Appropriation. The order in which each school will take care of Mr. Bridges' salary in turn is as follows: Carbon

dale, Charleston, DeKalb, Macomb, and Normal. The necessary expenses incurred by Mr. Bridges, such as they prove to be, will be taken care of by the five schools in the same order by vouchering each against each school's available part of the Normal School Revolving Fund.

(2) We also desire that no action be taken in this matter until such time as all the undersigned are present at a meeting to be arranged at such time and place as will permit each to be present.

(3) We further desire that the minutes of the meeting of June 27, 1927, show each of us as having voted "Aye" on the motion electing Mr. Bridges and fixing his salary, except Mr. Hewitt, who was not at that time a member.

Signed:

ESTELLE MCCHESENEY NORTHAM  
E. E. COLE  
J. B. LOEBNER  
FRANK M. HEWITT  
EDGAR B. STILL

JOHN C. ALLEN  
ELMER T. WALKER

An extended and earnest discussion followed and as the noon hour had arrived, a motion was made that a committee consisting of Mrs. Northam, Messrs. Allen, Hewitt, Shelton, Blair and Lord should take the matter under consideration and report back to the Board at 2:30 o'clock its recommendation. This committee met and considered the matter from every angle for an hour and a half. When the Board reconvened, Mrs. Northam reported for the committee. She said that after considering the matter from every angle the committee had unanimously arrived at the following conclusions:

1. That the committee desired in every way to express its friendly good will towards Mr. Bridges both as a member of the Board and in his relations as Business Manager of the Board.

2. But that it had become clear to the committee that if the Board appointed him Business Manager of the Board there was no money appropriated to pay either his salary or his traveling expenses; that if he was to be made Business Manager of the normal schools, he would be attached to the normal schools and a recommendation for his appointment should come from the presidents of these institutions; as the presidents, after considering the matter, had reported to the Board that they saw no need of the appointment of such an agent or manager, there was no way in the opinion of the committee that the Board could employ Mr. Bridges and pay him a salary; that the only possible connection would be for Mr. Bridges to serve as Business Manager without salary and without expenses.

Upon this report the members of the Board expressed themselves very freely. Mr. Bridges spoke several times and concluded by tendering his resignation.

As the action of the Board at its previous meeting in Carbondale had reconsidered the action taken at a previous meeting in which Mr. Bridges was employed as Business Manager, he at the time of this meeting was not the Business Manager of the Board, but upon motion his resignation as presented by him was accepted.

The Board adjourned.

A. M. SHELTON, *Chairman,*

F. G. BLAIR, *Secretary.*

APPROVED January 23, 1928.

